## BOARD OF COUNTY COMMISSIONERS BUDGET WORKSHOP JULY 11, 2016

## FY 2016-2017 RECOMMENDED BUDGET



### FY 2017 Budget Workshop Agenda

#### Monday, July 11, 2016 - 1:00pm till 5:00pm

- Recommended Budget Overview
- Recommended Budget General Fund/Fine & Forfeiture
- Enterprise Fund
- Outside Agencies
- Capital Improvement Program

#### Tuesday, July 12, 2016 - 1:00pm till 5:00pm

- Constitutional Officer Budgets
- Judicial Agencies

#### Wednesday, July 13, 2016 - 8:00am till 11:00am

- Outstanding Issues
- Next Steps

### Today's Detailed Agenda

- Budget Summary
- Budget process timeline
- Accomplishments
- Economic Scan
- Debt
- Factors for Budget Direction
- Reserves and Deficit Spending
- Strategic Priorities



### Today's Detailed Agenda

- Recommended Budget (Overall)
- Recommended Budget (General Fund/Fine & Forfeiture)
- Property Appraiser Valuations FY 17
- Recommended Millage Changes
- Revenue Outlook
- Incremental Revenue & Expenses
- Five Year Forecast (model)



### Today's Detailed Agenda

- Capital
  - Funded
  - Unfunded
- Enterprise Funds
  - Solid Waste
  - **Utilities**
  - Building & Code
  - Golf Course
- Outside Agencies
- Unfunded Requests
- Questions & Answers



### **Budget Summary**

The FY 2016-17 recommended budget is \$504.7 million which represents a decrease of \$2.3 million or 0.5% from the prior fiscal year amended budget



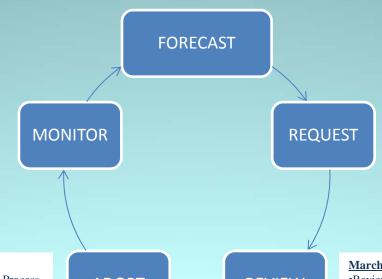
### **Budget Process Timeline**

#### **November - March:**

- •Beginning of the Budget Process
- •Outline the Budget Process to the Departments
- •Begin the CIP Process
- •Calculation of Fund Balance Forward
- •Meet with Departments for Revenue and Expense Projections

#### October - September:

- •Occurs Year Round
- •Budget is loaded into Banner Accounting System
- •Transmit Adopted Millage
- •Review Departmental Accounts
- •Process Line To Lines, Budget Amendments, Budget Resolutions, and New Equipment Requests
- •Verify Departmental Agendas
- •Grant Monitoring
- •Grants Quarterly Status Report
- •Monitor CIP Projects



#### January - June:

- •Staff Training of Microsoft Office, Banner and GovMax as needed
- •Department Requests (including equipment and position changes)
- •CIP Requests
- •Department Mission, Goals, Objectives, and Key Indicators
- •Revenue Projections
- •Citizen Budget Committee Review

#### July - September:

- •Ending of the Budget Process
- •Set Proposed Millage Rates
- •Tentative Budget Adoption
- •TRIM Notice
- •Public Hearings
- •TRIM Advertisement
- •Final Adoption of the Budget

ADOPT

#### March - September:

- •Review of Budget Packages Submitted
- •County Administrator's Budget Review
- •Balancing of the Budget
- •BOCC Budget Review Workshops
- •Citizen Budget Committee Recommendations



#### CONSTRUCTION OF THE 2<sup>ND</sup> STREET RECONSTRUCTION PROJECT





#### FUNDING AND ACQUISITION OF 800 MHZ RADIO SYSTEM









COMPLETION OF THE BECKER HOUSE NATURE/ECOTOURISM CENTER









NEW HANGAR AT TREASURE COAST AIRPORT - 50/50 PARTNERSHIP WITH STATE AND THE COUNTY FUNDING





#### RENOVATION OF THE ROSSER BLVD BRANCH LIBRARY

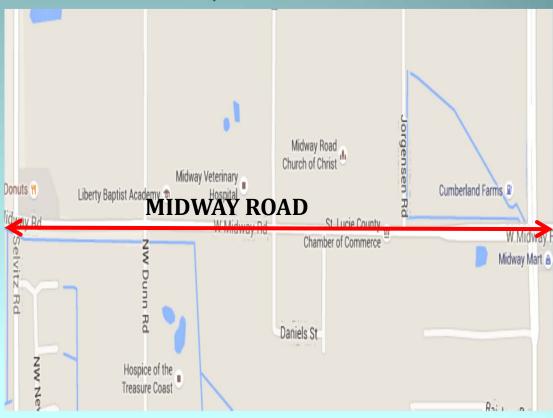




#### MIDWAY ROAD (SELVITZ ROAD-25TH STREET) WIDENING PROJECT









**EXPANDED CAPACITY OF THE NORTH HUTCHINSON ISLAND WASTEWATER TREATMENT PLANT** 





FUNDING AND IMPLEMENTATION OF FPL ENERGY EFFICIENCY PROJECTS









JAIL SECURITY SYSTEM





THE INSTALLATION AND OPERATION OF A GLASS RECYCLING FACILITY



- Successful in securing close to \$126 million in State appropriations directly and indirectly to St. Lucie County
- Restored all libraries to five day a week services \$360,000
- Implemented phase I of a paperless permitting process
- Three key transit fixed route lines expanded service for evenings and Saturdays, \$280,000
- Jail Equipment/Maintenance Staffing \$171,792. Address ongoing maintenance conditions and investments in critical capital equipment.
- Public Safety investment in the Sheriff's Office:
  - Step Plan (\$2.3 million)
  - Health Insurance (\$2.1 million)



### **Economic Scan**



# St. Lucie County – Florida Unemployment Oct.. 2014-Apr. 2016





# St. Lucie County Population FY 2005-06 to FY 2015-16



#### **Average St. Lucie Home Values**







# St. Lucie County Permit & Values 2010-2016



# County Foreclosures Apr. 2014-Mar. 2016



#### **Debt Notable Facts**

#### **Overall Debt:**

• The County's overall outstanding debt is estimated to be approximately \$153,322,232 as of 09/30/2016. This is \$12,349,727or 8.76% greater than last year's, \$140,972,505. The increase is mainly attributed to 21.8 Million in new outstanding debt.

#### **Rating/Conservative Approach:**

- Maintaining strong reserves and prudent borrowing are necessary for favorable bond ratings, which ultimately reduce borrowing costs
- Conservative in budget for high bond ratings and credit worthiness
- Must maintain compliance with bond covenants



#### Benchmarking of Debt Net Direct Debt Per Capita<sup>1</sup>



1. Includes all General Fund debt for Port general obligation, Transportation Refunding, Half Cent Sales Tax Refunding and Capital Improvement Refunding Bonds



## Net Direct Debt Per Capita as % of Income per Capita





# Net Direct Debt As % of General Government Expenditures





# Key Factors for Budget Direction

- Compensation
- Health Insurance
- Budget Stabilization Fund (Reserves)
- Economy
  - Unfunded Capital Projects
  - **Economic Development Projects**



#### Compensation

- Personnel Costs
  - Compensation
    - Proposed budget includes a 2% increase in salary for BOCC employees and Constitutional Offices except the Sheriff
    - Proposed budget includes an average 5% increase in salary for SLC Sheriff employees
- FRS rates
  - Regular rate will increase from 7.26 to 7.52%
- Federal Fair Labor Standards Act Rule changes
  - Expected to be issued July 2016
  - Impact will be that more employees will be overtime eligible
  - Financial impact is indeterminate at this time



#### Health Insurance Fund

- The health insurance fund must maintain sufficient reserve levels in the fund to remain compliant with Florida State Statutes.
- The 2016 Adopted Budget this fund would increase premiums 70% over a two year period beginning with FY 2016 and again in FY 2017. Both the employer and employee share will increase by 35% in FY 2017
- 10% of the health insurance is paid by the employee and 90% is paid by the employer. Cost to the employee per plan is:

Employee only -

\$51.65

Employee Plus 1 -

\$141.20

• Family -

\$184.15



## Health Insurance Fund Revenue Vs. Expenses



Note: 2016 Expenses are based on most current projection of health insurance experience

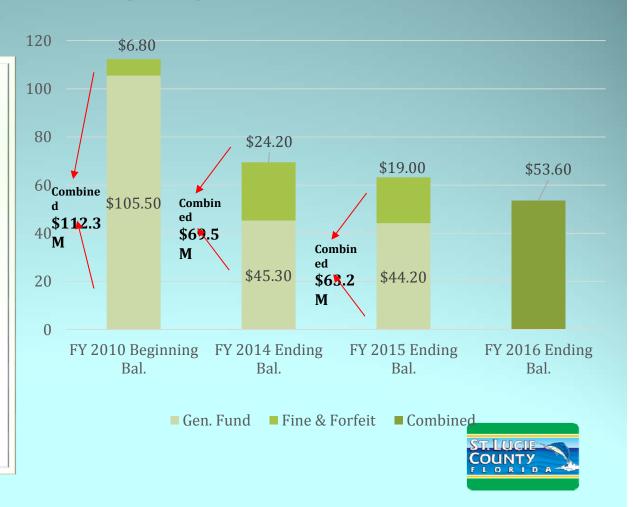
### **Budget Stabilization Fund (Reserves)**

- **Current Conditions.** Operating expenses in the General Fund/Fine & Forfeiture Fund are exceeding operating revenues.
  - FY 2010 thru FY 2015 the County has utilized \$49.1 million of the General Fund and Fine Forfeiture fund balance.
  - Expenses exceed revenue annually during the same period of time, averaging \$7.2 million.
- **Future Direction.** Changing our condition requires discipline through fiscal year 2020. If we remain disciplined, it is possible that we can reverse the trend so that our operating revenues cover our operating expenses.



# Reserve History FY 2010 – FY 2016

- 52% of the 112.3 million will be spent by the end of FY 2016
- Leaving 53.60 million of which:
- 36.5 million is set aside as part of our reserve balance
  - \$16.5 million for emergency reserves
  - \$14 million for budget stabilization
  - \$6 million for Transportation Infrastructure reserves



#### Guidelines

- No new positions or reclassifications. The budget should be prepared using the existing level of service.
- No increases in operating as compared to FY 16 budget unless there is an offsetting decrease.
  - In the event that budgets need to be increased to reflect uncontrollable costs (e.g. utilities), the increase needs to be thoroughly justified.
- Consider areas based on economic conditions today that can be reduced (i.e. fuel).
- No new or replacement equipment funded from ad valorem taxes.
  - OMB will be working with departments on updating the equipment replacement plan.
  - Requests for vehicle replacement must be coordinated through Facilities.
  - Equipment that is approved for replacement as a result of this process will be added to the budget.
- Exceptions to the guidelines may be made for items consistent with the strategic priorities and for self sufficient operations when submitted as a **budget proposal** with justification (i.e. Enterprise Funds).
- Health Insurance rates are expected to go up significantly for the employer and employee.

#### **Strategic Priorities for 2016-2017**

Strategic Priorities – Infrastructure Objective: Design, Construct & Maintain Infrastructure

#### Goal: Critical Infrastructure Investments

- Airport expansion
  - Runway connector
  - Customs building
  - Logistics
- Seaport expansion
  - Second street improvements
  - Fisherman's wharf
- Roadway, drainage and sidewalks
- Improve capital planning and project management
- Negotiate gas tax interlocal agreement with cities

Description	Fund	Amount
Airport Expansion -Runway Connector -Customs Renovation	Grants Grants	\$4,030,206 \$1,882,780
Seaport Expansion -Fisherman's Wharf -North Entrance to Port	Grants Grants	\$760,000 \$5,994,827
Roadway -Midway Road -Kings/Indrio Drainage -Orange Ave Culvert -Indian River Estates Drainage Sidewalks	Impact/Financing Impact/Financing Stormwater MSTU Gas Tax/Stmwtr Gas Taxes	\$13,042,807 \$8,571,691 \$1,765,020 \$1,656,983 \$250,000



### **Strategic Priorities – Public Safety Objective: Provide for a Safe Community**

#### Goal: Critical Infrastructure Investments

- 800mhz radio system implementation
- Inmate security system implementation
- Jail facility upgrades (i.e.-plumbing)

Description	Fund	Amount
800mhz radio system	800 MHz Fund	\$8,967,201
Inmate security system	Jail Security Upgrade Fund	\$2,668,745
Jail facility upgrades - A/C handler Replacement - Water Storage Tank Cleaning - Fire Alarm System - Grill Duct Maintenance - Medical Wing	Fine & Forfeiture Fine & Forfeiture Fine & Forfeiture Fine & Forfeiture Impact Fees	\$421,834 \$ 25,000 \$400,000 \$ 25,708 \$250,000



#### **Strategic Priorities – Environment**

**Objective: Protect the Natural Resources** 

#### Goal: Leverage Partnerships to create improved access to preserved lands

- Wesley's island improvements
- Water quality initiatives
- Connectivity to existing greenway and trails
- Recertification as a green government
- Green taskforce sustainability initiative

Description	Fund	Amount
Wesley's island improvements	General Fund	\$50,000
Water quality initiatives -Indian River Estates -Paradise Park	Grants/Gas Tax Grants/Stormwater	\$1,656,983 \$1,166,367
Greenways and Trails Master Plan	Env. Land Acquisition Fund	15,000
Recertification as a green government	None	0
Green taskforce sustainability initiative	None	0



#### **Strategic Priorities – Community & Economic Development**

**Objective: Promote Economic Development** 

#### Goal: Improve Business Environment

- Establish business process standardization with cities
- Expand use of the "St. Lucie Works" brand
- Implement business retention and expansion initiatives

#### Goal: Develop Strategic Assets

- Facilitate development of the Port of Fort Pierce
- Implement Treasure Coast
   International Airport Business &
   Marketing Plan
- Assist EDC to implement the EDC Corridor Initiative & Strategic Plan

Description	Fund	Amount
Establish business process standardization with cities	None	TBD
Expand use of the "St. Lucie Works" brand	Unincorporated MSTU	\$125,222
Implement business retention and expansion initiatives	General Fund	\$372,294
Facilitate development of the Port of Fort Pierce	Various	TBD
Implement Treasure Coast International Airport Business & Marketing Plan	General Fund	TBD
Assist EDC to implement the EDC Corridor Initiative & Strategic Plan	General Fund Econ Dev Trust	\$244,634 \$ 55,366



#### **Strategic Priorities – Culture & Recreation**

**Objective: Maintain a High Quality of Life** 

Goal: Maximize Partnerships to Leverage Resources

- Complete the remodel of the new library at Rosser Road for an opening of date by the 3<sup>rd</sup> quarter of 2017
- Continue as an MLB spring training destination
- Expand the quality of resort hotels
- Maximize amateur sporting events
- Maintain St. Lucie County as premier destination for Boating, Fishing and Golfing

Description	Fund	Amount
Rosser Library Renovation	Impact Fees General Fund	\$2,037,236 \$84,900
Spring Training Destination	Future Financing	\$55 Million
Expand the quality of resort hotels	None	0
Maximize amateur sporting events	Tourism Dev. Fund	\$185,000
Maintain St. Lucie County as premier destination for Boating, Fishing and Golfing	Tourism Dev. Fund	\$200,000



#### **Strategic Priorities – Management Services**

**Objective: 1. Innovation** 

2. Provide Transparent & Accountable Financial Management

3. Develop and Train Workforce

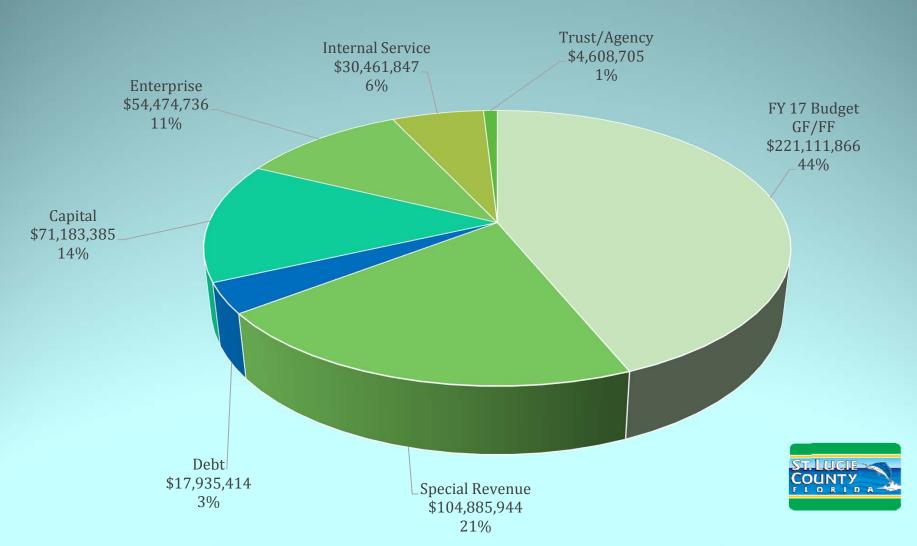
#### Goal: Eliminate Deficit Spending by 2020 and Build Internal Capacity

- Financial Reports
  - Monthly Budget Vs Actual
  - Capital Report
- Develop High level Strategy Map/Scorecard
- Leadership Development Training
- Customer Service Training
- Implement an IT Leadership Council

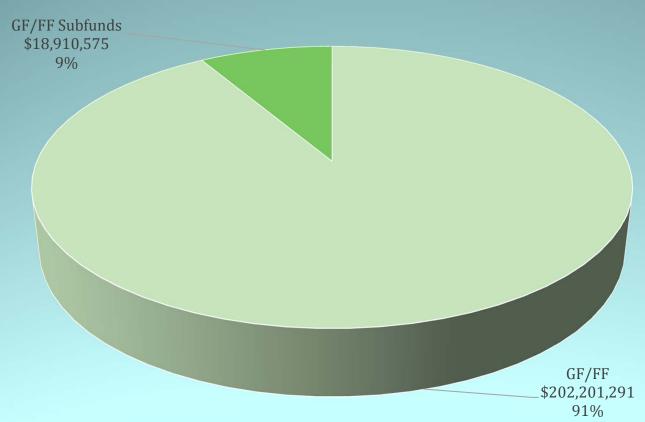
Description	Fund	Amount
Financial Reports	General Fund	\$3,500
Develop High level Strategy Map/Scorecard	General Fund	TBD
Executive Leadership Program	General Fund	\$20,000
LEAP Program	General Fund	\$50,000



# FY 2017 Total Recommended Budget \$504.7 Million



### FY 2017 General Fund/ Fine & Forfeiture Fund Budget \$221.1 Million





#### FY 2017 General Fund/ Fine & Forfeiture Fund

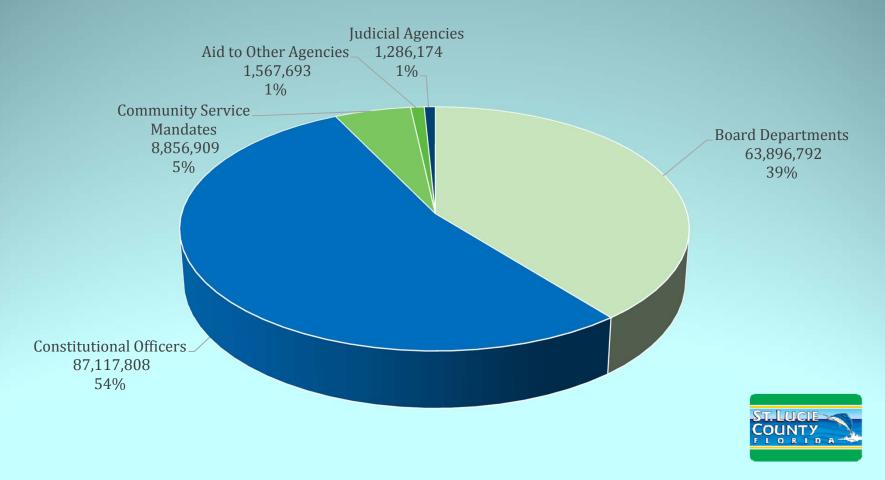
**Budget \$201.4 Million** 

Non-Operating \$39,475,915 20%\_

Operating \$162,725,376 80%



## **General Fund / Fine & Forfeiture Operating Expenses \$162.7 Million**

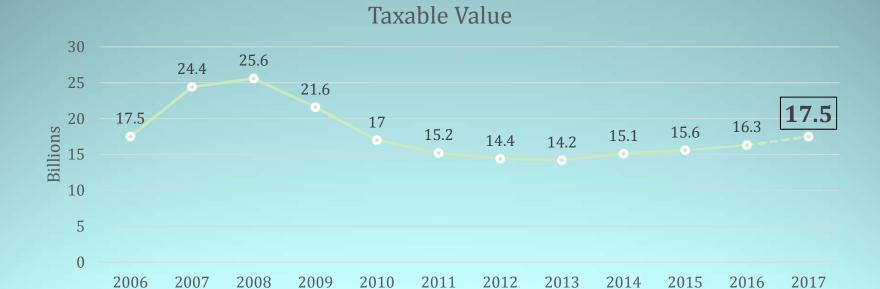


## General Fund/Fine & Forfeiture

The County's main operations are located in the General Fund/Fine & Forfeiture Fund portion of the FY 16-17 Recommended Budget, which amount to \$162.7 M for County operations. This represents an increase of 3.88% or \$8.0 M.



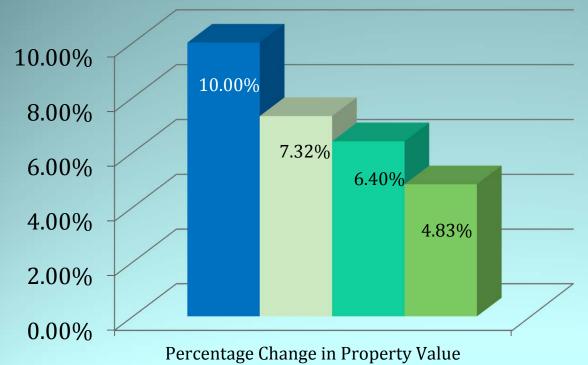
## Taxable Property Values



Year



## 2017 % Change in Property Appraiser Property Valuation



Taxing	Property
Authority	Value
City of Port St.	\$7.900
Lucie	Billion
St. Lucie County –	\$17.500
County Wide	Billion
City of Fort Pierce	\$2.115 Billion
St. Lucie County –	\$7.472
Unincorporated	Billion

■ City of Port St. Lucie

St. Lucie County Wide

■ City of Fort Pierce

■ St. Lucie County Unincoroporated Area



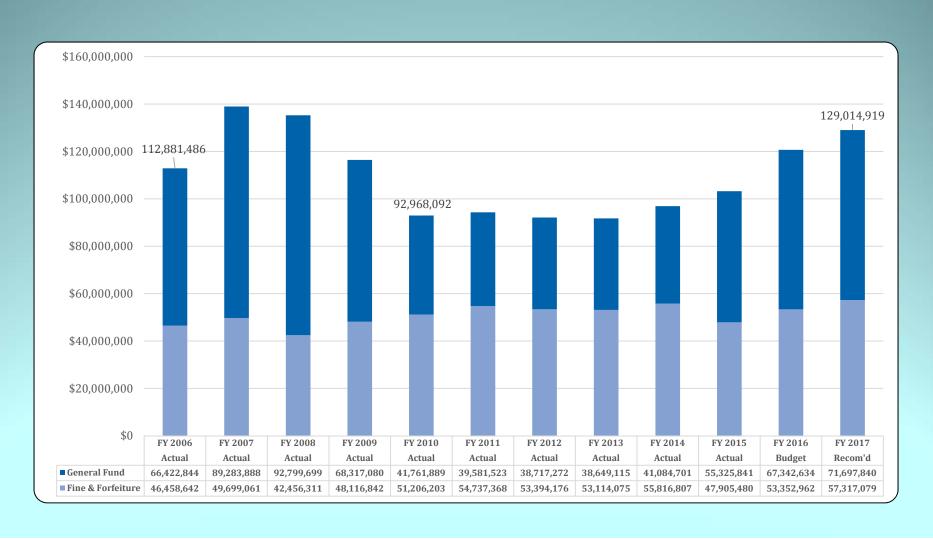
### Recommended FY 2017 Millage Changes

	Recommended Millage	Millage Change	Taxes @ 95%
General Fund	4.1077	-0.0196	\$ (325,003)
Fine & Forfeiture Fund	3.2838	0.0139	\$ 230,487
Mosquito Control Fund	0.2164	-0.0249	\$ (405,554)
Unincorporated MSTU Fund	0.3840	-0.0540	\$ (383,340)
Port Property Bond	0.0000	-0.0154	\$ (258,502)
Erosion Control	0.0925	0.0000	\$ 0
Stormwater MSTU	0.3497	0.0000	\$ 0
Law Enforcement MSTU	0.5103	0.0000	\$ 0
Parks MSTU	0.2313	0.0000	\$ 0
<u>Transit MSTU</u>	0.1269	0.0000	\$ 0
Total	9.3026	-0.1000	\$ (1,141,913)

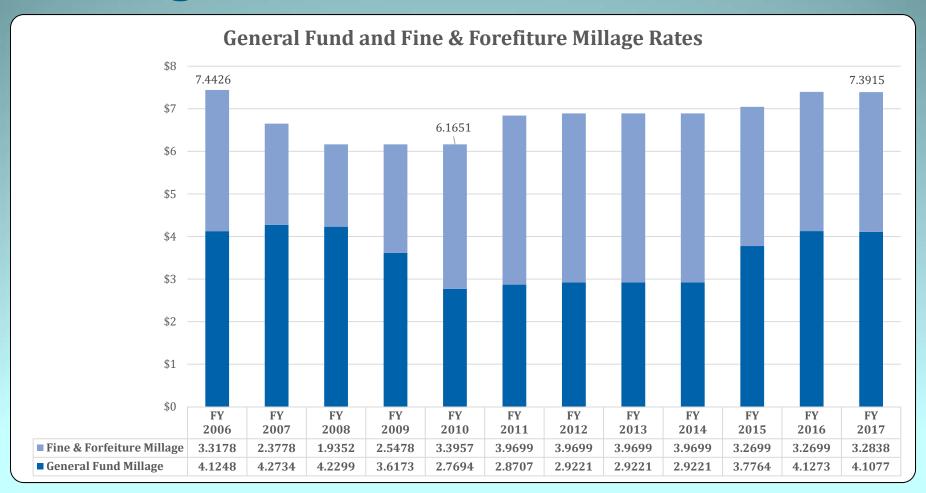
## Revenue Outlook



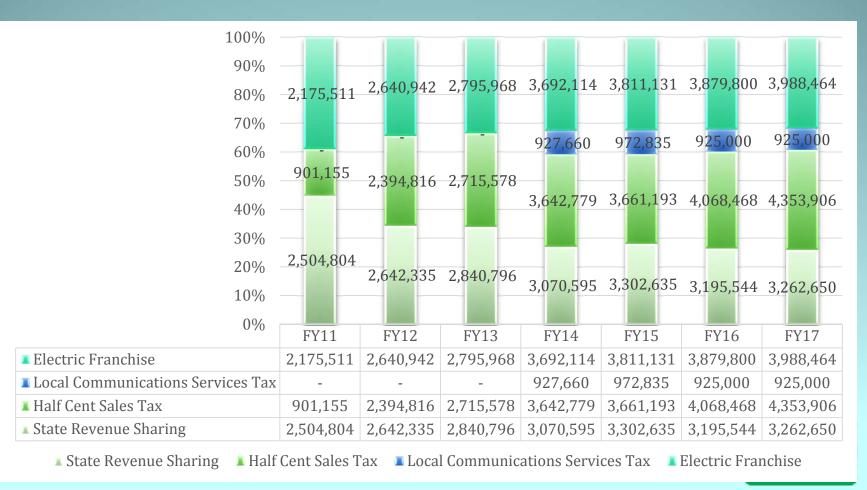
## General Fund/Fine Forfeiture Ad Valorem Revenue Outlook



## Millage Rates



## Non-Ad Valorem Major Revenue Outlook



## FY 2017 Total Revenue (General Fund/Fine & Forfeiture)

Account Name	Amount
Ad Valorem Revenue (Prop. Tax)	\$129,014,919
Communication Service Tax	900,000
FPL Franchise Fee	3,988,464
State Shared Revenue	3,262,650
Local Government Half Cent Sales Tax	4,353,906
All Other Operating Revenue	8,187,202
5% Statutory Reduction	(7,340,971)
Non-Operating Revenue	4,250,538
Total Revenue	\$146,616,708



### FY 2017 Incremental Changes

#### **Incremental Recurring Revenues**

Troporty range	Property Taxes	\$7.9 M	
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State Shared \$0.1M

Half Cent Sales Tax \$0.3M

Franchise Fees \$0.1M

Total Increment \$8.4M

Total Available \$8.4M



## FY 17 Recommended Funding

GF/FF BOCC Group Insurance	\$ 1,577,832
Transfers/New Debt	\$ 713,149
BOCC Departments	\$ 1,515,641
2% COLA	\$ 457,643
Increase Attrition Budget (4%)	(\$ 494,455)
Juvenile Detention	(\$ 266,032)
Utilities	(\$ 203,689)
Medicaid	\$ 353,637
Sheriff	\$ 3,115,508
Supervisor of Elections	(\$ 202,050)
Clerk	\$ 168,197
Tax Collector	\$ 200,000
Property Appraiser	\$ 374,753
Medical Examiner	\$ 171,645
EDC	\$ 50,000
Wesley Island Improvements	\$ 50,000
Health Department	\$ 200,000
Additional CRA Payments	\$ 477,000
Staffing Mosquito Control Passive Parks	\$ 100,000
Total Increment	\$8,358,779



## **BOCC** Departments

Information Technology	\$1,208,642
Parks	\$ 87,256
Marine Safety	\$ 90,000
Veteran Services	\$ 52,538
Extension	\$ 52,205
<u>Oxbow</u>	\$ 25,000
Total	\$1,515,641



### **Not Funded**

•	Inform	ation	Techno	logy

Replace grant funding for position	\$76,896
ERP Replacement	\$1,625,000

Human Resources

vvage barvey 405,000	• 1	Wage Survey	\$65,000
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Housing

<ul><li>Reclass fu</li></ul>	inding for po	sition	\$27,602
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• Environmental Resources

	Land Manag	gement Position	\$79,115
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Emergency Management

	Replace grant	funding for position	\$66,132
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## Major Changes

- The County's Health Insurance Fund continues to be structurally imbalanced. In FY 15, expenses outpaced revenues by \$4.8M. For FY 17, the County is increasing premiums by 35%, which impacts the GF/FF by \$1.6M.
- Sheriff's Office increase \$3.1M:
  - Continue with step plan
  - Operational and capital increases
- Capital Improvements:
  - Jail Security System \$3.3M
  - 800 MHz System \$9.0M
- Enhancement to BOCC Departments \$1.5M



## Five Year Forecast FY 2015 to FY 2020





#### Revenue:

- Property Taxes are estimated based on increases to projected property value of 7.32%-FY 2017, 5.00%-FY 2018, and 4.25% FY 2019 thru FY 2021
- Local Communications Service Taxes are estimated to remain flat, Other Major Revenues grow at an annual growth rate of 2.1%



#### **Expenses:**

- 2% Salary increases in FY 2017 thru FY 2021 across all Board of County Commission departments and Constitutional Offices
- Florida Retirement System contribution for regular class employees are based on the proposed rate as set by the Florida legislature
- Health insurance increases in FY 2017 of 35% and 9% annually thereafter

#### **Expenses:**

- Constitutional Officer expenses increase in FY 2017 \$3.5 million as follows:
  - Sherriff's Office increases for salary increases, \$2.4 million and an increase in benefits (\$121K)operating (\$216K), Capital Outlay (\$103K) and an additional (\$200K) for court security expenses from the elimination of the private security contractor.
  - An adjustment of excess fees from the Tax Collector \$200K impact on the GF/FF
  - An adjustment of fees for the Property Appraiser, with the net effect of these changes being a \$417K impact on the GF/FF
  - An increase in poll workers salaries associated with the need to establish an additional early voting site due to the high expected voter turnout and \$64K in increased capital outlay for a new Electronic Voter Identification Unit
  - Funding of \$100,000 for the Clerk of Circuit Court's contractual services for planned internal audit work

#### **Expenses:**

- Model applies a 4% attrition to base year FY 2017 salary and wages
- Includes debt service beginning in FY 2018 for 800 MHz (360,000) and Airport Hangar (\$300,000)
- All other expenses grow at CPI 1.06%



### Infrastructure Surtax



#### **Local Government Infrastructure Surtax**

- Survey indicates support for water quality, public safety, sidewalk and road projects
- Currently 6.5% sales tax
- ➤ 1 cent versus 0.5 cent 0.5 has support
- Estimated 80/20 split paid by residents/tourists
- ➤ Leverages other funding sources
- ➤ Cannot be used for salaries/administration



#### **Infrastructure Surtax Advantage**



- ✓ Easily bondable
- ✓ All proceeds stay local



#### **Local Government Infrastructure Surtax**

- ➤ Estimated Annual Revenue = \$15,576,076
- **Bonds** 
  - May pledge the future revenue of the tax for the bonds
  - Counties and municipalities can partner for the issuance of bonds
- County Comparison
  - 18 Florida counties levy an Infrastructure Surtax
  - Neighboring counties levying an Infrastructure Surtax:
    - Okeechobee (Oct 1. 1995) 1% Small Counties Surtax
    - Indian River (Jun. 2004)
- Update on Other Counties Infrastructure Surtax Efforts



Based upon the critical infrastructure needs of the County and municipalities that have no funding identified, staff recommends the Board adopt the ordinance scheduling a referendum election on November 8, 2016 for a proposed 0.5 percent local government infrastructure surtax.



## FY 2017 Capital Improvement Plan



## Capital Improvement Projects

	FY 2017 CIP -	Funded Project
	Funded	Distribution by
Department	Projects	Percent
Public Works	\$44.83	42.9%
Parks, Recreation, and Facilities	\$19.45	18.6%
County Administration	\$10.31	9.9%
Public Safety	\$8.97	8.6%
Solid Waste	\$7.43	7.1%
Constitutional Officers (BOCC)	\$6.80	6.5%
Community Services	\$2.41	2.3%
Environmental Resources	\$2.05	2.0%
Water and Sewer	\$1.79	1.7%
Mosquito Control and Coastal Management	\$0.46	0.4%
Statutorily Mandated and Non-County Agencies	\$0.00	0.0%
Total CIP Budget - Funded Projects	\$104.50	100.0%

## FY 2017 CIP -Funding by Department In Millions



## FY 2017 Top Dollar Capital Improvement Projects

Midway Road (Seitz Road to 25th Street) \$13.00 M

800 MHz Radio Infrastructure \$8.97 M

Kings Hwy/Indro Rd. Intersection 8.57 M

Tax Collector Bldg. at Traditions \$6.8 M

Port 2nd Street Entrance \$5.99 M

Landfill Phase 4 Cell Construction \$4.8 M

Parallel Runway Taxiway Connector \$4.03 M



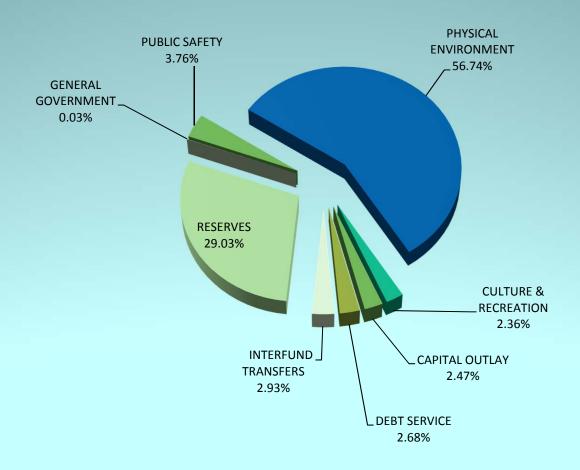
# Approximately \$600 Million Deferred Request & Capital Needs

Category	Description	Amount
Public Safety	Projects that improve public safety services to the resident of St. Lucie County	\$12,800,000
Environmental	Projects which enhance our natural environment either through preservation or mitigation of our natural resources air, land or water	\$79,350,000
Transportation Infrastructure	Projects that improve our transportation system of roads, intersections and bridges	\$283,700,000
Economic Development	Projects that improve our ability to retain or attract businesses and increase employment in the region	\$217,900,000

## ENTERPRISE FUNDS



#### **Budget By Fund – Enterprise Funds**





### Solid Waste

- The Solid Waste and Recycling Division FY17 requested budget of \$30,369,969, is an increase of \$3,473,747 or +12.92%.
- Personnel increased by a net total of \$915,450 (+25.64%)
- Capital decreased by a total of \$5,000,000 (-93.72%),
- Other Uses increased by a total of \$6,787,487 (+131.23%)



### Water & Sewer District

- The Water & Sewer District FY17 requested budget of \$17.8 million, is a decrease of \$359,723 or -1.98%.
- Personnel increased by a net total of \$56,173 (+7.47%)
- Capital decreased by a total of \$362,437 (-26.42%)
- Other Uses increased by a total of \$81,337 (+0.94%)



## **Building & Code Regulations**

- The Building & Code Regulation Division FY17 requested budget of \$5,212,690, is an increase of \$706,283 or +16.67%.
- Personnel increased by a net total of \$226,225 (+12.42%)
- Operating increased by a total of \$753,131 (+165.07%),
- Other Uses decreased by a total of \$273,073 (-12.25%)



### Fairwinds Golf Course

- The Fairwinds Golf Course Division FY17 requested budget of \$1,383,633, is an decrease of \$429,000 or -23.63%.
- Personnel increased by a net total of \$18,895 (+2.52%)
- Operating decreased by a net total of \$12,963 (-2.32%)
- Capital decreased by a total of \$434,932 (-85.63%),



## Q & A



## BOARD OF COUNTY COMMISSIONERS BUDGET WORKSHOP JULY 11, 2016

## FY 2016-2017 RECOMMENDED BUDGET

