



St. Lucie County Fiscal Year 2018 Final Budget



WHAT'S IMPORTANT TO ST. LUCIE COUNTY



SERVICE

We will build a reputation for being laser focused on customer service both to our external customers, our community partners and also to each other within the organization.



COMMUNITY

As a team we will be an integral part of building a stronger community not only for today, but for future generations.



PEOPLE

We are going to have the right people in the right positions with the right training, support, and work environment to be successful.



FINANCIAL MANAGEMENT

The key to building a successful foundation for any organization is having financial stability. We have and will continue to be good stewards of our public tax dollars.



Follow us @StLucieGov



**ST. LUCIE COUNTY
BOARD OF COUNTY COMMISSIONERS
FISCAL YEAR 2018 FINAL BUDGET**



Tod Mowery, Vice Chairman	District 2
Linda Bartz	District 3
Cathy Townsend	District 5
Frannie Hutchinson	District 4
Chris Dzadovsky, Chairman	District 1



Howard Tipton, County Administrator
Mark Satterlee, Deputy County Administrator

Office of Management and Budget

Jennifer Hill, Interim OMB Director
Sophia Y. Holt, Interim Budget Manager
Matthew Beard, Management Analyst
Alvin Hall, Management Analyst
TaWonna Johnson, Management Analyst
Brenda Marlin, Executive Assistant



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**St. Lucie County
Florida**

For the Fiscal Year Beginning

October 1, 2016

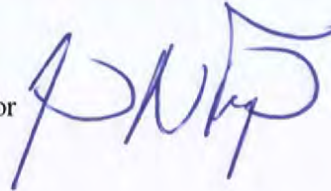
Executive Director

TO: Board of County Commissioners

FROM: Howard N. Tipton, County Administrator

DATE: January 10, 2018

SUBJECT: FY 2017-2018 Final Budget



EXECUTIVE SUMMARY:

The St. Lucie Board of County Commissioners approved a final budget for FY 2017/18 in the amount of \$557,215,720, which is an increase of \$54,210,593 from the FY 2016/17 adopted budget mostly due to bond proceeds for renovations at First Data Field.

The focus on this year's budget has been dominated by infrastructure and public safety needs, neither of which are new subjects for this County. What has changed is that both time and Mother Nature are creating a situation where action can no longer be deferred. From police vehicles for the Sheriff's Office to the debt service for the upgraded 800 MHz public safety radio system, from damages caused by Hurricane Matthew and Hurricane Irma to our beaches and mosquito control impoundments, from road repaving and reconstruction to stormwater pipe and culvert failures, this budget addresses some of these and other critical needs.

Accomplishments from FY2016/17:

Community

- Public Works started construction on the Midway Road (Selvitz Road at 25th Street) widening project
- Continued renovation of the Paula A. Lewis Branch Library to be opened at the beginning of fiscal year 2018
- The Oxbow Eco-Center hosted over 30,000 visitors, provided educational programs that reached more than 6,300 youth and adults, as well as hosted or supported 13 community events
- Continued construction of the 2nd Street Reconstruction Project
- St Lucie County 4-H Farm Agriculture Education tours reached 1,745 youth
- Solid Waste completed the installation and operation of a glass recycling facility

People

- Expanded the Lean Six Sigma Greenbelt Training
- Initiated an employee engagement survey to gather feedback on how our employees see important issues relating to how we get things done and how we can improve
- Implemented an executive leadership program (IGNITE)
- Implemented an employee mentoring program (SPARK)
- Implemented workplace safety projects

Customer Service

- Continuing to improve the quality of life for all residents of St. Lucie County through Code Enforcement compliance. This reactive program helps to restore neighborhood pride and maintain property values
- Conducted a review of performance management processes that would allow St. Lucie County to use its resources effectively and efficiently; communicate value of services in a transparent and accountable manner; and allow decisions to be driven by evidence based data
- Completed funding and acquisition of 800mHZ Radio system
- Repaired the security system at the St Lucie County Jail
- Reduced permit review and inspection wait times in Planning and Development Services

Financial Management

- Implemented performance management software
- Implemented monthly budget reports to report the status of the budget to management
- Implemented quarterly reports on major capital improvement projects
- Successful in securing \$55 million in funding for renovations to First Data Field
- Improved workplace safety across the organization, reducing claims by 23% over last year

FY2017/2018 Economic Scan

Big picture...

The economy nationally and in Florida has been growing. New jobs added, new business investment in a more business friendly environment. Federal impacts of potential health care reform and tax reform are unknown at this time.

Forecast for near term interest rates and inflation are both relatively low compared to historical averages.

The U.S. dollar continues to be a strong currency, which can hinder exports. Internationally there are evolving alliances under new leadership in both the U.S. and abroad making predictions about future conflict or collaboration difficult. Cuba's marketplace may be changing with the President's new policies.

Local picture...

Economic Development

St. Lucie's unemployment rate dropped for September down to 4.3% compared to August's 5%, and down from last year's 6.1%. There were 3,269 more jobs on the Treasure Coast compared to the previous month with the largest gains in Education & Health Services with 1,500 jobs; Retail with 1,000 and Manufacturing with 800.

Building permit activity for September decreased by 16% compared to the same time last year. Overall building permit activity for September was down by 30% compared to August, which was largest month

for submittals since 2007. However, there was a 55% increase for single-family home permits during that timeframe. Hurricane Irma most likely played a part in the overall decrease.

The Realtors Association report the average median home sale price in September was \$205,000 – up nearly 11% from last year with nearly 97% selling at the listed price. Condo sales for September were up 8.5% with the average price at roughly \$172,000 and 94% selling at the listed price.

The County is the largest investor in the Economic Development Council of St. Lucie County at \$250,000 annually. The EDC continues to grow its impact on the community and is working well with the County, the cities, and the targeted segments of the business community.

In terms of job creation in the unincorporated area, the Planning & Development Services Department reports 12 new businesses opening in the county, creating a total of 27 jobs in February. For the year, the county has seen steady job growth with several boat manufacturing projects leading the way.

Job creation continued into 2017, in the unincorporated area of the County. There were 127 companies new and/or expanded, including Targeted Industries that carried over into 2017 completing approvals and permits for construction. Some of the highlights are:

- 1) A-1 Roof Trusses ~~is~~ completed its 2-story office building valued at \$795,000.
- 2) Islamorada Beer Company has opened, exceeded its growth expectations and expanded productions.
- 3) Maverick Boat Group has begun construction of its 106,000 SF \$6M manufacturing expansion.
- 5) Pursuit Boats has completed \$2.5M expansion of their existing facilities.
- 6) Builders FirstSource planning \$3.5M improvements to their existing facility.
- 7) Existing manufacturer, City Electric Supply will be constructing 400,000 SF \$38M manufacturing facility.

These Targeted Industries who have committed to moving to St. Lucie County (including the cities of Fort Pierce and Port St. Lucie) in 2017 and continuing into 2018 reflect the following jobs created:

A-1 Roof Trusses - 30 jobs
S2 Yachts/Pursuit - 30 jobs
Tattoo Yachts - 49 jobs
Radical Cosmetics- 50 jobs
Maverick Boat Group (expansion) - 100 jobs
Builders First Source - 40 jobs
City Electric Supply – 50 jobs

The un-incorporated County received applications for approximately 244 single-family units and 117 multi-family units in 2016.

Both Port St. Lucie and Fort Pierce are seeing job growth and development, with Port St. Lucie at a consistently strong level.

Treasure Coast International Airport continues to be fully leased and fuel sales are up. County is finishing the Customs Facility, renovating the terminal, making front entrance improvements, building the connector taxiway, and building a new 30,000 sq. ft. hanger. Over the next 18 months, these

investments and several others will total approximately \$11 million. Recent elections in the Bahamas may provide additional opportunities for air service.

The New York Mets agreed to a 25 year extension in a partnership with the County and the State. This agreement also calls for approximately \$400,000 worth of marketing value in New York, the County's top tourism market. For the six consecutive month, St. Lucie County's bed tax collection saw an increase late in the tourist season. Revenue for September rose 33% compared to September 2016. And for the fourth consecutive year, the 12-month revenue for the bed tax broke another collection record with a 6% increase over the previous year. 2016 was a record year and with no new properties available and Airbnb (and other similar on-line lodging agents) not currently submitting taxes, it is hard to see how bed taxes increase much beyond current levels as there is only so much one can charge for a room.

TCERDA leadership has been absorbed by the County for an interim period. The County invested an additional \$650,000 (over and above the \$1 million already provided) which allowed for the Sunshine Kitchen to break ground in June of 2017. Both the County, the TCERDA Board, and the Economic Development Council are circling back around to review the future partnerships needed to make the project successful.

Infrastructure

Beaches

Damage from Hurricane Matthew will likely result in a \$2.6 million expense to the County (after FEMA and/or State reimbursement). Reserves are not sufficient for future storms or for the local required match. Collaboration with the Florida Inland Navigation District (FIND) resulted in sand being placed on Fort Pierce Beach at little cost to the County and that beach, which is covered by the Army Corps of Engineers, has been approved for the next re-nourishment cycle.

Roads

With the defeat of the 2016 sales tax initiative, road projects remain severely underfunded. Road resurfacing currently on a 75 year cycle (15-20 years is preferred). Doing more with chip seal and micro-surfacing but still need to get to 25 miles of roadwork annually instead of the 5 miles currently. The recent 2 year gas tax extension will mostly maintain a status quo funding amount from this important revenue source but will not allow for any bonding for capital projects. During this year's budget process, the Board decided to move forward on another sales tax initiative in 2018.

Stormwater

Another significantly underfunded area where we are now seeing roads needing to be closed due to failing drainage pipes. For both water quality and flood control, which were also part of the 2016 sales tax initiative, the stormwater program requires additional investment.

800 MHz radio system

\$9 million county investment in public safety radio system went on-line in 2017.

Facilities

\$9 million by the County in energy saving investments through Florida Power and Light are completed with approximately \$3 million going into public safety buildings.

Water/Wastewater

Retired south sewer district debt and consolidated sewer districts. Studying possible options for cooperative working arrangement with Fort Pierce Utilities Authority that would remove the sewer plant from the island.

Capital program for utilities has been significantly reduced resulting in a financially feasible operation that can grow incrementally to meet demand needs.

Designing a new 12 inch water line from Holiday Pines plant down Indrio to U.S. and running north and south that will serve Harbour Branch as well as currently unserved areas along with some of the highest and best land in the county.

Vehicles/Heavy Equipment

Sheriff and County have agreed to a 5 year lease at \$873,000/year for 115 new patrol vehicles. The County is analyzing possible light fleet changes to help reduce costs.

Public Works heavy equipment is in poor shape. Efficiency of crews and operations are hindered and reduced when equipment is not available. Reviewing the types of equipment needed as well as leasing/financing options.

Legislative (State Budget Impact)

Each year, the State of Florida has a significant impact on St. Lucie County's budget in terms of what the State Legislature chooses to fund and the mandates that they place on local governments. This impact is affected by funding provided to St. Lucie County or other agencies within the County. The following projects that impact St. Lucie County were approved as part of this year's State legislative process:

Education

- Indian River State College Industrial Tech was awarded \$5,000,000 to construct facility (no. 8 industrial tech) on the Main Campus
- Indian River State College Program Fund was awarded \$9,701,342
- Indian River State College Operating and Baccalaureate Programs will receive \$37,968,139

Health & Human Services

- Copas Veterans Nursing Home, Final Construction Phase received \$38,693,692
- New Horizons of the Treasure Coast received \$1,393,482 for Community Mental Health Services
- Family Preservation Services of Florida, Children Community Action Team (CAT) was awarded \$750,000

Environment & Natural Resources

- UF/IFAS Invasive Plant Research to receive \$633,128 for services provided
- Ocean Research & Conservation Association (ORCA), Kilroy monitoring systems received \$250,000
- Ft. Pierce IMP Implementation was awarded \$1,818,315 to construct a sand trap at the Ft. Pierce Inlet
- Ft. Pierce Shore Protection Project received \$125,000 for monitoring in 2018
- South County Feasibility Study was awarded the amount of \$56,537

- Hurricane Matthew and Hermine Beach Funding was awarded funding for restoration and dune repair for those projects identified in the FDEP 12/13 report in the amount of \$13,333,333
- Northern Everglades & Estuaries Protection Program was awarded \$34,000,000
- Teague Hammock Preservation was awarded \$400,000 to preserve the Teague Hammock
- McCarty Ranch Water Quality was awarded \$1,080,000 for the design and construction of the water restoration project at McCarty Ranch
- Ft. Pierce Farmers Market was awarded \$165,000
- Comprehensive Everglades Restoration Plan (CERP) for fund planning, design, engineering and construction of CERP was awarded \$135,664,122
- Indian River Lagoon National Estuary Program was awarded \$250,000 for FDEP funding

Cultural & Museum Grants

- Atlantic Classical Orchestra, Inc. received \$15,275
- Fort Pierce Utilities Authority received \$7,580
- Treasure Coast Community Singers, Inc. received \$3,070
- Art Mundo, Inc. Salary Assistance was awarded \$20,000
- WQCS-FM Ft. Pierce for Public Broadcasting was awarded \$100,000

Transportation & Economic Development

- Several Transportation and Economic Development projects totaling \$104,901,140 was awarded

Arts & Culture

In 2017, the County hosted two community meetings regarding the resurrection of an umbrella arts agency. Staff is recommending that such agency be separate from County government similar to the structure of the EDC, which operates through memberships. The County will likely need to be, at least initially, the largest contributing member if this is to move forward.

Looking ahead...

Most indicators show both Florida and St. Lucie County in good position for the near future in terms of the economy and job growth. Many people talk about the next economy being a function of where the people are (vs. where the businesses are) and if that's true, we are in good shape and getting better. The Port of Fort Pierce and TIA both have the opportunity to develop significantly within the next 3-5 years with the development of two new hangers, air service, and at the Port with a possible changing of the guard in private property ownership and the development of Harbor Point and Fisherman's Wharf. Some economists are stating that we are at the height of our current economic cycle (the wave will crest in 2018) and a national recession is possible by 2020. The last recession ended (officially) in 2009 – we're due for a correction although few are predicting a repeat of the total economic meltdown from 2008.

The Florida legislature continues to have conversations about limitations on local governments. The first and very real impact will come in November 2018 when voters will be asked to pass an additional \$25,000 homestead exemption, which, if approved, will reduce the St. Lucie County general fund revenue by an estimated \$6 million and will also impact all other millage based revenues like erosion, mosquito control, law enforcement MSTU, Parks MSTU, and stormwater.

BUDGET APPROACH

Generally speaking, a budget is the ultimate policy document. It is, in its simplest form, the application of resources to the priorities of the organization. The development, approval, and execution of St. Lucie County's Annual Budget is essentially a year round process that involves understanding of the financial forecasts and legislative impacts, reviewing the impacts of property valuations and aligning the Boards' priorities and direction.

As part of the budget development process, the County's various services are broken down into strategic operational areas that include Infrastructure; Public Safety; Environment; Community & Economic Services; Culture and Recreation; and Administrative Services. The most efficient organizations are those who have their strategic operational areas aligned with the Vision, and here in St. Lucie County, we do this through alignment of the County's various Focus Areas with the associated Strategic Objectives and our Strategy Map below depict the organizations strategic alignment:

Table 1



The County's overall business strategy is presented by focus areas, which allows the County to meet the goals in its operational areas that ultimately lead to achieving the Vision. The focus areas are read from bottom to top and start appropriately with ***Financial Management*** as the key to building a successful foundation for the organization. Next is investing in our most important asset – our ***People***. We are going

to have the right people in the right positions with the right training, support, and work environment to be successful. Then we can invest in our Community. As a team, we will be an integral part of building a stronger community not only for today, but also for future generations. All of these areas together allow the County to deliver exceptional Services to our customers, communicate performances, and illustrate the value of services that are provided by the St. Lucie County Board of County Commissioners.

The above process outlines the necessary elements that properly allow us to align our Vision and Mission and provides further clarity to departments of expected outcomes. This enhances our ability to focus on what is important to the organization.

Budget preparation is a year round process. In March, the Office of Management and Budget (OMB) distributes the Budget Preparation Manual and tentative schedule to the departments. OMB then begins finalizing the schedule for the County Administrator's review, which takes place in May, and the Board's workshops in July. Departments prepare their 'requested' budget during the months of March and April. The County Administrator reviews the budgets in May and the 'recommended' budget is reviewed by the Board during the month of July.

Concurrently with the steps listed above, the Citizens Budget Review Committee, a group of citizens appointed by the Elected Officials, reviews the County's financial position and its budget request. The Citizens Budget Committee makes recommendations to the Board of County Commissioners regarding the County's Final Budget. This is generally done annually as part of the overall budget process in July.

Once the Board approves the budgets and adopts the proposed millage rates in July, OMB notifies the Property Appraiser and prepares the Tentative Budget. The Tentative Budget is presented to the citizens of St. Lucie County and the Board of County Commissioners at the first public hearing in September. The Board will then adopt the Tentative Budget and Tentative Millage as presented or as amended. At the second and final public hearing, the Board adopts the Final Millage and Final Budget.

The budget is adopted at the fund level. During the course of the year, administration may approve the transfer of funds among line items within the same department as necessary for proper budgetary and fiscal management. The budget may be amended (increased or decreased) and funds transferred from contingency reserves only by action of the Board of County Commissioners as set forth in Florida Statutes.

The budget formulation, adoption, and execution in St. Lucie County, involve the year round interaction of the Board of County Commissioners, the County Administrator, and staff at various levels within the County. The purpose of the budget process is to identify departmental needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. The budget process for fiscal year 2017 - 2018 for St. Lucie County incorporates the scheduled activities listed on the Budget Preparation and Implementation Calendar, beginning in October 2017.

The Truth In Millage (TRIM) timetable and budget process schedule for fiscal year 2017 – 2018 are as follows:

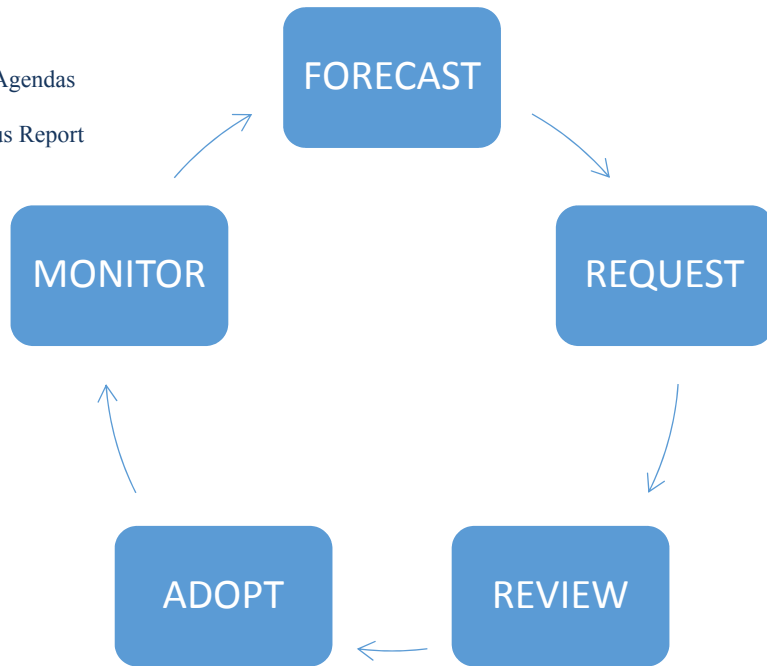
ST. LUCIE COUNTY BUDGET PROCESS OVERVIEW

October – September:

- ✓ Occurs Year Round
- ✓ Budget is loaded into Banner Accounting System
- ✓ Transmit Adopted Millage
- ✓ Review Departmental Accounts
- ✓ Process Line To Lines, Budget Amendments, Budget Resolutions, and New Equipment Requests
- ✓ Verify Departmental Agendas
- ✓ Grant Monitoring
- ✓ Grants Quarterly Status Report
- ✓ Monitor CIP Projects

November – March:

- ✓ Beginning of the Budget Process
- ✓ Outline the Budget Process to the Departments
- ✓ Begin the CIP Process
- ✓ Calculation of Fund Balance Forward
- ✓ Meet with Departments for Revenue and Expense Projections
- ✓ Revenue Projections



January – June:

- ✓ Staff Training of Microsoft Office, Banner, and GovMax as needed
- ✓ Department Requests (including equipment and position changes)
- ✓ CIP Requests
- ✓ Department Mission, Goals, Objectives, and Key Indicators

July – September:

- ✓ Ending of the Budget Process
- ✓ Set Proposed Millage Rates
- ✓ Tentative Budget Adoption
- ✓ TRIM Notice
- ✓ Public Hearings
- ✓ TRIM Advertisement
- ✓ Final Adoption of the Budget

March – September:

- ✓ Review of budget packages submitted
- ✓ County Administrator’s Budget Review
- ✓ Balancing of the Budget
- ✓ BOCC Budget Review Workshops
- ✓ Citizen Budget Committee review

Capital Budgeting

St. Lucie County maintains a Capital Improvements Plan (CIP), which covers a five-year period and is updated annually. The Office of Management and Budget determines the amount of funds available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. A separate section of this document is designated for the CIP projects detail. Projects in the CIP this fiscal year are funded; however out years indicate estimated needs and may exceed future available revenues.

The capitalization threshold is \$25,000 for buildings or infrastructure with a life span of more than one year. Budgets for buildings and infrastructure under \$25,000 are reflected in the County's operating budget instead of the Capital Improvement Program.

Reserves

A reserve for contingency may be budgeted in each of the funds at an amount not greater than 10% of the total budget in accordance with Florida Statute 129.01 (2)(c). At the Board's discretion, these funds may be allocated as needed during the year to fund unexpected operations or events.

The Board will also maintain a designated Emergency Reserve of 16.5 million. This is in line with GFOA guidelines and would be used for storm events and emergencies/issues that are not anticipated in normal budget development. The Board will also maintain a fund balance reserve for budget stabilization in the amount of \$14 million, which equals the deficit the County experienced in 2010, our most critical year. The Board also allocated \$6 million in a transportation infrastructure reserve, as our current repaving cycle is not sustainable.

BUDGET HISTORY:

The State has made decisions with the intent of reducing property taxes. Some of these decisions include:

In 2007, the State passed a Tax Reform Bill. St. Lucie County was required to levy a tax rate of 9% below the rolled back rate. In 2008, the voters' approved a Constitutional Amendment, which further changed the taxing system. The Amendment included:

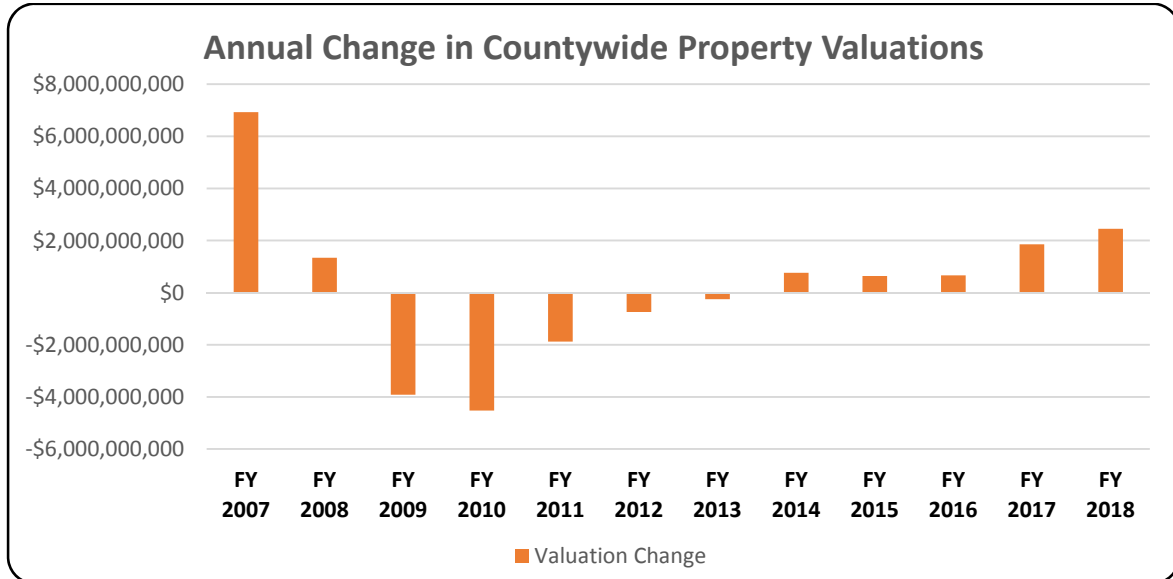
- Double homestead exemption: This gave homesteaders a second \$25K exemption.
- Portability: Homesteaders could take up to \$500,000 of Save Our Homes protections to a new home purchase.
- \$25K personal property exemption: Businesses get a break on the taxes they pay on equipment.
- 10% cap on non-homestead assessment: Property assessments could increase no more than 10 percent each year on non-homestead property.

In 2017, the State passed a proposed constitutional amendment that would provide an additional homestead exemption by \$25,000 if approved by the voters. If passed, this amendment's first year will incur a projected loss of \$6 million to \$10 million to St. Lucie County's Ad Valorem Tax revenues.

As seen in Chart 1, over the last decade, we have seen tumultuous changes in our property values with property values increasing as much as 40.16% and decreasing as much as 20.9% in a single year. As we start to see some of the positive impacts of the economic recovery process, it is natural to want to think

that the situation could improve, and property value increases could approach the rapid increases that we have seen in the past. However, St. Lucie County’s taxing ability has been reduced by the caps and limitations enacted by the State. With these changes, the ability to collect additional revenue is gone forever unless the millage rate is changed.

Chart 1

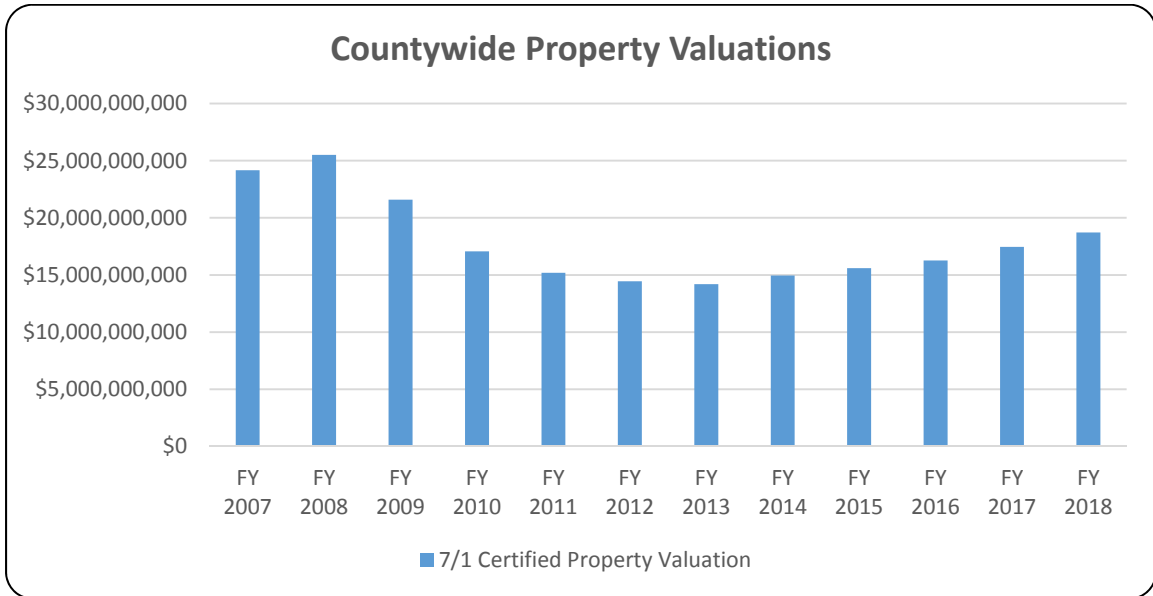


Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll Back Millage Chart

Countywide Valuations

From FY 2006 to FY 2008, property valuations increased by 47.93%, from \$17.2 billion to a peak of \$25.5 billion, as seen in Chart 2. Beginning in 2009, property valuations declined for five consecutive years, reaching a low of \$14.2 billion, or a net drop of 34.24% in values. In 2014, the property valuations began to slowly turn around and have gradually increased by an average of \$0.65 billion per year, reaching \$16.2 billion in 2016, which is a net increase of 8.73%. For FY 2017, the property values increased by \$1.8 billion to \$17.4 billion, which is a net increase of 7.32%. For FY 2018, the property values are projected to increase by \$2.4 billion to \$18.7 billion, which is a net increase of 7.21%.

Chart 2



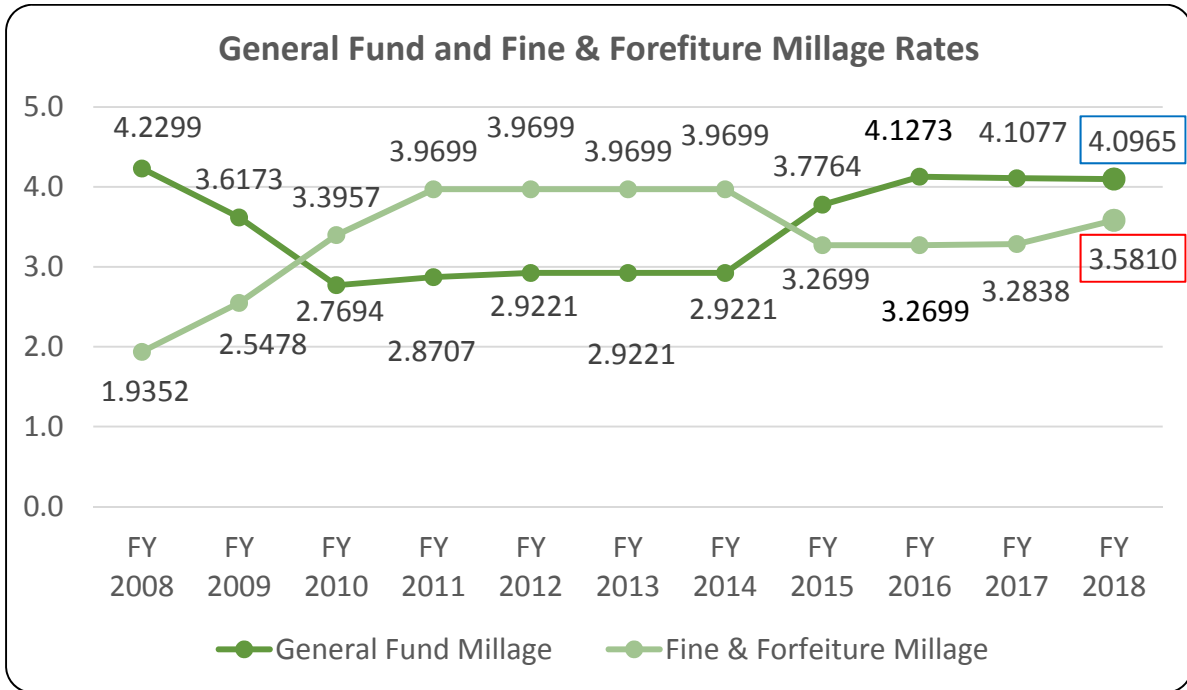
Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll Back Millage Chart

Millage:

Over the period, the graph below depicts the change in millage rate year over year. The changes occurred annually as the Board of County Commissioners choose to set the millage rate in order to meet the funding requirements needed for the operating budgets, programs and projects that they deemed necessary and County Administration recommended.

Overall, it is remarkable that the range in which the millage for both the General Fund and Fine and Forfeiture remain relatively stable over the ten-year period, as illustrated in Chart 3.

Chart 3



Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Millage Rates History

Major Revenues:

Chart 4 is a representation of the amount of revenue (in dollars) that the County receives from the General Fund and Fine and Forfeiture Ad Valorem taxes from the period of FY 2007 through FY 2018.

The General Fund is the fund containing revenues that are not designated by law for any one specific purpose. These revenues are used to provide countywide operating services. Fine and forfeitures is a group of revenues that include monies received from fines and penalties imposed for the commission of statutory offences, violation of lawful administrative rules and regulation, or for neglect of official duty.

There has been an overall downward trend since FY 2007 in these sources of revenues. This trend can be attributed to the overall economic conditions that were affected by the recession of 2008. Revenues collected prior to 2008 had an upward trend, followed by a sharp decline after 2008. Revenues have been trending slightly upwards since 2014, and are forecasted to continue increasing in FY 2018.

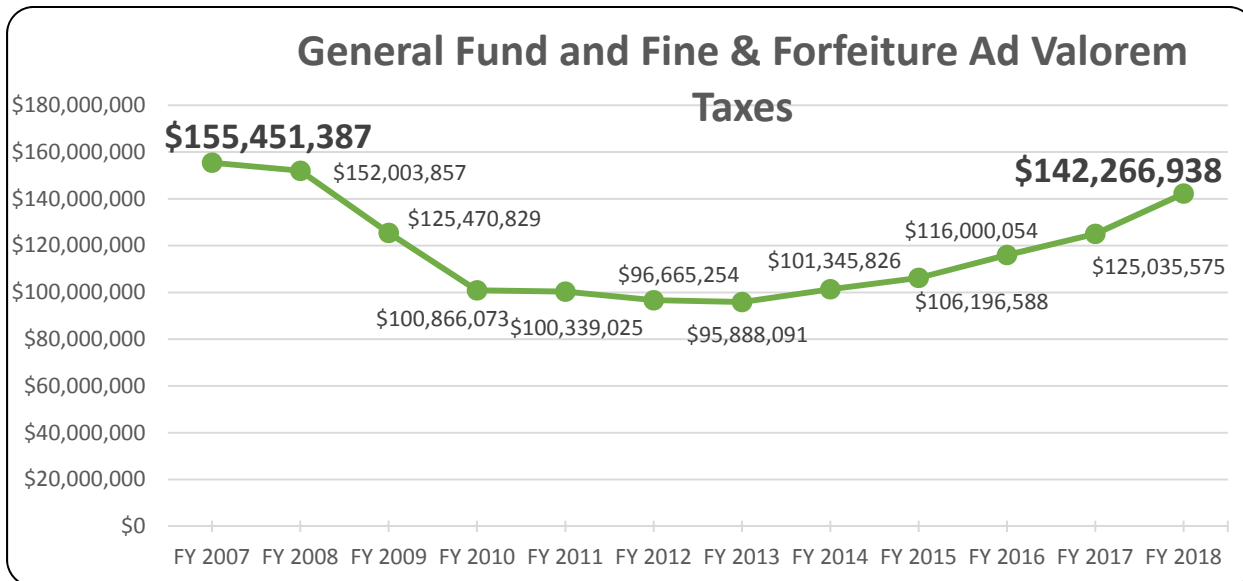
This year, the State passed legislation to reduce property taxes. The proposed constitutional amendment would provide an additional homestead exemption by \$25,000 if approved by the voters in November 2018. If the legislation passes, the amendment would be effective January 1, 2019. For the first year that the proposed exemption is in effect, St. Lucie County is projected to lose between \$6 million to \$10 million of Ad Valorem Tax revenue.

Current property owners that are eligible for homestead exemption receive an exemption up to the assessed valuation of \$25,000. An additional \$25,000 exemption applies to the property value between \$50,000 and \$75,000. This additional \$25,000 exemption does not apply to taxes levied by school districts. The proposed constitutional amendment would increase the homestead exemption to also

exempt the assessed valuation greater than \$100,000 and up to \$125,000 for all levies other than school districts.

Those homesteaded properties with an assess value of \$125,000 or greater will receive the proposed constitutional amendment \$25,000 exemption. Homesteaded properties with an assessed value of \$100,000 or lower will not receive the proposed exemption. In addition, those homesteaded properties with an assessed value between \$100,000 and \$125,000 will receive an exemption amount that is the difference between the assessed value of the home and \$100,000.

Chart 4



Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll-back Millage Rates

Chart 5 is a representation of the amount of revenue (in dollars) that the county receives from the Ad Valorem taxes that are designated towards a dependent district. A dependent district is a special district in which the budget is established by the governing body of the county or municipality, to which it is dependent. The two dependent districts for St Lucie County are the Mosquito Control District and Erosion District.

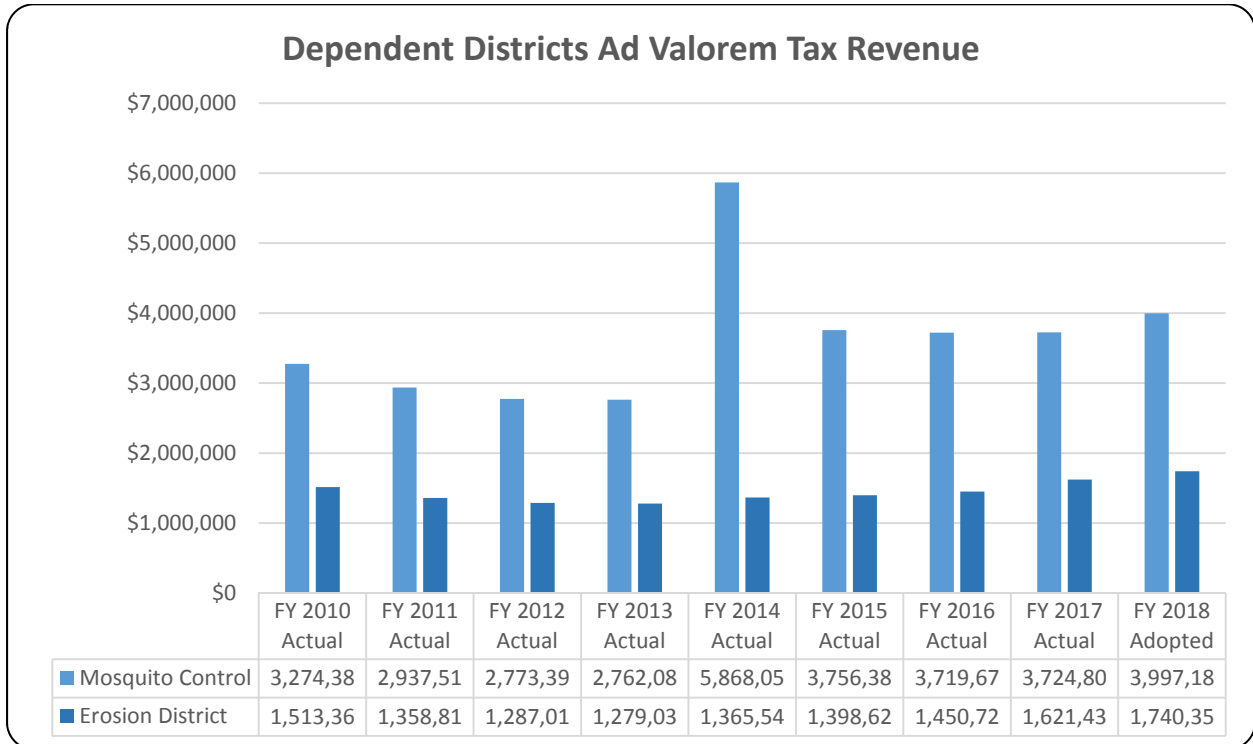
Revenues for both districts have followed a declining trend from FY 2010 through FY 2013. In FY 2014, there was a noticeable spike in revenues towards the Mosquito Control District. This spike was due to the Board approving the Citizens Budget Committee’s recommendation to replenish reserve funds in Mosquito Control District.

The FY 2014 budget included a tax rate increase for the Mosquito Control District:

- The millage for the Mosquito Control District increased by:
 - 0.2029; which brought the District’s millage from .2036 to .4065
 - The millage increase for a home with property value of \$100,000 was an annual tax increase of \$20.29
 - Generated additional tax revenue of \$2.8 million.
- With the \$2.8 million generated from the millage increase, the District’s operating budget was balanced and the District’s reserves increased to approximately \$4 million

The Mosquito Control District decreased by -\$5,134, or -0.14% from FY 2016 to FY 2017, and increased by \$272,382, or 7.31% from FY 2017 Adopted to FY 2018 Adopted. The Erosion District is increased by \$170,707, or 11.77% from FY 2016 to FY 2017, and increased by \$118,920 or 7.33% from FY 2017 Adopted to FY 2018 Adopted.

Chart 5



Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll-back Millage Rates

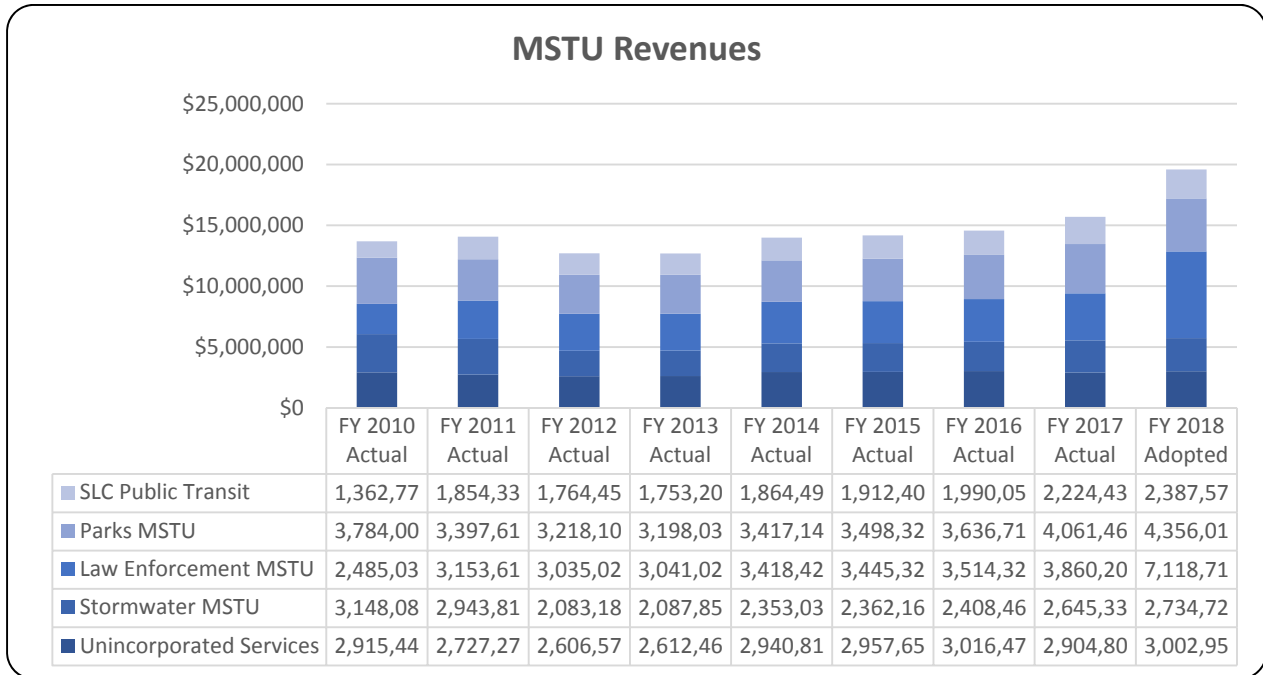
Chart 6 represents the amount of revenues (in dollars) received through Municipal Services Taxing Unit (MSTU) from FY 2010 through FY 2017. An MSTU is a special taxing district authorized by the State Constitution (Article VII) and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. Revenues from a MSTU are received through Ad Valorem taxes and special assessments.

MSTU revenues are separated into five categories:

- St Lucie Co. Public Transit
- Parks
- Stormwater
- Unincorporated Services
- Law Enforcement – The adopted budget includes increasing the millage rate to fund Sheriff vehicles (\$873,576) and salary increases (\$3.6 million). 50% of the increase would be funded from the Law Enforcement MSTU with the other 50% being funded from the Fine & Forfeiture Fund.

The majority of MSTU revenues received were for the Parks and Law Enforcement MSTU. Revenues from the MSTU have seen an upward trend since FY 2013, and are forecasted to continue to do the same in FY 2018.

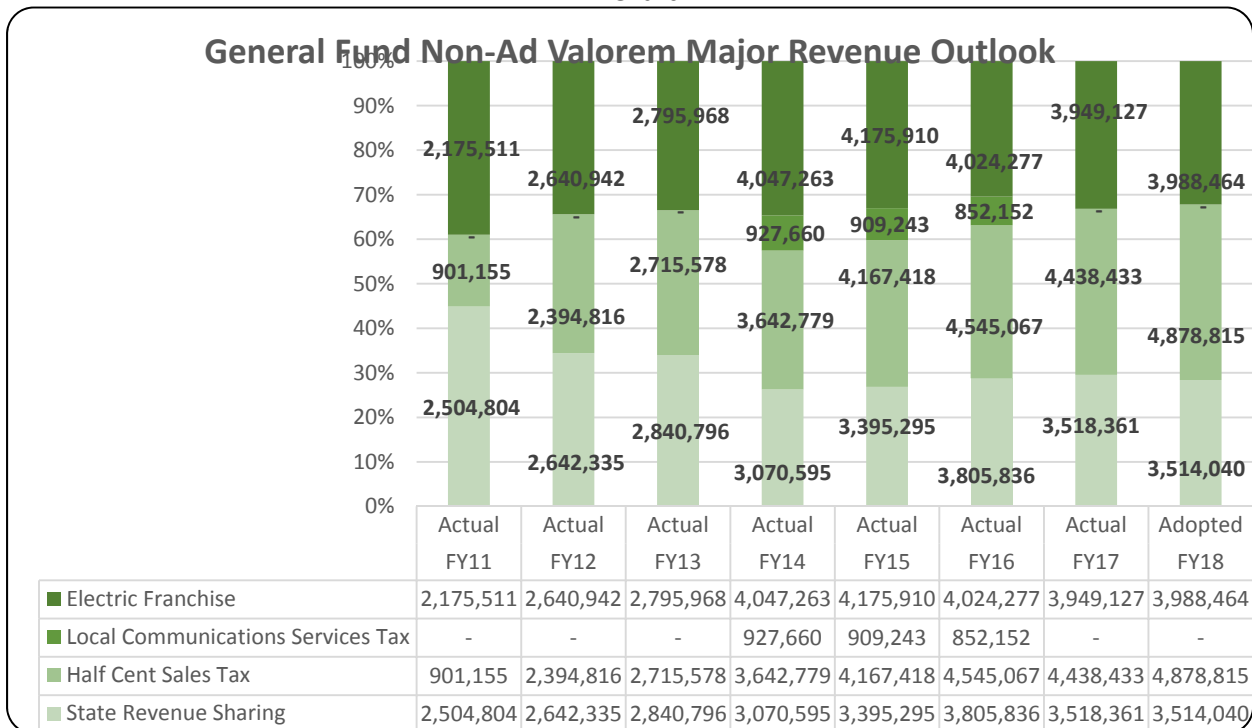
Chart 6



Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll-back Millage Rates

Chart 7 represents Non-Ad Valorem revenues (in dollars) received from FY 2011 through FY 2018. These revenues are not associated with values of real estate of personal property.

Chart 7



The non-ad valorem revenues are broken into four categories:

- **Electric Franchise** – The County negotiated agreements with the Florida Power and Light Company (FPL) and the Fort Pierce Utilities Authority (FPUA) allowing each a non-exclusive franchise to operate facilities within County rights-of-ways in the unincorporated areas of the County. In consideration for the franchise, each entity has agreed to pay a fee. In the case of the electric companies, this fee is remitted to the County.
- **Local Communications Services Tax** - Fees charged to telecommunications related companies pay the fee to the State who then distributes the revenue to each respective county. This fee is an agreed upon percentage of their revenues, less actual write-offs, which are 'billed' to customers living within the unincorporated area of the County.
- **Half-Cent Sales Tax** - Local Governments receive a share of the State sales tax collections that is roughly equal to, and is referred to as, the "Half-Cent" Sales Tax. It generates the largest amount of revenue for local governments any source of State shared revenue.
- **State Revenue Sharing** - The Florida State Department of Revenue uses an established formula to apportion to each eligible county a certain amount of revenue collected from cigarette and intangible taxes levied by the State. The formula is based on county population, unincorporated population, and county sales tax collections. Distributions are usually consistent from month to month with the exception of July when the State makes an annual adjustment based on the past fiscal year collections.

The majority of Non-Ad Valorem revenues have been received between electric franchise fees and state revenue sharing. Beginning in FY 2014, revenues from local communications sales taxes were added. Revenues from this category have seen an upward trend since FY 2011, and are forecasted to slightly decline in FY 2017 and FY 2018 Adopted.

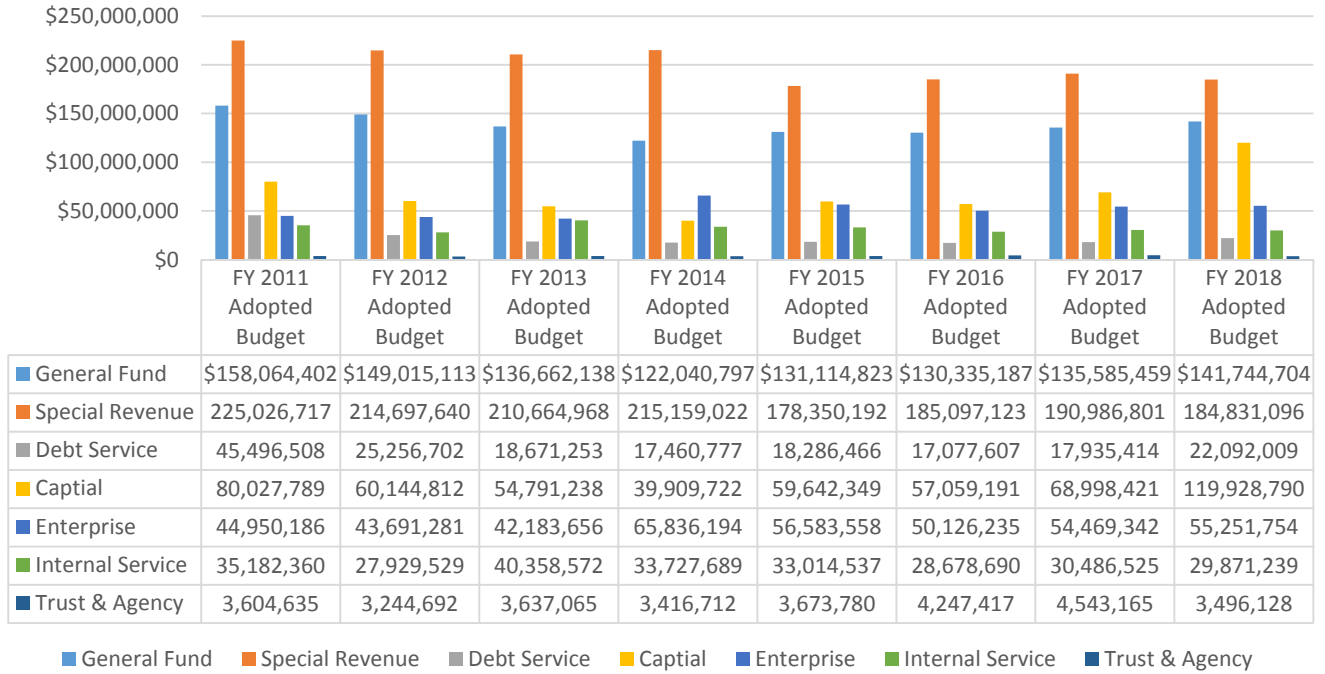
From FY 2001 through FY 2007, and then from FY 2009 through FY 2013, the Transportation Trust Fund received Electric Franchise revenues totaling \$8.85 million. From FY 2002, FY 2003, and FY 2005 through FY 2008, the Transportation Trust Fund also received Local Communications Tax revenues totaling \$2.84 million. In FY 2018, the Local Communications Tax revenues will go into the Transportation Trust Fund.

Major Expenses:

Chart 8 shows FY 2011 Adopted Budget through FY 2018's Adopted Budget, a summary of the expenditures by fund type. Looking at the chart, from FY 2011 through FY 2016, the General Fund, Special Revenue, Capital, Enterprise, and Internal Service fund types have been on an overall steady decline, while other fund types, such as Debt Service and Trust & Agency have remained level or increased slightly. Of the fund types, the General Fund and the Special Revenue receive most of the Ad Valorem Tax Revenue.

Chart 8

Expenditure Summary by Fund Type



Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Summary of Revenues and Expenditures Major Funds

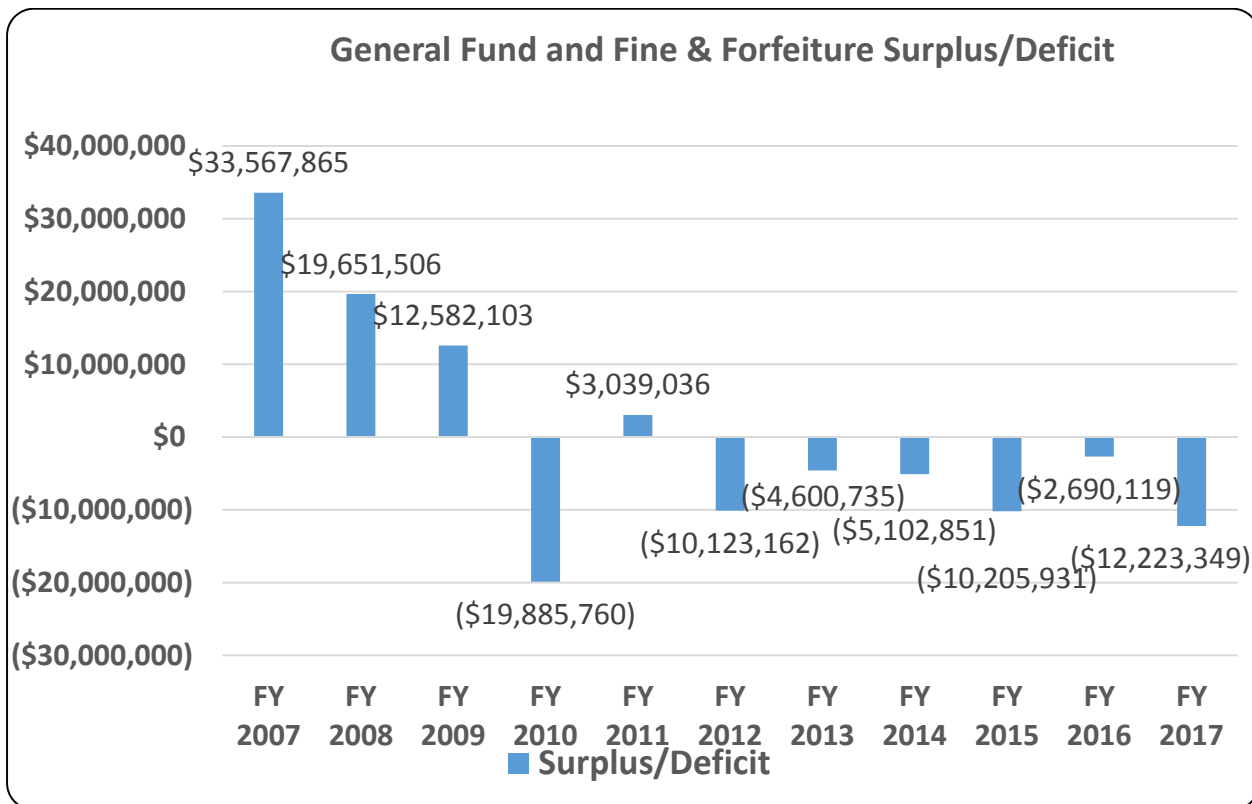
- The General Fund, over the eight-year period FY 2011 to FY 2018, declined from \$158.1 million to \$141.7 million. This is a cumulative decrease of \$16.3 million or 10.32%. The FY 2018’s Adopted Budget shows the General Fund increasing by 4.54% or \$6.16 million from the FY 2017 Adopted Budget.
- The Special Revenue Funds, the cumulative decrease was \$40.20 million during the period FY 2011 to FY 2018. This represents a decrease of 17.86%. The FY 2018 Adopted Budget shows the Special Revenue Fund decreasing by 3.22% or \$6.16 million from the FY 2017 Adopted Budget.
- The Debt Service Funds, decreased from FY 2011 to FY 2018 by \$23.40 million or 51.44%. The FY 2018 Adopted Budget shows the Debt Service Fund increasing by \$4.16 million or 23.18%, from the FY 2017 Adopted Budget.
- The Capital Funds, increased from FY 2011 to FY 2018 by \$39.90 million or 49.86%. The FY 2018 Adopted Budget shows the Capital Fund increasing by \$50.93 million or 73.81%, from the FY 2017 Adopted Budget.
- The Enterprise Funds, increased from FY 2011 to FY 2018 by \$10.30 million or 22.92%. The FY 2018 Adopted Budget represents an increase of \$0.78 million or 1.44%, from the FY 2017 Adopted Budget.

- The Internal Service Funds, decreased from FY 2011 to FY 2018 by \$5.31 million or -15.10%. The FY 2018 Adopted Budget represents a decrease of \$0.62 million or -2.02, from the FY 2017 Adopted Budget
- The Trust & Agency Funds, decreased from FY 2011 to FY 2018 by \$0.11 million or -3.01%. The FY 2018 Adopted Budget shows the Trust & Agency Fund decreasing by \$1.05 million or -23.05%, from the FY 2017 Adopted Budget

General Fund and Fine & Forfeiture Surplus / Deficit

Chart 9, represents Surplus/Deficit spending that occurred from FY 2006 through FY 2017 in the General Fund and Fine & Forfeiture Funds combined. These funds were accumulated or spent as a result of the increase or decline in property values and the resulting change in Ad Valorem tax revenue, as we experienced unprecedented fluctuations over the course of years depicted in Chart 9. The overall net change from FY 2006 to FY 2017 is an increase of \$23.6 million.

Chart 9



Source: Banner Financial System

Positions:

Comparing FY 2018 to FY 2010, the total of St. Lucie County’s workforce, counted in terms of Full Time Equivalent (FTE) positions (where one full-time employee is equal to 1.0 FTE), reduce by a total of 118.02 FTEs.

In FY 2011, as part of an effort to reduce the deficit gap, the Board approved the structural realignment of the County’s 18 operating departments down to nine operating departments. With the organization of departments, there were also staff layoffs that resulted in a \$4.19 million personnel expense reduction and a drop in the FTE count by 237.31 FTEs. Upon conclusion of the layoffs, there were 659.76 FTEs remaining, which placed the County near the 1992-93 staffing level.

For FY 2018, the adopted FTE count is 779.05, with an increase of 4.37 FTE which is related to reallocation of positions within BOCC departmental divisions.

For FY 2018, a variety of personnel requests were received from the county departments, however, the budget includes no new county positions. When demand dictates, new position requests will be brought to the Board.

The FY 2018 FTEs 779.05; of which, the closest and most comparable is 778.85 FTEs in FY 2002.

Table 2

	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Total FTE by Fiscal Year	897.07	659.76	653.06	666.59	674.84	707.74	744.74	774.68	779.05
Change in FTEs by Fiscal Year	(22.15)	(237.31)	(6.70)	13.52	8.25	32.90	37.01	29.94	4.37

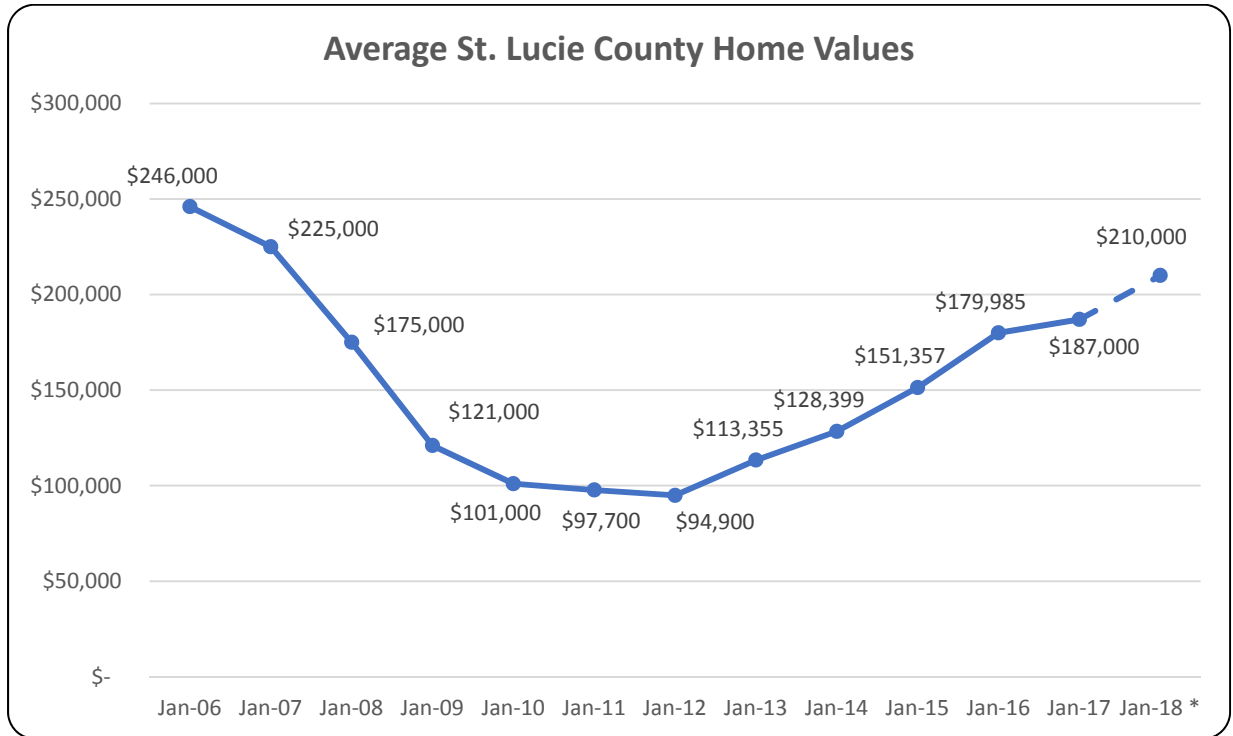
Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Personnel History

ECONOMIC CONDITIONS:

Average St. Lucie County Home Values:

After seven years of declining property values from 2006 through 2012, at a combined loss of -61.42%, St. Lucie County county-wide average home values began to increase from 2013 through 2017, resulting in a net 64.97% increase. The average property values for FY 2018 are projected to increase by 12.30% from \$187,000 in FY 2017 to \$210,000 in FY 2018.

Chart 10



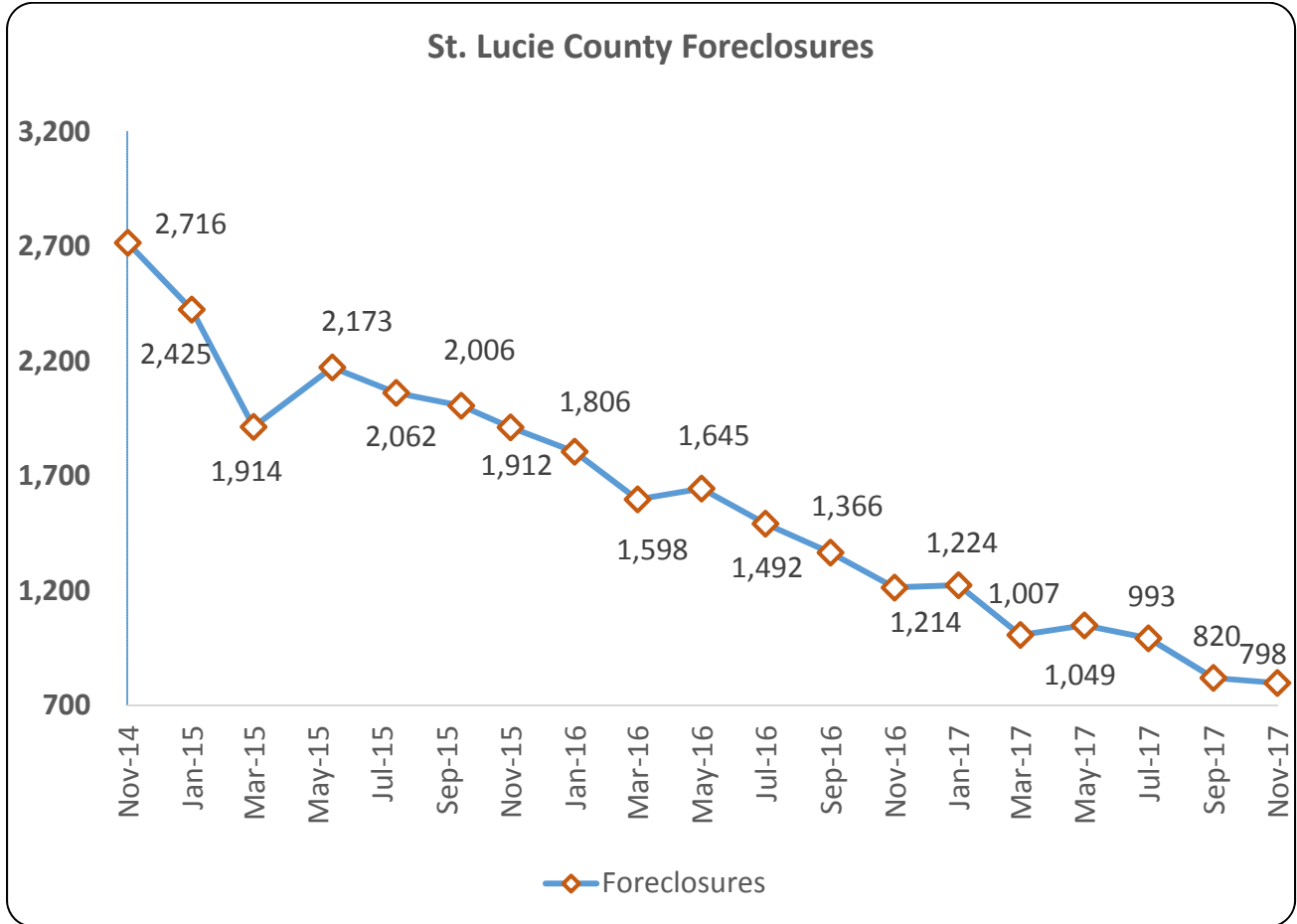
* Estimated

Source: Florida Realtors – Monthly Market Summary and Monthly Distressed Market – Single Family Homes - St. Lucie County

Foreclosures in St. Lucie County

Between November 2014 to November 2017, the number of foreclosure cases reduced by 1,918 cases or -71%. This is a positive sign of the economy turning around for the better.

Chart 11

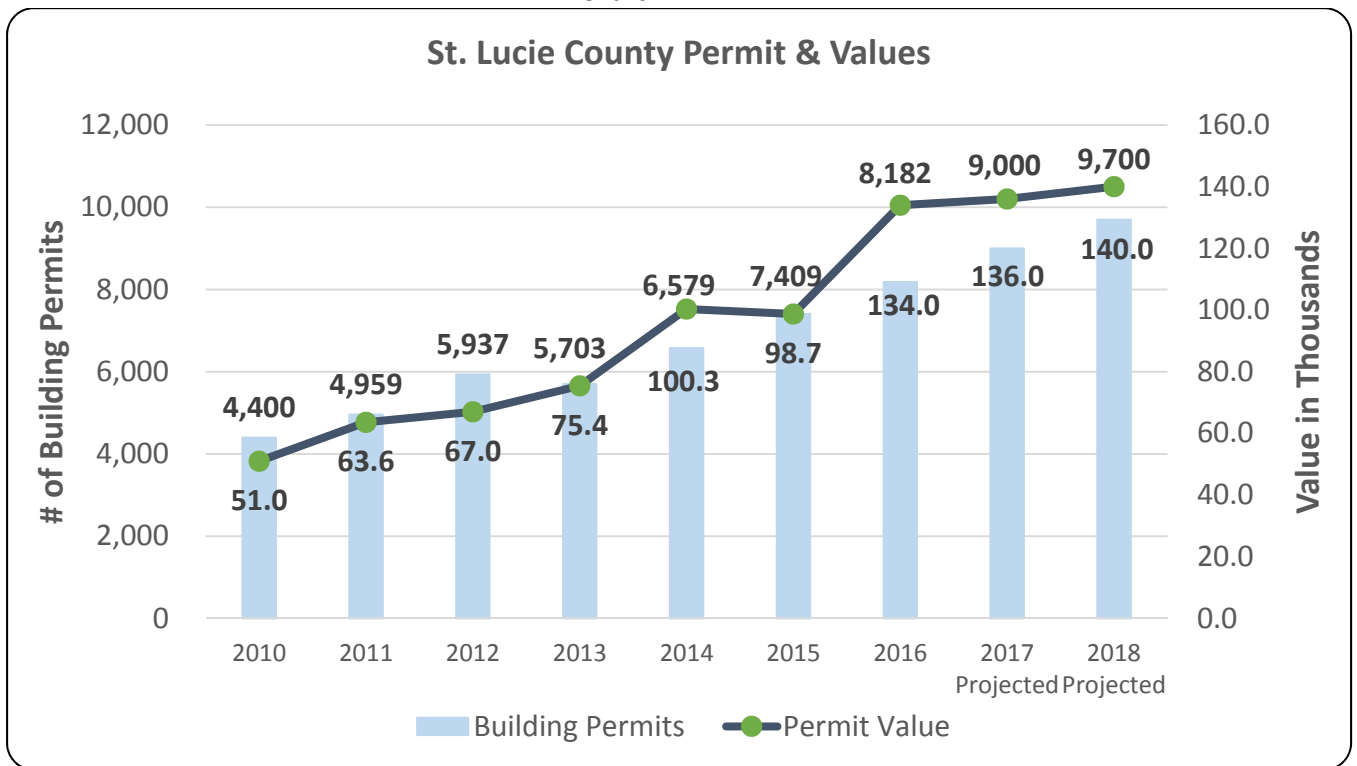


Source: St. Lucie County Clerk of Court – Recording Division and Civil Courts – Probate Division

New Construction in St. Lucie County

Building permits and permit value are leading indicators to improvement in the building industry. Since 2010, the unincorporated area permit activity has increased by 86% or 3,782 as of Calendar Year (CY) 2016. In CY 2016, the permit value increased dramatically by 33.6% or \$35,300 when compared to CY 2015. For Projected CY 2017, there is an expected increase of 1.49% or \$2,000, when compared to CY 2016. In addition, for Projected CY 2018, there is an expected increase of 2.94% or \$4,000, when compared to Projected CY 2017. Overall, from CY 2010 through Projected CY 2018, the building permit values are expected to increase by 120.0% or \$89,000.

Chart 12

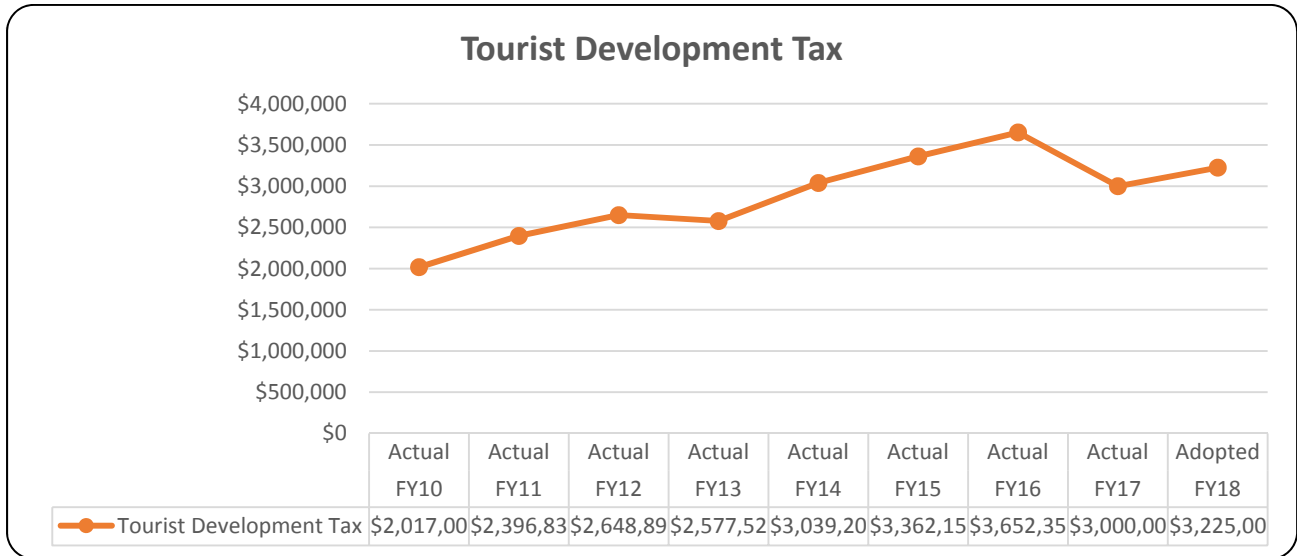


Source: St. Lucie County Planning & Development Services – Building and Code Regulation – Zoning & Permitting

Tourism

From FY 2010 through FY 2016, the Tourist Development Tax Revenue has been increasing at a constant rate with 18.83% in FY 2011; 31.33% in FY 2012; 27.79% in FY 2013; 50.68% in FY 2014; 66.69% in FY 2015; and 81.08% in FY 2016. For the FY 2017 Budget, the Tourist Development Tax revenues are conservatively budgeted at \$3,000,000, and for the FY 2018 Adopted Budget, the revenues are budgeted at \$3,225,000. The overall increasing Tourist Development Tax revenues are an indicator that St. Lucie County’s economy is benefitting from the increased spending of tourism dollars.

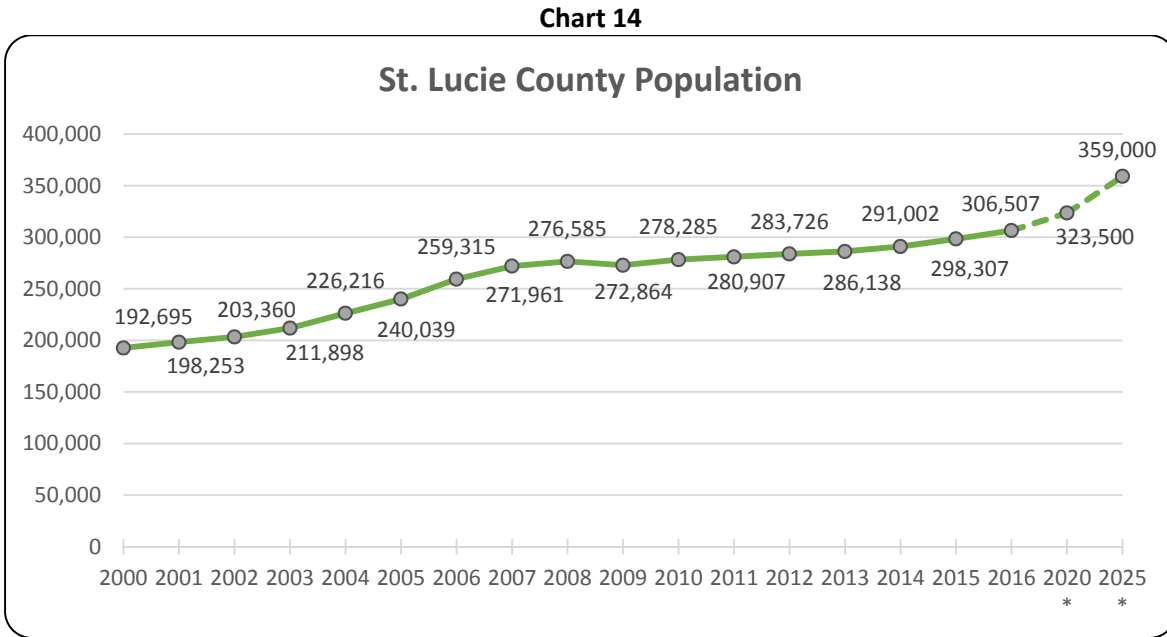
Chart 13



Source: Banner Financial System

Population:

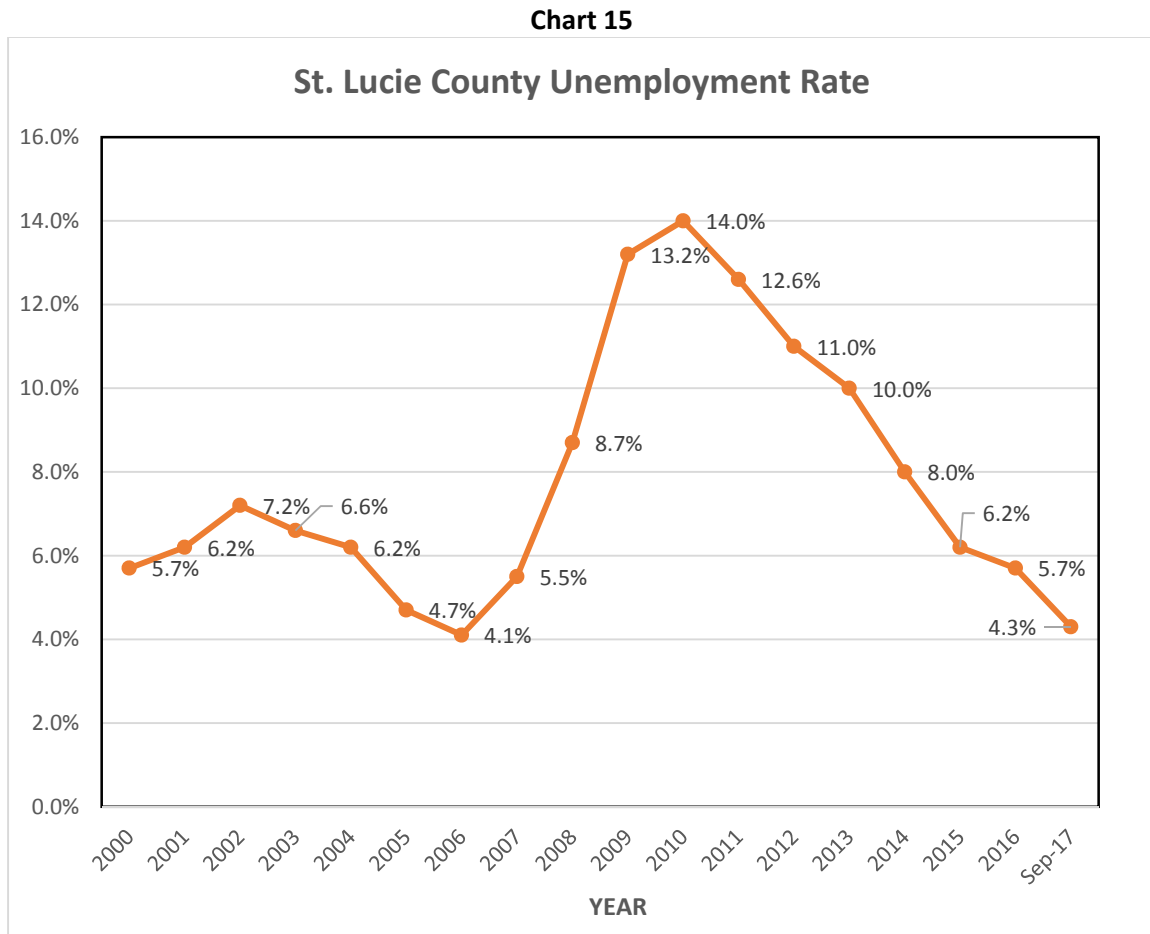
As seen in the chart below, St. Lucie County's population has been on a steady increase. With the County's population increasing by 113,812 from 2000 to 2016, the County experienced a 59% growth increase. From 2016 through 2025, St. Lucie County's estimated population is projected to increase by an additional 52,493 persons, which is 17% of growth.



Source: U.S. Census Bureau – QuickFacts – St. Lucie County and Florida Housing Data Clearinghouse – Regional & Local Profile: Results – Housing Profile – St. Lucie County, Florida – Population Projections

Unemployment Rate

The St. Lucie County unemployment rate for September 2017 is 4.3%, a 28% decrease from 2016. However, the County rate is 0.006 percentage points higher than the State of Florida's unemployment rate. According to the United States Bureau of Labor Statistics, there were 5,958 unemployed County residents out of a labor force of 137,854 as of September 2017.

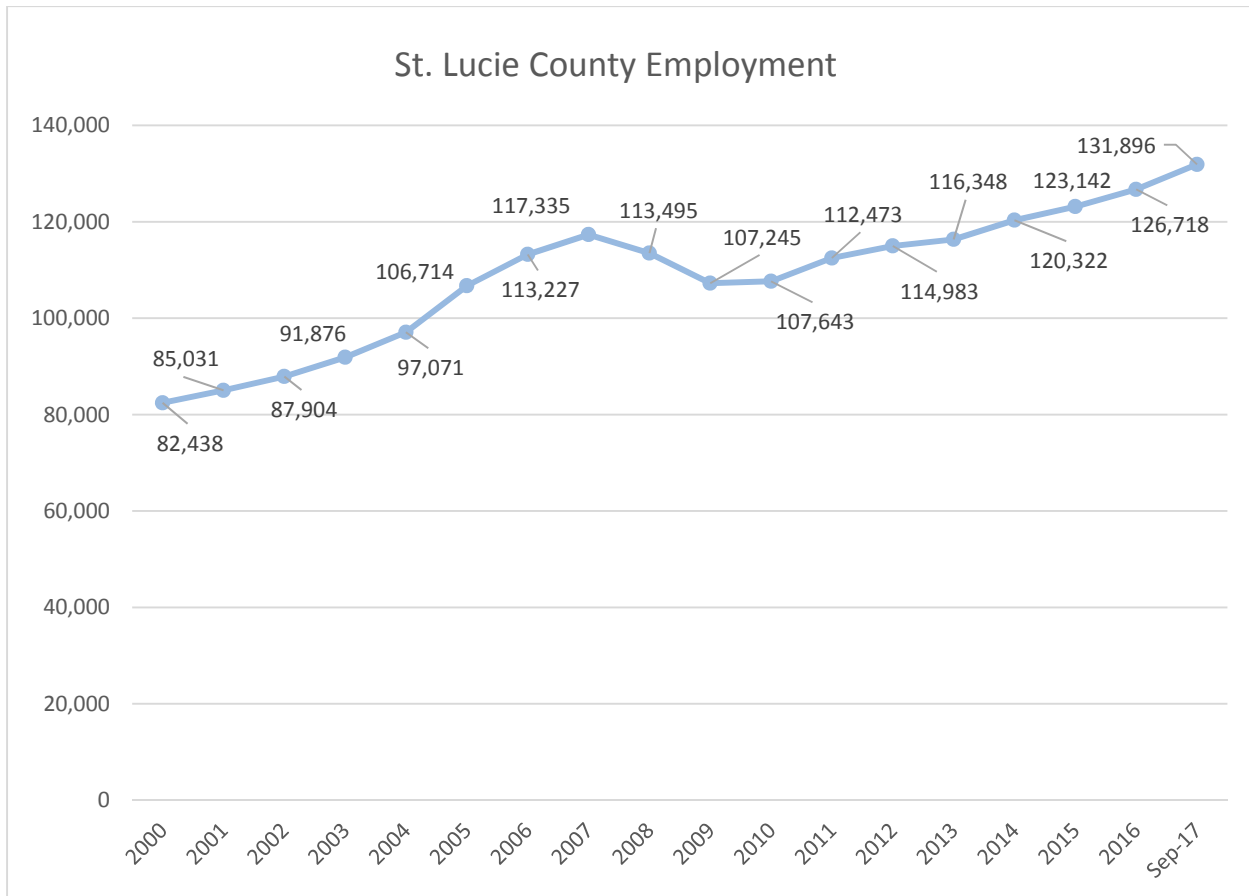


Source: <http://www.floridajobs.org/labor-market-information/data-center/statistical-programs/local-area-unemployment-statistics>

Employment:

As seen in the chart below, St. Lucie County's employment was on a steady increase from 2000 through 2007, and then declined by 8.60% or 10,090 individuals over the course of two years. The County's employment began to show signs of economic growth between 2009 and 2017, with a net increase of 28.54% or 30,609 individuals in the County's workforce.

Chart 16



Source: Florida Jobs – Labor Market Information – Local Area Unemployment Statistics (<http://www.floridajobs.org/labor-market-information/data-center/statistical-programs/local-area-unemployment-statistics>)

Countywide Valuations

After many years of declining property valuations, St. Lucie County's countywide home values have increased for the fifth consecutive year. For Fiscal Year 2017-18, the property values have increased 7.62% to \$18.9 billion. Despite the increases, the County's home values remain 24.67% below FY 2008's peak Property Valuation of \$25.5 billion.

Table 3

Fiscal Year	Property Valuation	Valuation Change \$	Yearly Change %
2008	25,554,081,157		
2009	21,301,295,874	-4,252,785,283	-16.64%
2010	16,850,268,512	-4,451,027,362	-20.90%
2011	15,013,709,614	-1,836,558,898	-10.90%
2012	14,529,243,377	-484,466,237	-3.23%
2013	14,292,317,878	-236,925,499	-1.63%
2014	15,123,381,622	831,063,744	5.81%
2015	15,599,739,461	476,357,839	3.15%
2016	16,263,608,260	663,868,799	4.26%
2017	17,529,028,758	1,265,420,498	7.32%
2018	18,814,644,918	1,285,616,160	7.33%
Cumulative Change		-6,637,939,983	-24.38%

BALANCE FORWARD HISTORY:

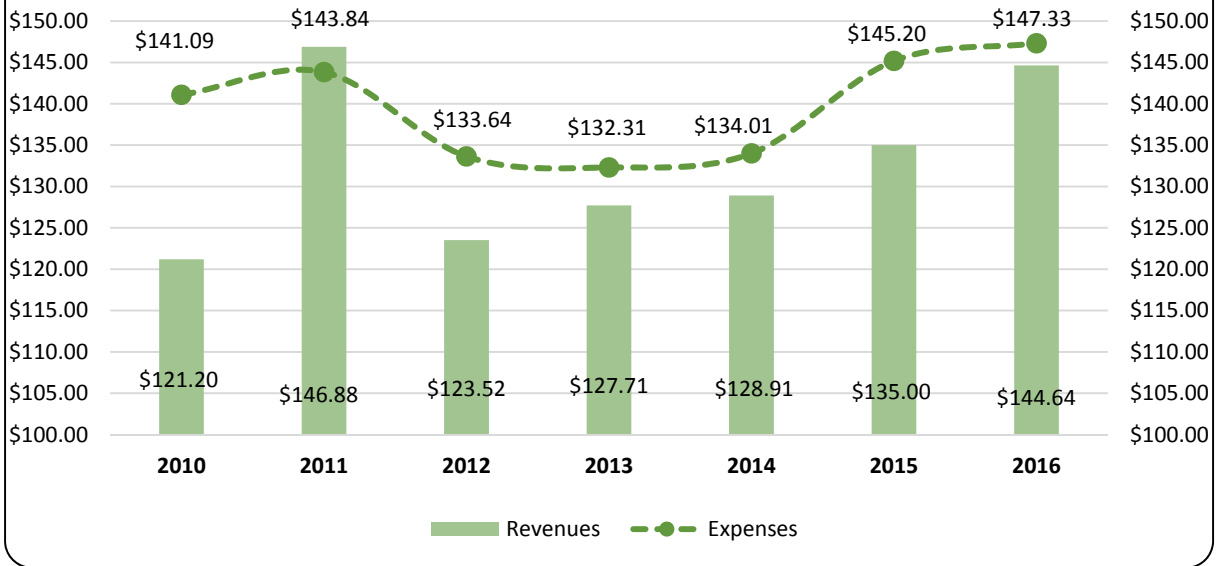
Based on a review of actual revenue and expenses, St. Lucie County uses a Budget Stabilization Fund to augment the shortfall in revenue. Another way to state this is: the County has a structural imbalance, which occurs when recurring revenues are less than recurring expenditures. The Government Finance Officer Association states this is an indication that an organization has a structural imbalance. The Government Finance Officer Association recommends, ". . . a government should adopt a formal policy calling for structural balance of the budget. The policy should call for the budget to be structurally balanced, where recurring revenues equal or exceed recurring expenditures."

Over the span of seven years, FY 2010 through FY 2016 the County has utilized approximately \$50 million of the General Fund and Fine Forfeiture fund balance. The following chart shows expenses exceeding revenue annually during the same period, averaging \$7.08 million. This trend has resulted in the Balance Forward in FY 2010 of \$112.3 million being reduced to \$62.7 million in FY 2017. A policy decision was made to utilize fund balance to offset the loss of property tax revenue as a result of the decline in property values. The second chart shows the reduction in balance forward over the period.

Chart 17

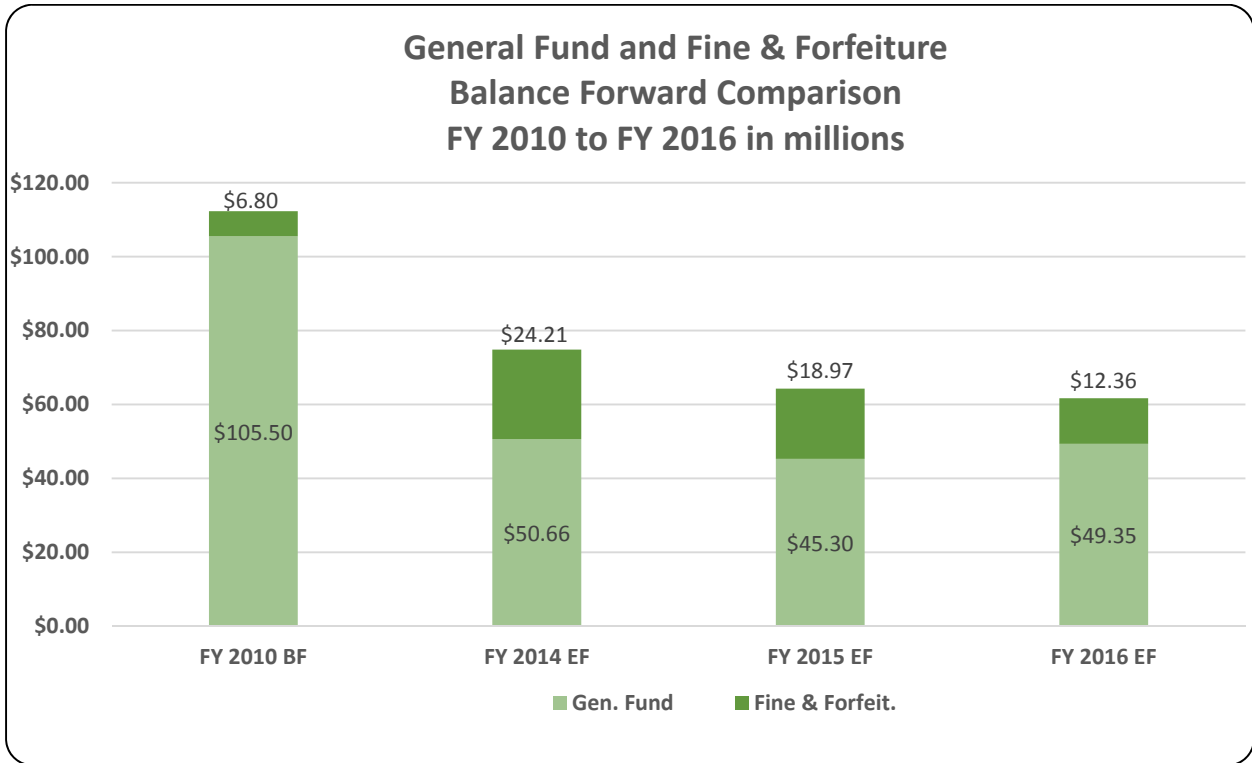
**General Revenue and Fine & Forfeiture
Actual Revenue & Expenditures
FY 2010 -FY 2016 in millions**

Utilized an avg. of \$7.08 Million of fund balance annually



Source: Banner Financial System

Chart 18



Source: Banner Financial System

RESERVE POLICY ISSUE

The County acts as a public corporation and as a result, it is necessary to maintain sufficient reserve levels in various funds. The County, as part of its fiduciary responsibility, must maintain sufficient reserve levels. The Government Finance Officers Association has recommended the appropriate level reserves to maintain. The FY 2018 Adopted Budget includes designated reserves based on advisement of the Government Finance Officers Association which has indicated as a best practice, governments should set aside funding for occurrences that affect Revenue Volatility, Infrastructure Risks and Extreme Events. Based on these categories funding has been set aside in reserves in an amount equal to \$36.5 million for the following purposes:

- In line with FGOA guidelines, an allocation of 12.5% of annual operating revenues, which is an amount equal to \$16.5 million and used for storm events and emergencies/issues that are not anticipated in normal budget development.
- One year of budget stabilization, which, if we take our most critical year in 2010 equals \$14 million.
- An allocation of \$6 million in a transportation infrastructure reserve, as our current 75 year repaving cycle, is not sustainable.

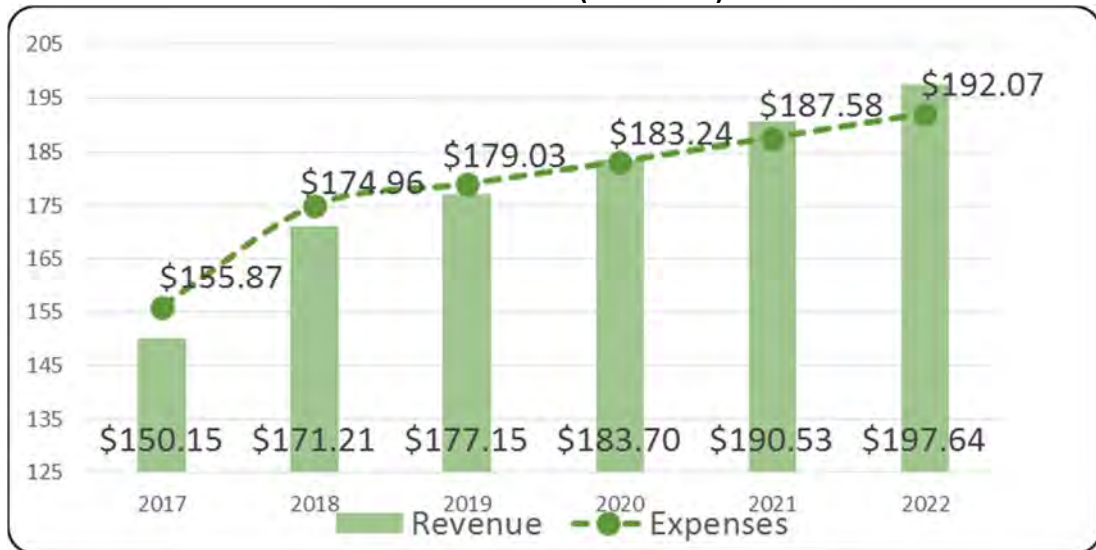
DEFICIT REDUCTION PLAN:

As stewards of the County's finances, it is essential we remain discipline by maintaining our plan to become balanced by FY 2020. This budget continues our effort to achieve our goal. Therefore, it becomes incumbent upon the County to utilize the additional revenues to balance the budget and strengthen its

financial position. The chart below attempts to depict the effect on Operating Revenue and Expenses based on the Five Year plan. However, the annual budget is a living and dynamic document that will undoubtedly adjust as the County proceeds through FY 2018. We have based our estimates on the most current information however, economic circumstance are subject to change.

It continues to be our goal to establish a strategic approach to align our resources and programs based on the priorities set forth by our citizens. The purpose of the five-year plan is to project the financial impact of current budgetary decisions on future fiscal years.

Chart 19
Five Year Forecast (In Millions)



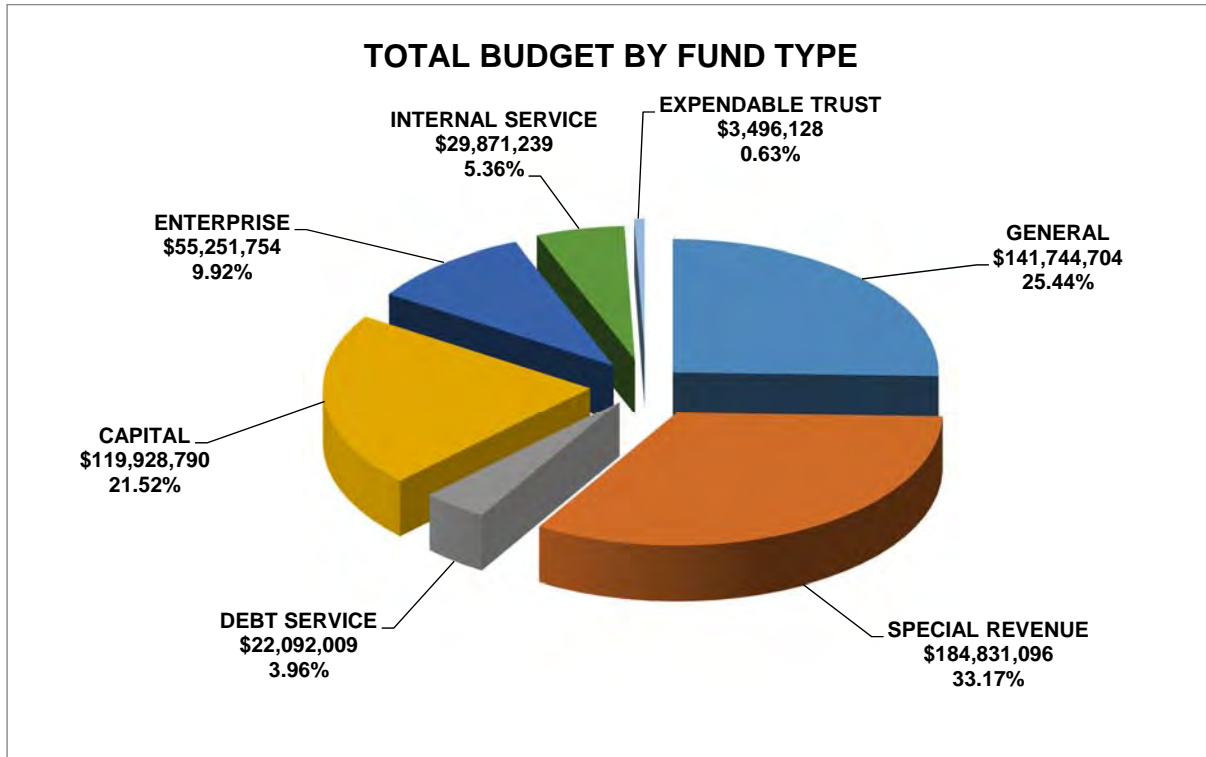
**Note: The above does not include the potential effect of the additional homestead tax exemption that is going to referendum in 2018.*

ADOPTED BUDGET:

The total FY 17-18 Adopted Budget is \$557,215,720, which is broken down into the following fund types:

- General: To account for all financial resources except for those required to be accounted for in a separate fund
- Special Revenue: To account for specific resources which are restricted for a specific purpose
- Debt Service: To account for the payment of general long-term debt
- Capital: To account for resources for the acquisition or construction of major capital projects
- Enterprise: To account for operations that are financed and operated in a manner similar to private business
- Internal Service: To account for the financing of goods provided by one County department to another on a reimbursement basis
- Expendable Trust: To account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, or other governmental units

Chart 19



What this budget does

In the FY 2017-18 Budget, funding has been allocated to the following areas:

Local Communications Services Tax: The FY 2017-18 Budget reallocates this revenue to the Transportation Trust Fund – \$0.81M.

Salary Increase: The FY 2017-18 Adopted Budget implements a four-year plan to help close the gap with that of surrounding agencies in addition to the continued step plan for Sheriff Office employees (\$3.57 million) and a COLA/Salary adjustment to employees funded by the General Fund/Fine & Forfeiture Fund (\$1M). This allocation will also impact the budgets of the Clerk of Court, Supervisor of Elections, Property Appraiser, and the Tax Collector.

Health Insurance: The FY 2017-18 Budget also sets us on a path to continue to reduce the deficit spending in the health insurance fund. For FY 18, the County increased premiums by 9% totaling \$1,447,550 (including the Sheriff’s Office). Additionally, a second low-premium, high-deductible option was made available to employees.

Other Increases: In addition to the items listed above, the FY 2017-18 Budget includes:

- Sheriff Annual Vehicle Lease Payment for the 2017 Lease/Purchase Agreement for 115 Patrol Vehicles \$873,576
- Increase in FRS (BOCC and Constitutional Officers) of \$987,679
- An increase in Medicaid of \$317,680
- Supervisor of Elections Rent increase of \$62,524

- Tax Collector (Fee based) amount of \$255,000
- Deficit Reduction of \$2 M
- Property Appraiser \$246,567
- Supervisor of Elections Vehicles to replace 3 eleven year old vehicles at \$75,000 and replace 1 large box truck vehicle mainly used for moving voter equipment in the amount of \$86,300

Medical Examiner: A new Forensic Investigator (1 FTE for 9 months) and reclassification of current Forensic Investigator position to Lead Investigator Position in the amount of \$106,116. The FY 2017-18 Budget also includes full one year funding of New Forensic Pathologist approved in prior fiscal year of \$41,000.

Transfers/New Debt: The County will begin making debt service payments on the 800 MHz Radio System in the coming year.

Community Redevelopment Agencies (CRAs): The increase in the incremental value of the Community Redevelopment Areas will require a \$549,358 increase in the County’s payments to the CRAs.

Non-Profits: The increase in non-profit requests of \$235,765 for ARC, Boys & Girls Club, 211, New Horizons and the Hands Clinic.

Board Department Increases: The FY 2017-18 Budget includes:

County Administration / Treasure Coast International Airport:

- Various Airport requests in the amount of \$209,000
 - Mandated Data Circuit Expenses \$13,000
 - Rhino Batwing 2150 Mower \$11,000
 - John Deere Slope Mower \$185,000

Information Technology:

- Information Technology requests in the amount of \$169,200
 - IT - Compuquip / Checkpoint Firewalls \$63,200
 - IT -Computer Replacement Year Two \$60,000
 - IT - Manpower - Temporary Labor \$46,000

Human Resources:

- Human Resources requests in the amount of \$15,900
 - Performance Management \$5,000
 - Employee Handbook \$2,000
 - Increase in Physical Exams for employees \$1,900
 - Implement Org Training & Development Plans \$2,000
 - New Employee Orientation \$5,000

Office of Management & Budget (OMB) / Planning & Grants Management:

- OMB requests in the amount of \$1,750
 - Planning & Grants Mgt. – Office Supplies \$1,000
 - Planning & Grants Mgt. – Printing & Binding \$750

Community Services:

- Community Services requests in the amount of \$(300,000)
- Summer of Success, remove funding \$(300,000)

Environmental Resources:

- Various Environmental Resources requests in the amount of \$89,318
 - Environmental Lands – Buildings \$50,000
 - Raccoon Island Primitive Classroom \$25,000
 - Motorola Portable Radios \$6,284
 - Kawasaki Mule \$8,034

Facilities:

- Various Facilities requests in the amount of \$1,471,857
 - PRF CIP - Facilities Compound Improvements \$50,000
 - PRF-Facilities 5 Year Capital Improvement Projects \$1,075,000
 - PRF-Facilities Dude Software Maintenance & Support \$11,274
 - PRF-Facilities Admin Air Handlers \$110,000
 - PRF-Facilities Admin Complex Drainage Improvements \$80,000
 - PRF-Facilities 7th St Community Services \$119,875
 - PRF-Facilities Environmental Cleaning Air Ducts \$25,708

Parks & Recreation/ Administration:

- Parks & Recreation - Administration \$2,500
 - PRF-Admin. Municipal Partnership to help share the expense \$2,500

Parks & Recreation / Regional Parks & Stadiums:

- Parks & Recreation - Regional Parks & Stadiums requests in the amount of \$57,146
 - Equipment - Lely HR Spreader \$3,950
 - Equipment - Toro Multi-Pro 5800 ExcelsaRate: 300 Gallon Sprayer \$53,196

Parks & Recreation / Parks & Special Facilities:

- Parks & Recreation – Parks & Special Facilities requests in the amount of \$71,186
 - Sea Turtle Nest Monitoring \$12,836
 - RecTrac Software Support \$16,000
 - LPCC - Additional Gaming Equipment \$11,850
 - Parks Dixie Chopper (Zero Turn) \$9,000
 - Parks Dump Trailer \$5,500
 - Parks Enclosed Trailer \$5,000
 - Parks Gator \$11,000

Parks & Recreation / Parks & Special Facilities / Venues:

- Parks & Recreation – Parks & Special Facilities - Venues requests in the amount of \$234,787
 - Venue Fairgrounds Sewer Plant Lift Station \$12,000
 - Venue Fairground Chemical Increase \$1,934
 - Fairground Communication Increase \$5,036
 - Fairground Credit Card Increase \$200
 - Fairground Equipment Rental Increase \$3,500
 - Fairground Gas, Oil, Grease \$500

○ Fairground Safety Supplies Increase	\$138
○ Fairground Skid Steer Increase	\$75,000
○ Fairground Water Plant Pump	\$15,000
○ Fairgrounds Grounds Maintenance Increase	\$864
○ Fairground 115hp Tractor	\$85,000
○ Fairground Equipment <1000 Increase	\$1,500
○ Fairgrounds Contract Labor Increase	\$12,000
○ Fairground Building Maintenance Increase	\$1,574
○ Utilities Increase	19,920
○ Fairgrounds- Overtime Increase	\$621

Public Safety:

- Public Safety requests in the amount of \$7,840
 - Shed \$5,000
 - Lifeguard Uniforms \$340
 - Automated External Defibrillator (AED) \$2,500

Critical Infrastructure / Public Safety Needs:

- Critical Infrastructure / Public Safety Needs in the amount of \$4,073,359
 - Roads - Heavy Equipment Replacement Lease Payment \$500,000
 - Sheriff's Office - Salary Increases \$3,573,359

Mosquito Control: The Mosquito Control District millage rate is recommended to remain constant so that the value increase can restore reserve accounts back to the Board approved levels. The District's reserves were impacted from Hurricanes Matthew and Irma damage to the impoundments.

Unfunded Mandates:

Medicaid - The State requires the County to reimburse the State for a portion of Medicaid expenses. The County's contribution is expected to increase by approximately \$318K for next year.

Infrastructure Needs:

Last year, the county identified \$600,000,000 in unfunded capital needs. This budget attempts to address some of the more critical of those needs including road resurfacing, culverts, and heavy equipment needs.

DEPARTMENTAL CHANGES:

The following information is being provided to communicate the change from the FY 2016-17 Adopted Budget to the FY 2017-18 Adopted Budget by County Department. The changes are reflective of the budget for each department in its entirety regardless of funding source. Explanation of the changes may be found in the FY 2017-18 Adopted Budget Book in the respective agency section.

Board of County Commissioners: The Board of County Commissioners are elected by the citizens to serve as the policymaking and legislative body for St. Lucie County, Florida. The FY 2017-18 Adopted Budgets of the five Commission Offices and the common appropriations for all offices total \$1,192,546, a 7.35% increase, or \$81,641.

County Attorney: The County Attorney acts as legal advisor to, and representative of, the Board of County Commissioners, and those agencies under its jurisdiction. The FY 2017-18 Adopted Budget is \$3,912,383 a 2.86% increase, or \$108,806.

County Administration: The County Administrator provides organizational leadership to effectively and efficiently implement County Commission policies and directives, manage available resources to achieve missions and proposed outcomes, and facilitate visioning for enhancing and ensuring St. Lucie County's quality of life. The County Administrator's Office also provides information about government services and accomplishments, as well as emergency information through the SLCTV cable-access government channel, the internet, the news and electronic social media and provides a safe, well-maintained General Aviation Airport facility for use by the public for recreational activities. The FY 2017-18 Adopted Budget is \$20,215,038, a 29.61% increase, or \$4,618,430.

Information Technology: Information Technology meets the information and communication needs of the Board of County Commissioners. The FY 2017-18 Adopted Budget is \$5,468,859, a 1.11% increase, or \$59,813.

Human Resources: Human Resources assists County agencies in selecting, training and retaining qualified employees, administers the County's insurance programs and provides risk management services. The FY 2017-18 Adopted Budget is \$30,758,144, a 1.35% decrease, or \$421,610.

Office of Management & Budget: The OMB Office administers the fiscal management, purchasing services, budget development, planning and grants management of the Board of County Commissioners. The FY 2017-18 Adopted Budget is \$1,358,974, a 11.52% increase, or \$140,404.

Community Services: The Community Services Department contributes to St. Lucie County's quality of life by assisting citizens in meeting their health, social, transit, and housing needs. The FY 2017-18 Adopted Budget is \$16,021,326, a 16.33% increase, or \$2,249,341.

UF/IFAS Extension: The UF/IFAS Extension improves the quality of life through family and consumer educational programs; provides leadership to agriculture enterprises in natural resources management by promoting good management practices, water quality improvement, and environmental and conservation education. The FY 2017-18 Adopted Budget is \$775,849, a 9.74% increase, or \$68,847.

Environmental Resources: The Environmental Resources Department promotes sustainable and balanced economic and ecologic stewardship of St. Lucie County's natural resources through cost effective and science-based management. The FY 2017-18 Adopted Budget is \$6,347,383, a 2.60% decrease, or \$169,281.

Facilities: The Facilities Department ensures the best value and most efficient performance of facilities management. The FY 2017-18 Adopted Budget is \$12,475,907, a 48.92% decrease, or \$11,949,555.

Library Services: The Library Services Department will advance knowledge, inspire lifelong learning, and strengthen our community. The FY 2017-18 Adopted Budget is \$5,755,471, a 17.32% decrease, or \$1,205,654.

Mosquito Control & Coastal Management Services: The Mosquito Control & Coastal Management

Services Department protects public health through effective and environmentally safe methods of mosquito and erosion control. The FY 2017-18 Adopted Budget is \$19,698,362, a 5.35% decrease, or \$1,112,925.

Parks and Recreation: Parks and Recreation Department contributes to the quality of life in St. Lucie County by providing leisure activities reflecting the interest and values of its citizens and visitors; ensuring the best value and most efficient performance of facilities management; enhances the local economy by expanding visitor expenditures and creating jobs. The FY 2017-18 Adopted Budget is \$74,827,549 a 251.95% increase, or \$53,566,726.

Planning and Development: The Planning and Development Department enhances the citizens' quality of life through the review of new development compliance with building, zoning and land development codes. The FY 2017-18 Adopted Budget is \$9,068,543, a 23.70% increase, or \$1,737,301.

Public Safety: The Public Safety Department protects the public through an organized preparedness and response to natural and manmade disasters; and prevents the spread of animal-carried diseases to humans, and contains outbreaks of animal-to-human disease in wild or feral animal populations. The FY 2017-18 Adopted Budget is \$10,379,221, a 45.87% decrease, or \$8,794,397.

Public Utilities: The Public Utilities Department provides solid waste services, which protects public health by providing an efficient and environmentally sound Solid Waste Management system for the County's customers; provides for the protection of the public health through the operation and maintenance of the County-owned water supply, treatment and distribution system and the County-owned wastewater collection, treatment and disposal system. The FY 2017-18 Adopted Budget is \$48,058,892, a 0.12% decrease, or \$55,939.

Public Works: The Public Works Department enhances St. Lucie County's quality of life by planning and implementing projects and services that create and maintain a comprehensive transportation infrastructure. The FY 2017-18 Adopted Budget is \$69,617,076, a 6.80% decrease, or \$5,081,996.

CONSTITUTIONAL OFFICERS:

The following information is being provided to communicate the change from the FY 2016-17 Adopted Budget to the FY 2017-18 Adopted Budget by Constitutional Officer. The changes are reflective of the budget for each office in its entirety regardless of funding source. Explanation of the changes may be found in the FY 2017-18 Budget Book in the respective agency section. The Board has additional responsibilities related to the Constitutional Offices, such as inmate medical expenses, providing office space, and mailing of tax notices. These expenses are accounted for separately in the Constitutional Officers' section and are not included in the following figures.

Clerk to the Circuit Court: The County's budget contains data only related to the Board's funding of the Clerk's budget, which is offset by the excess fees anticipated at the end of the year. This reflects the funding of the Finance Department and Clerk's Courier. The FY 2017-18 Adopted Budget is \$1,456,788, a 2.61% increase, or \$37,051.

Property Appraiser: The Property Appraiser is required by Florida statutes to submit a budget for review and approval by the Florida Department of Revenue on June 1st of each year. The County's

budget contains data only related to the Board's funding of the Property Appraiser's budget, which is offset by the excess fees anticipated at the end of the year. The FY 2017-18 Adopted Budget is \$5,368,106, a 5.85% increase, or \$296,810.

Sheriff's Office: The FY 2017-18 Adopted Sheriff's Office Budget, which is offset by the excess fees anticipated at the end of the year, is \$80,934,721, a 7.87% increase, or \$5,904,354.

Supervisor of Elections: The Supervisor of Elections' FY 2017-18 Adopted Budget, which is offset by the excess fees anticipated at the end of the year, is \$3,228,731, a 6.96% increase, or \$210,080.

Tax Collector: The Tax Collector's Office is required by Florida statutes to submit a budget for review and approval by the Florida Department of Revenue on August 1st of each year. The County's budget contains data only related to the Board's funding of the Tax Collector's fees, which is offset by the excess fees anticipated at the end of the year. The County's FY 2017-18 Adopted Budget includes \$3,391,368, a 6.74% increase, or \$214,139.

CONCLUSION:

Overall, St. Lucie County has been on an upswing these past several years. Our economic development efforts have shown real progress on diversifying our job base and have added more than 1,154 new jobs just this past year. Tourism and construction, always important sectors for Florida's economy, are holding strong locally. Our public schools and our regional state college have been recognized for their increased academic achievements. There is much to be excited about in St. Lucie County, both for today and tomorrow.

Of course, with a growing economy and population, at the same time we celebrate achievement and progress we are challenged to keep up with increased service demands and deferred maintenance items. Couple with this the need to end our reliance on budget stabilization funds to balance the operating expenses as well an immediate need to address critical infrastructure priorities and we see that the future we all are working to achieve will take some additional investment to get there.

The great news is that with the leadership on the Board of County Commissioners and in place around this community, along with the dedicated men and women who work tirelessly in public service, we have all the ingredients necessary for a better St. Lucie County.

**ST. LUCIE COUNTY
FISCAL YEAR 2018
FINAL BUDGET
TABLE OF CONTENTS**

INTRODUCTION			
User's Guide	1	County Administration	109
Organizational Chart	4	Information Technology	123
SLC Profile	5	Human Resources	128
Financial Policy	29	Office of Management & Budget	136
Budget Calendar	36	Community Services	144
		Extension	158
SUMMARIES/ANALYSIS		Environmental Resources	164
Where the Money Comes From	38	Facilities	177
Where the Money Goes	39	Libraries	182
Revenue Summary	41	Mosquito Control & Coastal Management	187
Expenditure Summary	42	Parks & Recreation	198
Budget Summary	43	Planning & Development Services	217
Budget by Department	46	Public Safety	228
Property Taxes	51	Public Works	241
Property Taxes by District	52	Public Utilities	257
Roll-back Millage Rates	53		
Allocation Property Tax & Assessments	54	CONSTITUTIONAL OFFICERS	
Millage Rates History	56	Summaries	265
Taxable Property Values	57	Clerk	268
Value of One Mill	58	Property Appraiser	272
Ad Valorem Tax Distribution	59	Sheriff	276
Revenue Sources & Trends	60	Supervisor of Elections	280
Position History Report	71	Tax Collector	284
Position Changes by Division	74		
		OUTSIDE AGENCIES	
BUDGET BY FUND		Summaries	288
Funds Definitions	75	Statutorily Mandated	290
Fund Descriptions	76	Non-County Agencies	301
Department/Division to Fund Relationship	81		
Fund Expenditure Budget Summary	83	CAPITAL BUDGET	
Summary of Revenues & Expenditures	85	Five-year CIP	310
Fund Balances	87	Funded CIP by Department	314
Total Budget by Fund Type	91	Funding Sources	315
Revenues by Source-Expenditures by Function		Project Distribution by Department	316
General Fund	92	CIP by Department	317
Special Revenue Funds	93	Major Maintenance Improvement Projects	351
Debt Service Funds	94	MIP by Department	352
Capital Funds	95		
Enterprise Funds	96	DEBT SERVICE	
Internal Service Funds	97	Debt Administration Overview	364
Expendable Trust Funds	98	Debt Schedule	369
DEPARTMENTAL SUMMARIES		APPENDICES	
Board of County Commissioners	99	Categories of Revenue & Expenditures	371
County Attorney	102	Glossary	375
		Abbreviations/Acronyms	400



INTRODUCTION

USER'S GUIDE

This document is the final budget for FY 2017-2018 for the period beginning October 1, 2017 and ending September 30, 2018. The intent of this document is to provide the public with concise and readable information about St. Lucie County. It contains general information, analysis of revenues and expenditures, as well as a budget history.

SUMMARIES/ANALYSIS

This section contains key information from subsequent sections in which the Office of Management and Budget (OMB) has extracted and then presented in an understandable format. Staff recommends this section as an excellent starting point for review of the budget because it includes a discussion of the revenue sources. Summaries of the total county budget are available to provide ease in understanding the budget. This section contains charts, graphs and spreadsheets showing the history of property values, tax millage rates, and the resulting revenues. This section also includes a personnel history report that shows the percent (%) change in personnel for each year.

BUDGET BY FUND

This section begins with a listing of the numerous funds that make up the county budget along with fund definitions. This section categorizes each fund by type and briefly describes the sources of revenue and types of expenditures found in each fund. This list is followed by a three-year history of each fund showing the budget versus actual amounts. The history also shows the amount budgeted in the new fiscal year and the percent change from the previous year's budget. A section showing the estimated changes in fund balance is also included. The remaining portion of this section is comprised of charts and graphs of selected funds that reveal the amount of budgeted revenue sources and budgeted expenditures.

DEPARTMENTAL SUMMARIES

This section contains budgetary information as it applies to each department. Each department includes an organizational chart, a three-year budget summary of each division located within the department along with the division mission, function, and goals. The divisions also list key indicators, which are used to measure how well each goal is being accomplished.

CONSTITUTIONAL OFFICERS

This section contains budgetary information as it applies to the Constitutional Officers. Each Constitutional section includes organizational charts, a three-year budget summary, along with the mission, function and goals of the Constitutional Officers.

OUTSIDE AGENCIES SUMMARIES

The information contained in this section includes budgetary information about outside agencies that are Statutorily Mandated or Non-County organizations. Each section includes a three year summary along with the mission, function, and goals of the Statutorily Mandated and Non County agencies.

CAPITAL BUDGET

The heart of this section is the St. Lucie County Board of County Commissioners Five-Year Capital Improvement Plan. This plan is designed to address the foreseeable capital improvement needs of St. Lucie County. This section also provides information on the planning and approval process involved in the development of the Five-Year Capital Improvement Plan.

The Five-Year Capital Improvement Plans may include capital improvements affecting major infrastructure facilities such as roads, bridges, beach restoration / preservation, environmental lands, drainage and stormwater projects, port and airport facilities, parks and recreational facilities, libraries, general governmental buildings and correctional facilities, utilities and museums.

Each plan identifies the sources of funding and provides a detailed listing of projects and the estimated costs associated with each project.

Major Maintenance Projects-

This section also contains information related to maintenance projects that are at a cost of \$25,000 or more. These projects have a major impact to a department's operational budget, but are not capitalized from an accounting perspective related to real property.

Major maintenance projects are updated annually, but are planned for a five year timeframe. Since these projects have an impact to the department's operational budget, these funds are expected to be spent in the fiscal year that they are budgeted. If the life of the project is expected to go past the current fiscal year, the departments are instructed to request the funds for the project to be carried into the new fiscal year.

DEBT SERVICE

This section contains important information regarding outstanding debt issued by the County or, in the case of Community Development District Bonds and Industrial Revenue Bonds, in which the County has a vested interest. Others were issued after the Board of County Commissioners approved the funding of improvements through debt financing. The Board, on behalf of County utilities or a third party, issued other debts. The Office of Management and Budget carefully monitors the amount of debt the County issues in order to preserve its creditworthiness.

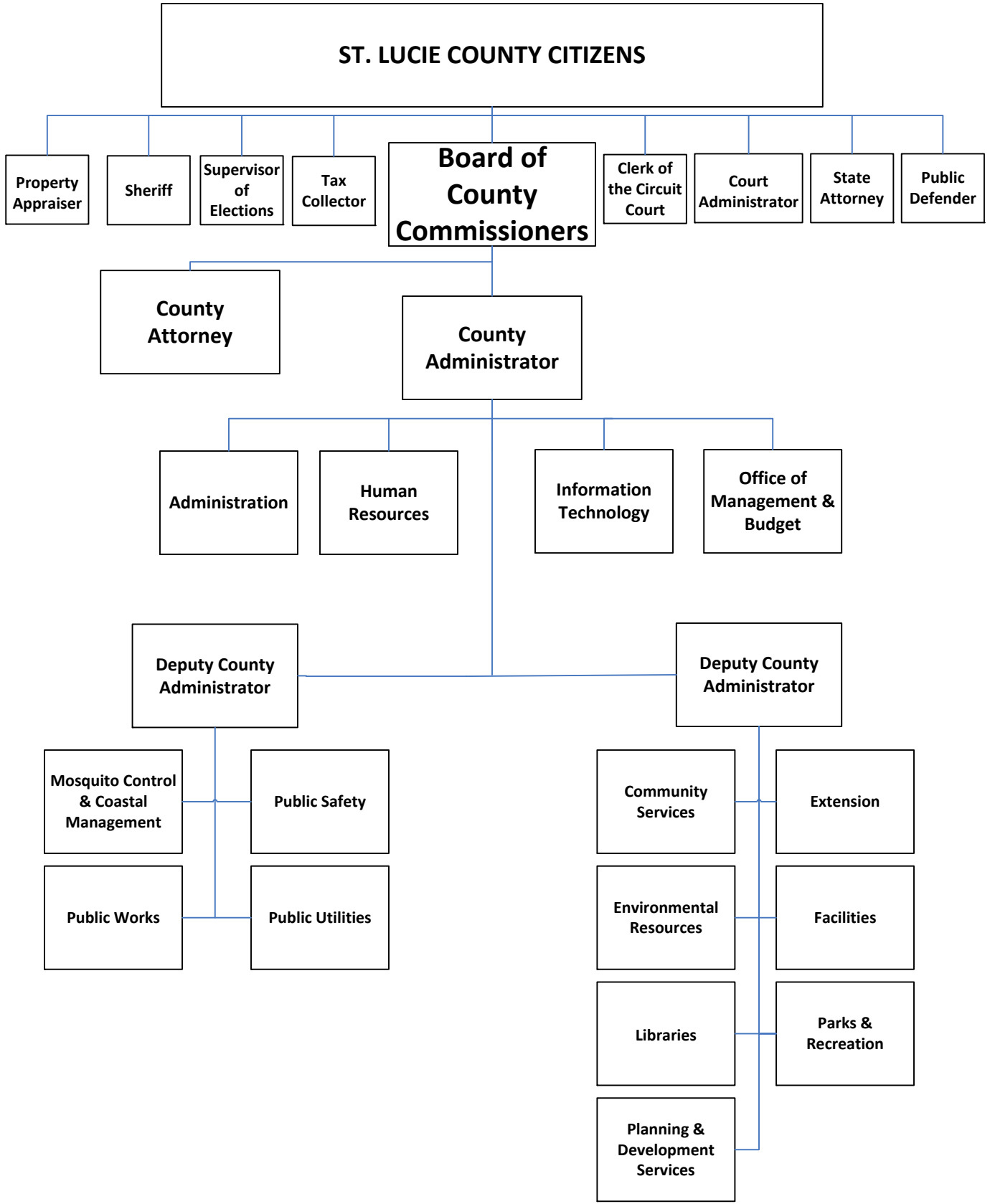
APPENDICES

The Appendices Section includes a glossary for the definitions of terms and a section on acronyms.

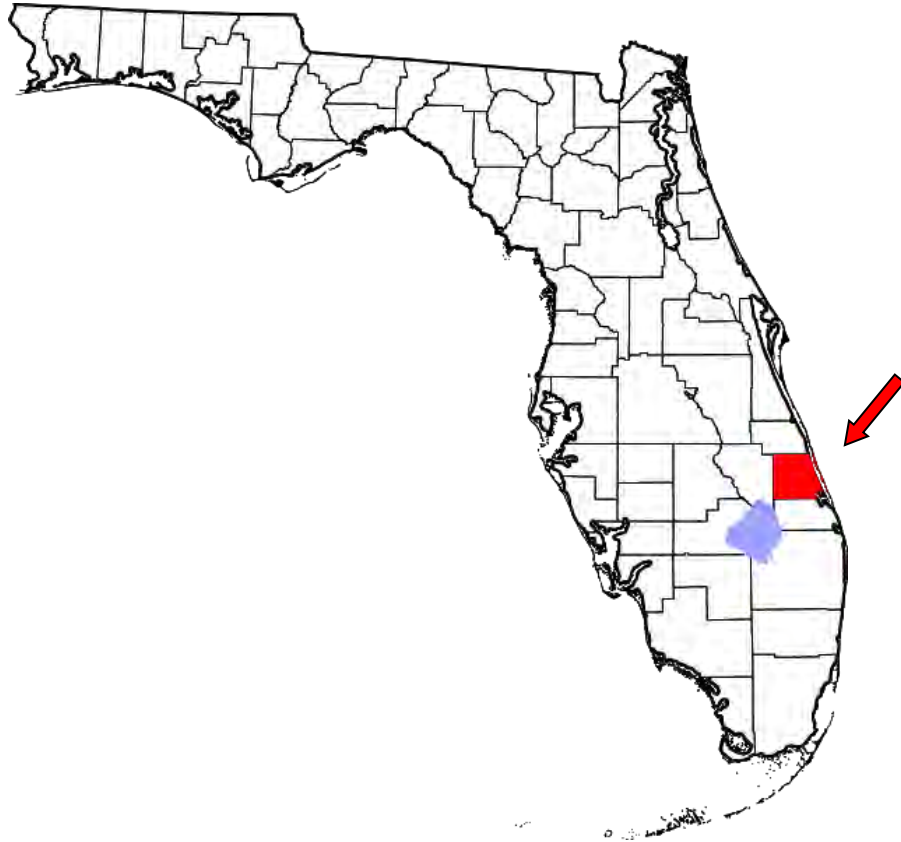
For any additional information, contact our office:

ST. LUCIE BOARD OF COUNTY COMMISSIONERS
OFFICE OF MANAGEMENT & BUDGET
2300 Virginia Avenue,
Fort Pierce, FL 34982-5652
Telephone (772) 462-1670 • Fax (772) 462-2117

Or, visit the St. Lucie County website: **www.stlucieco.org**



ST. LUCIE COUNTY PROFILE



HISTORY OF ST. LUCIE COUNTY

Archaeological research indicates that Florida had been inhabited for thousands of years before any European settlements. Of the many indigenous peoples, the largest known were the Ais, the Apalachee, the Calusa, the Timucua, and the Tocobago tribes. Along the east coast of Florida, from Cape Canaveral in the north to as far south as Fort Pierce, was the area of the Ais Indian settlement. Their lands extended westward to the St. Johns River, and encompassed the Indian River. There was little information recorded about the Ais by the early explorers and mission priests. From the early 1500's to the late 1800's, the area was settled by Spanish explorers, Seminoles (Creek Indians from Alabama and Georgia), runaway slaves, and shipwrecked sailors.

According to historians, it is believed that the name "St. Lucie" was first given to this area by the Spanish, when they began construction of a fort at the Jupiter Inlet in 1565. The garrison (a permanent military installation post) was established on December 13th, in honor of the feast day of the Roman Catholic Saint Lucia. Lucy's Latin name *Lucia* shares a root (*luc-*) with the Latin word for light, *lux*. "In 'Lucy' is said, the way of light". Prior to her execution, her eyes were gouged out, and thus she became the patron saint of those who are blind. She was born in Syracuse, Sicily, Italy, and executed in 304 AD for being a Christian.

HISTORY OF ST. LUCIE COUNTY – continued

The area now known as the Town of St. Lucie Village has been inhabited for centuries, in part, because of its proximity to the Indian River Inlet, a natural inlet that was eventually closed north of the current Fort Pierce Inlet. The sixteenth century Spanish explorer Pedro Menendez, who founded St. Augustine, came through the inlet in 1565 while sailing to Cuba, and established a garrison among the Ais, in the Indian River area. Old Spanish maps identify the area between what is now known as Vero Beach to Stuart as “Santa Lucia”, which is where a Spanish colony was established circa 1567. Shortly after their first contact with the Ais, a war broke out with the Spanish, but peace was concluded later by 1570.

In 1763, France, Britain, and Spain signed the Treaty of Paris at the end of the French and Indian War. As part of the treaty, France gave up almost all of its land in North America and Spain gave up Florida. During the French and Indian War, Britain had captured Havana, Spain's busiest port. In exchange for Havana, the Spanish traded Florida to Britain, which in turn, Britain then divided Florida into two territories: East Florida and West Florida.’ Also known as the Floridas, the area known as East Florida consisted of entire peninsula and were bordered on the west by the Apalachicola River. The area known as West Florida, consisted of the land between the Mississippi River to the Apalachicola River, which includes parts of modern day Alabama, Mississippi, and Louisiana.

The Spanish never had a firm hold on Florida, and maintained tenuous control over the region by converting the local tribes, briefly with Jesuits and later with Franciscan friars. The local leaders demonstrated their loyalty to the Spanish by converting to Roman Catholicism and welcoming the Franciscan priests into their villages. The area of Spanish Florida diminished over time with the establishment of English colonies to the north and French colonies to the west. Spain regained the Floridas after Britain's defeat by the American colonies and the subsequent Treaty of Versailles on September 3, 1783.

The modern day Saint Lucie County was known as East Florida in 1810, and then in 1819, the Spanish lost their settlements when the United States effectively took control of East Florida. During 1821, the area was combined with other lands and renamed St. Johns County. In 1832, the U.S. territory of Florida was created by Congress, and during the Second Seminole War (1835-1842), the U.S. Army began setting up military posts throughout the state. In 1837, Col. Benjamin K. Pierce (brother to the future 14th President of the United States) sailed down the Indian River from St. Augustine. A year later, he built a fort out of palmetto trees near an Ais Indian mound, on what is now known as Old Fort Park on Indian River Drive, in Fort Pierce.

In 1840, St. Johns County was split into several counties, causing the St. Lucie area to become part of the newly formed Mosquito County. The Armed Occupation Act of 1842 provided for the settlement of the unsettled part of east Florida. In 1844, segments of Mosquito County were split off. One area became St. Lucia County and the other became Brevard County. On March 3, 1845, the territory of Florida became the 27th state of the United States of America. And, on January 6, 1855, St. Lucia County was renamed St. Lucie County.

The Florida East Coast Railway's first steam locomotive came to Fort Pierce in 1894, and eventually Henry Flagler took his trains all the way down to Key West, before the onset of World War I. The railroad expansion helped create a population boom for the area, but it also brought in the importation of

HISTORY OF ST. LUCIE COUNTY – continued

pineapples from Cuba. The pineapple imports, along with the frequent freezes and persistent disease to the area's existing pineapple groves, caused the collapse of the region's pineapple trade. Later, citrus and cattle would become the area's agricultural engine.

On July 1, 1905, the County's boundaries changed again, with St. Lucie County acquiring the southern part of Brevard County, which included the City of Fort Pierce. This newly created St. Lucie County included sections of modern day Indian River, Okeechobee, and northern Martin counties. However, there are some historians who believe the county was established on May 24, 1905, but the event was not celebrated until July 1st. Portions of land were stripped away over the years, first in 1917, when the western acres were taken away to become Okeechobee County. Then on May 30, 1925, a northern chunk of land was removed to become Indian River County, and Martin County was formed with land from the southern part of St. Lucie and a portion of northern Palm Beach County.

Now, 100 years later, St. Lucie County is approximately 600 square miles with a diverse population that includes two cities and one village: Fort Pierce, Port St. Lucie and St. Lucie Village. With 21 miles of unspoiled beaches, charming neighborhoods, progressive businesses and friendly people, St. Lucie County is truly the crown jewel of the Treasure Coast.

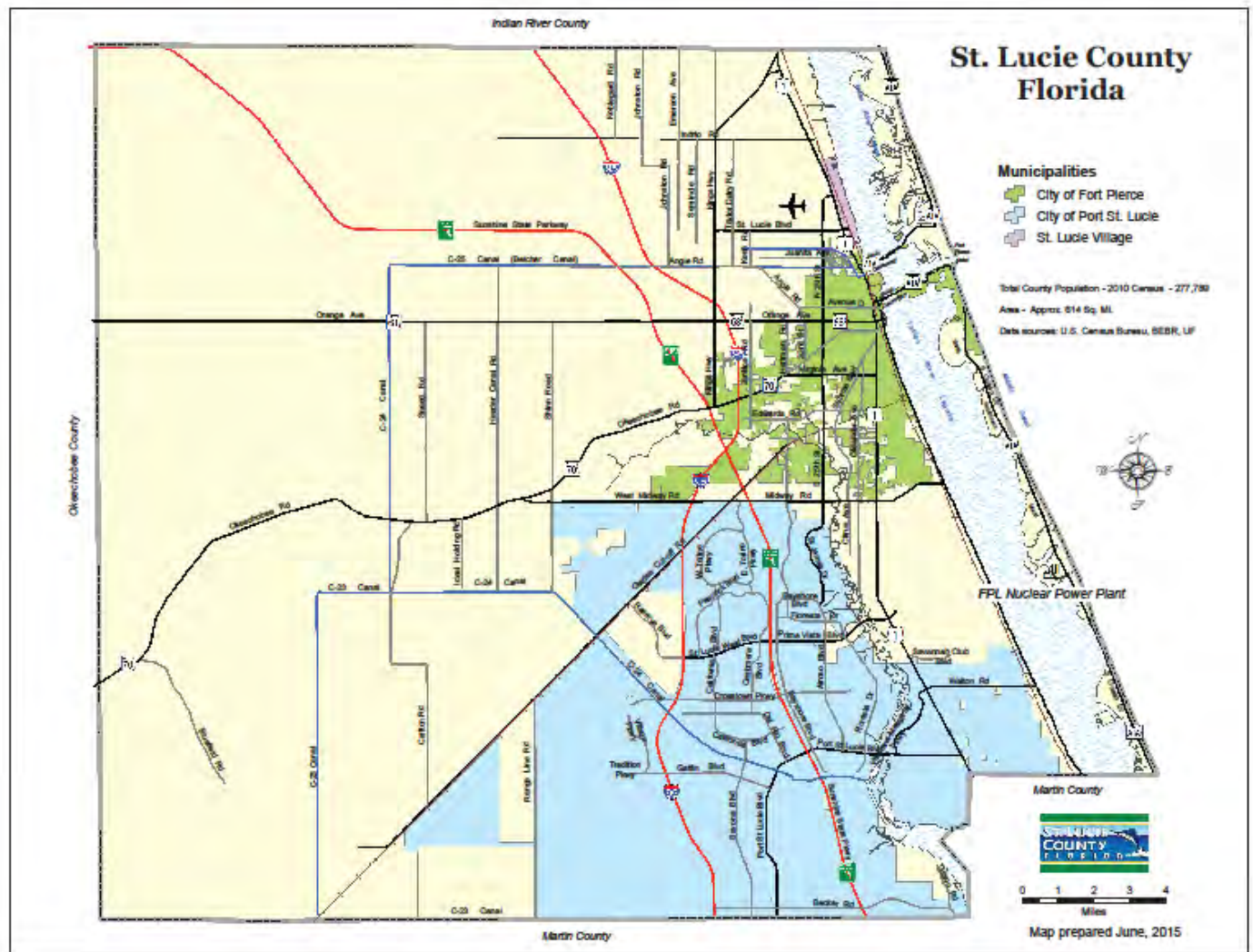
Sources: St. Lucie County website (<http://www.stlucieco.gov/media/history.htm>)
St. Lucie County Historical Society (<http://www.stluciehistoricalsociety.org/>)
St. Lucie County Historical Society (<http://www.rootsweb.ancestry.com/~flstluci/slchistory.htm>)
Florida Counties Map (http://www.floridacountiesmap.com/st_lucie_county.shtml)
Ancient Native Heritage of The Ancient Ones (<http://www.ancientnative.org/ais.php>)
Spanish Contacts with the Ais (Indian River) Country (<http://www.treasurelore.com/florida/ais.htm>)
Orlando: A Visual History: Mosquito County 1842 (<http://www.cfhf.net/maps/1839.htm>)
Wikipedia website (http://en.wikipedia.org/wiki/State_of_Florida)
Wikipedia website (http://en.wikipedia.org/wiki/Saint_Lucy)
Wikipedia website (http://en.wikipedia.org/wiki/Indian_River_County_Florida)
Exploring Florida: Social Studies Resources for Students and Teachers (<http://fcit.usf.edu/florida/lessons/trnsfer/trnsfer1.htm>)
Maps Etc: Brevard County Maps (<http://fcit.usf.edu/florida/maps/galleries/County/stlucia/index.php>)

GENERAL INFORMATION

St. Lucie County is located on the eastern edge of the south-central coast of Florida in the heart of the Treasure Coast region. It is bounded on the north by Indian River County, the west by Okeechobee County, the south by Martin County and the east by the beautiful Atlantic Ocean. According to the U.S. Census Bureau, the County has a total area of 688 square miles (1,782 km²), of which, 572 square miles (1,483 km²) of it is land and 116 square miles (299 km²) of water that merges with the Atlantic Ocean. The total area is 16.80% water. Between two cities and their major tourist attractions, the City of Fort Pierce is located approximately 60 miles north of West Palm Beach, and 100 miles southeast of the City of Orlando.

Sources: Enterprise Florida (<https://www.enterpriseflorida.com/data-center/>)
National Association of Counties (<http://cic.naco.org/>)

MAP OF ST. LUCIE COUNTY'S MUNICIPALITIES



INCORPORATED MUNICIPALITIES

St. Lucie County consists of three municipalities: the City of Fort Pierce (which is also the location of the County Seat), the City of Port St. Lucie, and St. Lucie Village.

Fort Pierce

The City of Fort Pierce was named after Lt. Col. Benjamin K. Pierce, who established a U.S. Army fort there during the second Seminole War in 1838. But it would take more than 60 years for the area to officially become the City of Fort Pierce.

On Dec. 29, 1900, a notice was posted calling all registered voters to assemble at Davis Hall, Fort Pierce, Brevard County, Florida, on February 2, A.D. 1901, for the purpose of organizing a municipal government. On that date, 54 of the 66 voters who resided in the proposed village voted to incorporate. They elected A.C. Dittmar as mayor, appointed D.L. Alderman, A.Y.W. Hogg, P.P. Cobb, L.L. Carlton and F.M. Tyler as the City's five aldermen. H.I. Klopp was elected as city clerk and D.S. Carlton as marshal. Those 66 residents have now grown to more than 40,000.

Fort Pierce covers 21 square miles and serves as the county seat. The city's early economies were water transportation and fishing, along with the production of pineapple (a crop that was eventually replaced with citrus). Fort Pierce remains the commercial center of St. Lucie County, although it is smaller in population and land area than Port St. Lucie. The City of Fort Pierce is governed by a five-member city commission and employs a professional manager for the management of daily activities.

Port St. Lucie

Its history may not be as old as Fort Pierce's, but the story behind Port St. Lucie is just as interesting.

In 1958, General Development Corporation purchased the River Park property as well as an adjoining 40,000 acres. A subsidiary of Mackle Co., General Development Corporation (GDC) had a budget of \$50 million to develop a new community on the North Fork of the St. Lucie River.

The population boom was on. Full-page ads drew the interest of retirees from the Northeast, offering them 80 x 125-foot lots for \$10 down and \$10 a month. Homes sold for as little as \$9,000. Soon ranchers began selling pasture land that they had purchased for just \$6 an acre for as much as \$225 per acre. At its sales office on U.S. 1 and Prima Vista, GDC sold as many as 300 lots a day.

The City of Port St. Lucie is the largest city both geographically and in terms of population in St. Lucie County. It covers 120 square miles. It was incorporated in 1961 as a residential community and was originally developed in large measure as a retirement community by the GDC. Years later a population boom followed, with the city's population more than tripling between 1980 and 1990. The city has transitioned from a residential bedroom community, and has been called one of fastest growing cities in Florida. The City of Port St. Lucie is governed by a five-member city council, and also employs a professional manager for the management of daily activities.

INCORPORATED MUNICIPALITIES - continued

Town of St. Lucie Village

The community's founding dates back to 1849, when a Seminole attack prompted the U.S. Government to build Fort Capron to protect skittish settlers. After completing his tour of duty at Fort Capron, Major James Paine established a 40-acre homestead along the west bank of the Indian River, about one mile south of the fort. Major Paine's family joined him in 1857 and became neighbors with the Bell family around 1872, when Alexander Bell brought his family to the Village and homesteaded from Taylor Creek south. Over the next 20 years, the area became known as "Sportsman's Paradise," attracting visiting northerners and tourists, and enabling Paine to rent rooms to visitors for \$3.00 per day.

In the 1890's, Mathew Quay, a Republican Senator from Pennsylvania, built a large winter retreat near the Paine home, to which he added a private railroad siding to accommodate his friends' personal railroad cars. Ten of his political allies enjoyed the area so much they formed the St. Lucie Club and built a clubhouse in 1902. This became a center for national Republican politics.

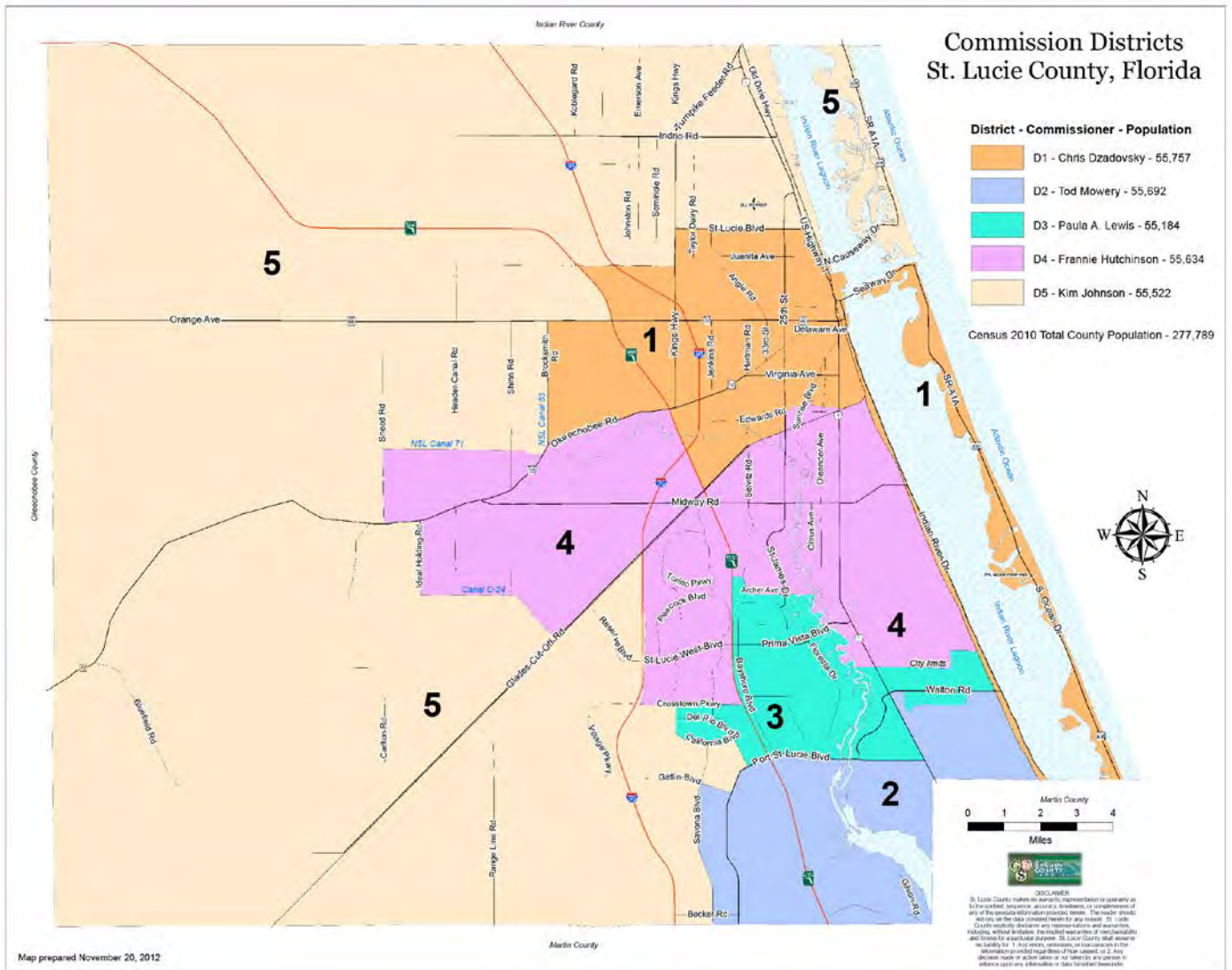
The Village has 36 historic structures listed on the National Register of Historic Places and is a place where generations of some families have resided for a century or more. The roads remain narrow from the days when horse-and-buggy was the mode of transportation. Some of the Village's early economies were the production of pineapples and fishing the Indian River Lagoon for green turtles, oysters, large snook, goliath grouper, redfish, sawfish, mullet, and other various types of native fish.

The Town of St. Lucie Village is a small enclave covering 1.5 square miles of territory in North St. Lucie County, located on the west side of the Indian River Lagoon. The village is about 4 miles north of Fort Pierce and 11 miles south of Vero Beach, and was incorporated in 1961. The village is governed by a five-member Board of Aldermen, and the mayor serves as the chief executive officer of the Town.

Sources:

- St. Lucie County website (<http://www.stlucieco.gov/media/history.htm>)
- Florida Counties Map (http://www.floridacountiesmap.com/st_lucie_county.shtml)
- St. Lucie County Historical Society (<http://www.stluciehistoricalsociety.org/>)
- St. Lucie County Historical Society (<http://www.rootsweb.ancestry.com/~flstluci/slchistory.htm>)
- Wikipedia (http://en.wikipedia.org/wiki/St._Lucie,_Florida)
- Florida Commission on Ethics (<http://www.ethics.state.fl.us/opinions/94/CEO%2094-008.htm>)
- Indian River Magazine (http://indianrivermag.com/LIVE/index.php?module=pagemaster&PAGE_user_op=view_page&PAGE_id=174)
- St. Johns River Water Management District and the Indian River Lagoon National Estuary Program: Indian River Lagoon: An Introduction to a Natural Treasure (http://sjr.state.fl.us/itsyourlagoon/pdfs/IRL_Natural_Treasure_book.pdf)

MAP OF ST. LUCIE COUNTY COMMISSION DISTRICTS



GOVERNMENT

St. Lucie County is a non-charter county governed by a Board of County Commissioners consisting of five-members. The commissioners are elected at large to serve a period of four years. Elections are staggered to provide continuity between boards. A professional administrator, who is appointed by the Board of County Commissioners, manages the County on a daily basis.

Some key facts about St. Lucie County are:

POPULATION

St. Lucie County’s 2016 estimated population is 306,507 according to the US Census Bureau.

For 2010, the Census estimated the County’s population to be 277,789, an increase of 4,925 (+1.8%) persons from 2009’s population census estimate of 272,864. The population is largely concentrated in the eastern portion of the County within 5-10 miles of the Atlantic Coast. The current population has increased by 59.1% over the 2000 census population of 192,695 and a considerable 104.1% increase since 1990’s census population of 150,171.

For 2016, the County’s median age was 43.3 and the County was ethnically comprised of: 58.5% white, 20.4% black, 18.3% Hispanic, 1.9% Asian, 0.5% American Indian and Alaskan Natives, and 0.1% Native Hawaiian and Other Pacific Islanders.

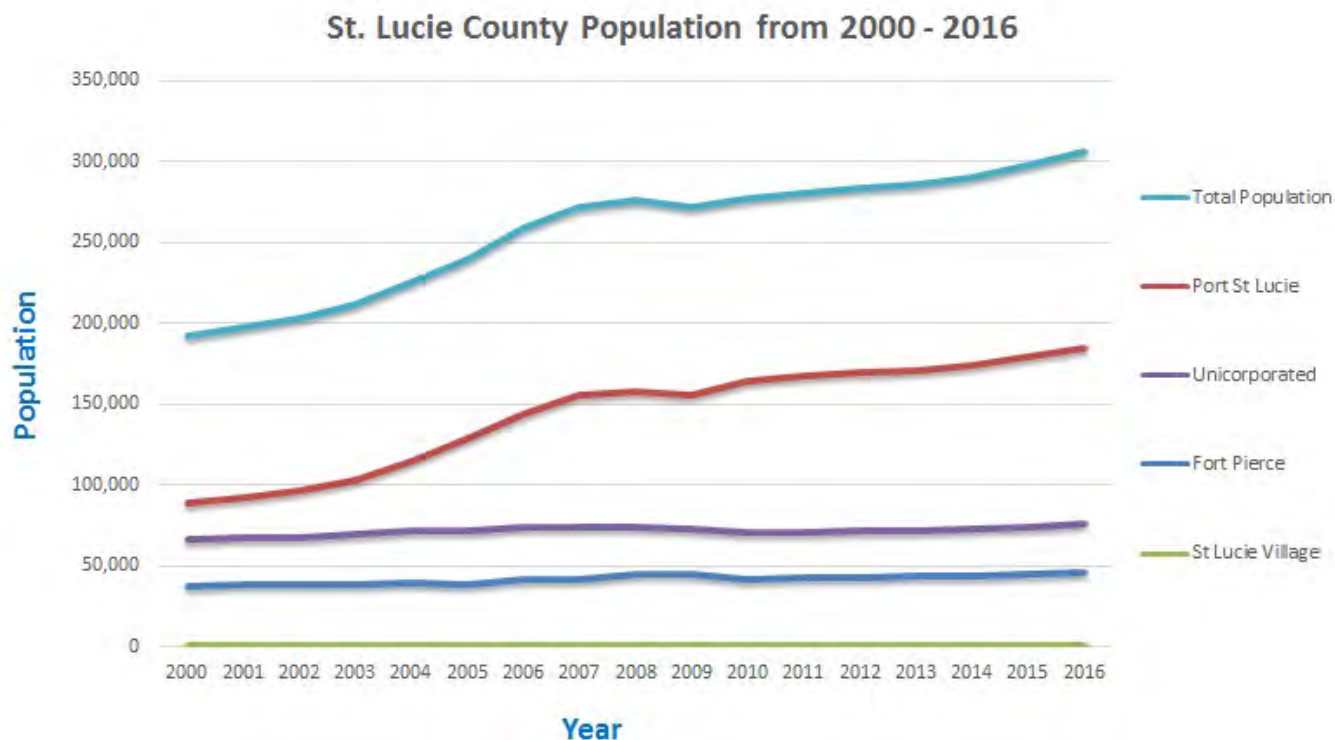
The County’s entire population of increased by 2.7% from 298,563 in 2015 to 306,507 in 2016. When looking at the 2016 population concentrations and the (+/- %) shifts in population throughout the County from 2015 to 2016, 14.8% of the population was in Fort Pierce (+4.9%); 60.1% was in Port St. Lucie (+7.6%); 0.2% was in St. Lucie Village (0%); and 22.8% was in Unincorporated (+4.4%).

Since the year 2000, St. Lucie County has experienced incremental growth of 8% or less; and when comparing 2016 to 2000, there has been a net overall growth rate of +37.1%.

St. Lucie County		
Year	Total Estimated Population	(%) Growth Rate
2000	192,695	
2001	198,253	2.8%
2002	203,360	2.5%
2003	211,898	4.0%
2004	226,216	6.3%
2005	240,039	5.9%
2006	259,315	7.4%
2007	271,961	4.6%
2008	276,585	1.7%
2009	272,864	-1.4%
2010	277,789	1.8%
2011	280,907	0.9%
2012	283,726	1.1%
2013	286,138	1.0%
2014	291,002	1.7%
2015	298,307	2.5%
2016	306,507	2.7%

Source: United States Department of Commerce – U.S. Census Bureau – State and County Quick Facts (<http://quickfacts.census.gov/qfd/states/12/12111.html>)

The following graph illustrates the population growth of St. Lucie County along with the component populations of the County’s three municipalities and unincorporated region.



Sources: United States Department of Commerce – U.S. Census Bureau – State and County Quick Facts (<http://quickfacts.census.gov/qfd/states/12/12111.html>)

United States Department of Commerce – U.S. Census Bureau – Annual Estimates of the Resident Population: April 1, 2010 to July 1, 2016 Population Estimates: St. Lucie County, City of Fort Pierce, City of Port St. Lucie, and the Town St. Lucie Village (http://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=PEP_2015_PEPANNRES&prodType=table)

EMPLOYMENT

Services, tourism, agriculture, construction and light manufacturing are the principal industries within the County. While St. Lucie County is poised to take advantage of its location, climate and abundant workforce, the growth in employment opportunities has not kept pace with the growth in population between 2000 and 2004. From 2005 to 2010, St. Lucie County had been greatly affected by the economic downturn with unemployment rates rising from 4.7% to 14.0%. To counter, the County initiated an aggressive campaign to attract targeted businesses, and slowly, the County's unemployment rate began showing signs of rebound as the rate declined from 12.9% in 2011 down to 11.2% in 2012, and continuing the trend downward to 5.7% in 2016.

The result was a workforce that grew by 1.19% (or +1,365 employed individuals) in 2013 to 3.42% (or +3,974 employed individuals) in 2014, and continued the growth trend by 2.34% (or +2,820 employed individuals) in 2015.

In 2014, the County's total population was 290,957, of which, there were 120,322 employed individuals (41.4% of the County population) and 10,499 individuals were unemployed (3.6% of the County's population). For 2015, the County's total population was 298,563, of which, there were 123,142 employed individuals (41.2% of the County population) and 8,191 individuals were unemployed (2.7% of the County's population).

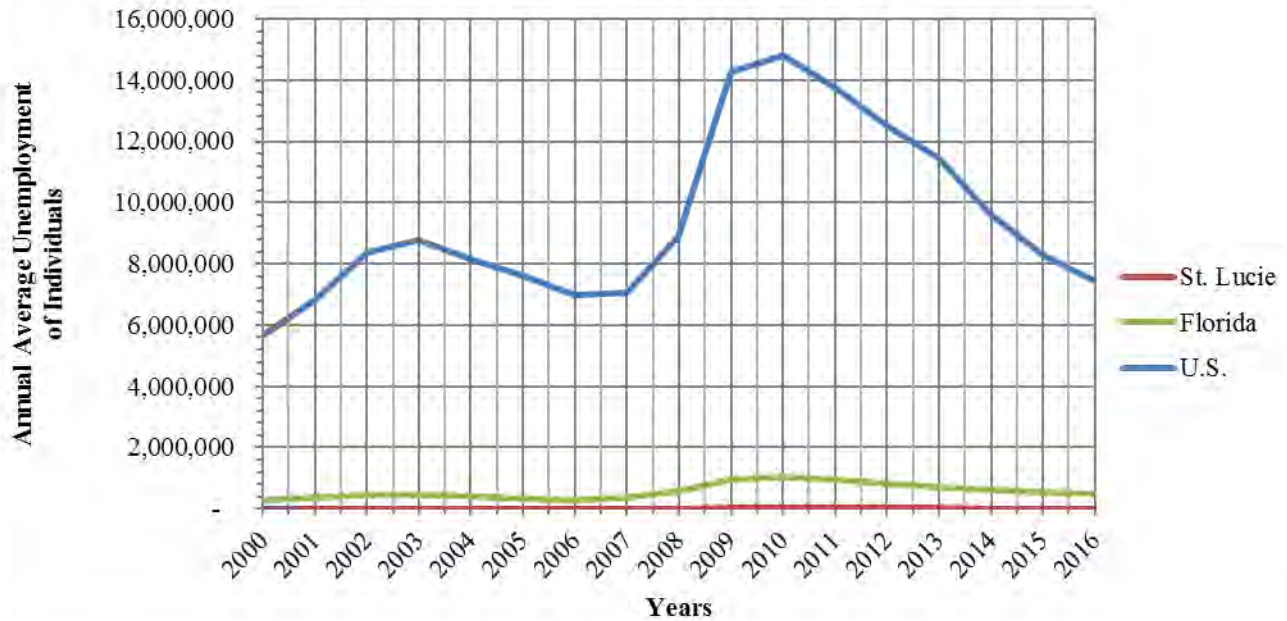
As shown in the table below, each year the State's unemployment rate has trended slightly behind St. Lucie County unemployment rate, with the State at -1.7% lower than St. Lucie County in 2014, and for 2015 and 2016, the State was -0.8% lower.

Labor Force Summary: Yearly Average of Unemployed Individuals in St. Lucie County, the State of Florida, and the United States from 2000 through 2016:

Year	St. Lucie	% Change	Unempl. Rate (%)	Florida	% Change	Unempl. Rate (%)	U.S.	% Change	Unempl. Rate (%)
2000	5,017	n/a	5.7%	300,284	n/a	3.8%	5,692,000	n/a	4.0%
2001	5,663	12.9%	6.2%	373,344	24.3%	4.7%	6,801,000	19.5%	4.7%
2002	6,632	17.1%	7.1%	462,419	23.9%	5.7%	8,378,000	23.2%	5.8%
2003	6,471	-2.4%	6.6%	433,253	-6.3%	5.3%	8,774,000	4.7%	6.0%
2004	6,427	-0.7%	6.2%	390,627	-9.8%	4.7%	8,149,000	-7.1%	5.5%
2005	5,294	-17.6%	4.7%	329,751	-15.6%	3.8%	7,591,000	-6.8%	5.1%
2006	4,831	-8.7%	4.1%	296,256	-10.2%	3.3%	7,001,000	-7.8%	4.6%
2007	6,878	42.4%	5.5%	366,749	23.80%	4.0%	7,078,000	1.1%	4.6%
2008	10,765	56.5%	8.7%	579,175	57.9%	6.3%	8,924,000	26.1%	5.8%
2009	16,320	51.6%	13.2%	944,608	63.1%	10.4%	14,265,000	59.8%	9.3%
2010	17,494	7.2%	14.0%	1,036,461	9.7%	11.3%	14,825,000	3.9%	9.6%
2011	16,122	-7.8%	12.9%	957,799	-7.6%	10.3%	13,747,000	-7.3%	8.9%
2012	14,267	-11.5%	11.2%	819,678	-14.4%	8.8%	12,506,000	-9.0%	8.1%
2013	12,443	-12.8%	9.7%	682,703	-16.7%	7.2%	11,460,000	-8.4%	7.4%
2014	10,457	-16.0%	8.0%	603,000	-11.7%	6.3%	9,617,000	-16.1%	6.2%
2015	8,191	-22.0%	6.2%	522,000	-14.0%	5.4%	8,296,000	-13.7%	5.3%
2016	7,601	-7.2%	5.7%	480,000	-8.1%	4.9%	7,751,000	-6.6%	4.9%

Source: Florida Department of Economic Opportunity (<http://www.floridajobs.org/labor-market-information/data-center/statistical-programs/local-area-unemployment-statistics>)

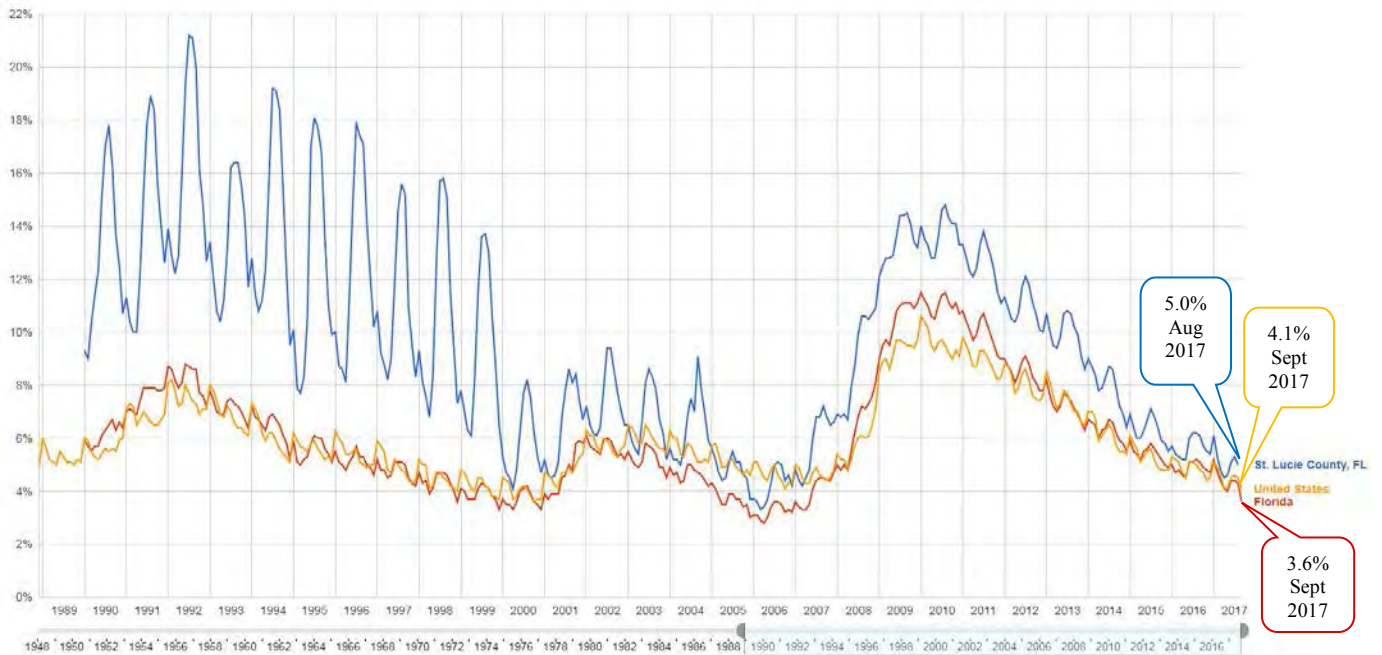
Comparison of Labor Force Unemployment



Sources: Florida Department of Economic Opportunity (<http://www.floridajobs.org/labor-market-information/data-center/statistical-programs/local-area-unemployment-statistics>)

Unemployment rate

The percent of the labor force that is unemployed, not seasonally adjusted.

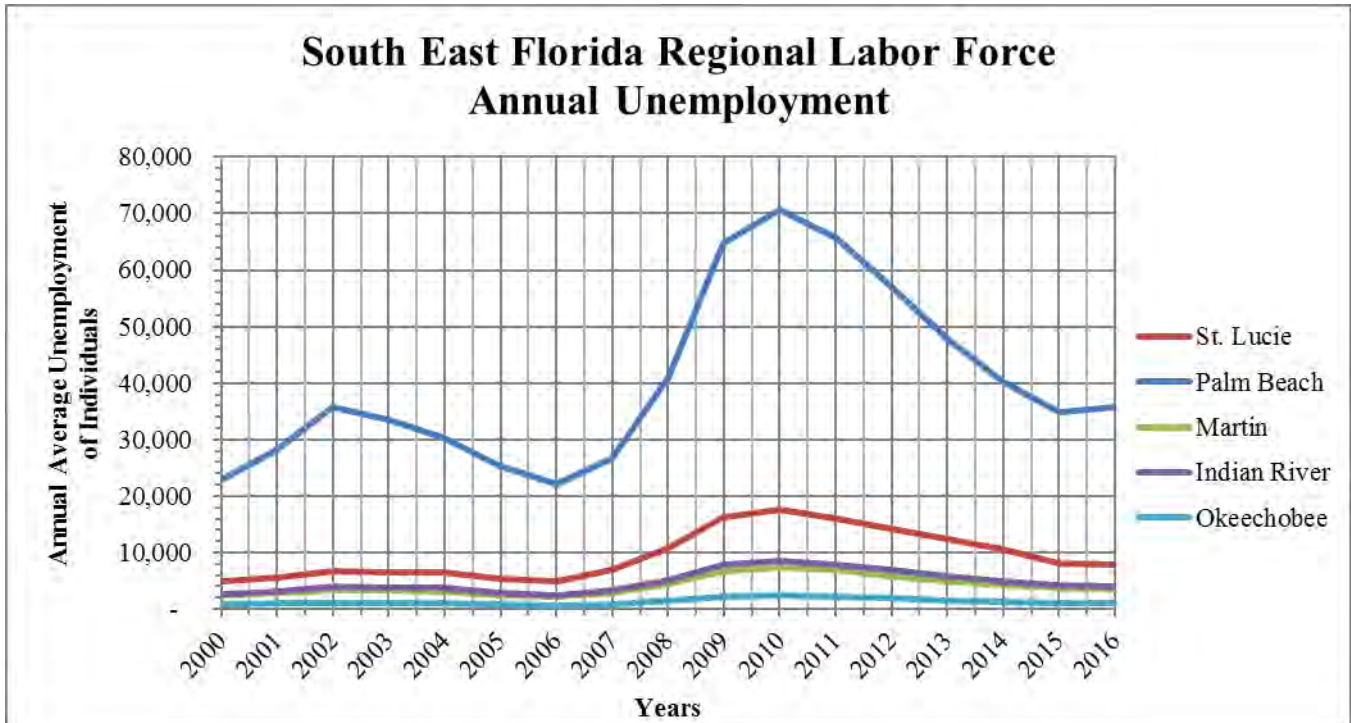


Data from U.S. Bureau of Labor Statistics Last updated: Oct 26, 2017
©2014 Google - Help - Terms of Service - Privacy - Disclaimer - Discuss

Source: Google Public Data

(http://www.google.com/publicdata/explore?ds=z1ebjpk2654c1#!ctype=l&strail=false&bcs=d&nselm=h&met_v=unemployment_rate&fdim_v=seasonality:U&scale_v=lin&ind_v=false&rdim=country&idim=state:ST1200000000000&idim=county:CN1211100000000&idim=country:US&ifdim=country&tstart=619329600000&tend=1408248000000&hl=en_US&dl=en_US&ind=false)

South East Florida Regional Labor Force Annual Unemployment



Source: Florida Department of Economic Opportunity (<http://www.floridajobs.org/labor-market-information/data-center/statistical-programs/local-area-unemployment-statistics>)

The Major Industry Areas of Employment in the State of Florida Are:

Industry Descriptions	2014		2015		2016		2014 vs. 2016	2014 vs. 2016
	Labor Force	% Labor Force	Labor Force	% Labor Force	Labor Force	% Labor Force	# Change in Growth	% Change in Growth
Agriculture, natural resources, & mining	178,080	1.6%	169,309	1.5%	165,992	1.42%	(12,088)	-6.79%
Construction	573,696	5.2%	611,883	5.4%	653,576	5.58%	79,880	13.92%
Education and health services	1,421,634	13.0%	1,477,949	13.0%	1,525,041	13.03%	103,407	7.27%
Financial activities	1,301,457	11.9%	1,368,296	12.0%	1,399,008	11.95%	97,551	7.50%
Government	1,158,349	10.6%	1,164,020	10.2%	1,176,616	10.05%	18,267	1.58%
Information	177,114	1.6%	173,642	1.5%	174,022	1.49%	(3,092)	-1.75%
Leisure and hospitality	1,270,481	11.6%	1,314,157	11.6%	1,359,903	11.61%	89,422	7.04%
Manufacturing	369,971	3.4%	383,555	3.4%	397,071	3.39%	27,100	7.32%
Other Services	750,532	6.9%	789,801	6.9%	811,688	6.93%	61,156	8.15%
Professional and business services	1,747,982	16.0%	1,814,378	16.0%	1,883,394	16.09%	135,412	7.75%
Retail trade	1,225,870	11.2%	1,272,726	11.2%	1,298,323	11.09%	72,453	5.91%
Trade, transportation, and utilities	373,852	3.4%	425,210	3.7%	443,468	3.79%	69,616	18.62%
Wholesale trade	395,811	3.6%	406,168	3.6%	420,231	3.59%	24,420	6.17%
Total Employment	10,944,829	100%	11,371,094	100%	11,708,333	100%	763,504	6.98%

Source: US Department of Commerce - Bureau of Economic Analysis - Total Full-Time and Part-Time Employment by NAICS Industry (<http://www.bea.gov/iTable/iTable.cfm?ReqID=70&step=1>)

COST OF LIVING

	St. Lucie County		Palm Beach County	Broward County	Miami-Dade County	Suffolk County	Cook County	San Diego County	U.S. Average
	Port St. Lucie	Fort Pierce	West Palm Beach	Fort Lauderdale	Miami	Boston	Chicago	San Diego	
December 2016 Cost of Living									
Overall	100	85	105	120	123	170	111	166	100.0
Grocery	103.6	103.6	107.4	106.8	105.6	121.8	110.8	106.8	100.0
Healthcare	101	101	103	105	108	125	101	111	100.0
Housing	97	50	105	149	157	269	112	292	100.0
Miscellaneous	101	101	104	105	106	131	106	103	100.0
Transportation	104	104	109	111	112	105	122	112	100.0
Utilities	97	97	98	100	99	149	105	101	100.0
Housing									
Median Home Age	15	36	29	43	46	74	67	37	37
Median Home Cost	\$180,800	\$ 92,100	\$ 195,700	\$ 277,500	\$290,800	\$499,400	\$208,900	\$ 542,300	\$ 185,800
Property Tax Rates	\$ 13.55	\$ 13.55	\$ 11.58	\$ 11.45	\$ 11.19	\$ 7.93	\$ 21.39	\$ 7.50	\$ 11.80
Home-Owned (%)	66.32%	33.97%	38.53%	41.0%	25.59%	31.36%	38.58%	43.91%	56.34%
Housing Vacant (%)	14.78%	25%	25.77%	22.55%	19.15%	8.21%	13.62%	7.57%	12.45%
Homes Rented (%)	18.90%	41.03%	37.71%	36.46%	55.26%	60.44%	47.81%	48.53%	31.21%
Other									
Average Commute (min.)	25	24	20	25	25	19	20	27	26
Local Unemployment	5.0	8.4	4.6	4.2	5.2	4.2	6.8	4.9	5.2
Median Age	40.2	36.1	39.4	42.7	39.1	31.3	33.4	33.9	37.1
Health									
Air Quality (100=best)	71.3	76	68.9	71.8	52.7	43.3	47.6	58.8	58.4
Water Quality (100 = best)	54	54	30	50	50	1	31	75	55
Physicians Per Capita	101	101	254	224	228	554	261	233	210
Environment / Climate									
Temperature - high / low	91.1 / 51.6	90.6 / 51.7	89.9 / 56.8	89.9 / 59.0	89.6 / 60.1	82.3 / 19.1	82.4 / 18.8	78.9 / 45.1	86.1 / 22.6
Rain - average annual (in.)	51.15"	53.2"	59.8"	60.2"	58.9"	48.8"	38"	11.6"	39.2"
Snowfall (in.)	0"	0"	0"	0"	0"	51.7"	35.2"	0"	25.8"
Precipitation Days	84.47	77.4	85.9	83.15	77.4	79	73.1	23	102
Sunny Days	238	234	238	246	248	200	189	266	205
Comfort Index	86	84	88	90	93	50	46	85	54
UV Index	6.7	6.7	6.3	6.7	7.2	3.4	3.6	5.9	4.3
Elevation ft.	10	18	17	9	7	60	593	264	1,443

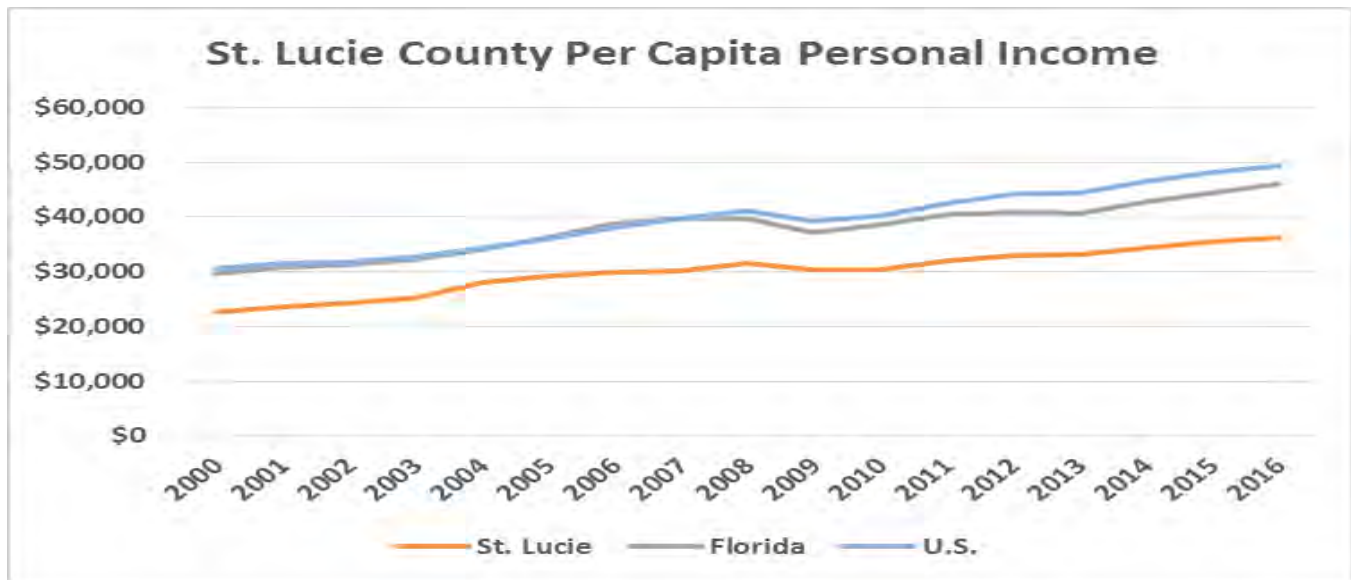
Source: Sperling's Best Places (<http://www.bestplaces.net/find/>).

FINANCIAL HEALTH

The Per Capita Personal Income from 2000 to 2016:

Year	St. Lucie	% Change	Florida	% Change	U.S.	% Change
2000	\$ 22,656		\$ 29,744		\$ 30,602	
2001	\$ 23,696	4.6%	\$ 30,790	3.5%	\$ 31,540	3.1%
2002	\$ 24,411	3.0%	\$ 31,319	1.7%	\$ 31,815	0.9%
2003	\$ 25,195	3.2%	\$ 32,144	2.6%	\$ 32,692	2.8%
2004	\$ 28,080	11.5%	\$ 34,063	6.0%	\$ 34,316	5.0%
2005	\$ 29,179	3.9%	\$ 36,268	6.5%	\$ 35,904	4.6%
2006	\$ 29,982	2.8%	\$ 38,738	6.8%	\$ 38,144	6.2%
2007	\$ 30,243	0.9%	\$ 39,788	2.7%	\$ 39,821	4.4%
2008	\$ 31,566	4.4%	\$ 39,655	-0.3%	\$ 41,082	3.2%
2009	\$ 30,450	-3.5%	\$ 37,065	-6.5%	\$ 39,376	-4.2%
2010	\$ 30,300	-0.5%	\$ 38,624	4.2%	\$ 40,277	2.3%
2011	\$ 32,053	5.8%	\$ 40,476	4.8%	\$ 42,453	5.4%
2012	\$ 32,917	2.7%	\$ 40,983	1.3%	\$ 44,267	4.3%
2013	\$ 33,240	1.0%	\$ 40,771	-0.5%	\$ 44,462	0.4%
2014	\$ 34,303	3.2%	\$ 42,868	5.1%	\$ 46,414	4.4%
2015	\$ 35,625	3.9%	\$ 44,429	3.6%	\$ 48,112	3.7%
2016	\$36,196	1.6%	\$45,955	3.4%	\$49,397	2.7%

Sources: Bureau of Economic Analysis (<http://www.bea.gov/iTable/iTable.cfm?ReqID=70&step=1&isuri=1&acrdn=5>)
 State of New Jersey Department of Labor and Workforce Development
 (<http://lwd.dol.state.nj.us/labor/lpa/industry/incpov/pci.htm>)



Sources: Bureau of Economic Analysis (<http://www.bea.gov/iTable/iTable.cfm?reqid=70&step=1&isuri=1&acrdn=5>)
 State of New Jersey Department of Labor and Workforce Development
 (<http://lwd.dol.state.nj.us/labor/lpa/industry/incpov/pci.htm>)

FINANCIAL CHARACTERISTICS

Household Income in the past 12 months (estimates in 2016 inflation-adjusted dollars):

Subject	St. Lucie County		State of Florida	
	Owner-occupied housing units	Renter-occupied housing units	Owner-occupied housing units	Renter-occupied housing units
Occupied housing units	77,775	33,842	4,857,125	2,716,331
Less than \$5,000	3.8%	4.9%	2.7%	5.7%
\$5,000 to \$9,999	3.3%	4.3%	2.2%	5.7%
\$10,000 to \$14,999	4.9%	4.5%	3.8%	7.1%
\$15,000 to \$19,999	5.5%	10.8%	4.5%	7.2%
\$20,000 to \$24,999	4.9%	9.7%	4.7%	8.8%
\$25,000 to \$34,999	11.6%	15.9%	9.3%	14.0%
\$35,000 to \$49,999	14.8%	18.8%	13.7%	16.8%
\$50,000 to \$74,999	21.4%	15.7%	19.0%	17.7%
\$75,000 to \$99,000	14.4%	8%	13.4%	8.4%
\$100,000 to \$149,999	9.7%	2.9%	14.6%	6.3%
\$150,000 or more	5.6%	4.5%	12.5%	3.2%
Median house hold income	50,936	34,785	61,337	36,654

Source: United States Census Bureau: American Fact Finder: Financial Characteristics
https://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_15_1YR_S2503&prodType=table

HOUSEHOLD INCOME

Household Income in the past 12 months (estimates in 2016 inflation-adjusted dollars):

	St. Lucie County	State of Florida
Less than \$10,000	8,707	540,162
\$10,000 to \$14,999	5,338	380,118
\$15,000 to \$19,999	7,972	396,960
\$20,000 to \$24,999	7,069	439,214
\$25,000 to \$29,999	6,878	412,385
\$30,000 to \$34,999	7,521	420,447
\$35,000 to \$39,999	4,867	400,969
\$40,000 to \$44,999	7,710	390,918
\$45,000 to \$49,999	5,281	330,999
\$50,000 to \$59,999	10,873	635,701
\$60,000 to \$74,999	11,065	767,782
\$75,000 to \$99,000	13,929	880,905
\$100,000 to \$124,999	5,113	556,443
\$125,000 to \$149,999	3,404	325,589
\$150,000 to \$199,999	2,839	326,855
\$200,000 or more	3,050	368,009
Total	111,617	7,573,456

Source: United States Census Bureau: American Fact Finder: Financial Characteristics
https://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_15_1YR_B19001&prodType=table

HOUSING

Residential Housing Trends in St. Lucie County:

	2003 Q1	2004 Q1	2005 Q1	2006 Q1	2007 Q1	2008 Q1
Average Sale Price	\$ 142,500	\$ 176,600	\$ 221,600	\$ 265,100	\$ 224,000	\$ 172,800
# Homes on the Market	1,060	1,663	3,466	6,382	9,014	8,072
# Homes Sold	834	1,206	767	1,071	728	651
# New Homes Built	557	1,113	2,040	1,778	282	103
Average # Days on Market	75	70	59	88	139	135

	2009 Q1	2010 Q1	2011 Q1	2012 Q2	2013 Q1	2014 Q1
Average Sale Price	\$ 118,300	\$ 103,600	\$ 112,000	\$ 110,700	\$ 119,537	\$ 135,586
# Homes on the Market	4,399	3,145	3,291	2,686	1,781	2,179
# Homes Sold	1,037	1,334	955	975	1,193	734
# New Homes Built	41	46	34	44	26	19
Average # Days on Market	112	108	142	102	82	59

	2015 Q1	2016 Q1
Average Sale Price	\$ 145,000	\$ 186,629
# Homes on the Market	1,733	1,813
# Homes Sold	1,247	1,135
# New Homes Built	N/A	N/A
Average # Days on Market	38	92

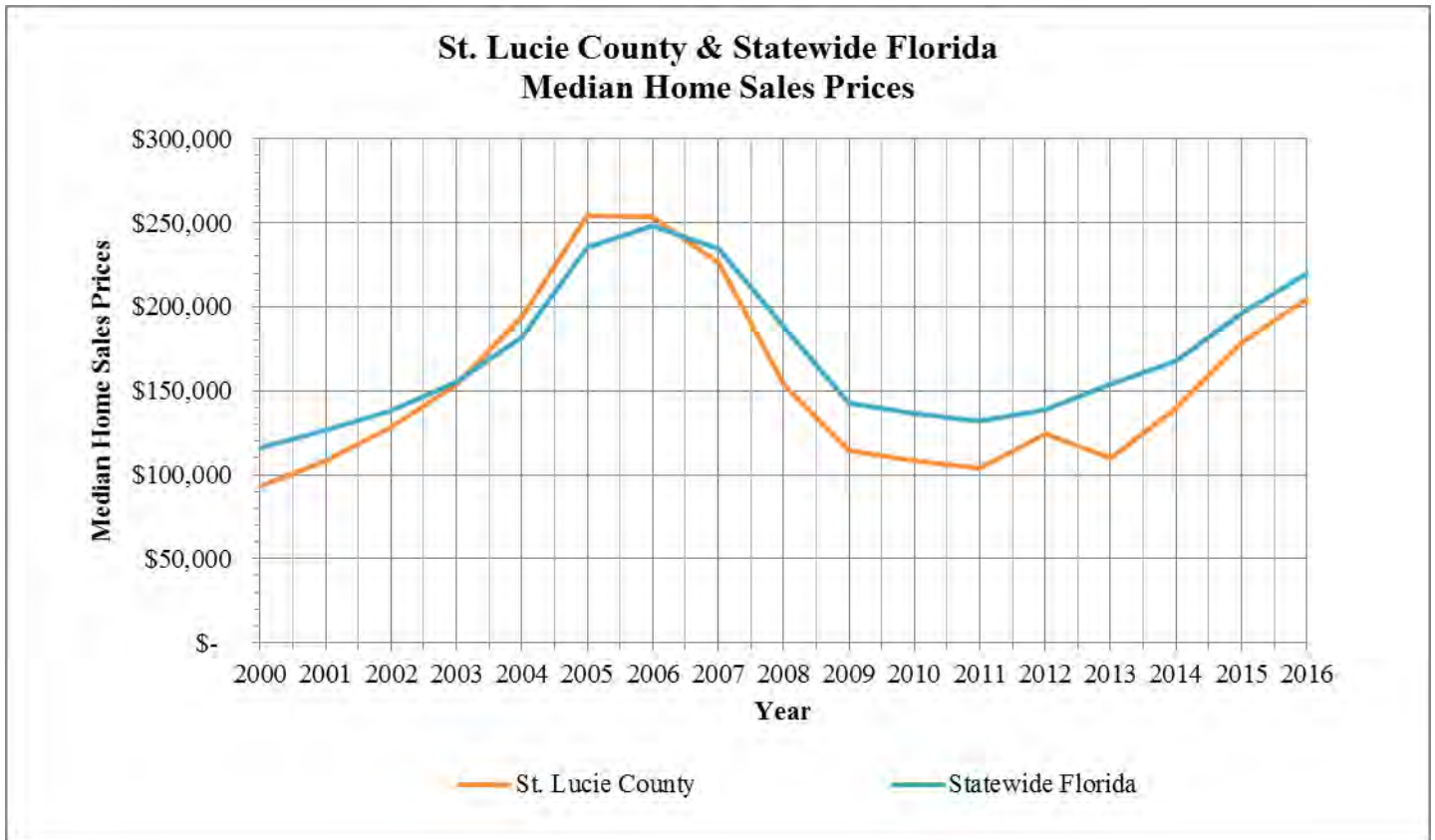
Note: Q1 is for first quarter of each year.

Sources: Regional MLS (<http://www.rmlsfl.com/downloads/Stats.php>)
 Team Treasure Coast: Quarterly Market Summary – Q1 2015: Single Family Homes: St. Lucie County
 (<http://teamtreasurecoast.com/wp-content/uploads/2015/05/q1-2015-rapb-market-stats-st-lucie-county-summary.pdf>)

The Median Home Sales for St. Lucie County and the State of Florida:

Year	St. Lucie County	% Change	Statewide Florida	% Change	Year	St. Lucie County	% Change	Statewide Florida	% Change
2000	\$ 93,100		\$ 115,900		2009	\$ 114,500	-25.5%	\$ 142,600	-24.1%
2001	\$ 108,200	16.2%	\$ 126,600	9.2%	2010	\$ 108,500	-5.2%	\$ 136,500	-4.3%
2002	\$ 128,300	18.6%	\$ 137,800	8.8%	2011	\$ 104,000	-4.1%	\$ 131,700	-3.5%
2003	\$ 153,900	20.0%	\$ 155,800	13.1%	2012	\$ 124,163	19.4%	\$ 138,600	5.2%
2004	\$ 193,900	26.0%	\$ 182,400	17.1%	2013	\$ 109,900	7.6%	\$ 154,000	14.1%
2005	\$ 254,000	31.0%	\$ 235,200	28.9%	2014	\$ 124,900	13.6%	\$ 168,000	9.1%
2006	\$ 253,200	-0.3%	\$ 248,300	5.6%	2015	\$ 145,000	16.1%	\$ 182,000	8.3%
2007	\$ 226,100	-10.7%	\$ 234,300	-5.6%	2016	\$ 195,000	34.4%	\$ 203,500	11.8%
2008	\$ 153,600	-32.1%	\$ 187,800	-19.8%					

Sources: <http://www.yourede.com/wp-content/uploads/2015/05/St.-Lucie-County-Single-Family-Homes-2015-Q1-Summary.pdf>
 Florida Realtors (<http://media.floridarealtors.org/wp-content/uploads/2016/05/1Q-2016-Fla-MSA-summary.pdf>)



Sources: Florida Realtors (<http://media.floridarealtors.org/wp-content/uploads/2015/05/1Q-2015-Fla-MSA-summary.pdf>)

EDUCATION

There are more than 37,600 students in [St. Lucie County’s public schools](#). The countywide public school system is governed by a School Board of five members, each elected for a four-year term. The school system is comprised of: 17 elementary schools (grades K-5); 12 schools that combine grades K-8; three middle schools (grades 6-8); 4 middle/high schools (grades 6-12); one middle/high school (grades 7-12); one lower high school (grades 9-10); six high schools (grades 9-12); and 5 complete schools (grades K-12). Of the total 50 public schools in St. Lucie County, there are five Charter Schools; six Alternative Schools, two Virtual Schools, one Special Education School; and six Magnet Schools.

Additionally, St. Lucie County also has following independent private schools: two for PreK–K; one elementary school (grades PreK-6); one elementary school (grades K-7); three elementary schools (grades K-8); one middle/high school (grades 6-12); two high schools (grades 9-12); one elementary/middle/high school (grades 1-11); one elementary/middle/high school (grades 1-12); and 10 complete schools (grades K-12). Of the 22 private schools in St. Lucie County, there are 17 schools that are religious, including one all-boys military school; two non-sectarian schools; one special education school; and two Montessori schools.

More than 85 percent of our residents are high school graduates, while nearly 20 percent have a bachelor’s degree or higher. Higher educational resources within the County include: Indian River State College (IRSC) (formally Indian River Community College), Keiser University, and the extension campuses of: Florida Atlantic University, University of Florida, Nova Southeastern University, Barry University, Strayer University, University of Florida, Institute of Food and Agriculture Sciences – Indian River Research and Education Center, and the Florida State University College of Medicine. These prestigious schools enable an individual to obtain two and four-year degrees without having to leave the area.

There are also vocational training schools, such as Fortis and CareerSource Research Coast, which offer

individuals various program and degree choices, vocational training, high school and GED assistance services, and work-related training and placement opportunities.

In addition to the public education system, there are a number of research facilities located in St. Lucie County, including [FAU's Harbor Branch Oceanographic Institution](#), [UF/IFAS Indian River Research and Education Center](#), [USDA Horticultural Research Laboratory](#), [The Smithsonian Marine Station at Fort Pierce](#) and more.

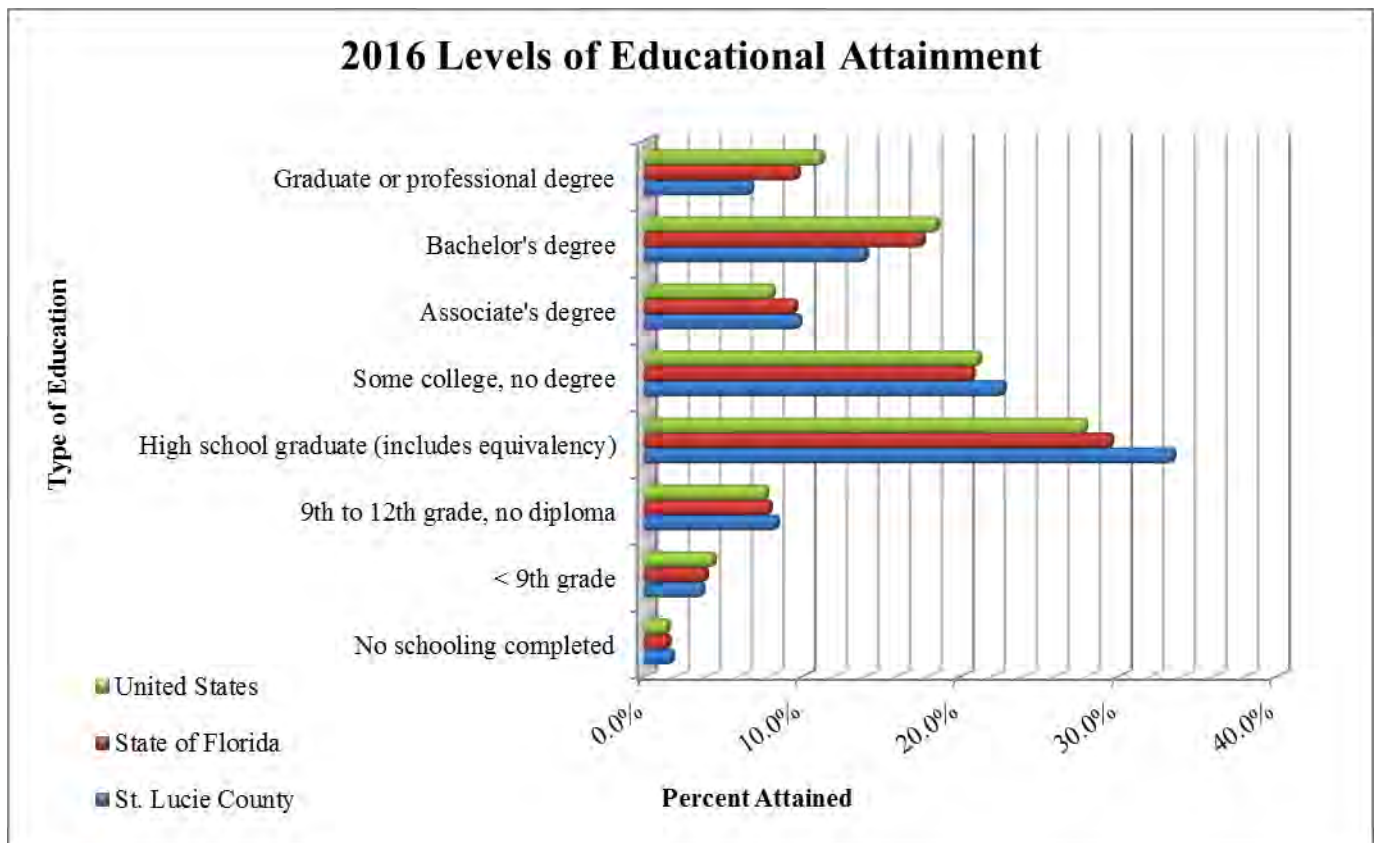


Sources: Economic Development Council of St. Lucie County (http://youredc.com/regional_data/education)
St. Lucie County School Board (<http://www.stlucie.k12.fl.us/our-schools/>)
Private School Review of St. Lucie County (<http://www.privateschoolreview.com/florida/st.-lucie-county>) and (<http://www.privateschoolreview.com/florida/st.-lucie-county/public>)

Educational Attainment Rates in St. Lucie County, the State of Florida, and the United States

2016 Levels of Educational Attainment:

	St. Lucie County		State of Florida		United States	
	Count	Percentage	Count	Percentage	Count	Percentage
No schooling completed	3,673	1.7%	202,183	1.5%	2,999,238	1.4%
< 9th grade	7,895	3.6%	525,130	3.8%	9,135,130	4.3%
9th to 12th grade, no diploma	18,212	8.3%	1,079,856	7.9%	16,133,858	7.6%
High school graduate (includes equivalency)	73,041	33.4%	4,042,708	29.5%	58,659,473	27.8%
Some college, no degree	49,573	22.7%	2,842,328	20.7%	44,510,161	21.1%
Associate's degree	21,292	9.7%	1,300,616	9.5%	17,006,372	8.1%
Bachelor's degree	30,503	13.9%	2,409,162	17.6%	38,881,973	18.4%
Graduate or professional degree	14,643	6.7%	1,325,013	9.7%	23,584,410	11.2%
Population 25 years and over	218,832	100%	13,726,996	100%	210,910,615	100%



Sources: US Census Bureau - Educational Attainment - Population 25 Years and Over - 2016 American Community Survey 1-Year Estimates
http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_16_1YR_B15003&prodType=table and
https://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_16_1YR_C15003&prodType=table

QUALITY OF LIFE:

Points of Interest:

- Club Med Sandpiper, Port St. Lucie
- Florida Power & Light's Energy Encounter, Hutchinson Island
- Fort Pierce City Marina, Fort. Pierce
- Hallstrom Planetarium, Fort Pierce
- Harbor Branch Oceanographic Institution, Fort Pierce
- Harbortown Marina, Fort Pierce
- Heathcote Botanical Gardens, Fort Pierce
- Highwaymen Heritage Trail, Fort Pierce
- Indian Hills Recreation Center, Fort Pierce
- Manatee Observation & Education Center, Fort Pierce
- McCarty Ranch, Port St. Lucie
- National Navy UDT-SEAL Museum, Fort Pierce
- Nature Preserves, Fort Pierce & Port St. Lucie
- Oxbow Eco-Center
- Ocean Discovery Center, Florida Atlantic University
- Port St. Lucie Botanical Gardens, Port St. Lucie
- P.P. Cobb Building, Fort Pierce
- Seven Gables House Visitor Information Center, Fort Pierce
- St. Lucie County Aquarium, Fort Pierce
- St. Lucie County Regional History Center, Fort Pierce
- Tradition Field Sports Complex, Port St. Lucie
- Wildlife Eco Tours, Fort Pierce & Port St Lucie
- Zora Neale Hurston Dust Tracks Heritage Trail, Fort Pierce

Recreational Opportunities:

- 21 miles of beaches
- 19 Beach Access Sites
- Freshwater and Saltwater Fishing
- Diving and snorkeling at Natural & Artificial Reefs
- Boating, Kayaking, Stand Up Paddle Boarding, Surfing and other Water Recreation
- Horseback Riding at Frederick Douglass Beach & at designated Nature Preserve Trails
- Tennis Courts
- 2 Bowling Alleys
- 3 State Parks
- 10,000 acres of preserves
- 42 miles of hiking trails
- 3 County Pools open during the summer
- 38 Parks
- 23 Ballfields
- 7 County Libraries
- 6 Dog Parks and 1 Beach Dog Park
- 1 Skate Park



Golf Courses:

- Ballantrae, Port St. Lucie
- Club Med Sandpiper, Port St. Lucie
- Fairwinds, Fort Pierce
- Gator Trace, Fort Pierce
- Indian Hills, Fort Pierce
- Island Pines, Fort Pierce
- Meadowood, Fort Pierce
- PGA Golf Club, Dye Course, Port St. Lucie
- PGA Golf Club, Ryder Course, Port St. Lucie
- PGA Golf Club, Wanamaker Course, Port St. Lucie
- St Lucie Trail, Port St. Lucie
- St. James, Port St. Lucie
- The Saints, Port St. Lucie



Cultural Events / Festivals:

Year round:

- Events at St. Lucie County Fairgrounds, Event & Equestrian Center, Fort Pierce
- Havert L. Fenn Center, Fort Pierce
- Port St. Lucie Civic Center, Port St. Lucie
- Food Truck Frenzy at Tradition Square, Port St. Lucie, 1st & 3rd Friday each month
- Art Walk in Historic Downtown Fort Pierce, 2nd Wednesday each month
- Friday Fest, Fort Pierce City Marina Square, 1st Friday each month
- Wednesday Night Jazz Jam, Port St. Lucie Botanical Gardens, every other Wednesday

January

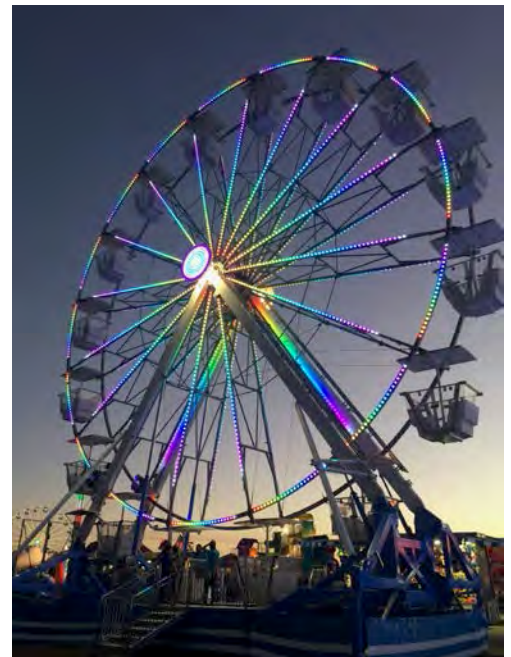
- Italian Festival, Tradition Square and the Port St. Lucie Civic Center, Port St. Lucie
- Pelican Yacht Club Billfish Tournament, Fort Pierce
- Professional Bull Riding Event, St. Lucie Fairgrounds, Fort Pierce

February

- Botanica Garden Festival, Port St. Lucie Botanical Gardens
- Party in the Park, Fort Pierce
- Greek Festivals, Port St. Lucie and Fort Pierce
- Highwaymen Festival, Fort Pierce
- St. Lucie County Fair, St. Lucie Fairgrounds, Fort Pierce
- New York Mets Spring Training, Port St. Lucie

March

- Taste of Seafood & Sandy Shoes Festival, Fort Pierce
- St. Patrick's Day Parade and Festival, Port St. Lucie
- Taste of St. Lucie, various locations in Port St. Lucie
- Heathcote Botanical Gardens' Bonsai Ball, Fort Pierce
- Cracker Trail Ride, Fort Pierce
- FIHA Pow Wow, Fort Pierce
- New York Mets Spring Training, Port St. Lucie



April

- Port St Lucie Anglers Kid's Fishing Tournament, Port St. Lucie
- Hooked on Music Festival, Fort Pierce
- South Florida Wingfest, Port St. Lucie
- Adams Ranch Rodeo, Fort Pierce
- Oyster & Seafood Festival, Fort Pierce
- New York Mets Spring Training, Port St. Lucie
- Plants in the Park, Fort Pierce
- Oxbow's Earth Day Festival, Port St. Lucie



May

- Celebrate Cinco de Mayo, Fort Pierce
- Fishing Frenzy, Fort Pierce
- Waterfest, Fort Pierce



June

- St. Lucie Mets, Port St. Lucie

July

- Freedom Fest, Port St. Lucie
- Stars Over St. Lucie, Fort Pierce
- Chili Cook Off, Fort Pierce
- Turtle Walks, Hutchinson Island
- St. Lucie Mets, Port St. Lucie



August

- Turtle Walks, Hutchinson Island

September

- Indian River Lagoon Science Festival, Fort Pierce
- St. Lucie Mets, Port St. Lucie



October

- Oktoberfest, Port St. Lucie
- Ghost of Fort Pierce Past Historic Walking Tours, Downtown Fort Pierce
- BOOtanical Halloween Party, Port St. Lucie

November

- National Navy SEAL Museum's Annual Muster Event, Fort Pierce
- Treasure Coast Beer Fest, Port St. Lucie



December

- Heathcote's Garden of Lights, Fort Pierce
- Christmas Boat Parade, Fort Pierce
- Sights & Sounds Festival & Parade, Fort Pierce
- Christmas Parade, Port St. Lucie Civic Center, Port St. Lucie
- Raid on Fort Pierce Civil War Reenactment, Fort Pierce

Galleries:

- A.E. “Bean” Backus Museum & Gallery, Fort Pierce
- Indian River State College’s Art Gallery, Fort Pierce
- Art Mundo, Fort Pierce
- Port St. Lucie Civic Center Art Gallery, Port St. Lucie

Theater Companies:

- McAlpin Fine Arts Center, Indian River State College, Fort Pierce
- Pineapple Playhouse, Fort Pierce
- Sunrise Theater & Black Box Theatre, Fort Pierce



Symphony Orchestras:

- Fort Pierce Jazz Society
- Treasure Coast Symphony at Indiana River State College McAlpin Fine Arts Center, Fort Pierce

Medical Services:

- Lawnwood Regional Medical Center & Heart Institute, Port St. Lucie
- Martin Health Systems, various locations throughout Port St. Lucie
- Port St. Lucie (formally Savannas) Hospital, Port St. Lucie
- St. Lucie Medical Center, Port St. Lucie
- Tradition Medical Center, Port St. Lucie

For more information, visit <http://www.visitstluciefla.com/>. For information on the Arts and Cultural Alliance of St. Lucie County, visit <http://www.artsinstlucie.org/>

Sources: St. Lucie County Tourism (<http://www.stlucieco.gov/departments-services/a-z/administration/tourism>)
Economic Development Council of St. Lucie County (http://youredc.com/regional_data/things_to_do)
St. Lucie County website (<http://www.stlucieco.gov/parks/index.htm>)
Wikipedia (http://en.wikipedia.org/wiki/St._Lucie_County)

OTHER RESOURCES

St. Lucie County is conveniently located on Florida's east coast between Miami and Orlando. Its unique location provides easy access to the I-95, the Florida Turnpike, US 1 and State Road 70. In close proximity to each other are the Treasure Coast International Airport and Business Park, the Port of Fort Pierce, and the Florida East Coast Railway system. This provides for easy access to County amenities as well as commercial opportunities.

The County is also the home of two prestigious research facilities: Florida Atlantic University Harbor Branch Oceanographic Institute and the Smithsonian Marine Station, Fort Pierce. Additionally, The University of Florida has established an agricultural research center in the County, and the United States Department of Agriculture has selected St. Lucie County as a location for a research facility.

Tradition Field is the site of many public events and includes a modern baseball stadium and practice fields that serve as the spring training home of the New York Mets baseball team. It is also home of the St. Lucie Mets, a minor league affiliate of the New York Mets and serves and the rehabilitation facility for professional baseball players.

FINANCIAL POLICY

FISCAL POLICY STATEMENT

St. Lucie County has an important responsibility to its citizens to correctly account for public funds, to manage county finances wisely and to plan for adequate funding of services desired by the public. St. Lucie County needs to ensure that it is capable of adequately funding and providing local government services needed by the community.

Sound fiscal policies that are realistic and consistent provide useful guidance for the long-term programming of services and facilities. They also provide a set of assumptions under which budget and tax decisions should be made. While established for the best management of government resources, generally accepted fiscal policy also helps set the parameters for government's role in the broader economy of the community. The following fiscal policies set a framework to guide the operations of the County.

FINANCIAL STRUCTURE

All operations of St. Lucie County are accounted for by the use of fund accounting, in order to provide proper accountability for the different kinds of resources. Various funds have been established to track transactions. Funds with similar objectives, activities and legal restrictions are placed in one the following three groups:

Governmental Funds - These funds account for general governmental functions, such as the court system and law enforcement. They use a spending measurement focus; which means that only current assets and liabilities are generally included on the fund types' balance sheets, and the difference between these assets and liabilities is classified as fund balance. Governmental Funds types are classified into four generic fund types as follow:

- X **General Fund** is used to account for all financial resources except those required to be accounted for in a specific fund. Most countywide activities are accounted for in this fund.
- X **Special Revenue Funds** account for proceeds of specific revenue sources that legally restricted to expenditures for specified purposes.
- X **Debt Service Funds** are used to account for the accumulation of resources for and the payment of general long-term debt principal, interest and other costs associated with long-term debt.
- X **Capital Project Funds** are used to account for the purchase or construction of major capital facilities, such as buildings, infrastructure and lands.

Proprietary Funds - These funds are used to account for governments' ongoing activities that are similar to those of private enterprise. They are accounted for on a cost of service basis. There are two types of Proprietary Funds:

- X **Enterprise Funds** are used to account for the provision of public services that are similar to services provided by business enterprises. Operating costs of such funds are paid from user

charges or other non-governmental revenue.

- X **Internal Service Funds** is the financing of goods or services provided by one department to other departments within the same government on a cost reimbursement basis.

Fiduciary Funds - These funds account for assets belonging to others, held by a government in a trustee capacity or as an agent. Agency and expendable trust funds are accounted for like governmental funds. Non-expendable trusts are accounted for in the same manner as proprietary funds. Fiduciary Funds consists of two groups:

- X **Expendable Trust Funds** account for assets held by the County in trust for administration and disbursement for specific purposes.

- X **Agency Funds** account for assets belonging to others, which are held pending disposition.

BUDGETARY BASIS

Modified Accrual Basis for Governmental Funds - All Governmental Funds (General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds), Expendable Trust Funds and Agency Funds are maintained on the modified accrual basis of accounting. Modified accrual is essentially accrual accounting, modified to recognize the governmental environment and unique accounting measurement objectives. Revenues are generally recognized during the fiscal year when they are quantifiable, measurable and there is a reasonable expectation that they will be collected during that period. In most cases, expenditures are recorded when the good or service is actually delivered, regardless of when the funds are disbursed. As a budgetary control measure, the funds are encumbered or "reserved" when the good or service is ordered.

Accrual Basis for Proprietary Funds- Proprietary Funds include the Internal Service Funds and the Enterprise Funds. Under the Accrual basis, revenues are budgeted based on the measurable amount expected to be "earned" during the fiscal year. Expenditure estimates are developed for all expenses anticipated to be "incurred" during the fiscal year. Revenue is recognized when earned and expenditures are recognized when incurred. Transactions are recorded when they occur - regardless of when cash is received or disbursed. This is essentially the same method used in the private sector; however, there are a few differences:

1. Capital expenditures and debt principal are budgeted as appropriations
2. Compensated absence accruals are not budgeted

Fund Balance - Fund balance is the result of the previous fiscal year's beginning cash balance plus revenues received minus actual expenditures. It includes unallocated resources that may be used to fund new projects/programs as well as unspent allocated funds, which will be carried forward to fund those existing projects/programs. Fund balance is adjusted for inventory and other non-cash assets and liabilities.

Depreciation - For budget purposes, depreciation is recognized in a designated reserve only to the extent that it is funded.

GRANTS BUDGETING

Grants are funds awarded to St. Lucie County by the federal government, state agencies, or other organizations to finance projects such as capital improvement, cultural and educational activities, environmental projects, economic development, planning and research, etc. Grant revenues are received into governmental or proprietary funds related to the project. Each grant is individually budgeted as a sub-fund subordinate to its hierarchy governmental or proprietary fund. Transfers of grant local matches, interest monies and residual cash between a grant and its hierarchy fund are permitted without Board approval.

CAPITAL BUDGETING

St. Lucie County maintains a Capital Improvements Plan (CIP), which covers a five-year period and is updated annually. The Office of Management and Budget determines the amount of funds available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. A separate section of this document is designated for the CIP projects detail. Projects in the CIP this fiscal year are funded; however out years are estimated needs and may exceed future available revenues.

The capitalization threshold is \$25,000 for buildings or infrastructure with a life span of more than five years. Budgets for buildings and infrastructure under \$25,000 are reflected in the County's operating budget instead of the Capital Improvement Program.

GENERAL BUDGET POLICY

1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at the fund level.
2. The budget shall reflect the estimated beginning balances of all funds and all planned revenues or receipts for each fund for which the County must maintain accounts. Once the annual audit is completed, staff may prepare a Budget Resolution to adjust the beginning balances from the estimated to the actual.
3. No monies shall be expended or disbursed from accounts of the Board of County Commissioners except pursuant to authorization reflected in the adopted budget. The Clerk of Courts shall advise the Board of any exceptions to this policy required by law or generally accepted accounting practice.
4. Florida law states that a county must have a balanced budget. Therefore, the budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year and all revenues and receipts, which reasonably can be expected to be received during the fiscal year.
5. Reserves:
 - a. A reserve for contingency may be budgeted in each of the funds. At the Board's discretion, these funds may be allocated as needed during the year to fund unexpected operations or events.

- b. In line with GFOA guidelines, an allocation of 12.5% of annual operating revenues, which is an amount equal to \$16.5 million and would be used for storm events and emergencies/issues that are not anticipated in normal budget development.
- c. One year of budget stabilization, which if we take our most critical year in 2010, equals \$14 million.
- d. An allocation of \$6 million in a transportation infrastructure reserve as our current repaving cycle is not sustainable.

6. Transfers:

- a. Transfers to reserve accounts may be made during the fiscal year by the County Administrator or the Management & Budget Director as required for proper management of the budget.
 - b. Transfers among expenditure or revenue accounts may be made during the fiscal year by County Administration and/or the Office of Management & Budget, if re-allocations within a fund are determined to be needed. Additional procedures will be established by the County Administrator. No transfers having an impact on capital facility improvement will be made without Board authority.
 - c. No transfer affecting the total allocations to a Constitutional Officer may be made without Board approval.
 - d. No transfer may be made between funds if the result of such transfer will be to change the adopted total budget of a fund, except pursuant to a public hearing and Board action to amend the adopted budget.
 - e. Transfers from reserves for contingency will require approval of the Board.
7. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.
8. The operating budget will reflect programmatic expectations of the Board and County Administrator for each department. The budget will emphasize the relationship between financial and managerial (operations) planning.
9. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
10. The Capital Improvement Budget showing estimated annualized costs of capital projects will be updated on an annual basis.

REVENUE POLICY

1. The use of general ad valorem tax revenues will be limited to the General, Law Enforcement & Courts (Fine & Forfeiture), MSTU Funds, and dependent special districts, unless required in other funds by bond indenture agreements or by the terms of municipal service taxing units ordinance.
2. The use of ad valorem tax revenues based on millage levied for the Mosquito Control, and Erosion Control Special Districts will be limited to those districts.
3. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds, unless required in other funds by bond indenture agreements.
4. The use of sales tax revenues will be limited to the General and Law Enforcement & Courts (Fine & Forfeiture) funds except when allocated to debt service funds to meet non-ad valorem debt service requirements.
5. Pursuant to Ordinance, Tourist Development Tax proceeds will be appropriated as follows:
 - a. 20% for tourist advertising and promotion within St. Lucie County.
 - b. 40% for stadium expenses.
 - c. 33.40% debt service for stadium renovations.
 - d. 6.60% for capital facilities that promote tourism in the Fairgrounds and the area north of Midway Road.
6. The use of revenues pledged to bondholders will conform in every respect to the bond covenants committing those revenues.
7. Periodic cost studies of all County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated for purposes of budget preparation using fee schedules, which have been adopted by the Board.
8. County staff will continue to aggressively pursue grant funds. For purposes of preparing the annual budget, revenues will be budgeted at actual award levels when known, and at anticipated grant award levels for continuing grants. Other grants will be budgeted upon notice of award.
9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at 95% of the final assessed taxable value as determined by the Property Appraiser.
10. Millages for Debt Service will be established at the amounts, which will generate sufficient revenue, to make all required payments plus any reserve amount deemed prudent by the Office of Management and Budget or prescribed by covenant or ordinance.
11. All revenues, which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year, will be anticipated as "fund balance" in the budget of the following fiscal year.

DEBT POLICY

1. Neither the Florida Constitution, Florida Statutes, nor the Board of County Commissioners place a limit on the amount of debt the voters may approve by referendum. However, as a practical matter, debt is limited by the availability of revenue streams to pay debt service, by market factors, and by Board/voter discretion.
2. In concert with the County Administrator and the County Finance Team, and to facilitate better short-term decisions, the Office of Management and Budget creates an annual debt schedule to the Board, which lists current debt and projects debt requirements.
3. The County will not fund operations or normal maintenance from the proceeds of long-term financing and will confine long-term borrowing and capital leases to capital improvements, projects, or equipment that cannot be financed from current or projected financial resources. To conserve debt capacity as well as maintain a high bond rating the County will utilize pay-as-you-go financing to the maximum extent possible.
4. Notwithstanding extenuating circumstances, the County's debt capacity will be maintained within the following generally accepted benchmarks:
 - Direct debt per capita shall remain below four hundred dollars (\$400.00). Direct debt includes general obligations and governmental fund bond debt.
 - Direct debt per capita as a percentage of income per capita should not exceed 2%.
 - Direct debt as a percentage of the final assessment value of taxable property as provided by the Office of the Property Appraiser shall not exceed 1%.
 - The ratio of direct debt service expenditures as a percentage of general governmental expenditures will not exceed 10%. General governmental expenditures are considered General Fund expenditures, Fine and Forfeitures Fund expenditures plus transfers to the Constitutional Officers, the Airport, the Port and all transfers to Internal Service Funds.
5. The County strives to maintain a minimum underlying bond rating equivalent to 'Upper Medium Grade' (Moody Rating Service A or Standard & Poor's A). The County shall request an evaluation of their underlying rating every five years or as deemed necessary by the Board.
6. The County shall strive to keep the average maturity of general obligation bonds at or below fifteen (15) years.
7. When financing capital projects or equipment by issuing bonds, the County will amortize the debt over a term not to exceed the useful life of the project or piece of equipment.
8. Each year the County will review its outstanding debt for the purpose of determining the feasibility of refunding an issue.
9. To the maximum extent possible, the County will use special assessment (i.e. Municipal Services Benefit Unit) or self-supporting bonds (i.e. Revenue Bonds) in lieu of general obligation bonds so that those benefiting from the improvements will absorb all or part of the project costs.

APPROPRIATION POLICY

1. Fund appropriations of the Board will be allocated to departments, divisions, programs, organization codes, projects, and line item object codes as deemed appropriate by the Management & Budget Director, with the approval of the County Administrator, to facilitate managerial control and reporting of financial operations.
2. Each year, before Department Directors and Division Managers begin to prepare operating budget requests, the Office of Management & Budget will issue budget preparation instructions. These instructions will take into consideration: 1) County financial policies; 2) The expressed desires of the Board and County Administrator for changes in service or service levels; 3) Projected costs of authorized services; 4) Forecasted revenues. County managers will prepare annual budget consistent with these instructions.
3. The County, in conjunction with an independent consultant, will prepare and maintain an indirect cost allocation plan, which conforms to federal guidelines for grant reimbursement of administrative costs. Managers will bill and collect indirect cost charges to eligible grant projects, enterprise funds, and other funds as appropriate.
4. The budget requests of County agencies will include itemized lists of all desired operating equipment, and of any equipment in inventory for which replacement is being requested. Purchase of equipment valued in excess of \$1,000 not on the approved budget list will require approval by the County Administrator or the Board on a case-by-case basis.
5. Each year the County will prepare a comprehensive five-year capital improvement program identifying needed public facilities by service type and geographic area for approval by the Board.
6. The annual budget will contain appropriations to fund capital projects identified by Departments for the purpose of completing the first year of the five-year capital improvement program. Operating budget implications of these capital projects will be identified; such expenses for the first (budgeted) year of the capital plan shall be funded.

BUDGET PREPARATION AND IMPLEMENTATION CALENDAR

Date: 2017

ACTIVITY

October

- The new 2017/2018 fiscal year begins on October 1st.
- Implementation of the FY 2017/2018 adopted budget.
- Prepare Truth In Millage (TRIM) compliance packet for Florida Department of Revenue.
- Comply with GFOA requirements for submission for the budget awards program.
- Monitor FY 2017/2018 beginning year activity.
- Prepare any needed budget amendments.
- Begin policy planning for FY 2018/2019.

November

- Close out FY 2016/2017.

December

- Adjust prior year estimates to unaudited actual.
- The FY 2017/2018 final budget book is printed and uploaded to the County’s website.

Date: 2018

ACTIVITY

January

- Citizens Budget Committee elects chair and vice chair members and schedules meeting dates for the calendar year.

February

- Work on payroll projections and Department’s approved positions.
- OMB calculates preliminary fund balance estimates.

Date: 2018

ACTIVITY

March

- Distribute budget preparation guidelines to departments.
- OMB opens GovMax— enabling departments to input requested budget data.
- GovMax & Microsoft Office training for Budget Coordinators as needed.
- Departments prepare budget requests.
- Provide budget assistance to Departments. Department Directors review budgets.
- Update audited carryover amounts.
- Make preliminary revenue, expense, and Fund Balance Forward estimates.

April

- Departmental budget packages and Capital Improvement Plans due to OMB.
- Departmental GovMax input completed.
- Analyze budget requests.
- Balance Funds.
- Make preliminary revenue, expense, and Fund Balance Forward estimates.
- OMB conducts technical budget reviews with departments.
- Judges, Court Administrator, Public Defender, State Attorney, Guardian Ad Litem and Medical Examiner budgets are due.

May

- County Administrator’s budget review with Departments.
- Work with Departments and enter the County Administrator’s budget changes into Banner’s recommended phase of the FY 2018/2019 budget.

Date: 2018

ACTIVITY

May

- Clerk of Court, Sheriff, and Supervisor of Elections budgets are due.
- Complete the recommended phase budget changes.
- If necessary, rebalance Funds from applied recommended budget changes.
- Update the preliminary revenue, expense, and Fund Balance Forward estimates.

June

- Compile the tentative budget packets for the Board's review in July.
- Property Appraiser's budget and Property Value Estimates are due.
- Distribute budget summaries to Departments for review.

July

- Property Appraiser certifies property values to the BOCC (DR420's).
- Distribute budget to the Commissioners.
- The County Administrator presents the proposed budget to the BOCC.
- Conduct the BOCC Budget Review Workshops.
- The BOCC sets the proposed millage rates to be advertised in the Notice of Proposed Property Taxes.
- Enter the BOCC's budget changes into Banner's tentative phase of the FY 2018/2019 budget.
- Complete tentative phase budget changes.
- OMB returns completed DR420's to Property Appraiser.

Date: 2018

ACTIVITY

August

- Tax Collector's budget is due on August 1st.
- Prepare and print the tentative budget book.
- Departments turn in their purchase order roll-over requests for FY 2018/2019 to OMB.
- Property Appraiser distributes TRIM notices to all property owners. The TRIM notice notifies property owners of the 1st public hearing for the tentative budget and millage.
- Prepare for public hearings.

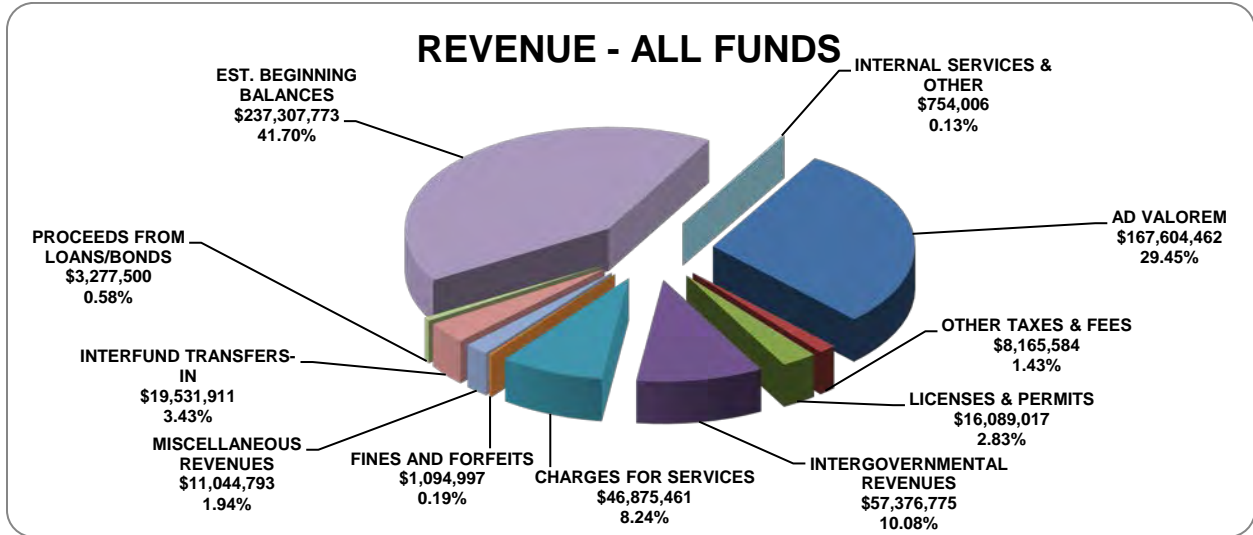
September

- The BOCC holds the 1st public hearing of the FY 2018/2019 budget in September and tentatively adopts the budget and millage rates.
- The County advertises in newspapers the 2nd public hearing for the adoption of the final budget and millage.
- The BOCC holds the 2nd public hearing of the FY 2018/2019 budget in September and adopts the final budget and millage rates.
- Certify final millage with the Property Appraiser and State of Florida Department of Revenue within 3 days of final adoption.
- The 2016/2017 fiscal year ends on September 30th.



**SUMMARIES
ANALYSIS**

Where the Money Comes From Total of all Funds \$557,215,720 Fiscal Year 2017-2018



* Revenues are reduced by \$11,906,559 to reflect an allowance for uncollectible amounts.

Ad Valorem tax otherwise known as property tax.

Other Taxes & Fees include local option fuel tax, local communication service tax electric, tourist development tax & local business tax.

Licenses & Permits include solid waste assessment, electric franchise, impact fees, building permits & fees, and capital improvement assessment.

Intergovernmental Revenues include state shared revenue, half cent sales tax, constitutional gas tax, and state and federal grants.

Charges for Services include landfill fees, water & sewer fees, revenue from parks user fees, court facility fee, and health & life insurance premiums paid on behalf of employees.

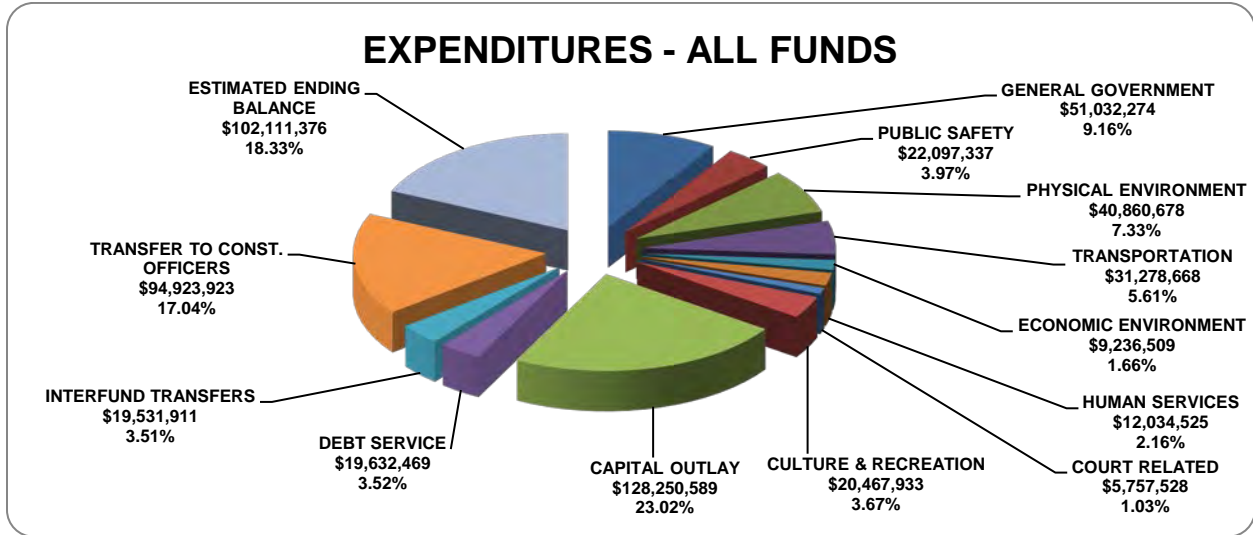
Fines and Forfeits include code violations, driver's education safety fine and sale of contraband property seized by law enforcement.

Miscellaneous Revenues include interest on investment, contributions from property owners for MSBU's, and general & administration fees charged by the County's General Fund to other funds.

Interfund Transfers-In represent transfers in from other funds.

Proceeds from Loans/Bonds are revenue from loans & bonds which will be used to finance projects.

Where the Money Goes
Total of all Funds \$557,215,720
Fiscal Year 2017-2018



General Government – Services provided by the County for the benefit of the public and general governmental body as a whole. This includes budgets for the Board of County Commissioners, County Administrator, County Attorney, Facilities, Human Resources, the Office of Management & Budget, and Information Technology.

Public Safety – Services provided by the County for the safety and security of the public. This includes budgets for Public Safety, and Criminal Justice. Expenditures relating to the operations of the Sheriff for law enforcement and the jail is included in Transfers to Constitutional Officers.

Physical Environment – Function performed by the County to achieve a satisfactory living environment for the community as a whole. This includes budgets for Environmental Resources, Public Works, Solid Waste & Recycling, and Utilities.

Transportation – Expenditures for developing and improving the safe and adequate flow of vehicles, travelers, and pedestrians. This includes budgets for Engineering, Transit, and the Port and Airport.

Economic Environment – Expenditures for developing and improving the living conditions of residents. This includes budgets for Housing Services, Veteran Services and Tourist Development.

Human Services – Expenditures with the purpose of promoting the general health and wellbeing of the community as a whole. This includes budgets for Community Services and Mosquito Control.

Culture and Recreation – Expenditures to provide residents opportunities and facilities for cultural, recreational and educational programs. This includes budgets for Parks, Library, Environmental Resources, and Coastal Management Services.

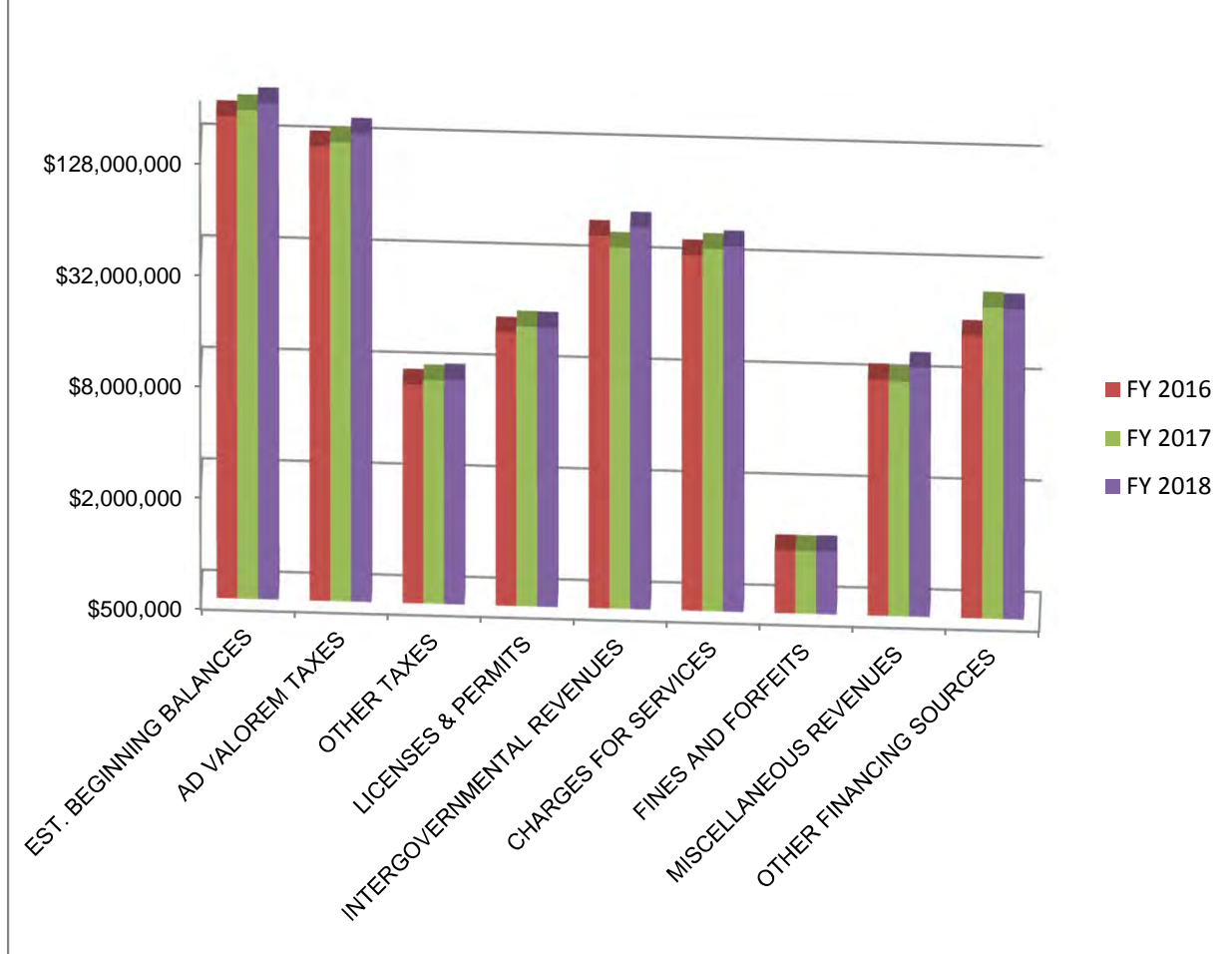
Capital Outlay – Expenditures for all departments for land, buildings and infrastructure.

Debt Service – Principal and Interest & Fees – Expenditure for the repayment of principal and interest on loans.

Interfund Transfers – Transfers to other funds.

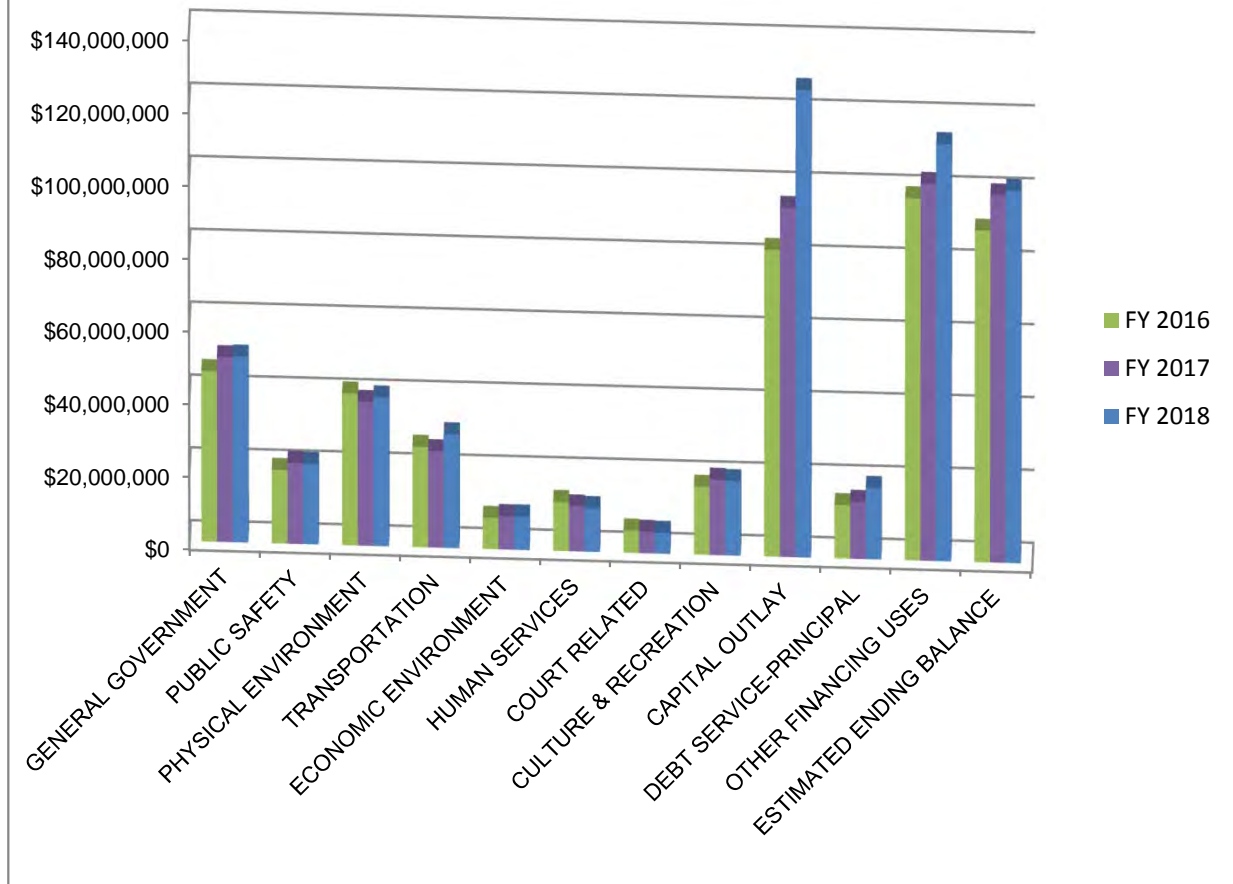
Transfers to Constitutional Officers – Transfers to the Clerk of Circuit Court, Sheriff, Property Appraiser, Tax Collector and the Supervisor of Elections for the operations of their department.

Revenue Summary



ESTIMATED REVENUES:	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Final Budget
EST. BEGINNING BALANCES	\$199,462,373	\$216,312,767	\$237,307,773
AD VALOREM TAXES	141,477,090	149,894,763	167,604,462
OTHER TAXES	7,568,100	8,033,100	8,165,584
LICENSES & PERMITS	14,901,905	16,159,031	16,089,017
INTERGOVERNMENTAL REVENUES	51,123,974	44,347,766	57,376,775
CHARGES FOR SERVICES	41,375,948	45,106,630	46,875,461
FINES AND FORFEITS	1,091,997	1,089,997	1,094,997
MISCELLANEOUS REVENUES	9,447,844	9,230,014	11,044,793
OTHER FINANCING SOURCES	16,700,332	23,884,574	23,563,417
LESS 5%	-10,528,113	-11,053,515	-11,906,559
TOTAL EST. REVENUE SOURCES	\$472,621,450	\$503,005,127	\$557,215,720

Expenditure Summary



ESTIMATED EXPENDITURES:	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Final Budget
GENERAL GOVERNMENT	\$46,831,623	\$50,777,501	\$51,032,274
PUBLIC SAFETY	20,219,363	22,263,699	22,097,337
PHYSICAL ENVIRONMENT	41,721,543	39,510,703	40,860,678
TRANSPORTATION	27,611,244	26,489,363	31,278,668
ECONOMIC ENVIRONMENT	8,592,134	9,195,049	9,236,509
HUMAN SERVICES	13,494,516	12,366,875	12,034,525
COURT RELATED	6,167,808	5,912,894	5,757,528
CULTURE & RECREATION	18,688,326	20,734,208	20,467,933
CAPITAL OUTLAY	84,198,717	95,818,623	128,250,589
DEBT SERVICE-PRINCIPAL	14,695,238	15,697,612	19,632,469
OTHER FINANCING USES	99,388,404	103,443,764	114,455,834
ESTIMATED ENDING BALANCE	91,012,534	100,794,836	102,111,376
TOTAL EXPENDITURES, USES	\$472,621,450	\$503,005,127	\$557,215,720

BUDGET SUMMARY
BOARD OF COUNTY COMMISSIONERS OF ST. LUCIE COUNTY

	GENERAL			SPECIAL REVENUE			DEBT SERVICE		
	FUND			FUNDS			FUNDS		
	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget
ESTIMATED REVENUES:									
EST. BEGINNING BALANCES	42,275,486	46,343,466	47,464,951	65,514,136	71,319,051	51,191,304	5,572,746	5,221,472	4,781,090
TAXES:									
AD VALOREM	67,342,634	71,697,840	77,284,917	73,879,819	78,196,923	90,319,545	254,637	0	0
OTHER TAXES & FEES	950,000	925,000	25,000	2,941,500	3,198,000	4,020,334	918,500	1,002,000	2,367,150
LICENSES & PERMITS	3,879,800	3,988,464	3,988,464	426,165	426,037	423,037	1,363,668	1,363,668	664,070
INTERGOVERNMENTAL REVENUES	12,545,701	10,598,195	11,033,056	32,782,832	27,954,764	26,363,744	4,900,441	4,899,807	6,167,468
CHARGES FOR SERVICES	1,346,240	1,518,121	1,491,743	3,421,009	3,350,586	2,816,656	0	0	0
FINES AND FORFEITS	48,300	48,300	53,300	615,888	613,888	613,888	324,809	324,809	324,809
MISCELLANEOUS REVENUES	4,529,461	4,257,187	4,013,418	2,744,395	2,677,652	4,403,742	737,589	760,739	1,296,360
OTHER FINANCING SOURCES									
INTERFUND TRANSFERS-IN	1,522,276	580,686	904,272	7,103,723	7,846,082	9,802,032	3,338,399	4,687,356	6,844,643
PROCEEDS FROM LOANS/BONDS	0	0	0	50,000	50,000	50,000	0	0	0
INTERNAL SERVICES & OTHER	0	0	0	0	0	0	0	0	0
LESS 5%	-4,104,711	-4,371,800	-4,514,417	-4,382,344	-4,646,182	-5,173,186	-333,182	-324,437	-353,581
TOTAL EST. REVENUE SOURCES	130,335,187	135,585,459	141,744,704	185,097,123	190,986,801	184,831,096	17,077,607	17,935,414	22,092,009
ESTIMATED EXPENDITURES:									
GENERAL GOVERNMENT	20,987,261	20,912,603	23,285,284	7,148,043	8,840,857	7,353,426	5,248	5,248	1,717
PUBLIC SAFETY	6,122,235	5,434,262	4,949,150	12,441,113	14,594,933	14,599,126	0	0	0
PHYSICAL ENVIRONMENT	2,509,113	2,400,412	2,578,388	9,800,130	8,663,094	10,292,344	0	0	0
TRANSPORTATION	280,000	300,000	780,000	23,871,469	21,573,291	26,841,296	0	0	0
ECONOMIC ENVIRONMENT	4,501,545	4,499,048	4,167,355	3,465,311	3,927,927	4,294,612	0	0	0
HUMAN SERVICES	8,968,019	7,968,355	7,809,764	4,427,228	4,398,520	4,224,761	0	0	0
COURT RELATED	0	0	0	6,068,539	5,760,156	5,604,790	0	0	0
CULTURE & RECREATION	12,341,609	12,292,268	13,633,074	5,064,216	6,106,590	5,318,705	0	0	0
CAPITAL OUTLAY	789,808	2,256,491	2,009,951	32,393,660	38,851,316	20,179,693	0	0	0
DEBT SERVICE	0	0	0	1,557,415	1,394,865	1,350,529	10,639,166	11,738,007	15,700,939
TOTAL EXPENDITURES/EXPENSES	56,499,590	56,063,439	59,212,966	106,237,124	114,111,549	100,059,282	10,644,414	11,743,255	15,702,656
OTHER FINANCING USES									
INTERFUND TRANSFERS	3,769,202	5,141,182	5,272,834	5,819,699	6,378,815	10,447,595	710,651	200,000	1,127,980
TRANSFER TO CONST. OFFICERS	35,317,790	36,235,143	36,435,426	49,210,864	51,789,010	58,300,786	156,599	152,665	127,688
TOTAL EXPENDITURES & USES	95,586,582	97,439,764	100,921,226	161,267,687	172,279,374	168,807,663	11,511,664	12,095,920	16,958,324
ESTIMATED ENDING BALANCE	34,748,605	38,145,695	40,823,478	23,829,436	18,707,427	16,023,433	5,565,943	5,839,494	5,133,685
TOTAL EXPENDITURES, USES	130,335,187	135,585,459	141,744,704	185,097,123	190,986,801	184,831,096	17,077,607	17,935,414	22,092,009

BUDGET SUMMARY
BOARD OF COUNTY COMMISSIONERS OF ST. LUCIE COUNTY

	CAPITAL			ENTERPRISE			INTERNAL SERVICE		
	FUNDS			FUNDS			FUNDS		
	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget
ESTIMATED REVENUES:									
EST. BEGINNING BALANCES	49,830,719	54,627,548	96,519,724	22,196,710	25,726,010	25,223,654	13,035,536	11,765,923	10,768,067
TAXES:									
AD VALOREM	0	0	0	0	0	0	0	0	0
OTHER TAXES & FEES	1,050,000	1,050,000	1,050,000	0	0	0	0	0	0
LICENSES & PERMITS	2,072,514	3,072,514	3,972,514	6,123,802	6,397,352	6,147,197	0	0	0
INTERGOVERNMENTAL REVENUES	895,000	895,000	13,812,507	0	0	0	0	0	0
CHARGES FOR SERVICES	0	0	0	21,146,189	21,697,965	23,645,784	15,127,010	18,204,458	18,585,778
FINES AND FORFEITS	0	0	0	3,000	3,000	3,000	0	0	0
MISCELLANEOUS REVENUES	529,883	582,033	657,033	527,022	572,909	275,046	375,144	375,144	375,144
OTHER FINANCING SOURCES									
INTERFUND TRANSFERS-IN	1,595,369	1,045,241	953,806	933,065	852,030	852,030	0	0	0
PROCEEDS FROM LOANS/BONDS	1,250,000	7,890,379	3,227,500	0	25,000	0	0	0	0
INTERNAL SERVICES & OTHER	0	0	0	577,372	577,672	599,006	155,000	155,000	155,000
LESS 5%	-164,294	-164,294	-264,294	-1,380,925	-1,382,596	-1,493,963	-14,000	-14,000	-12,750
TOTAL EST. REVENUE SOURCES	57,059,191	68,998,421	119,928,790	50,126,235	54,469,342	55,251,754	28,678,690	30,486,525	29,871,239
ESTIMATED EXPENDITURES:									
GENERAL GOVERNMENT	603,731	533,035	12,994	16,620	16,620	16,620	17,952,654	20,351,072	20,244,999
PUBLIC SAFETY	0	0	0	1,533,197	2,111,686	2,371,853	0	0	0
PHYSICAL ENVIRONMENT	1,359,401	427,339	1,930,871	28,052,899	28,019,858	26,059,075	0	0	0
TRANSPORTATION	3,459,775	4,616,072	3,657,372	0	0	0	0	0	0
ECONOMIC ENVIRONMENT	0	0	0	0	0	0	0	0	0
HUMAN SERVICES	0	0	0	0	0	0	0	0	0
COURT RELATED	0	0	0	0	0	0	0	0	0
CULTURE & RECREATION	18,801	981,170	126,988	1,253,653	1,344,133	1,379,119	0	0	0
CAPITAL OUTLAY	44,057,156	47,114,476	96,483,691	6,706,656	7,324,356	9,351,948	26,131	24,678	0
DEBT SERVICE	241,174	275,640	241,037	1,327,350	1,461,250	1,525,650	0	0	0
TOTAL EXPENDITURES/EXPENSES	49,740,038	53,947,732	102,452,953	38,890,375	40,277,903	40,704,265	17,978,785	20,375,750	20,244,999
OTHER FINANCING USES									
INTERFUND TRANSFERS	1,997,262	794,022	955,565	1,293,759	1,595,117	1,727,937	0	0	0
TRANSFER TO CONST. OFFICERS	181	45,413	45,413	0	0	0	0	0	0
TOTAL EXPENDITURES & USES	51,737,481	54,787,167	103,453,931	40,184,134	41,873,020	42,432,202	17,978,785	20,375,750	20,244,999
ESTIMATED ENDING BALANCE	5,321,710	14,211,254	16,474,859	9,942,101	12,596,322	12,819,552	10,699,905	10,110,775	9,626,240
TOTAL EXPENDITURES, USES	57,059,191	68,998,421	119,928,790	50,126,235	54,469,342	55,251,754	28,678,690	30,486,525	29,871,239

BUDGET SUMMARY
BOARD OF COUNTY COMMISSIONERS OF ST. LUCIE COUNTY

	EXPENDABLE TRUST			TOTAL ALL		
	FUNDS			FUNDS		
	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget
ESTIMATED REVENUES:						
EST. BEGINNING BALANCES	1,037,040	1,309,297	1,358,983	199,462,373	216,312,767	237,307,773
TAXES:						
AD VALOREM	0	0	0	141,477,090	149,894,763	167,604,462
OTHER TAXES & FEES	1,708,100	1,858,100	703,100	7,568,100	8,033,100	8,165,584
LICENSES & PERMITS	1,035,956	910,996	893,735	14,901,905	16,159,031	16,089,017
INTERGOVERNMENTAL REVENUES	0	0	0	51,123,974	44,347,766	57,376,775
CHARGES FOR SERVICES	335,500	335,500	335,500	41,375,948	45,106,630	46,875,461
FINES AND FORFEITS	100,000	100,000	100,000	1,091,997	1,089,997	1,094,997
MISCELLANEOUS REVENUES	4,350	4,350	24,050	9,447,844	9,230,014	11,044,793
OTHER FINANCING SOURCES						
INTERFUND TRANSFERS-IN	175,128	175,128	175,128	14,667,960	15,186,523	19,531,911
PROCEEDS FROM LOANS/BONDS	0	0	0	1,300,000	7,965,379	3,277,500
INTERNAL SERVICES & OTHER	0	0	0	732,372	732,672	754,006
LESS 5%	-148,657	-150,206	-94,368	-10,528,113	-11,053,515	-11,906,559
TOTAL EST. REVENUE SOURCES	4,247,417	4,543,165	3,496,128	472,621,450	503,005,127	557,215,720
ESTIMATED EXPENDITURES:						
GENERAL GOVERNMENT	118,066	118,066	117,234	46,831,623	50,777,501	51,032,274
PUBLIC SAFETY	122,818	122,818	177,208	20,219,363	22,263,699	22,097,337
PHYSICAL ENVIRONMENT	0	0	0	41,721,543	39,510,703	40,860,678
TRANSPORTATION	0	0	0	27,611,244	26,489,363	31,278,668
ECONOMIC ENVIRONMENT	625,278	768,074	774,542	8,592,134	9,195,049	9,236,509
HUMAN SERVICES	0	0	0	13,494,516	12,366,875	12,034,525
COURT RELATED	99,269	152,738	152,738	6,167,808	5,912,894	5,757,528
CULTURE & RECREATION	10,047	10,047	10,047	18,688,326	20,734,208	20,467,933
CAPITAL OUTLAY	225,306	247,306	225,306	84,198,717	95,818,623	128,250,589
DEBT SERVICE	930,133	827,850	814,314	14,695,238	15,697,612	19,632,469
TOTAL EXPENDITURES/EXPENSES	2,130,917	2,246,899	2,271,389	282,220,512	298,766,527	340,648,510
OTHER FINANCING USES						
INTERFUND TRANSFERS	1,077,387	1,077,387	0	14,667,960	15,186,523	19,531,911
TRANSFER TO CONST. OFFICERS	35,010	35,010	14,610	84,720,444	88,257,241	94,923,923
TOTAL EXPENDITURES & USES	3,243,314	3,359,296	2,285,999	381,608,916	402,210,291	455,104,344
ESTIMATED ENDING BALANCE	1,004,103	1,183,869	1,210,129	91,012,534	100,794,836	102,111,376
TOTAL EXPENDITURES, USES	4,247,417	4,543,165	3,496,128	472,621,450	503,005,127	557,215,720

**Department Budget Summary Report
St. Lucie County Board of County Commissioners**

Board of County Commissioners

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
BOCC - District 1	191,598	201,473	212,733	11,260
BOCC - District 2	209,958	221,266	235,751	14,485
BOCC - District 3	192,601	214,916	221,574	6,658
BOCC - District 4	215,068	223,967	237,045	13,078
BOCC - District 5	187,265	204,550	229,981	25,431
BOCC - General Government	37,965	44,733	55,462	10,729
	1,034,455	1,110,905	1,192,546	81,641

County Attorney

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
County Attorney	1,212,122	1,344,485	1,385,637	41,152
Criminal Justice	2,263,778	2,459,092	2,526,746	67,654
	3,475,900	3,803,577	3,912,383	108,806

County Administration

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Communications	446,938	520,606	530,697	10,091
County Administration	1,012,728	1,046,688	1,074,312	27,624
Research & Education Park	488,356	2,220,271	2,854,961	634,690
Tourism	782,359	991,703	976,171	-15,532
Treasure Coast International	1,778,459	10,817,340	14,778,897	3,961,557
	4,508,840	15,596,608	20,215,038	4,618,430

Information Technology

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Information Technology	3,996,323	5,409,046	5,468,859	59,813
	3,996,323	5,409,046	5,468,859	59,813

Human Resources

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Human Resources	593,166	693,929	887,605	193,676
Insurance Program	14,577,897	20,123,294	21,480,241	1,356,947
Risk Management	1,293,275	10,363,231	8,390,998	-1,972,233
	16,464,338	31,180,454	30,758,844	-421,610

**Department Budget Summary Report
St. Lucie County Board of County Commissioners**

Office of Management & Budget

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Management & Budget	573,913	630,318	588,718	-41,600
Planning & Grant Management	126,719	237,175	409,987	172,812
Purchasing	309,962	351,077	360,269	9,192
	1,010,594	1,218,570	1,358,974	140,404

Community Services

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Housing Services	2,240,286	3,373,377	2,893,578	-479,799
Human Services	1,580,001	1,913,728	1,194,758	-718,970
Transit	4,918,087	7,853,337	11,288,053	3,434,716
Veteran Services	494,320	631,543	644,937	13,394
	9,232,695	13,771,985	16,021,326	2,249,341

Extension

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Extension	766,038	707,002	775,849	68,847
	766,038	707,002	775,849	68,847

Environmental Resources

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Admin - Environmental	241,436	249,175	270,787	21,612
Environmental Education	287,928	336,094	361,235	25,141
Environmental Regulations	218,309	316,339	694,620	378,281
Land Management	1,175,690	5,615,056	5,020,741	-594,315
	1,923,364	6,516,664	6,347,383	-169,281

Facilities

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Facilities	14,616,905	24,425,462	12,475,907	-11,949,555
	14,616,905	24,425,462	12,475,907	-11,949,555

Library Services

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Library Services	4,418,922	6,961,125	5,755,471	-1,205,654
	4,418,922	6,961,125	5,755,471	-1,205,654

**Department Budget Summary Report
St. Lucie County Board of County Commissioners**

Mosquito Control & Coastal Management Svcs

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Admin - Mosquito Control	1,201,077	6,814,622	5,811,277	-1,003,345
Coastal Management Services	1,561,137	9,858,903	10,321,168	462,265
Impoundment Operations	1,172,147	2,267,886	1,706,926	-560,960
Inspection Division	1,213,263	1,869,876	1,858,991	-10,885
	5,147,624	20,811,287	19,698,362	-1,112,925

Parks and Recreation

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Admin - Parks and Recreation	373,216	434,878	336,174	-98,704
Fairwinds Golf Course	1,656,239	2,681,069	1,805,042	-876,027
Parks & Special Facilities	3,445,870	7,674,138	8,419,664	745,526
Regional Parks & Stadiums	7,396,343	9,023,567	62,731,005	53,707,438
Venues	1,079,958	1,447,171	1,535,664	88,493
	13,951,626	21,260,823	74,827,549	53,566,726

Planning & Development Services

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Admin. - Planning &	263,895	659,822	681,641	21,819
Building and Code Regulation	2,290,786	5,183,186	6,791,576	1,608,390
Planning	1,107,847	1,488,234	1,595,326	107,092
	3,662,529	7,331,242	9,068,543	1,737,301

Public Safety

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Public Safety - 800 MHz	39,963	9,484,550	517,349	-8,967,201
Public Safety - Animal Control	509,488	596,381	609,939	13,558
Public Safety - Cent.	4,986,807	7,097,488	6,903,973	-193,515
Public Safety - Emergency	737,486	912,776	1,261,869	349,093
Public Safety - Marine Safety	399,407	554,261	652,833	98,572
Public Safety - RAD Plan	427,172	528,162	433,258	-94,904
	7,100,322	19,173,618	10,379,221	-8,794,397

Public Works

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Administration - Public Works	396,591	745,245	679,961	-65,284
Engineering	12,163,031	46,687,355	44,721,047	-1,966,308
Port	1,614,276	7,455,502	8,104,385	648,883
Road & Bridge	6,715,527	11,809,721	10,732,477	-1,077,244
Water Quality	3,233,698	8,001,249	5,379,206	-2,622,043
	24,123,122	74,699,072	69,617,076	-5,081,996

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Public Utilities

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Solid Waste & Recycling	18,572,286	27,867,817	28,975,569	1,107,752
Water & Sewer Services	9,276,907	20,247,014	19,083,323	-1,163,691
	27,849,192	48,114,831	48,058,892	-55,939

Constitutional Officers

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Clerk of Circuit Court	1,083,191	1,419,737	1,456,788	37,051
Property Appraiser Fees	4,396,841	5,071,296	5,368,106	296,810
Sheriff	71,889,179	75,030,367	80,934,721	5,904,354
Supervisor of Elections	3,293,296	3,018,651	3,228,731	210,080
Tax Collector Fees	2,567,508	3,177,229	3,391,368	214,139
	83,230,016	87,717,280	94,379,714	6,662,434

Constitutional Officers (BOCC)

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Clerk of Circuit Court	64,335	70,000	70,000	0
Property Appraiser (TRIM & Sheriff (Inmate Med., Training)	93,491	115,000	115,000	0
Supervisor of Elections (Rent, Tax Collector (Postage)	3,974,535	5,769,341	4,916,635	-852,706
	194,817	216,768	279,292	62,524
	396,629	6,997,350	6,756,402	-240,948
	4,723,806	13,168,459	12,137,329	-1,031,130

Statutorily Mandated & Non-County Agencies

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Community Service Mandates	3,526,584	3,909,320	4,227,000	317,680
Court - Other	325,193	810,663	803,026	-7,637
Court Related	1,767,351	2,436,297	2,312,534	-123,763
Guardian Ad Litem	396,374	371,340	383,228	11,888
Juvenile Detention	1,111,470	911,589	911,589	0
Medical Examiner	517,454	633,757	780,873	147,116
Non-County Agencies	1,391,035	1,209,230	1,294,995	85,765
Public Defender	416,133	463,725	480,456	16,731
Public Health	922,647	1,122,647	1,122,647	0
Soil & Water Conservation	66,037	71,192	73,957	2,765
State Attorney	832,210	855,681	958,499	102,818
Transportation Planning	878,935	249,019	665,413	416,394
	12,151,422	13,044,460	14,014,217	969,757

**Department Budget Summary Report
St. Lucie County Board of County Commissioners**

Non-Departmental

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Business and Strategic	1,726,363	1,843,989	1,909,303	65,314
CRA Payments to PSL & FP	3,395,611	3,910,000	4,459,358	549,358
Debt Service	11,695,630	13,977,213	18,297,789	4,320,576
Financial and Administrative	648,334	682,408	541,885	-140,523
General Government	1,362,791	2,677,994	3,667,933	989,939
Other - Nondepartmental	-83,913	0	0	0
Reserves	0	51,222,332	55,081,685	3,859,353
Transfers	12,845,804	12,627,240	16,752,803	4,125,563
Value Adjustment Board	33,613	41,481	41,481	0
	<u>31,624,234</u>	<u>86,982,657</u>	<u>100,752,237</u>	<u>13,769,580</u>
Total County Budget	<u>275,012,267</u>	<u>503,005,127</u>	<u>557,215,720</u>	<u>54,210,593</u>

PROPERTY TAXES

A “property tax” more specifically called an “ad valorem” tax, is a tax based on the value of the property. In Florida there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax and the tax rate.

Yearly, taxing authorities decide how much tax money their budgets require to operate and provide public services. The rate at which the tax is charged is called the “millage rate”. One mill is equal to \$.001. This means that if the millage rate is 8 mills then the amount of tax paid per dollar value is \$.008. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at \$10,000 and the millage rate is 8 mills, you would pay \$8 per \$1000 value or \$80.

AGGREGATE MILLAGE RATE

A rate obtained by dividing the sum of all ad valorem taxes levied by the Board of County Commissioners by the taxable value of the County. Expresses an average tax rate.

2016-2017 MILLAGE

This figure represents the millage that was approved for the previous fiscal year. It is interpreted as dollars per thousand.

2016-2017 TAXES

This is the computed taxes derived by multiplying the 2016-2017 Millage by the Prior Years Value and then dividing by 1,000.

2017-2018 ROLLBACK RATE

The Rollback Rate is the millage that would have to be levied in 2017-2018 to produce the same computed tax revenue as last year. The calculation is 2016-2017 Taxes (less Tax Increment Financing-TIF) divided by 2017-2018 Adjusted Value (less TIF) and multiplied by 1,000.

2017-2018 ROLLBACK TAXES

Rollback Taxes is the amount of computed taxes that would be generated in 2017-2018 if the millage imposed was the 2016-2017 Rollback Rate. The formula is: 2017-2018 Rollback Rate multiplied by the 2017-2018 Gross Value and then divided by 1,000.

2017-2018 MILLAGE

This figure represents the millage for the 2017-2018 fiscal year. It is interpreted as dollars per thousand.

2017-2018 TAXES

This is derived by multiplying the 2017-2018 Millage by the 2017-2018 Gross Value and then dividing by 1,000.

PRIOR YEARS VALUE

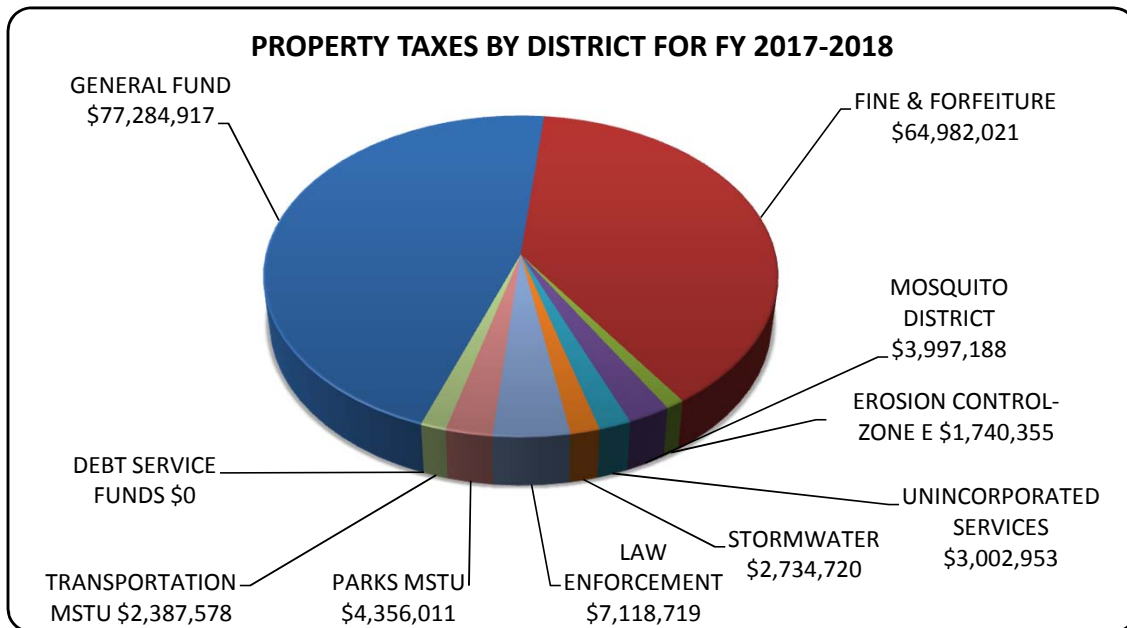
This is the prior year’s Final Value as determined by the Office of the Property Appraiser.

2017-2018 GROSS VALUE

This is the 2017-2018 fiscal year Gross Value as determined by the Office of the Property Appraiser.

PROPERTY TAXES BY DISTRICT FOR FY 2017-2018

<u>FUND NAME</u>	<u>TAXES</u>
GENERAL FUND	\$77,284,917
FINE & FORFEITURE	\$64,982,021
EROSION CONTROL-ZONE E	\$1,740,355
MOSQUITO DISTRICT	\$3,997,188
UNINCORPORATED SERVICES	\$3,002,953
STORMWATER	\$2,734,720
LAW ENFORCEMENT	\$7,118,719
PARKS MSTU	\$4,356,011
TRANSPORTATION MSTU	\$2,387,578
DEBT SERVICE FUNDS	<u>\$0</u>
GRAND TOTAL OF TAXES	\$167,604,462



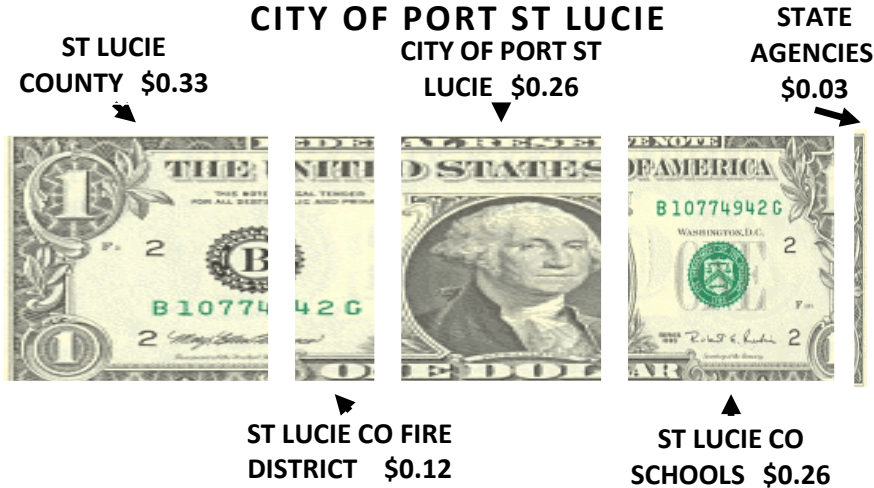
WORKSHEET ANALYSIS OF ROLL-BACK MILLAGE RATE FOR FISCAL YEAR 2017-2018

	A	B		C	D	E	F	G	H
FUND NAME	2016-17 Millage	2016-17 Taxes		2017-18 Rollback Rate	2017-18 Rollback Taxes	2017-18 Millage	2017-18 Taxes	Prior Year's Value ¹	2017-18 Gross Value ¹
COUNTY									
GENERAL FUND	4.1077	72,003,991		3.8715	72,840,898	4.1077	77,284,917	17,529,028,758	18,814,644,918
FINE & FORFEITURE	3.2838	57,561,825		3.0968	58,265,192	3.4538	64,982,021	17,529,028,758	18,814,644,918
SUBTOTAL COUNTY	7.3915	129,565,816		6.9683	131,106,090	7.5615	142,266,938		
DEPENDENT DISTRICTS									
EROSION CONTROL - ZONE E	0.0925	1,621,435		0.0870	1,636,874	0.0925	1,740,355	17,529,028,758	18,814,644,918
MOSQUITO DISTRICT ²	0.2164	3,724,806		0.2035	3,758,908	0.2164	3,997,188	17,212,597,179	18,471,294,805
SUBTOTAL DEPENDENT DIST.	0.3089	5,346,241		0.2905	5,395,783	0.3089	5,737,543		
TOTAL COUNTY/DEPENDENT DIST.	7.7004	134,912,057		7.2588	136,501,873	7.8704	148,004,481		
MUNICIPAL SERVICE TAXING UNITS (MSTUs)									
UNINCORPORATED SERVICES ³	0.3840	2,904,802		0.3729	2,916,149	0.3840	3,002,953	7,564,588,382	7,820,189,686
STORMWATER ³	0.3497	2,645,337		0.3396	2,655,736	0.3497	2,734,720	7,564,588,382	7,820,189,686
LAW ENFORCEMENT ³	0.5103	3,860,209		0.4955	3,874,904	0.9103	7,118,719	7,564,588,382	7,820,189,686
PARKS MSTU ⁴	0.2313	4,061,467		0.2176	4,098,002	0.2313	4,356,011	17,559,305,834	18,832,730,984
TRANSIT MSTU	0.1269	2,224,434		0.1193	2,244,587	0.1269	2,387,578	17,529,028,758	18,814,644,918
SUBTOTAL MSTU	1.6022	15,696,249		1.5449	15,789,379	2.0022	19,599,981		
TOTAL AGGREGATE MILLAGE	8.5919	150,608,306		8.1349	153,055,255	8.9082	167,604,462	17,529,028,758	18,814,644,918
AGGREGATE MILLAGE INCREASE (DECREASE)						0.3163			
PERCENT INCREASE(DECREASE) IN AGGREGATE MILLAGE OVER PREVIOUS YEAR						3.68%			
INCREASE (DECREASE) OVER ROLL-BACK						0.7733			
PERCENT INCREASE(DECREASE) IN AGGREGATE MILLAGE OVER ROLL-BACK						9.51%			
GRAND TOTAL OF TAXES		150,608,306					167,604,462		

NOTES:

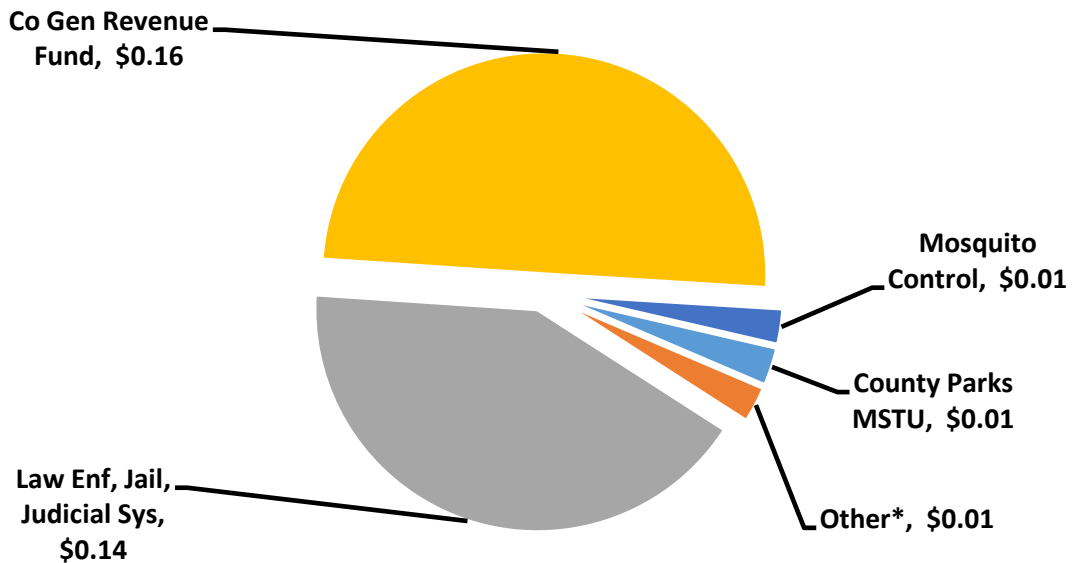
1. The property values are as certified by the Property Appraiser.
2. There is a small portion of the County that the Mosquito Control Millage does not apply to.
3. The Unincorporated Services MSTU, Stormwater MSTU and Law Enforcement MSTU do not apply to properties within the Cities.
4. The Parks MSTU runs through December 31, 2023.

**ALLOCATION OF \$1.00 OF PROPERTY TAXES AND ASSESSMENTS
TAXABLE HOME VALUE OF \$100,000 IN THE
CITY OF PORT ST LUCIE**



The above diagram represents how each dollar of property tax assessed, for a \$100,000 home in the City of Port St. Lucie, is allocated between the taxing authorities for FY 2018

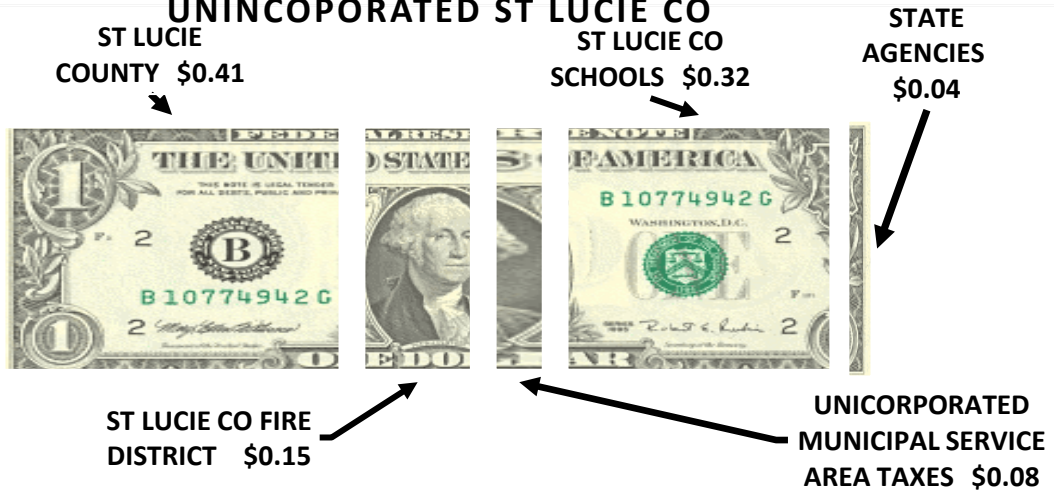
Allocation of 33¢ from Previous Example



The above chart shows how 33¢ from the previous diagram is allocated between the agencies of St. Lucie County for FY 2018

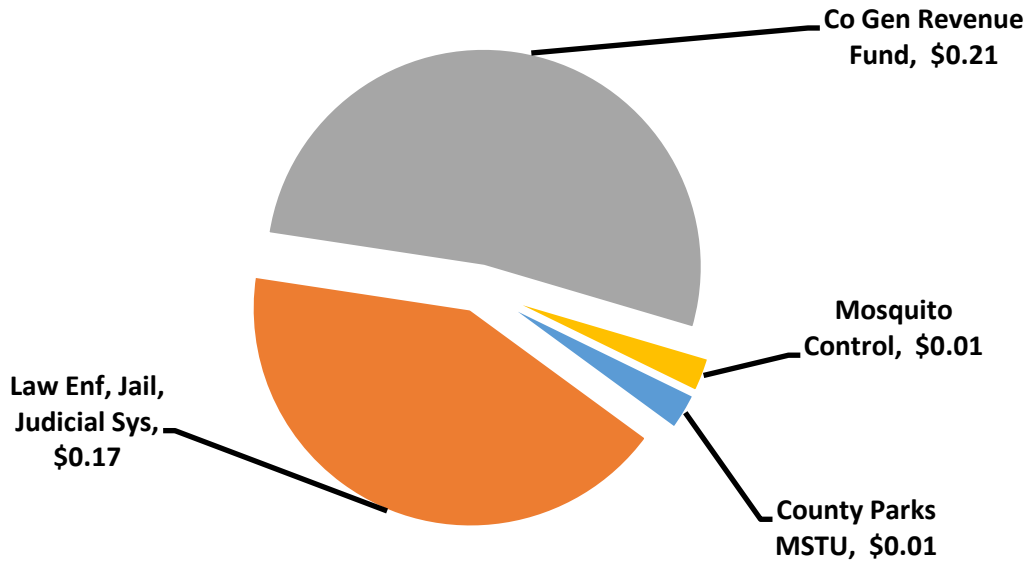
* includes Erosion Control District E and County Public Transit MSTU

ALLOCATION OF \$1.00 OF PROPERTY TAXES AND ASSESSMENTS TAXABLE HOME VALUE OF \$100,000 IN UNINCORPORATED ST LUCIE CO



The above diagram represents how each dollar of property tax assessed, for a \$100,000 home in the unincorporated area of St. Lucie County, is allocated between the taxing authorities for FY 2018

Allocation of 41¢ from Previous Example

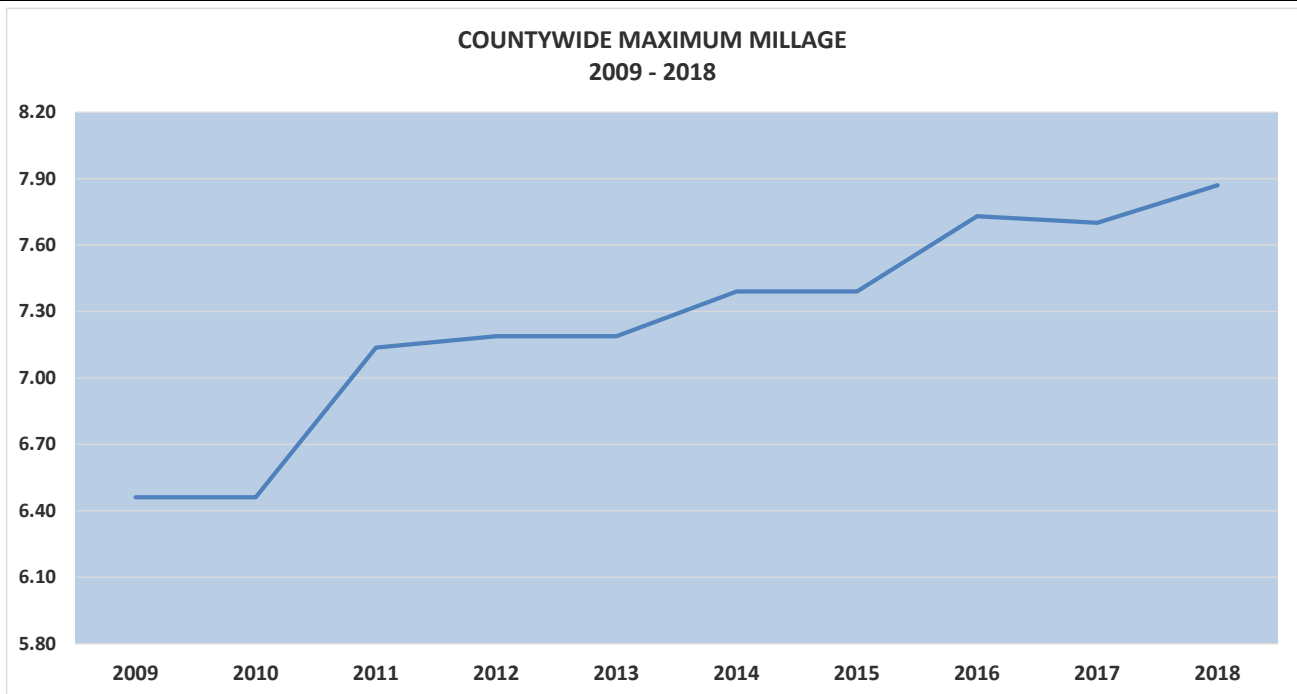


The above chart shows how 41¢ from the previous diagram is allocated between the agencies of St. Lucie County for FY 2018

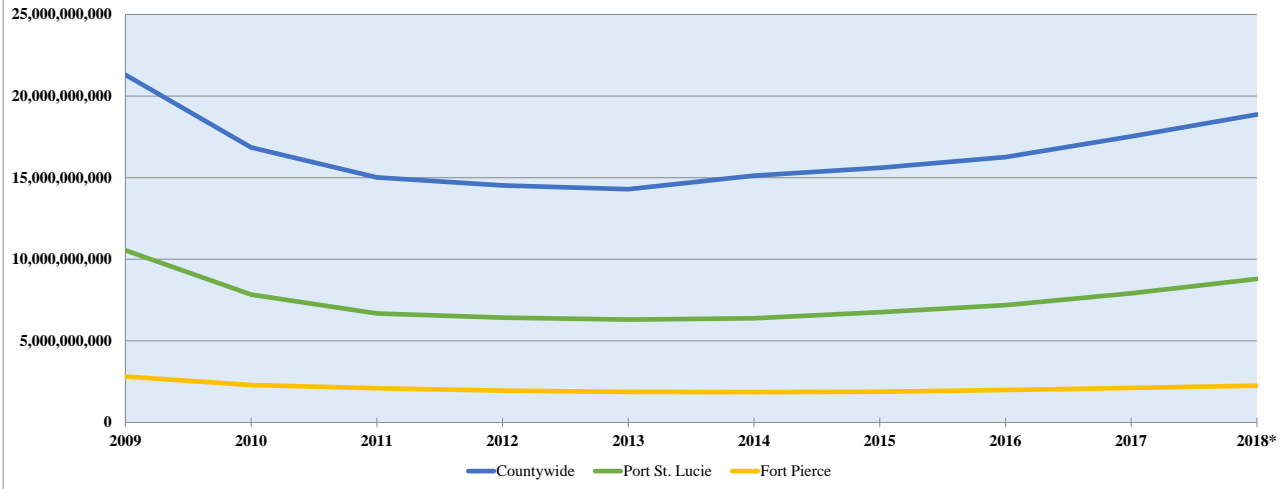
* includes Erosion Control District E and County Public Transit MSTU

**ST. LUCIE COUNTY
MILLAGE RATES HISTORY FISCAL YEARS 2009 - 2018**

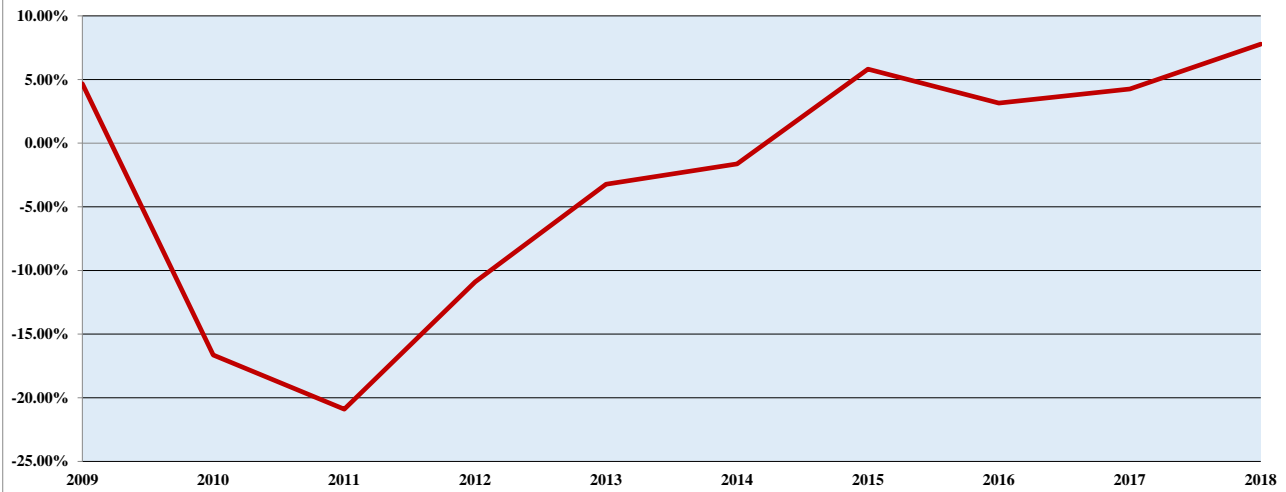
FISCAL YEAR	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
COUNTY COMMISSION										
GENERAL FUND	3.6173	2.7694	2.8707	2.9221	2.9221	2.9221	3.7764	4.1273	4.1077	4.1077
FINE & FORFEITURE	2.5478	3.3957	3.9699	3.9699	3.9699	3.9699	3.2699	3.2699	3.2838	3.4538
PORT & AIRPORT	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
EROSION DIST E	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925
SUBTOTAL COUNTYWIDE MILLAGE	6.2576	6.2576	6.9331	6.9845	6.9845	6.9845	7.1388	7.4897	7.4840	7.6540
MOSQUITO CONTROL	0.2036	0.2036	0.2036	0.2036	0.2036	0.4065	0.2522	0.2413	0.2164	0.2164
COUNTYWIDE MAX MILL.	6.4612	6.4612	7.1367	7.1881	7.1881	7.3910	7.3910	7.7310	7.7004	7.8704
MUNICIPAL SERVICE TAXING UNITS (MSTU)										
COMMUNITY DEVELOPMENT MSTU	0.4605	0.4380	0.4380	0.4380	0.4380	0.4380	0.4380	0.4380	0.3840	0.3840
LAW ENFORCEMENT MSTU	0.3511	0.3736	0.5103	0.5103	0.5103	0.5103	0.5103	0.5103	0.5103	0.9103
STORMWATER	0.4731	0.4731	0.4731	0.3497	0.3497	0.3497	0.3497	0.3497	0.3497	0.3497
PARKS MSTU	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313
COUNTY TRANSIT MSTU	0.0833	0.0833	0.1269	0.1269	0.1269	0.1269	0.1269	0.1269	0.1269	0.1269
SUBTOTAL - MSTUs	1.5993	1.5993	1.7796	1.6562	1.6562	1.6562	1.6562	1.6562	1.6022	2.0022
DEBT SERVICE FUNDS										
BEACH I & S (COUNTYWIDE)	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
PORT PROPERTY BOND	0.0154	0.0154	0.0154	0.0154	0.0154	0.0154	0.0154	0.0154	0.0000	0.0000
ENVIRONMENTAL LAND (CTYWIDE)	0.0459	0.0459	0.0459	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
SUBTOTAL - DEBT MAXIMUM MILLAGE	0.0613	0.0613	0.0613	0.0154	0.0154	0.0154	0.0154	0.0154	0.0000	0.0000



**TAXABLE PROPERTY VALUES
FISCAL YEARS 2009 - 2018**



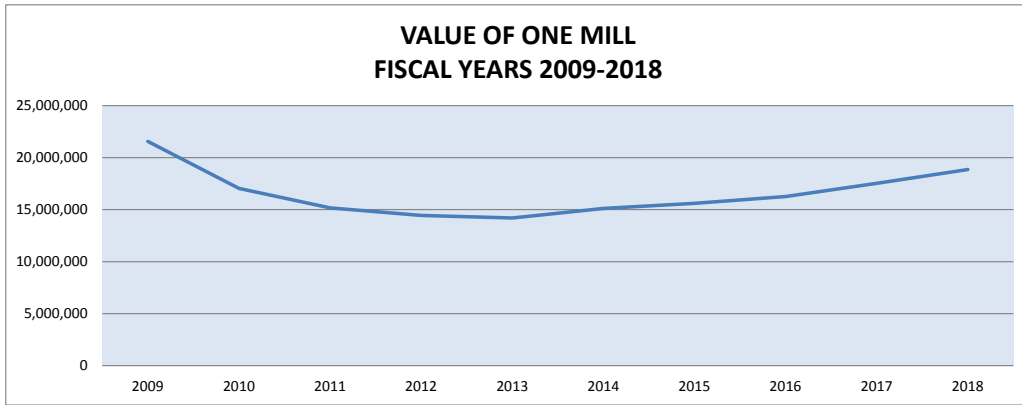
**PERCENTAGE CHANGE IN COUNTYWIDE PROPERTY VALUES
FISCAL YEARS 2009 - 2018**



<u>FISCAL YEAR</u>	<u>GENERAL FUND FINAL CERTIFIED VALUE</u>	<u>DIFFERENCE</u>	<u>PERCENT DIFFERENCE</u>	<u>FISCAL YEAR</u>	<u>GENERAL FUND FINAL CERTIFIED VALUE</u>	<u>DIFFERENCE</u>	<u>PERCENT DIFFERENCE</u>
1981	2,300,802,183			2000	8,190,166,624	452,106,043	5.84%
1982	2,521,586,744	220,784,561	9.60%	2001	8,139,395,362	-50,771,262	-0.62%
1983	2,867,734,704	346,147,960	13.73%	2002	8,667,691,605	528,296,243	6.49%
1984	3,083,530,363	215,795,659	7.52%	2003	9,440,470,969	772,779,364	8.92%
1985	3,897,879,971	814,349,608	26.41%	2004	10,794,450,475	1,353,979,506	14.34%
1986	4,194,714,452	296,834,481	7.62%	2005	13,635,067,852	2,840,617,377	26.32%
1987	4,416,000,387	221,285,935	5.28%	2006	17,531,857,063	3,896,789,211	28.58%
1988	4,720,251,700	304,251,313	6.89%	2007	24,412,809,790	6,880,952,727	39.25%
1989	5,204,587,267	484,335,567	10.26%	2008	25,554,081,157	1,141,271,367	4.67%
1990	5,621,419,606	416,832,339	8.01%	2009	21,301,295,874	-4,252,785,283	-16.64%
1991	6,309,634,141	688,214,535	12.24%	2010	16,850,268,512	-4,451,027,362	-20.90%
1992	6,703,624,675	393,990,534	6.24%	2011	15,013,709,614	-1,836,558,898	-10.90%
1993	6,867,017,584	163,392,909	2.44%	2012	14,529,243,377	-484,466,237	-3.23%
1994	6,975,159,041	108,141,457	1.57%	2013	14,292,317,878	-236,925,499	-1.63%
1995	7,103,725,228	128,566,187	1.84%	2014	15,123,381,622	831,063,744	5.81%
1996	7,167,166,187	63,440,959	0.89%	2015	15,599,739,461	476,357,839	3.15%
1997	7,486,030,190	318,864,003	4.45%	2016	16,263,608,260	663,868,799	4.26%
1998	7,937,402,083	451,371,893	6.03%	2017	17,529,028,758	1,265,420,498	7.78%
1999	7,738,060,581	-199,341,502	-2.51%	2018	18,814,644,918	1,285,616,160	7.33%

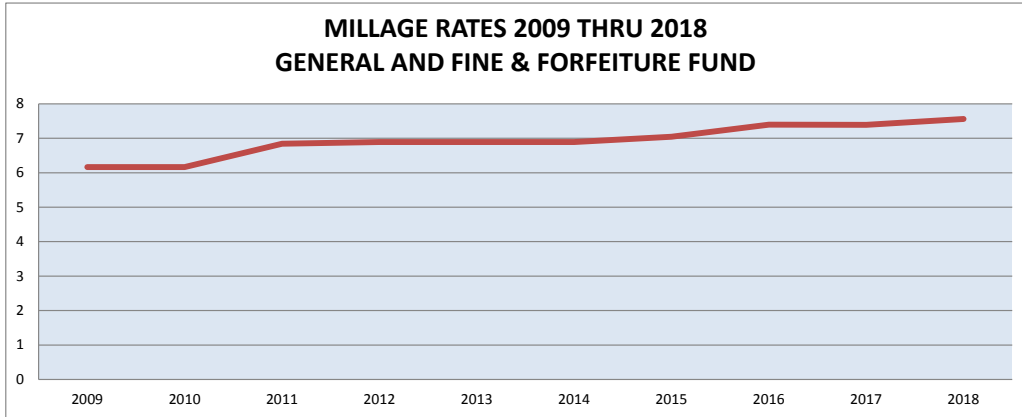
* = Revised Recapitulation of the Ad Valorem Assessment Roll as of 10-17-17

Note: All other years reflect final property values after the Value Adjustment Board's final decisions were completed.



Note: One mill represents \$1.00 levied against every \$1,000.00 of property value.

<u>Fiscal Year</u>	<u>Value of 1 Mill</u>	<u>Fiscal Year</u>	<u>Value of 1 Mill</u>	<u>Fiscal Year</u>	<u>Value of 1 Mill</u>	<u>Fiscal Year</u>	<u>Value of 1 Mill</u>
1988	4,720,252	1996	7,167,166	2004	10,794,450	2012	14,445,123
1989	5,204,587	1997	7,486,030	2005	13,635,068	2013	14,195,972
1990	5,621,419	1998	7,937,402	2006	17,531,857	2014	15,123,382
1991	6,309,634	1999	7,738,060	2007	24,412,810	2015	15,599,739
1992	6,703,625	2000	8,190,167	2008	25,554,081	2016	16,263,608
1993	6,867,018	2001	8,139,395	2009	21,558,850	2017	17,529,029
1994	6,975,159	2002	8,667,692	2010	17,031,103	2018	18,814,645
1995	7,103,725	2003	9,440,471	2011	15,165,939		

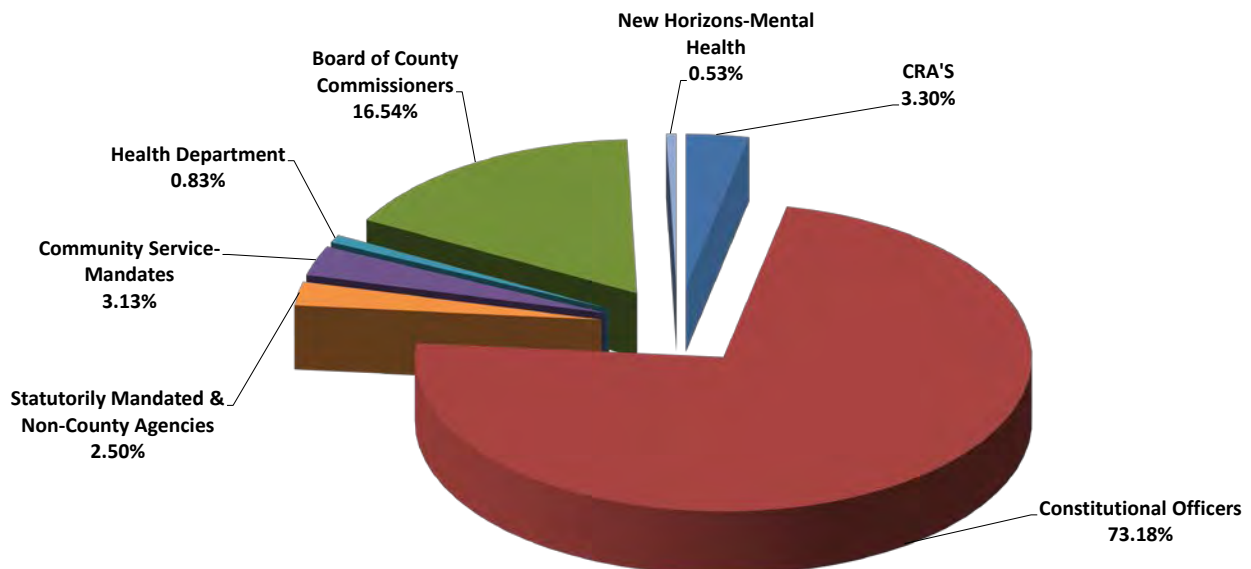


<u>FISCAL YEAR</u>	<u>GENERAL</u>	<u>FINE & FORFEITURE</u>	<u>COMBINED</u>	<u>FISCAL YEAR</u>	<u>GENERAL</u>	<u>FINE & FORFEITURE</u>	<u>COMBINED</u>
1989	2.2666	3.7301	5.9967	2004	4.0728	3.5066	7.5794
1990	3.0100	4.1562	7.1662	2005	4.1248	3.3178	7.4426
1991	2.5314	4.6258	7.1572	2006	4.2619	2.9807	7.2426
1992	2.3617	4.6769	7.0386	2007	4.2734	2.3778	6.6512
1993	3.4438	4.3393	7.7831	2008	4.2299	1.9352	6.1651
1994	3.3561	4.2804	7.6365	2009	3.6173	2.5478	6.1651
1995	2.9942	4.5227	7.5169	2010	2.7694	3.3957	6.1651
1996	2.9565	4.5230	7.4795	2011	2.8707	3.9699	6.8406
1997	2.5596	4.9233	7.4829	2012	2.9221	3.9699	6.892
1998	2.6595	4.7356	7.3951	2013	2.9221	3.9699	6.892
1999	2.7328	4.8466	7.5794	2014	2.9221	3.9699	6.892
2000	3.1328	4.4466	7.5794	2015	3.7764	3.2699	7.0463
2001	2.8486	4.7308	7.5794	2016	4.1273	3.2699	7.3972
2002	2.9639	4.6155	7.5794	2017	4.1077	3.2838	7.3915
2003	2.9639	4.6155	7.5794	2018	4.1077	3.4538	7.5615

**DISTRIBUTION OF GENERAL FUND AND FINE & FOREFITURE AD VALOREM TAX REVENUES
FISCAL YEAR 2017-2018**

1	TOTAL GENERAL FUND & FINE & FORFEITURE AD VALOREM TAX REVENUE *		\$135,153,591
2	ALLOCATIONS/FEES TO CONSTITUTIONAL OFFICERS		\$98,905,333
3	STATUTORILY MANDATED & OTHER NON-COUNTY AGENCIES		
	HEALTH DEPARTMENT	\$1,122,647	
	NEW HORIZONS-MENTAL HEALTH	\$712,843	
	COMMUNITY SERVICES-MANDATES		
	HEALTH CARE RESP. ACT	\$50,000	
	MEDICAID HOSPITAL	\$4,152,000	
	PAUPER BURIALS	<u>\$25,000</u>	
	TOTAL COMMUNITY SERVICES-MANDATES	\$4,227,000	
	OTHER MANDATES & NON-COUNTY AGENCIES	<u>\$3,373,912</u>	
	TOTAL STATUTORILY MANDATED & OTHER NON-COUNTY AGENCIES		\$9,436,402
4	COMMUNITY REDEVELOPMENT AGENCY'S (CRA'S)		
	CITY OF PORT ST. LUCIE	\$1,421,142	
	CITY OF FORT PIERCE	<u>\$3,038,216</u>	
	TOTAL CRA'S		\$4,459,358
5	SUB-TOTAL		<u>\$112,801,093</u>
6	NET AVAILABLE FOR BOARD ALLOCATIONS		\$22,352,498
*	Total anticipated Ad Valorem revenue less statutorily mandated 5%.		

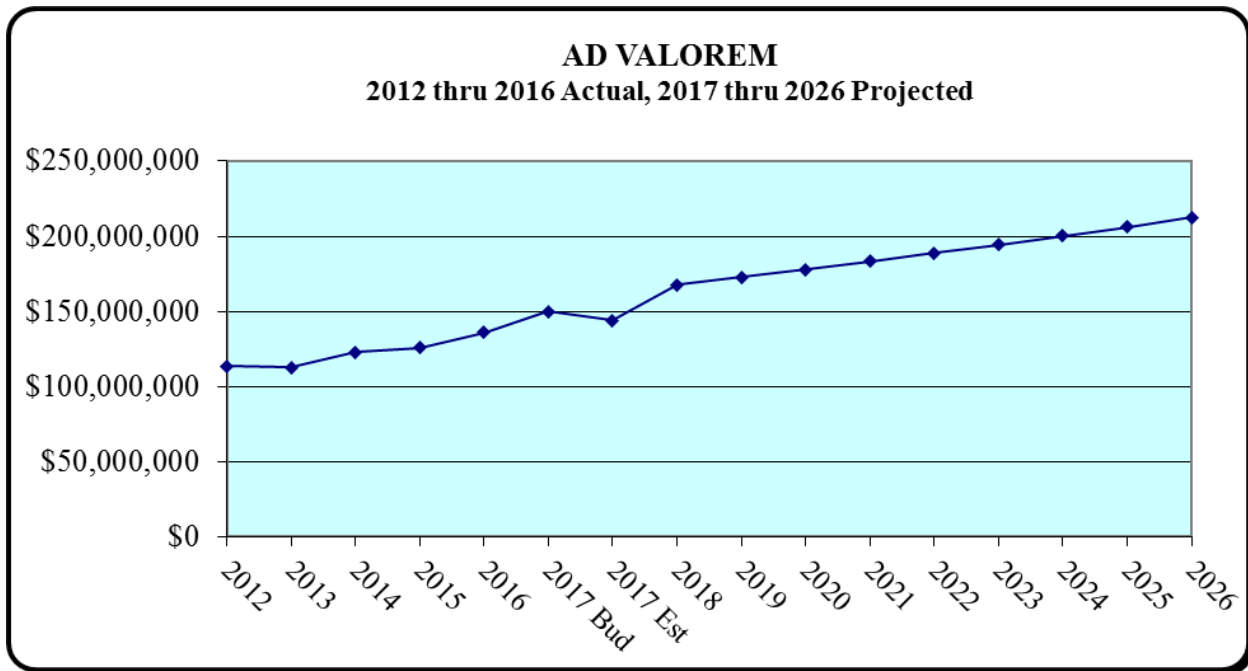
**DISTRIBUTION OF GENERAL FUND AND FINE & FOREFITURE AD VALOREM TAX REVENUES
FISCAL YEAR 2017-2018**



REVENUE SOURCES AND TRENDS

AD VALOREM TAXES

The Ad Valorem Tax is levied against all property within the County and is based on the Taxable Assessed Value. The Tax Collector sends bills to property owners in October with the option of paying a discounted amount if the bill is paid between November and March. State statutes prohibit the County from budgeting less than 95% of the total amount it expects to receive, and the Florida Constitution limits the amount of Ad Valorem millage the counties may levy to 10 mills.



Legal Authority: Florida Statute, Chapter 200.

Fund/Account Number: Various Funds/311XXX

Discussion & Concerns: The Board of County Commissioners is continuing their efforts to alleviate the amount of taxes borne by the property owners by encouraging environmentally friendly industries and retailers to locate within St. Lucie County. Their Job Incentive Program has been successful in attracting companies like Liberty Medical, Torrey Pines and a Wal-Mart Distribution Center. Each entity has or will add a number of jobs that pay well above the average wage that county residents have received in the past.

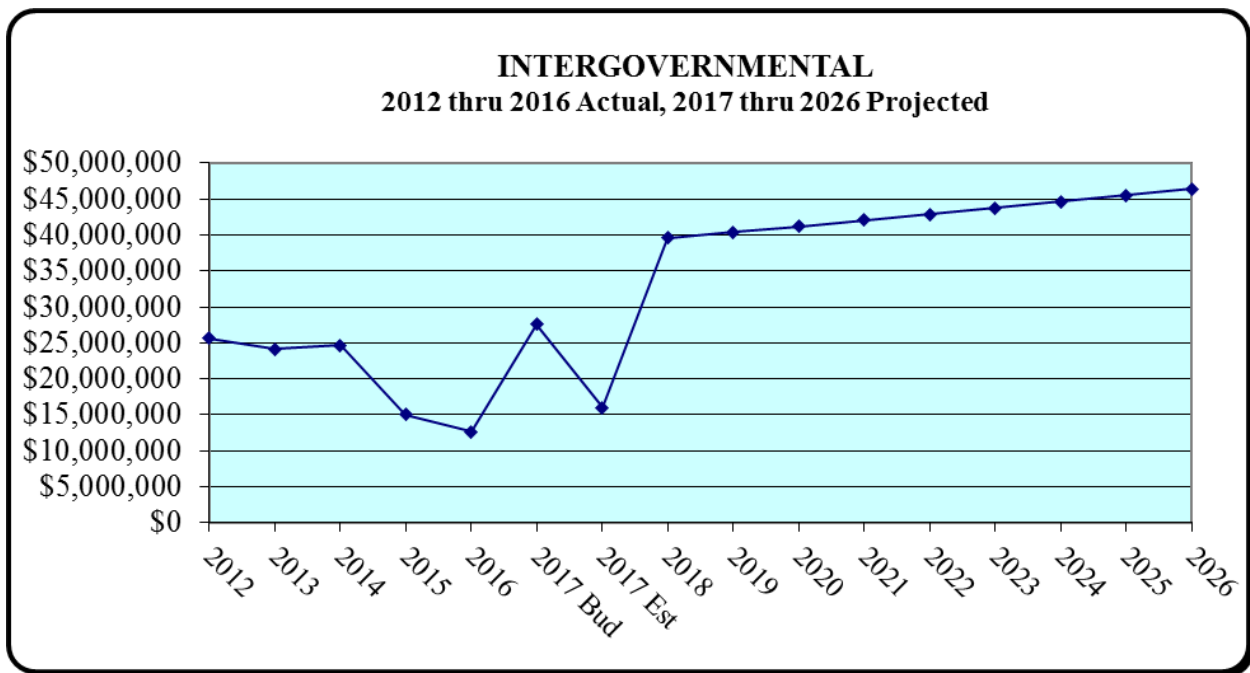
In January of 2008, the State of Florida imposed legislation regarding property tax reform. This legislation combined with falling property values, led to a reduction in ad valorem revenue beginning in fiscal years 2009 through 2016.

House Joint Resolution (HJR) 7105 proposed an amendment to the Florida Constitution, which is effective January 1, 2019. The proposed amendment would increase the homestead exemption to also exempt the assessed valuation greater than \$100,000, and up to \$125,000, for all levies other than school districts.

Assumptions & Projections: The fiscal year 2018 budget reflects the total taxes levied. However, discounts are allowed for early payment at the rate of 4% in November, 3% in December, 2% in January, and 1% in February. As a result, the actual collections are less than the taxes levied.

INTER GOVERNMENTAL REVENUE

Intergovernmental Revenues include Federal, State and Local grants, the Half-Cent Sales Tax, State Shared Revenue, and Gasoline Taxes (with the exception of those designated Local Option). For the purpose of this report, revenues received from the Half-Cent Sales Tax, State Shared Revenue and all Gasoline Taxes are reported in separate sections.



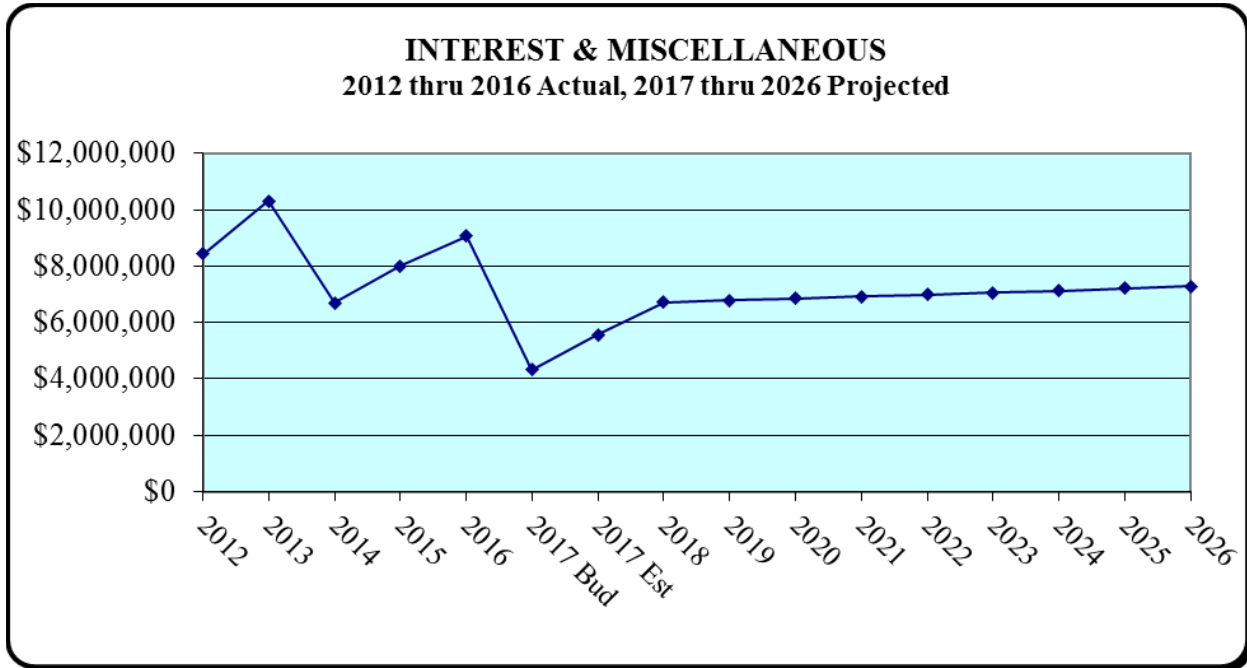
Fund/Account Number: Various Funds/33XXXX

Discussion & Concerns: Although Revenues generated through grants have not been consistent year to year; they do show an upward trend. Given the recent economic situation and its impact on the State and Federal Governments, there are reduced grant opportunities available. Due to the timing of grants starting and ending during the fiscal year, and to the spending pattern of the currently active grants, not all of the grant revenues are reflected in Fiscal Year 2017’s Estimate. This results in a much lower estimate than the current and future trend.

Assumptions & Projections: Staff expects revenues to increase next fiscal year, and then expects revenues to generate an estimated 2% annual increase each year thereafter.

INTEREST & MISCELLANEOUS REVENUE

This source of revenue is mainly comprised of earned interest, rent/lease agreement, reimbursements and concession receipts.



Fund/Account Number: Various Funds/36XXXX

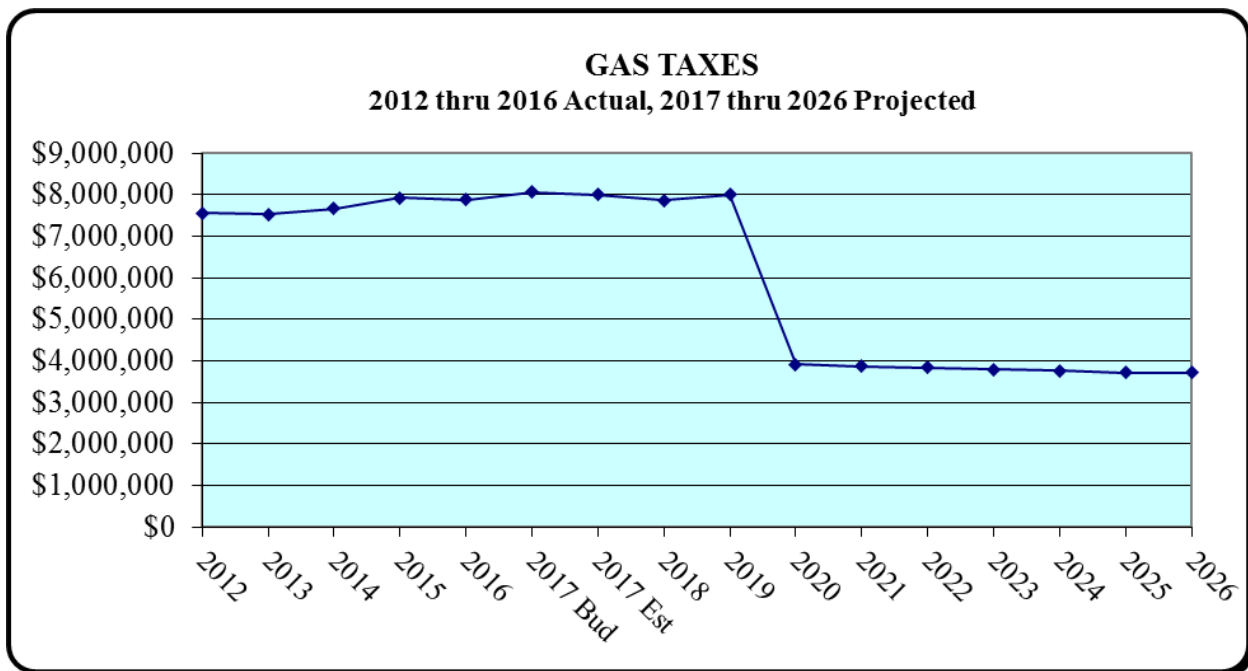
Assumptions & Projections: Due to the erratic nature of this revenue source, it is impossible to accurately predict future income. In the interest of long-range planning, staff has prepared projections based on the following assumptions:

- 1) Interest rates will remain relatively level for the foreseeable future.
- 2) Departments, particularly Public Works and Parks, Recreation & Facilities, and Airport, will begin spending more of the funds allocated to them for capital improvement projects.
- 3) This increased spending will reduce the amount of funds on deposit resulting in a further reduction in earned interest.

Based on the above assumptions, we project Interest and Miscellaneous Revenue income to remain stable.

GASOLINE TAXES

In addition to the Constitutional Gas Taxes and the County Gas Tax, local governments are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate gas taxes. The first is a 1 to 6-Cent Local Option Gas Tax imposed on every gallon of motor and diesel fuel sold within the County. The second is a 1 to 5-Cent Local Option Gas Tax imposed on every gallon of motor fuel sold. The third is a tax of one-cent on every gallon of motor and diesel fuel sold. Revenue collected from the Local Option Gas Taxes is distributed between the County and the municipalities of Fort Pierce, Port St. Lucie and St. Lucie Village according to interlocal agreements. These distributions are based on a moving five-year accumulation of reported transportation related expenditures by each entity.



Legal Authority: Constitutional Gas Tax, Florida Constitution Art. XII, s. 9(c) (4), F.S. Chapter 206.41 and 206.47
Local Option Gas Tax, F.S. Chapter 336.025 (1) (a & b)
Ninth-Cent Fuel Tax, F.S. Chapter 336.021
County Fuel Tax, F.S. Chapter 206.60

Fund/Account Number: Various/312410, 312425, 312300, 335420, 335490, 335491, & 335495

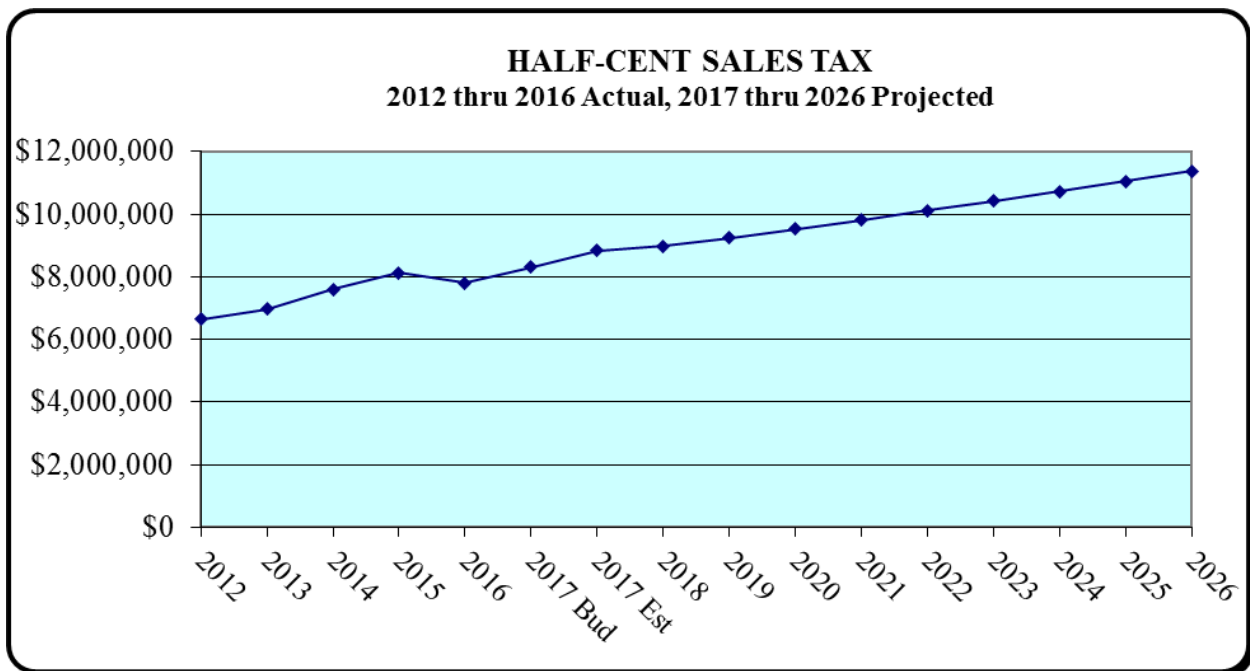
Discussion & Concerns: The Local Option 1-6 Cent Gas Tax was initially levied on September 1, 1985 imposing four of the possible six cents. Effective September 1, 1987, the additional two cents were imposed. Facing a shortage of revenue to fund needed infrastructure improvements, the St. Lucie County Board of County Commissioners voted to levy 2 of the allowable 5 cents of the Local Option 1-5 Cents Gas Tax beginning January 1, 1998. Revenue generated by this tax was being used to repair and replace deteriorating bridges within St. Lucie County. The Board later voted to impose the additional 3-cent per gallon tax effective January 1, 2000, and expand the intended use to include all transportation related improvements (i.e. bike paths, sidewalks, drainage, mass transit). The Ninth Cent Gas Tax was approved effective September 1, 1995 and

will continue until repealed. The Local Option 1-6 Gas Tax and the Local Option 1-5 Cent Gas Tax are set up to run through December 31, 2019, unless extended by the Board.

Assumptions & Projections: After considering the expected reduction in Local Option Gas Tax revenue due to the allocation formula, staff is projecting an annual reduction of 1% in total gas tax revenue.

HALF-CENT SALES TAX

Local Governments receive a share of the State sales tax collections that is roughly equal to, and is referred to as, the “Half-Cent” Sales Tax. It generates the largest amount of revenue for local governments than any other State shared revenue program.



Legal Authority: Florida Statutes Chapter 218, Part IV

Fund/Account Number: 001, 102, 215/335180

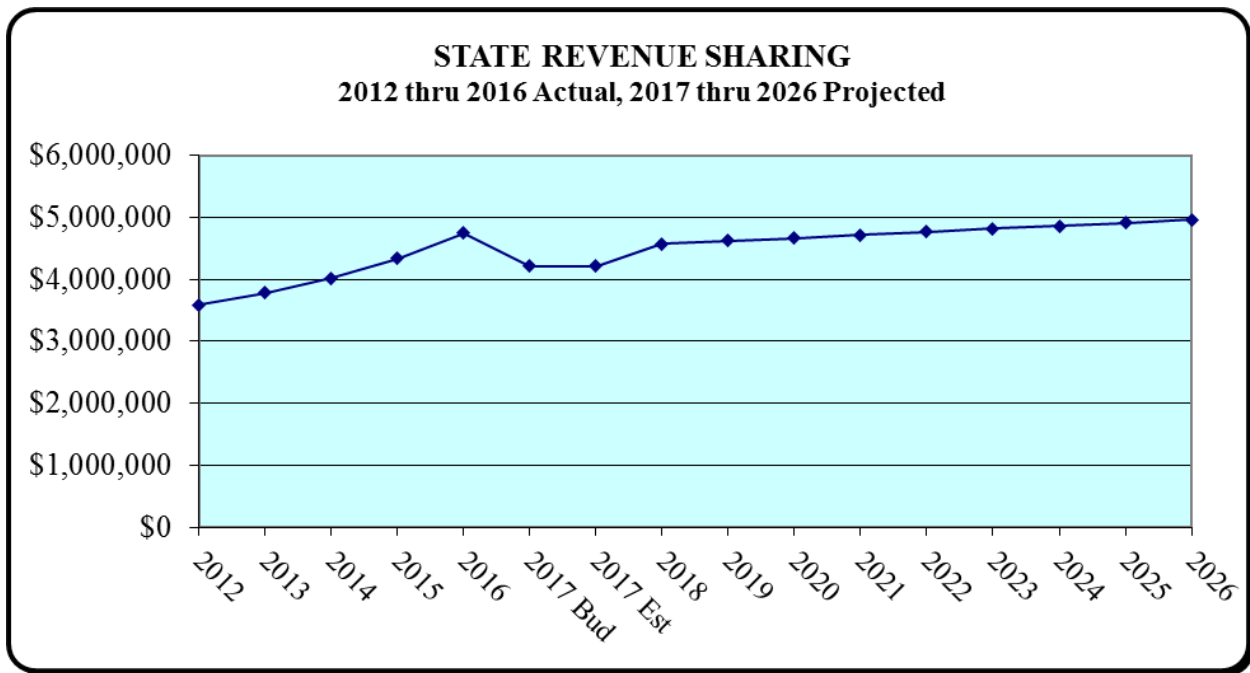
Discussion & Concerns: Beginning in fiscal year 2005, Article V, Revision 7 reduced this source of revenue. The legislature diverted a portion of the Half Cent Sales Tax to help fund the courts. After the initial reduction, the normal growth in this revenue resumed and was passed on to the counties. Due to the economy, we have been experiencing a reduction of half-cent sales tax over the last few years, as seen in 2008 through 2010. But, from recent activity in the economy, the half-cent sales tax revenue trend has shown an improvement from 2011 to 2015.

Assumptions & Projections: We are taking a conservative approach when budgeting anticipated revenue from the Half-Cent Sales Tax. Staff projects a 3% annual increase in half-cent sales tax revenue beginning in fiscal year 2018.

STATE SHARED REVENUE

The Florida State Department of Revenue uses an established formula to apportion to each eligible county a certain amount of revenue collected from cigarette and intangible taxes levied by the State. The formula is based on county population, unincorporated population, and county sales tax collections. Distributions are usually consistent from month to month with the exception of July when the State makes an annual adjustment based on the past fiscal year collections.

Discussion & Concerns: Beginning in Fiscal Year 1999 the State Legislature reduced the Intangibles Tax with the intent of eventually eliminating it. This was the main source of Shared Revenue receipts allocated to the counties. During the fiscal year 2000 session, legislators agreed to replace most of the lost revenue with an increase in State sales tax distributions using Fiscal Year 1999-2000 as the base year. The Article V, Revision 7 Constitutional Amendment, reduced this source of revenue in fiscal year 2005.



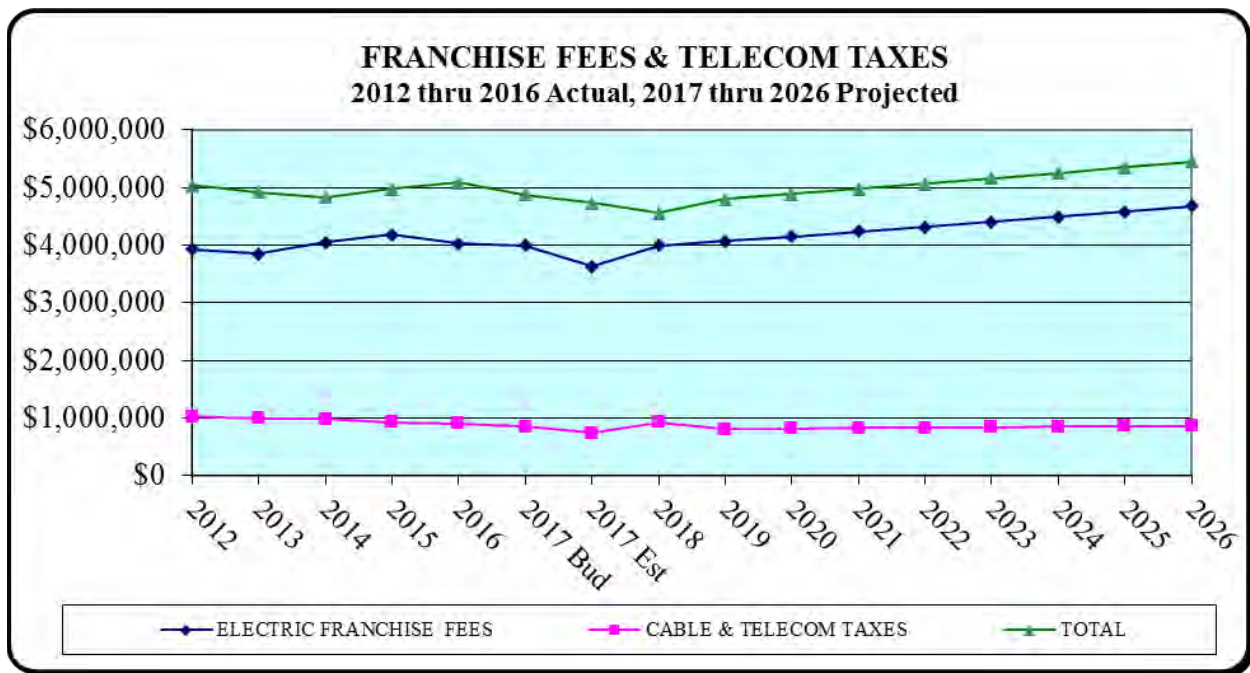
Legal Authority: Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972.

Fund/Account Number: 001, 217/335120

Assumptions & Projections: Beginning in fiscal year 2018, staff predicts this revenue stream to increase by 3% annually.

FRANCHISE & PRIVELEGE FEES

The County negotiated agreements with the Florida Power and Light Company (FPL) and the Fort Pierce Utilities Authority (FPUA) allowing each a non-exclusive franchise to operate facilities within County rights-of-ways in the unincorporated areas of the County. In consideration for the franchise, each entity has agreed to pay a fee. In the case of the electric companies, this fee is remitted to the County. In addition, fees charged to telecommunications related companies pay the fee to the State who then distributes the revenue to each respective county. This fee is an agreed upon percentage of their revenues, less actual write-offs, which are ‘billed’ to customers living within the unincorporated area of the County.



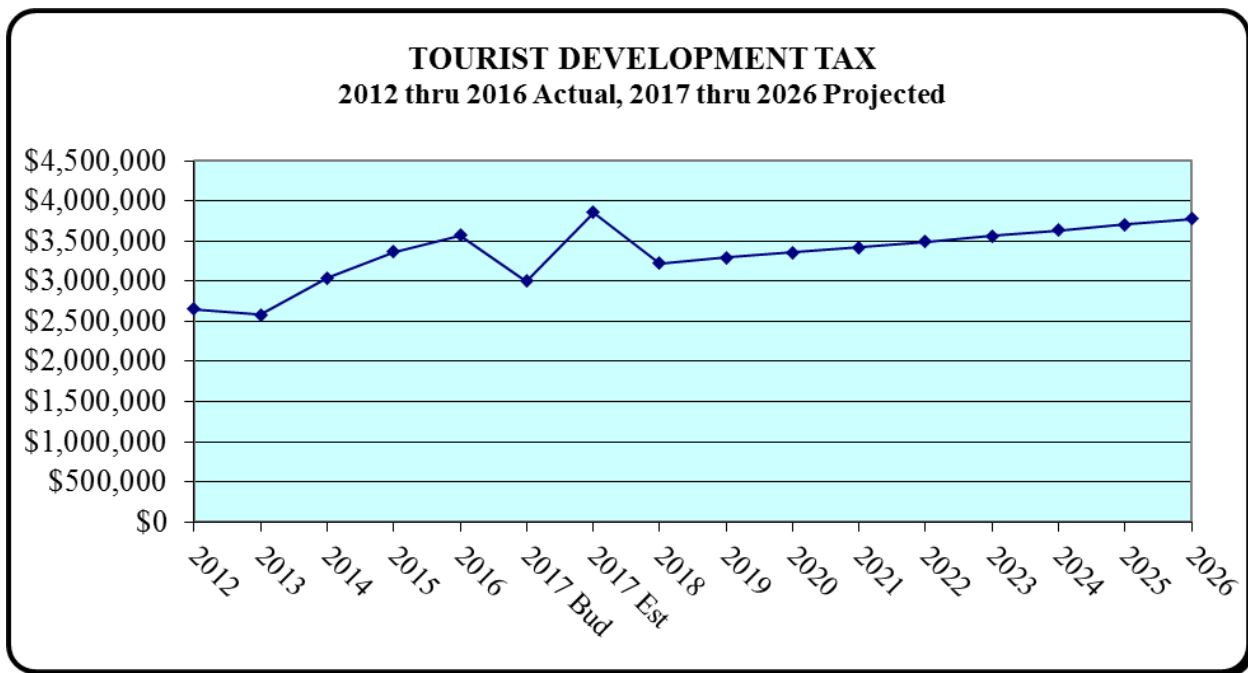
Fund/Account Number: Various Funds / 315000, 323150, & 323100

Discussion & Concerns: The Communications Services Tax Simplification Law, Chapter 00-260 Laws of Florida (the Communications Tax Law) combined State and local taxes under a single law administered by the Florida Department of Revenue (DOR). Beginning October 1, 2001, all communication services are taxed at the same rate. The Communications Tax Law repealed all State, county and municipal taxes and fees on communications services and replaced them with a new, simplified communications services tax.

Assumptions & Projections: St. Lucie County began collecting Franchise and Privilege Fees in Fiscal Year 1998. Receipts from this source have grown significantly each year. But, from fiscal years 2006 through 2014, there was a gradual decline attributed to the declining economy. The major contributors to this source are the electric companies but blending the three streams results in a projected 2% annual growth rate beginning in fiscal year 2018.

TOURIST DEVELOPMENT TAX

In 1984, the County's voters approved a referendum levying a two cent Tourist Development Tax. Revenue from these two cents is pledged to pay for the St. Lucie County Sports Complex operations and to the extent available, to pay for debt service on industrial revenue bonds issued to finance construction of the stadium complex. In 1987, the Board of County Commissioners adopted Ordinance No. 87-82 levying a third cent tourist development tax to promote and advertise tourism in St. Lucie County. By adopting Ordinance No. 97-14 in 1997, the Board levied a fourth cent for the express purpose of paying debt service on bonds issued to finance the renovation of the St. Lucie County Sports Complex. In 2003, the Board approved Ordinance 03-12, levying a fifth cent for the purpose of paying debt service on bonds issued to finance improvements at the St. Lucie County Sports Complex and to pay for capital facilities that promote tourism at the St. Lucie County Fairgrounds and the area north of Midway Road. In 2011, the Board adopted Ordinance No. 11-028, thereby extending the terms of the fourth and fifth cent Tourist Development Tax from January 31, 2018 to December 31, 2042.



Legal Authority: Florida Statutes, Section 125.0104

Fund/Account Number: 162/312100, 262/312100, 610/312100, and 611/312100

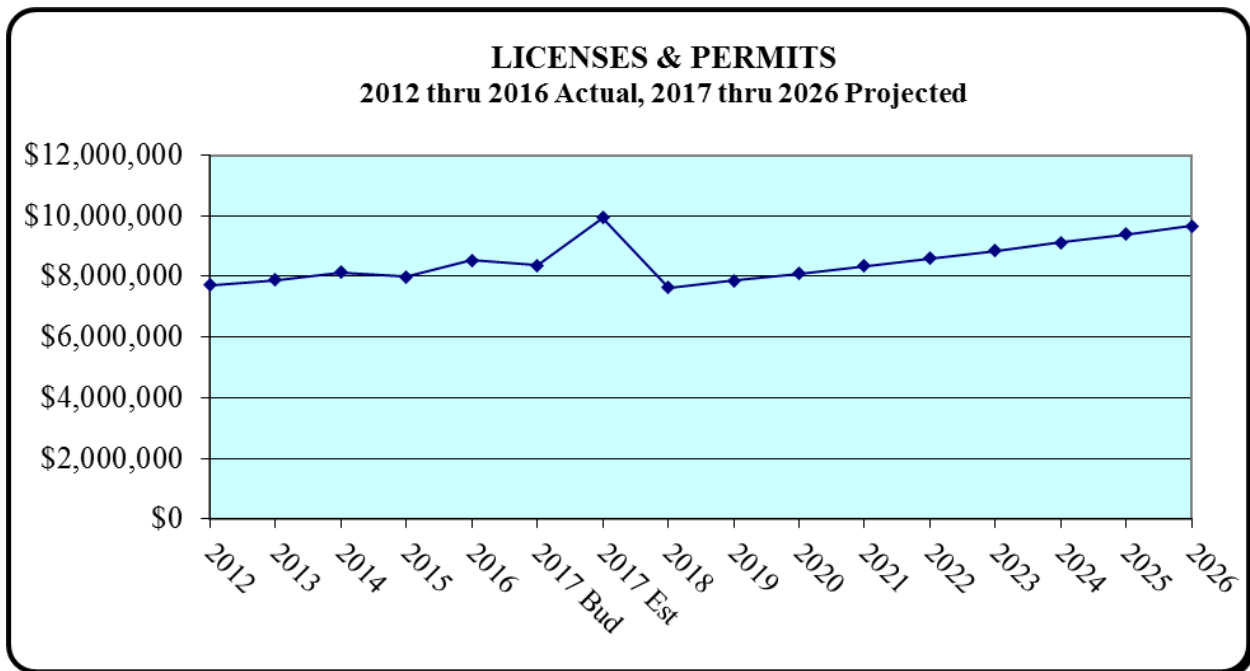
Discussion & Concerns: Generally, collections of the Tourist Development Tax have shown a positive trend. Considering the fact that St. Lucie County has added attractions such as the St. Lucie Marine Center, which houses Smithsonian Marine Ecosystem Exhibit, the Fairgrounds with an equestrian arena, and the Oxbow (children's) Environmental Learning Center, we expect this positive trend to continue. In addition to the facilities, the county's 'Investment for the Future' program has resulted in improved access to the local beaches, construction of additional boat ramps and improvements to existing ones, all of which will attract additional visitors.

Assumptions & Projections: Realizing that this source of revenue is highly correlated with the tourist industry and the state of the economy, staff anticipates the annual rate of change to

increase as the economy improves. Staff projects Tourist Development Tax Revenues will increase by an average annual rate of 2% starting in fiscal year 2018. The ordinance authorizing the fourth and fifth cent expires on December 31, 2023, unless extended by the Board.

LICENSES & PERMITS

This revenue source includes occupational licenses, building permits, special assessments and certification fees. Impact fees are normally considered a part of this classification of revenue; however, because this source is not normally recognized until it is expensed; staff has chosen not to include impact fees in this analysis.



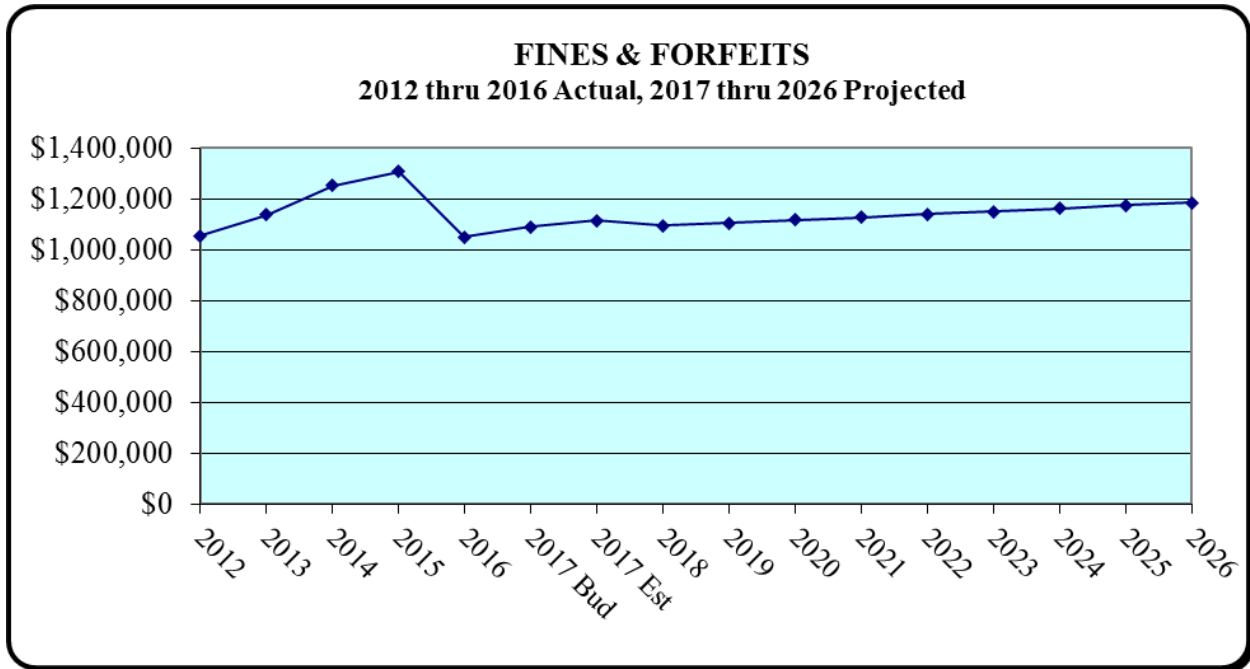
Fund/Account Number: Various Funds/32XXXX

Discussion & Concerns: Before 1972, the State had imposed an occupational license tax and shared the revenues with the counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax but capped the rate of increase.

Assumptions & Projections: Rapid growth in the area lead to increased revenue from building permits. Building permits dropped in fiscal years 2006 through 2009 as a result of a slowdown in the housing market. Changes in the State’s chart of accounts reclassified expenses for capital improvement assessments and solid waste assessments into this category during fiscal year 2009. Future growth is anticipated to continue at a rate of 3% per year beginning in fiscal year 2018.

FINES & FORFEITS

This revenue source includes revenues received from fines and penalties imposed for the commission of statutory offenses and violation of unlawful administrative rules and regulations. Forfeits include revenues resulting from confiscation of deposits or bonds held as performance guarantees and proceeds from the sale of contraband property seized by law enforcement agencies.



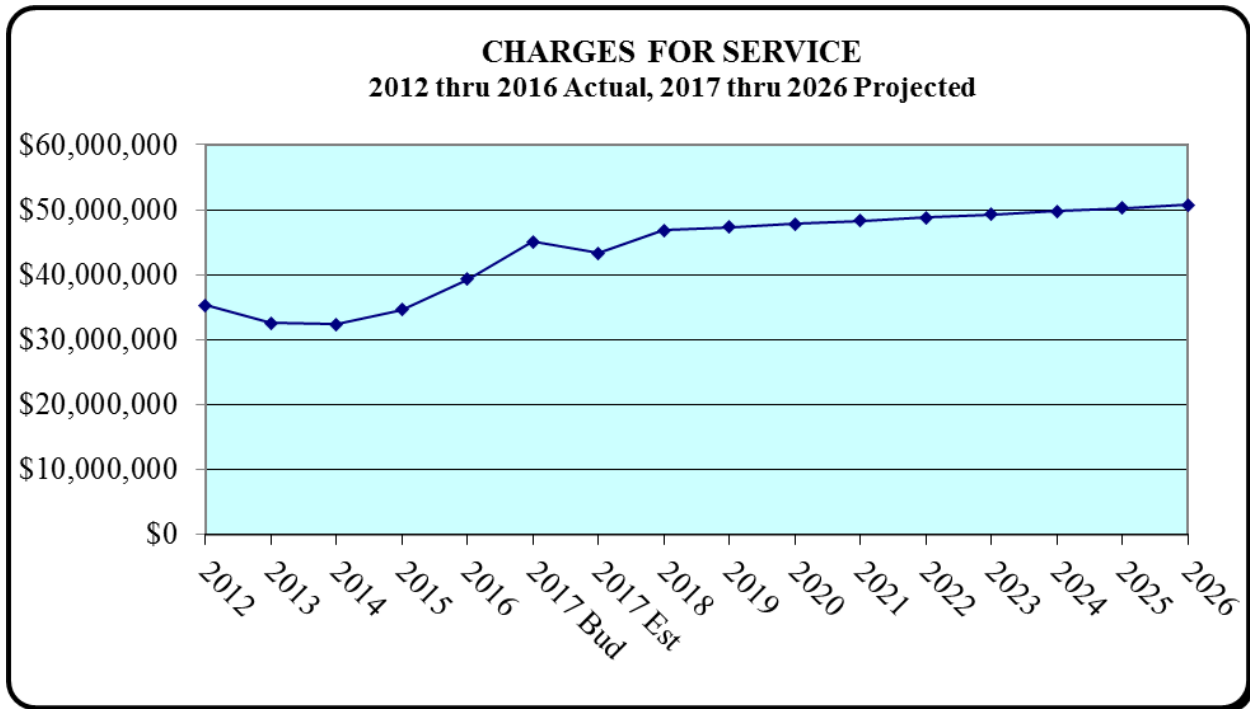
Fund/Account Number: Various Funds/35XXXX

Discussion & Concerns: In FY 2005, there was a large decline in the revenues due to the Article V, Revision 7 Constitutional Amendment that diverted fine and forfeiture revenue from the County and to the State.

Assumptions & Projections: The County expects this revenue source to remain stable.

CHARGES FOR SERVICE

This revenue source reflects all revenues stemming from charges for current services including recording fees, insurance reimbursements, and insurance premiums charged to county departments, landfill fees, water fees, and sewer fees. These sources are estimated using trend analysis.



Fund/Account Number: Various Funds/34XXXX

Assumptions & Projections: In fiscal year 2005, the County began receiving an additional service charge of \$2 per page for instruments recorded in the official records. This revenue is to be used exclusively to fund court-related technology and court technology needs as defined in Florida Statute 29.008(1) (f) 2 and (h). This revenue source is expected to remain stable.

**St. Lucie County Board of County Commissioners
Fiscal Year 2018 Full Time Equivalent Summary**

Board of County Commissioners

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
BOCC - District 1	2.00	2.00	2.00	0.00
BOCC - District 2	2.00	2.00	2.00	0.00
BOCC - District 3	2.00	2.00	2.00	0.00
BOCC - District 4	2.00	2.00	2.00	0.00
BOCC - District 5	2.00	2.00	2.00	0.00
	10.00	10.00	10.00	0.00

County Attorney

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
County Attorney	9.00	9.00	9.00	0.00
Criminal Justice	18.50	19.00	19.00	0.00
	27.50	28.00	28.00	0.00

County Administration

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Communications	4.00	4.00	4.00	0.00
County Administration	7.39	7.25	7.00	-0.25
Research & Education Park	2.00	2.00	2.00	0.00
Tourism	1.00	2.50	2.50	0.00
Treasure Coast International Airport	8.00	8.00	8.00	0.00
	22.39	23.75	23.50	-0.25

Information Technology

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Information Technology	33.30	34.00	34.00	0.00
	33.30	34.00	34.00	0.00

Human Resources

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Human Resources	5.89	7.70	8.85	1.15
Insurance Program	1.50	1.60	1.80	0.20
Risk Management	1.25	1.45	1.35	-0.10
	8.64	10.75	12.00	1.25

Office of Management & Budget

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Management & Budget	6.00	6.00	6.00	0.00
Planning & Grant Management	2.00	2.00	3.00	1.00
Purchasing	4.00	4.00	4.00	0.00
	12.00	12.00	13.00	1.00

**St. Lucie County Board of County Commissioners
Fiscal Year 2018 Full Time Equivalent Summary**

Community Services

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Housing Services	7.00	6.00	5.00	-1.00
Human Services	9.70	9.00	8.00	-1.00
Transit	4.00	4.00	5.00	1.00
Veteran Services	9.00	11.00	11.00	0.00
	29.70	30.00	29.00	-1.00

Extension

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Extension	9.26	11.13	11.00	-0.13
	9.26	11.13	11.00	-0.13

Environmental Resources

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Admin - Environmental Resources	3.00	2.00	2.00	0.00
Environmental Education	3.00	3.60	3.60	0.00
Environmental Regulations	3.00	4.00	5.00	1.00
Land Management	8.00	8.00	8.00	0.00
	17.00	17.60	18.60	1.00

Facilities

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Facilities	71.46	75.46	71.79	-3.67
	71.46	75.46	71.79	-3.67

Library Services

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Library Services	63.00	63.00	63.00	0.00
	63.00	63.00	63.00	0.00

Mosquito Control & Coastal Management Svcs

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Admin - Mosquito Control	6.00	6.50	4.50	-2.00
Coastal Management Services	1.00	2.00	2.00	0.00
Impoundment Operations	9.00	9.00	9.00	0.00
Inspection Division	11.86	12.86	13.86	1.00
	27.86	30.36	29.36	-1.00

**St. Lucie County Board of County Commissioners
Fiscal Year 2018 Full Time Equivalent Summary**

Parks and Recreation

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Admin - Parks and Recreation	4.00	4.00	3.00	-1.00
Fairwinds Golf Course	17.40	17.40	17.40	0.00
Parks & Special Facilities	45.60	47.10	60.77	13.67
Regional Parks & Stadiums	46.63	46.63	47.63	1.00
Venues	9.00	9.00	9.00	0.00
	122.63	124.13	137.80	13.67

Planning & Development Services

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Admin. - Planning & Development Svc.	2.00	3.00	3.00	0.00
Building and Code Regulation	26.00	28.00	28.00	0.00
Planning	13.00	12.00	12.33	0.33
	41.00	43.00	43.33	0.33

Public Safety

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Public Safety - Animal Control	4.50	5.00	5.00	0.00
Public Safety - Cent. Communications	67.50	67.50	67.67	0.17
Public Safety - Emergency Mgmt.	3.00	4.00	4.00	0.00
Public Safety - Marine Safety	8.00	8.00	8.50	0.50
Public Safety - RAD Plan	2.00	2.00	2.17	0.17
	85.00	86.50	87.34	0.84

Public Works

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Administration - Public Works	4.00	4.00	4.00	0.00
Engineering	20.00	23.00	23.00	0.00
Port	1.00	1.00	1.00	0.00
Road & Bridge	55.00	55.00	55.00	0.00
Water Quality	9.00	9.00	9.33	0.33
	89.00	92.00	92.33	0.33

Public Utilities

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
Solid Waste & Recycling	64.00	72.00	65.80	-6.20
Water & Sewer Services	11.00	11.00	9.20	-1.80
	75.00	83.00	75.00	-8.00

Total County FTE's	744.74	774.68	779.05	4.37
---------------------------	---------------	---------------	---------------	-------------

St. Lucie County Board of County Commissioners
Fiscal Year 2018 Position Changes

Department/Division	Change in Positions	Comment
County Administration		
County Administration	-0.25	FTE transferred to Human Resources
Human Resources		
Human Resources	1.15	Position added in FY18 from Human Services; P/T Position moved from County Administration to Human Resources
Insurance Program	0.20	P/T position moved from County Administration to Human Resources
Risk Management	-0.10	FTE transferred to Human Resources
Office of Management & Budget		
Planning & Grant Management	1.00	Position added in FY18, transferred and reclassified from Solid Waste
Community Services		
Housing Services	-1.00	Position reallocated to the General Fund
Human Services	-1.00	Transferred and reclassified to Human Resources
Transit	1.00	Sr. Program Associate Position, added during FY 2017
Extension		
Extension	-0.13	P/T employee was increased to F/T status using an approved 0.50 FTE from FY 17 approved budget
Environmental Resources		
Environmental Regulations	1.00	Transfer-in from Community Services and reclassified the Position to an Environmental Regulations Technician Position
Facilities		
Facilities	-3.67	Transfer-out of the Trades Crew to Parks & Special Facilities
Mosquito Control & Coastal Mgt Svcs		
Admin-Mosquito Control	-2.00	Transfer-out of 1 FTE to Parks, Recreation and Facilities; and transfer of 1 FTE to Mosquito Inspection Division
Inspection Division	1.00	Transfer-in the Inspection Division
Parks & Recreation		
Admin-Parks and Recreation	-1.00	Transfer-out of the Parks & Recreation Assistant Director Position to Director Position in Facilities
Parks and Special Facilities	13.67	Positions transferred from Facilities, Mosquito Control and Solid Waste Facilities
Regional Parks & Stadiums	1.00	Transfer of a Position from Solid Waste during FY2017
Planning & Development Svcs		
Planning	0.33	The addition of an Emergency Management Safety Planner Position (0.33 FTE)
Public Safety		
Public Safety-Cent Communications	0.17	The addition of an Emergency Management Safety Planner Position in FY 2017 from the reclass of a vacant Solid Waste Recycling Position
Public Safety-Marine Safety	0.50	Reclass of a Part-Time Marine Safety Officer Position to a Full-Time Ocean Rescue Lifeguard Position
Public Safety-RAD Plan	0.17	The addition of an Emergency Management Safety Planner Position in FY 2017 from the reclass of a vacant Solid Waste Recycling Position
Public Works		
Water Quality	0.33	The addition of an Emergency Management Safety Planner Position in FY 2017 from the reclass of a vacant Solid Waste Recycling Position
Public Utilities		
Solid Waste & Recycling	-6.20	Positions transferred-out to various divisions
Water & Sewer Services	-1.80	Utility Engineer Position; and the split funding of the Public Utilities Director Position between Solid Waste (0.80 FTE) and Utilities (0.20 FTE)
Total County FTE's Change In Positions	4.37	

BUDGET BY FUND



ST. LUCIE COUNTY FUND DEFINITIONS

FUND DEFINITIONS:

An independent fiscal and accounting entity consisting of a self-balancing set of accounts for recording cash and/or other assets together with related liabilities, reserves, and equities segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with certain defined regulations, restrictions, and limitations.

GOVERNMENTAL FUND TYPES:

These are funds through which most governmental functions typically are financed.

001 GENERAL FUND

To account for all financial resources except those required to be accounted for in another fund. Most government entities maintain a General Fund.

101-199 SPECIAL REVENUE FUNDS

To account for the proceeds of specific revenue sources which are restricted to expenditures for a specific purpose other than debt service or capital projects.

201-299 DEBT SERVICE FUNDS

To account for financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

301-399 CAPITAL PROJECT FUNDS

To account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays.

PROPRIETARY FUNDS:

These funds are used to account for government activities that are similar to a business.

401-499 ENTERPRISE FUNDS

To account for the operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes

501-599 INTERNAL SERVICE FUNDS

To account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis

FIDUCIARY FUNDS:

These are funds held in trust by government for the benefit of individuals or other entities.

601-699 TRUST AND AGENCY FUNDS

To account for assets held by a government in a purely custodial capacity.

Source: State of Florida, Uniform Accounting System Manual, 2011 Edition.

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

FUND	FL STATUTE	SOURCES AND USES
<u>GENERAL FUND</u>		
001 GENERAL FUND	129.02 (1) F.S.	REV: Ad Valorem Taxes, Sales Tax, Licenses, Racing Tax, User fees, "General" revenue EXP: Parks & Recreation Services, Central Services, Health Services, Administrative, Property Appraiser, Tax Collector, Clerk to Board, Supervisor of Elections, General , Commission
<u>SPECIAL REVENUE FUNDS</u>		
101 TRANSPORTATION TRUST	129.02 (2) F.S.	REV: Gas Taxes, Franchise Fees, Impact Fees, Mobile Home Tags, EXP: Capital Transportation Projects, Road & Bridge, Engineering, Public Works Administration
102 UNINCORPORATED SERVICES	129.01 (2) F.S.	REV: Ad Valorem Taxes, Fees, Fines EXP: Planning, Eco. Dev., Building & Zoning, Code Compliance, Comm Dev. Admin, Animal Control, Urban Forester
102001 DRAINAGE MAINTENANCE MSTU	129.01 (2) F.S.	REV: Ad Valorem EXP: Stormwater Drainage
103 LAW ENFORCEMENT MSTU	129.01 (2) F.S.	REV: Ad Valorem EXP: Transfer to fund 107 for Unincorporated Area Road Patrol
104 GRANTS & DONATIONS	129.01 (2) F.S.	REV: Grants EXP: Grant Projects
105 LIBRARY SPECIAL GRANTS	129.01 (2) F.S.	REV: State Library Grant, Donations EXP: Library
107 FINE & FORFEITURE FUND	129.02 (3) F.S.	REV: Ad Valorem Taxes, Fines, E911 Fee EXP: Sheriff, Judicial, Central Communications, Facilities (Jail & Judicial Maintenance)
109 DRUG ABUSE TRUST FUND	129.01 (2) F.S.	REV: Fees EXP: Drug Abuse Programs
111-139 SPECIAL DISTRICTS, MSBU's, MSTU's	129.01 (2) F.S.	REV: Ad Valorem Taxes, Special Assessments EXP: Street Lights, Road/Drainage Improvements to special districts
140 AIRPORT FUND	129.01 (2) F.S.	REV: FAA Grants, FDOT Grants, Ad Valorem Taxes, Airport Operating Revenue EXP: Airport Expansion, Port Improvement, Airport & Port operations
140001 PORT FUND	129.01 (2) F.S.	REV: Operating Revenue, FDOT Grants EXP: Port Capital Improvements, Port operations

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

FUND	FL STATUTE	SOURCES AND USES
141 AIRPORT REVOLVING LOAN FUND	129.01 (2) F.S.	REV: Reimbursement Revenue EXP: Revolving Loan
142 PORT MSBU DEVELOPMENT	129.01 (2) F.S.	REV: Special Assessments EXP: Port Development
145-146 MOSQUITO CONTROL FUNDS	129.02 (6) F.S.	REV: Ad Valorem Taxes, State Allocation, Grants EXP: Mosquito Control
150 IMPACT FEES	129.01 (2) F.S.	REV: Impact Fees EXP: Administration Operations
160 PLAN MAINTENANCE RAD FUND	129.01 (2) F.S.	REV: FPL/State Grant EXP: Radiological Planning and Exercises
162 TOURISM DEV - 5TH CENT	129.01 (2) F.S.	REV: Tourism Dev- 5th Cent EXP: Sports Complex Parks and Recreation Improvements
170 COURT FACILITIES FUND	129.01 (2) F.S.	REV: Court Fees EXP: Judicial Maintenance & Capital
171 COURT FACILITIES FUND - COURT COSTS	129.01 (2) F.S.	REV: Court Filing Charges and Court Loses EXP: Construction, Operation and Maintenance of Court Facilities
181 SLC HOUSING FINANCE AUTHORITY	129.01 (2) F.S.	REV: Residual Funds from Loan program EXP: St. Lucie County Housing Authority
182 ENVIRONMENTAL LAND ACQUISITION	129.01 (2) F.S.	REV: Ad Valorem Taxes EXP: Environmental Land Acquisition
183 COURT ADMINISTRATOR	129.01 (2) F.S.	REV: Transfer from Fine & Forfeiture (107), Grants, Circuit Counties EXP: Court Administrator, Mediation
184 EROSION CONTROL OPERATING FUND	129.02 (6) F.S.	REV: Ad Valorem Taxes EXP: Erosion Control Operations, Maintenance, Construction
185 HOUSING ASSISTANCE (SHIP)	129.01 (2) F.S.	REV: Grants EXP: Housing Assistance Program
187 BOATING IMPROVEMENT PROJECTS	129.01 (2) F.S.	REV: Vessel Fees EXP: Interest on Projects
188 BLUEFIELD RANCH IMPROVEMENTS	129.01 (2) F.S.	REV: Private Contributions and Campsite User Fees EXP: Bluefield Ranch Property Management and Restoration
189 HOUSING ASSISTANCE (HUD)	129.01 (2) F.S.	REV: Housing Grants EXP: Housing Assistance Program

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

FUND	FL STATUTE	SOURCES AND USES
190 SPORTS COMPLEX	129.01 (2) F.S.	REV: Sports Complex operating revenues, 2-cent Tourism Tax (transfer from Fund 610) EXP: Sports Complex operations, maintenance, and payment to SLW
191 SLC SUSTAINABILITY DISTRICT	129.01 (2) F.S.	REV: Bond Proceeds, Special Assessments EXP: Sustainability and renewable energy improvement operations
<u>DEBT SERVICE FUNDS</u>		
201-298 INTEREST & SINKING FUNDS	129.02 (5) F.S.	REV: Ad Valorem Taxes, State Revenue Sharing, Special Assessments EXP: Debt Service on Bonds
<u>CAPITAL PROJECT FUNDS</u>		
310 IMPACT FEES FUND	129.02 (4) F.S.	REV: Impact Fees EXP: Parks, Libraries, Public Building and Correctional Building
316 COUNTY/TRANSPORTATION CAPITAL	129.02 (4) F.S.	REV: Franchise Fees, Gas taxes EXP: Capital Transportation Projects, Parks Capital Projects, Capital projects as approved by BOCC
317 COUNTY CAPITAL - STATE REV SHARE	129.02 (4) F.S.	REV: State Revenue Sharing EXP: Clerk of Courts Bldg., Judicial A/C Chiller & Land and Capital Improvements
318 COUNTY CAPITAL - TRANSPORTATION	129.02 (4) F.S.	REV: Bond Proceeds EXP: Transportation Capital
320 JAIL SECURITY UPGRADE	129.02 (4) F.S.	REV: Proceeds From Refunding-Principal EXP: Rock Rd Correction Center - Upgrade Security Sys
321 CAPITAL IMP REV BOND 2015	129.02 (4) F.S.	REV: Bond Proceeds EXP: Tax Collector Building
322 Energy Efficiency FPL 2016	129.02 (4) F.S.	REV: Capital Lease Proceeds EXP: Energy Efficiency (ALL) FPL 2016
324 CAPITAL IMP REV BOND 2016A	129.02 (4) F.S.	REV: Bond Proceeds EXP: Airport, Fisherman's Wharf
362 SPORT COMPLEX IMPROVEMENT	129.02 (4) F.S.	REV: Cash Balance from Bond Proceeds EXP: Sports Complex improvements
363 NON-AD VALOREM DEBT PROJECT FUND	129.02 (4) F.S.	REV: Cash Balance from Bond Proceeds EXP: Sports Complex improvements

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

FUND	FL STATUTE	SOURCES AND USES
370 MSBU INHOUSE FINANCING	129.02 (4) F.S.	REV: Transportation Trust Fund EXP: Assessment Proceeds from Property Owners
382 ENVIRONMENTAL LAND CAPITAL FUND	129.02 (4) F.S.	REV: Bond Proceeds EXP: Environmental Land Acquisition
389-399 CAPITAL MSBU FUNDS	129.02 (4) F.S.	REV: Bond Proceeds, Special Assessments EXP: MSBU Capital costs
<u>ENTERPRISE FUNDS</u>		
401 SANITARY LANDFILL FUND	129.01 (2) F.S.	REV: Landfill fees, Garbage Franchise, Grants EXP: Landfill operations, capital, reserves, debt service
418 GOLF COURSE FUND	129.01 (2) F.S.	REV: Golf Course User Fees, Sales EXP: Golf Course Operations
451-458 UTILITY FUNDS	129.01 (2) F.S.	REV: Utility User Fees, Bond Proceeds EXP: Utility operations, capital
471-489 WATER & SEWER FUNDS	129.01 (2) F.S.	REV: Utility User Fees, Bond Proceeds EXP: Utility operations, capital
491 BUILDING CODE FUND	129.01 (2) F.S.	REV: Permit Fees EXP: Code Compliance (Building Inspections)
<u>INTERNAL SERVICE FUNDS</u>		
505 INSURANCE & RISK MANAGEMENT FUND	129.01 (2) F.S.	REV: Charges to departments, and constitutional officers EXP: Health and Life Programs, Property, Workers Compensation, and Liability coverage
<u>TRUST AND AGENCY FUNDS</u>		
610-611 TOURIST DEVELOPMENT TRUST	129.01 (2) F.S.	REV: One-cent Tourism Tax EXP: Tourism Division Salaries & Promotions
620 LAW ENFORCEMENT TRUST FUND	129.01 (2) F.S.	REV: Confiscated Property EXP: Sheriff
625 LAW LIBRARY	129.01 (2) F.S.	REV: Law Library Fees EXP: Law Library Operations and books
665 SLC ART IN PUBLIC PLACES TRUST FUND	129.01 (2) F.S.	REV: Transfer from various capital projects EXP: Art work as per ordinance
666 SLC ECONOMIC DEV TRUST FUND	129.01 (2) F.S.	REV: Delinquent Taxes , Occupational Licenses EXP: SLC Economic Dev Trust Fund

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

FUND	FL STATUTE	SOURCES AND USES
669 LAKE DRIVE MSBU	129.01 (2) F.S.	REV: Special Assessment EXP: Debt Service
670-699 CAPITAL MSBU FUNDS	129.01 (2) F.S.	REV: Bond Proceeds, Special Assessments EXP: MSBU Capital costs

FUND SOURCES & USES are listed in major revenue/expenditure order for each fund.

DEPARTMENT / DIVISION TO FUND RELATIONSHIP

The tables below summarize show the relationship between County departments / divisions and the funds in the accounting and budgetary groupings previously described.

Governmental Fund Types

General Fund

Board of County Commissioners

Community Services

- ✓ Housing Services
 - ✓ Human Services
 - ✓ Transit
 - ✓ Veterans Program
-

County Administration

- ✓ Administration
 - ✓ Media Relations
 - ✓ Research & Education Park
 - ✓ Tourism
-

County Attorney

- ✓ County Attorney
 - ✓ Criminal Justice
-

Environmental Resources

- ✓ Administration
 - ✓ Environmental Education
 - ✓ Land Management
-

Extension

Facilities

Human Resources & Support Services

- ✓ Human Resources
 - ✓ Risk Management
-

Information Technology

Library Services

Office of Management & Budget

- ✓ Management & Budget
 - ✓ Planning & Grant Management
 - ✓ Purchasing
-

Parks, Recreation & Facilities

- ✓ Administration
 - ✓ Parks & Special Facilities
 - ✓ Regional Parks & Stadiums
 - ✓ Venues
-

Planning & Development Services

- ✓ Planning
-

Public Safety & Communications

- ✓ Emergency Management
- ✓ Marine Safety

Special Revenue Funds

Community Services

- ✓ Housing Services
 - ✓ Human Services
 - ✓ Transit
-

County Administration

- ✓ Tourism
 - ✓ TC International Airport
-

County Attorney

- ✓ Criminal Justice
-

Environmental Resources

- ✓ Environmental Education
 - ✓ Environmental Regulation
 - ✓ Land Management
-

Extension

Facilities

Library Services

Mosquito Control & Coastal Management Services

- ✓ Administration
 - ✓ Coastal Management Services
 - ✓ Impound Division
 - ✓ Inspection Division
-

Parks, Recreation & Facilities

- ✓ Fairwinds Golf Course
 - ✓ Parks & Special Facilities
 - ✓ Regional Parks & Stadiums
 - ✓ Venues
-

Planning & Development Services

- ✓ Building & Code Regulation
 - ✓ Planning
-

Public Safety & Communications

- ✓ 800 MHz
 - ✓ Animal Control
 - ✓ Central Communications
 - ✓ Emergency Management
 - ✓ Radiological Planning
-

Public Works

- ✓ Engineering
- ✓ Port
- ✓ Road & Bridge
- ✓ Water Quality

Governmental Fund Types

Governmental Fund Types

Debt Service

Non-Departmental

Parks, Recreation & Facilities

- ✓ Regional Parks & Stadiums

Public Works

- ✓ Engineering

Capital Projects

County Administration

- ✓ Research & Education Park
- ✓ TC International Airport

Environmental Resources

- ✓ Land Management

Facilities

Library Services

Mosquito Control & Coastal Management Services

- ✓ Impound Division

Parks, Recreation & Facilities

- ✓ Parks & Special Facilities
- ✓ Regional Parks & Stadiums
- ✓ Venues

Public Works

- ✓ Engineering
- ✓ Port
- ✓ Road & Bridge
- ✓ Water Quality

Proprietary Fund Types

Enterprise Funds

Parks, Recreation & Facilities

- ✓ Fairwinds Golf Course

Planning & Development Services

- ✓ Building & Code Regulation

Public Utilities

- ✓ Solid Waste & Recycling
- ✓ Water & Sewer District

Internal Service

Human Resources & Support Services

- ✓ Insurance Program
- ✓ Risk Management

Agency Funds

Trust & Agency Funds

Constitutional Officers (BOCC)

- ✓ Sheriff

County Administration

- ✓ Tourism

Non-Departmental

Parks, Recreation & Facilities

- ✓ Administration
- ✓ Venues

Public Works

- ✓ Engineering

Statutorily Mandated & Non-County Agencies

- ✓ Court - Other

Fund Expenditure Budget Summary Report
St. Lucie County Board of County Commissioners

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	FY 2018 Change
001 General Fund	82,318,201	132,898,340	139,706,908	6,808,568
001S General Fund Subfunds	3,998,026	2,687,119	2,037,796	-649,323
101 Transportation Trust Fund	10,372,809	14,692,261	12,499,448	-2,192,813
102 Unincorporated Services Fund	3,185,529	6,158,921	6,511,793	352,872
102001 Drainage Maintenance MSTU	2,406,300	11,612,139	7,675,633	-3,936,506
103 Law Enforcement MSTU	3,421,769	4,773,046	7,955,748	3,182,702
104 Grants & Donations Fund	190,313	457,679	554,792	97,113
105 Library Special Grants Fund	109,776	236,078	236,078	0
107 Fine & Forfeiture Fund	63,749,709	70,353,938	76,773,633	6,419,695
107S Fine & Forfeiture Fund Subfunds	3,048,812	15,288,442	5,960,566	-9,327,876
109 Drug Abuse Fund	41,892	111,445	111,445	0
111 River Park I Fund	43,027	45,755	59,243	13,488
112 River Park II Fund	9,982	11,286	13,407	2,121
113 Harmony Heights 3 Fund	3,057	3,450	3,450	0
114 Harmony Heights 4 Fund	7,494	24,851	24,851	0
115 Sheraton Plaza Fund	7,906	22,716	22,716	0
116 Sunland Gardens Fund	8,196	28,014	28,014	0
117 Sunrise Park Fund	1,879	7,383	7,383	0
118 Paradise Park Fund	11,032	25,636	25,636	0
119 Holiday Pines Fund	10,989	29,296	29,296	0
120 The Grove Fund	2,976	6,629	6,629	0
121 Blakely Subdivision Fund	1,108	3,682	3,682	0
122 Indian River Estates Fund	14,018	62,819	62,819	0
123 Queens Cove Lighting Dist#13 Fund	5,117	11,908	11,908	0
126 Southern Oak Estates Lighting	2,079	3,941	3,941	0
127 Pine Hollow Street Lighting MSTU	6,679	9,694	9,694	0
128 Kings Hwy Industrial Park Lighting	8,254	13,325	13,325	0
129 Parks MSTU Fund	3,710,016	6,162,003	6,073,471	-88,532
130 SLC Public Transit MSTU	4,731,057	7,553,337	11,008,053	3,454,716
131 Property Cleanup SAD	24,703	51,000	51,000	0
136 Meadowood MSTU	30,613	39,911	39,911	0
138 Palm Lake Gardens MSTU Fund	4,180	7,791	7,791	0
139 Palm Grove Fund	12,850	16,550	16,550	0
140 Airport Fund	1,778,459	10,817,340	9,751,397	-1,065,943
140001 Port Fund	1,584,453	7,446,414	5,461,796	-1,984,618
142 Port MSBU Development Fund	29,823	37,874	37,874	0
145 Mosquito Fund	3,586,431	10,890,042	9,377,194	-1,512,848
146 Mosquito State I Fund	56	183	0	-183
150 Impact Fee Collections	53,158	144,207	115,476	-28,731
160 Plan Maintenance RAD Fund	427,172	528,162	433,258	-94,904
162 Tourism Dev-5th Cent	79,907	597,116	580,942	-16,174
170 Court Facilities Fund	616,450	2,111,770	2,111,770	0
171 Court Facilities Fund-Court Costs	0	172,754	172,754	0
181 SLC Housing Finance Authority Fund	1,898	70,140	70,140	0
182 Environmental Land Acquisition Fund	53	562,766	648,530	85,764
183 Ct Administrator-19th Judicial Cir	1,240,495	3,053,309	2,986,440	-66,869
184 Erosion Control Operating Fund	1,662,915	10,298,542	10,722,130	423,588
185 Housing Assistance SHIP Program	502,753	836,563	1,183,401	346,838
187 Boating Improvement Projects	60,853	1,079,327	978,580	-100,747
188 Bluefield Ranch Improvements	0	133,796	138,109	4,313
189 Florida Housing Grant	736,556	1,256,364	1,159,505	-96,859
190 Sports Complex Fund	2,176,728	3,054,406	2,979,094	-75,312
191 SLC Sustainability District	189,845	70,800	120,800	50,000

210 Impact Fees I&S	161,728	157,247	148,632	-8,615
215 Sales Tax Revenue Bonds I&S Fund	4,750,196	5,064,232	5,197,747	133,515
216 County Capital I&S	1,164,519	1,562,549	1,551,730	-10,819
218 Transportation I&S Fund	1,255,431	1,386,872	1,299,032	-87,840
219 Capital Impro. Rev Refunding 2014	1,278,260	1,392,247	1,392,247	0
220 Cap Imp Rev Bonds, Series 2016	214,304	295,826	319,631	23,805
221 Capital Imp Rev Bonds 2015	433,307	478,243	482,134	3,891
222 Lease/Purchase FPL	20,000	1,046,661	1,046,661	0
223 Lease/Purchase Motorola	10,569	0	759,187	759,187
224 Capital Imp. Revenue Bond, 2016A	0	0	275,497	275,497
242 Port I&S Fund	288,775	231,949	0	-231,949
250 Capital Projects I&S	0	27,726	27,726	0
262 Tourism Dev 4th Cent I&S Fund	1,493,388	2,689,191	2,701,104	11,913
263 Non-Ad Valorem Bonds, Series 2017	0	0	4,523,904	4,523,904
273 SHI Sp Assessment Rfd 1998 Bond	148,937	1,280,192	0	-1,280,192
296 No Lennard Rd 1	393,779	1,636,576	1,660,863	24,287
297 No Lennard Rd 2	74,484	549,609	563,128	13,519
298 No Lennard Rd 3	22,248	136,294	142,786	6,492
310 Impact Fee Funds	6,290,442	31,483,634	35,732,744	4,249,110
316 County Capital	3,116,787	9,259,840	7,765,280	-1,494,560
317 County Capital-St Rev Share Bnd	31,650	2,882,645	2,346,112	-536,533
318 County Capital - Transportation	2,060,585	5,285,427	2,294,848	-2,990,579
320 Jail Security Upgrade	1,420,628	2,342,658	129,392	-2,213,266
321 Capital Imp Rev Bonds 2015	396,629	6,978,850	6,732,402	-246,448
322 Energy Efficiency FPL 2016	3,738,435	7,890,379	6,000	-7,884,379
324 Capital Imp. Revenue Bond, 2016A	0	0	7,661,000	7,661,000
362 Sports Complex Improv Fund	623,720	1,127,781	596,248	-531,533
363 Non-Ad Valorem Debt Project Fund	0	0	54,500,000	54,500,000
370 MSBU Inhouse Financing Projects	39,303	757,785	790,642	32,857
382 Environmental Land Capital Fund	846	212,072	378,327	166,255
390 Treasure Cove/Ocean Harbor S Cap	870,967	777,350	995,795	218,445
401 Sanitary Landfill Fund	18,572,286	27,867,817	28,975,569	1,107,752
418 Golf Course Fund	1,394,335	2,332,213	1,606,555	-725,658
451 S. Hutchinson Utilities Fund	2,954,918	8,262,105	0	-8,262,105
458 SH Util Renewal & Replacement Fund	-323,796	883,682	0	-883,682
471 Water & Sewer District Operations	5,343,269	8,298,616	16,320,579	8,021,963
478 Water & Sewer Dist Renewal & Replacement	-4,580	1,405,646	1,673,442	267,796
479 Water & Sewer Dist Capital Facilities	1,307,097	1,396,965	1,089,302	-307,663
491 Building Code Fund	1,553,437	4,022,298	5,586,307	1,564,009
505 Health Insurance Fund	15,862,704	30,486,525	29,871,239	-615,286
610 Tourist Development Trust Fund	1,076,826	1,801,986	656,701	-1,145,285
611 Tourist Development Trust-Adv Fund	691,302	1,025,009	1,085,305	60,296
620 Law Enforcement Trust Fund	0	122,818	177,208	54,390
625 Law Library	0	378,044	378,044	0
665 SLC Art in Public Places Trust Fund	0	273,544	273,544	0
666 SLC Economic Development Trust Fund	56,198	71,076	71,076	0
669 Lake Drive MSBU	0	16,339	16,339	0
684 Sunland Gardens 2 Agency	0	229,502	229,502	0
686 Greenacres MSBU	0	16,438	0	-16,438
687 Indian River Estates MSBU	0	608,409	608,409	0
Total	275,012,267	503,005,127	557,215,720	54,210,593

**SUMMARY OF REVENUES AND EXPENDITURES
MAJOR FUNDS**

	GENERAL			FINE AND FORFEITURE			TRANSPORTATION		
	FY 2016 Adopted Budget	FUND FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2016 Adopted Budget	TRUST FY 2017 Adopted Budget	FY 2018 Adopted Budget
ESTIMATED REVENUES:									
EST. BEGINNING BALANCES	42,275,486	46,343,466	47,464,951	21,229,884	21,728,090	8,450,588	8,731,110	7,754,627	4,680,252
TAXES	68,292,634	72,622,840	77,309,917	53,352,962	57,317,079	64,982,021	2,760,000	3,000,000	3,807,484
LICENSES & PERMITS	3,879,800	3,988,464	3,988,464	0	0	0	0	0	0
INTERGOVERNMENTAL REVENUES	12,545,701	10,598,195	11,033,056	2,032,741	2,336,337	2,285,626	3,926,978	4,100,000	4,180,000
CHARGES FOR SERVICES	1,346,240	1,518,121	1,491,743	1,269,893	1,246,893	1,255,000	0	0	0
FINES AND FORFEITS	48,300	48,300	53,300	311,067	311,067	311,067	0	0	0
MISCELLANEOUS REVENUES	4,529,461	4,257,187	4,013,418	1,138,653	1,157,394	1,176,700	53,593	123,617	121,741
OTHER FINANCING SOURCES									
INTERFUND TRANSFERS-IN	1,522,276	580,686	904,272	4,168,250	4,588,436	7,604,431	64,075	79,008	79,008
PROCEEDS FROM LOANS/BONDS	0	0	0	0	0	0	0	0	0
INTERNAL SERVICES & OTHER	0	0	0	0	0	0	0	0	0
LESS 5%	-4,104,711	-4,371,800	-4,514,417	-2,838,442	-3,042,916	-3,331,234	-317,950	-364,991	-369,037
TOTAL EST. REVENUE SOURCES	130,335,187	135,585,459	141,744,704	80,665,008	85,642,380	82,734,199	15,217,806	14,692,261	12,499,448
ESTIMATED EXPENDITURES:									
GENERAL GOVERNMENT	20,987,261	20,912,603	23,285,284	3,958,622	4,172,282	3,212,644	828,214	828,214	751,912
PUBLIC SAFETY	6,122,235	5,434,262	4,949,150	11,090,914	12,704,932	12,664,875	0	0	0
PHYSICAL ENVIRONMENT	2,509,113	2,400,412	2,578,388	0	0	0	0	0	0
TRANSPORTATION	280,000	300,000	780,000	0	0	0	11,408,774	10,938,974	10,585,148
ECONOMIC ENVIRONMENT	4,501,545	4,499,048	4,167,355	1,513,000	1,730,000	1,959,981	0	0	0
HUMAN SERV. & COURT RELATED	8,968,019	7,968,355	7,809,764	4,345,700	4,244,675	4,311,633	0	0	0
CULTURE & RECREATION	12,341,609	12,292,268	13,633,074	0	0	0	0	0	0
CAPITAL OUTLAY	789,808	2,256,491	2,009,951	2,081,833	9,868,045	874,011	1,467,789	1,418,629	306,377
DEBT SERVICE-PRINCIPAL	0	0	0	214,422	65,245	22,260	208,012	210,750	214,910
DEBT SERVICE-INTEREST & FEES	0	0	0	15,076	1,304	4,955	11,844	9,116	0
TOTAL EXPENDITURES/EXPENSES	56,499,590	56,063,439	59,212,966	23,219,567	32,786,483	23,050,359	13,924,633	13,405,683	11,858,347
OTHER FINANCING USES									
INTERFUND TRANS & OTHER	3,769,202	5,141,182	5,272,834	911,955	1,474,933	1,862,941	218,155	224,639	207,806
TRANSFER TO CONST. OFFICERS	35,317,790	36,235,143	36,435,426	48,460,939	51,027,969	57,526,847	0	0	0
TOTAL EXPENDITURES & USES	95,586,582	97,439,764	100,921,226	72,592,461	85,289,385	82,440,147	14,142,788	13,630,322	12,066,153
ESTIMATED ENDING BALANCE*	34,748,605	38,145,695	40,823,478	8,072,547	352,995	299,007	1,075,018	1,061,939	428,340
TOTAL EXPENDITURES, USES	130,335,187	135,585,459	141,744,704	80,665,008	85,642,380	82,739,154	15,217,806	14,692,261	12,494,493

*The estimated ending fund balance includes money budgeted in reserves. We expect that a portion of the money budgeted for other expense items will not be spent during the year.

**SUMMARY OF REVENUES AND EXPENDITURES
MAJOR FUNDS**

	MOSQUITO CONTROL			ENTERPRISE & OTHER NON-MAJOR FUNDS			TOTAL ALL FUNDS		
	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget
ESTIMATED REVENUES:									
EST. BEGINNING BALANCES	5,675,544	6,582,879	5,529,234	121,550,349	133,903,705	171,182,748	199,462,373	216,312,767	237,307,773
TAXES	3,865,832	3,710,081	3,997,188	20,773,762	21,277,863	25,673,436	149,045,190	157,927,863	175,770,046
LICENSES & PERMITS	0	0	0	11,022,105	12,170,567	12,100,553	14,901,905	16,159,031	16,089,017
INTERGOVERNMENTAL REVENUES	736,737	736,737	13,955	31,881,817	26,576,497	39,864,138	51,123,974	44,347,766	57,376,775
CHARGES FOR SERVICES	0	0	0	38,759,815	42,341,616	44,128,718	41,375,948	45,106,630	46,875,461
FINES AND FORFEITS	0	0	0	732,630	730,630	730,630	1,091,997	1,089,997	1,094,997
MISCELLANEOUS REVENUES	5,000	38,238	38,238	3,721,137	3,653,578	5,694,696	9,447,844	9,230,014	11,044,793
OTHER FINANCING SOURCES									
INTERFUND TRANSFERS-IN	0	0	0	8,913,359	9,938,393	10,944,200	14,667,960	15,186,523	19,531,911
PROCEEDS FROM LOANS/BONDS	0	0	0	1,300,000	7,965,379	3,277,500	1,300,000	7,965,379	3,277,500
INTERNAL SERVICES & OTHER	0	0	0	732,372	732,672	754,006	732,372	732,672	754,006
LESS 5%	-194,379	-177,893	-201,421	-3,072,631	-3,095,915	-3,490,450	-10,528,113	-11,053,515	-11,906,559
TOTAL EST. REVENUE SOURCES	10,088,734	10,890,042	9,377,194	236,314,715	256,194,985	310,860,175	472,621,450	503,005,127	557,215,720
ESTIMATED EXPENDITURES:									
GENERAL GOVERNMENT	223,779	223,779	364,097	20,833,747	24,640,623	23,418,337	46,831,623	50,777,501	51,032,274
PUBLIC SAFETY	0	0	0	3,006,214	4,124,505	4,483,312	20,219,363	22,263,699	22,097,337
PHYSICAL ENVIRONMENT	0	0	0	39,212,430	37,110,291	38,282,290	41,721,543	39,510,703	40,860,678
TRANSPORTATION	0	0	0	15,922,470	15,250,389	19,913,520	27,611,244	26,489,363	31,278,668
ECONOMIC ENVIRONMENT	0	0	0	2,577,589	2,966,001	3,109,173	8,592,134	9,195,049	9,236,509
HUMAN SERV. & COURT RELATED	3,792,275	3,760,956	3,589,822	2,457,061	2,305,783	2,080,834	19,563,055	18,279,769	17,792,053
CULTURE & RECREATION	0	0	0	6,346,717	8,441,940	6,834,859	18,688,326	20,734,208	20,467,933
CAPITAL OUTLAY	1,180,204	1,332,463	734,962	78,679,083	80,942,995	124,325,288	84,198,717	95,818,623	128,250,589
DEBT SERVICE-PRINCIPAL	0	0	0	9,049,166	10,108,917	11,567,060	9,471,600	10,384,912	11,804,230
DEBT SERVICE-INTEREST & FEES	0	0	0	5,196,718	5,302,280	7,823,284	5,223,638	5,312,700	7,828,239
TOTAL EXPENDITURES/EXPENSES	5,196,258	5,317,198	4,688,881	183,281,195	191,193,724	241,837,957	282,121,243	298,766,527	340,648,510
OTHER FINANCING USES									
INTERFUND TRANS & OTHER	0	109,142	0	9,768,648	8,236,627	12,188,330	14,667,960	15,186,523	19,531,911
TRANSFER TO CONST. OFFICERS	151,093	150,783	148,471	790,622	843,346	813,179	84,720,444	88,257,241	94,923,923
TOTAL EXPENDITURES & USES	5,347,351	5,577,123	4,837,352	193,840,465	200,273,697	254,839,466	381,509,647	402,210,291	455,104,344
ESTIMATED ENDING BALANCE*	4,741,383	5,312,919	4,539,842	42,474,250	55,921,288	56,020,709	91,111,803	100,794,836	102,111,376
TOTAL EXPENDITURES, USES	10,088,734	10,890,042	9,377,194	236,314,715	256,194,985	310,860,175	472,621,450	503,005,127	557,215,720

*The estimated ending fund balance includes money budgeted in reserves. We expect that a portion of the money budgeted for other expense items will not be spent during the year.

FUND BALANCES

A significant portion of the County budget consists of “fund balances”. Fund balance, also called Fund Balance Forward (FBF), consists of all unused funds rolled forward from the previous fiscal year to the next fiscal year. In governmental accounting, these funds are calculated as revenue; however, from a strict accounting sense, FBF would be considered a source of funds rather than regular re-occurring revenue.

The accounting principles that provide for fund balance are unique to governmental and non-profit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities. A positive fund balance means the County’s funds are solvent and money is available to meet current needs. In the private sector accounting, the concept would be similar to a company’s current liquidity.

Fund balance arises in a variety of ways. For various reasons, the County typically under-budgets its revenues and over-budgets its expenditures. Fund balance may occur for any of the following reasons:

1. The County may collect more revenue than estimated in its budget. Florida law requires local governments to budget expenditures at no more than 95% of anticipated revenue. Therefore, if the budget states our revenue for the year is anticipated to be \$1,000, we are only allowed to budget and spend \$950. Any revenues above the \$950 budgeted are carried forward into the next budget year as Fund Balance Forward.
2. Departments typically do not spend every dollar approved in their budgets.
3. Some fund balance comes from monies held in reserve accounts. These funds are held aside in the event of emergencies, natural disasters, or other specific purposes.

FUND BALACE FORWARD

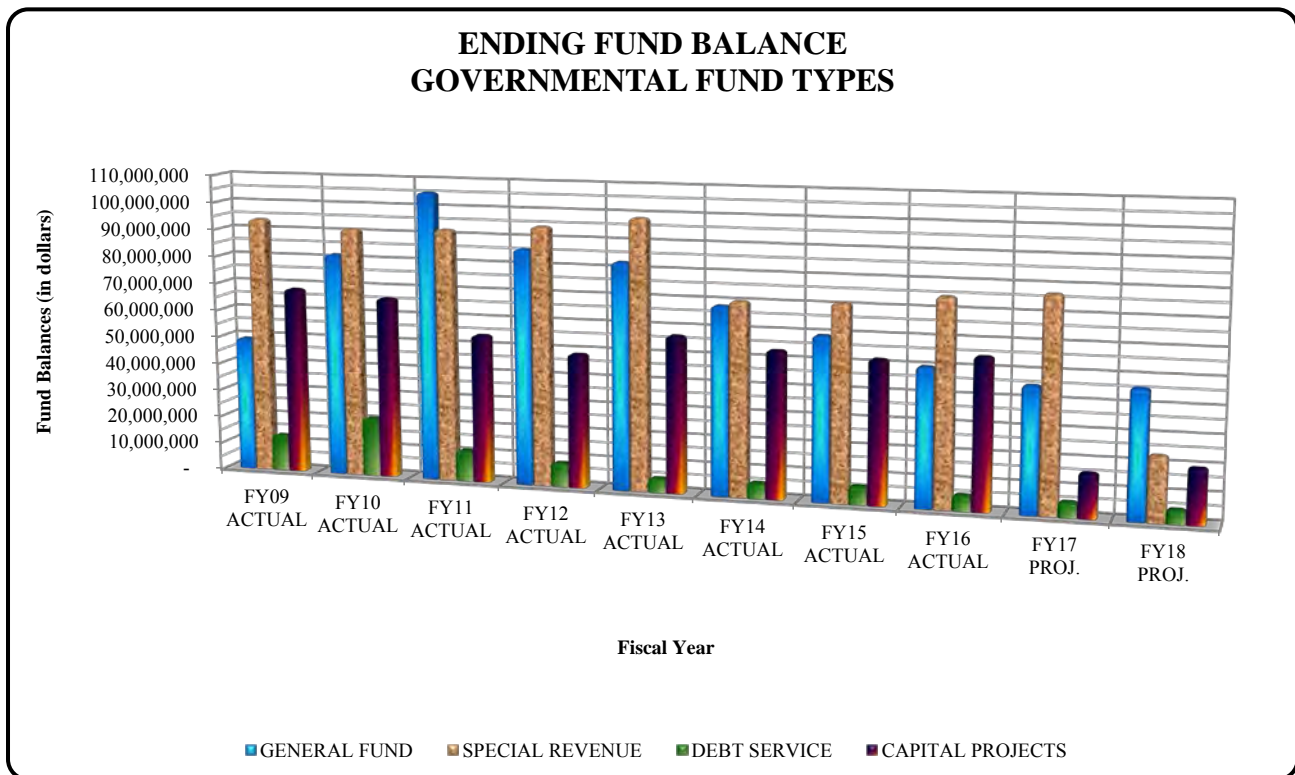
Fund balances are needed to fund operations until property tax collections begin. The amounts vary due to a mixture of liquidity, debt service reserves, and contingency reserves. Some of the larger fund balances are a result of higher reserves to pay off debt services for the Sales Tax Revenue Bonds I&S Fund, the State Revenue Sharing Bond I&S Fund, Transportation I&S, and the Environmental Land I&S Fund. The Parks Impact Fees and County Capital fund balances are high due to funding capital projects that span over several years.

The “Estimated Fund Balances” table, on the following pages, shows the budgeted FBF for all governmental funds.

The “Fund Balance Forward” table shows the beginning fund balances, total sources, total uses, and resulting fund balances, in aggregate, for the budgeted funds in St. Lucie County. As this table demonstrates, it is not unusual for the budgeted ending fund balance to change by more than 10% from the budgeted beginning fund balance. As part of the budget process, each fund is monitored to determine factors that cause changes in the estimated fund balance.

FUND BALANCE PROJECTION

Ending fund balances are shown for the general fund, special revenue funds, debt service funds and capital projects funds. As shown in the chart below, the general fund balance increased significantly from Fiscal Year (FY) 2007 through FY 2009 and has been decreasing significantly since FY 2011. The County has been aggressively working on solutions to address reductions in property taxes and other revenues and to maximize the use of available budget. This plan included many cost cutting measures, strict budget accountability and spending control measures. As these measures were put in place, the County's plan included setting aside money for shortfalls in future years as we were aware that property taxes were predicted to continue to fall. In FY 2011, the County began to utilize some of the money that was set aside and fund balance will start to go back toward normal levels. The budgeted ending fund balance for the end of FY 2017 is \$47,464,951 in the general fund. It is anticipated that the actual fund balance will be higher than this because of the County's continued efforts to spend less than the amounts budgeted. The fund balances in the special revenue funds, debt service funds and capital projects funds include funds that are restricted for specific purposes. The balances in these funds are mostly related to the timing of projects.



Estimated Changes in Fund Balance

Fund Name	FY2016	FY2017	FY2018	FY2018	9/30/2018	Change in
	Year End Actual Fund Bal	Year End Estimated Fund Bal	FY2018 Revenues/ Sources	FY2018 Expenses/ Uses	Year End Estimated Fund Bal	Fund Balance FY2017 to FY2018
GENERAL FUND						
GENERAL FUND	\$55,598,124	\$47,464,951	\$98,961,822	\$105,679,246	\$40,747,527	-\$6,717,424
Subtotal	\$55,598,124	\$47,464,951	\$98,961,822	\$105,679,246	\$40,747,527	-\$6,717,424
SPECIAL REVENUE FUNDS						
TRANSPORTATION TRUST FUND	\$8,380,506	\$4,680,252	\$11,438,511	\$15,545,374	\$573,389	-\$4,106,863
UNINCORPORATED SERVICES FUND	\$3,214,847	\$3,172,499	\$3,172,170	\$5,840,018	\$504,651	-\$2,667,848
DRAINAGE MAINTENANCE MSTU	\$6,798,339	\$4,648,854	\$6,943,644	\$11,449,980	\$142,518	-\$4,506,336
LAW ENFORCEMENT MSTU	\$1,176,309	\$1,176,309	\$3,640,636	\$3,390,598	\$1,426,347	\$250,038
GRANTS AND DONATIONS FUND	\$266,805	\$346,894	\$130,612	\$259,492	\$218,014	-\$128,880
LIBRARY SPECIAL GRANTS FUND	\$0	\$574	\$322,029	\$191,525	\$131,078	\$130,504
FINE AND FORFEITURE FUND	\$14,938,113	\$8,450,588	\$83,589,964	\$89,606,621	\$2,433,931	-\$6,016,657
DRUG ABUSE FUND	\$120,598	\$63,444	\$105,155	\$117,154	\$51,445	-\$11,999
RIVER PARK I FUND	\$27,682	\$15,915	\$55,095	\$67,517	\$3,493	-\$12,422
RIVER PARK II FUND	\$4,636	\$3,196	\$11,651	\$14,128	\$719	-\$2,477
HARMONY HEIGHTS 3 FUND	\$6,148	\$172	\$9,254	\$9,426	\$0	-\$172
HARMONY HEIGHTS 4 FUND	\$16,734	\$16,790	\$8,005	\$8,394	\$16,401	-\$389
SHERATON PLAZA FUND	\$14,996	\$14,032	\$9,648	\$10,064	\$13,616	-\$416
SUNLAND GARDENS FUND	\$18,929	\$19,288	\$8,367	\$8,691	\$18,964	-\$324
SUNRISE PARK FUND	\$5,638	\$5,436	\$2,149	\$2,602	\$4,983	-\$453
PARADISE PARK	\$14,006	\$12,146	\$15,350	\$15,635	\$11,861	-\$285
HOLIDAY PINES FUND	\$18,793	\$17,706	\$12,677	\$13,687	\$16,696	-\$1,010
THE GROVE FUND	\$2,226	\$2,734	\$3,387	\$3,379	\$2,742	\$8
BLAKELY SUBDIVISION FUND	\$1,874	\$1,879	\$1,798	\$1,540	\$2,137	\$258
INDIAN RIVER ESTATES FUND	\$56,817	\$47,144	\$25,348	\$27,223	\$45,269	-\$1,875
QUEENS COVE LIGHTING DISTRICT	\$5,586	\$6,018	\$5,458	\$5,168	\$6,308	\$290
SOUTHERN OAK ESTATES LIGHTING	\$1,712	\$1,661	\$2,331	\$2,705	\$1,287	-\$374
PINE HOLLOW STREET LIGHTING MSTU	\$3,027	\$2,567	\$7,587	\$7,835	\$2,319	-\$248
KINGS HWY IND. PARK LIGHTING	\$4,630	\$4,284	\$9,387	\$9,246	\$4,425	\$141
PARKS MSTU	\$1,840,867	1,479,218	\$4,682,785	\$5,367,076	\$794,927	-\$684,291
SLC PUBLIC TRANSIT MSTU	\$2,624,283	\$2,712,057	\$9,946,393	\$11,652,790	\$1,005,660	-\$1,706,397
PROPERTY CLEANUP SAD	\$11,409	\$0	\$62,409	\$61,209	\$1,200	\$1,200
MONTE CARLO LIGHTING MSTU #4	\$7,891	\$7,136	\$33,530	\$33,955	\$6,711	-\$425
PALM LAKE GARDENS MSTU FUND	\$3,534	\$3,421	\$4,483	\$4,563	\$3,341	-\$80
PALM GROVE FUND	\$3,949	\$3,155	\$14,189	\$17,120	\$224	-\$2,931
PORT AND AIRPORT	\$5,963,444	\$5,454,370	\$14,561,819	\$17,387,966	\$2,628,223	-\$2,826,147
AIRPORT REVOLVING LOAN FUND	\$0	\$500,000	\$0	-\$250,000	\$750,000	\$250,000
PORT MSBU DEVELOPMENT FUND	\$8,436	\$20,786	\$98,738	\$111,342	\$8,182	-\$12,604
MOSQUITO CONTROL FUNDS	\$6,773,982	\$5,529,234	\$4,965,557	\$5,954,949	\$4,539,842	-\$989,392
MOSQUITO CONTROL STATE FUNDS	\$185	\$0	\$1,785	\$1,785	\$0	\$0
IMPACT FEE COLLECTIONS	\$112,113	\$113,976	-\$363	\$38,536	\$75,077	-\$38,899
RAD	\$40,710	\$15,298	\$428,372	\$436,045	\$7,625	-\$7,673
TOURISM DEV - 5TH CENT	\$476,536	\$377,120	\$288,388	\$169,729	\$495,779	\$118,659
COURT FACILITIES	\$1,192,205	\$1,313,770	\$676,435	\$1,688,873	\$301,332	-\$1,012,438
COURT FACILITIES FUND	\$177,181	\$171,804	\$6,327	\$5,377	\$172,754	\$950
HOUSING AUTHORITY	\$81,589	\$65,174	\$21,381	\$30,844	\$55,711	-\$9,463
ENVIRONMENTAL LANDS	\$323,375	\$364,685	\$192,535	\$143,690	\$413,530	\$48,845
COURT ADMINISTRATOR	\$2,105,092	\$1,810,734	\$1,513,520	\$1,623,210	\$1,701,044	-\$109,690
EROSION DISTRICT	\$6,109,114	\$6,362,659	\$4,075,498	\$7,618,992	\$2,819,165	-\$3,543,494
SHIP	\$0	\$0	\$1,008,317	\$895,042	\$113,275	\$113,275
BOATING IMPROVEMENTS PROJECTS	\$1,097,895	\$910,655	\$255,165	\$567,112	\$598,708	-\$311,947
BLUEFIELD RANCH IMPROVEMENTS	\$135,998	\$136,576	\$955	-\$470	\$138,001	\$1,425
FHFC HURRICANE HOUSING REC.	\$0	\$0	\$1,419,978	\$1,419,978	\$0	\$0
SPORTS COMPLEX FUND	\$1,091,707	\$1,079,094	\$2,047,323	\$2,420,216	\$706,201	-\$372,893
SLC SUSTAINABILITY DISTRICT	\$0	\$50,000	\$122,568	\$163,468	\$9,100	-\$40,900
Subtotal	\$65,280,446	\$51,191,304	\$155,958,300	\$184,171,399	\$22,978,205	-\$28,213,099

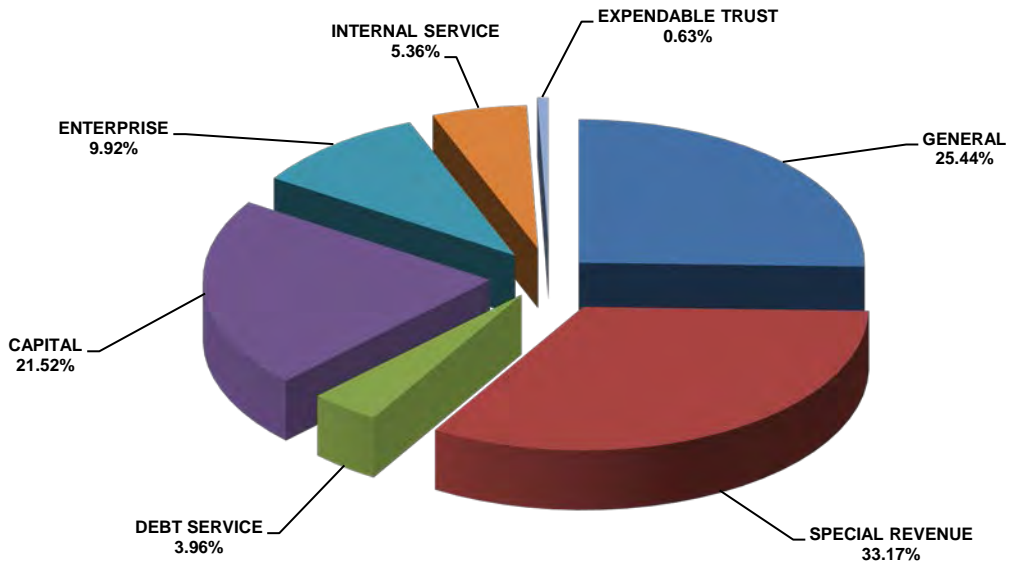
Estimated Changes in Fund Balance

Fund Name	FY2016	FY2017	FY2018 Revenues/ Sources	FY2018 Expenses/ Uses	9/30/2018	Change in
	Year End Actual Fund Bal	Year End Estimated Fund Bal			Year End Estimated Fund Bal	Fund Balance FY2017 to FY2018
DEBT SERVICE FUNDS						
IMPACT FEES I&S	\$0	\$0	\$147,521	\$147,521	\$0	\$0
5YR BUILDING BOND I & S FUND	\$464,525	\$570,031	\$4,522,210	\$4,626,094	\$466,147	-\$103,884
COUNTY CAPITAL I&S	\$363,889	\$381,411	\$1,152,797	\$991,953	\$542,255	\$160,844
TRANSPORTATION - I&S	\$214,089	\$126,276	\$1,266,889	\$1,353,438	\$39,727	-\$86,549
CAP IMPROV REV REFUNDING 2014	\$126,185	\$6,777	\$1,390,217	\$1,284,638	\$112,356	\$105,579
CAP IMP REV BONDS 2016	\$746	\$23,805	\$272,767	\$250,011	\$46,561	\$22,756
CAP IMP REV BONDS 2015	\$0	\$1,563	\$476,680	\$454,894	\$23,349	\$21,786
LEASE/PURCHASE FPL	\$0	\$0	\$1,046,661	\$889,178	\$157,483	\$157,483
LEASE/PURCHASE MOTOROLA	\$0	\$0	\$2,070	-\$57,930	\$60,000	\$60,000
CAPITAL IMP REV BONDS 2016A	\$0	\$168	\$82,332	\$60,332	\$22,168	\$22,000
PORT I&S FUND	\$192,654	\$0	\$195,774	\$195,774	\$0	\$0
CAPITAL PROJECTS I&S	\$26,465	\$26,281	\$1,629	\$946	\$26,964	\$683
TOURISM DVE 4TH CENT I & S FUND	\$1,649,251	\$1,914,542	\$5,758,607	\$6,886,587	\$786,562	-\$1,127,980
NON-AD VALOREM BOND, SERIES 2017	\$0	\$0	\$845,882	-\$226,384	\$1,072,266	\$1,072,266
SHI SPECIAL ASSESSMENT BOND	\$2,153,245	\$0	\$2,847,250	\$2,847,250	\$0	\$0
NORTH LENNARD RD MSBU 1	\$1,199,267	\$1,200,837	\$458,456	\$472,185	\$1,187,108	-\$13,729
NORTH LENNARD RD MSBU 2	\$404,274	\$414,723	\$137,956	\$79,791	\$472,888	\$58,165
NORTH LENNARD RD MSBU 3	\$109,769	\$114,676	\$23,203	\$20,028	\$117,851	\$3,175
Subtotal	\$6,904,359	\$4,781,090	\$20,628,901	\$20,276,306	\$5,133,685	\$352,595
CAPITAL PROJECTS FUNDS						
IMPACT FEE FUNDS	\$27,649,802	\$23,568,029	\$16,543,082	\$28,040,954	\$12,070,157	-\$11,497,872
COUNTY & TRANSP. CAPITAL	\$6,475,251	\$5,185,406	\$4,568,291	\$7,028,260	\$2,725,437	-\$2,459,969
CTY CAPITAL - ST REV SHARING BOND	\$2,850,642	\$2,331,862	\$533,030	\$747,130	\$2,117,762	-\$214,100
CTY CAPITAL - TRANSPORTATION	\$4,693,447	\$2,266,348	\$2,455,599	\$3,512,461	\$1,209,486	-\$1,056,862
JAIL SECURITY UPGRADE	\$1,893,942	\$129,392	\$1,764,550	\$1,893,942	\$0	-\$129,392
CAPITAL IMP REV BONDS 2015	\$6,720,577	\$6,732,402	-\$11,825	\$6,488,120	\$232,457	-\$6,499,945
ENERGY EFFICIENCY FPL 2016	\$5,551,944	\$6,000	\$5,545,944	\$5,551,944	\$0	-\$6,000
CAPITAL IMP REV BONDS 2016A	\$0	\$0	\$7,661,000	\$7,661,000	\$0	\$0
SPORTS COMPLEX IMPROV FUND	\$419,348	\$159,866	\$960,432	\$680,156	\$440,142	\$280,276
NON-AD VALOREM DEBT PROJ FUND	\$0	\$54,500,000	\$500,000	\$55,000,000	\$0	-\$54,500,000
MSBU IN-HOUSE FINANCING PROJECTS	\$573,155	\$557,997	\$247,803	\$27,339	\$778,461	\$220,464
ENVIRONMENTAL LAND CAPITAL	\$369,282	\$375,477	-\$3,345	-\$5,542	\$377,674	\$2,197
MSBU INTERIM FINANCING PROJECTS	\$806,548	\$706,945	\$436,207	\$1,119,652	\$23,500	-\$683,445
Subtotal	\$58,003,938	\$96,519,724	\$41,200,768	\$117,745,416	\$19,975,076	-\$76,544,648
Total	\$185,786,867	\$199,957,069	\$316,749,791	\$427,872,367	\$88,834,493	-\$111,122,576

Fund Balance is a term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. The following is an explanation of the major changes in the County's fund balance:

1. Decrease in the General Fund due to utilizing fund balance forward to fund a significant portion of the FY18 base budget.
2. Decrease in Special Revenue Funds (such as Transportation Trust Fund, Drainage Maintenance MSTU, Parks MSTU, Port & Airport) is from anticipated capital expenditures.
3. Changes in the Capital Projects Funds reflects budgeted projects which may be delayed. This will result in fund balance being carried forward.
4. Due to our efforts to reduce spending and because of anticipated delays in capital projects, it is expected that the actual 9/30/2017 Year End Fund Balance will be higher than what's projected.
5. The 9/30/18 year end balance is expected to be higher than indicated above. This is mainly due to efforts to not expend the full budget and also timing delays in completing budgeted projects.

TOTAL BUDGET BY FUND TYPE

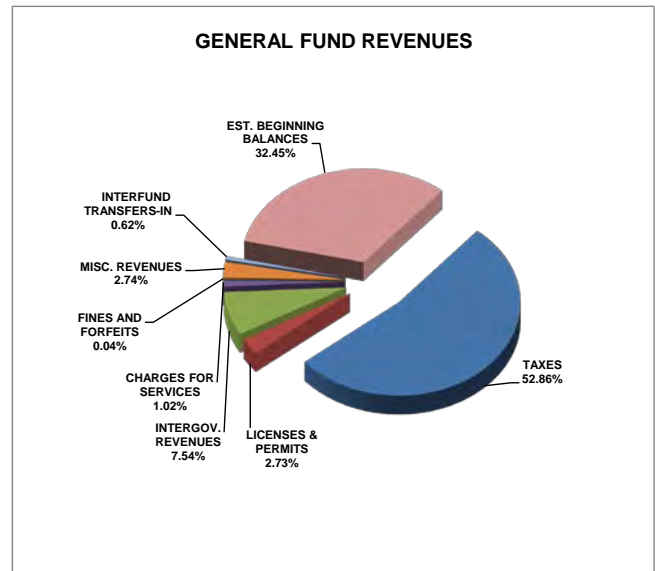


ALL FUNDS:	
GENERAL	\$141,744,704
SPECIAL REVENUE	\$184,831,096
DEBT SERVICE	\$22,092,009
CAPITAL	\$119,928,790
ENTERPRISE	\$55,251,754
INTERNAL SERVICE	\$29,871,239
EXPENDABLE TRUST	\$3,496,128
TOTAL	<u>\$ 557,215,720</u>

GENERAL FUND - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

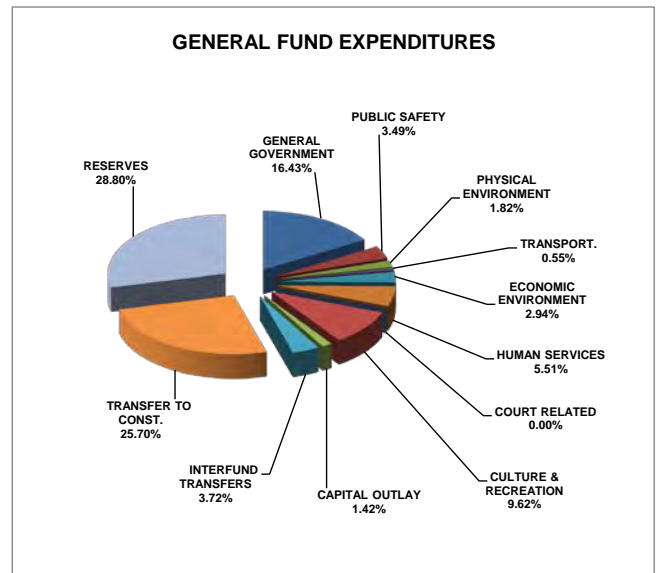
GENERAL FUND - REVENUES BY SOURCE

TAXES	\$	77,309,917
LICENSES & PERMITS	\$	3,988,464
INTERGOV. REVENUES	\$	11,033,056
CHARGES FOR SERVICES	\$	1,491,743
FINES AND FORFEITS	\$	53,300
MISC. REVENUES	\$	4,013,418
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	904,272
PROCEEDS FROM LOANS/BONDS	\$	-
INTERNAL SERVICES	\$	-
LESS 5%	\$	(4,514,417)
EST. BEGINNING BALANCES	\$	47,464,951
TOTAL	\$	141,744,704



GENERAL FUND - EXPENDITURES BY FUNCTION

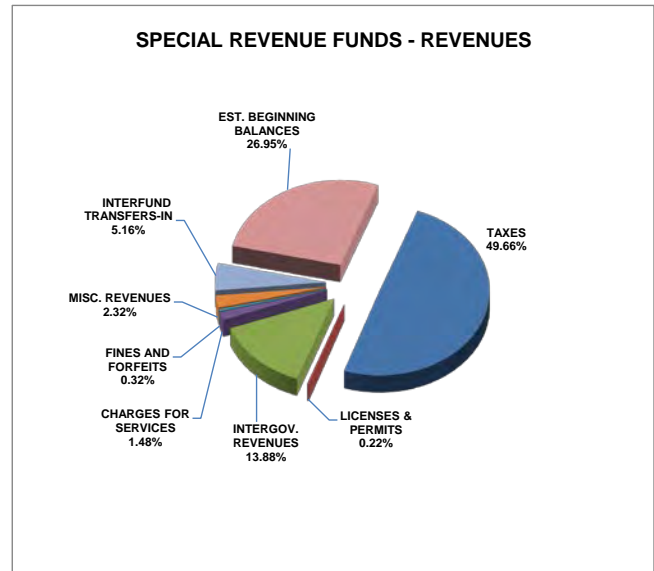
GENERAL GOVERNMENT	\$	23,285,284
PUBLIC SAFETY	\$	4,949,150
PHYSICAL ENVIRONMENT	\$	2,578,388
TRANSPORT.	\$	780,000
ECONOMIC ENVIRONMENT	\$	4,167,355
HUMAN SERVICES	\$	7,809,764
COURT RELATED	\$	-
CULTURE & RECREATION	\$	13,633,074
CAPITAL OUTLAY	\$	2,009,951
DEBT SERVICE	\$	-
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	5,272,834
TRANSFER TO CONST.	\$	36,435,426
RESERVES	\$	40,823,478
TOTAL	\$	141,744,704



SPECIAL REVENUE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

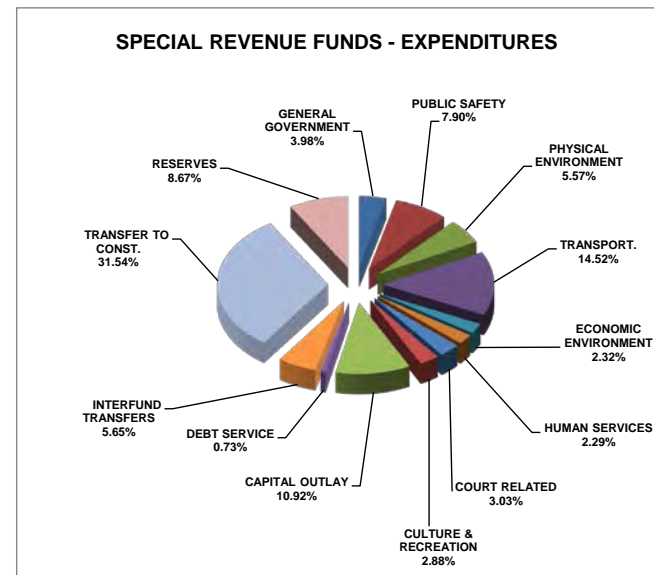
SPECIAL REVENUE FUNDS - REVENUES BY SOURCE

TAXES	\$	94,339,879
LICENSES & PERMITS	\$	423,037
INTERGOV. REVENUES	\$	26,363,744
CHARGES FOR SERVICES	\$	2,816,656
FINES AND FORFEITS	\$	613,888
MISC. REVENUES	\$	4,403,742
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	9,802,032
PROCEEDS FROM LOANS/BONDS	\$	50,000
INTERNAL SERVICES	\$	-
LESS 5%	\$	(5,173,186)
EST. BEGINNING BALANCES	\$	51,191,304
TOTAL	\$	184,831,096



SPECIAL REVENUE FUNDS - EXPENDITURES BY FUNCTION

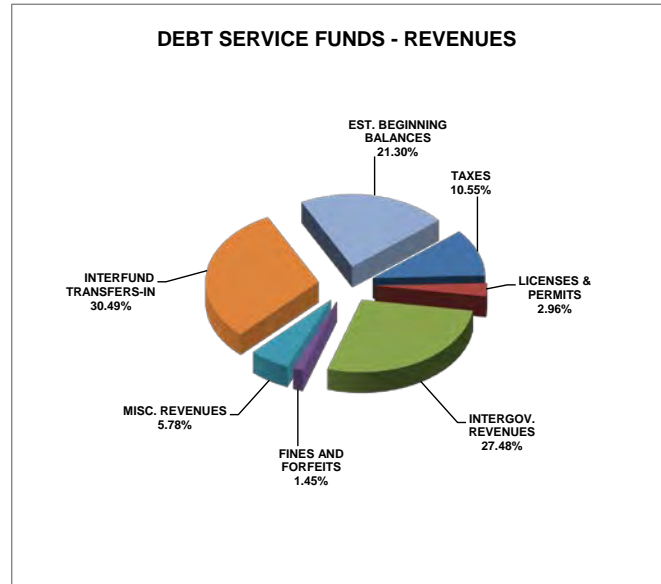
GENERAL GOVERNMENT	\$	7,353,426
PUBLIC SAFETY	\$	14,599,126
PHYSICAL ENVIRONMENT	\$	10,292,344
TRANSPORT.	\$	26,841,296
ECONOMIC ENVIRONMENT	\$	4,294,612
HUMAN SERVICES	\$	4,224,761
COURT RELATED	\$	5,604,790
CULTURE & RECREATION	\$	5,318,705
CAPITAL OUTLAY	\$	20,179,693
DEBT SERVICE	\$	1,350,529
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	10,447,595
TRANSFER TO CONST.	\$	58,300,786
RESERVES	\$	16,023,433
TOTAL	\$	184,831,096



DEBT SERVICE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

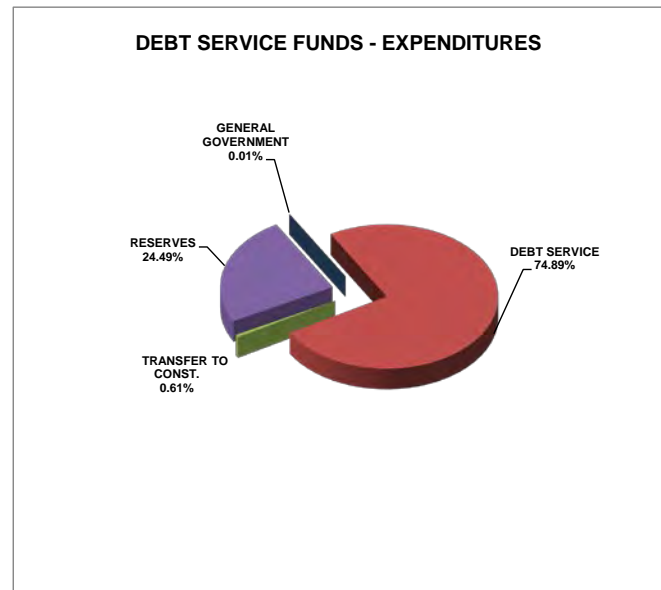
DEBT SERVICE FUNDS - REVENUES BY SOURCE

TAXES	\$	2,367,150
LICENSES & PERMITS	\$	664,070
INTERGOV. REVENUES	\$	6,167,468
CHARGES FOR SERVICES	\$	-
FINES AND FORFEITS	\$	324,809
MISC. REVENUES	\$	1,296,360
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	6,844,643
PROCEEDS FROM LOANS/BONDS	\$	-
INTERNAL SERVICES	\$	-
LESS 5%	\$	(353,581)
EST. BEGINNING BALANCES	\$	4,781,090
TOTAL	\$	22,092,009



DEBT SERVICE FUNDS - EXPENDITURES BY FUNCTION

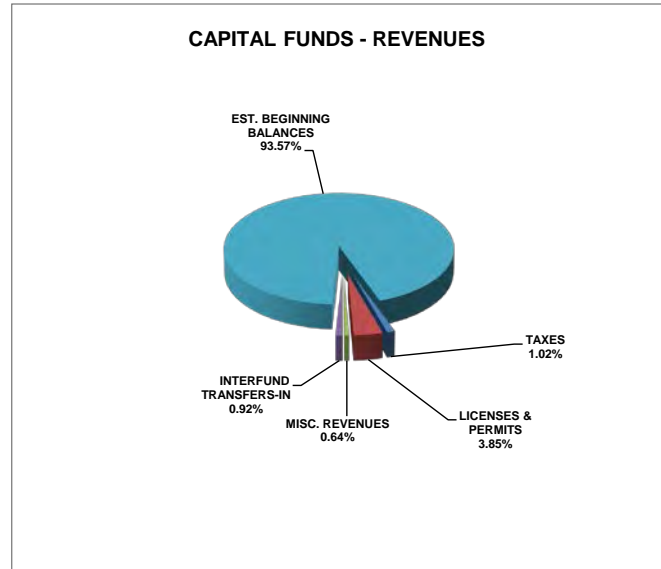
GENERAL GOVERNMENT	\$	1,717
PUBLIC SAFETY	\$	-
PHYSICAL ENVIRONMENT	\$	-
TRANSPORT.	\$	-
ECONOMIC ENVIRONMENT	\$	-
HUMAN SERVICES	\$	-
COURT RELATED	\$	-
CULTURE & RECREATION	\$	-
CAPITAL OUTLAY	\$	-
DEBT SERVICE	\$	15,700,939
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	1,127,980
TRANSFER TO CONST.	\$	127,688
RESERVES	\$	5,133,685
TOTAL	\$	22,092,009



CAPITAL FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

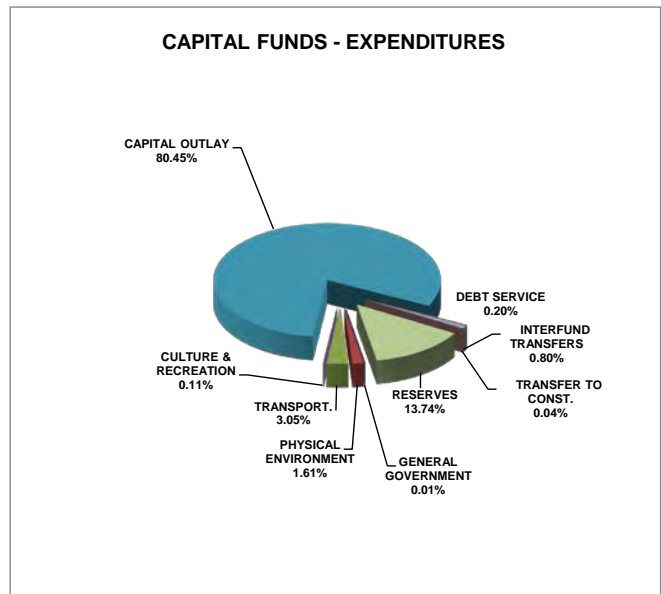
CAPITAL FUNDS - REVENUES BY SOURCE

TAXES	\$ 1,050,000
LICENSES & PERMITS	\$ 3,972,514
INTERGOV. REVENUES	\$ 13,812,507
CHARGES FOR SERVICES	\$ -
FINES AND FORFEITS	\$ -
MISC. REVENUES	\$ 657,033
OTHER FINANCING SOURCES:	
INTERFUND TRANSFERS-IN	\$ 953,806
PROCEEDS FROM LOANS/BONDS	\$ 3,227,500
INTERNAL SERVICES	\$ -
LESS 5%	\$ (264,294)
EST. BEGINNING BALANCES	\$ 96,519,724
TOTAL	\$ 119,928,790



CAPITAL FUNDS - EXPENDITURES BY FUNCTION

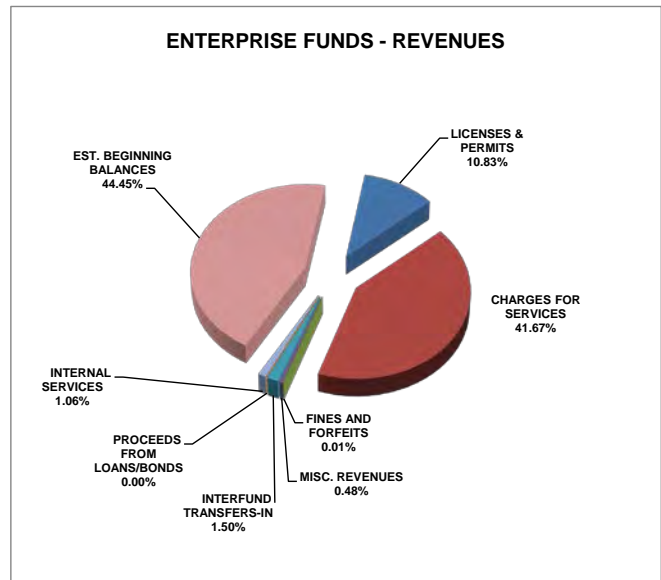
GENERAL GOVERNMENT	\$ 12,994
PUBLIC SAFETY	\$ -
PHYSICAL ENVIRONMENT	\$ 1,930,871
TRANSPORT.	\$ 3,657,372
ECONOMIC ENVIRONMENT	\$ -
HUMAN SERVICES	\$ -
COURT RELATED	\$ -
CULTURE & RECREATION	\$ 126,988
CAPITAL OUTLAY	\$ 96,483,691
DEBT SERVICE	\$ 241,037
OTHER FINANCING USES:	
INTERFUND TRANSFERS	\$ 955,565
TRANSFER TO CONST.	\$ 45,413
RESERVES	\$ 16,474,859
TOTAL	\$ 119,928,790



ENTERPRISE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

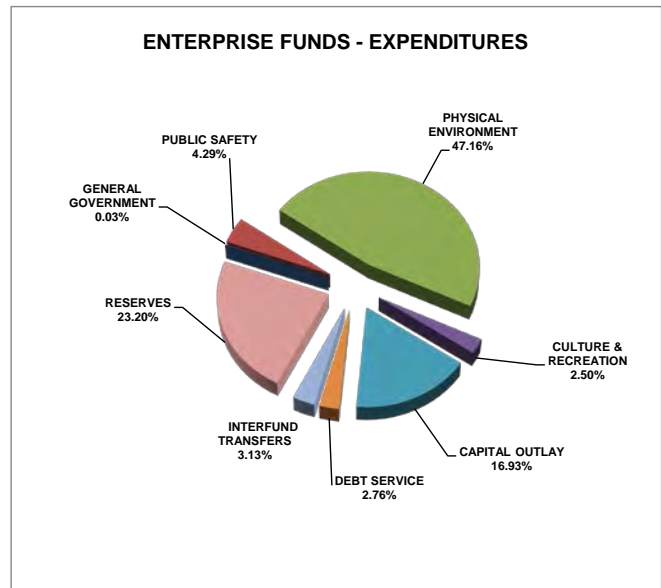
ENTERPRISE FUNDS - REVENUES BY SOURCE

TAXES	\$	-
LICENSES & PERMITS	\$	6,147,197
INTERGOV. REVENUES	\$	-
CHARGES FOR SERVICES	\$	23,645,784
FINES AND FORFEITS	\$	3,000
MISC. REVENUES	\$	275,046
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	852,030
PROCEEDS FROM LOANS/BONDS	\$	-
INTERNAL SERVICES	\$	599,006
LESS 5%	\$	(1,493,963)
EST. BEGINNING BALANCES	\$	25,223,654
TOTAL	\$	55,251,754



ENTERPRISE FUNDS - EXPENDITURES BY FUNCTION

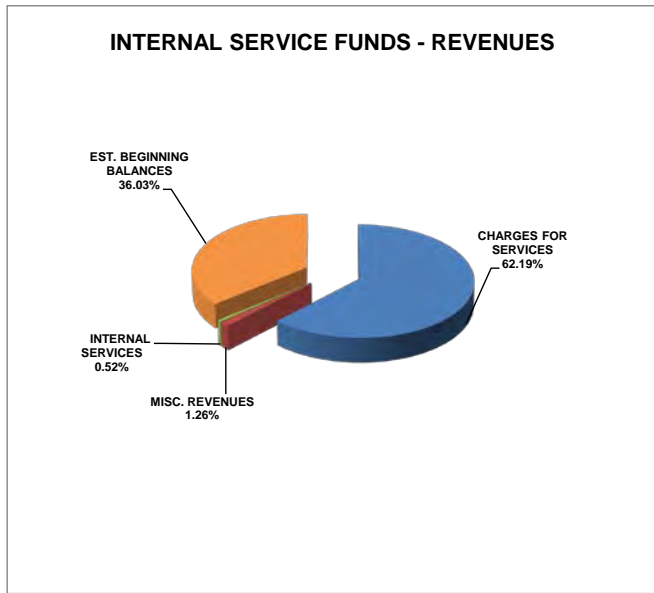
GENERAL GOVERNMENT	\$	16,620
PUBLIC SAFETY	\$	2,371,853
PHYSICAL ENVIRONMENT	\$	26,059,075
TRANSPORT.	\$	-
ECONOMIC ENVIRONMENT	\$	-
HUMAN SERVICES	\$	-
COURT RELATED	\$	-
CULTURE & RECREATION	\$	1,379,119
CAPITAL OUTLAY	\$	9,351,948
DEBT SERVICE	\$	1,525,650
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	1,727,937
TRANSFER TO CONST.	\$	-
RESERVES	\$	12,819,552
TOTAL	\$	55,251,754



INTERNAL SERVICE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

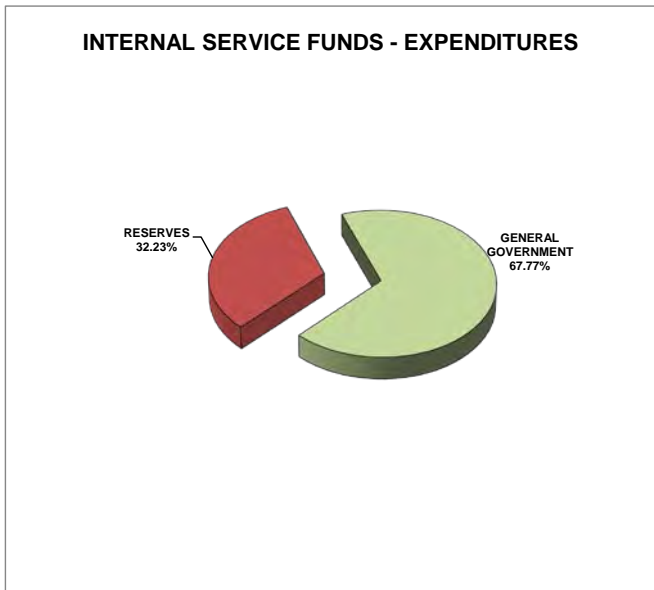
INTERNAL SERVICE FUNDS - REVENUES BY SOURCE

TAXES	\$	-
LICENSES & PERMITS	\$	-
INTERGOV. REVENUES	\$	-
CHARGES FOR SERVICES	\$	18,585,778
FINES AND FORFEITS	\$	-
MISC. REVENUES	\$	375,144
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	-
PROCEEDS FROM LOANS/BONDS	\$	-
INTERNAL SERVICES	\$	155,000
LESS 5%	\$	(12,750)
EST. BEGINNING BALANCES	\$	10,768,067
TOTAL	\$	29,871,239



INTERNAL SERVICE FUNDS - EXPENDITURES BY FUNCTION

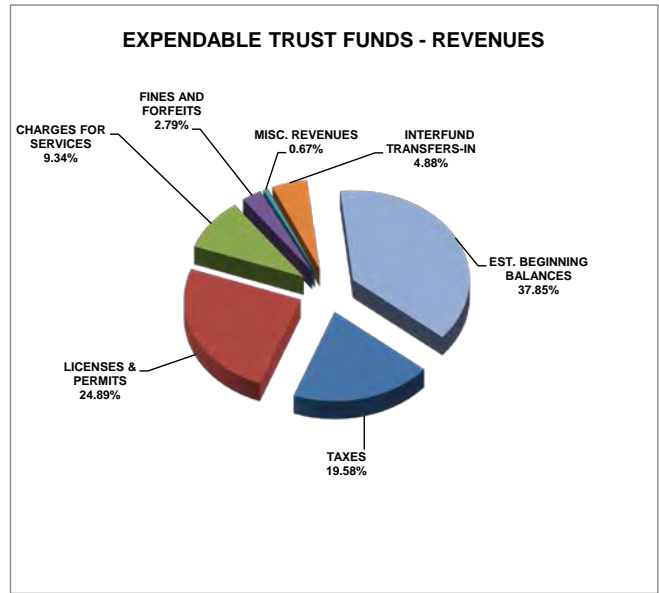
GENERAL GOVERNMENT	\$	20,244,999
PUBLIC SAFETY	\$	-
PHYSICAL ENVIRONMENT	\$	-
TRANSPORT.	\$	-
ECONOMIC ENVIRONMENT	\$	-
HUMAN SERVICES	\$	-
COURT RELATED	\$	-
CULTURE & RECREATION	\$	-
CAPITAL OUTLAY	\$	-
DEBT SERVICE	\$	-
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	-
TRANSFER TO CONST.	\$	-
RESERVES	\$	9,626,240
TOTAL	\$	29,871,239



EXPENDABLE TRUST FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

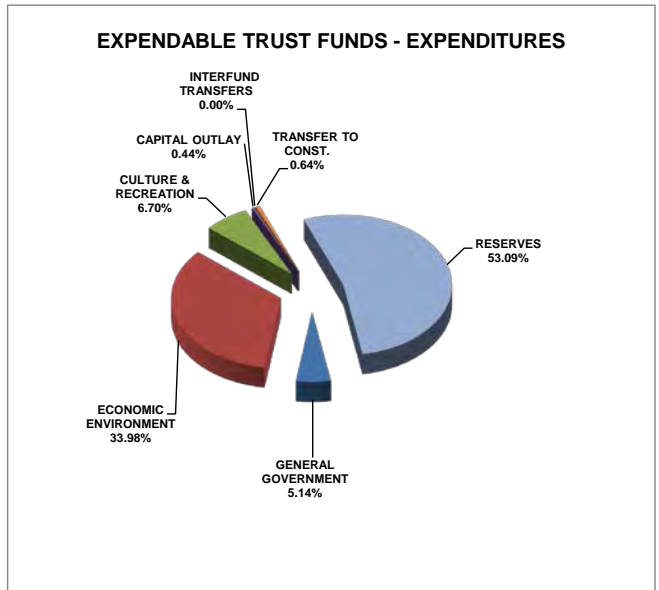
EXPENDABLE TRUST FUNDS - REVENUES BY SOURCE

TAXES	\$	703,100
LICENSES & PERMITS	\$	893,735
INTERGOV. REVENUES		
CHARGES FOR SERVICES	\$	335,500
FINES AND FORFEITS	\$	100,000
MISC. REVENUES	\$	24,050
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	175,128
PROCEEDS FROM LOANS/BONDS	\$	-
INTERNAL SERVICES	\$	-
LESS 5%	\$	(94,368)
EST. BEGINNING BALANCES	\$	1,358,983
TOTAL	\$	3,496,128



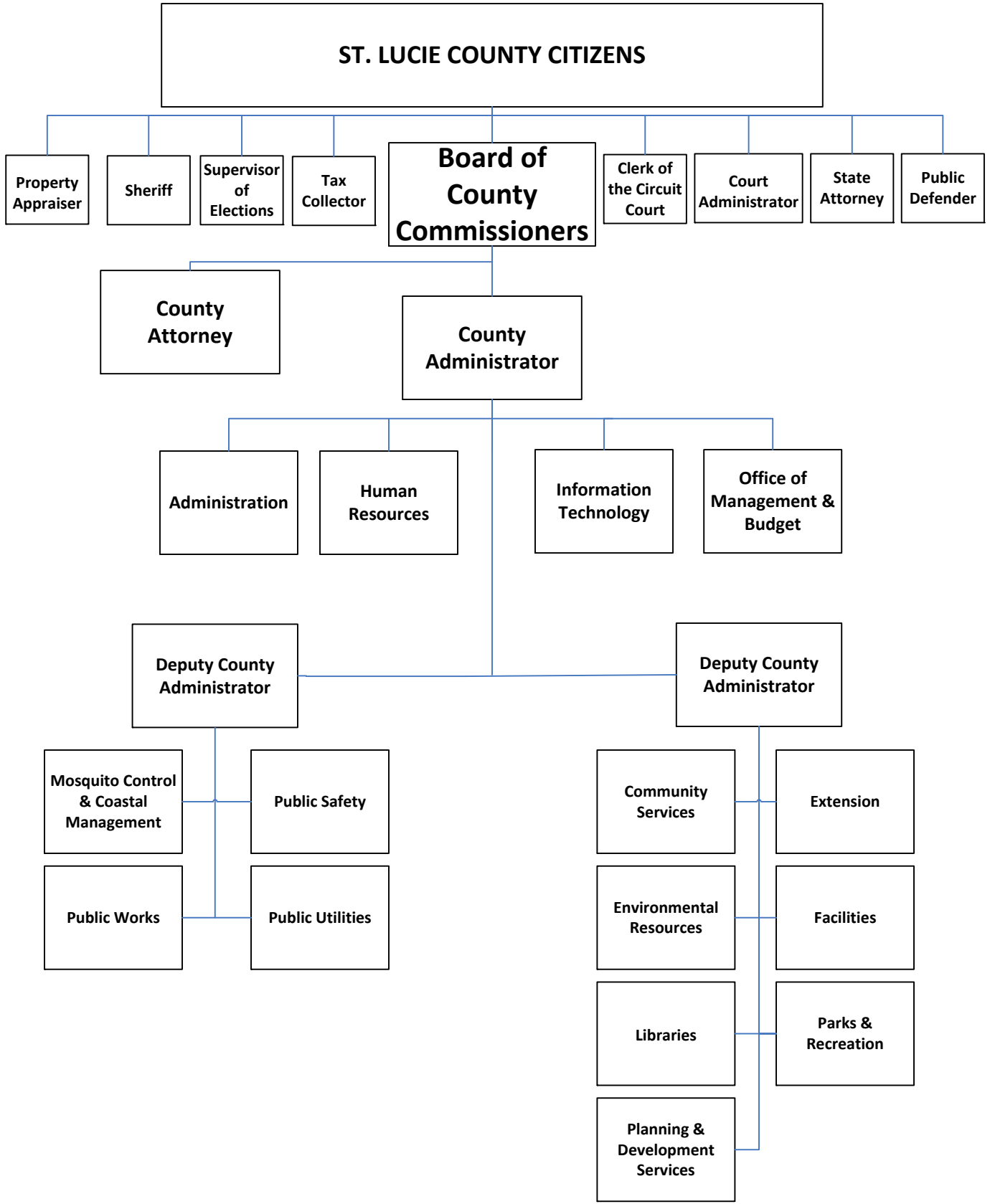
EXPENDABLE TRUST FUNDS - EXPENDITURES BY FUNCTION

GENERAL GOVERNMENT	\$	117,234
PUBLIC SAFETY	\$	177,208
PHYSICAL ENVIRONMENT	\$	-
TRANSPORT.	\$	-
ECONOMIC ENVIRONMENT	\$	774,542
HUMAN SERVICES	\$	-
CULTURE & RECREATION	\$	152,738
CAPITAL OUTLAY	\$	10,047
CAPITAL OUTLAY	\$	225,306
DEBT SERVICE	\$	814,314
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	-
TRANSFER TO CONST.	\$	14,610
RESERVES	\$	1,210,129
TOTAL	\$	3,496,128





**DEPARTMENTAL
SUMMARIES**



BOARD OF COUNTY COMMISSIONERS SUMMARY

MISSION STATEMENT: The Board of County Commissioners is the governing body of Saint Lucie County. The Board provides service, infrastructure, and leadership necessary to advance a safe and sustainable community, maintain a high quality of life, and protect the natural environment for all its citizens.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

- Establish an annual budget
- Provide overall policy direction for all County operations
- Represent the constituents in their district and overall County
- Work to improve legislative relations at all levels of government

FY 17 Accomplishments:

- The Ardie R. Copas Veterans' Nursing Home received \$38 million for the construction of the 120-bed nursing home to be built in Tradition
- Consolidated two water and sewer districts into one district
- Approved the Medical Marijuana policy with dispensaries limitation
- Update of Impact Fees
- Contested the All Aboard Florida permit with South Florida Water Management District
- Approved mid-year, the vehicle lease agreement providing needed patrol car replacements for the Sheriff
- Began the design phase of the Treasure Coast International Airport Expansion project of the 30,000-square-foot Manufacture, Repair, and Overhaul (MRO) hanger
- St. Lucie County's Teague Hammock Preserve Project was awarded \$400,000 for restoration strategies at the Teague Hammock Park and Preserve
- St. Lucie County was awarded \$1,818,315 towards the construction of a sand trap at the Fort Pierce Inlet for Beach and Inlet Management Projects through the Department of Environmental Protection
- St. Lucie County was also awarded \$181,537 for the post construction monitoring at Fort Pierce Beach and South County Beach from the through the Department of Environmental Protection
- In partnership with Indian River State College, \$47,675,481 has been appropriated to the college, included in this allocation is \$5 million for the construction of their vocational building
- Began renovations and construction on the Lincoln Park Community Center Playground and Ilous Ellis Park Playground with a \$50,000 grant received from the Florida Department of Environmental Protection
- Continuing construction of the St. Lucie County's Paradise Park Stormwater Project, with a \$225,000 grant from the Florida Department of Environmental Protection, to assist with completing phase 5 of the project

FY 18 Initiatives:

- To secure nearly \$6 million for the construction of the Fort Pierce beach project in the FY 2017 Corps of Engineers Work Plan.
- Supported the successful Economic Development Administration application for funding of a hangar at the Treasure Coast International Airport.
- Begin the construction phase the Treasure Coast International Airport Expansion project for a 30,000-square-foot Manufacture, Repair, and Overhaul (MRO) hanger.
- HANDS of St. Lucie County to receive \$150,000, to continue providing primary care services to the uninsured

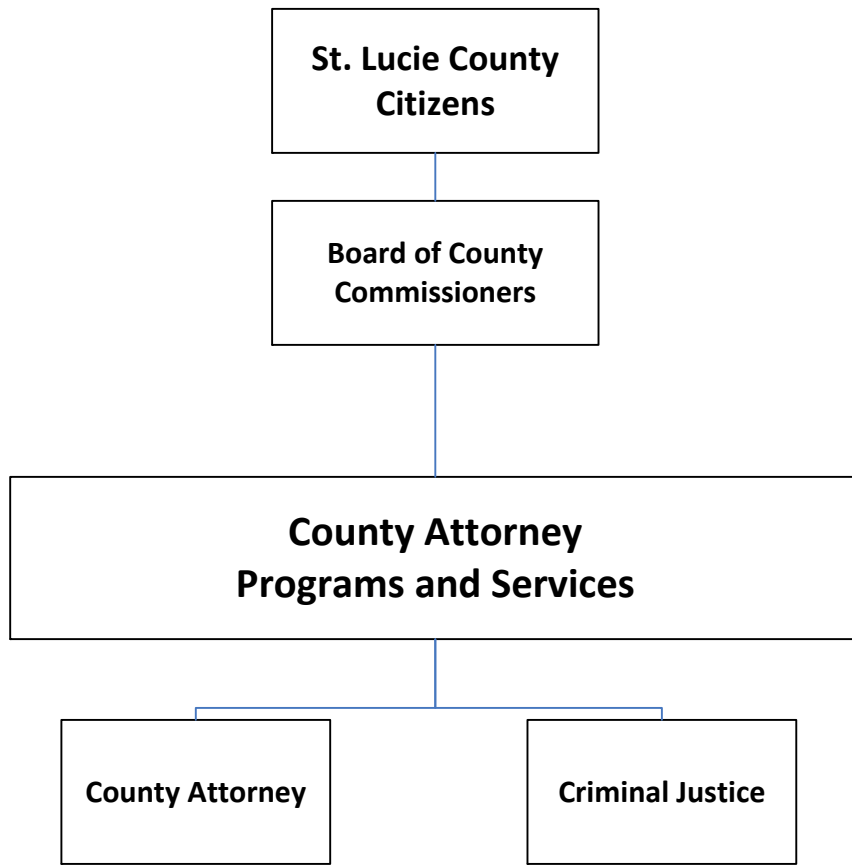
**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Board of County Commissioners

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	960,665	1,017,252	1,087,318	70,066
Operating	71,538	93,653	105,228	11,575
Capital Outlay	2,252	-	-	0
Total Budgetary Costs	<u>1,034,455</u>	<u>1,110,905</u>	<u>1,192,546</u>	<u>81,641</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,034,455	1,110,905	1,192,546	81,641
Total Revenues	<u>1,034,455</u>	<u>1,110,905</u>	<u>1,192,546</u>	<u>81,641</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
BOCC - District 1	2.00	2.00	2.00	0.00
BOCC - District 2	2.00	2.00	2.00	0.00
BOCC - District 3	2.00	2.00	2.00	0.00
BOCC - District 4	2.00	2.00	2.00	0.00
BOCC - District 5	2.00	2.00	2.00	0.00
Total Full-Time Equivalents (FTE)	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>0.00</u>



COUNTY ATTORNEY DEPARTMENT: SUMMARY

MISSION STATEMENT: The mission of the County Attorney's Office is to provide the best legal representation and advice to the Board of County Commissioners and its staff, attend meetings of the Board and Board Advisory Committee meetings and various other meetings as directed, and provide legal services to the several constitutional officers.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

COUNTY ATTORNEY'S OFFICE:

- Represents the Board in all legal matters – F.S. 125; 119; 286.011
- Provide legal advice to the Board of County Commissioners and other constitutional officers
- Provides legal services to other constitutional officers – F.S. 125; 119; 286.011
- Provides acquisition services to the Board relating to all real property – FS. 125.35 – 125.42
- Develops, recommends, and implements policies and strategies in the areas of criminal justice and public safety
- Process ordinances, resolutions and public records requests

FY17 Accomplishments:

- Processed 22 Ordinances; 235 Resolutions, 28 Public Records Requests; and 104 Tax Deed Overbid Claims
- Assisted and drafted new Facilities Use Agreement with NY Mets
- Negotiated contract amendment with the Union
- Provided legal advice in the All Aboard Florida issue
- Provided legal advice to Canvassing Board for 2016 election cycle and to the St. Lucie County Housing Finance Authority for the first Multi-family Housing Project, Grove Park Apartments
- Created and presented training Five Realities of Public Records to St. Lucie County employees – two sessions

FY18 Initiatives:

- Continue to provide legal advice necessary to complete the Ardie R. Copas State Veterans Nursing Home project
- Continue to negotiate contract with AirBNB to collect tourist tax dollars
- Continue to modify county documents to comply with FEMA requirements
- Continue to assist with medical marijuana, biosolids and wireless communication ordinances
- Continue advising Mosquito Control District of their authority to respond to the threat of the Zika Virus
- Continue to provide Emergency Orders from the results of Hurricane Matthew

PROPERTY ACQUISITIONS DIVISION

- Maintain original deeds and documents of properties acquired by the County for subdivisions, roads, easements, environmental lands, and various projects that take place in the County
- Review Site Plans; process Petitions for Abandonments; and review Right-of-Way permits for utility providers
- Prepare license agreements and reserve street names for the entire County for future developments

FY17 Accomplishments:

- Received and processed 218 +/- Right-of-Way Permits, 10 requests for License Agreements, and 2 Right-of-Way donations to St. Lucie County
- Renewed a 20-year Public Purpose Lease with Florida Department of Transportation for 3.630 acres at South Causeway Park for public parking and storage of maintenance equipment
- Acquired right-of-way for the North Second Street Improvement Project and the widening of Midway Road
- Coordinated a Conservation Easement for Environmental Resources and 6 Easements for various County projects for Environmental Resources, Mosquito Control and Utilities
- Processed County held Tax Certificates for 2013
- Transferred ownership of six escheated parcels to the City of Port St. Lucie
- Processed an Abandonment of the Plat of Town Place Plat No. One
- Held a Public Hearing to temporarily close Euclid Street from U.S. Highway 1 to Ridgehaven Road
- Dual named State Road A1A and Atlantic Beach Boulevard, renamed Bromeliad Extension to Veterans Way and named Tract A on the South Grove Plat

FY18 Initiatives:

- Continue to acquire property for County purposes
- Continue to process License Agreements, Right-of-Way Permits and Right-of-Way donations
- Continue to review Site Plans and reserve street names for the entire County for future developments

COUNTY ATTORNEY DEPARTMENT: SUMMARY

CRIMINAL JUSTICE COORDINATOR

In August 2005, the County Attorney's Office acquired the Criminal Justice Coordinator position. This position has been implementing priorities established by the Public Safety Coordinating Council and the County. Additionally, the Criminal Justice Coordinator is responsible for implementing the criminal justice system assessment action plan, and carrying out the County's directives, which includes but is not limited to, gathering data, implementing initiatives and coordinating task forces. Furthermore, this position identifies areas that need improvement and develops strategies that impact the criminal justice system. During the year 2016, the St. Lucie County Pretrial program also had its first full year of supervising defendants in Okeechobee County. The Program continues to use GPS and enhanced supervision for release of medical cases from the jail to reduce the cost to the County for on-going treatment, surgical procedures and terminal defendants. The daily GPS cost per unit is \$3.50, down from \$8.00 per day in 2007, which provides for a tremendous savings when an inmate could cost several thousand dollars a day for medical care.

Pre-trial / GPS Program

FY17 Accomplishments:

- 612 defendants supervised 24/7/365
- 1448 drug test ordered
- 3911 field/residence checks
- 44,494 jail bed days saved (projected bed savings of \$3,172,867.14) * based on the rate of \$71.31 per day
- Inmate medical supervision to reduce medical costs to the jail and county

Okeechobee/GPS Program

FY17 Accomplishments:

- 98 defendants supervised 24/7/365
- 243 drug test ordered
- 617 field/residence checks done
- 7,660 jail bed days saved (projected bed savings of \$536,200) *based on the rate of \$70 per day
- Inmate medical supervision to reduce medical costs to the jail and county

FY18 Initiatives:

- Continue to provide round the clock supervision on defendants
- Expand inmate medical savings through court assigned defendants
- Continue to save jail bed days along with helping reduce the average length of stay

St. Lucie Drug Screening Lab

FY17 Accomplishments:

- Open to the public
- No appointments needed
- Operates on user fees; no taxpayers dollars used
- Over 25,000 drug tests performed at the SLC Lab and Over 5,700 drug tests performed at the Okeechobee Lab
- DOT Certified & Drug Free Work Place Testing for area Businesses

FY18 Initiatives:

- Increase community awareness of labs availability for the private sector
- Increase drug testing by 15%
- Continue to reduce drug usage community wide

Criminal Justice Information Systems Position

FY17 Accomplishments:

- Technology Solutions for Criminal Justice Stakeholders
- Criminal Justice Statistical System & Virtual Infrastructure includes:
 - Drug Labs, Pretrial Supervision, Drug Court, Mental Health Court, Lifebuilders & Re-Entry Data Case Management
 - Judicial Calendaring
 - Facilities data management
 - Web Service for County and Judicial Circuit needs

FY18 Initiatives:

- Expand Criminal Justice Statistical System
- Continue to work the Criminal Justice Case Management architecture
- Expand web services throughout the county and judicial circuit

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Attorney

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	2,083,216	2,312,965	2,341,771	28,806
Operating	1,387,099	1,490,612	1,570,612	80,000
Capital Outlay	5,585	-	-	0
Total Budgetary Costs	<u>3,475,900</u>	<u>3,803,577</u>	<u>3,912,383</u>	<u>108,806</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,413,500	1,542,908	1,566,708	23,800
Special Revenue	2,062,400	2,260,669	2,345,675	85,006
Total Revenues	<u>3,475,900</u>	<u>3,803,577</u>	<u>3,912,383</u>	<u>108,806</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
County Attorney	9.00	9.00	9.00	0.00
Criminal Justice	18.50	19.00	19.00	0.00
Total Full-Time Equivalents (FTE)	<u>27.50</u>	<u>28.00</u>	<u>28.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Attorney

Highlights

The County Attorney Division FY18 adopted budget, \$1,385,637 is increasing by a total of \$41,152 or 3.06%.

- Personnel is increasing by a total of \$41,152 or 3.06% due to:
 - o An increase in the health insurance; and
 - o 2% COLA increase; and
- Operating does not have any changes
- Capital Outlay does not have any changes

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	916,393	1,056,617	1,097,769	41,152
Operating	290,145	287,868	287,868	0
Capital Outlay	5,585	-	-	0
Total Budgetary Costs	<u>1,212,122</u>	<u>1,344,485</u>	<u>1,385,637</u>	<u>41,152</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,212,122	1,344,485	1,385,637	41,152
Total Revenues	<u>1,212,122</u>	<u>1,344,485</u>	<u>1,385,637</u>	<u>41,152</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	2.00	2.00	1.00	(1.00)
Officials/Managers	2.00	2.00	2.00	0.00
Professionals	5.00	5.00	6.00	1.00
Total Full-Time Equivalentents (FTE)	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Criminal Justice

Highlights

The Criminal Justice Division FY18 adopted budget, \$2,526,746 is increasing by a total of \$67,654 or 2.75%.

- Personnel is decreasing by a total of (-\$12,346) or (-0.98%) although the following expenses are increasing:
 - o An increase in the health insurance;
 - o 2% COLA increase;

- Operating is increasing overall by \$80,000 or 6.65% due to approval of the following budget requests:
 - o Reinstatement of expenses to match budgeted revenues from Okeechobee County for Pretrial services per Second Amendment of Interlocal Agreement for Provision of Pretrial Services, C15-07-318

- Capital Outlays does not have any changes

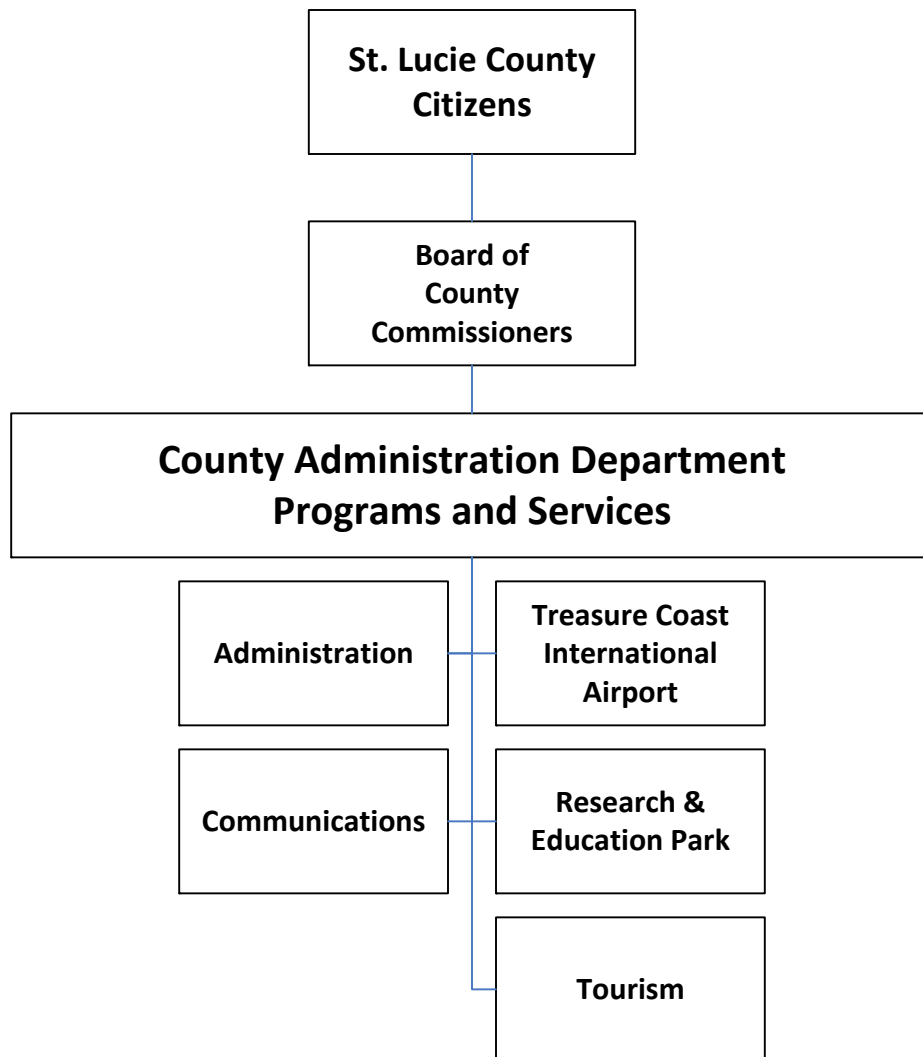
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	1,166,824	1,256,348	1,244,002	(12,346)
Operating	1,096,954	1,202,744	1,282,744	80,000
Total Budgetary Costs	<u>2,263,778</u>	<u>2,459,092</u>	<u>2,526,746</u>	<u>67,654</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	201,377	198,423	181,071	(17,352)
Special Revenue	2,062,400	2,260,669	2,345,675	85,006
Total Revenues	<u>2,263,778</u>	<u>2,459,092</u>	<u>2,526,746</u>	<u>67,654</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	2.00	2.00	2.00	0.00
Officials/Managers	2.00	2.00	2.00	0.00
Professionals	1.00	1.00	1.00	0.00
Protect/SVC/Non-sworn	10.00	10.00	10.00	0.00
Technicians	3.50	4.00	4.00	0.00
Total Full-Time Equivalentents (FTE)	<u>18.50</u>	<u>19.00</u>	<u>19.00</u>	<u>0.00</u>

COUNTY ATTORNEY: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of legal representation provided to all Boards and Committees	100%	100%	100%
		Percentage of responsiveness to Agenda Item Review	100%	100%	100%
		Percentage of responsiveness to Commissioners	100%	100%	100%
		Number of Resolutions processed annually	235	240	240
		Number of Ordinances processed annually	22	25	28
		Number of Public Records Requests processed annually	28	30	30
3.0 People					
3.10	Develop and Train Workforce	Continuing Legal Education for attorneys and continuing software training for support staff	100%	100%	100%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	87%	100%	100%



ADMINISTRATION DEPARTMENT: SUMMARY

MISSION STATEMENT

Provide professional management and administrative oversight of the day-to-day operations while promoting ethical, legal and fair practices in County government. Ensure County business is conducted in an efficient and effective manner to provide the highest quality of life to citizens, stakeholders, visitors and businesses of St. Lucie County.

DEPARTMENT FUNCTIONS

- **Administration** – The County Administrator serves as the Chief Executive Officer of the County and is responsible for carrying out the directives and policies of the Board of County Commissioners including the administration of all operating departments of the county government as well as all other duties and responsibilities as assigned by the Board of County Commissioners and as specified in Florida Statutes.
- **Communications** – To promote and enhance St. Lucie County (SLC) through consistent, professional high quality imagery via television (SLCTV) publications and media relations. To inform and educate the media and citizens of St. Lucie County, and to educate the public on the responsibilities, functions and services of the County.
- **Research and Education Park** – To enhance the present and future agricultural science community by managing and maintaining the 1,600-acre park; by generating tenants and revenue for the park; and by working collaboratively with the park’s tenants, stakeholders, and public officials to create a sustainable economic engine for St. Lucie County and the Treasure Coast.
- **Office of Legislative Affairs /Business and Strategic Initiatives**–The Office of Legislative Affairs is responsible for overseeing and coordinating the county’s legislative advocacy program, as well as the annual state and federal legislative platforms in accordance with the strategic priorities and policy direction of the Board of County Commissioners. The office serves as a liaison between the county and the federal and state legislative delegations and regional entities. The Office also tracks legislation through its process and works in conjunction with county departments to ascertain the impacts of pending legislation and regulations in order to provide recommendations to support or oppose pending legislation.
- **TC International Airport** – The mission and the function of the Treasure Coast International Airport is to operate and manage the Airport in a safe and efficient manner, provide general aviation and the air transportation needs of the community by promoting a positive relationship with our neighbors and users while maintaining on a self-sufficient basis, and generating full use of Airport owned properties for commercial and industrial purposes.
- **SLC Tourism**- To develop and implement strategic marketing and communication plans and programs to effectively promote St. Lucie County as a tourist destination for leisure, business and special event travel. Develop and coordinate familiarization tours with the travel industry and media to publicize St. Lucie County as a tourist destination. Maintain and update the tourism website, apps and social media pages. Serve as the St. Lucie County Film Commission office to attract and host film productions. Monitor tourist tax revenues and industry development.

ADMINISTRATION DEPARTMENT: SUMMARY

County Administration

FY 17 Accomplishments:

- Worked to secure a long term, \$55 million deal with the NY Mets
- The Treasure Coast International Airport Expansion Project received a \$2.5 million grant from the Florida Department of Transportation to construct a 30,000-square-foot manufacture, repair and overhaul (MRO) hangar
- The St. Lucie County Business Navigator worked closely with the Economic Development Council, County staff and both cities to recruit growing and new business to St. Lucie County. 145 new business were opened and over 725 jobs were created
- Streamlined the utilities Capital Improvement Plan and achieved over \$100 million in reductions to 15 year CIP
- The County proposed lower taxes by \$1.2 Million and reduced deficit spending by \$2 Million
- Merged the Utilities and Solid Waste Departments into one Public Utilities Department to achieve efficiencies and focused leadership
- St. Lucie County's Legislative Affairs Manager now manages legislative contracts for the City of Fort Pierce and Port St. Lucie

FY 18 Initiatives:

- Issue Request for Qualifications for the development of Harbour Pointe at the Port of Fort Pierce
- Initiate conversations with the Florida Department of Transportation in reference to the Airport Connector and runway extension
- Resume conversations with the two cities in reference to the Gas Tax extension
- Work to develop an employee health insurance reform
- Work towards completion of a regional water and wastewater utilities financial feasibility study that could serve as a basis for relocating the FPUA South Hutchinson Island wastewater treatment plant to the mainland
- FIND Grant- Continue the County's strong partnership with the Florida Inland Navigation District (FIND) to assist in funding improvements to Fisherman's Wharf and Harbour Pointe
- Arts and Culture in St Lucie County – Continue the County's leadership role in helping reestablish a lead Local Arts Agency (LAA) that will help coordinate the arts and culture in the County

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Administration

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-164,833	-	-	0
Personnel	2,026,296	2,279,205	2,364,663	85,458
Operating	1,268,428	1,646,710	2,491,194	844,484
Capital Outlay	876,615	9,954,112	12,429,285	2,475,173
Grants & Aids	255,000	275,000	265,000	(10,000)
Other Uses	247,333	1,441,581	2,664,896	1,223,315
Total Budgetary Costs	<u>4,508,840</u>	<u>15,596,608</u>	<u>20,215,038</u>	<u>4,618,430</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,820,182	2,008,330	2,048,722	40,392
Special Revenue	1,858,459	10,922,340	9,856,397	(1,065,943)
Capital	138,617	1,813,996	7,473,509	5,659,513
Trust and Agency	691,582	851,942	836,410	(15,532)
Total Revenues	<u>4,508,840</u>	<u>15,596,608</u>	<u>20,215,038</u>	<u>4,618,430</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
County Administration	7.39	7.25	7.00	(0.25)
Communications	4.00	4.00	4.00	0.00
Research & Education Park	2.00	2.00	2.00	0.00
Tourism	1.00	2.50	2.50	0.00
Treasure Coast International Airport	8.00	8.00	8.00	0.00
Total Full-Time Equivalents (FTE)	<u>22.39</u>	<u>23.75</u>	<u>23.50</u>	<u>(0.25)</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Administration

Highlights

The County Administration Division FY18 adopted budget, \$1,074,312 is increasing by a total of \$27,624 or 2.64%.

- Personnel is increasing by a total of \$25,624 or 2.72% due to:
 - o An increase in the health insurance;
 - o 2% COLA increase; and
 - o .25 FTE or 2 Part Time positions reallocated to Human Resources Department

- Operating is increasing by a total of \$2,000 or 1.92% due to:
 - o An increase in miscellaneous expenses related to state lobbying services

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	907,196	942,542	968,166	25,624
Operating	105,532	104,146	106,146	2,000
Total Budgetary Costs	<u>1,012,728</u>	<u>1,046,688</u>	<u>1,074,312</u>	<u>27,624</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,012,728	1,046,688	1,074,312	27,624
Total Revenues	<u>1,012,728</u>	<u>1,046,688</u>	<u>1,074,312</u>	<u>27,624</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	3.39	3.13	3.00	(0.13)
Officials/Managers	3.00	3.00	3.00	0.00
Professionals	1.00	1.13	1.00	(0.13)
Total Full-Time Equivalentents (FTE)	<u>7.39</u>	<u>7.25</u>	<u>7.00</u>	<u>(0.25)</u>

COUNTY ADMINISTRATION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Reduce number of days to resolve customer issues reported through St. Lucie's new Mobile App	N/A	3	2.5
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Current and future developments to the Port of Fort Pierce	3	4	4
		Current and future developments to the Airport	4	13	14
2.30	Promote Economic Development	Number of New Businesses Opened	145	152	159
		Number of New Jobs Created	547	574	602
3.0 People					
3.10	Develop and Train Workforce	Number of Employees in SPARK Mentoring Program	N/A	9	14
		Number of Employees in Green Belt Training Program	18	18	20
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	93%	97%	97%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Communications

Highlights

The Communications Division FY18 adopted budget, \$530,697 is increasing by a total of \$10,091 or 2.64%.

- Personnel is increasing by a total of \$10,091 or 2.64% due to:
 - o An increase in the health insurance; and
 - o 2% COLA increase

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	356,124	381,876	391,967	10,091
Operating	86,465	138,730	138,730	0
Capital Outlay	4,349	-	-	0
Total Budgetary Costs	<u>446,938</u>	<u>520,606</u>	<u>530,697</u>	<u>10,091</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	446,938	520,606	530,697	10,091
Total Revenues	<u>446,938</u>	<u>520,606</u>	<u>530,697</u>	<u>10,091</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	1.00	1.00	2.00	1.00
Professionals	2.00	2.00	2.00	0.00
Technicians	1.00	1.00	-	(1.00)
Total Full-Time Equivalentents (FTE)	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>

COUNTY ADMINISTRATION/COMMUNICATIONS DIVISION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of Departmental PSAs Produced per year	10	10	6
		Number or Local Original Shows Produced per year	24	26	36
		Number of Press Releases Written/Distributed per year	404	400	400
		Number of County Projects Awarded by Regional/State/National Awards per year	9	3	6
2.0 Community					
2.20	Provide For a Safe Community	Number of Public Safety PSAs, social media posts and press conferences provided per year	125	As needed	As needed
2.30	Promote Economic Development	Number of "St. Lucie Works" episodes for the EDC television program produced per year	6	12	12
2.40	Protect The Natural Resources	Number of local original shows that promote ERD with PSAs on TV and Web produced per year	10	10	10
		Number of hours of drone flight time per year	3	6	10
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	72%	97%	97%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Research & Education Park

Highlights

The Research & Education Park Division FY18 adopted budget, \$2,854,961 is increasing by a total of \$634,690 or 28.59%.

- Personnel is increasing by a total of \$6,177 or 3.19% due to:
 - o An increase in the health insurance; and
 - o 2% COLA increase
- Operating is decreasing by a total of (-\$3,500) or (-1.64%)
- Capital Outlay is increasing by a total of \$632,013 or 28.6% mainly due to:
 - o An increase for the Sunshine Kitchen project

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-18,790	-	-	0
Personnel	182,002	193,636	199,813	6,177
Operating	167,737	212,639	209,139	(3,500)
Capital Outlay	138,617	1,813,996	2,446,009	632,013
Other Uses	18,790	-	-	0
Total Budgetary Costs	488,356	2,220,271	2,854,961	634,690

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	349,739	406,275	408,952	2,677
Capital	138,617	1,813,996	2,446,009	632,013
Total Revenues	488,356	2,220,271	2,854,961	634,690

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	2.00	2.00	2.00	0.00

COUNTY ADMINISTRATION/RESEARCH & EDUCATION PARK DIVISION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of tenant prospect presentations	10	10	15
1.10	Deliver Excellent Customer Service	Number of drafted letters of interest	10	11	5
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of completion of design and construction of Sunshine Kitchen	5%	25%	100%
2.30	Promote Economic Development	Number of certified park sites for economic development prospects	2	2	2
3.0 People					
3.10	Develop and Train Workforce	Number of training hours from webinars, Human Resources and Information Technology classes	15	15	15
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	74%	97%	97%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Tourism

Highlights

The Tourism Division FY18 adopted budget, \$976,171 is decreasing by a total of (-\$15,532) or (-1.57%).

- Personnel is increasing by a total of \$17,568 or 9.18% due to:
 - o An increase in the health insurance; and
 - o 2% COLA increase; and
- Operating is decreasing by a total of (-\$1,100) or (-0.23)% due to:
 - o Decrease in general and administrative charges related to indirect costs per the cost allocation plan
- Capital Outlay is decreasing by a total of (-\$22,000) or (-100.00%) due to:
 - o Decrease in machinery and equipment expenditures
- Grants & Aids is decreasing by a total of (-\$10,000) or (-3.63%)
 - o Decrease in expenditures related to Treasure Coast Sports Commission
- Other Uses does not have any changes

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	133,771	191,174	208,742	17,568
Operating	393,588	478,529	477,429	(1,100)
Capital Outlay	-	22,000	-	(22,000)
Grants & Aids	255,000	275,000	265,000	(10,000)
Other Uses	-	25,000	25,000	0
Total Budgetary Costs	782,359	991,703	976,171	(15,532)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	10,776	34,761	34,761	0
Special Revenue	80,000	105,000	105,000	0
Trust and Agency	691,582	851,942	836,410	(15,532)
Total Revenues	782,359	991,703	976,171	(15,532)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	-	1.00	1.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	-	0.50	0.50	0.00
Total Full-Time Equivalent (FTE)	1.00	2.50	2.50	0.00

COUNTY ADMINISTRATOR/TOURISM DIVISION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Amount of Tourist Tax Revenue	\$3,691,053	\$3,801,784	\$3,915,837
		Annual Visits to Tourism Website	215,744	237,318	261,049
1.20	Innovation	Number of Downloads for the Tourism Phone App	N/A	1375	1444
2.0 Community					
2.30	Promote Economic Development	Number of People at Annual Tourism Showcase Event	400	700	850
3.0 People					
3.10	Develop and Train Workforce	Number of Industry Conferences	2	3	4
		Number of Industry Webinars Watched	3	4	5
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	82%	97%	97%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Treasure Coast International Airport

Highlights

The Treasure Coast International Airport Division FY18 adopted budget, \$14,778,897 is increasing by a total of \$3,961,557 or 36.62%.

- Personnel is increasing by a total of \$25,998 or 4.56% due to:
 - o An increase in the health insurance; and
 - o 2% COLA increase

- Operating is increasing by a total of \$847,084 or 118.86% mainly due to:
 - o Increase in professional services expenditures related to capital projects

- Capital Outlay is increasing by a total of \$1,865,160 or 22.98% mainly due to:
 - o Increase in infrastructure and building expenditures related to capital projects

- Other Uses is increasing by a total of \$1,223,315 or 33.41% mainly due to:
 - o The establishment of a \$750,000 airport revolving loan program
 - o Increase in fund balance reserves

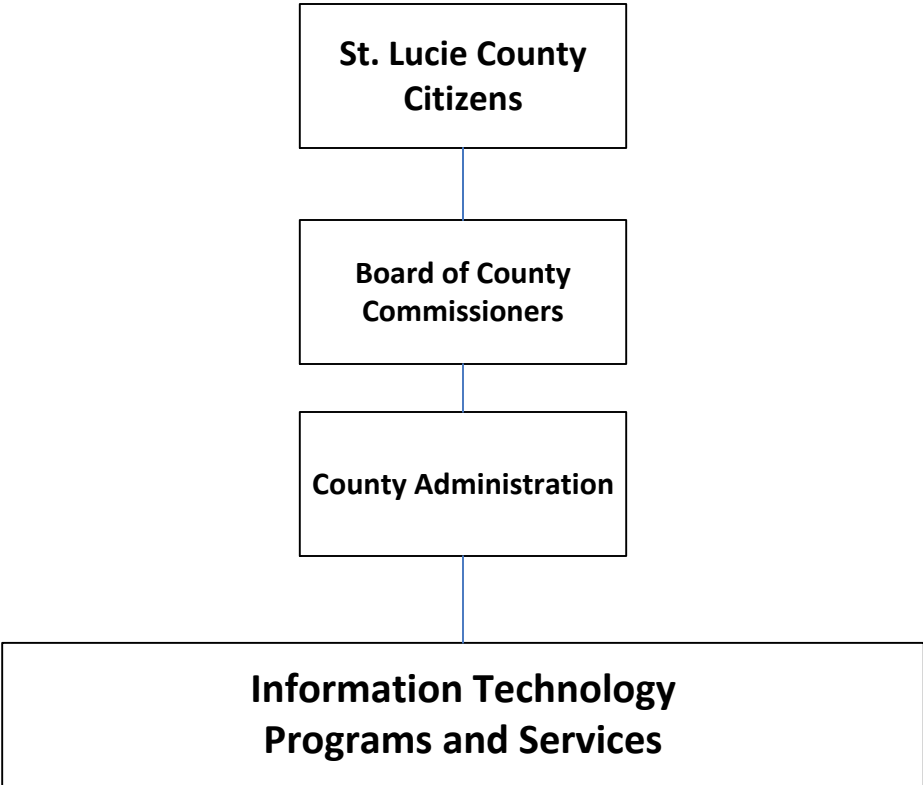
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-146,043	-	-	0
Personnel	447,204	569,977	595,975	25,998
Operating	515,106	712,666	1,559,750	847,084
Capital Outlay	733,649	8,118,116	9,983,276	1,865,160
Other Uses	228,543	1,416,581	2,639,896	1,223,315
Total Budgetary Costs	1,778,459	10,817,340	14,778,897	3,961,557

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	1,778,459	10,817,340	9,751,397	(1,065,943)
Capital	-	-	5,027,500	5,027,500
Total Revenues	1,778,459	10,817,340	14,778,897	3,961,557

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	3.00	3.00	2.00	(1.00)
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	-	-	1.00	1.00
Service Maintenance	3.00	3.00	3.00	0.00
Technicians	1.00	1.00	1.00	0.00
Total Full-Time Equivalent (FTE)	8.00	8.00	8.00	0.00

COUNTY ADMINISTRATION/TREASURE COAST INTERNATIONAL AIRPORT DIVISION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of community events	2	2	3
		Percentage of occupancy rate	100%	100%	100%
		Number of international arrivals through Customs & Border Protection	4,971	5,500	6,000
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	78%	97%	97%



INFORMATION TECHNOLOGY DEPARTMENT: SUMMARY

MISSION STATEMENT: To provide the solutions, tools, and support that ensures the highest possible return on our customer's investments in Information Systems.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Information Technology

Function:

- Provides reliable and accurate information technology services and infrastructure to county facilities while ensuring data is kept secure and backup history is safe guarded

FY 17 Accomplishments:

- Expanded network storage (SAN) to facilitate County file storage growth
- On track to complete upgrade of Exchange email system from version 2010 to 2016
- Updates for Affordable Health Care Act applied to Banner financial system
- Provided Property Appraiser electronic access to permit information
- Document imaging system upgrade allowed automation of manual processes for Finance, HR and OMB
- Major enhancements to Community Services case management system to better serve the public
- Inter-agency training provided to Constitutional Officers as well as BOCC departments
- Enhanced security control measures for both physical and electronic access
- Reduced data and voice communication cost
- Expansion of virtual server environment resulting in reduced physical server count, reduced energy and cooling costs, and reduced equipment maintenance cost
- Implementation of voice over IP (VOIP) phone system provided for enhanced call delivery resulting in faster call handling for the public
- Implemented electronic employee emergency notification system
- Increased Internet bandwidth for staff and public
- Expanded Wi-Fi coverage to public buildings
- Implemented high availability access to internet in support of mission critical systems

FY 18 Initiatives:

- Implement an annual PC replacement plan
- Implement Hyperconverged System to provide new technology solutions and possible cost savings
- Install Redundant Data Circuits to provide better network resiliency and business continuity
- Federated GIS to conform to standards and facilitate easier file sharing between government entities
- Virtual Desktop Infrastructure (VDI) implementation to provide cost savings on equipment
- Open Application Program Interface (API) integrations, Land Management System implementation, and continue Banner ERP (Enterprise Resource Planning) enhancements

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Information Technology

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	2,483,484	2,876,843	3,012,849	136,006
Operating	1,360,067	1,829,422	1,964,010	134,588
Capital Outlay	152,772	702,781	492,000	(210,781)
Total Budgetary Costs	3,996,323	5,409,046	5,468,859	59,813

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	3,996,323	5,409,046	5,468,859	59,813
Total Revenues	3,996,323	5,409,046	5,468,859	59,813

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Information Technology	33.30	34.00	34.00	0.00
Total Full-Time Equivalentents (FTE)	33.30	34.00	34.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Information Technology

Highlights

Information Technology Department:

The Information Technology Department (IT) FY18 adopted budget, \$5,468,859 increase by a total of \$59,813 or 1.10%.

- Personnel increase by a total of \$136,006 or (4.73%) from the following:
 - o An increase in the health insurance; and
 - o 2% COLA increase;
 - o Employee turnover;
- Operating increase by a total of \$134,588 or (7.36%) mostly from the following:
 - o The addition of \$46,000 for Manpower Temporary Labor;
- Capital Outlays decrease by a total of \$210,781 or (-29.99%) mostly from the following:
 - o The addition of \$63,200 for Compuquip / Checkpoint Firewalls;
 - o The addition of \$60,000 for the Year Two of the PC Computer Replacement Program; and
 - o A decrease of \$456,381 for the purchase of equipment and software in FY 2017

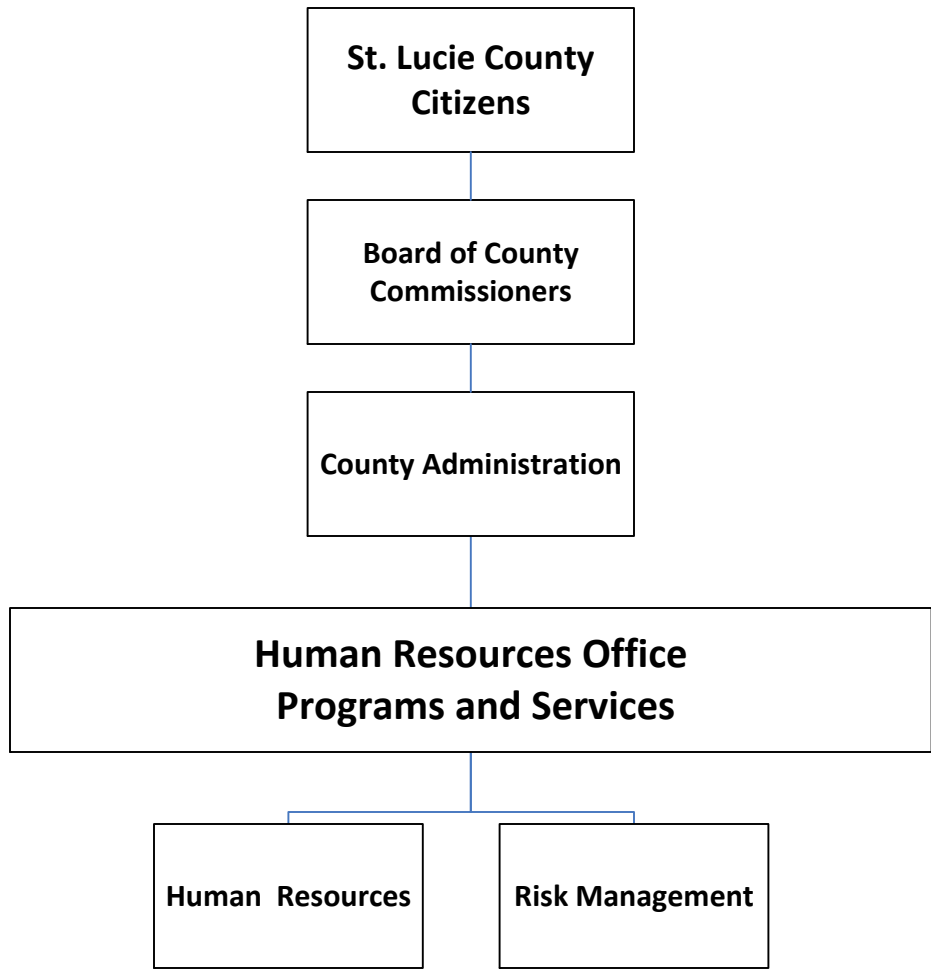
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	2,483,484	2,876,843	3,012,849	136,006
Operating	1,360,067	1,829,422	1,964,010	134,588
Capital Outlay	152,772	702,781	492,000	(210,781)
Total Budgetary Costs	<u>3,996,323</u>	<u>5,409,046</u>	<u>5,468,859</u>	<u>59,813</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	3,996,323	5,409,046	5,468,859	59,813
Total Revenues	<u>3,996,323</u>	<u>5,409,046</u>	<u>5,468,859</u>	<u>59,813</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	5.00	5.00	5.00	0.00
Officials/Managers	2.00	2.00	4.00	2.00
Professionals	14.00	15.00	14.00	(1.00)
Technicians	12.30	12.00	11.00	(1.00)
Total Full-Time Equivalents (FTE)	<u>33.30</u>	<u>34.00</u>	<u>34.00</u>	<u>0.00</u>

INFORMATION TECHNOLOGY: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of average hours for work order completion	1.25 hours	1.25 hours	1.25 hours
3.0 People					
3.10	Develop and Train Workforce	Number of training class sessions offered in the IT Training Lab	98	81	29
		Number of Board of County Commissioner students	450	382	135
		Number of Constitutional and Outside Agency students	140	137	42
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	97%	71%	100%



Human Resources Department: SUMMARY

MISSION STATEMENT: St. Lucie County Human Resources recruits, develops and supports the county's most valuable resource - its employees. We are dedicated to attracting and retaining a qualified diverse workforce. We do this by providing quality service to our internal and external community, and adhering to dependable, accountable, and ethical personal standards.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS AND INITIATIVES:

Human Resources: Employee Relations / Training and Development / Recruiting

FY 16-17 Accomplishments:

- Implemented IGNITE Executive Leadership Program
- Designated as a 2016 Best Places to Work
- Implemented SPARK-Mentoring Program
- Enhanced Recruiting efforts.
- Improved Human Resources web page
- Enhance volunteer program

FY 17-18 Initiatives:

- Roll out a New Employee Handbook
- Review and recommend new Performance Management System
- Update New Employee Orientation
- Graduate inaugural class of SPARK-Mentoring Program
- Graduate inaugural class of IGNITE Executive Leadership Program

Risk Management

FY 16-17 Accomplishments:

- Enhanced Wellness Program to assist employees in reducing their potential health risks
- Implemented 7-minute Tail-gate safety program
- Implement online safety training
- Increased Safety training classes
- Educated employees on benefits utilization

FY 17-18 Initiatives:

- Create and implement a Risk Management dashboard
- Create and implement a safety award program for employees
- Apply a wellness risk matrix to track and reduce potential employee health risks
- Expand the Employee Health and Wellness Center to accommodate extended hours
- Revise and implement the Safety Manual
- Research New Employee Health Clinic
- Propose and implement new health insurance model

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Human Resources

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	765,729	848,401	984,573	136,172
Operating	15,691,714	20,196,600	20,148,031	(48,569)
Capital Outlay	6,896	24,678	-	(24,678)
Other Uses	-	10,110,775	9,626,240	(484,535)
Total Budgetary Costs	16,464,338	31,180,454	30,758,844	(421,610)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	601,634	693,929	887,605	193,676
Internal Service	15,862,704	30,486,525	29,871,239	(615,286)
Total Revenues	16,464,338	31,180,454	30,758,844	(421,610)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Human Resources	5.89	7.70	8.85	1.15
Risk Management	1.25	1.45	1.35	(0.10)
Insurance Program	1.50	1.60	1.80	0.20
Total Full-Time Equivalents (FTE)	8.64	10.75	12.00	1.25

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Human Resources

Highlights

The Human Resources Administration Division FY 18 adopted budget, \$887,605, is increasing by \$193,676, or +27.91%:

- Personnel is increasing by \$107,076, or +17.56% due to:
 - o An increase in health insurance
 - o 2% COLA increase
 - o Two part time positions that were previously funded from County Administration Department will be funded by Human Resources Department in FY18
 - o The transfer in of one position during FY17

- Operating is increasing by \$86,600, or +102.73% due to:
 - o Request to increase budget for employee physical exams
 - o Request to increase budget for other contractual services for training and development programs
 - o Request to increase budget for printing and binding to update the employee handbook
 - o Request to increase budget for operating supplies for the new employee orientation program
 - o Request to increase budget for software support contracts for a new employee performance management system
 - o Transfer in of \$70,000 for existing training programs

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	494,595	609,629	716,705	107,076
Operating	94,113	84,300	170,900	86,600
Capital Outlay	4,457	-	-	0
Total Budgetary Costs	<u>593,166</u>	<u>693,929</u>	<u>887,605</u>	<u>193,676</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	593,166	693,929	887,605	193,676
Total Revenues	<u>593,166</u>	<u>693,929</u>	<u>887,605</u>	<u>193,676</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	3.64	2.88	4.00	1.13
Officials/Managers	2.25	2.25	2.15	(0.10)
Professionals	-	2.58	2.70	0.13
Total Full-Time Equivalents (FTE)	<u>5.89</u>	<u>7.70</u>	<u>8.85</u>	<u>1.15</u>

HUMAN RESOURCES & TRAINING: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Average days to fill Positions	65	60	57
1.20	Innovation	Percentage of internal promotion	40%	41%	45%
2.0 Community					
2.50	Maintain a High Quality Of Life	Percentage of employee turnover rate	10%	9%	9%
3.0 People					
3.10	Develop and Train Workforce	Total number of hours spent on training and development	250	100	250
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	95%	100%	100%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Risk Management

Highlights

The Risk Management Division FY 18 adopted budget of \$8,390,998 is decreasing by \$1,972,233, or -19.03%:

- Personnel is decreasing by \$4,612, or -3.38% due to:
 - o An increase in health insurance
 - o 2% COLA increase
 - o Change personnel funding between department divisions

- Operating is decreasing by \$1,363,178, or -46.15% due to:
 - o Removal of the worker's compensation and unemployment compensation budget. Due to how finance charges these accounts directly to the balance sheet, budget activity was not being used. It was determined that a budget was no longer needed for these accounts.

- Capital is decreasing by \$24,678, or -100% due to:
 - o There were no requested items from capital for FY18

- Other uses are decreasing by \$579,765, or -8.00% due to an decrease in reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	117,314	136,647	132,035	(4,612)
Operating	1,173,523	2,953,530	1,590,352	(1,363,178)
Capital Outlay	2,438	24,678	-	(24,678)
Other Uses	-	7,248,376	6,668,611	(579,765)
Total Budgetary Costs	<u>1,293,275</u>	<u>10,363,231</u>	<u>8,390,998</u>	<u>(1,972,233)</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	8,468	-	-	0
Internal Service	1,284,807	10,363,231	8,390,998	(1,972,233)
Total Revenues	<u>1,293,275</u>	<u>10,363,231</u>	<u>8,390,998</u>	<u>(1,972,233)</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	0.25	0.25	0.25	0.00
Officials/Managers	1.00	1.00	0.90	(0.10)
Professionals	-	0.20	0.20	0.00
Total Full-Time Equivalents (FTE)	<u>1.25</u>	<u>1.45</u>	<u>1.35</u>	<u>(0.10)</u>

HUMAN RESOURCES/RISK MANAGEMENT: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of satisfied customers with benefits utilization	91%	95%	100%
2.0 Community					
2.20	Provide For a Safe Community	Percentage reduction in Workers Comp. Claims	0.65	0.67	0.7
2.50	Maintain a High Quality Of Life	Safety surveys completed	10	18	25
3.0 People					
3.10	Develop and Train Workforce	Percentage of employees completed or have received safety training	65%	67%	70%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	95%	100%	100%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Insurance Program

Highlights

The Insurance Program Division FY 18 adopted budget, \$21,480,241 is increasing by \$1,356,947, or +6.74%:

- Personnel is increasing by \$33,708, or +9.07% due to:
 - o An increase in health insurance
 - o 2% COLA increase
 - o Change personnel funding between department divisions

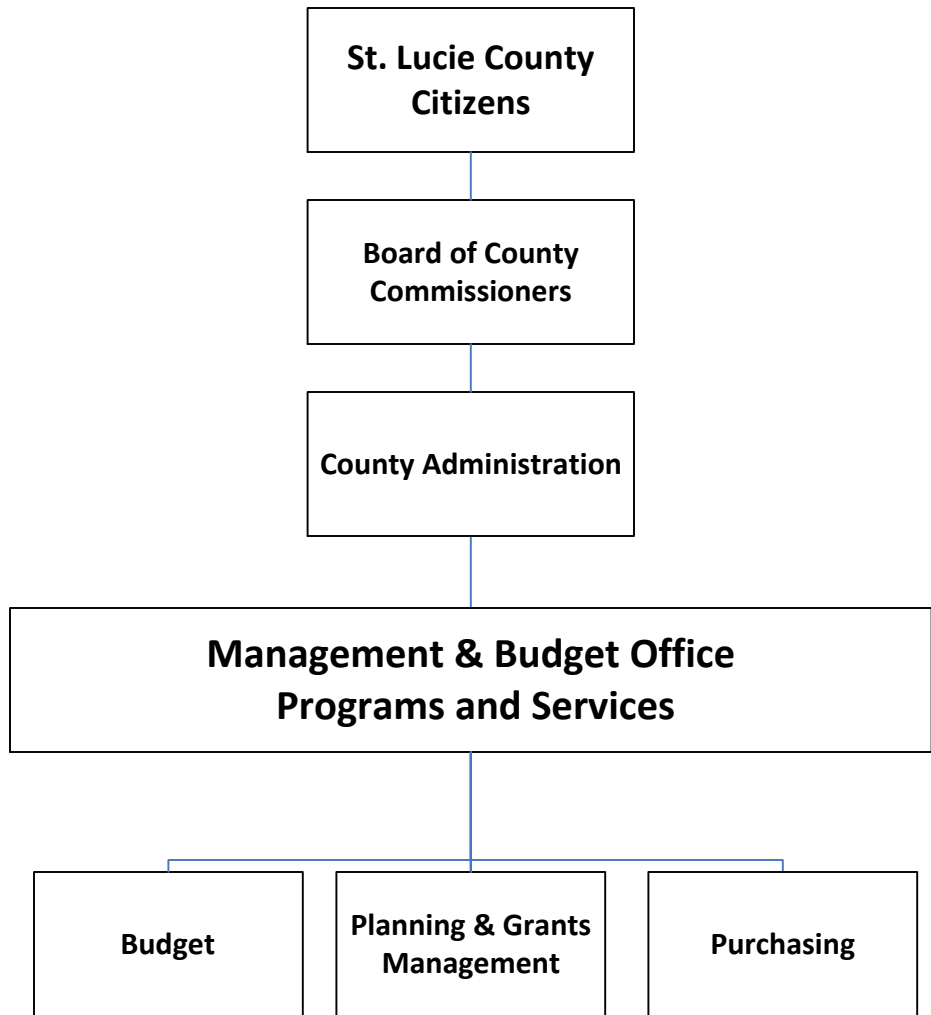
- Operating is increasing by \$1,228,009, or +7.16%, due to increases in health insurance funding:
 - o Request to increase budget for professional services due to increase usage of the employee wellness center
 - o Request to increase budget for medical supplies due to increase usage of the employee wellness center
 - o Request to increase medical claims account
 - o Request to increase prescription claims account

- Other uses are increasing by \$95,230, or +3.33%, due to an increase in reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	153,819	102,125	135,833	33,708
Operating	14,424,077	17,158,770	18,386,779	1,228,009
Other Uses	-	2,862,399	2,957,629	95,230
Total Budgetary Costs	<u>14,577,897</u>	<u>20,123,294</u>	<u>21,480,241</u>	<u>1,356,947</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Internal Service	14,577,897	20,123,294	21,480,241	1,356,947
Total Revenues	<u>14,577,897</u>	<u>20,123,294</u>	<u>21,480,241</u>	<u>1,356,947</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	0.75	0.75	0.75	0.00
Officials/Managers	0.75	0.75	0.95	0.20
Professionals	-	0.10	0.10	0.00
Total Full-Time Equivalent (FTE)	<u>1.50</u>	<u>1.60</u>	<u>1.80</u>	<u>0.20</u>



OFFICE OF MANAGEMENT & BUDGET SUMMARY

MISSION STATEMENT:

To support County Management in achieving its mission by providing timely and accurate Financial Reporting, Planning & Management; by developing and coordinating the County's Performance Management process; and providing Purchasing Services to all County Departments.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Budget

- Prepare, monitor and amend the County's annual budget
- Prepare financial analyses
- Coordinate performance management
- Reviewing financing options
- Provide budget information to the Board and public

FY 17 Accomplishments:

- Implementation of CIP Budget vs Actual Reporting
- Continue reporting of operating budget vs actual
- Streamlining chart of accounts and org in Banner

FY 18 Initiatives:

- Review processes and continue to identify areas where efficiency can be made
- Projection software
- Evaluate 5 year plan model and validate

Planning & Grants Management

- Organizational performance management, including benchmarks, measures, and performance optimization
- Countywide grants management and development

FY 17 Accomplishments:

- Phase I Performance Management System implementation includes pilot department training installation develop of measures and tracking performance and reporting of Building, Tourism, Solid Waste and Utilities Departments
- Continue the performance management software
- Phase I eCivis system will have the capability to provide functions such as, but not limited to: a) locate grants and funding; b) solicit grant applications; c) centralize all grants management processes through a single system; d) manage performance outcomes and be able to view available funding balances and share outcomes through reports; e) minimize data entry and improve usability through simple integrations to the County departments most widely used Banner systems with very minimal Information Technology support. The pilot department for Phase I implementation is Community Services
- Lean Six Sigma Greenbelt Training. Four projects completed:
 - Green Belt Project Objective: **To Improve the County Commission Agenda Item Preparation Process** Agenda Process is not well understood and there is a lack of standardization in the organization. Many issues can cause delays in the agenda item review process. These delays can cause problems including undue stress for Agenda Coordinator, Administration and Board members having inadequate time to review items before meeting, items postponed to later meeting date, reduced time for citizens to be informed about agenda topics.

OFFICE OF MANAGEMENT & BUDGET SUMMARY

- Green Belt Project Objective: **To Reduce the Number of Days to Review and Approve Building Permits**

Turnaround time for Building Permit Issuance to our applicants is not consistently achieving target. In addition, the time to provide initial feedback to applicants is too long causing customer dissatisfaction.

- Green Belt Project Objective: **To Reduce Light Fleet Vehicle Maintenance Costs**

SLC light fleet is an important part of SLC operations. Maintaining light fleet in good working order and minimizing vehicle downtime and costs of unplanned maintenance and repairs is very important. Currently Light fleet costs are too high at \$448 annually per vehicle.

- Green Belt Project Objective: **To Reduce the Time to Gain Code Violation Compliance**

Code Violations are taking a very long time to bring into compliance. Non-Compliance issues are a liability for the county and a source of citizen complaints. Reduce Inmate Medical Costs - identified more than \$411,000 in hidden expenses associated with unnecessary medical costs such as overtime pay for unnecessary outside trips for medical attention for inmates in the county jail.

FY 18 Initiatives:

- Continue Phase 2 Implementation of Performance Measure process countywide
- Continue Phase 2 Implementation of eCivis grant management system
- Develop efficiency council to coordinate efficiency project
- Continue training of Lean Six Sigma Greenbelt and add Blackbelt component

Purchasing

- Purchase or contract for all supplies, materials, equipment and contractual services required by any County department
- Prepare, monitor and manage all Bid, Request for Proposals and Request for Qualification documents
- Contract Management enables the County to manage and monitor the County's current and future contracts to ensure compliance with the County's own ordinances and resolutions, and compliance with state statutes
- Maintain and manage all vendor insurance certificates for compliance
- Operate the material center
- Maintain the County's capital asset records. Inventory Management provides a reasonable assurance that proper records have been maintained for property acquired with state financial assistance; equipment is adequately safeguarded and maintained; and the disposition or encumbrance of any equipment or real property is in accordance with state requirements
- Courier function provides efficiency obtained by having coordinated deliveries between County departments
- Maintain and manage all vehicle/Equipment titles and license plates

FY 17 Accomplishments:

- Electronic contract request form
- Electronic Bid/RFP/RFQ request form
- Blast bid notification for potential bidders

FY 18 Initiatives:

- Electronic approvals for requisitions
- Electronic delivery of purchase orders to Departments (paperless)
- Electronic submission of purchasing card transactions from Departments to Finance

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Office of Management & Budget

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	845,465	978,960	1,101,197	122,237
Operating	138,609	212,610	230,777	18,167
Capital Outlay	1,520	2,000	2,000	0
Grants & Aids	25,000	25,000	25,000	0
Total Budgetary Costs	<u>1,010,594</u>	<u>1,218,570</u>	<u>1,358,974</u>	<u>140,404</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,010,594	1,218,570	1,358,974	140,404
Total Revenues	<u>1,010,594</u>	<u>1,218,570</u>	<u>1,358,974</u>	<u>140,404</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Management & Budget	6.00	6.00	6.00	0.00
Planning & Grant Management	2.00	2.00	3.00	1.00
Purchasing	4.00	4.00	4.00	0.00
Total Full-Time Equivalents (FTE)	<u>12.00</u>	<u>12.00</u>	<u>13.00</u>	<u>1.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Management & Budget

Highlights

The Budget Division FY 18 adopted budget \$588,718 is decreasing by \$41,600, or -6.60%:

- Personnel is increasing by \$17,800, or +3.25% due to:
 - o An increase in health insurance
 - o 2% COLA increase

- Operating is decreasing by \$59,400, or -74.42%

	FY 2016	FY 2017	FY 2018	
Budgetary Costs	Actual	Adopted	Adopted	Variance
Personnel	516,294	548,498	566,298	17,800
Operating	56,099	79,820	20,420	(59,400)
Capital Outlay	1,520	2,000	2,000	0
Total Budgetary Costs	<u>573,913</u>	<u>630,318</u>	<u>588,718</u>	<u>(41,600)</u>

	FY 2016	FY 2017	FY 2018	
Funding Sources	Actual	Adopted	Adopted	Variance
General	573,913	630,318	588,718	(41,600)
Total Revenues	<u>573,913</u>	<u>630,318</u>	<u>588,718</u>	<u>(41,600)</u>

	FY 2016	FY 2017	FY 2018	
Staffing Summary	Actual	Adopted	Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	4.00	4.00	4.00	0.00
Total Full-Time Equivalents (FTE)	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Planning & Grant Management

Highlights

The Planning and Grants Management Division FY 18 adopted budget \$409,987 is increasing by \$172,812, or +72.86%:

- Personnel is increasing by a total of \$95,245, or +55.53% due to:
 - o An increase in health insurance
 - o 2% COLA increase
 - o The transfer-in and reclass of a position from Solid Waste in FY17 to Management Analyst (+1.00 FTE)

- Operating is increasing by a total of \$77,567, or +190.82% from various changes from within the Budget Division into the Planning & Grants Division
 - \$41,067 Other Professional Services
 - \$1,500 FBC Conference
 - \$2,500 FBC Annual Membership
 - \$1,000 FBC Conference Registration
 - \$30,000 Greenbelt
 - \$750 printing & binding (\$100 increase of \$650)
 - \$1000 office supplies (\$150 increase of \$850)

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	89,759	171,525	266,770	95,245
Operating	11,960	40,650	118,217	77,567
Grants & Aids	25,000	25,000	25,000	0
Total Budgetary Costs	<u>126,719</u>	<u>237,175</u>	<u>409,987</u>	<u>172,812</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	126,719	237,175	409,987	172,812
Total Revenues	<u>126,719</u>	<u>237,175</u>	<u>409,987</u>	<u>172,812</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	1.00	1.00	-	(1.00)
Professionals	1.00	1.00	3.00	2.00
Total Full-Time Equivalentents (FTE)	<u>2.00</u>	<u>2.00</u>	<u>3.00</u>	<u>1.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Purchasing

Highlights

The Purchasing Division FY 18 adopted budget \$360,269 is increasing by \$9,192, or +2.62%

- Personnel is increasing by \$9,192, or +3.55% due to:
 - o An increase in health insurance
 - o 2% COLA increase

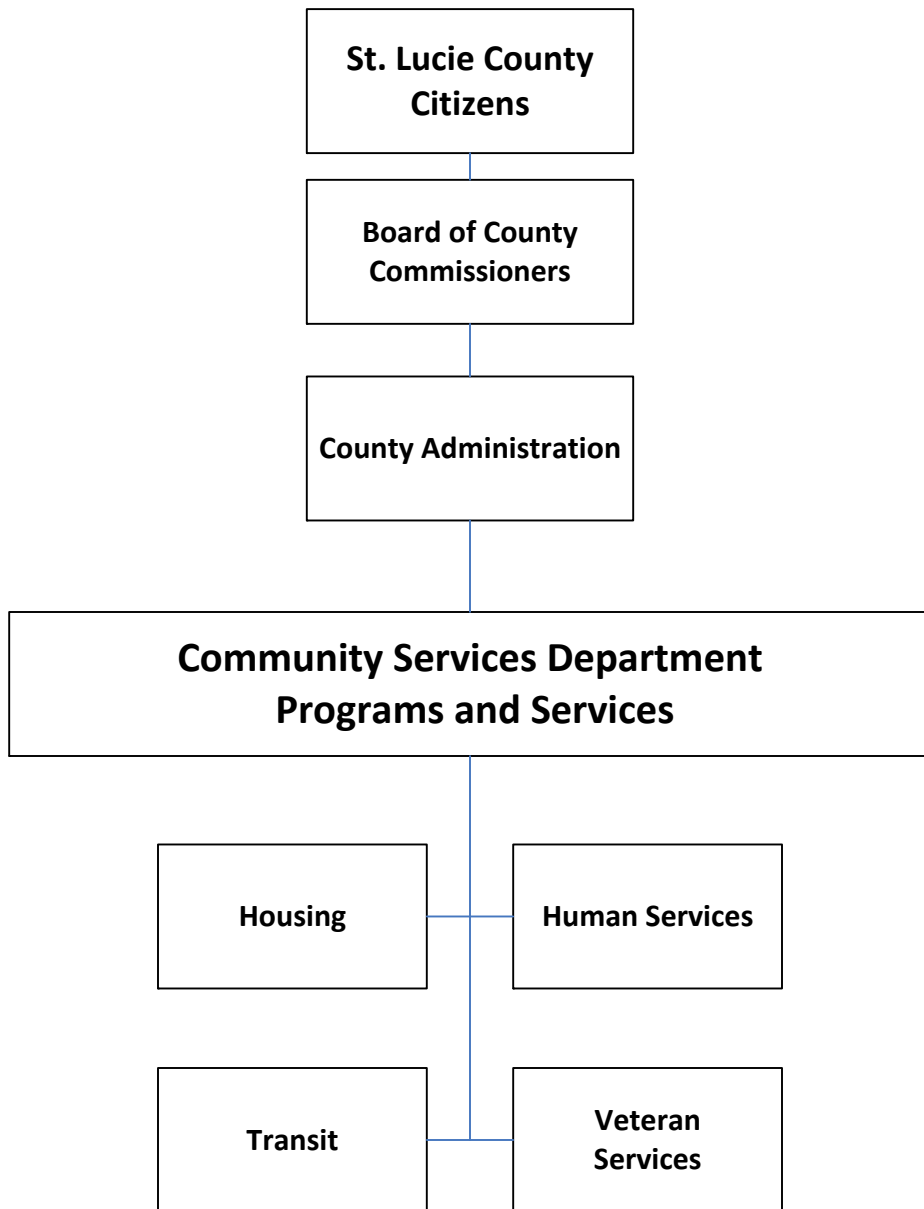
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	239,411	258,937	268,129	9,192
Operating	70,551	92,140	92,140	0
Total Budgetary Costs	<u>309,962</u>	<u>351,077</u>	<u>360,269</u>	<u>9,192</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	309,962	351,077	360,269	9,192
Total Revenues	<u>309,962</u>	<u>351,077</u>	<u>360,269</u>	<u>9,192</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	2.00	2.00	2.00	0.00
Professionals	1.00	1.00	1.00	0.00
Technicians	1.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>

OFFICE OF MANAGEMENT AND BUDGET - MANAGEMENT AND BUDGET: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Processing budget amendments within 72 hours - 90% of time	N/A	90%	90%
		Conduct monthly work group meetings	N/A	8	8
		Conduct monthly performance meetings	N/A	8	8
		Conduct monthly work group meetings in the budget process review	N/A	8	8
3.0 People					
3.10	Develop and Train Workforce	Number of training hours from webinars, Human Resources and Information Technology classes	N/A	200 Hrs.	200 Hrs.
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	73%	100%	100%



COMMUNITY SERVICES DEPARTMENT: SUMMARY

MISSION STATEMENT: Community Services provides assistance to residents to improve quality of life through information, resources and services.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INTITIAIVES:

Housing Division

Function: Provide direct assistance to income eligible households to meet their needs through preservation and creation of affordable housing, and the assistance of down payments to purchase properties through the following services: First Time Homebuyer Program, and Repair/Rehabilitation/Replacement Programs. When necessary, address disaster recovery initiatives.

FY 17 Accomplishments:

- Provided Housing Rehabilitation Program assistance to 18 homeowners
- Successfully administered \$750,000 in Community Development Block Grant (CDBG) Small Cities funding from the Florida Department of Economic Opportunity
- Provided down payment assistance to 12 homeowners
- Assisted 11 clients in navigating the Hardest Hit Fund
- Implements the Tenant Based Rental Program using HOME funds
- Submitted a new application for housing rehabilitation under the Community Development Block Grant (CDBG) with the Department of Economic Opportunity (DEO)

FY 18 Initiatives:

- Receive funding and start housing rehabilitation program using CDBG funds
- Continue to maximize leveraging of funds and explore funding prospects to enhance programs and services for residents and communities within St. Lucie County
- Explore opportunities to partner with the cities of Port Saint Lucie and Fort Pierce
- Implement a Wind Storm Mitigation Assistance Program utilizing Residential Construction Mitigation Program (RCMP) funds awarded by the Florida Department of Emergency Management, and apply for additional funding

FUNCTION, ACCOMPLISHMENTS, AND INTITIAIVES:

Human Services Division

- Provide direct services to residents through information, referral and resources
- Coordinate community services to enhance service delivery systems and avoid duplication of services

- Process all requests for State mandated human service programs, which include indigent burials, Health Care Responsibility Act and childhood forensic examinations
- Process contracts, payments and reporting for:
 - County contribution to Medicaid
 - County Health Department grant match for mental health and alcohol programs and Board approved funding for non-profit organizations
- Assist with preparation, response and recovery needs at times of disaster

FY 17 Accomplishments:

- Increased the number of Family Self Sufficiency clients by 100 percent
- Hosted two workshops for community organizations:
 - Florida Prosperity Town Hall meeting provided education on asset building strategies
 - Rethink Poverty gave individuals the ability to experience poverty through a simulation exercise
- Established a partnership with the United Way to provide equipment and volunteer recognition for the VITA program
- Increased the number of volunteers providing service to the Income Tax Assistance (VITA) sites

FY 18 Initiatives:

- Identify grant funding to assist the ALICE population with needed services to become self-sufficient
- Explore One Stop Success Centers around the state and determine feasibility for St. Lucie County
- Provide Family Self Sufficiency clients with Small Business Development Services to help ensure success of their small business startup
- Provide residents with access to volunteer opportunities as part of the Family Self Sufficiency Program
- Increase the number of sites providing free tax assistance to low-income residents, focusing on the southwest section of Port St. Lucie

Transit Division

- Compliance with federal, state, regional and local funding regulations, plans, programs and studies. Contribute to the development of applicable documents which influence public transportation in St. Lucie County and improve the quality of life by enhancing access to community destinations and points of interest
- Educate the public via community outreach efforts to provide information regarding the county's public transportation system
- Operational oversight of the transit operator (Council on Aging/Community Transit), which provides public transportation to residents and visitors
- Transportation services are provided through multiple funding sources; including federal, state and local including the Transit Municipal Service Taxing Unit

FY 17 Accomplishments:

- Provided public transportation consisting of 556,302 trips, to connect residents with opportunities such as employment, education and health care. This includes, the county's fixed route and paratransit service, and coordinated transportation contractors in the community

- Secured funding and developed a taxi cab voucher service for after-hour employment, educational and medical trips between the hours of 6:00 pm – 6:00 am for the Transportation Disadvantaged population
- Developed project plans for future implementation and installation of a community bike share program, wifi hotspot/smart city program, new bus service for 25th street and civil engineering plans for five bus shelters within Port St. Lucie and two within Fort Pierce
- Increased community outreach and education via a series of five new public service announcements aired on Comcast and social media sites. Purchased nine new informational stanchions/kiosks located throughout the community containing print collateral, provided presentations to the public surrounding smartphone application, free rides to vote, dump the pump and entered into a data sharing partnership with Google Transit
- Continued new regional connection transit route seven (#7); now providing public transportation to northern St. Lucie County (Lakewood Park) and connecting with Indian River County public transit (Go-Line)
- Continued the summer youth ride free program; With a School ID or Library Card, students of St. Lucie Schools ride throughout the county at no charge

FY 18 Initiatives:

- Identify new funding opportunities and methods which will reduce use of capital in order to promote a higher level of service, expand public transportation and infrastructure
- Develop FTA asset management plan for the existing fleet, equipment and facilities
- Develop civil engineering plans for the St. Lucie County Transit Headquarters facility, as identified within the St. Lucie County Transit Development Plan
- Continue review of local development plans to implement long range transportation practices which capture discretionary, or “choice,” riders. This will require changes to the current operational standards, land use and development policies
- Continue with capital and infrastructure priority planning. The installation of new transit infrastructure such as greenways, sidewalks, bus shelters, benches, signage and trash receptacles
- Finalize the development of a transit marketing plan, to increase awareness of public transportation via branding recognition, online and social media presence

Veteran Services Division

- To serve Treasure Coast Veterans and their families with dignity and compassion and to be their principal advocate in ensuring they receive the care, support and recognition earned in service to our Nation
- Process benefit claims on Veterans behalf for compensation, pension, health care, education, burial, home loans, lost records, property tax exemptions and survivor benefits
- Provide daily medical transportation services for Veterans to the West Palm Beach Veterans Administration Hospital
- Provide handicapped transportation for Veterans requiring specialized service from home to hospital van transportation pickup points and return upon completion

FY 17 Accomplishments:

- Planning and development work with the Florida Department of Veterans Affairs and the Veterans Administration towards July 2017 groundbreaking for the 120 bed Ardie R. Copas State Veterans Nursing Home for St. Lucie County, creating 190 new jobs (when completed)
- \$12,397,565 in compensation benefits obtained for Treasure Coast area Veterans
- 31,697 Veteran services provided
- 157 community outreach events

FY 18 Initiatives:

- Work with West Palm Beach VA Medical Center to significantly expand the Ft. Pierce VA Community Based Outreach Clinic (CBOC)
- Fully implement “Operation Vet Assist” early morning home pickup service for severely disabled Veterans for delivery to our hospital transportation van departure locations
- Maintain participation in the Ardie R. Copas State Veterans Nursing Home construction process
- Enhance the Veteran outreach program to include additional nursing home visits, power wheelchair and scooter distribution, and service to homeless Veterans

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Community Services

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-165,810	-	-	0
Personnel	1,487,884	2,223,381	1,903,444	(319,937)
Operating	1,456,562	2,109,411	1,560,650	(548,761)
Capital Outlay	4,474	292,553	534,675	242,122
Grants & Aids	6,227,050	8,524,294	10,617,829	2,093,535
Other Uses	222,534	622,346	1,404,728	782,382
Total Budgetary Costs	9,232,695	13,771,985	16,021,326	2,249,341

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	3,142,474	4,019,446	2,466,233	(1,553,213)
Special Revenue	6,090,221	9,752,539	13,555,093	3,802,554
Total Revenues	9,232,695	13,771,985	16,021,326	2,249,341

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Human Services	9.70	9.00	8.00	(1.00)
Housing Services	7.00	6.00	5.00	(1.00)
Transit	4.00	4.00	5.00	1.00
Veteran Services	9.00	11.00	11.00	0.00
Total Full-Time Equivalents (FTE)	29.70	30.00	29.00	(1.00)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Human Services

Highlights

The Human Services Division FY18 adopted budget, \$1,194,758 is decreasing by a total of (-\$718,970) or (-37.57%).

- Personnel is decreasing by a total of (-\$305,359) or (-40.43%) although the following expenses are increasing:
 - o An increase in the health insurance
 - o 2% COLA increase
- Operating is decreasing overall by (-\$35,212) or (-29.81%) mostly due to reductions or spend down of various grants
- Grants and Aids are decreasing by (-\$325,411) or (-39.91%) due to reductions in grant funding carrying forward
- Other Uses are decreasing by a total of (-\$52,988) or (-20.49%) due to reductions in reserves

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	672,811	755,316	449,957	(305,359)
Operating	27,809	84,577	49,365	(35,212)
Grants & Aids	879,381	815,265	489,854	(325,411)
Other Uses	-	258,570	205,582	(52,988)
Total Budgetary Costs	1,580,001	1,913,728	1,194,758	(718,970)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,481,646	1,807,453	990,624	(816,829)
Special Revenue	98,355	106,275	204,134	97,859
Total Revenues	1,580,001	1,913,728	1,194,758	(718,970)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	7.00	7.00	6.00	(1.00)
Officials/Managers	2.00	2.00	2.00	0.00
Technicians	0.70	-	-	0.00
Total Full-Time Equivalentents (FTE)	9.70	9.00	8.00	(1.00)

COMMUNITY SERVICES/HUMAN SERVICES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of residents providing a positive rating (excellent) on the customer satisfaction survey	96%	98%	100%
2.0 Community					
2.30	Promote Economic Development	Percentage of increase in the number of community partnerships	15%	20%	25%
2.50	Maintain a High Quality Of Life	Number of residents receiving information, referral and direct services	16,044	18,000	20,000
3.0 People					
3.10	Develop and Train Workforce	Number of employee professional development hours	423	500	600
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	16%	97%	97%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Housing Services

Highlights

The Housing Division FY18 adopted budget, \$2,893,578 is decreasing by a total of (-\$479,799) or (-14.22%).

- Personnel is decreasing by a total of (-\$111,588) or (-18.94%) due to:
 - o 1 FTE position reallocated to the General Fund
 - o An increase in the health insurance; and
 - o 2% COLA increase

- Operating is decreasing overall by (-\$538,550) or (-36.66%) mostly due to:
 - o Completion of grant funded housing repair projects from the prior fiscal year

- Grants and Aids are increasing by \$57,064 or 4.34% mostly due to:
 - o New grant funding and prior year unspent grant funding carrying forward

- Other Uses are increasing by \$113,275 or 100% due to higher fund balance reserves

	FY 2016	FY 2017	FY 2018	
Budgetary Costs	Actual	Adopted	Adopted	Variance
Intrafund Transfers	-105,353	-	-	0
Personnel	243,033	589,105	477,517	(111,588)
Operating	1,096,096	1,469,133	930,583	(538,550)
Capital Outlay	1,090	-	-	0
Grants & Aids	900,068	1,315,139	1,372,203	57,064
Other Uses	105,353	-	113,275	113,275
Total Budgetary Costs	<u>2,240,286</u>	<u>3,373,377</u>	<u>2,893,578</u>	<u>(479,799)</u>

	FY 2016	FY 2017	FY 2018	
Funding Sources	Actual	Adopted	Adopted	Variance
General	979,477	1,280,450	550,672	(729,778)
Special Revenue	1,260,809	2,092,927	2,342,906	249,979
Total Revenues	<u>2,240,286</u>	<u>3,373,377</u>	<u>2,893,578</u>	<u>(479,799)</u>

	FY 2016	FY 2017	FY 2018	
Staffing Summary	Actual	Adopted	Adopted	Variance
Administrative Support	6.00	5.00	4.00	(1.00)
Officials/Managers	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	<u>7.00</u>	<u>6.00</u>	<u>5.00</u>	<u>(1.00)</u>

COMMUNITY SERVICES/HOUSING: PERFORMANCE MEASURES					
OBJECTIVES		MEASURES	ACTUAL	TARGET	TARGET
			FY 2015-16	FY 2016-17	FY2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of households served	41	41	42
2.0 Community					
2.30	Promote Economic Development	Number of projects utilizing professional services contracts, licensed contractors, and ancillary services	30	28	28
2.50	Maintain a High Quality Of Life	Number of owner-occupied homes preserved or added to housing inventory	48	48	48
3.0 People					
3.10	Develop and Train Workforce	Number of employee professional development hours	298	320	320
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	58%	97%	97%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Transit

Highlights

The Transit Division FY18 adopted budget, \$11,288,053 is increasing by \$3,434,716 or 43.74%.

- Personnel is increasing by \$84,714 or 29.62% due to:
 - o An increase in the health insurance
 - o 2% COLA increase; and
 - o 1 additional FTE, Sr. Program Associate position, added during FY 2017

- Operating is increasing by \$23,903 or 4.61% mostly due to:
 - o An increase in contract labor and other contractual services related to building projects including new bus stop shelters

- Capital Outlays is increasing by \$242,122 or 82.76% due to:
 - o An increase in infrastructure expenses related to building projects

- Grants and Aids are increasing by \$2,361,882 or 36.95% due to:
 - o An increase of \$122,000 to fund Year 1 of a 2 year fare free pilot program
 - o An increase in grant funding and prior year grant funds carrying forward

- Other Uses are increasing by \$722,095 due to higher fund balance reserves

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-60,457	-	-	0
Personnel	114,344	286,002	370,716	84,714
Operating	297,034	518,116	542,019	23,903
Capital Outlay	3,384	292,553	534,675	242,122
Grants & Aids	4,446,601	6,392,890	8,754,772	2,361,882
Other Uses	117,181	363,776	1,085,871	722,095
Total Budgetary Costs	4,918,087	7,853,337	11,288,053	3,434,716

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	187,031	300,000	280,000	(20,000)
Special Revenue	4,731,057	7,553,337	11,008,053	3,454,716
Total Revenues	4,918,087	7,853,337	11,288,053	3,434,716

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	2.00	2.00	3.00	1.00
Professionals	2.00	2.00	2.00	0.00
Total Full-Time Equivalents (FTE)	4.00	4.00	5.00	1.00

COMMUNITY SERVICES/TRANSIT: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of public transportation trips for residents using the fixed route bus and demand response	289,503	303,978	319,177
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Installation of bus shelters and amenities such as bike racks, benches, and planters	4	9	7
2.50	Maintain a High Quality Of Life	Number of transportation trips via coordinated contractors for the transportation disadvantaged population (elderly and disabled residents)	260,952	273,999	287,699
3.0 People					
3.10	Develop and Train Workforce	Number of employee professional development hours	203	207	211
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	42%	97%	97%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Veteran Services

Highlights

The Veteran Services Division FY18 adopted budget, \$644,937 is increasing by \$13,394 or 2.12%.

- Personnel is increasing by \$12,296 or 2.07% due to:
 - o An increase in the health insurance
 - o 2% COLA increase
- Operating is increasing by \$1,098 or 2.92% mainly due to increased contract labor expenses funded from a grant
- Grants and Aids are remaining the same

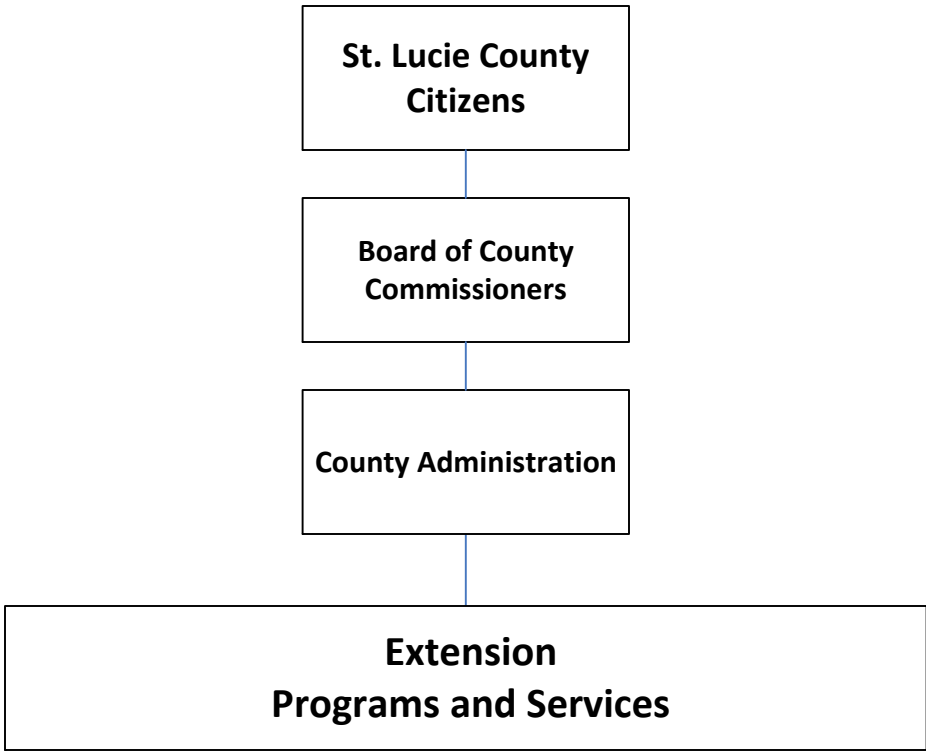
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	457,696	592,958	605,254	12,296
Operating	35,623	37,585	38,683	1,098
Grants & Aids	1,000	1,000	1,000	0
Total Budgetary Costs	<u>494,320</u>	<u>631,543</u>	<u>644,937</u>	<u>13,394</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	494,320	631,543	644,937	13,394
Total Revenues	<u>494,320</u>	<u>631,543</u>	<u>644,937</u>	<u>13,394</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	3.00	5.00	5.00	0.00
Professionals	1.00	1.00	1.00	0.00
Service Maintenance	5.00	5.00	5.00	0.00
Total Full-Time Equivalent (FTE)	<u>9.00</u>	<u>11.00</u>	<u>11.00</u>	<u>0.00</u>

COMMUNITY SERVICES / VETERAN SERVICES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of Client satisfaction with claim assistance	96%	98%	99%
		Number of Community outreach events	157	160	160
2.0 Community					
2.10	Provide For a Safe Community	Number of trips transporting Veterans to the West Palm Beach VA Hospital	5,790	6,102	6,200
2.20	Promote Economic Development	Number of Jobs created at Ardie R. Copas State Veterans Nursing Home (when complete)	N/A	N/A	190
		Monetary compensation awards received for Veterans	\$11.4 M	\$12.5 M	\$13.0 M
3.0 People					
3.10	Develop and Train Workforce	Training hours attended	952	960	960
		Individual Professional Development	62	96	96
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	95%	97%	97%



ST LUCIE COUNTY IFAS EXTENSION

MISSION STATEMENT:

The St. Lucie County IFAS Extension fosters partnerships to provide research-based information that leads to solutions for businesses, families and community members.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Main Function is to provide Outreach and Education in the Following Areas:

- 4-H youth development and Adult Leader Volunteer training and management
- Agribusiness and entrepreneurship
- Commercial fruit and crops production including worker protection, farm safety and food handling safety
- Commercial horticulture, landscape and nursery management, including pesticide applicator certification and training and green industries best management practices
- Consumer education including food, nutrition, health and money management
- Natural resource management, including energy and water conservation, and wildlife and invasive species management
- Urban horticulture and Master Gardener Volunteer training and management

FY 17 Accomplishments:

- Master Gardeners volunteered 15,886 hours and reached (educated) 30,137 people in the community. The total value of donated volunteer hours = \$350,763.
- Florida Master Naturalist volunteer service hours in St Lucie totaled 1,248.55 hours valued at \$27,567.98 and reached 4,098 people through programmatic efforts. Specific topics addressed include water quality (168.5 hours valued at \$3,720.48 reaching 222 people), management of wildlife and invasive species (946.80 hours valued at \$20,905.34 reaching 3735 people) and Master Naturalist service (133.25 hours valued at \$2,942.16 reaching 141 people).
- Biological Control Agents host-specific to invasive air potato vines are being reared by UF/IFAS in St Lucie County. 19,635 air potato biological control agents were released on 100 sites in St Lucie County. The advantage of using biological control is permanency and reduced reliance on chemical herbicides and corresponding labor.
- 261 students in St Lucie County participated in schoolyard IPM programs designed to help them reduce reliance on pesticides in favor of the use of natural enemies such as lady beetles.
- Extension volunteers monitored marine micro plastics contamination in the Indian River and St Lucie River estuaries. These tiny particles never biodegrade and are accidentally eaten by marine life, threatening their health. Toxins in the environment are attracted to and can easily adhere to their surface. Plastic molecules are very resilient and could remain intact to threaten the environment for thousands of years. Volunteers discovered micro plastics contamination in each sample observed.
- Environmental programming for 4,518 youth and their families, along with 101 adults in our community, focused on learning about the Indian River Lagoon and how to make behavioral and cultural changes to reduce their impact.
- St. Lucie County 4-H Farm Agriculture Education tours reached 1,745 youth.
- Training was provided for over 5,900 professionals in pesticide application, invasive plant and animal management, and biological control of invasive species.
- More than 169 agriculture workers were trained in Worker Protection Standards and safety trainings. Failure to comply can cost an agriculture company \$25,000 or more in fines.
- Over 200 horticultural professionals were trained in Green Industries Best Management Practices (GI-BMP).
- Agents trained and certified 500 citrus production workers and managers in GAPS (Good Agricultural Practices) and GMP (Good Manufacturing Practices) enabling them to sell fruit and produce globally.
- Educational staff worked with the City of Fort Pierce to develop Storm Water Education to both youth and adults at the Indian Hills Recreation area.

ST LUCIE COUNTY IFAS EXTENSION

- Nutrition education was delivered to 7044 youth and 568 adults through the Family Nutrition Program (FNP), increasing their awareness of good nutrition and physical activity, consequently promoting positive behavior changes.
- Over 1280 people were reached through the Zika Challenge train the educator programming.
- Adult volunteers attended 1117 hours of in-service training, and an additional 54 adult volunteers were trained to provide educational outreach to our community.
- **Awards**
 - National Organization for Counties County Resiliency: Infrastructure, Energy & Sustainability award for “Air Potato Biological Control Extension Program.
 - Alto Straughn 4-H Extension Professional and Enhancement Award for outstanding programming in 4-H education.

FY 18 Initiatives:

- Create new full time UF-shared Sea Grant & Estuarial Agent position that aligns with St. Lucie County’s Strategic Objectives of Protect the Natural Resources (Indian River Lagoon and Coastal ecology); Provide for a Safe Community (algal bloom prevention initiatives); and Promote Economic Development (assist marine economic development program).
- Create new part time Sr. Program Assistant position to support and expand the outreach efforts of Agents and align with the St. Lucie County's Strategic Objectives of Deliver Excellent Customer Service (assist at Extension Office); Provide for a Safe Community (assist Fruit Crops Agent); Promote Economic Development (assist Community Resource Development Agent); and Protect the Natural Resources (assist Natural Resource Agent).
- Renovate the Hurricane House at 8350 Picos Road, to make it more functional for business groups, to align with the County’s Strategic Objectives of Maintaining Infrastructure and Promoting Economic Development.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Extension

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	672,149	631,557	706,350	74,793
Operating	89,524	69,499	69,499	0
Capital Outlay	4,365	5,946	-	(5,946)
Total Budgetary Costs	766,038	707,002	775,849	68,847

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	732,932	654,500	711,453	56,953
Special Revenue	33,106	52,502	64,396	11,894
Total Revenues	766,038	707,002	775,849	68,847

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Extension	9.26	11.13	11.00	(0.13)
Total Full-Time Equivalents (FTE)	9.26	11.13	11.00	(0.13)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Extension

Highlights

The IFAS Cooperative Extension FY 18 adopted, \$775,849 is increasing by \$68,847 or +9.74%:

- Personnel is increasing by \$74,793, or +11.84% due to:
 - o 9% increase in health insurance costs
 - o 2% COLA increase
 - o In FY 17, a part-time employee was increased to full time status using an approved 0.50 FTE from FY 17 approved budget

- Capital is decreasing by \$5,946, or -100% due to:
 - o The department did not have any requests

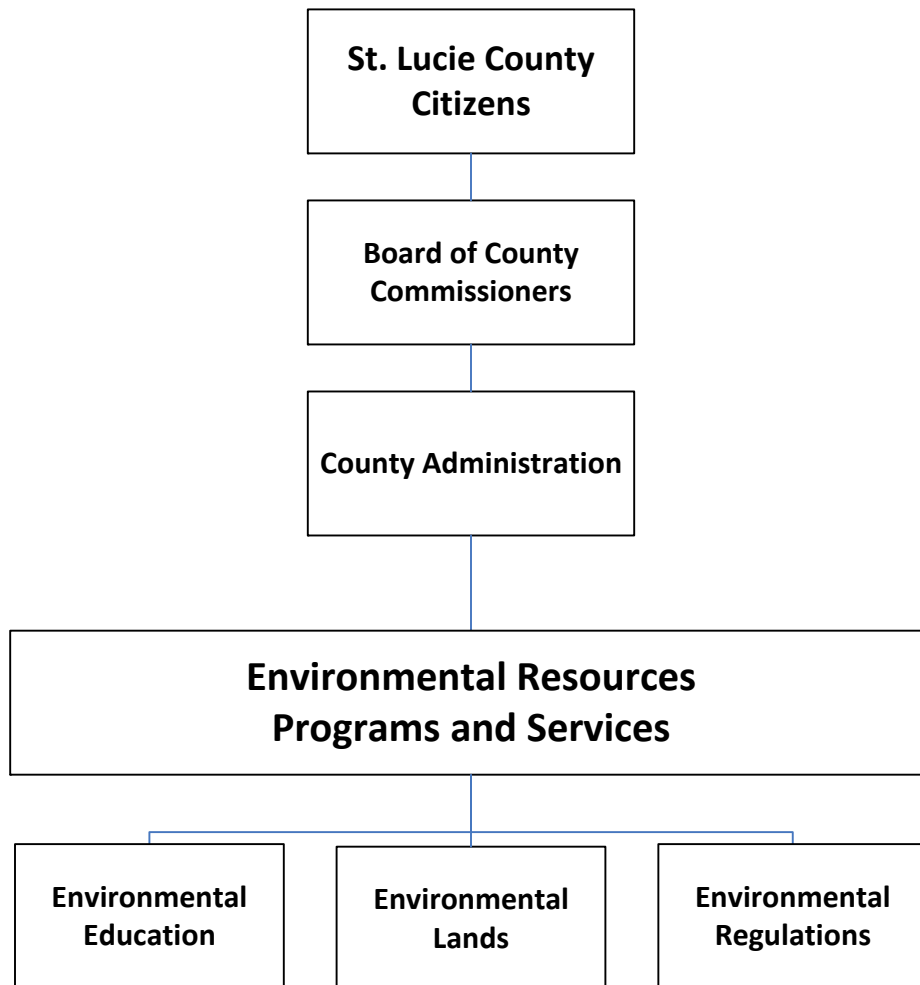
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	672,149	631,557	706,350	74,793
Operating	89,524	69,499	69,499	0
Capital Outlay	4,365	5,946	-	(5,946)
Total Budgetary Costs	<u>766,038</u>	<u>707,002</u>	<u>775,849</u>	<u>68,847</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	732,932	654,500	711,453	56,953
Special Revenue	33,106	52,502	64,396	11,894
Total Revenues	<u>766,038</u>	<u>707,002</u>	<u>775,849</u>	<u>68,847</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	3.26	5.13	5.00	(0.13)
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	4.00	4.00	4.00	0.00
Service Maintenance	1.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>9.26</u>	<u>11.13</u>	<u>11.00</u>	<u>(0.13)</u>

ST LUCIE COUNTY IFAS EXTENSION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Customer survey -satisfied/very satisfied	92%	93%	94%
		Social media engagement - web site hits	277,804	280,000	290,000
		Customers assisted same day	92%	92%	92%
		Website visitors accessing educational information	308,771	350,000	400,000
2.0 Community					
2.20	Provide For a Safe Community	Increased knowledge of how to protect workers from pesticide exposure (Pre/Post survey)	25%	35%	40%
		Increased knowledge on how to meet audit criteria through food safety education.(Pre/Post survey)	25%	37%	40%
		Increased knowledge on how to protect yourself from a being bit by a Aedes species mosquito. (Pre/Post survey)	N/A	56%	56%
2.30	Promote Economic Development	Increased knowledge on how to develop a Commercial Horticulture business development plan (Pre/Post Survey)	20%	40%	45%
		Increased business expansion and retention of Commercial Horticulture businesses.	25%	36%	36%
2.40	Protect The Natural Resources	Knowledge gain on how to increase the use of biological control for the control invasive species.	75%	83%	83%
		Knowledge gain on how to protect the environment as a result of Green Industry Best Management Practices (GIBMP) training and certification.	15%	30%	30%
2.50	Maintain a High Quality Of Life	Value of volunteer hours providing educational resources to youth, families, and the community	\$ 650,000	\$ 698,000	\$ 700,000
		Knowledge gain on how youth can positively impact the environment (pre/post survey)	56%	56%	56%
3.0 People					
3.10	Develop and Train Workforce	Increased training of landscape, nursery and agricultural workers.	25%	35%	40%
		Number of workers trained from the landscape, nursery and agricultural industry	500	700	700
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percent of operating budget vs. actual	98%	97%	97%



ENVIRONMENTAL RESOURCES DEPARTMENT: SUMMARY

MISSION STATEMENT: To preserve, protect and enhance St. Lucie County's environmental resources through sustainable land management practices, regulations, public education, assistance and outreach.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Environmental Resources Department:

The mandatory role of reviewing all proposed developments to ensure compliance with applicable regulations and compatibility with the County's long-term vision. Work with citizens, businesses, homeowners, and other stakeholders to protect natural resources by guiding and regulating impacts to ensure avoidance, minimization, and adequate/ appropriate mitigation. Provide public access, passive recreation amenities, preserve, protect, maintain, and restore ecosystems and build connectivity within/among preserves and greenways & trails. Provide opportunities for citizen involvement and educational programs that foster partnerships and engage support for conservation of natural resources while creating a sustainable community and enhancing sustainable ecotourism/ecoheritage tourism. Cultivate knowledge, nurture a sense of wonder, and inspire stewardship for the natural world through education, artistic expression, collaboration, volunteerism and celebration.

FY 17 Accomplishments:

- Secured \$5,896,927 in grants, funding assistance & revenue for Environmental Resources Department (ERD) projects (with assistance on additional \$1.5 million U.S. Economic Development Administration (EDA) grant for the Airport) and saved the St. Lucie County (SLC) organization over \$450,000 by utilizing ERD resources
- Hosted over 30,000 visitors at the Oxbow EcoCenter; provided programs for more than 6,300 participants, hosted/supported 13 community events reaching another 17,000 people; engaged over 108 volunteers who gave more than 6,000 hours of service; coordinated the "Listen to the Water" Series; hosted over 1,305 people/30 events at the Ecoheritage House at Richard E. Becker Preserve; held 87 free Nature hikes for over 750 participants & and engaged volunteers who gave more than 650 hours of service
- Reviewed 800+ permits & 150 site plans/building permits, and conducted over 75 inspections (landscape & zoning) and developed Early Release Standards for Permits for qualifying Economic Development projects
- Revived the Native Plant Nursery, located at the St. Lucie County Jail
- Achieved Florida Green Building Coalition's Green Government Certification a & Lead SLC Green Taskforce
- Completed Natural Resource Management (prescribed fire: 1,000 Acres; invasive species: 4,000 Acres; wetland restoration & planting Projects: 50 Acres; & feral wildlife t: 400 hogs removed) and numerous preserve infrastructure improvement projects

FY 18 Initiatives:

- Develop Oxbow EcoCenter expansion designs and future plans
- Increase partnerships and volunteer opportunities for assistance with Ecoheritage House operating and programming, support of ecotourism, arts and nature education, community events, water and climate change education, and other initiatives continue
- Increase volunteer opportunities to support Preserve Pals, Wesley's Island, and other goals and initiatives
- Continue to reduce expenditures, increase efficiencies and promote environmentally sustainable growth at Tree Care Industry Association (TCIA) and the entire County organization by completing a Habitat Conservation Plan, Gopher Tortoise Recipient Sites and utilizing ERD resources (staff expertise, equipment, and etc.) to provide environmental consulting and land management services
- Environmentally Significant Lands/Greenways & Trails projects:
 - Implement, coordinate, and project manage initial phases of all five (5) SUN Trail Projects
 - Designate the North Fork Paddling Trail & finish installing paddle trail kiosks

ENVIRONMENTAL RESOURCES DEPARTMENT: SUMMARY

- Complete & open the greenway trail segment between Gordy Road Recreation Area and George LeStrange Preserve
- Continue to manage natural resources and improve infrastructure
- Continue to seek funding for acquisition, management & improvements
- Water Quality related projects:
 - Coordinating future phases at Wesley's Island, including volunteer planting projects, create system for volunteer/student transportation, State Lands lease investigation/execution, determine feasibilities of infrastructure, and continue work with Port engineers to develop future mitigation concepts
 - Explore potential water filtration pilot project along Platt's Creek
 - Teague Preserve 300 acre wetland restoration
 - Continue to seek funding

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Environmental Resources

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-30,000	-	-	0
Personnel	1,051,119	1,252,750	1,448,348	195,598
Operating	673,208	727,076	727,933	857
Capital Outlay	199,037	2,206,351	539,318	(1,667,033)
Grants & Aids	-	5,000	5,000	0
Other Uses	30,000	2,325,487	3,626,784	1,301,297
Total Budgetary Costs	<u>1,923,364</u>	<u>6,516,664</u>	<u>6,347,383</u>	<u>(169,281)</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,602,895	2,012,232	1,800,319	(211,913)
Special Revenue	250,022	1,047,229	1,517,169	469,940
Capital	70,446	3,457,203	3,029,895	(427,308)
Total Revenues	<u>1,923,364</u>	<u>6,516,664</u>	<u>6,347,383</u>	<u>(169,281)</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Land Management	8.00	8.00	8.00	0.00
Admin - Environmental Resources	3.00	2.00	2.00	0.00
Environmental Education	3.00	3.60	3.60	0.00
Environmental Regulations	3.00	4.00	5.00	1.00
Total Full-Time Equivalentents (FTE)	<u>17.00</u>	<u>17.60</u>	<u>18.60</u>	<u>1.00</u>

Admin - Environmental Resources

Highlights

Environmental Resources Administration Division:

The Environmental Resources Administration Division FY18 adopted budget, \$270,787 increased by a total of \$21,612 or 8.67%.

- Personnel increased by a total of \$21,612 or 12.28% from the following:
 - o An increase in the health insurance;
 - o 2% COLA increase; and
 - o The reclass of the Environmental Resources Division Director position to the Environmental Resources Director position
- Operating did not have a changes

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	168,965	176,037	197,649	21,612
Operating	72,471	73,138	73,138	0
Total Budgetary Costs	<u>241,436</u>	<u>249,175</u>	<u>270,787</u>	<u>21,612</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	241,436	249,175	270,787	21,612
Total Revenues	<u>241,436</u>	<u>249,175</u>	<u>270,787</u>	<u>21,612</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	1.00	-	-	0.00
Professionals	1.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>3.00</u>	<u>2.00</u>	<u>2.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Environmental Education

Highlights

Environmental Education Division:

The Environmental Education Division FY18 adopted budget, \$361,235 increased by a total of \$25,141 or 7.48%.

- Personnel increase by a total of \$26,141 or 10.66% due to:
 - o An increase in the health insurance;
 - o 2% COLA increase;
 - o The reclass of an Environmental Education Coordinator position to an Environmental Education Manager position in FY 2017;
- Operating decrease overall by (-\$1,000) or (-1.16%) mostly due to the following:
 - o A reduction of various operating accounts, such as Training – Seminar Registrations
- Capital Outlay did not have any changes
- Grants and Aids did not have any changes

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	192,882	245,134	271,275	26,141
Operating	92,647	85,960	84,960	(1,000)
Capital Outlay	2,399	-	-	0
Grants & Aids	-	5,000	5,000	0
Total Budgetary Costs	<u>287,928</u>	<u>336,094</u>	<u>361,235</u>	<u>25,141</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	256,267	301,766	325,325	23,559
Special Revenue	31,661	34,328	35,910	1,582
Total Revenues	<u>287,928</u>	<u>336,094</u>	<u>361,235</u>	<u>25,141</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	-	0.60	0.60	0.00
Professionals	3.00	3.00	2.00	(1.00)
Technicians	-	-	1.00	1.00
Total Full-Time Equivalents (FTE)	<u>3.00</u>	<u>3.60</u>	<u>3.60</u>	<u>0.00</u>

**ENVIRONMENTAL RESOURCES DEPARTMENT / ENVIRONMENTAL EDUCATION & COMMUNITY OUTREACH:
PERFORMANCE MEASURES**

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of customer service survey feedback results of Grade "A"	99.5%	99.5%	100%
2.0 Community					
2.20	Provide For a Safe Community	Number of youth volunteers &/or after-school program participants	250	250	280
2.30	Promote Economic Development	Number of businesses engaged in ecotourism development	N/A	N/A	10
2.40	Protect The Natural Resources	Number of sustainable / green initiatives recommended the Green Taskforce	N/A	N/A	1
2.50	Maintain a High Quality Of Life	Number of participants in adult and youth programs	23,534	25,000	26,000
		Number of visitors per year	34,532	34,000	34,000
3.0 People					
3.10	Develop and Train Workforce	Number of hours of training / education for staff and volunteers	N/A	498	600
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage Operating Budget vs. Actual	95%	58%	92%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Environmental Regulations

Highlights

Environmental Regulations Division:

The Environmental Regulations Division FY18 adopted budget, \$694,620 increased by a total of \$378,281 or 119.58%.

- Personnel increase by a total of \$114,881 or 40.38% from the following:
 - o An increase in the health insurance;
 - o 2% COLA increase;
 - o The reclass of a Sr. Environmental Planner position to an Environmental Regulations Manager position in FY 2017;
 - o The reclass of a Sr. Environmental Planner position to an Environmental Planner position in FY 2017;
 - o The transfer-in from Community Services – Library a Program Clerk position (1.00 FTE) and reclass the position to an Environmental Regulations Technician position (1.00 FTE)

- Operating increase by a total of \$20,000 or 95.44% from the following:
 - o The addition of \$2,000 for Travel;
 - o The addition of \$2,000 for Seminar Registrations;
 - o The addition of \$1,000 for Dues & Memberships; and
 - o The addition of \$15,000 for the ERD's 33% portion of the Sea Turtle Monitoring Project with Mosquito Control & Coastal Management Services and Parks, Recreation and Facilities

- Other Use increase by a total of \$243,400 due to the setup of a Fund Balance budget and Reserve budget in the Tree Cutting Fine & Mitigation Program

Budgetary Costs	FY 2016	FY 2017	FY 2018	Variance
	Actual	Adopted	Adopted	
Personnel	196,278	284,482	399,363	114,881
Operating	20,423	20,955	40,955	20,000
Capital Outlay	1,607	-	-	0
Other Uses	-	10,902	254,302	243,400
Total Budgetary Costs	218,309	316,339	694,620	378,281

Funding Sources	FY 2016	FY 2017	FY 2018	Variance
	Actual	Adopted	Adopted	
Special Revenue	218,309	316,339	694,620	378,281
Total Revenues	218,309	316,339	694,620	378,281

Staffing Summary	FY 2016	FY 2017	FY 2018	Variance
	Actual	Adopted	Adopted	
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	-	-	2.00	2.00
Professionals	2.00	3.00	1.00	(2.00)
Technicians	-	-	1.00	1.00
Total Full-Time Equivalent (FTE)	3.00	4.00	5.00	1.00

ENVIRONMENTAL RESOURCES DEPARTMENT / REGULATIONS: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percent of Customer Service Survey feedback of Grade "A" per overall	100%	100%	100%
		Percent of projects processed exceeding LDC timeframe maintaining LDC compliance	90%	100%	100%
		Number of days for review of a Vegetation Removal Permit	N/A	10	7
		Number of days for review of a Landscape Inspection for Zoning Compliance	N/A	5	4
		Number of outreach and education efforts (informational videos, classes, brochures, and SLCTV media spot) on current natural resource regulations	7	10	13
2.0 Community					
2.40	Protect The Natural Resources	Number of environmental permits processed	759	825	900
		Percentage of permits and site plans where required tree mitigation is provided via onsite tree mitigation or 25% upland habitat set aside	N/A	80%	85%
		Number of sea turtle informational signs provided to SLC residents	15	20	20
		Percentage of preserve areas within approved developments that are managed according to the ERD approved Preserve Area Management Plan (PAMP)	N/A	90%	100%
2.50	Maintain a High Quality Of Life	Percentage of abatement for Environmental Resources code enforcement cases	100%	100%	100%
3.0 People					
3.10	Develop and Train Workforce	Number of training hours per employee	35	45	50
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	68%	92%	92%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Land Management

Highlights

Land Management Division:

The Land Management Division FY18 adopted budget, \$5,020,741 decreased by a total of (-\$594,315) or (-10.58%).

- Personnel increase by a total of \$32,964 or 6.03% from the following:
 - o An increase in the health insurance;
 - o 2% COLA increase;
 - o The reclass of a Sr. Natural Resources Mgmt. Specialist position to a Natural Resources Operations Coordinator position in FY 2017;
 - o The reclass of a Natural Resources Mgmt. Specialist position to a Sr. Strategic P&R Coordinator position in FY 2017;
 - o The reclass of a Natural Resources Coordinator position to a Sr. Land S&O Coordinator position in FY 2017;
 - o The reclass of a Natural Resources Coordinator position to a Natural Resources Manager position in FY 2017;

- Operating decrease overall by (-\$18,143) or (-3.32%) mostly from the following:
 - o A reduction due to a budget in FY 2017 for the rollover of FY 2016 Purchase Orders;
 - o The addition from the transfer of Mosquito Control properties to ERD – Lands in FY 2017; and
 - o A reduction from the spend-down of the Heathcote Stormwater Park Project

- Capital Outlays decrease overall by \$1,667,033 or (-75.56%) mostly due to the following:
 - o An increase of \$220,000 for the carry forward of the Heathcote Stormwater Park Project;
 - o A decrease of \$1,393,221 from the transfer-out of funds to Project Reserves for Projects to be Determined for the CIP Plan;
 - o A decrease of \$210,601 to Project Reserves for various projects;
 - o A decrease of \$672,529 for the spend-down of various projects in FY 2017;
 - o The addition of \$25,000 for Wesley's Island / Raccoon Island Primitive Classroom;
 - o The addition of \$50,000 for Platts Creek Shop - Pole Barn;
 - o The addition of \$6,284 for a Motorola APX7000 700/800 1.5 Portable Radio; and
 - o The addition of \$8,034 for a Kawasaki Mule

- Other Uses increase by \$1,057,897 or 45.71% mostly due to the following:
 - o An increase of \$614,748 from the transfer-in of funds to Project Reserves for Projects to be Determined for the CIP Plan;
 - o An increase of \$210,601 to Project Reserves for various projects; and
 - o An net increase of \$232,548 to balance the total revenues and total expenditures in ERD - Land's various funds

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-30,000	-	-	0
Personnel	492,994	547,097	580,061	32,964
Operating	487,666	547,023	528,880	(18,143)
Capital Outlay	195,030	2,206,351	539,318	(1,667,033)
Other Uses	30,000	2,314,585	3,372,482	1,057,897
Total Budgetary Costs	1,175,690	5,615,056	5,020,741	(594,315)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,105,192	1,461,291	1,204,207	(257,084)
Special Revenue	53	696,562	786,639	90,077
Capital	70,446	3,457,203	3,029,895	(427,308)
Total Revenues	1,175,690	5,615,056	5,020,741	(594,315)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Officials/Managers	3.00	3.00	3.00	0.00
Technicians	5.00	5.00	5.00	0.00
Total Full-Time Equivalent (FTE)	8.00	8.00	8.00	0.00

ENVIRONMENTAL RESOURCES DEPARTMENT / LANDS: PERFORMANCE MEASURES

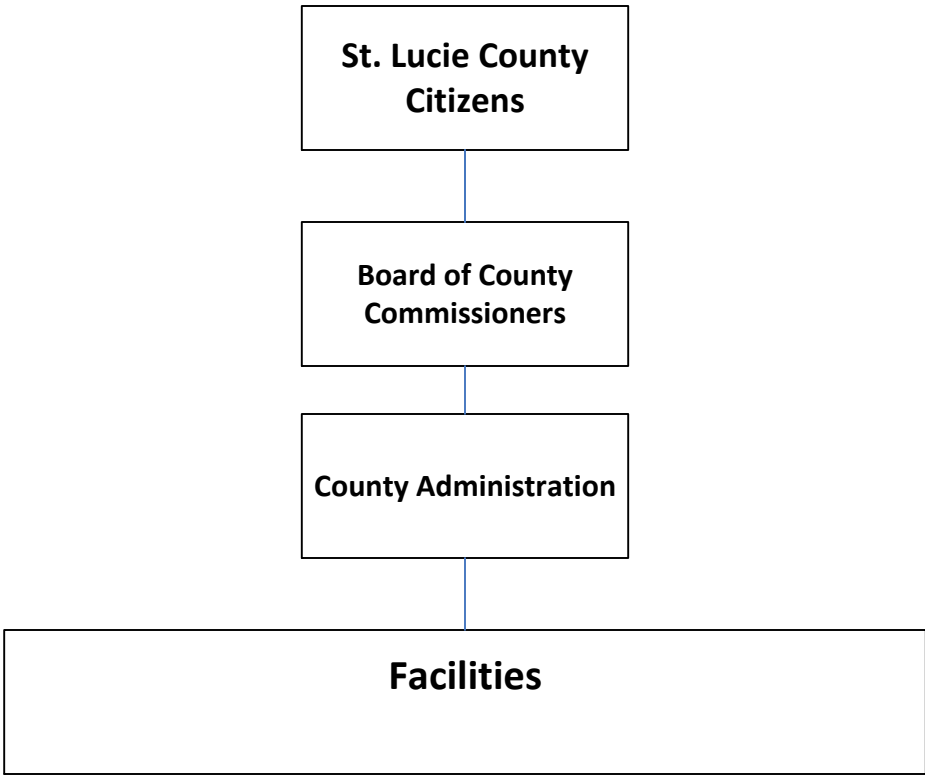
OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of responses to online survey about guided nature program and preserves visited.	N/A	N/A	140
1.20	Innovation	Percentage of ERD preserves webpages maintained with up-to-date information.	25%	50%	75%
		Percentage of registrations for nature programs made online.	N/A	75%	90%
		Percentage of printed materials upgraded to digital format to reduce cost, time and materials.	N/A	10%	15%
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of preserves with up-to-date kiosks.	50%	70%	90%
		Percentage of preserves with outstanding requirements for infrastructure and amenities.	45%	40%	35%
		Percentage of water project readiness vs. conceptual (i.e. ready for turn dirt funding if available).	5%	25%	25%
2.20	Provide For a Safe Community	Percentage of preserves within urban interface areas that are maintained with wildfire mitigation principles.	80%	80%	95%
		Percentage of preserves that provide up-to-date rules, maps, and safety information.	50%	80%	90%
		Percentage of trails that provide up-to-date trail makers to mitigate for lost hikers scenarios	70%	80%	95%
		Percentage of preserves where gates are closed at night.	10%	15%	25%
		Percentage of applicable facilities equipped with up-to-date security systems.	5%	15%	80%
		Percentage of preserves covered by a work camper program for presence purposes.	10%	20%	45%

ENVIRONMENTAL RESOURCES DEPARTMENT / LANDS: PERFORMANCE MEASURES

OBJECTIVES	MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18	
2.30	Promote Economic Development	Increase awareness and use of ERD preserves by measuring annual online visitation to preserve webpages	N/A	N/A	2,000
		Increase the number of participants attending nature and outreach programs/events offered annually	700	1,000	1,200
2.40	Protect The Natural Resources	Percent cover of category 1 invasive species on SLC parks and preserves.	80%	70%	50%
		Percentage of upland habitat in fire rotation.	25%	25%	35%
		Percentage of habitat in maintenance condition.	55%	50%	50%
		Percentage of impaired wetlands on SLC preserves.	95%	90%	80%
2.50	Maintain a High Quality Of Life	Percentage of regional greenway & trails implemented (of 75 miles	15%	20%	25%
		Percentage of SLC owned preserves open to the public.	70%	80%	85%
3.0 People					
3.10	Develop and Train Workforce	Percentage of staff maintained with a diversified/specialized background with over 5 years of experience.	70%	90%	95%
		Percentage of staff trained with basic wildland fire training (S130/190, red card qualified).	70%	90%	95%
		Percentage of staff trained for intermediate wildland fire behavior (S290).	70%	80%	80%
		Percentage of staff trained for fire operations in the wildland-urban interface (S215).	70%	80%	90%
		Percentage of staff trained and certified as a prescribed fire manager.	40%	50%	50%
		Percentage of staff trained in the FEMA incident command training.	50%	75%	90%
		Percentage of staff trained or requalified as a first responder.	95%	95%	95%
		Percentage of nature program contractors and volunteers trained in CPR and Emergency SOPs.	10%	90%	100%
		Number of advanced land management training/ certification/ ceu's hours earned by staff.	N/A	N/A	60
		Number of hours of customer service training attended by staff.	N/A	40	40

ENVIRONMENTAL RESOURCES DEPARTMENT / LANDS: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Cost Savings Provided to SLC Departments (Airport, Parks, Mosquito Control, & Public Works).	\$300,000	\$275,000	\$250,000
		ERD Grants awards for infrastructure (savings).	\$30,000	\$30,000	\$250,000
		ERD Grants awards for habitat restoration(savings).	\$15,000	\$761,876	\$681,173
		Number of volunteer/ partnership hours donated annually.	206	423	650
		Cost Savings to ERD budget through volunteer/partnership hours (based on 2015 Independent sector \$23.65).	\$4,872	\$10,004	\$15,373
		Percentage of Operating Budget vs. Actual spent	99%	83%	92%



FACILITIES DEPARTMENT SUMMARY

MISSION STATEMENT:

To enhance the quality of life in St. Lucie County by providing excellent customers service, while building a strong community for our employees, citizens, and visitors to our facilities and public buildings.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Facilities Department

- Delivery of excellent customer service by providing project management support for all County Departments and Constitutional Capital Improvements. Maintain interior and exterior of all 164 County buildings with additional facilities increasing within the next fiscal year.
- Maintain light fleet vehicles to minimize transportation risks while promoting safety, efficiency and reliability.

FY 17 Accomplishments:

- Replaced 34 older light fleet vehicles with more energy efficient vehicles as part of our Light Fleet Replacement Program providing for transparent and accountable financial management
- Completed sustainable energy and water saving improvements in facilities through Board of County Commissioners (BOCC) approved performance contract upgrades partnering with Florida Power and Light (FPL), completed building renovations to convert the old Port St. Lucie Police Station to the new Paula Lewis Library at Rosser Blvd, HVAC and duct work change out at Elks Park Concession building, implemented a new work order system, replaced Variable Air Volume (VAV) controls at Morningside Library, and completed project oversight of renovation of the Airport Customs Building
- Initiated design to replace air handler number two and four at the St. Lucie County Administration Building 2, initiated design of the St. Lucie County Administration Building parking lot drainage improvements, partnered with the City of Fort Pierce to complete the Melody Lane Parking Lot improvements, completed the security control systems upgrades and initiated copper piping replacement at Rock Road Jail, including plumbing fixture replacement
- Completed the replacement of the Road & Bridge back-up generator, to a new natural gas powered generator with full connection to Fort Pierce Utilities Authority (FPUA) services and complete chiller replacement and controls upgrade at the IFAS Extension Agriculture Center

FY 18 Initiatives:

- Facilities plans to complete all planned Capital Improvement Projects, design and plan a complete Administrative Complex Master Plan, continue project management throughout the construction phase of the new Tax Collectors office in Tradition. Construction shall be completed in FY18 Quarter 2, complete construction of the St. Lucie County Administration Building parking lot drainage improvements, continue to replace aging vehicle and promote vehicle safety through the Light Fleet Replacement Program, and continue to make Americans with Disabilities Act (ADA) improvements in County facilities where renovations occur

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Facilities

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	3,639,394	4,067,035	4,016,683	(50,352)
Operating	4,812,316	8,534,217	6,270,412	(2,263,805)
Capital Outlay	6,165,195	11,699,680	2,188,812	(9,510,868)
Other Uses	-	124,530	-	(124,530)
Total Budgetary Costs	14,616,905	24,425,462	12,475,907	(11,949,555)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	4,565,247	5,562,840	5,628,075	65,235
Special Revenue	3,982,870	6,678,871	5,751,638	(927,233)
Capital	6,068,788	12,183,751	1,096,194	(11,087,557)
Total Revenues	14,616,905	24,425,462	12,475,907	(11,949,555)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Facilities	71.46	75.46	71.79	(3.67)
Total Full-Time Equivalents (FTE)	71.46	75.46	71.79	(3.67)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Facilities

Highlights

The Facilities Division FY18 adopted budget of \$12,475,907 is decreasing by \$11,949,555 or -48.92%:

- Personnel is decreasing by \$50,352, or -1.24% due to:
 - o An increase in the health insurance
 - o 2% COLA increase
 - o The transfer-out of the Trades Crew to Parks & Special Facilities (-6.67 FTE)
 - o The transfer-in of the Parks & Recreation Assistant Director position from Parks & Recreation Administration and the reclassification of the position to Facilities Director (1.00 FTE)
 - o The transfer-in and reclassification of a Solid Waste Recycling Technician position to a Jail Maintenance Superintendent position (1.00 FTE) in FY 2017
- Operating is decreasing by \$2,263,805, or -26.53% due to:
 - o The addition of \$11,274 for Dude Software Maintenance & Support
 - o A net increase of \$164,166 in Utilities in the Administration Buildings, Jail Maintenance, and Courthouse Facilities sub-division budgets
 - o The net reduction of \$2,750,754 from the spend-down and/or completion of various Maintenance Improvement Projects
- Capital Outlays is decreasing by \$9,510,868, or -81.29% due to:
 - o The addition of \$593,374 for the Fleet Vehicle Replacement FY 2018 program
 - o The addition of \$50,000 for the Facilities Compound Improvements project
 - o The spend-down and/or completion of various Capital Improvement Projects
- Other Uses is decreasing by \$124,530, or -100.00% due to the decreasing of reserves for fund balancing

	FY 2016	FY 2017	FY 2018	
Budgetary Costs	Actual	Adopted	Adopted	Variance
Personnel	3,639,394	4,067,035	4,016,683	(50,352)
Operating	4,812,316	8,534,217	6,270,412	(2,263,805)
Capital Outlay	6,165,195	11,699,680	2,188,812	(9,510,868)
Other Uses	-	124,530	-	(124,530)
Total Budgetary Costs	<u>14,616,905</u>	<u>24,425,462</u>	<u>12,475,907</u>	<u>(11,949,555)</u>

	FY 2016	FY 2017	FY 2018	
Funding Sources	Actual	Adopted	Adopted	Variance
General	4,565,247	5,562,840	5,628,075	65,235
Special Revenue	3,982,870	6,678,871	5,751,638	(927,233)
Capital	6,068,788	12,183,751	1,096,194	(11,087,557)
Total Revenues	<u>14,616,905</u>	<u>24,425,462</u>	<u>12,475,907</u>	<u>(11,949,555)</u>

	FY 2016	FY 2017	FY 2018	
Staffing Summary	Actual	Adopted	Adopted	Variance
Administrative Support	5.00	5.00	5.00	0.00
Officials/Managers	2.00	2.00	3.00	1.00
Professionals	1.00	1.00	2.00	1.00
Service Maintenance	35.79	35.79	30.79	(5.00)
Skilled Craft	25.67	29.67	29.00	(0.67)
Technicians	2.00	2.00	2.00	0.00
Total Full-Time Equivalents (FTE)	<u>71.46</u>	<u>75.46</u>	<u>71.79</u>	<u>(3.67)</u>

PARKS, RECREATION, & FACILITIES / FACILITIES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of PM work orders per year	20%	30%	40%
		Percentage received and completed work orders	90%	95%	95%
		Percentage of customer satisfaction	50%	70%	80%
		Number of new Standard Operating Procedures for operation & revenue collecting	N/A	3	6
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of projects on schedule, meeting timelines for	90%	90%	90%
		Percentage of projects completed within budget	90%	90%	90%
		Percentage of unplanned or emergency work orders	80%	70%	60%
		Percentage of Kilowatt Hours used in all facilities w/ Performance Contract and Energy Efficient per year	10%	10%	10%
		Percentage of buildings assessed per year	25%	25%	35%
2.20	Provide For a Safe Community	Percentage of Fleet at or below 70,000 miles	80%	85%	90%
		Percentage of Fleet at or below seven (7) years	100%	100%	100%
		Percentage of staff completing defensive driving class	65%	75%	85%
3.0 People					
3.10	Develop and Train Workforce	Percentage of staff completing LEAP training programs	70%	85%	90%
		Percentage of staff participating in annual and bi-monthly safety reviews	50%	70%	80%
		Percentage of staff attending trades/skills training programs	70%	75%	85%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	89%	44%	46%

**St. Lucie County
Citizens**

**Board of County
Commissioners**

County Administration

Libraries

LIBRARY SERVICES DEPARTMENT: SUMMARY

MISSION STATEMENT: Library Services will advance knowledge, inspire lifelong learning, and strengthen our community.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Library Services

- Provide residents with up-to-date resources in a variety of formats
- Provide readers of all ages with recreational and informational reading
- Provide digital literacy opportunities including instruction, access to free Wi-Fi, Internet and a growing collection of E-Resources, including databases and downloadable audio and E-books
- Provide residents with a neutral place to gather and myriad opportunities to learn and explore both independently and in community

FY 17 Accomplishments:

- Completed the renovation of Paula A. Lewis Branch Library; staffed, furnished and opened to the public
- Opened Creation Station Studio @ Morningside Library offering patron access and small workshops
- Featured enriched and user friendly content on the Library's Web page
- Partnered with the Children's Services Council to add 500 youth to the Library's Summer Reading Challenge
- Provided over 45,000 people access to free Wi-Fi
- Circulated 100,000 E-books and E-audio.

FY 18 Initiatives:

- Increase E Circulation by 20%
- Add and activate a second Creation Station Studio at the Lewis Library, including 3D printing
- Provide patrons with 24/7 access to robust digital media streaming services and instant downloading to over 600, 000 items
- Proactively grow the library patron email address list and begin marketing library programs and services via email
- Identify additional funding sources and partners to enhance Library programs

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Library Services

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	2,540,855	3,156,919	3,479,127	322,208
Operating	882,925	1,104,810	1,126,368	21,558
Capital Outlay	995,142	2,540,732	654,693	(1,886,039)
Other Uses	-	158,664	495,283	336,619
Total Budgetary Costs	4,418,922	6,961,125	5,755,471	(1,205,654)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	3,777,872	4,357,629	4,685,215	327,586
Special Revenue	109,776	236,078	122,931	(113,147)
Capital	531,274	2,367,418	947,325	(1,420,093)
Total Revenues	4,418,922	6,961,125	5,755,471	(1,205,654)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Library Services	63.00	63.00	63.00	0.00
Total Full-Time Equivalents (FTE)	63.00	63.00	63.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Library Services

Highlights

Library Services FY18 adopted budget, \$5,755,471 is decreasing by (-\$1,205,654) or (-17.32%).

- Personnel is increasing by \$322,208 or 10.21% due to:
 - o Reclassification of Library Manager to Library Director Position
 - o An increase in the health insurance; and
 - o 2% COLA increase
 - o In FY 2017 a Library Program Clerk position (1.00 FTE) was transferred to Environmental Regulations Division; the position was replaced with another Library Program Clerk position (1.00 FTE) for the Lewis Library

- Operating is increasing by \$21,558 or 1.95%

- Capital Outlays is decreasing by (-\$1,886,039) or (-74.23%) due to:
 - o Reduction in building expenses related to completion of the Lewis Library
 - o Increase of \$50,000 for digital upgrades for patrons usage of digital media

- Other Uses are increasing by \$336,619 due to higher fund balance reserves

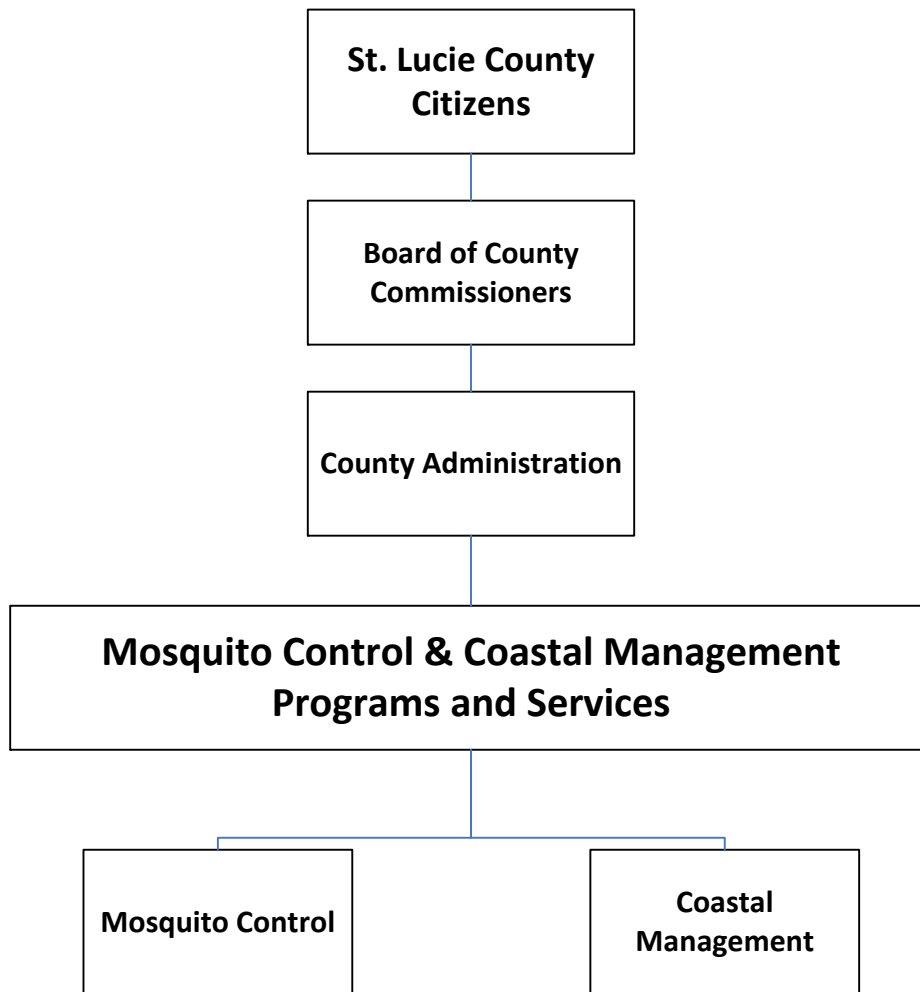
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	2,540,855	3,156,919	3,479,127	322,208
Operating	882,925	1,104,810	1,126,368	21,558
Capital Outlay	995,142	2,540,732	654,693	(1,886,039)
Other Uses	-	158,664	495,283	336,619
Total Budgetary Costs	4,418,922	6,961,125	5,755,471	(1,205,654)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	3,777,872	4,357,629	4,685,215	327,586
Special Revenue	109,776	236,078	122,931	(113,147)
Capital	531,274	2,367,418	947,325	(1,420,093)
Total Revenues	4,418,922	6,961,125	5,755,471	(1,205,654)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	38.00	44.00	44.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	17.00	9.00	9.00	0.00
Service Maintenance	7.00	9.00	9.00	0.00
Total Full-Time Equivalents (FTE)	63.00	63.00	63.00	0.00

LIBRARY SERVICES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY2015-16	TARGET FY2016-17	TARGET FY2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of service hours per week	226	272	272
		Number of E-items circulated	82,666	100,000	110,000
		Number of Wi-Fi sessions	45,910	49,000	53,000
1.20	Innovation	Percentage of Branch outlets providing individual digital instruction	80%	100%	100%
2.0 Community					
2.50	Maintain a High Quality Of Life	Number of patrons attending library programs	28,536	30,000	35,000
		Number of Summer Reading Challenge participants	2,932	3,300	3,630
3.0 People					
3.10	Develop and Train Workforce	Number of staff development hours	1,112	1,850	1,950
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	88%	97%	97%



MOSQUITO CONTROL & COASTAL MANAGEMENT SERVICES DEPARTMENT: SUMMARY

MISSION STATEMENT: The Mosquito Control and Coastal Management Services Department consists of the Mosquito Control District and the Erosion District, which handles coastal management responsibilities. The mission of the Mosquito Control District is to reduce the risks of mosquito-borne diseases and improve the quality of life in our community by implementing environmentally safe, effective and economically responsible practices consistent with applicable laws. The mission of the Erosion District is to evaluate coastal processes and environmental resources in order to manage critically-eroded beaches through enhancement and preservation.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

MOSQUITO CONTROL DISTRICT

- Control pestiferous and disease-bearing mosquitoes to protect public health and maintain quality of life
- Manage and maintain mosquito impoundments and coastal forested preserves for public health and public recreational access
- Perform ground and aerial chemical applications, arbovirus and environmental monitoring
- Provide permit-required record-keeping in support of spraying and impoundment and preserve management programs
- Operate and maintain preserves consistent with management plans overseen by the State of Florida through the Florida Department of Environmental Protection, South Florida Water Management District and Florida Communities Trust land acquisition programs, as well as, the United States Fish and Wildlife Service (USFWS) National Coastal Wetland Restoration program
- Abide by federal and state permits, statutes and rules

FY 17 Accomplishments:

- Responded aggressively to Governor's Public Health Emergency Order related to the Zika virus threat, implementing a Zika Response Plan in coordination with the Florida Department of Health. No locally acquired cases of Zika were reported
- Conducted 33 targeted neighborhood sweeps including door-to-door inspections of 2,353 properties in response to suspected Zika case reports
- Added an Entomological Inspector position to enhance surveillance and treatment
- Implemented new workforce management software to improve operational efficiency and reporting
- Replaced six high-mileage fog-spraying trucks and added 12 new ultra-light volume (ULV) systems and 13 Inspection Team laptops
- Initiated Mosquito Outreach Program, spreading mosquito education through the Oxbow Eco-Center, festivals, schools and local governments
- Participated with Florida Department of Agriculture and Consumer Services (FDACS) on statewide surveillance program for Zika-carrying *Aedes Aegypti* mosquitoes

MOSQUITO CONTROL & COASTAL MANAGEMENT SERVICES DEPARTMENT: SUMMARY

- Created 10-year Mosquito Impoundment structure repair and maintenance plan
- Improved impoundment repair and maintenance capabilities through the addition of a Caterpillar backhoe and buzz blade
- Streamlined mosquito control operations by shifting recreational responsibilities to the Parks, Recreation and Facilities Department
- Performed cleanup and repairs due to damage from Hurricane Matthew at more than 20 mosquito control impoundments and preserves
- Increased significantly the District's coordination on research and operations with FDACS and other Mosquito Control Districts throughout the State.

FY 18 Initiatives:

- Perform mosquito-treatment testing that will demonstrate the best possible options for safe and effective
- Expand research capability through Inspection Building lab renovation and added equipment
- Initiate phased program for replacement of high-use mosquito magnet traps
- Replace three high-mileage mosquito fog-spraying trucks
- Replace aging handheld mosquito sprayers to improve treatment capabilities
- Remodel Impoundment 17A pump station
- Begin two-year project to provide underground power for Bear Point Preserve aerators
- Initiate two-year Harbor Branch Preserve Dike Improvement Project
- Repair Bear Point Preserve recreational facilities
- Assist multi-department effort to create Vehicle Wash-Station Filtration system
- Assist multi-department effort to create new site plan for County Compound

EROSION DISTRICT

- Provide technical expertise and application of the most advanced engineering and environmentally-sound management practices to address inlet management and coastal storm impacts upon beach erosion
- Manage and re-nourish Atlantic coastal beaches and dunes for resource management and protection of upland property and public infrastructure
- Planning and coordinating beach, dune, environmental resources and other coastal issues with local, state and federal agencies
- Federal and state funding is critical for maintaining a successful beach management program

FY 17 Accomplishments:

- Received approximately \$1,270,000 in state beach and inlet management funding
- Secured Florida Department of Environmental Protection (FDEP) permit for the Ft. Pierce Inlet Sediment Basin project
- Continued work for the Erosion District (as the local sponsor) to move forward with the completion of the Ft. Pierce General Re-evaluation Report, seeking a new 50-year federal project life authorization

MOSQUITO CONTROL & COASTAL MANAGEMENT SERVICES DEPARTMENT: SUMMARY

- Coordinated with the U.S. Army Corps of Engineers to schedule the St. Lucie County feasibility study for a hearing at the Civil Works Review Board (July 2017)
- Completed physical and biological monitoring of both the South County Beach and Dune Restoration and Ft. Pierce Shore Protection projects for the 2016/17 season
- Initiated effort with the Florida Inland Navigation District to divert Indian River Lagoon sand-dredge material from a spoil site to Fort Pierce Beach, providing emergency nourishment to combat extreme erosion
- Increased efficiency and operational capabilities through the addition of a Coastal Engineer position

FY 18 Initiatives:

- Apply for state funding to support various elements of the beach and inlet management program
- Continue annual physical and biological monitoring of both the South County Beach and Dune Restoration and Ft. Pierce Shore Protection projects
- Seek appropriations for the next federally planned nourishment of the Ft. Pierce Shore Protection project
- Work with Erosion District consultant towards the completion of the Ft. Pierce General Reevaluation Report (GRR) under the guidance and authority of the 2014 Water Resources Development Act (WRDA) Bill
- Coordinate efforts with the U.S. Army Corps of Engineers to complete the St. Lucie County feasibility study
- Monitor the search for additional offshore sand by the Corps of Engineers for future southeast Florida nourishment projects

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Mosquito Control & Coastal Management Svcs

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-374,544	-	-	0
Personnel	1,465,234	1,888,153	1,969,807	81,654
Operating	2,682,680	7,878,685	9,096,734	1,218,049
Capital Outlay	490,431	1,394,622	734,962	(659,660)
Other Uses	883,824	9,649,827	7,896,859	(1,752,968)
Total Budgetary Costs	<u>5,147,624</u>	<u>20,811,287</u>	<u>19,698,362</u>	<u>(1,112,925)</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	5,147,624	20,749,128	19,698,362	(1,050,766)
Capital	-	62,159	-	(62,159)
Total Revenues	<u>5,147,624</u>	<u>20,811,287</u>	<u>19,698,362</u>	<u>(1,112,925)</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Admin - Mosquito Control	6.00	6.50	4.50	(2.00)
Coastal Management Services	1.00	2.00	2.00	0.00
Impoundment Operations	9.00	9.00	9.00	0.00
Inspection Division	11.86	12.86	13.86	1.00
Total Full-Time Equivalents (FTE)	<u>27.86</u>	<u>30.36</u>	<u>29.36</u>	<u>(1.00)</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Admin - Mosquito Control

Highlights

Mosquito Control Administration Division:

The Mosquito Control Administration Division FY18 adopted budget, \$5,811,277 decrease by a total of \$1,003,345 or -14.72%.

- Personnel decrease by a total of \$126,250 or (-25.43%) from the following:
 - o An increase in the health insurance; and
 - o 2% COLA increase;
 - o In FY 2017, the transfer–out of a Budget and Contracts Coordinator position (1.00 FTE) to Parks, Recreation and Facilities – Parks & Special Facilities – Coastal Management Services; and
 - o In FY 2017, the reclass and transfer of the Mosquito Coordinator position (1.00 FTE) in the Mosquito Control – Administration Division to a Sr. Entomological Inspector position (1.00 FTE) in the Inspection Division
- Operating decrease by a total of \$47,564 or (-8.11%) mostly from the completion of a non-capital project:
 - o The renovation of the administration building; and
 - o Maintenance Improvement Project at Tailer’s Cover Impoundment #10B
- Capital Outlay increase by a total of \$55,000 or (34.66%) is from the carry forward of the Vehicle Wash Station Filtration System
- Other Use decrease by a total of \$884,531or (-15.87%) mostly from the following:
 - o The removal of \$109,142 from Transfer to County Capital for the fleet replacement of five vehicles in FY 2017;
 - o A reduction of \$749,097 to balance the Mosquito Control Fund’s total revenues and total expenditures; and
 - o A reduction of \$46,456 in Project Reserves to reflect a spend-down of the Impoundment #1 – Bear Point Mitigation Bank Department of Environmental Protection Monitoring project

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	280,307	496,384	370,134	(126,250)
Operating	586,900	586,724	539,160	(47,564)
Capital Outlay	225,366	158,670	213,670	55,000
Other Uses	108,505	5,572,844	4,688,313	(884,531)
Total Budgetary Costs	1,201,077	6,814,622	5,811,277	(1,003,345)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	1,201,077	6,814,622	5,811,277	(1,003,345)
Total Revenues	1,201,077	6,814,622	5,811,277	(1,003,345)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	3.00	3.00	2.00	(1.00)
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	2.00	2.50	1.50	(1.00)
Total Full-Time Equivalentents (FTE)	6.00	6.50	4.50	(2.00)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Impoundment Operations

Highlights

Impoundment Division:

The Impoundment Division FY18 adopted budget, \$1,706,926 decrease by a total of \$560,560 or -24.72%.

- Personnel increased by a total of \$42,953 or (7.37%) from the following:
 - o An increase in the health insurance; and
 - o 2% COLA increase

- Operating increase overall by \$19,966 or (3.18%) mostly due to the increases in Communications and Utilities to reflect projected higher expenses in FY 2018

- Capital Outlays decrease overall by \$623,879 or (-58.97%) mostly due to the following:
 - o The completion of the Harbor Branch Mangrove Restoration Grants Project;
 - o The completion of the aluminum overhang for the generators;
 - o The removal of \$62,159 from completion of the Blind Creek Preserve Restroom project;
 - o A net reduction of \$130,838 in Machinery and Equipment for the purchase of equipment in FY 2017;
 - o The addition of \$200,000 for the Harbor Branch Preserve Riprap Project Phase 1 & 2;
 - o The addition of \$30,000 for the Replacement Generator;
 - o The addition of \$25,000 for the replacement of one (1) F-150 Fleet Vehicle;
 - o The addition of \$29,279 for the replacement of one (1) F-250 Fleet Vehicle;
 - o The addition of \$20,555 for the Instream Trailer Replacement; and
 - o The addition of \$1,200 for the replacement of a Pressure Washer

Budgetary Costs	FY 2016	FY 2017	FY 2018	Variance
	Actual	Adopted	Adopted	
Personnel	550,790	582,947	625,900	42,953
Operating	540,120	627,126	647,092	19,966
Capital Outlay	81,237	1,057,813	433,934	(623,879)
Total Budgetary Costs	1,172,147	2,267,886	1,706,926	(560,960)

Funding Sources	FY 2016	FY 2017	FY 2018	Variance
	Actual	Adopted	Adopted	
Special Revenue	1,172,147	2,205,727	1,706,926	(498,801)
Capital	-	62,159	-	(62,159)
Total Revenues	1,172,147	2,267,886	1,706,926	(560,960)

Staffing Summary	FY 2016	FY 2017	FY 2018	Variance
	Actual	Adopted	Adopted	
Service Maintenance	5.00	5.00	5.00	0.00
Skilled Craft	4.00	4.00	4.00	0.00
Total Full-Time Equivalent (FTE)	9.00	9.00	9.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Inspection Division

Highlights

Inspection Division:

The Inspection Division FY18 adopted budget, \$1,858,991 decrease by a total of \$10,885 or -0.58%.

- Personnel increase by a total of \$124,339 or (20.56%) due to the following:
 - o An increase in the health insurance; and
 - o 2% COLA increase; and
- Operating decrease overall by \$44,443 or (-4.09%) mostly due to the following:
 - o The carry forward of \$50,000 for the construction of a Pole Barn construction;
 - o The carry forward of \$10,000 for the reconstruction Completion of the Sentinel Chicken Coop; and
 - o The removal of FY 2017 project carryforward
- Capital Outlays decrease overall by \$90,781 or (-50.96%) mostly due to the following:
 - o The removal of equipment requests for the FY 2017 budget;
 - o The additional of \$4,800 for two (2) Hand-held ULV Sprayers;
 - o The additional of \$24,000 for the replacement of one F-150 Fleet Vehicle; and
 - o The additional of \$55,558 for the replacement of two F-250 Fleet Vehicles

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	509,857	604,862	729,201	124,339
Operating	519,577	1,086,875	1,042,432	(44,443)
Capital Outlay	183,829	178,139	87,358	(90,781)
Total Budgetary Costs	1,213,263	1,869,876	1,858,991	(10,885)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	1,213,263	1,869,876	1,858,991	(10,885)
Total Revenues	1,213,263	1,869,876	1,858,991	(10,885)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Professionals	2.00	3.00	4.00	1.00
Service Maintenance	4.57	4.57	4.57	0.00
Skilled Craft	0.29	0.29	0.29	0.00
Technicians	5.00	5.00	5.00	0.00
Total Full-Time Equivalentents (FTE)	11.86	12.86	13.86	1.00

**MOSQUITO CONTROL & COASTAL MANAGEMENT SERVICES/MOSQUITO CONTROL:
PERFORMANCE MEASURES**

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of acres treated by ground adulticiding	734,072	750,000	750,000
		Number of acres treated by ground larviciding	1,520	2,000	2,250
		Number of hours devoted to outreach and education	N/A	500	650
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of hours devoted to mosquito impoundment maintenance	7,600	8,000	8,000
2.20	Provide For a Safe Community	Number of mosquito-related inspections	3,000	7,500	7,500
3.0 People					
3.10	Develop and Train Workforce	Number of training hours	730	460	460
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Capital Improvement Plan (CIP) Actual Dollar Utilization vs. Budget	100%	100%	100%
		Percentage of CIP projects completed vs. plan	96%	100%	100%
		Percent of Operating Budget vs. Actual	73%	100%	90%
		Percentage of Mosquito Control funding leveraged with grant	0%	0%	0%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Coastal Management Services

Highlights

Coastal Management Services Division:

The Coastal Management Services Division FY18 adopted budget, \$10,321,168 increase by a total of \$462,265 or +4.68%.

- Personnel increase by a total of \$40,612 or (19.91%) due to the following:
 - o An increase in the health insurance;
 - o 2% COLA increase; and
 - o The filling of vacant Coastal Engineer position in FY 2017
- Operating increase overall by \$1,290,090 or (23.13%) mostly due to the following:
 - o The addition of \$25,810 from the increase to General & Administrative Charges; and
 - o The addition of two new grants in FY 2017 for the Ft. Pierce Shore Protection project and the Ft. Pierce IMP Implementation project; and
 - o The addition of \$23,000 for Erosion District's 33% portion of the Sea Turtle Monitoring Project with Environmental Resources Department and Parks, Recreation and Facilities
- Capital Outlays did not have any changes
- Other Use decrease by a total of \$868,437 or (-21.30%) due to the following:
 - o The removal of \$21,153 in Transfer Out to County Capital for the replacement of a fleet vehicle;
 - o A reduction of \$1,196,289 to reserves to balance the Erosion District Fund's total revenues and total expenditures.

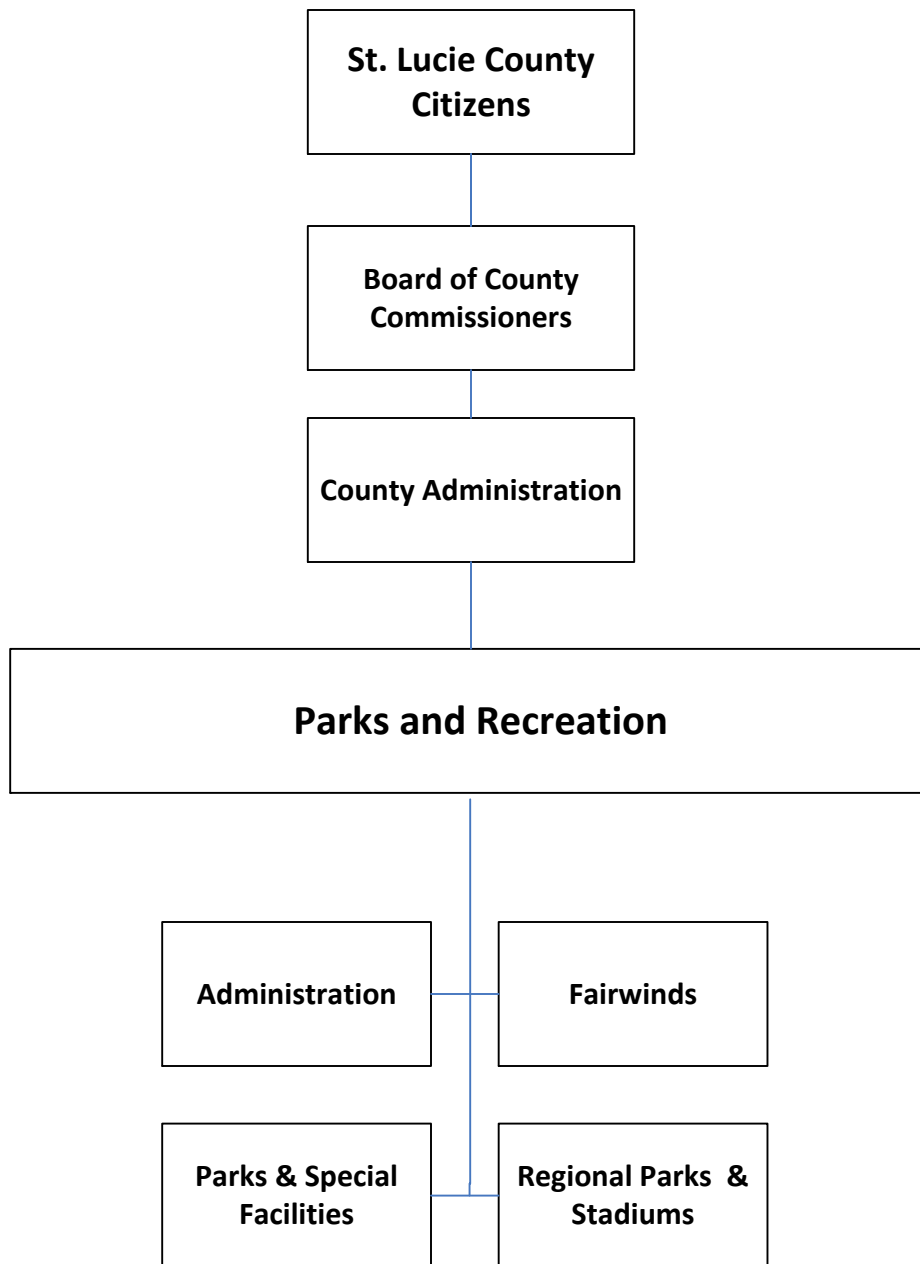
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-374,544	-	-	0
Personnel	124,279	203,960	244,572	40,612
Operating	1,036,082	5,577,960	6,868,050	1,290,090
Other Uses	775,319	4,076,983	3,208,546	(868,437)
Total Budgetary Costs	1,561,137	9,858,903	10,321,168	462,265

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	1,561,137	9,858,903	10,321,168	462,265
Total Revenues	1,561,137	9,858,903	10,321,168	462,265

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Professionals	1.00	2.00	2.00	0.00
Total Full-Time Equivalents (FTE)	1.00	2.00	2.00	0.00

**MOSQUITO CONTROL & COASTAL MANAGEMENT SERVICES / EROSION DISTRICT:
PERFORMANCE MEASURES**

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Cubic yards of beach renourishment	0	80,000	400,000
3.0 People					
3.10	Develop and Train Workforce	Number of training hours	44	63	82
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Capital Improvement Plan (CIP) Actual Dollar Utilization vs. Budget	0%	100%	100%
		Percentage of CIP projects completed vs. plan	26%	10%	25%
		Percentage of Operating Budget vs. Actual	5%	32%	40%
		Percentage of Erosion District funding leveraged with grants	61%	54%	59%



PARKS & RECREATION DEPARTMENT SUMMARY

MISSION STATEMENT: Administration

To enhance the quality of life in St. Lucie County by providing excellent customer service, while building a strong community with memorable, positive, professional experiences for our employees, citizens, and visitors to our parks, recreational facilities, athletic fields, public buildings, and event venues.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Parks & Recreation Administration Division

- The Department Director oversees the operation of the three (3) Divisions. It is the Director's responsibility to organize the work of the Department and manage contracts and budgets. There are a total of 193 employees with 3 FTE's including the Director, assigned to the administration of the Department. Parks & Recreation Administration oversees the following Divisions: Fairwinds Golf Course, Parks, Special Facilities and Venues, and Regional Parks and Stadiums.

FY 17 Accomplishments:

- Deliver excellent customer service through continued training of staff in point of sale system. Use of revenue software RecTrac including additional training for staff on new use of system providing transparent and accountable management, standard operating procedures (SOP) for operations and revenue defined for all Divisions, develop and cross train staff in key positions in all Divisions to provide depth of talent and provide staff training opportunities for project management and professional growth and development
- Prepare Facilities Division, through cross training and hands on experience, to become an independent department in the future for continued excellence in customer service and innovations
- Implement customer satisfaction surveys developed by Capstone student across all four divisions and locations to get feedback from both internal and external customers which is critical to delivery of excellent customer service, MSTU funds and Impact fees used for Park's projects to improve quality of life for residents, completed reorganization initiative of the Department including effective assimilation of the Trades Crew from Facilities into Parks and Special Facilities. This action contributes to delivery of excellent customer service and accountable financial management
- Implemented web based information and online registration for swim lessons and golf tee times offered by the Parks, Recreation, & Facilities Department providing excellent customer services to residents that utilize our website, and two managers certified as Playground Safety Inspectors along with the Department Director providing safety measures and standards to provide a safe environment at our playgrounds

FY 18 Initiatives:

- Oversee the orderly transition during the separation of the Department into two independent County Departments; Parks & Recreation and Facilities. Continue delivery of excellent customer service through continued training of staff in point of sale system. Target new staff and conduct refresher classes for returning seasonal employees providing development of workforce
- Interface revenue software RecTrac with Banner to create paperless revenue reporting procedure that follows the transparent and accountable financial management guidelines of the County, continue developing and training of staff in key positions in all Divisions to provide depth of

PARKS & RECREATION DEPARTMENT SUMMARY

talent by transfer of administrative knowledge from Parks, Recreation, & Facilities to managers in each Division through development of formal and informal training opportunities and provide staff training opportunities for project management and professional growth and development in all Divisions, continue using MSTU funds and Impact fees used for Park's Master Plan projects to improve quality of life for residents, work with public safety and the EOC to improve delivery of services at the Special Needs Shelter (Fenn Center) during emergencies, and continue working with Administration to implement a Parks Master Plan process utilizing MSTU funds for consultant services

Fairwinds Golf Course

To create extraordinary guest experiences at a competitive price by delivering superior service, amenities and playing surfaces to the residents and guests of St. Lucie County.

- We have a passionate dedication to quality, financial performance and the development and training of our employees, providing an unparalleled experience to our guests through personalized service, consistency, and uncompromising attention to detail, continuously redefine superior service and operational excellence through the implementation of best practices, and by embracing guest and staff feedback, and conducting all of our business dealings with integrity, transparency, and respect

Fairwinds Golf Course is a high quality, competitively priced, service oriented public golf course, which has been serving St. Lucie County residents and guests for the past twenty-five (25) years. Fairwinds accommodates many golfers annually, while maintaining a comfortable and acceptable pace of play. Fairwinds strives to deliver a round of golf at a reasonable price when compared to other courses in the area. Amenities include: a full service golf shop including club fitting and repair, bar and restaurant, USGA GHIN handicap system, a well maintained full swing practice facility, golf instruction by qualified PGA Professionals, and an 18-hole championship golf course designed by Jim Fazio.

Golf Shop Operations

- Guest relations including player reservations, tee time reservations, cart rentals and general information. Golf Clubhouse maintenance and cleaning. Golf Pro Shop-sales, marketing, inventory control and merchandise display. Including food service vendor oversight
- Special event marketing and implementation

FY 17 Accomplishments:

- Rounds and Revenue are trending upward. Over the first five months of FY 2016-17 revenue has grown by 15% over the previous year, the Fairwinds Ladies Golf Association continues to grow with currently there are 54 members of the Association, developed an email marketing campaign to increase activities such as clinics, golf shop merchandise sales and number of rounds played. Database has grown to 2,000, and The Tuesday afternoon "Ladies Only" clinic continues to expand. An average of 30 ladies weekly participated in a clinic followed by a 9-hole scramble
- Celebrated Fairwinds 25th Anniversary by giving back to the golfing public a special Anniversary rate of \$25 for the second half of December. Program generated over 700 new emails being collected, Initiated our Player Advantage Rewards Program where Player Advantage Card (PAC) holders earn points to earn bonus rounds of golf, completed the renovation of the gazebo behind the clubhouse making a usable space for golf tournament luncheons and special events, and improved pace of play by implementing new starter and ranger procedures and re-training volunteer staff

PARKS & RECREATION DEPARTMENT SUMMARY

FY 18 Initiatives:

- Fairwinds' strategy is to increase revenue by 5%. This will be accomplished by a multifaceted approach including: Redesign of website with the goal of capturing data from interested golfers in turn using it to market directly to them, developing Fairwinds Facebook page, and utilize a digital marketing strategy to grow rounds and revenue by 5%, improve customer experience at check-in by issuing Player Advantage Cards which can be scanned to greatly reduce the time it takes to check in a golfer, including offering online sales of Player Advantage Cards, Gift Certificate and other club services, initiate the Professional Golfers Association (PGA) of America's growth of the game program "Get Golf Ready", and utilizing the new Gazebo, develop and implement a tournament marketing plan to increase tournament revenue by 15% over the next fiscal year

Golf Course Maintenance

- Golf Course maintenance and playing conditions, Clubhouse grounds, entrance road and parking area maintenance, and successful closure of old landfill –Water, Clean-up, Land improvement Project, and invasive plant and animal control.

FY 17 Accomplishments:

- Overall turf quality of the golf course has greatly improved through increased fertilization and use of new equipment, including establishing a regular top dressing schedule for putting surfaces to increase smoothness of ball roll, regularly fertilizing high traffic areas to increase turf quality and utilizing a more contoured fairway mowing pattern to improve the visual playability of the course, completed the installation of approximately 2 miles of perimeter fencing to prevent wild hogs from destroying golf course turf and provide a safer environment for golfers, and constructed six (6) new Orange tees to accommodate juniors, beginners, and "super-seniors"

FY 18 Initiatives:

- Implement new food and service plan, implement a more aggressive fertilization program on fairways to improve playability of turf especially in the winter months, construct/renovate six (6) forward Orange tees by leveling and resodding, expand tree trimming program to reduce debris on course and remove exotic vegetation along the north side of the 10th hole and area surrounding the practice area, expand mole cricket control to 60 acres, and through IRSC's Capstone student project, develop environmental signage on the golf course

Regional Parks & Stadiums

Maintain First Data Stadium and the County's three 90 acre regional parks consisting of athletic fields, common grounds and a host of other amenities, including various rental facilities. Continue maintenance of First Data Stadium throughout the expansion and construction of the Sports Complex which has been a source of economic development for St. Lucie County.

- Maintain approximately 15 acres of athletic turf at First Data – Spring Training home of the New York Mets, and summer home of the St. Lucie Mets at Major League Baseball standards and maintain approximately 55 acres of athletic turf, and common grounds totaling 90 acres each at three regional parks, and two stadiums along with approximately 361 acres of common grounds at First Data, regional parks, and other recreational facilities
- Host Spring Training baseball games for the New York Mets, the minor league St. Lucie Mets, developmental teams, and the Florida Baseball School (Vinny Ball), host High School Football,

PARKS & RECREATION DEPARTMENT SUMMARY

Baseball, Softball, Soccer, Tennis, Track and Cross Country at Lawnwood Sports Complex, South County Regional Park and Lakewood Park Regional Park, support our youth sports (little league baseball and pop warner football) during their seasons, and manage the facility rental of athletic fields, parks, open spaces, bleachers, showmobile, and pavilions

FY 17 Accomplishments:

- Sheraton Plaza Beautification Project, redesign irrigation and drainage system at Lawnwood Baseball Sports Complex, Lawnwood tennis courts 1 – 4 resurfaced, Lawnwood baseball fields 5 & 6 scoreboards electrical installation and press box including Lawnwood softball field 1 renovations and baseball field 5 constructed two batting tunnels
- Lakewood Park Baseball field 1 renovations, Ilois Ellis football field renovations, and Lawnwood football field renovations, Ilois Ellis parking lot resurfacing (pool side) and Old Lakewood Park parking lot resurfacing, continued hosting several youth baseball tournaments in coordination with Treasure Coast Sports Commission and NY Mets, Certified Playground Safety Inspector (Park Manager), and staff participation in playground safety maintenance (Risk Management)

FY 18 Initiatives:

- Develop and implement maintenance plan for First Data Stadium during expansion and construction phase, coordinate connection for County water at Lakewood Park Regional Park (construction part 1 phase), Resurface Tennis Courts 9 – 12 Lawnwood Tennis Complex, continue to work with residents and community leaders to develop facilities in depressed areas, parks and neighborhoods
- Continue making the necessary repairs and improvements on issues identified in the safety survey report prepared by Risk Management, Increase Lawnwood Skate Park staffing numbers and expand hours during the summer months and develop a certified group of volunteers to assist Recreation staff with the daily Skate Park operations

First Data Field

FY 17 Accomplishments:

- Managed major field renovations/improvements in preparation for the Mets Spring Training, including re-landscaping, parking lot painting, Control Joint/Expansion Joint Repairs, replaced safety railing on upper concourse suite level, installed 500 ft. of PVC posts and chain to define parking limits along University Blvd (near iVox Solutions, LLC), replaced Turf at outdoor batting cage
- Replaced Daktronics Scoreboard computer, worked on old remediation Mets offices and ticket booth area, removed (10) 1-½ in. aluminum pipe at expansion joint to allow for movement in stadium seating area, fabricate and install new pipe w/mounting plate to bottom rail and completed the Parking Lot Lighting Major League Facility changed 1000 watt fixtures to 400 (FPL Energy Savings Initiative)

FY 18 Initiatives:

- Repair control joint of the Tiki Deck (on the third base side), repair irrigation pump station that serves First Data Field and South County Regional Stadium, and continue maintenance during expansion and construction phase

PARKS & RECREATION DEPARTMENT SUMMARY

Parks and Special Facilities

The Parks and Special Facilities Division is comprised of parks grounds maintenance, four boat launching sites, three public swimming pools, six very unique special facilities, seventeen ocean front parks, and four riverside facilities.

FY 17 Accomplishments:

- The St. Lucie Aquarium collected \$136,154 in overall revenue, which is an increase of 9.9 % over the previous year, total number of visitors reached 38,269 which is an increase of 4.5% over the previous year. Gift shop sales were \$42,672, which is an increase of 6.5% over the previous year
- St. Lucie County Regional History Center collected admission revenue of \$10,725, which is an increase. of 13% over the previous year
- Aquatics continued Water Safety presentations at local schools; during 2016, taught 1253 students to be safer in and around water, implemented Aquacise program from June-August at two facilities with an attendance of 720, and obtained funding for water safety programming in the amount of \$9,105 from WPSL and the Children's Services Council of St. Lucie County. This was a total of 291 swim lessons taught to the community
- Lincoln Park Community Center, developed partnership with the Friends in Pink Organization and held a Breast Cancer Benefit Concert. Raised over \$1,000 in proceeds to Friends in Pink, obtained grant funding in the amount of \$38,000 for summer camp programming from the Children's Services Council of St. Lucie County, and implemented a Counselor-in-Training Program during Summer Camp with approximately 15 participants
- Savannas Recreational Area and Campground collected \$243,654 in overall revenue, which is an increase of 4.39% over the previous year
- Havert L. Fenn Center rental revenue for 2017 was \$179,682 a 12% increase, concession revenue \$11,033 a 5.6% increase, and 11 multiday day events which is an 11% increase. All event staff are certified crowd control managers
- Fairgrounds increased event days from 48 to 63-25% increase, completed LED marquis sign at Fairground entrance, installed fans in swine barn, completed lighting upgrade as part of FPL Performance Contract, Completed footing replacement as recommended by Kiser Arena Specialist
- PSF Maintenance Crews maintain 43 Parks/Beach access and 75 Public buildings trees and landscape. At Collins Park, Lakewood Neighborhood Park, and Indrio Road Park replaced playground equipment. At Indrio Schoolhouse Park roof replacement and renovation of Historical Indrio Schoolhouse. Refurbished Lakewood Park Sand Volleyball and Pepper Park Beachside Sand Volleyball. Pepper Park Beach Park removed over 1/3 of the exotics, and installed new water meter for park restrooms, giving Navy Seal Museum their own water meter. Crew is responsible for maintaining beach and riverside parks acquired from Mosquito Control and four (4) boat launching facilities

FY 18 Initiatives:

- Aquarium and SLC Regional History Center include resurfacing and sealing the floor throughout the building, increase gift shop sales by 10%, increase dual ticket sales to SLC History Center and Aquarium by 10%, replace generator to insure health of the aquarium fish in the event of a power failure, renovate staff work room/design area of SLC History Center, increase staff levels to provide better coverage and customer service

PARKS & RECREATION DEPARTMENT SUMMARY

- Aquatics seek and obtain additional funding and sponsorships for aquatic programs, expand aquacade program to include all three pool locations and evening classes, develop and implement an Aquatics Specialty Summer Camp program, and re-implement World's Largest Swimming Lesson at all three pool locations
- Lincoln Park Community Center plans to expand program offerings for adults and senior residents, expand program hours on early school dismissal days, Teacher planning days and weekends, increase parental involvement in After School/Club Time programs and events, develop new community partnerships to increase promotion of facility and programs (i.e. attend monthly meetings of the Safe Kids Coalition), and insure staff levels to provide excellent customer service and safety for the children
- Savannas Recreational Area and Campground's strategy is to increase camping revenue by 10%, renovate existing laundry room and replace coin operated washers and dryers, renovate Palm Island Pavilion to include painting and replacement of equipment, and make improvements to Gator Island Pavilion to include electrical outlets and lighting
- Havert L. Fenn Center's plan to increase number of events that attract attendees from outside of the Treasure Coast area at the Fenn Center by 10% per year, institute separate survey for food service customers (separate from current Customer Feedback Form), continue 100% staff participation in training classes and seminars, review Special Needs Shelter procedures with staff quarterly to maintain awareness in case of activation, and implement new food service plan for venues
- Fairground's initiative includes attract one additional dog trial event, start Phase III of the Electrical Panel Upgrades, Phase II of the Adams Arena Public Announcement (PA) System, design and implement new signage design throughout the Fairgrounds, start installation of Water Plant Generator and Fire Sprinkler Generator, improve Fairgrounds Marketing to Equestrian Events, and implement new food service plan for vendors
- Parks and Grounds Maintenance will continue working on North Beach Causeway Island Park Boat Ramp Dock Replacement Project with Florida Boaters Improvement Projects (FBIP) Grant, Pepper Park Beachside Park Exotics Removal Project with anticipated Florida Recreation Development Assistance Program (FRDAP) Grant, provide restroom facility at Indrio Schoolhouse Park, replenish and replace Engineered Wood Fiber at 4 playgrounds, install benches at Museum Point Park at adjacent to playground, replace and repair 6 grills and 6 picnic as needed, provide restroom facility at White City Park, and expand maintenance to new beach side parks and properties

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Parks and Recreation

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	6,097,492	6,700,507	7,594,582	894,075
Operating	4,872,069	6,828,103	5,284,537	(1,543,566)
Capital Outlay	1,017,126	3,538,772	58,660,413	55,121,641
Grants & Aids	1,964,940	1,974,207	1,977,707	3,500
Other Uses	-	2,219,234	1,310,310	(908,924)
Total Budgetary Costs	13,951,626	21,260,823	74,827,549	53,566,726

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	7,144,127	8,717,599	9,907,017	1,189,418
Special Revenue	4,791,186	8,067,812	7,174,888	(892,924)
Capital	637,765	2,133,152	56,129,042	53,995,890
Enterprise	1,378,548	2,332,213	1,606,555	(725,658)
Trust and Agency	-	10,047	10,047	0
Total Revenues	13,951,626	21,260,823	74,827,549	53,566,726

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Admin - Parks and Recreation	4.00	4.00	3.00	(1.00)
Fairwinds Golf Course	17.40	17.40	17.40	0.00
Regional Parks & Stadiums	46.63	46.63	47.63	1.00
Parks & Special Facilities	45.60	47.10	60.77	13.67
Venues	9.00	9.00	9.00	0.00
Total Full-Time Equivalents (FTE)	122.63	124.13	137.80	13.67

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Admin - Parks and Recreation

Highlights

The Parks and Recreation Administration Division FY18 adopted budget, \$336,174 is decreasing by a total of \$98,704, or -22.70%.

- Personnel is decreasing by \$103,959, or -28.30% due to:
 - o An increase in the health insurance;
 - o 2% COLA increase
 - o The transfer-out of the Parks & Recreation Assistant Director position to Facilities Department (-1.00 FTE)
- Operating is increasing by \$2,250 or +9.10% due to an increase to Software Support Contracts and Education
- Grants and Aids is increasing by \$2,500, or +48.55% due to:
 - o The addition of \$2,500 for a Municipal Partnership Program to help share the expense with Parks & Recreation's Showmobile
- Other Use is increasing by \$505 or +1.34% due to an increase in the reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	361,582	367,284	263,325	(103,959)
Operating	11,634	24,726	26,976	2,250
Grants & Aids	-	5,149	7,649	2,500
Other Uses	-	37,719	38,224	505
Total Budgetary Costs	373,216	434,878	336,174	(98,704)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	373,216	386,457	286,248	(100,209)
Special Revenue	-	38,374	39,879	1,505
Trust and Agency	-	10,047	10,047	0
Total Revenues	373,216	434,878	336,174	(98,704)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	2.00	2.00	2.00	0.00
Professionals	2.00	2.00	1.00	(1.00)
Total Full-Time Equivalentents (FTE)	4.00	4.00	3.00	(1.00)

PARKS, RECREATION, & FACILITIES / ADMINISTRATION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Positive Customer Surveys percentage increase in all Divisions of the Department	Oct 1 baseline	50%	60%
		Percentage of internal customers satisfied	80%	90%	95%
1.20	Innovation	Number of new Standard Operating Procedures for operations and revenue collection	N/A	3	5
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of projects completed on time	Oct 1 baseline	90%	90%
2.20	Provide For a Safe Community	Percentage decrease in the number of accidents reports through Risk Management	Oct 1 baseline	10%	8%
2.30	Promote Economic Development	Quality value of athletic programs	Oct 1 baseline	Maintain quality and value at 100%	Maintain quality and value at 100%
2.50	Maintain a High Quality Of Life	Percentage of completed MSTU projects and projects funded with Impact fees to improve Park's facilities	60%	90%	90%
3.0 People					
3.10	Develop and Train Workforce	Percentage of staff trained in all applicable areas for professional growth and development.	Oct 1 baseline	20%	35%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Actual vs Budget	95%	86%	86%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Fairwinds Golf Course

Highlights

The Golf Course Division FY18 adopted budget, \$1,805,042 is decreasing by \$876,027, or -32.67%.

- Personnel is increasing \$23,986, or +3.13% due to:
 - o An increase in the health insurance
 - o 2% COLA increase
 - o The reclassification of a Sr. Staff Assistant to an Office Operations Specialist position in FY2017
- Operating is increasing overall by \$79,978, or +13.10% due to:
 - o Addition of the Orange Tee Expansion project - \$10,000 in FY18
 - o Addition of the Golf Course Parking Lot Asphalt Repair project - \$60,000 in FY18
 - o Increasing Cost of Goods Sold – Proprietary in the Pro Shop sub-division budget
 - o drawing down and closing of various operating projects from FY17
- Capital Outlays is decreasing by \$219,347, or -47.69% due to:
 - o Addition of the Golf Course Pavilion Enclosure project - \$35,000 in FY18
 - o Drawing down and closing of various capital projects from FY17
- Other Use is decreasing overall by \$760,644, or -76.98% due to a decrease in the reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	682,388	767,306	791,292	23,986
Operating	701,426	610,349	690,327	79,978
Capital Outlay	272,425	315,334	95,987	(219,347)
Other Uses	-	988,080	227,436	(760,644)
Total Budgetary Costs	1,656,239	2,681,069	1,805,042	(876,027)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	277,691	348,856	198,487	(150,369)
Enterprise	1,378,548	2,332,213	1,606,555	(725,658)
Total Revenues	1,656,239	2,681,069	1,805,042	(876,027)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	1.66	1.66	1.66	0.00
Officials/Managers	2.00	2.00	2.00	0.00
Professionals	1.00	1.00	1.00	0.00
Service Maintenance	10.74	10.74	10.74	0.00
Skilled Craft	2.00	2.00	2.00	0.00
Total Full-Time Equivalent (FTE)	17.40	17.40	17.40	0.00

PARKS, RECREATION & FACILITIES / FAIRWINDS GOLF COURSE: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of positive responses on customer satisfaction survey.	95%	95%	95%
		Percentage of rounds played in under 4 hours and 15 minutes	N/A	85%	85%
		Percentage of tee times made online	3%	80%	90%
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of turf grass maintained (143 Acres)	100%	100%	100%
		Percentage of Full Turf Coverage of Greens (2.75 acres)	85%	95%	95%
		Percentage of Full Turf Coverage of Greens (29.43 acres of fairways)	80%	95%	95%
3.0 People					
3.10	Develop and Train Workforce	Percentage of training hours completed on Point of Sale system	N/A	100%	100%
		Percentage of training of volunteer staff in "Spot On" program	N/A	100%	100%
		Percentage of training hours completed on Starter and Ranger procedures	N/A	100%	100%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual spent	108%	108%	106%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Regional Parks & Stadiums

Highlights

The Regional Parks & Stadiums Division FY18 adopted budget, \$62,731,005 is increasing by \$53,707,438, or 595.19%:

- Personnel increasing by \$179,259, or +7.05% due to:
 - o An increase in the health insurance
 - o 2% COLA increase
 - o The reclassification of a Sr. Staff Assistant to an Office Operations Specialist position in FY2017
 - o The transfer of a position from Solid Waste during FY2017
- Operating is decreasing overall by \$704,553, or -22.26% due:
 - o Addition of the Lawnwood Tennis Courts project - \$20,000 in FY18
 - o Addition of the Lakewood Park Regional Park Infield Renovations project - \$30,000 in FY18
 - o Drawing down and closing of various operating projects from FY17
- Capital Outlays is increasing overall by \$54,410,411, or +7,450.63% due to:
 - o First Data Field Improvement Project from FY17- \$54,500,000
 - o Addition of the Lakewood Park Community Center Water Connection project - \$250,000 in FY18
 - o Addition of the Toro Multi-Pro 5800 Excelsior: 300 Gallon Sprayer - \$53,196
 - o Addition of the Toro Reel master - \$31,381
 - o Addition of the Toro Multi Pro 1750 Sprayer - \$33,214
- Other Uses are decreasing by \$177,679, or -28.76% due to the decreasing of reserves for fund balancing

	FY 2016	FY 2017	FY 2018	
Budgetary Costs	Actual	Adopted	Adopted	Variance
Personnel	2,391,348	2,543,643	2,722,902	179,259
Operating	2,552,365	3,164,766	2,460,213	(704,553)
Capital Outlay	491,690	730,279	55,140,690	54,410,411
Grants & Aids	1,960,940	1,967,058	1,967,058	0
Other Uses	-	617,821	440,142	(177,679)
Total Budgetary Costs	7,396,343	9,023,567	62,731,005	53,707,438

	FY 2016	FY 2017	FY 2018	
Funding Sources	Actual	Adopted	Adopted	Variance
General	2,577,615	2,778,056	2,968,238	190,182
Special Revenue	4,195,008	5,117,730	4,826,951	(290,779)
Capital	623,720	1,127,781	54,935,816	53,808,035
Total Revenues	7,396,343	9,023,567	62,731,005	53,707,438

	FY 2016	FY 2017	FY 2018	
Staffing Summary	Actual	Adopted	Adopted	Variance
Administrative Support	4.75	4.75	4.75	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	1.00	1.00	1.00	0.00
Service Maintenance	31.00	31.00	31.00	0.00
Skilled Craft	4.33	4.33	4.33	0.00
Technicians	4.55	4.55	5.55	1.00
Total Full-Time Equivalent (FTE)	46.63	46.63	47.63	1.00

PARKS, RECREATION & FACILITIES / REGIONAL PARKS & STADIUMS: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage New Customer Service Survey	90%	90%	95%
		Percentage new customer service survey obtaining over 80% positive responses for customer satisfaction	N/A	80%	90%
		Percentage new customer service survey reducing the number of customer complaints to 2% or less	5%	2%	2%
		Number of new standard operating procedures for operations and revenue collecting	N/A	3	6
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Maintain existing acres - Athletic Fields Improved and Common Grounds	425	425	425
2.20	Provide For a Safe Community	Percentage of accident reports reduced by performing Quarterly Safety Inspection of Ball Fields, Parks, Pavilions, Playgrounds and Stadiums	75%	95%	95%
2.30	Promote Economic Development	Number of Games for Florida Baseball School (Vinny), TCSC, Mets	1,500	1,550	1,600
2.50	Maintain a High Quality Of Life	Number Varied Special Events	40	40	45
		Number of High School Football Games Played	32	32	32
		Number of High School Soccer Games Played	92	92	92
		Number of High School Baseball Games Played	650	650	650
		Number of High School Softball Games Played	90	90	90
		Number of High School Track Meets Games Played	150	150	150
		Number of Middle School Activities (Softball, Soccer, and Flag Football) Games Played	30	30	30
		Number of Youth League Activities (Youth Soccer, Fall Ball, Travel Ball) Games Played	860	860	860
		Number of Sports Provider (FP Little League, Northside, Fex Ex, Pop Warner) Games Played	1,241	1,241	1,241

PARKS, RECREATION & FACILITIES / REGIONAL PARKS & STADIUMS: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
2.50	Maintain a High Quality Of Life	Number of lessons/students for the Tennis Program at the Lawnwood Tennis Facility	N/A	15	25
3.0 People					
3.10	Develop and Train Workforce	Percentage of staff attending Leap Training Program, FRPA Conference	50%	75%	75%
		Percentage of staff trained and proficient in new Point of Sale system	80%	80%	80%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of locations to have Motion Sensors installed to reduce KW hrs	60%	60%	70%
		Percentage of report quarterly readings to SFWMD for the monitoring of irrigation wells output	100%	100%	100%
		Percentage of operating budget vs. actual	96%	96%	96%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Parks & Special Facilities

Highlights

The Parks & Special Facilities Division FY18 adopted budget, \$8,419,664 is increasing by 745,526, or +9.71%:

- Personnel increasing by a total of \$751,076, or +29.81% due to:
 - o An increase in health insurance
 - o 2% COLA increase
 - o The transfer-in of a Budget and Contracts Coordinator position (1.00 FTE) from Mosquito Control & Coastal Management Services, and a reclass of the position to a Foreman II position
 - o Transfer-in of the Trades Crew to Parks & Special Facilities (6.67 FTE)
 - o Transfer-in and reclassification of a Solid Waste Recycling Technician position to a Parks Trades Crew Superintendent position (1.00 FTE) in FY 2017
- Operating is decreasing by \$580,112, or -26.76% due to:
 - o The addition of the Savannas Laundry Room Upgrade project - \$25,000 in FY18
 - o The addition of the Ravenswood Pool Restroom Renovations project - \$50,000 in FY18
 - o The addition of Stan Blum Boat Ramp Extension project - \$75,000 in FY18
 - o The addition of the Resurfacing Parking Lots project - \$12,000 in FY18
 - o Drawing down and closing of various operating projects from FY17
- Capital Outlays is increasing overall by \$544,668, or +22.61% due to:
 - o The addition of the River park Marina trail completion and boardwalk - \$25,000 in FY18
 - o The addition of the Adams PA System Phase II project - \$75,000 in FY18
 - o The addition of the Adams PA System Phase II project - \$50,000 in FY18
 - o The addition of the Phase III Electrical Dist. Panels project - \$75,000 in FY18
 - o The addition of for New Pickleball Courts project - \$25,000 in FY18
 - o Drawing down and closing of various capital projects from FY17
- Grants and Aids is increasing by \$1,000, or +50.00% due to the addition of funding for the St. Lucie Smithsonian Science Festival
- Other Use increasing by a total of \$28,894 or (5.02%) mostly due to the increasing of reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	2,198,702	2,519,965	3,271,041	751,076
Operating	1,087,429	2,167,601	1,587,489	(580,112)
Capital Outlay	155,739	2,408,958	2,953,626	544,668
Grants & Aids	4,000	2,000	3,000	1,000
Other Uses	-	575,614	604,508	28,894
Total Budgetary Costs	3,445,870	7,674,138	8,419,664	745,526

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	3,242,644	4,490,040	5,399,977	909,937
Special Revenue	197,971	2,463,727	2,109,571	(354,156)
Capital	5,255	720,371	910,116	189,745
Total Revenues	3,445,870	7,674,138	8,419,664	745,526

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	7.35	7.35	7.44	0.09
Officials/Managers	1.00	1.00	2.00	1.00
Professionals	1.00	1.00	1.00	0.00
Protect/SVC/Non-sworn	5.00	5.00	9.48	4.48
Service Maintenance	23.05	24.55	30.98	6.43
Skilled Craft	4.00	4.00	5.67	1.67

Parks & Special Facilities

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Technicians	4.20	4.20	4.20	0.00
Total Full-Time Equivalents (FTE)	<u>45.60</u>	<u>47.10</u>	<u>60.77</u>	<u>13.67</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Venues

Highlights

The Venues Division FY18 adopted budget, \$1,535,664 is increasing by \$88,493, or +6.11%:

- Personnel is increasing by \$43,713, or +8.70% due to:
 - o An increase in the health insurance;
 - o 2% COLA increase
 - o Reclassification of Sr. Fiscal Assistant to Office Operations Specialist position
 - o Reclassification of a Maintenance Technician I position to a Maintenance Technician II position in FY 2017

- Operating is decreasing by \$341,129 or -39.64% due to:
 - o The addition of \$19,920 for increasing to the Fenn Center (\$16,520) & Fairgrounds (\$3,400) Utilities
 - o The addition of \$12,000 for an increasing to Fairgrounds - Contract Labor
 - o A decreasing of \$75,437 from the transfer-out of the funding for the Indrio Road Recreation Area to Parks & Special Facilities
 - o The addition of \$19,920 for increasing to the Fenn Center (\$16,520) & Fairgrounds (\$3,400) Utilities
 - o Drawing down and closing of various operating projects from FY17

- Capital Outlays increasing by \$385,909, or +458.32% due to:
 - o The addition of \$75,000 for a Fairgrounds Skid Steer - \$75,000
 - o The addition of \$85,000 for a 115hp Tractor - \$85,000
 - o The addition of the Fairgrounds Sewer Plant Lift Station - \$12,000
 - o The addition of the Fairground Water Plant Pump - \$15,000
 - o Drawing down and closing of various capital projects from FY17

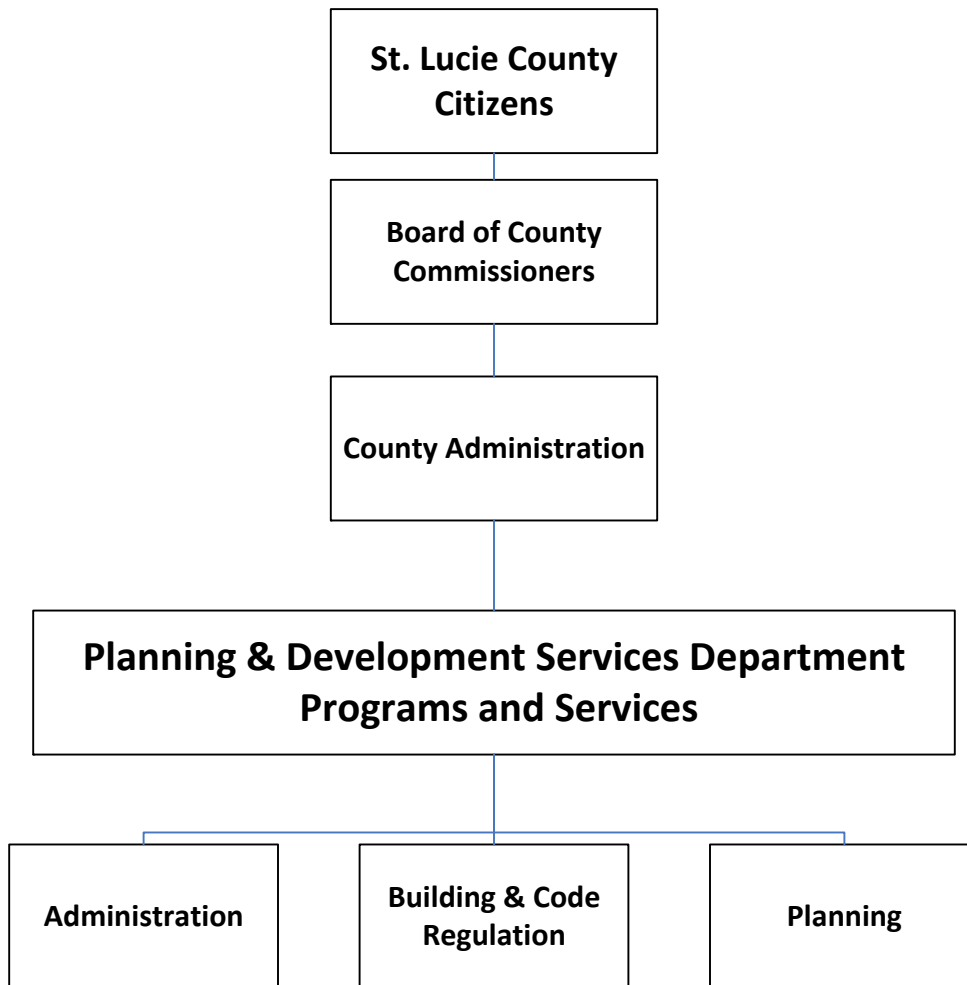
	FY 2016	FY 2017	FY 2018	
Budgetary Costs	Actual	Adopted	Adopted	Variance
Personnel	463,472	502,309	546,022	43,713
Operating	519,214	860,661	519,532	(341,129)
Capital Outlay	97,272	84,201	470,110	385,909
Total Budgetary Costs	<u>1,079,958</u>	<u>1,447,171</u>	<u>1,535,664</u>	<u>88,493</u>

	FY 2016	FY 2017	FY 2018	
Funding Sources	Actual	Adopted	Adopted	Variance
General	950,652	1,063,046	1,252,554	189,508
Special Revenue	120,515	99,125	-	(99,125)
Capital	8,790	285,000	283,110	(1,890)
Total Revenues	<u>1,079,958</u>	<u>1,447,171</u>	<u>1,535,664</u>	<u>88,493</u>

	FY 2016	FY 2017	FY 2018	
Staffing Summary	Actual	Adopted	Adopted	Variance
Administrative Support	5.00	5.00	5.00	0.00
Service Maintenance	4.00	4.00	4.00	0.00
Total Full-Time Equivalents (FTE)	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>0.00</u>

PARKS, RECREATION, & FACILITIES / PARKS & SPECIAL FACILITIES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of surveys with a minimum of satisfaction or better responses	80%	85%	90%
		Number of new Standard Operating Procedures for operations and revenue collection	N/A	3	5
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of playground structures MSTU funded and completed each year through 2023.	1	1	1
		Number of restroom buildings MSTU funded and completed each year through 2023.	1	1	1
2.20	Provide For a Safe Community	Percentage of playground safety inspections completed once a month	80%	85%	90%
2.30	Promote Economic Development	Quality value of athletic programs, athletic fields, venues, and activities	N/A	100%	100%
3.0 People					
3.10	Develop and Train Workforce	Number of users trained to use the RecTrac Point of Sale System	16%	20%	25%
		Percentage of trained users scoring 90% or higher on competency testing of the RecTrac Point of Sale System	80%	90%	95%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Annual revenues are a direct indicator of public use of the new nature trail, kayak/canoe rentals, dog park and camping at Savanna Campground and Recreation Area	\$233,401	\$220,000	\$217,500
		Percentage of Actual vs Budget	96%	84%	84%



PLANNING AND DEVELOPMENT SERVICES DEPARTMENT: SUMMARY

MISSION STATEMENT: To service the community with professional management, mediation, and leadership using adopted codes and plans that manage growth, facilitate prosperity, and protect the natural and built environment for current and future generations of St. Lucie County. This is done in a manner consistent with Florida Statutes intended to guide and regulate growth as well as promote the health, safety and welfare of the citizens of St. Lucie County.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INTITIAIVES:

Planning Division

This division processes and ensures consistency with local and state regulations all applications for development review, land use plan amendments, zoning atlas changes, conditional uses, variances, site plans and site development along with amendments to the land development code. Prior to 2011, state growth policy was also contained in Rule (J-5 in the Florida Administrative Code). In 2011, the Florida Legislative repealed Rule 9J-5 and placed a number of the former rules into Chapter 163. This division performs land use studies and conducts a wide variety of land use analyses to insure the proper use of land as determined by the St. Lucie County Comprehensive Plan and Land Development Code. This division also includes maintenance of Geographic Information Systems (GIS) relating to all land within the County.

FY 17 Accomplishments:

Deliver Excellent Customer Service

- Expedited the review of a high-priority, complex resort application

Innovations

- Implemented the Subdivision Fast Start (Builders A-Risk) Pilot Program

Provide for a Safe Community

- Expedited the Public Safety application for the 800 megahertz regional radio system that will facilitate more efficient responses to emergencies in St Lucie and Martin counties

Design, Construct & Maintain Infrastructure

- Completed 5-year Impact Fee Study and Update (Libraries, Parks, Law Enforcement and Public Buildings)

Promote Economic Development

- Collaborated with the Business Navigator to expedite applications from Targeted Industries

Protect Natural Resources

- Expedited an application from Utilities to construct a vacuum pump station. This will facilitate the removal of existing septic systems on North Hutchinson Island

Maintain a High Quality of Life

- Provided a use determination that assisted the non-profit Humane Society to open a thrift store which will further its mission to provide compassionate care and safe shelter for homeless animals and educate the community on responsible pet ownership

Develop and Train Workforce

- Collaborated with Indian River State College (IRSC) and Florida Atlantic University (FAU) to provide professional planning experience to two student interns

FY 18 Initiatives:

Deliver Excellent Customer Service

- Improve efficiency in the Pre-Application and Zoning Compliance processes
- Revise the Planning Fee Schedule format for ease of use
- Review the development applications and update as needed for ease of use
- Review the Land Development Code. Locate areas that could be unclear or in conflict with other sections of the code and approve a Glitch bill to fix these issues

Innovations

- Update the Land Development Code to provide guidelines to build “Tiny Houses” which require less land and provide affordable housing

Provide for a Safe Community

- Create Accessory Dwelling Unit Ordinance to incentivize families to provide safe living space to disabled family members or those over the age of 65
- Collaborate with Community Services to implement distance requirements between Non-Chartered Financial Institutions

Design, Construct & Maintain Infrastructure

- Review and update Chapters 5, 10, 11 and 12 in the Land Development Regulations

Promote Economic Development

- Continue to collaborate with the Business Navigator to expedite applications from Targeted Industries

Protect Natural Resources

- Adopt guidelines for composting to protect surrounding properties and the County
- Collaborate with Environment Resources to review the Land Development Code and Comprehensive Plan to assess if updates are needed

Maintain a High Quality of Life

- Update the Housing Element of the St. Lucie County Comprehensive Plan
- Prepare a land study which identifies the best location for Locally Unwanted Land Uses such as adult entertainment and detoxification facilities
- Increase the volunteer hours of Planning staff in St. Lucie County

PLANNING AND DEVELOPMENT SERVICES DEPARTMENT: SUMMARY

Develop and Train Workforce

- Reduce the cost of consulting and improve operations by adding a Transportation/Impact Fee Administrator
- Meet the uptrend of permit applications and maintain fast track review by adding a Zoning Technician

PLANNING AND DEVELOPMENT SERVICES DEPARTMENT: SUMMARY

Building and Code

This division handles all applications for commercial and residential building permits as well as performs code enforcement and contractors licensing duties. The division ensures that all construction in the County is performed to meet the requirements of the Florida Building Code and that contractors who perform the work are properly licensed. The Code Enforcement staff ensures that properties in the County are maintained in a manner consistent with the St. Lucie Land Development Code and the Compiled Laws of St. Lucie County.

FY 17 Accomplishments:

- Voluntary overtime for plans examiners to work on Saturdays on a needed basis to maintain the current acceptable level of service
- Monitor performance measures on a quarterly basis to maintain the division's level of service
- Create expedited review process for target industry and Green projects
- Implemented AM/PM scheduling for inspections to improve customer service
- Implemented 'call ahead' one hour arrival window for owner builders awaiting a building inspection
- Flag 'target industry' businesses in Codeview to monitor permitting process for job creator permits to help ensure they receive expedited priority
- Expanded number of permits types taken in via email
- Implement one hour advance notice for inspector's arrival up request of customer
- Customer service education – Introduced Helpful Hints on Inspections for Owner Builders
- Building Inspectors received upgrade from flip phones to smart phones to provide more efficient communication with customers
- Inspectors give out customer service surveys for feedback at end of job.
- Implement Code Lien Amnesty Program
- Update form letters in Code to be more friendly
- Implement No Inspection Fence Affidavit
- Implement Master Permit Process for large scale developments
- On-call weekend code enforcement duty
- Implemented Phase I of paperless code enforcement process: purchased scanners and all notice of violations are now scanned, which saves paper and ink costs
- All Code Officers received upgrade from flip phones to smart phones to provide more efficient communication with customers
- Implemented new aspect to the condemnation of unsafe structures; includes training of students in the fire academy
- The Codes Administrator and code enforcement staff routinely attend Home Owners Association (HOA) meetings
- Expanded outreach on protection of the sea turtle with cooperation of city and local city utility
- Expanded the sea turtle lighting survey/program to include city; and, increased conservation efforts to protect the sea turtle
- Encourage employees in permitting to obtain a certificate as a Flood Plain Manager to improve our level of expertise on Federal Emergency Management Agency (FEMA) standards. The Permitting Supervisor and the Codes Administrator obtained this certificate

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Planning & Development Services

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	2,928,437	3,329,054	3,605,198	276,144
Operating	612,479	1,984,464	2,141,779	157,315
Grants & Aids	121,613	123,732	123,732	0
Other Uses	-	1,893,992	3,197,834	1,303,842
Total Budgetary Costs	3,662,529	7,331,242	9,068,543	1,737,301

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	121,613	123,732	123,732	0
Special Revenue	1,987,479	3,185,212	3,358,504	173,292
Enterprise	1,553,437	4,022,298	5,586,307	1,564,009
Total Revenues	3,662,529	7,331,242	9,068,543	1,737,301

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Admin. - Planning & Development Svc.	2.00	3.00	3.00	0.00
Planning	13.00	12.00	12.33	0.33
Building and Code Regulation	26.00	28.00	28.00	0.00
Total Full-Time Equivalents (FTE)	41.00	43.00	43.33	0.33

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Admin. - Planning & Development Svc.

Highlights

Planning & Development Services Administration Division:

The Planning & Development Administration Division FY18 adopted budget, \$681,641 increase by a total of \$21,819 or +3.31%.

- Personnel increase by a total of \$16,025 or (5.68%) from the following:
 - o An increase in the health insurance; and
 - o 2% COLA increase
- Operating increase by a total of \$5,794 or (1.53%) from the addition of \$5,000 for employee education

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	247,202	281,987	298,012	16,025
Operating	16,694	377,835	383,629	5,794
Total Budgetary Costs	<u>263,895</u>	<u>659,822</u>	<u>681,641</u>	<u>21,819</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	263,895	659,822	681,641	21,819
Total Revenues	<u>263,895</u>	<u>659,822</u>	<u>681,641</u>	<u>21,819</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	1.00	2.00	1.00	(1.00)
Professionals	-	-	1.00	1.00
Total Full-Time Equivalentents (FTE)	<u>2.00</u>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Planning

Highlights

Planning Division:

The Planning Division FY18 adopted budget, \$1,595,326 increase by a total of \$107,092 or +7.20%.

- Personnel increase by a total of \$106,298 or (10.63%) from the following:
 - o An increase in the health insurance;
 - o 2% COLA increase; and
 - o The addition of an Emergency Management Safety Planner position (0.33 FTE) in FY 2017. The position is shared by Public Safety (0.34 FTE) and Public Works - Stormwater Management (0.33 FTE).
- Operating had an increase of \$794 or (.2%)
- Grants and Aids did not have any changes

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	909,796	999,266	1,105,564	106,298
Operating	76,438	365,236	366,030	794
Grants & Aids	121,613	123,732	123,732	0
Total Budgetary Costs	<u>1,107,847</u>	<u>1,488,234</u>	<u>1,595,326</u>	<u>107,092</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	121,613	123,732	123,732	0
Special Revenue	986,234	1,364,502	1,471,594	107,092
Total Revenues	<u>1,107,847</u>	<u>1,488,234</u>	<u>1,595,326</u>	<u>107,092</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	5.00	5.00	3.00	(2.00)
Officials/Managers	2.00	2.00	2.33	0.33
Professionals	5.00	5.00	4.00	(1.00)
Technicians	1.00	-	3.00	3.00
Total Full-Time Equivalentents (FTE)	<u>13.00</u>	<u>12.00</u>	<u>12.33</u>	<u>0.33</u>

PLANNING & DEVELOPMENT SERVICES / PLANNING: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of Surveys: (Online and printed) rated 4 or greater	80%	80%	80.00%
		Average number of days for Zoning Compliance Review Time	3	3	3
		Percentage of pre-application meetings held within 14 days of request	75%	85%	85%
		Percentage of pre-application meetings held within 30 days of request*	N/A	N/A	85%
1.20	Innovation	Percentage of first contacts that will be captured within the data base inquiry system and available for weekly reports to administration	N/A	80%	80%
2.0 Community					
2.20	Provide For a Safe Community	Number of feet of new sidewalks installed within 1/2 mile of a school	N/A	50	50
2.30	Promote Economic Development	Number of Economic Development Incentive Packages for Targeted	N/A	3	3
		Number of Jobs Created	N/A	500	500
2.50	Maintain a High Quality Of Life	Number of homes added within 3 miles of a commercial or industrial	N/A	50	50
		Percentage of residential site plans approved in the Urban Services Boundary that incorporate transit/multimodal facilities or contribute to the "fee in lieu of" fund for transit	N/A	25%	25%
3.0 People					
3.10	Develop and Train Workforce	Number of Training hours per employee	N/A	20 hours	40 hours
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	98%	99%	100%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Building and Code Regulation

Highlights

Building & Code Regulations Division:

The Building & Code Regulations Division FY18 adopted budget, \$6,791,576 increase by a total of \$1,608,390 or +31.03%.

- Personnel increase by a total of \$153,821 or (7.51%) from the following:
 - o An increase in the health insurance; and
 - o 2% COLA increase;
- Operating increase overall by \$150,727 or (12.14%) mostly from the addition of the following:
 - o The addition of \$3,600 for the Amnesty Lien Special Project;
 - o The addition of \$1,800 for the purchase six Sit to Stand Desk Tops;
 - o The addition of \$5,000 for continuing Education for Permitting employees;
 - o The addition of \$100,000 for the Private Provider Program;
 - o The addition of \$900 for the purchase of three Sit to Stand Desk Tops;
 - o The addition of \$7,615 for the ClearPoint Strategy Software;
 - o The addition of \$3,500 for continuing Education for Code Regulation employees;
 - o The addition of \$50,000 for the Land Management System Software;
 - o The addition of \$1,250 for Advanced Flood Plain Management Training;
 - o The addition of \$450 for Flood Plain memberships for three employees;
 - o The addition of \$1,000 for uniforms for eight Inspectors;
 - o The addition of \$2,340 for Level Training classes for six Code Enforcement Officers;
 - o The addition of \$510 for Level Training testing for six Code Enforcement Officers;
 - o Decreases to various operating accounts for the purchase of products and services in FY 2017
- Other Uses increase overall by \$1,303,842 or (68.84%) from adjustments to reserves to balance the Building Code Fund's total revenues and total expenses

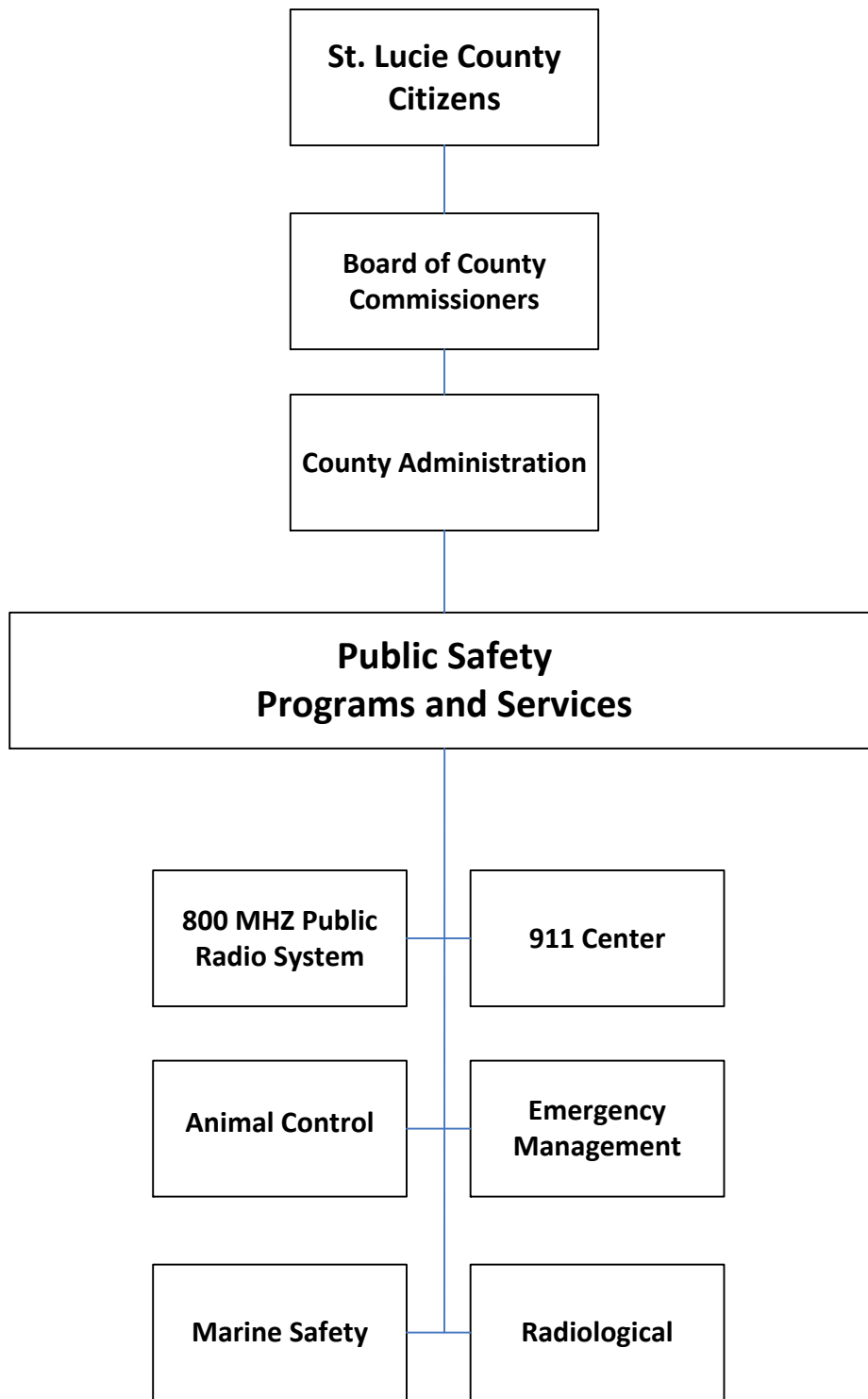
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	1,771,439	2,047,801	2,201,622	153,821
Operating	519,347	1,241,393	1,392,120	150,727
Other Uses	-	1,893,992	3,197,834	1,303,842
Total Budgetary Costs	2,290,786	5,183,186	6,791,576	1,608,390

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	737,350	1,160,888	1,205,269	44,381
Enterprise	1,553,437	4,022,298	5,586,307	1,564,009
Total Revenues	2,290,786	5,183,186	6,791,576	1,608,390

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	9.00	9.00	9.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	11.00	13.00	13.00	0.00
Skilled Craft	4.00	4.00	4.00	0.00
Technicians	1.00	1.00	1.00	0.00
Total Full-Time Equivalent (FTE)	26.00	28.00	28.00	0.00

PLANNING & DEVELOPMENT SERVICES / BUILDING & CODE REGULATIONS: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Customer Service Survey > 95%	98%	98%	98%
		Number of days for the average Plan Review Turnaround	30	21	21
2.0 Community					
2.50	Maintain a High Quality Of Life	Percentage of Abatement for Code Cases	83%	88%	90%
3.0 People					
3.10	Develop and Train Workforce	Number of training hours for Building staff	200 hours	785 hours	825 hours
		Number of training hours for Permitting staff	160 hours	190 hours	190 hours
		Number of training hours for Code staff	240 hours	600 hours	350 hours
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual (includes reserves)	48%	48%	49%
		Percentage of Operating Budget vs. Actual (without reserves)	95%	95%	95%



PUBLIC SAFETY DEPARTMENT: SUMMARY

MISSION STATEMENT: To provide the resources necessary in planning, preparing, protecting and mitigating manmade and natural disasters and emergencies for all responders and the citizens and visitors of St. Lucie County. To provide the best in Public Safety Communication to all of our constituents through the most advance technology available. To ensure that all of our personnel have the best training, tools and equipment necessary in providing the very best Public Safety Service available.

PROGRAMS AND SERVICES: Animal Control, 911 Public Safety Communications, Emergency Management and Preparedness, Ocean Rescue / Marine Safety, Radiological Emergency Planning and Preparedness, 800 MHz Public Radio Communication system

FUNCTION, ACCOMPLISHMENTS, AND INTITIATIVES:

Animal Control

- Responds to calls for service concerning abused and neglected animals, dangerous and vicious dogs, animals running at large, and sick or injured animals. Also, Animal Control team members educate and inform the public on responsible pet care and ownership. Animal Control is a team member of the Animal Shelters Standard Committee that inspects various animal shelters for care, cleanliness, and compliance of the state requirements for animal sheltering.

FY 17 Accomplishments:

- Through the current fiscal year, we have responded and mitigated 6500 animal calls for service and we are projecting to respond to approximately 13,000 calls. We have participated in 4 annual inspections of shelters, identified and declared a dangerous dog, and participated in formal hearings

FY 18 Initiatives:

- To improve and enhance community educational opportunities in responsible pet care and ownership. To participate in the Safety Day events and to continue to reach out to Home Owner Associations and civic organizations regarding responsible pet care and ownership. To assist in the annual evaluations of pet shelters within St. Lucie County

Marine Safety

- To provide protection, education and information to the citizens and visitors of St. Lucie County in ocean and beach safety. To represent St. Lucie County in a professional manner that instills the confidence in our Ocean Rescue / Marine Safety program from those we protect.

FY 17 Accomplishments:

- Restructuring and reclassification of positions with the Ocean Rescue / Marine Safety Division. Provide protection, education and safety information to patrons that visited our St. Lucie County

PUBLIC SAFETY DEPARTMENT: SUMMARY

protected beaches. Had numerous rescue and emergency medical service incidents. Maintained all Ocean Rescue equipment for top performance in rescue and emergency events

- Continued in the high quality and vigorous training for all Ocean Rescue Life Guards
- Hired and trained five Ocean Rescue Life Guards to cover the three protected beaches
- Purchased and put into operations a new All-Terrain Vehicle (ATV) for emergency and beach coverage

FY 18 Initiatives:

- To improve and enhance the safety of all patrons that visit St. Lucie County's protected beaches
- To educate and inform visitors in ocean and beach safety
- To continue to train and educate all Ocean Rescue personnel in current ocean rescue strategies and tactics, as well as in the professional and customer service relations

911 Center

- Ensures all law enforcement, fire, medical, and animal control calls for all of St. Lucie County are answered in a timely means and dispatched or forwarded to the appropriate law enforcement or fire rescue agency

FY 17 Accomplishments:

- Public Safety Communications had an overall restructuring of the division. With the restructuring many positions were reclassified which allowed for growth and development of the division
- Public Safety Communication is in the process of replacing all backroom equipment for the management and distribution of 911 calls
- There are eight Public Safety Communications officers currently in our training program. We still have approximately seven vacant positions
- Trained and certified all Communications Officers within the division in the current role and to develop personnel for future upward mobility

FY 18 Initiatives:

- To have our personnel roster filled completely
- To find solutions in reducing our staffing related overtime and stress related attendance challenges
- To train and develop our personnel for further advancement
- To enhance and improve our Public Safety Communications process, i.e. text messaging
- To review and analyze our equipment and technology system for efficiency and effectiveness

800 MHz

- Provides public radio system support to our end users. Manages and maintains the Motorola P25 800 MHz radio infrastructure for the regional inter-operable communications system. Oversees Motorola relations and contractual agreement. Manages maintenance agreement.

PUBLIC SAFETY DEPARTMENT: SUMMARY

- The new 800 MHz tower has been built, and is currently waiting for Federal Communications Commission (FCC) to award the licenses

FY 17 Accomplishments:

- Transition to P25 800 MHz system second quarter F/Y 16-17
- City West tower sight for P25 800 MHz public radio System
- The new City West tower has been built, and is currently waiting for Federal Communications Commission (FCC) to award the licenses

FY 18 Initiatives:

- Maintain and monitor efficiency and effectiveness of new radio system

Emergency Management

- Provide a comprehensive and integrated approach in the collaboration of enhancing our response partner's capabilities to mitigate, prepare, respond and recover from all hazards that may impact St. Lucie County

FY 17 Accomplishments:

- Annual review of Local Mitigation Strategy Management Plan from Florida Department of Emergency Management
- Reclassified Emergency Management Coordinators position to Emergency Operations Manager's position
- Hired an Emergency Operations Manager
- Facilitated and managed the impacts of Hurricane Matthew
- Worked with Florida Department of Emergency Management and Federal Emergency Management Agency regarding Public Assistance (PA) and project worksheets (PW)
- Identified and facilitated and functional changes in the EOC operations
- Alert St. Lucie initiated
- Memorandum of Understanding agreement with St. Lucie County School Board for feeding of special needs clients
- Agreements with oxygen provider for special needs
- Strategic Plan
- Florida Department of Emergency Management deliverables
- Training exercises (Florida Power & Light / Nuclear Power Plant – Regional exercise – State Hurricane exercise)
- Comprehensive Emergency Management Plan (CEMP)

FY 18 Initiatives:

- Start Emergency Management accreditation plan process
- Improve and enhance the Hurricane Manual, Continuity of Operations Plan, National Flood Initiative Plan Community Rating System comprehensive reviews

PUBLIC SAFETY DEPARTMENT: SUMMARY

Radiological

- Provides the safety and welfare of St. Lucie County residents and response agencies through hazard specific best practices in the areas of planning, equipment, training, exercises, operations, and regulatory compliance

FY 17 Accomplishments:

- Improved regional communications with risk and host counties
- Enhancing the radiological training program for first responders
- Improve public outreach programs
- Improve mapping system for evacuation routes

FY 18 Initiatives:

- Continue to enhance and improve training initiatives for first responders
- Prepare for FEMA evaluated FPL/NPP exercise
- Improve technology for the Emergency Operations Center
- Improve communications in and between the Emergency Operations Center and the Emergency Operations Facility

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-437,142	-	-	0
Personnel	5,037,202	5,527,363	5,876,209	348,846
Operating	1,846,363	2,123,922	2,243,920	119,998
Capital Outlay	367,318	9,309,212	344,511	(8,964,701)
Grants & Aids	286,580	323,198	323,198	0
Other Uses	1	1,889,923	1,591,383	(298,540)
Total Budgetary Costs	7,100,322	19,173,618	10,379,221	(8,794,397)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,062,813	1,393,839	1,376,286	(17,553)
Special Revenue	6,037,509	17,779,779	9,002,935	(8,776,844)
Total Revenues	7,100,322	19,173,618	10,379,221	(8,794,397)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Public Safety - Animal Control	4.50	5.00	5.00	0.00
Public Safety - Cent. Communications	67.50	67.50	67.67	0.17
Public Safety - Emergency Mgmt.	3.00	4.00	4.00	0.00
Public Safety - Marine Safety	8.00	8.00	8.50	0.50
Public Safety - RAD Plan	2.00	2.00	2.17	0.17
Total Full-Time Equivalentents (FTE)	85.00	86.50	87.34	0.84

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety - 800 MHz

Highlights

800MHz Division:

The 800MHz Division FY18 adopted budget, \$517,349 is decreasing by a total of \$8,967,201 or -94.55%.

- Operating did not have any changes
- Capital Outlay is decreasing by a total of (\$8,967,201) or (-100.00%) due to:
Funding and acquisition of 800MHz Radio System.
- Other Use did not have any changes

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-437,141	-	-	0
Operating	477,104	517,349	517,349	0
Capital Outlay	-	8,967,201	-	(8,967,201)
Total Budgetary Costs	<u>39,963</u>	<u>9,484,550</u>	<u>517,349</u>	<u>(8,967,201)</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	39,963	9,484,550	517,349	(8,967,201)
Total Revenues	<u>39,963</u>	<u>9,484,550</u>	<u>517,349</u>	<u>(8,967,201)</u>

Public Safety - Animal Control

Highlights

Animal Control Division:

The Animal Control Division FY18 adopted budget, \$609,939 increase by a total of \$13,558 or +2.27%.

- Personnel increased by a total of \$13,558 or (4.75%) from the following:
 - o An increase in the health insurance; and
 - o 2% COLA increase
- Operating did not have any changes
- Grants & Aids did not have any changes
- Other Uses did not have any changes

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	265,281	285,638	299,196	13,558
Operating	28,035	47,046	47,046	0
Capital Outlay	3,671	-	-	0
Grants & Aids	212,500	250,000	250,000	0
Other Uses	-	13,697	13,697	0
Total Budgetary Costs	509,488	596,381	609,939	13,558

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	509,488	596,381	609,939	13,558
Total Revenues	509,488	596,381	609,939	13,558

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Protect/SVC/Non-sworn	4.50	5.00	5.00	0.00
Total Full-Time Equivalents (FTE)	4.50	5.00	5.00	0.00

Public Safety - Cent. Communications

Highlights

Central Communications Division:

The Central Communications Division FY18 adopted budget, \$6,903,973 decrease by a total of \$193,515 or -2.8%.

- Personnel increase by a total of \$188,849 or (4.3%) from the following:
 - o An increase in the health insurance;
 - o 2% COLA increase;
 - o The addition of an Emergency Management Safety Planner position (0.17 FTE) in FY 2017 from the reclass of a vacant Solid Waste Recycling Technician position. The position is shared by Planning & Development Services – Planning (0.33 FTE), Public Works - Stormwater Management (0.33 FTE), and Public Safety – Central Communications (0.17 FTE) and Radiological Planning (0.17 FTE);
- Operating increase overall by \$77,854 or (11.62%) mostly due to the following:
 - o The addition of \$28,860 to reflect annual reimbursement for Information Technology's staff to provide 911 Emergency Stand-By service for the Emergency Operations Center;
 - o The addition of \$50,000 for the increase to Communications due to increase in Wireless Revenues
- Capital Outlays did not have any changes
 - o The \$334,011 is for the Computer Aided Dispatch (CAD) System's annual payment
- Other Uses decrease overall by \$460,218 or (-26.80%) mostly due to the following:
 - o The partial spend-down in FY17 of the E911 Phone System's Project Reserves; and
 - o The Transfer-out of \$54,877 to 800 MHz Fund in order to balance the fund's revenues and expenses

Budgetary Costs	FY 2016	FY 2017	FY 2018	Variance
	Actual	Adopted	Adopted	
Personnel	4,051,603	4,376,335	4,565,184	188,849
Operating	576,003	669,788	747,642	77,854
Capital Outlay	359,201	334,011	334,011	0
Other Uses	-	1,717,354	1,257,136	(460,218)
Total Budgetary Costs	4,986,807	7,097,488	6,903,973	(193,515)

Funding Sources	FY 2016	FY 2017	FY 2018	Variance
	Actual	Adopted	Adopted	
Special Revenue	4,986,807	7,097,488	6,903,973	(193,515)
Total Revenues	4,986,807	7,097,488	6,903,973	(193,515)

Staffing Summary	FY 2016	FY 2017	FY 2018	Variance
	Actual	Adopted	Adopted	
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	2.00	2.00	6.17	4.17
Protect/SVC/Non-sworn	64.00	64.00	60.00	(4.00)
Technicians	0.50	0.50	0.50	0.00
Total Full-Time Equivalentents (FTE)	67.50	67.50	67.67	0.17

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety - Emergency Mgmt.

Highlights

Emergency Management Division:

The Emergency Management Division FY18 adopted budget, \$1,261,869 increase by a total of \$349,093 or 38.25%.

- Personnel increase by a total of \$34,364 or (17.07%) due to the following:
 - o An increase in the health insurance; and
 - o 2% COLA increase
- Operating increase overall by \$1,804 or (.3%) due to increase in postage and communications.
- Capital Outlay did not have any changes
- Grants and Aids did not have any changes
- Other uses increased overall by \$312,925 or (100%) which is a reflection of adjustments made to the FY 17 Fund Balance Forward.

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-1	-	-	0
Personnel	207,361	201,277	235,641	34,364
Operating	451,599	638,301	640,105	1,804
Capital Outlay	4,446	-	-	0
Grants & Aids	74,080	73,198	73,198	0
Other Uses	1	-	312,925	312,925
Total Budgetary Costs	<u>737,486</u>	<u>912,776</u>	<u>1,261,869</u>	<u>349,093</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	663,406	839,578	723,453	(116,125)
Special Revenue	74,080	73,198	538,416	465,218
Total Revenues	<u>737,486</u>	<u>912,776</u>	<u>1,261,869</u>	<u>349,093</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	-	1.00	1.00	0.00
Service Maintenance	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	<u>3.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety - Marine Safety

Highlights

Marine Safety Division:

The Marine Safety Division FY18 adopted budget, \$652,833 increased by a total of \$98,572 or +17.78%.

- Personnel increase by a total of \$90,732 or (16.95%) mostly from the following:
 - o An increase in the health insurance;
 - o 2% COLA increase;
 - o The reclassing of Marine Safety Officers to Ocean Rescue Lifeguards in FY17;
 - o The reclassing of Marine Safety Lieutenants to Ocean Rescue Lieutenants in FY17;
 - o The reclass of a Part-Time Marine Safety Officer position (0.50 FTE) to a Full-Time Ocean Rescue Lifeguards (1.00 FTE) in FY17;
- Operating increased by a total of \$5,340 or (48.28%) due to the following:
 - o The addition of \$5,000 for a Shed to store Marine Safety equipment; and
 - o The addition of \$340 for Lifeguard Uniforms
- Capital Outlays increase overall by \$2,500 or (31.25%) due to the addition of All-Terrain Vehicle.

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	389,354	535,201	625,933	90,732
Operating	10,053	11,060	16,400	5,340
Capital Outlay	-	8,000	10,500	2,500
Total Budgetary Costs	<u>399,407</u>	<u>554,261</u>	<u>652,833</u>	<u>98,572</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	399,407	554,261	652,833	98,572
Total Revenues	<u>399,407</u>	<u>554,261</u>	<u>652,833</u>	<u>98,572</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Protect/SVC/Non-sworn	8.00	8.00	8.50	0.50
Total Full-Time Equivalentents (FTE)	<u>8.00</u>	<u>8.00</u>	<u>8.50</u>	<u>0.50</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety - RAD Plan

Highlights

Radiological Planning Division:

The Radiological Planning Division FY18 adopted budget, \$433,258 decrease by a total of \$94,904 or -17.97%.

- Personnel increase by a total of \$21,343 or (16.56%) from the following:
 - o An increase in the health insurance;
 - o 2% COLA increase; and
 - o The addition of an Emergency Management Safety Planner position (0.17 FTE) in FY 2017 from the reclass of a vacant Solid Waste Recycling Technician position. The position is shared by Planning & Development Services – Planning (0.33 FTE), Public Works - Stormwater Management (0.33 FTE), and Public Safety – Central Communications (0.17 FTE) and Radiological Planning (0.17 FTE)
- Operating increase overall by \$35,000 or (16.56%) due to the contractual increase of Florida Power and Light funding for Radiological Planning
- Other Uses decrease overall by \$151,247 or (-95.20%) due to the spend-down of FY17's Fund Balance Forward which is reflected in the reduction of the reserves

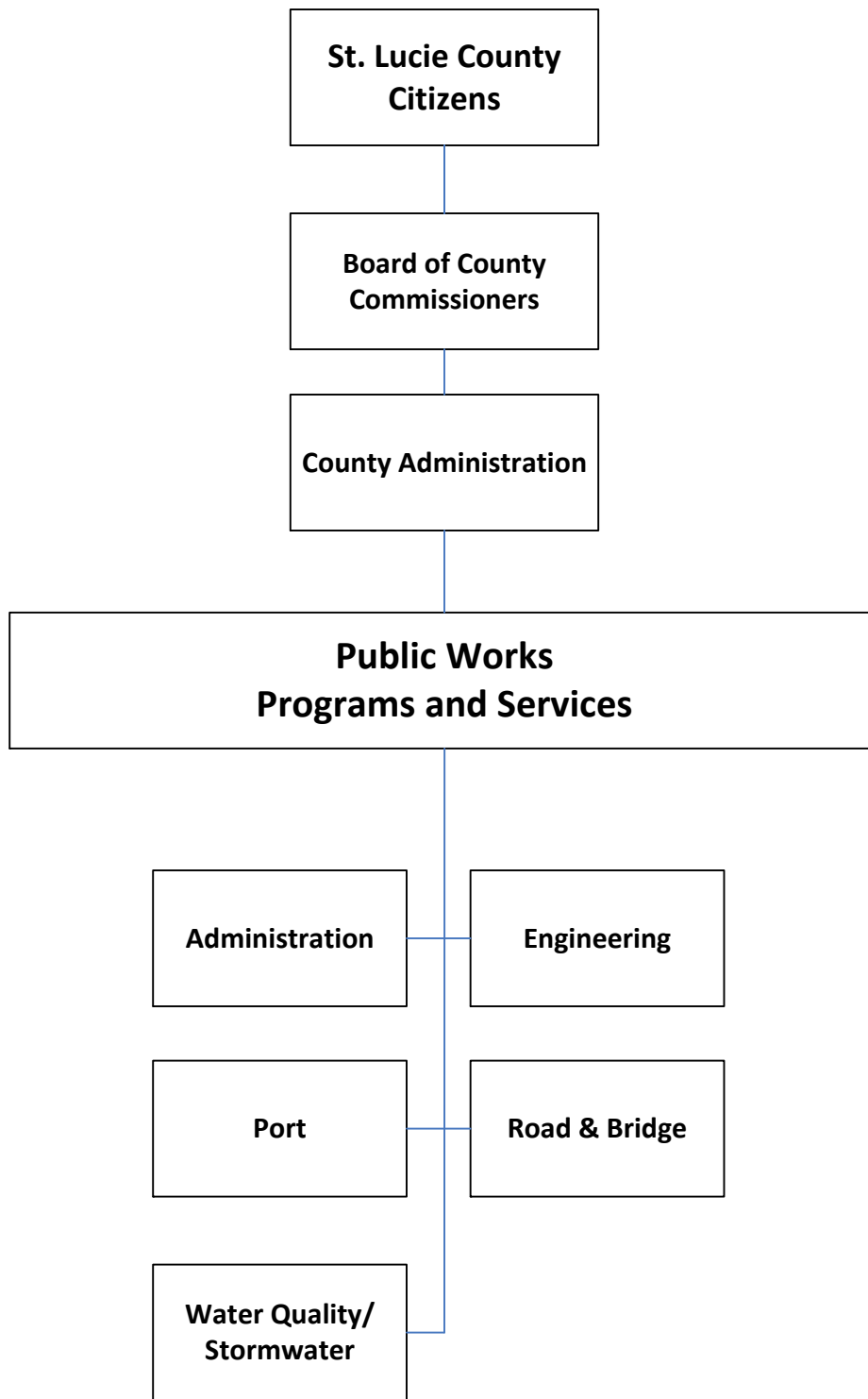
Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	123,603	128,912	150,255	21,343
Operating	303,569	240,378	275,378	35,000
Other Uses	-	158,872	7,625	(151,247)
Total Budgetary Costs	<u>427,172</u>	<u>528,162</u>	<u>433,258</u>	<u>(94,904)</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	427,172	528,162	433,258	(94,904)
Total Revenues	<u>427,172</u>	<u>528,162</u>	<u>433,258</u>	<u>(94,904)</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	-	-	0.17	0.17
Professionals	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	<u>2.00</u>	<u>2.00</u>	<u>2.17</u>	<u>0.17</u>

PUBLIC SAFETY: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of 911 Calls	490,206	500,000	500,000
		Percentage of 911 calls handled properly	95%	100%	100%
		Percentage of 911 answered within 10 seconds	99%	100%	100%
		Average length of 911 calls (mm/ss)	1.2	1.1	1.05
2.0 Community					
2.20	Provide For a Safe Community	Number of Hurricane and Nuclear Preparedness Presentations	49	60	60
3.0 People					
3.10	Develop and Train Workforce	Number of Radiological training classes for all law enforcement, fire district,	16	20	20
		Number of trained 911 new hires	6	15	15
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	80%	96%	96%



PUBLIC WORKS DEPARTMENT: SUMMARY

MISSION STATEMENT:

To serve the citizens of St. Lucie County in a way for residents to receive needed improvements in a timely and cost effective manner. To provide St. Lucie County, the Board of County Commissioners, County Administration, and the general public with a solid, dependable infrastructure program through procurement of funds for projects and overseeing a successful outcome.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Public Works Administration

Provide Administrative support to all Divisions within Public Works, including the Artificial Reef Program and the County Port Authority functions.

FY 16-17 Accomplishments:

- Provided fiscal control and management of all Public Works grant contracts.
- Provided administrative support to all Divisions including Port functions and Artificial Reef Program.
- Hired a Port Engineer and coordinated the smooth transition of Port duties and responsibilities for management of infrastructure projects. Coordinated with the city of Fort Pierce and with Florida Department of Transportation Staff to insure a smooth transition of project management duties to the Port Engineer.
- Established dedicated capital funding for the Artificial Reef Program to provide County matching funds for grant projects.
- Coordinated the plan review and comments for the All Aboard Florida High Speed Rail project.
- Coordinated with the City of Fort Pierce and St. Lucie Village for the review of Railroad Crossing plans.

FY 17-18 Initiatives:

- Provide fiscal control and management of all Public Works grant contracts.
- Provide administrative support to all Divisions including Port functions and Artificial Reef Program.
- Re-instate an “in-house” design program in the Engineering Division, using the existing staff positions and by reassigning employee roles.
- Focus the “in-house” design program on large culvert replacement projects and large culvert sleeving projects to maximize the service life and minimize the cost of existing failed culverts.
- Maintain a proactive culvert inspection program aimed at identifying failed culverts prior to road failure.
- Seek additional grant funds and County matching funds for completion of future projects for stormwater retrofits projects, required to meet State BMAP mandates.
- Maintain water sampling and testing program in partnership with State Florida Department Environmental Protection and City of Port St. Lucie. Based upon testing results identify potential actions to improve water quality in the St. Lucie Estuary.
- Coordinate the plan review and permit approvals required for construction of the railroad crossing improvement for the All Aboard Florida High Speed Rail project.

Port of Fort Pierce

Continued coordination with the City of Fort Pierce and the County Port Authority to advance the development of the Port of Fort Pierce and the goals of the Port Master Plan.

PUBLIC WORKS DEPARTMENT: SUMMARY

FY 16-17 Accomplishments:

- Substantial construction progress of the North 2nd Street Roadway Improvements project.
- Property Acquisition of right-of-way land for utilities installation along North 2nd Street
- Awarded contract for the design of the Fisherman’s Wharf Roadway Improvements project.
- Submitted Florida Inland Navigation District (FIND) Waterways Assistance Program Grant Application for Fisherman’s Wharf bulkhead and dredging design. (Awarded October 2016)
- Submitted Florida Seaport Transportation and Economic Development (FSTED) Grant Application for Fisherman’s Wharf bulkhead and dredging design. (Awarded October 2016)
- Submitted Florida Department of Economic Opportunity Technical Assistance Grant Application for the conceptual design (site plan) of the Fisherman’s Wharf “Transition Zone”. (Awarded October 2016)

FY 17-18 Initiatives:

- Complete final construction, punchlist, and “close-out” of the North 2nd Street Roadway Improvements project.
- Complete design of the Fisherman’s Wharf Roadway Improvements project.
- Prepare Bid Documents and establish funding for the Fisherman’s Wharf Roadway Improvements project.
- Award design contract for the Fisherman’s Wharf bulkhead and dredging.
- Collaborate with City & County Planning Staff to prepare a conceptual site plan for the Fisherman’s Wharf “Transition Zone”.

Artificial Reef Program

FY 16-17 Accomplishments:

- Deployed 1,500-ton secondary concrete artificial reef
- Deployed 25 limestone special artificial reef modules
- Deployed tug Kathleen
- Deployed 3,600 square feet of subtidal oyster reef

FY 17-18 Initiatives:

- Deploy the Qualmann Barge/Secondary concrete reef on the Lee E. Harris artificial reef site.
- Deploy 25 Limestone Special artificial reef modules on the Lee E. Harris artificial reef site.
- Deploy the Dixie Barge/Secondary concrete reef on the Fort Pierce Sportfishing Club artificial reef site.
- Deploy 25 Limestone Special artificial reef modules on the Fort Pierce Sportfishing Club artificial reef site.
- Complete deployment of the Wildcat Cove oyster reef.
- Locate a small steel vessel (100-200 feet long) to clean and deploy on the Fort Pierce Sportfishing Club artificial reef site.
- Enter into an Interlocal Agreement with the City of Fort Pierce concerning the installation of a stormwater baffle box/living shoreline at the Old Fort Park outfall.
- Start permitting for the South Causeway artificial reef site.
- Install an oyster reef/living shoreline at the Indian Hills stormwater outfall
- Monitor eelgrass plantings in Moore’s Creek

Engineering Division

Engineering manages the operation and implementation of the Public Works functions that provide the general public with a safe, dependable transportation network, storm water infrastructure, regulatory compliance with State & Federal Regulations & Laws, and County Regulatory permitting in Public Road right-of-ways.

PUBLIC WORKS DEPARTMENT: SUMMARY

FY 16-17 Accomplishments:

- Continue construction of the Midway Road (Selvitz Road-25th Street) Widening project.
- Completed construction of Lennard Road – Bromeliad Extension.
- Completed Project Development & Environmental (PD&E) study, Midway Road (Glades Cut-off Rd to Selvitz Rd).
- Completed design of Kings Highway and Indrio Road intersection improvements.
- Completed slope repairs of the Indian River Drive (Phase 1) project adjacent to 8001.
- Completed Indian River Estates Phase II drainage improvements FEMA grant project.
- Completed Juanita Avenue Sidewalk (21st Street to Taylor Creek Bridge)
- Completed Culvert Replacement/Sleeving:
 - Oleander Avenue Parallel Pipe (Phases 1, 2, and 3)
 - Ideal Holding Road @ NSLRWCD Canal No. 76 repair
 - Angle Road @ NSLRWCD Canal No. 41 emergency repair

FY 17-18 Initiatives:

- Coordinate with Florida Department of Transportation (FDOT) on the following projects:
 - Midway Road (25th Street-U.S.1) Construction
 - Midway Road (Glades Cut-off Road to Selvitz Road) Design
 - Kings Highway (Okeechobee Road to N. of Picos Road) Design
 - Kings Highway (N of Picos Road to I-95 overpass) Design
 - Juanita Avenue Complete Street (Taylor Creek Bridge to US 1.
- Apply for Grants:
 - TAP – Oleander Avenue Sidewalk (Midway Road to S. Market Avenue)
 - TAP – St. James Drive Sidewalk (Royce Avenue to Lazy River Parkway)
 - TRIP – Airport / Northern Connector (Florida Turnpike to Kings Highway)
 - CIGP - Airport / Northern Connector (Florida Turnpike to Kings Highway)
- Roadway Improvement Projects:
 - Kings Highway and Indrio Road intersection improvements construction
- Replacement/Sleeving of the following culverts as needed:
 - Orange Avenue @ NSLRWCD Canal 411
 - Russo Rd @ FPFWCD Canal No. 06
 - S. FFA Rd @ NSLRWCD 49
 - Farmers Market @ 7th Street Ditch
 - Ideal Holding Road @ NSLRWCD Canal No. 76
 - Sneed Road @ NSLRWCD Canal No. 73
 - Summit Street @ NSLRWCD Canal No. 8

Road and Bridge Division

The Road and Bridge Division is responsible for maintenance and repair of County roadways and drainage facilities. The Maintenance Section is responsible for maintenance of paved, chip sealed, asphalt milled and dirt roads. Road maintenance includes right-of-way mowing, surface patching, shoulder repair, and grading of dirt roads. The Drainage Sections is responsible for maintenance and repair of roadside swales, ditches and underground drainage facilities. The Traffic Section is responsible for designing new traffic signals; maintenance, repair and operation of existing traffic signals; fabrication and installation of regulatory, warning and street signs; pavement striping and marking; and performing traffic counts and studies.

PUBLIC WORKS DEPARTMENT: SUMMARY

FY 16-17 Accomplishments

- 16 dirt roads received an asphalt milling surface treatment over 3.6 miles
- 12 asphalt millings roads were reclaimed and received a chip seal surface treatment over 2.0 miles
- Performed traffic signal rehabilitation and upgrades at 4 intersections
- Fabricated 842 and installed 446 traffic and street signs

FY 17-18 Initiatives:

- Complete Asphalt Millings surface on unimproved roads in Harmony Heights.
- Complete 18.6 miles of microsurfacing and 2.3 miles of asphalt resurfacing projects.
- Streamline in-house mowing crews and operations.

Water Quality Division

Water Quality – Constructs in-house stormwater capital projects. Manages the swale maintenance and aquatic vegetation maintenance contractors. Administers the County's Municipal Stormwater (MS4) Permit and implements policies and projects to improve water quality in our regional systems.

FY 16-17 Accomplishments

- Continued targeted swale re-profiling program through contracted services.
- Initiated construction of Paradise Park system 4 stormwater project.
- Teamed with FDEP and the City of PSL for the microbial source tracking study in the St. Lucie River
- Successfully received 3 grants for neighborhood stormwater retrofit projects.

FY 17-18 Initiatives:

- Continued progress on swale re-profiling program through contracted services, identify and communicate areas of work.
- Begin construction of the first phase of San Lucie Estates neighborhood stormwater retrofit project.
- Complete final phase engineering design of Paradise Park.
- Initiate in-house modeling of existing stormwater infrastructure.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Works

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-960,281	-	-	0
Personnel	5,386,252	6,835,555	6,823,648	(11,907)
Operating	7,582,636	11,926,358	10,116,618	(1,809,740)
Capital Outlay	10,241,981	39,365,689	35,127,721	(4,237,968)
Debt Service	791,978	1,801,927	2,294,518	492,591
Other Uses	1,080,557	14,769,543	15,254,571	485,028
Total Budgetary Costs	24,123,122	74,699,072	69,617,076	(5,081,996)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	-	-	500,000	500,000
Special Revenue	14,836,382	35,257,138	27,351,377	(7,905,761)
Debt Service	490,512	2,322,479	2,366,777	44,298
Capital	8,796,228	36,248,767	38,544,672	2,295,905
Trust and Agency	-	870,688	854,250	(16,438)
Total Revenues	24,123,122	74,699,072	69,617,076	(5,081,996)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Port	1.00	1.00	1.00	0.00
Administration - Public Works	4.00	4.00	4.00	0.00
Engineering	20.00	23.00	23.00	0.00
Road & Bridge	55.00	55.00	55.00	0.00
Water Quality	9.00	9.00	9.33	0.33
Total Full-Time Equivalentents (FTE)	89.00	92.00	92.33	0.33

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Port

Highlights

The Port Division FY18 adopted budget, \$8,104,385 is increasing by \$648,883 or +8.70%:

- Personnel is increasing by a total of \$4,968, or +4.10% due to:
 - o An increase in the health insurance
 - o 2% COLA increase
- Operating is decreasing by \$61,766, or -27.66% due to:
 - o Reduction of professional services account
- Capital Outlays is decreasing by \$145,213, or -2.12% due to:
 - o Progress on the 2nd St Improvements Project at the Entrance to the Port of Ft Pierce
 - o Harbor Pointe Development Plan project that began mid-FY17
 - o Redevelopment of Fisherman's Wharf project that began mid-FY17
- Other Uses are increasing by \$850,894 or +371.70% due to an increase in reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-701,330	-	-	0
Personnel	61,914	121,117	126,085	4,968
Operating	94,482	223,311	161,545	(61,766)
Capital Outlay	1,402,237	6,855,582	6,710,369	(145,213)
Debt Service	55,358	26,572	26,572	0
Other Uses	701,615	228,920	1,079,814	850,894
Total Budgetary Costs	1,614,276	7,455,502	8,104,385	648,883

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	1,614,276	7,455,502	5,470,885	(1,984,617)
Capital	-	-	2,633,500	2,633,500
Total Revenues	1,614,276	7,455,502	8,104,385	648,883

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Professionals	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	1.00	1.00	1.00	0.00

DEPARTMENT NAME: PORT PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of grant contracts awarded	2	2	4
3.0 People					
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs Actual	0.5	1	1
		Percentage of grant funds spent for port capital projects	10%	50%	100%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Administration - Public Works

Highlights

The Administration Division FY18 adopted budget, \$679,961 is decreasing by \$65,284 or -8.76%:

- Personnel is increasing by \$29,662, or +7.88% due to:
 - o An increase in the health insurance
 - o 2% COLA increase

- Operating is decreasing by \$92,946, or -25.35% due to:
 - o Reduction in Other Contractual Services
 - o Reduction in Miscellaneous Expenses

- Other Uses are decreasing by \$2,000 or -100% due to an decrease in reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-168,415	-	-	0
Personnel	359,681	376,641	406,303	29,662
Operating	196,332	366,604	273,658	(92,946)
Other Uses	8,993	2,000	-	(2,000)
Total Budgetary Costs	<u>396,591</u>	<u>745,245</u>	<u>679,961</u>	<u>(65,284)</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	396,591	745,245	679,961	(65,284)
Total Revenues	<u>396,591</u>	<u>745,245</u>	<u>679,961</u>	<u>(65,284)</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	3.00	3.00	3.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>

DEPARTMENT NAME: Public Works Admin PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of grant contracts	10	15	17
2.30	Promote Economic Development	Dollar value of grants	\$6,003,226	\$16,314,376	\$16,358,651
		Dollar Reimbursed	\$1,114,402	\$4,241,738	\$4,227,249
3.0 People					
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial	Percentage of grant dollars reimbursed	19%	26%	26%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Engineering

Highlights

The Engineering Division FY18 adopted budget, \$44,721,047 is decreasing by \$1,966,308, or -4.21%:

- Personnel is increasing by a total of \$88,331, or +4.96% due to:
 - o An increase in the health insurance
 - o 2% COLA increase

- Operating is decreasing by \$481,813 or -11.86% due to:
 - o Drawing down of various projects, including Verada Ditch
 - o Request to increase budget for the general and administrative charges account
 - o Request to increase budget for professional services account
 - Related to MSBUs
 - o Request to increase budget for other contractual services account
 - Related to MSBUs

- o Capital Outlays are decreasing by \$2,223,176, or -8.17% due to:
 Engineering division submitted 30 plus budget proposals related to capital. The following are the top five proposals in dollar value:
 - o Addition of the Airport Connector (Turnpike to Kings Hwy) project - \$1,700,000 in FY18
 - o Addition of the Midway Road (Glades to Selvitz) project - \$1,150,000 in FY18
 - o Addition of the Orange Avenue at NSLRWCD Canal 54 project - \$800,000 in FY18
 - o Addition of the Midway Road Cross Drain Silver Oak Drive project \$250,000 in FY18
 - o Addition of the Johnston Road at FPFWCD Canal 16 project- \$250,000 in FY18
 - o Addition of the Drawing Down and closing of various capital projects from FY17

- o Debt Service is increasing by \$102,524, or +6.16% due to the debt service payments

- o Other Uses are decreasing by \$547,826, or +4.57% due to decrease in reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-64,075	-	-	0
Personnel	1,498,550	1,779,407	1,867,738	88,331
Operating	3,023,784	4,062,007	3,580,194	(481,813)
Capital Outlay	6,914,156	27,203,533	24,980,357	(2,223,176)
Debt Service	626,688	1,665,422	1,767,946	102,524
Other Uses	163,928	11,976,986	12,524,812	547,826
Total Budgetary Costs	12,163,031	46,687,355	44,721,047	(1,966,308)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	4,043,253	10,613,006	8,560,348	(2,052,658)
Debt Service	490,512	2,322,479	2,366,777	44,298
Capital	7,629,266	32,881,182	32,939,672	58,490
Trust and Agency	-	870,688	854,250	(16,438)
Total Revenues	12,163,031	46,687,355	44,721,047	(1,966,308)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	5.00	5.00	5.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	7.00	9.00	9.00	0.00
Service Maintenance	-	1.00	1.00	0.00
Technicians	7.00	7.00	7.00	0.00
Total Full-Time Equivalents (FTE)	20.00	23.00	23.00	0.00

DEPARTMENT NAME: Engineering PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of construction projects planned	4	8	9
2.50	Maintain a High Quality Of Life	Number of Projects completed	6	9	9
3.0 People					
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Construction Projects completed under contingency	100%	78%	100%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Road & Bridge

Highlights

The Road & Bridge Division FY18 adopted budget, \$10,732,477 is decreasing by \$1,077,244, or -9.12%:

- Personnel is increasing by \$153,234, or +4.39% due to:
 - o An increase in the health insurance
 - o 2% COLA increase
- Operating is decreasing by \$1,152,709, or -18.30% due to:
 - o Adopted to decrease budget in general and administrative charges account
 - o Adopted to decrease budget in gas, oil, and grease account
- Capital Outlay is decreasing by \$409,063, or -94.24% due to:
 - o Addition of the heavy equipment will be considered via a loan, or capital lease for FY 18
 - o Addition of the Facilities Compound Improvement project
 - This adopted project is shared with three funding sources
- Debt Service is increasing by \$390,067, or +354.82% due to debt service payments
- Other Uses are decreasing by a \$58,773, or -3.99% due to the reduction of reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	2,902,972	3,491,311	3,644,545	153,234
Operating	3,501,900	6,300,674	5,147,965	(1,152,709)
Capital Outlay	132,039	434,063	25,000	(409,063)
Debt Service	109,933	109,933	500,000	390,067
Other Uses	68,684	1,473,740	1,414,967	(58,773)
Total Budgetary Costs	6,715,527	11,809,721	10,732,477	(1,077,244)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	-	-	500,000	500,000
Special Revenue	6,221,689	8,515,466	7,567,510	(947,956)
Capital	493,838	3,294,255	2,664,967	(629,288)
Total Revenues	6,715,527	11,809,721	10,732,477	(1,077,244)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	4.00	4.00	4.00	0.00
Officials/Managers	1.00	2.00	2.00	0.00
Professionals	1.00	-	1.00	1.00
Service Maintenance	29.00	29.00	28.00	(1.00)
Skilled Craft	14.00	14.00	14.00	0.00
Technicians	6.00	6.00	6.00	0.00
Total Full-Time Equivalents (FTE)	55.00	55.00	55.00	0.00

PUBLIC WORKS: ROAD & BRIGE: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of miles of asphalt millings and chip seal applied	7	10	10
		Percentage of total unimproved road miles milled and chip sealed	58%	64%	71%
		Number of miles resurfaced	.20	5	5
		Percentage of paved miles resurfaced to meet 20 year cycle	1%	26%	26%
		Number of traffic signs replaced	842	800	800
		Percentage of total sign replacements to meet 7 year cycle	36%	35%	35%
		Total miles of right-of-way mowed	540	540	540
		Frequency of total miles mowed per year	10	10	10
3.0 People					
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs Actual	92%	95%	95%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Water Quality

Highlights

The Water Quality Division FY18 adopted budget, \$5,379,206 is decreasing by \$2,622,043, or -32.77%:

- Personnel is decreasing by \$288,102, or -27.00% due to:
 - o An increase in the health insurance
 - o 2% COLA increase
 - o Various vacancies, including the division's civil engineer
 - Includes the 0.33 FTE portion for the Emergency Management Safety Planner position
- o Operating is decreasing by \$20,506, or -2.11% due to:
 - o Increase in other contractual services
 - This increase is offset by reduction in general and administrative charges
- o Capital Outlays are decreasing by \$1,460,516, or -29.97% due to:
 - o The draw down and closing of various projects from FY17
 - o The addition of Harmony Heights North Phase project for \$500,000
 - o The addition of San Lucie Drainage Phase 2 project for \$1,150,000
 - o The addition of Melville Rd Master Plan project for \$680,314
 - o The addition of St Lucie Estuary / Indian River Lagoon project for \$176,223
 - o The addition of ICPR-4 software package for \$2,400
- o Other Uses are decreasing by \$852,919, or -78.40% due to an decrease in reserves for fund balancing

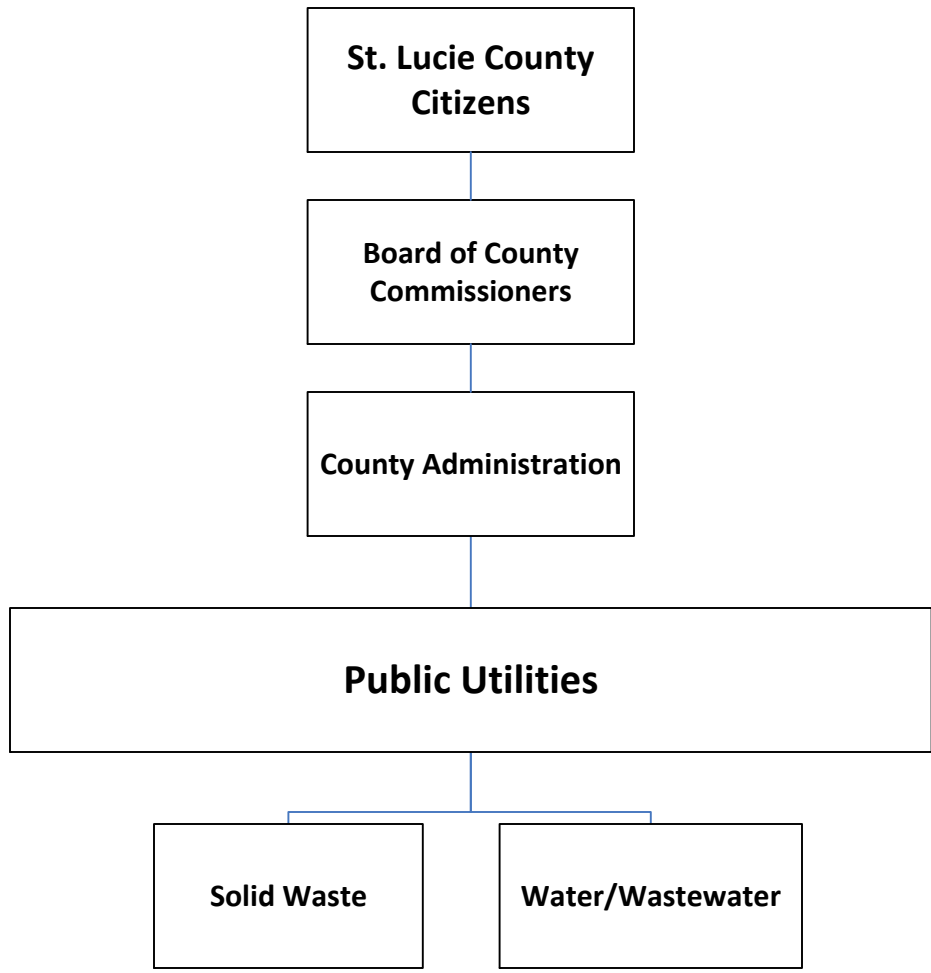
	FY 2016	FY 2017	FY 2018	
Budgetary Costs	Actual	Adopted	Adopted	Variance
Intrafund Transfers	-26,461	-	-	0
Personnel	563,135	1,067,079	778,977	(288,102)
Operating	766,138	973,762	953,256	(20,506)
Capital Outlay	1,793,550	4,872,511	3,411,995	(1,460,516)
Other Uses	137,336	1,087,897	234,978	(852,919)
Total Budgetary Costs	3,233,698	8,001,249	5,379,206	(2,622,043)

	FY 2016	FY 2017	FY 2018	
Funding Sources	Actual	Adopted	Adopted	Variance
Special Revenue	2,560,574	7,927,919	5,072,673	(2,855,246)
Capital	673,124	73,330	306,533	233,203
Total Revenues	3,233,698	8,001,249	5,379,206	(2,622,043)

	FY 2016	FY 2017	FY 2018	
Staffing Summary	Actual	Adopted	Adopted	Variance
Officials/Managers	1.00	1.00	2.33	1.33
Professionals	1.00	1.00	1.00	0.00
Service Maintenance	2.00	2.00	2.00	0.00
Skilled Craft	3.00	3.00	3.00	0.00
Technicians	2.00	2.00	1.00	(1.00)
Total Full-Time Equivalentents (FTE)	9.00	9.00	9.33	0.33

PUBLIC WORKS: WATER QUALITY: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number days to process residential driveway permits	4	10	10
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of retrofits projects constructed	2	.50	.50
		Percentage of total retrofits needed	12%	12%	12%
		Lineal feet of swale restoration	32,030	30,000	30,000
2.40	Protect The Natural Resources	Number of illicit discharge reports received	104	90	80
3.0 People					
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of budgeted funds spent in Water Quality Swale Division	100%	100%	100%
		Percentage of budgeted funds spent in Neighborhood Retrofits Division	31%	90%	90%



PUBLIC UTILITIES DEPARTMENT: SUMMARY

MISSION STATEMENT:

To serve the citizens of St. Lucie County by operating the St. Lucie County Baling and Recycling Facility in an efficient, safe, and cost effective manner and to improve the quality of life providing safe, reliable and environmentally responsible water, wastewater and reclaimed water service to our customers at a fair and reasonable cost and with the best customer experience possible.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Solid Waste Division:

FY 17 Accomplishments:

- Single Stream Processing Facility – Through the upgrade to the Single Stream Processing Facility, Solid Waste has realized a cost savings in overtime of 90%
- Recycling Facility - The participation and tonnages of recovered materials has increased in excess of 50% with the new program and continues to exceed expectations
- Single Stream Facility Fire - Brought the Single Stream Facility back into operation within 30 days of the fire caused by a welder during the system upgrade
- Struck a deal with the Fort Pierce Utility Authority (FPUA) on leachate discharges which in turn has saved nearly \$400,000 to date this fiscal year by not having leachate trucked to the Okeechobee Landfill
 - Trucking cost - \$115 per thousand gallons
 - Pumping cost - \$.15 plus usage charge = \$11.03 per thousand gallons
 - Difference in cost:
 - Trucking - \$100,000 per month = \$500,000 (five months)
 - Pumping - \$20,300 per month = \$101,500 (five months)
 - Savings = \$398,500
- Mined 125,000 cubic yards of Construction & Demolition (C&D) cell creating 25,000 cubic yards of cover material with a value of \$237,500 at current low bid value of \$9.50 per cubic yard
- Landfill Gas Collection System Expansion – completed the expansion of the Landfill Gas Collection System thereby increasing sales to Tropicana

FY 18 Initiatives:

- PHASE IV EXPANSION – Expansion of the Class I landfill will allow for continued growth and development of the landfill, which will provide citizens with long-term disposal in an efficient and cost effective manner. The construction phase goes out for re-bid in September 2017
 - Re-Bid Phase IV-A Cell Expansion and reduce overall cost by removing common fill, direct purchase all items that are non-problematic; execute contract with Ranger Construction to reduce the fill cost from \$20 per yard to \$9.50 per yard. The savings are expected to be approximately \$1,250,000
- Phase IIIB Partial Closure – Re-Bid Phase IIIB Partial Closure of the western side slope; project run concurrent to Phase IV-A Expansion. We will re-bid this project with the County purchasing the common fill directly in an effort to save the County \$75,000
- Continue to work with Fort Pierce Utility Authority (FPUA) on leachate discharges to deep injection well (DIW)
- Working with Martin County to structure a deal, which commits their single stream material to St. Lucie County Solid Waste for an extended term, either by us purchasing the material or them paying us to process it

PUBLIC UTILITIES DEPARTMENT: SUMMARY

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Water and Wastewater Division:

Function

The Utility Department provides water, wastewater and reclaimed water service to customers within the unincorporated areas of St. Lucie County through 94 miles of water transmission lines, 60 miles of wastewater lines, and 18 miles of reclaimed water lines plus 5 Wastewater and 2 Water Treatment Facilities. The service provided is accomplished in a cost efficient manner to maintain reasonable rates for our customers that does not compromise the quality of the product delivered or the service rendered. The Utility Department maintains compliance with all regulatory requirements as set forth by our permitting agencies, Environmental Protection Agency, South Florida Water Management District and Florida Department of Environmental Protection. The Utility evaluates and plans for the improvements and expansion of our water, wastewater, and reclaimed water systems to meet the needs of our current and future customers in compliance with County and State regulations. The Utility Department assists other County Departments with utility planning, and utility related questions and problem solving.

FY 17 Accomplishments:

- Complete Revenue Sufficiency Study
- Expand Fairwinds WWTF to increase capacity to serve Treasure Coast International Airport and Business Park.
- Implemented annual gravity sewer inspection program.
- Implemented Utilities Asset Database.
- Completed design and permitting of the Central County Wastewater Treatment Facility.
- Modernized customer billing statements.
- Implemented online bill payment option.
- Executed a Standard Development Agreement for an additional 135 new connections to the water and wastewater systems.
- Completed transition of all potable water meters to Automatic Meter Reading technology.
- Redeemed the 1997 Special Assessment Bond for South Hutchinson Island.

FY 18 Initiatives:

- Partner with developers in public/private partnerships to expand infrastructure in North County Service Area.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Utilities

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-947,892	-	-	0
Personnel	4,599,168	5,294,310	5,081,328	(212,982)
Operating	20,837,642	19,208,251	18,103,730	(1,104,521)
Capital Outlay	-	7,324,356	9,351,948	2,027,592
Debt Service	956,350	1,461,250	1,525,650	64,400
Grants & Aids	411,843	452,000	452,000	0
Other Uses	1,992,081	14,374,664	13,544,236	(830,428)
Total Budgetary Costs	<u>27,849,192</u>	<u>48,114,831</u>	<u>48,058,892</u>	<u>(55,939)</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Enterprise	27,849,192	48,114,831	48,058,892	(55,939)
Total Revenues	<u>27,849,192</u>	<u>48,114,831</u>	<u>48,058,892</u>	<u>(55,939)</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Solid Waste & Recycling	64.00	72.00	65.80	(6.20)
Water & Sewer Services	11.00	11.00	9.20	(1.80)
Total Full-Time Equivalents (FTE)	<u>75.00</u>	<u>83.00</u>	<u>75.00</u>	<u>(8.00)</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Solid Waste & Recycling

Highlights

The Solid Waste & Recycling Division FY18 adopted budget, \$28,975,569 is increasing by a total of \$1,107,752, or +3.98%:

- Personnel is decreasing by a total of \$24,351, -0.54% due to:
 - o An increase in the health insurance; and
 - o 2% COLA increase;
 - o The transfer-out and reclassification two vacant Recycling Technician positions (-2.00 FTE) to: Public Safety – Emergency Management (+1.00 FTE) and Community Services – Transit (+1.00 FTE);
 - o The transfer-out and reclassification of two vacant Solid Waste Recycling Technician positions (-2.00 FTE) to Parks, Recreation & Facilities – Facilities (+1.00) and Parks, Recreation & Facilities – Parks & Special Facilities (+1.00 FTE); and
 - o The split funding of the Public Utilities Director position between Solid Waste (0.80 FTE) and Utilities (0.20 FTE)
- Operating is decreasing by a total of \$255,53 or -1.95% due to:
 - o Increasing of Professional Services for compression system upgrades to the Landfill gas management system;
 - o Increasing of Other Contractual Services from curbside garbage and recycling service;
 - o Increasing of General & Administrative Charges from an updated study; and
 - o Increasing of Operating Supplies for additional bailing wire
- Capital Outlays is increasing overall by \$2,681,150 or +47.56% due to:
 - o Increasing of Infrastructure for the Phase IV-A-Cell Expansion Project;
 - o Increasing of Infrastructure for the Phase IIIB Partial Closure Project;
 - o The addition of a Fleet Replacement Vehicle
 - o Increasing of Machinery & Equipment for the purchase of replacement equipment
- Grants and Aids did not have any changes
- Other Uses is decreasing by a total of \$1,293,394, or -30.13% due to decrease in the reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel	3,859,521	4,486,499	4,462,148	(24,351)
Operating	13,172,422	13,136,919	12,881,266	(255,653)
Capital Outlay	-	5,637,081	8,318,231	2,681,150
Grants & Aids	411,843	452,000	452,000	0
Other Uses	1,128,500	4,155,318	2,861,924	(1,293,394)
Total Budgetary Costs	18,572,286	27,867,817	28,975,569	1,107,752

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Enterprise	18,572,286	27,867,817	28,975,569	1,107,752
Total Revenues	18,572,286	27,867,817	28,975,569	1,107,752

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	5.00	5.00	5.00	0.00
Officials/Managers	3.00	3.00	10.80	7.80
Service Maintenance	34.00	42.00	30.00	(12.00)
Skilled Craft	18.00	18.00	13.00	(5.00)
Technicians	4.00	4.00	7.00	3.00
Total Full-Time Equivalents (FTE)	64.00	72.00	65.80	(6.20)

PUBLIC UTILITY - SOLID WASTE & RECYCLING: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.20	Innovation	Number of Cubic Yards (CY) recovered by mining	N/A	100,000 CY	100,000 CY
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage completion for each section of the Phase IV-A landfill cell project	75% Drawings	100% Drawings	95% Construction
2.40	Protect The Natural Resources	Percentage of reduced carbon footprint by expansion of Landfill Gas	100%	100%	100%
		Percentage of participation and tonnages of recovered materials increased with the new recycling program	55%	55%	65%
3.0 People					
3.10	Develop and Train Workforce	Percentage of staff trained in all applicable areas for professional growth and development.	100%	100%	100%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating Budget vs. Actual	84%	71%	100%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Water & Sewer Services

Highlights

The Water and Sewer Division FY 18 adopted budget \$19,083,323 is decreasing by \$1,163,691, or -5.75%:

- Personnel is decreasing by \$188,631, or -23.35% due to:
 - o An increase in health insurance
 - o 2% COLA increase
 - o Utility Engineer position
 - o Public Utilities Director Salary being split between Water & Sewer and Solid Waste Divisions
- Operating is decreasing by \$848,868, or -13.98% due to:
 - o Decreasing of professional services
 - o Decreasing of treated wastewater services
 - o Decreasing of Utilities Fieldwork Maintenance services
 - o Reduction of General & Administrative budget due to reduction in cost allocation projection
- Capital is decreasing by \$653,558, or -38.73% due to:
 - o Sewer plant operation projects moved into operating expenses in mid-FY 17
 - o Lift station operation projects moved into operating expenses in mid-FY 17
 - o Completion of various capital projects
 - o The addition of North County Water and Waste-water Line Extensions Project
 - o The addition of North Hutchinson Island Clarifier Re-build Project
 - o The addition of F-150 truck
 - o The addition of new computers
- Debt Service is increasing by \$64,400, or +4.41% due to interest paid on bonds
- Other Uses are increasing by \$462,966, or +4.53% due to decrease in the reserves for fund balancing

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-947,892	-	-	0
Personnel	739,647	807,811	619,180	(188,631)
Operating	7,665,220	6,071,332	5,222,464	(848,868)
Capital Outlay	-	1,687,275	1,033,717	(653,558)
Debt Service	956,350	1,461,250	1,525,650	64,400
Other Uses	863,581	10,219,346	10,682,312	462,966
Total Budgetary Costs	9,276,907	20,247,014	19,083,323	(1,163,691)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Enterprise	9,276,907	20,247,014	19,083,323	(1,163,691)
Total Revenues	9,276,907	20,247,014	19,083,323	(1,163,691)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support	3.00	3.00	3.00	0.00
Officials/Managers	3.00	3.00	2.20	(0.80)
Professionals	4.00	4.00	3.00	(1.00)
Technicians	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	11.00	11.00	9.20	(1.80)

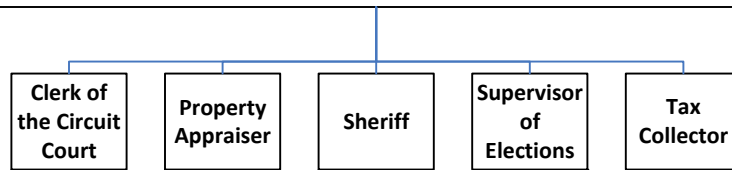
DEPARTMENT NAME: UTILITIES PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2015-16	TARGET FY 2016-17	TARGET FY 2017-18
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of online payments	N/A	10%	30%
		Complaints per 1,000 Accounts	15.37	<30	<30
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	System Renewal and Replacement Rate (\$-R&R/\$-Tangible Assets)	0%	2%	2%
		Leaks and Breaks per 100 Miles of Pipe	31.3	<50	<50
2.20	Provide For a Safe Community	Regulatory Compliance Rate	99.97%	100%	100%
3.0 People					
3.10	Develop and Train Workforce	Training Hours per Employee	30.4	>8	>8
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Operating Ratio w/out Depreciation (Tot Oper. Rev/Tot O&M costs)	1.40	>1.5	>1.5
		Cash Reserves (Days) (Tot. Undesignated Cash/Tot. O&M/365)	614	365	365



**CONSTITUTIONAL
OFFICERS**

**ST. LUCIE COUNTY GOVERNMENT
CITIZENS OF ST. LUCIE COUNTY, FLORIDA**



**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Constitutional Officers

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Other Uses	83,230,016	87,717,280	94,379,714	6,662,434
Total Budgetary Costs	<u>83,230,016</u>	<u>87,717,280</u>	<u>94,379,714</u>	<u>6,662,434</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	34,874,406	36,235,143	36,435,426	200,283
Special Revenue	48,339,140	51,404,662	57,912,190	6,507,528
Debt Service	17,311	42,465	17,488	(24,977)
Trust and Agency	-841	35,010	14,610	(20,400)
Total Revenues	<u>83,230,016</u>	<u>87,717,280</u>	<u>94,379,714</u>	<u>6,662,434</u>

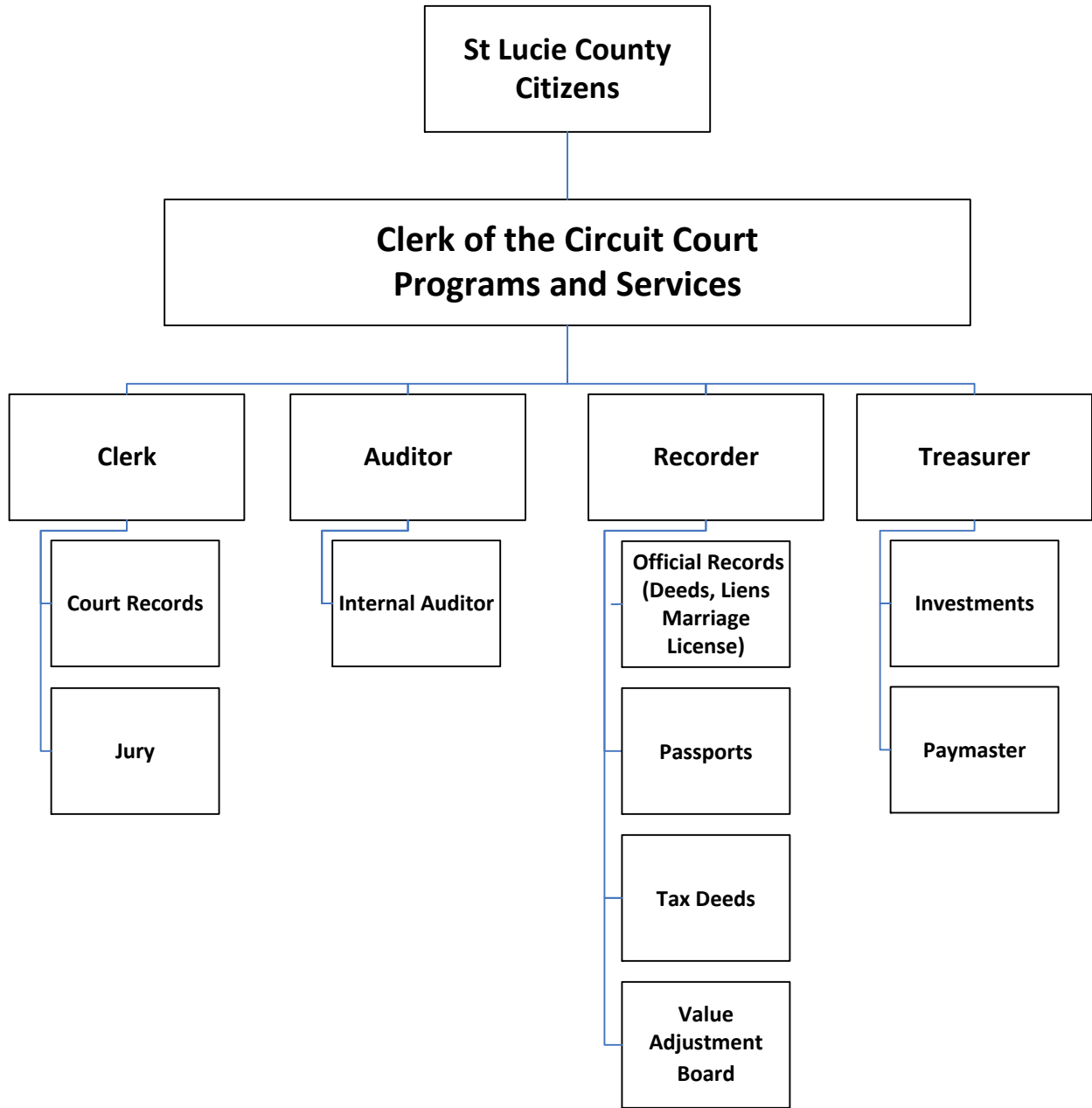
Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Sheriff	557.50	557.50	557.50	0.00
Supervisor of Elections	18.00	18.00	20.00	2.00
Clerk of Circuit Court	18.00	18.00	18.00	0.00
Tax Collector Fees	115.00	115.00	115.00	0.00
Property Appraiser Fees	72.00	72.00	72.00	0.00
Total Full-Time Equivalentents (FTE)	<u>780.50</u>	<u>780.50</u>	<u>782.50</u>	<u>2.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Constitutional Officers (BOCC)

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating	3,560,367	4,468,700	3,708,292	(760,408)
Capital Outlay	396,629	6,706,833	6,499,945	(206,888)
Grants & Aids	51,115	122,893	125,104	2,211
Other Uses	715,695	1,870,033	1,803,988	(66,045)
Total Budgetary Costs	<u>4,723,806</u>	<u>13,168,459</u>	<u>12,137,329</u>	<u>(1,031,130)</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	3,540,811	4,270,268	3,688,292	(581,976)
Special Revenue	701,568	1,796,523	1,539,427	(257,096)
Capital	481,427	6,978,850	6,732,402	(246,448)
Trust and Agency	-	122,818	177,208	54,390
Total Revenues	<u>4,723,806</u>	<u>13,168,459</u>	<u>12,137,329</u>	<u>(1,031,130)</u>



ST. LUCIE COUNTY CLERK OF THE CIRCUIT COURT: SUMMARY

MISSION STATEMENT:

Efficiently and effectively perform the responsibilities of the Clerk of the Circuit and County Courts, Clerk to the Board of County Commissioners, Recorder, Guardian of Public Records, Treasurer, and Auditor.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Clerk of the Courts serves as the clerk, accountant, and auditor for the Board of County Commissioners. The Clerk's budget consists of two parts. The first part deals with the Clerk's 'Finance' responsibilities to the Board. This is incorporated into the County budget review process and is subject to approval by the Board. The second part concerns the Clerk's responsibilities as Clerk of the Courts. This portion is supported by fees imposed on individuals by the court system. The Clerk submits a budget for the portion of his budget related to Finance responsibilities to the Board each year. In addition to the budget submitted by the Clerk, the County funds communications expenses directly in accordance with Florida Statutes 29.008.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Clerk of Circuit Court

Highlights

The Clerk of Court (COC) FY18 adopted budget, \$1,456,788 is increasing by a total of \$37,051 or 2.61%. The Clerk's budget includes \$2,000,788 net of \$-544,000 for anticipated excess fees.

- Personnel is increasing by a total of \$66,469 or 4.67% due to:
 - o An increase in Executive Salaries per Florida Statutes;
 - o An increase in the health insurance; and
 - o 2% COLA increase

- Operating is decreasing by a total of (-\$29,418) or (-5.44%) mostly due to:
 - o A slight decrease in information technology related expenditures

- Capital Outlays is remaining the same

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Other Uses	1,083,191	1,419,737	1,456,788	37,051
Total Budgetary Costs	<u>1,083,191</u>	<u>1,419,737</u>	<u>1,456,788</u>	<u>37,051</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,083,191	1,419,737	1,456,788	37,051
Total Revenues	<u>1,083,191</u>	<u>1,419,737</u>	<u>1,456,788</u>	<u>37,051</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
of Circuit Court	18.00	18.00	18.00	0.00
Total Full-Time Equivalentents (FTE)	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Clerk of Circuit Court (Communications)

Highlights

The Clerk of Court (COC) (BOCC) FY18 adopted budget, \$70,000 is remaining the same as FY 2017. The COC (BOCC) budget includes communication costs.

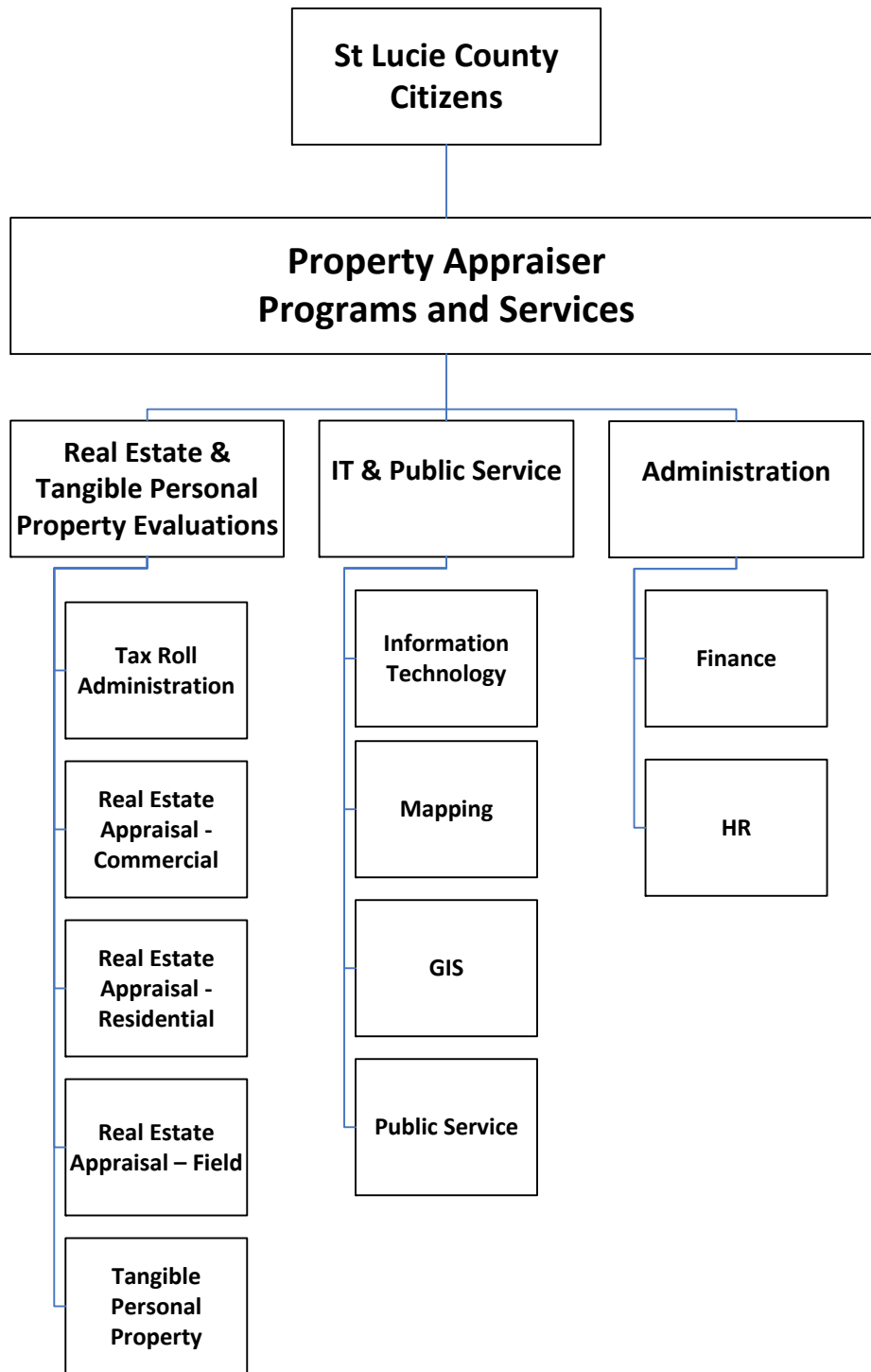
- Operating is remaining the same

Funding Sources:

- This Constitutional COC (BOCC) FY18 budget is funded 100% by the General Fund

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating	64,335	70,000	70,000	0
Total Budgetary Costs	64,335	70,000	70,000	0

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	64,335	70,000	70,000	0
Total Revenues	64,335	70,000	70,000	0



ST. LUCIE COUNTY PROPERTY APPRAISER: SUMMARY

MISSION STATEMENT:

Locate, appraise and assess all property located within St. Lucie County according to the laws of the State of Florida, thereby assuring all property owners with a fair and equitable taxing structure.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Property Appraiser is the officer in charge of determining the value of all county property. The Property Appraiser's budget is supported by fees for services charged to each entity for which tax is collected (except the school board and municipalities, which are paid by the County) (F.S. 192.091). The fees are based on the approved budget, and allocated based on prior year tax collections. The estimated budget is submitted to the Department of Revenue (DOR) on June 1st (F.S. 195.087). A copy is provided to the County at the same time. DOR notifies the County of its tentative budget decisions by July 15; the Appraiser or Board may submit information for DOR to consider prior to its final decision on or before August 15. The DOR's budget decisions may be appealed to the Governor and Cabinet. The budgeted amounts are the Board's portion of the Property Appraiser's budget. In addition to the budget submitted by the Property Appraiser, the County funds items directly, such as communications and printing.

1. Assess all property located within St. Lucie County.
2. Provide effective and efficient service to the citizens of St. Lucie County.
3. Administer all exemptions and classifications; Execute all processes of the Supreme Court, Circuit, County Court, and Board of County Commissioners.
4. Provide Tax Roll for all taxing authorities.
5. Administer the Truth in Millage (TRIM) process.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Property Appraiser Fees

Highlights

The Property Appraiser (PA) FY18 adopted budget, \$5,368,106 is increasing by a total of \$296,810 or 5.85%. The PA budget includes \$5,518,106 net of \$-150,000 for anticipated excess fees. Also, additional Property Appraiser fees are included in the Department budgets. The Property Appraiser's budget is funded by fees for services charged.

Funding Sources:

- This Constitutional budget is funded by several funds.

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Other Uses	4,396,841	5,071,296	5,368,106	296,810
Total Budgetary Costs	<u>4,396,841</u>	<u>5,071,296</u>	<u>5,368,106</u>	<u>296,810</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	3,482,280	4,045,048	4,270,458	225,410
Special Revenue	910,936	1,026,248	1,097,648	71,400
Debt Service	3,626	-	-	0
Total Revenues	<u>4,396,841</u>	<u>5,071,296</u>	<u>5,368,106</u>	<u>296,810</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Appraiser Fees	72.00	72.00	72.00	0.00
Total Full-Time Equivalents (FTE)	<u>72.00</u>	<u>72.00</u>	<u>72.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Property Appraiser (TRIM & Comm.)

Highlights

In addition to the budget submitted by the Property Appraiser, the County funds items directly such as Truth In Millage (TRIM), communications and printing expenses.

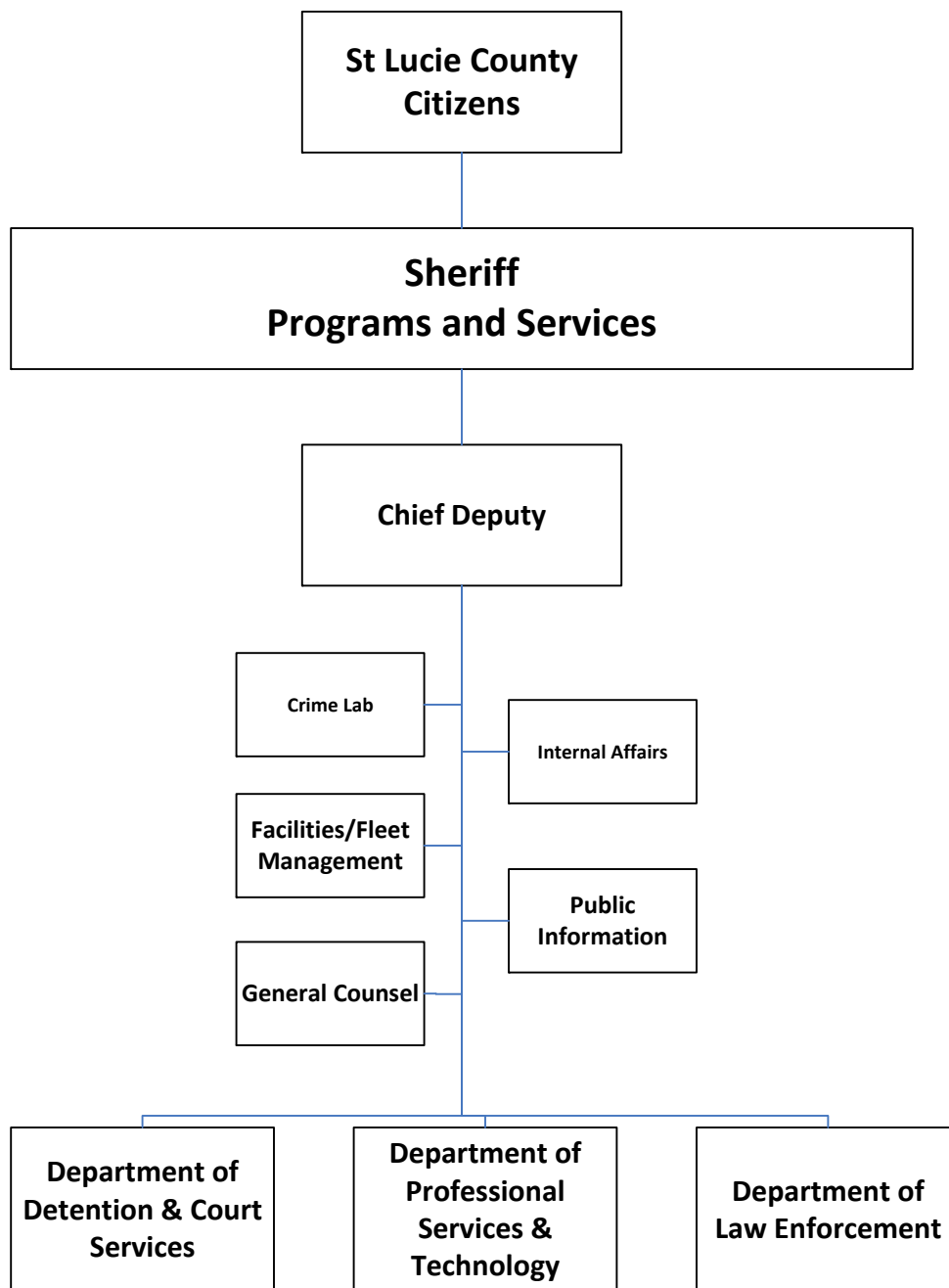
The Property Appraiser (BOCC) FY18 adopted budget, \$115,000 remains the same as prior year, FY 2017

Funding Sources:

- This Constitutional (BOCC) budget is funded 100% by the General Fund

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating	93,491	115,000	115,000	0
Total Budgetary Costs	<u>93,491</u>	<u>115,000</u>	<u>115,000</u>	<u>0</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	93,491	115,000	115,000	0
Total Revenues	<u>93,491</u>	<u>115,000</u>	<u>115,000</u>	<u>0</u>



ST. LUCIE COUNTY SHERIFF: SUMMARY

MISSION STATEMENT:

Provide the highest professional level of effective and efficient law enforcement services to the residents of St. Lucie County.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Sheriff is the chief law enforcement officer for the County. The Sheriff submits his budget to the County each year in accordance with Florida Statute 30.49(2) (a). The budget is incorporated into the County budget review process and is subject to approval by the Board of Commissioners. In the event there is a disagreement between the Sheriff and the Board, it may be resolved by the Governor and Cabinet. The Sheriff has limited revenues from non-ad valorem resources. The majority of his budget is supported by ad valorem taxes.

1. Provide a uniformed deputy to respond to all emergency and non-emergency calls for service.
2. Investigate crimes and diligently pursue those persons who violate the law.
3. Provide School Resource Officers at the Schools.
4. Execute all processes of the Supreme Court, Circuit, County Court, and Board of County Commissioners.
5. Provide St. Lucie County courthouse and courtroom security.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Sheriff

Highlights

The Sheriff Office (SO) FY18 adopted budget, \$80,934,721 is increasing by a total of \$5,904,354 or 7.87%. The Sheriff's budget includes \$80,940,721 net of \$-6,000 for anticipated excess fees.

- Personnel is increasing by a total of \$4,618,560 or 7.58% due to:
 - o An increase in Florida Retirement Service (FRS), Health Insurance and other benefits, and
 - o This budget request implements a four-year step plan with annual adjustments.

- Operating is increasing overall by \$1,215,230 or 7.78% mostly due to:
 - o An increase of \$873,576 for debt service payments for 115 leased patrol vehicles

- Capital Outlays is increasing by \$70,565 or 18.15% including:
 - o Additional \$459,250 for new equipment in FY 2018
 - o In FY 2017, the budget was amended to include additional funds for 115 patrol vehicles lease purchase, \$4,080,760

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Other Uses	71,889,179	75,030,367	80,934,721	5,904,354
Total Budgetary Costs	<u>71,889,179</u>	<u>75,030,367</u>	<u>80,934,721</u>	<u>5,904,354</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	24,782,220	25,409,014	24,881,756	(527,258)
Special Revenue	47,106,959	49,621,353	56,052,965	6,431,612
Total Revenues	<u>71,889,179</u>	<u>75,030,367</u>	<u>80,934,721</u>	<u>5,904,354</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Sheriff	557.50	557.50	557.50	0.00
Total Full-Time Equivalentents (FTE)	<u>557.50</u>	<u>557.50</u>	<u>557.50</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Sheriff (Inmate Med., Training)

Highlights

In addition to the budget submitted by the Sheriff's Office, the County funds expenses for inmate medical, training and administer Grants for County Governments from Federal, State, and Local levels.

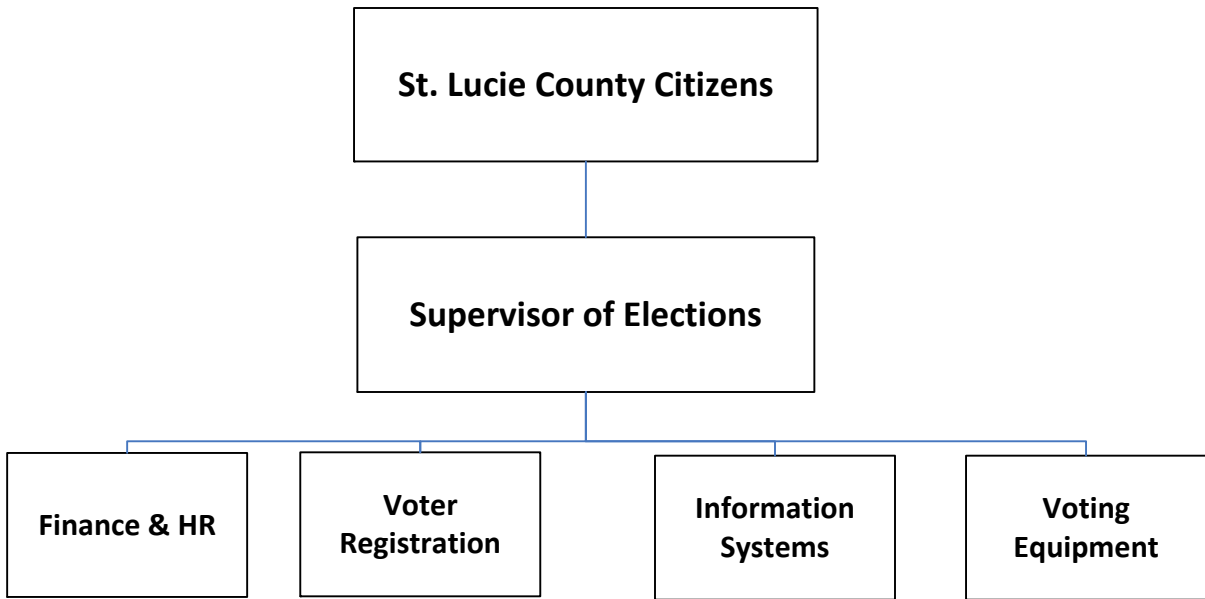
The Sheriff's Office (BOCC) FY18 adopted budget, \$4,916,635 is decreasing by (-\$852,706) or (-14.78%) mostly due to inmate medical costs

Funding Sources:

- The Sheriff's Office (BOCC) revenues are funded mostly from sale of property seized, Law Enforcement Impact Fees, Grants, General and Fine & Forfeiture Funds

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating	3,207,724	4,048,432	3,220,000	(828,432)
Grants & Aids	51,115	122,893	125,104	2,211
Other Uses	715,695	1,598,016	1,571,531	(26,485)
Total Budgetary Costs	3,974,535	5,769,341	4,916,635	(852,706)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	3,188,169	3,850,000	3,200,000	(650,000)
Special Revenue	701,568	1,796,523	1,539,427	(257,096)
Capital	84,798	-	-	0
Trust and Agency	-	122,818	177,208	54,390
Total Revenues	3,974,535	5,769,341	4,916,635	(852,706)



ST. LUCIE COUNTY SUPERVISOR OF ELECTIONS: SUMMARY

MISSION STATEMENT:

Pursue excellence in the registration of citizens to vote in compliance with the National Voter Registration Act as well as process and maintain voter records in a timely and professional manner that serves all citizens of St. Lucie County. The Supervisor of Elections will conduct all elections within St. Lucie County with integrity and accuracy, and in the most proficient and cost effective manner to serve all citizens.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Supervisor of Elections is the officer in charge of implementation of the state election laws. The Supervisor of Elections submits its budget to the County each year in accordance with Florida Statute 129.03. The budget is incorporated into the County budget review process and is subject to approval by the Board of County Commissioners. In the event the Board disagrees with the budget, the Board may amend, modify, increase, or reduce any or all items of expenditure in the proposed budget. If the budget has been modified, the Board must notify the Supervisor of Elections in writing of its action to specific items amended. The Supervisor of Elections budget is supported by ad valorem taxes in the General Fund. In addition to the budget submitted by the Supervisor of Elections, the County funds items directly such as utilities and rent.

1. Conduct all regularly scheduled federal, state, county and municipal elections as well as any special election as required by the State, County, and Cities in St. Lucie County or special district.
2. Maintain registration records in physical and electronic form via the statewide voter registration data base.
3. Perform voter outreach at many local events to educate the public on how to register to vote or make changes to their registration as well as provide opportunities to answer questions concerning registration, voting and elections.
4. Qualify all candidates for county or special district office within St. Lucie County.
5. Train poll workers for each election as required by state statutes.
6. Verification of signatures on candidate and initiative petitions with certification to the State of Florida
7. Publish election related material and advertising as required by state statute notifying citizens, candidates, political parties, and committees of dates of events relating to all elections.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Supervisor of Elections

Highlights

The Supervisor of Elections (SOE) FY18 adopted budget, \$3,228,731 is increasing by a total of \$210,080 or 6.96%. The SOE budget includes \$3,239,731 net of \$-11,000 for anticipated excess fees.

- Personnel is increasing by a total of \$133,900 or 7.04% due to:
 - o An increase of 2 FTE's (Hiring of 2 staff persons, going from temp status to permanent status)
 - o An increase in Executive Salaries per Florida Statutes 145.09;
 - o An increase in the health insurance; and
 - o 2% COLA increase

- Operating is decreasing overall by (-\$50,000) or (-4.77%) mostly due to:
 - o A decrease in contractual services related to temporary staffing expenditures

- Capital Outlays is increasing by \$126,180 or 159.51% due to:
 - o Purchase of new EVID unit-Electronic Voter Identification units, \$28,535
 - o Replacement of 3 eleven year old vehicles, \$75,000
 - o Replacement of large box truck vehicle mainly used for moving voter equipment, \$86,300

Budgetary Costs		FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Other Uses		3,293,296	3,018,651	3,228,731	210,080
	Total Budgetary Costs	<u>3,293,296</u>	<u>3,018,651</u>	<u>3,228,731</u>	<u>210,080</u>

Funding Sources		FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General		3,293,296	3,018,651	3,228,731	210,080
	Total Revenues	<u>3,293,296</u>	<u>3,018,651</u>	<u>3,228,731</u>	<u>210,080</u>

Staffing Summary		FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
of Elections		18.00	18.00	20.00	2.00
	Total Full-Time Equivalent (FTE)	<u>18.00</u>	<u>18.00</u>	<u>20.00</u>	<u>2.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Supervisor of Elections (Rent, Util.)

Highlights

The Supervisor of Elections (SOE) (BOCC) FY18 adopted budget, \$279,292 is increasing by \$62,524 or 28.84%. The SOE (BOCC) budget includes utilities and building rental.

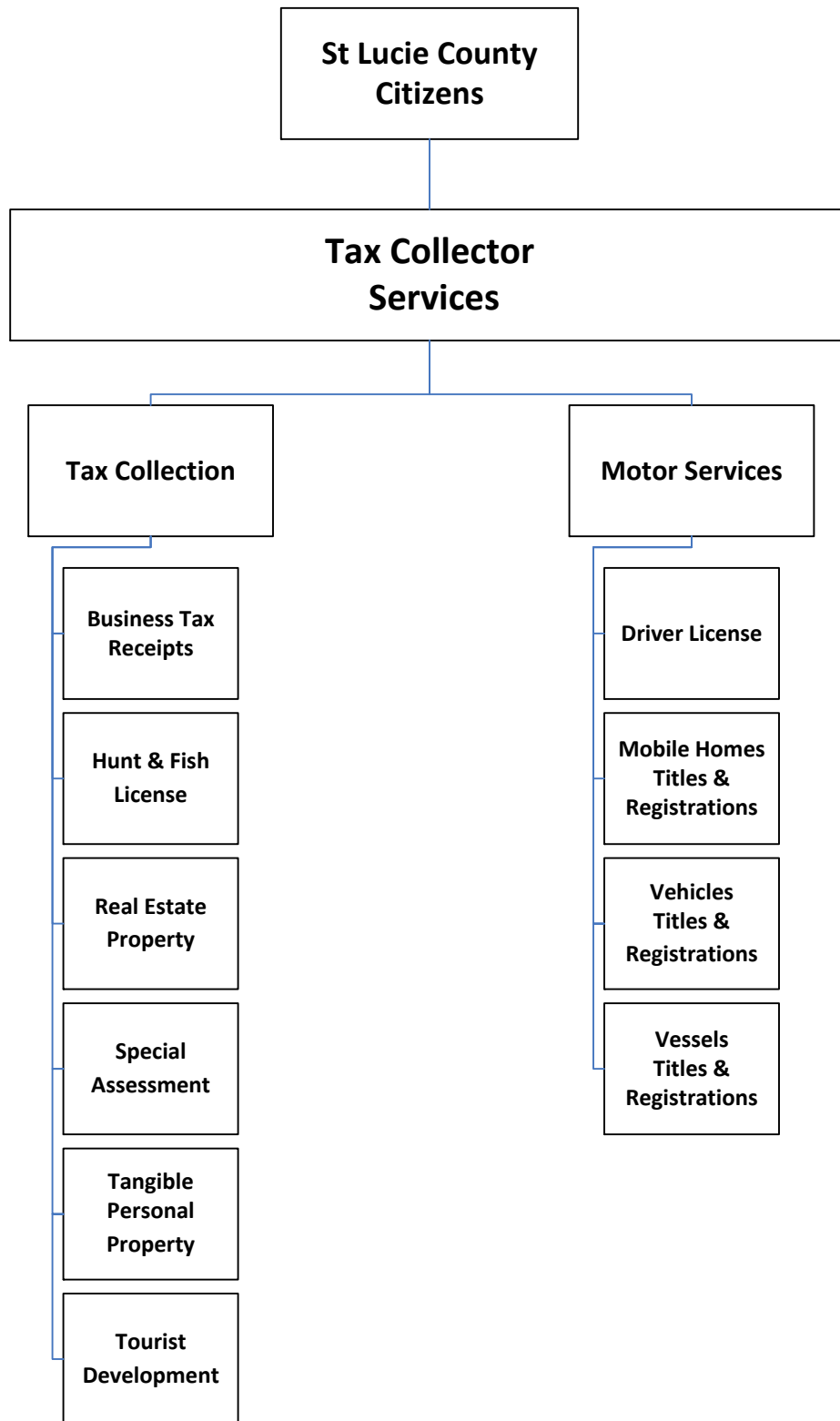
- Operating is increasing by \$62,524 or 28.84% due to an increases in utilities and building rental expenses

Funding Sources:

- This Constitutional SOE (BOCC) FY18 budget is funded 100% by the General Fund

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating	194,817	216,768	279,292	62,524
Total Budgetary Costs	<u>194,817</u>	<u>216,768</u>	<u>279,292</u>	<u>62,524</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	194,817	216,768	279,292	62,524
Total Revenues	<u>194,817</u>	<u>216,768</u>	<u>279,292</u>	<u>62,524</u>



ST. LUCIE COUNTY TAX COLLECTOR: SUMMARY

MISSION STATEMENT:

Provide our neighbors the highest level of customer service through innovative technology and highly trained professionals while maintaining the public trust.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Tax Collector is an independently elected constitutional officer who collects taxes for state agencies as well as local governments. The County is just one of the Tax Collector's local government clients. Others include the cities, school board and special districts. The state agency clients include the Department of Revenue, Florida Wildlife Conservation Commission, Department of Highway Safety and Motor Vehicles and the Department of Health. The Tax Collector is a fee officer and his office budget is reviewed and approved through the Department of Revenue. Increases must be justified, and the Tax Collector must budget within the confines of the commissions and fees his office receives for the services he provides. The single largest tax collected in the State is the ad valorem tax. At the end of the year, any fees not required for operating expenses are distributed to the taxing authorities.

The budgeted amount is an estimate based on commissions and fees, and not a request from the Tax Collector. The Tax Collector's Budget is due to the State on August 1st. The budget figures represent the amount of fees that the County anticipates paying to the Tax Collector.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Tax Collector Fees

Highlights

The Tax Collector (TC) FY18 adopted budget, \$3,391,368 is increasing by a total of \$214,139 or 6.74%. The TC budget includes \$5,648,368 net of \$-2,257,000 for anticipated excess fees. Also, additional Tax Collector fees are included in the Department budgets. The Tax Collector's budget is based on Commissions and Fees the County anticipates paying to the Tax Collector.

Funding Sources:

- This Constitutional budget is funded by various funds.

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Other Uses	2,567,508	3,177,229	3,391,368	214,139
Total Budgetary Costs	<u>2,567,508</u>	<u>3,177,229</u>	<u>3,391,368</u>	<u>214,139</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	2,233,419	2,342,693	2,597,693	255,000
Special Revenue	321,245	757,061	761,577	4,516
Debt Service	13,685	42,465	17,488	(24,977)
Trust and Agency	-841	35,010	14,610	(20,400)
Total Revenues	<u>2,567,508</u>	<u>3,177,229</u>	<u>3,391,368</u>	<u>214,139</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Collector Fees	115.00	115.00	115.00	0.00
Total Full-Time Equivalents (FTE)	<u>115.00</u>	<u>115.00</u>	<u>115.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Tax Collector (Postage)

Highlights

In addition to the budget submitted by the Tax Collector, the County recommended FY18 budget funds direct postage expenses and the Tax Collector facility.

The Tax Collector (BOCC) FY18 adopted budget, \$6,756,402 is decreasing by (-\$240,948) or (-3.44%)

- Operating is increasing by \$5,500 or 29.73% mostly due to:
 - o Increases in postage and freight expenses
- Capital Outlays is decreasing by (-\$206,888) or (-3.08%) mostly due to:
 - o Decreases in building and building-architectural service expenditures
- Other Uses is decreasing by (-\$39,560) or (-14.54%) mostly due to:
 - o Decreases in project reserves related to capital outlay expenditures

Funding Sources:

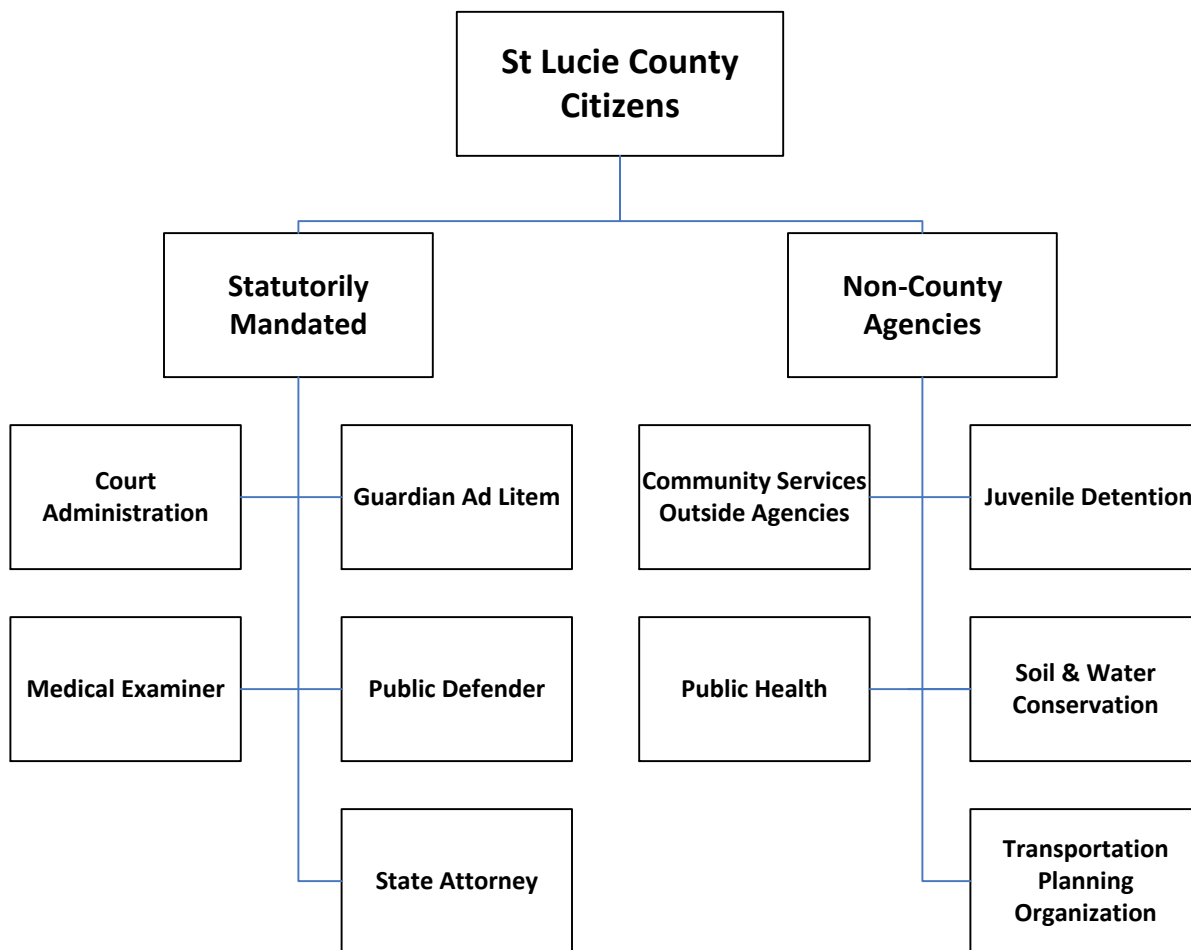
- The Tax Collector's postage and freight expenses is funded by the General Fund and the capital and other uses expense are funded by bond proceeds to be repaid from Excess Fees from the Tax Collector.

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating	-	18,500	24,000	5,500
Capital Outlay	396,629	6,706,833	6,499,945	(206,888)
Other Uses	-	272,017	232,457	(39,560)
Total Budgetary Costs	396,629	6,997,350	6,756,402	(240,948)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	-	18,500	24,000	5,500
Capital	396,629	6,978,850	6,732,402	(246,448)
Total Revenues	396,629	6,997,350	6,756,402	(240,948)



**OUTSIDE
AGENCIES**



**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Statutorily Mandated & Non-County Agencies

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-165,577	-	-	0
Personnel	1,211,999	1,042,696	1,680,976	638,280
Operating	7,579,804	7,556,821	7,798,645	241,824
Capital Outlay	216,282	750,306	690,306	(60,000)
Grants & Aids	3,220,323	3,377,186	3,608,855	231,669
Other Uses	88,592	317,451	235,435	(82,016)
Total Budgetary Costs	<u>12,151,422</u>	<u>13,044,460</u>	<u>14,014,217</u>	<u>969,757</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	6,873,336	6,641,636	7,471,639	830,003
Special Revenue	5,278,086	6,024,780	6,164,534	139,754
Trust and Agency	-	378,044	378,044	0
Total Revenues	<u>12,151,422</u>	<u>13,044,460</u>	<u>14,014,217</u>	<u>969,757</u>

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Court Related	10.00	10.00	12.00	2.00
Medical Examiner	9.00	10.00	11.00	1.00
Public Defender	4.00	4.00	4.00	0.00
Soil & Water Conservation	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	<u>24.00</u>	<u>25.00</u>	<u>28.00</u>	<u>3.00</u>

COURT ADMINISTRATOR: SUMMARY

MISSION STATEMENT:

Manage the non-judicial functions of the court. Administrative functions and responsibilities assigned to the Court Administrator's Office are subject to the supervision and direction of the Administrative Judge. It is the role of the Court Administrator to ensure that all Court Departments function together to provide a forum for the resolution of legal disputes.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: Effective July 1, 2004, Article V, revision 7 of the State Constitution requires counties to "fund the cost of communications services, existing radio systems, existing multiagency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities." This is St. Lucie County's portion of the funding including Information Technology Recording Fees. St. Lucie County's amount includes general and administrative charges and excludes Trust Funds.

1. Duties of the Court Administrator's Office include personnel and fiscal management, calendar or scheduling management, information systems, space and equipment management, public information, law library operations, jury management and liaison functions to various groups and agencies.
2. The Court Administrator works closely with the office of the Clerk of the Court on all case management processes and procedures.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Court Related

Highlights

The Court Administration (CA) FY18 adopted budget, \$2,312,534 is decreasing by a total of (-\$123,763) or (-5.08%).

Court Administrator:

This budget includes the Court Administrator's FY18 adopted budget \$1,896,769 that is decreasing by (-\$58,320). St. Lucie County's share (47% of cost), \$921,169 is increasing by \$2,277 or 0.25%.

- Personnel is increasing by \$116,446 or 15.13% mostly due to:
 - o A cost of living (COLA) increase as required by inter-local agreement that refers to same level of increases as provided to the State Court employees, the increase amount is 5%
 - o 1 new full time positions: a System Support Analyst
- Operating is decreasing by (-\$131,571) or (-13.98%) mostly due to:
 - o Decrease in expenditures related to other contractual services, building maintenance and general & administrative charges
- Capital Outlays is decreasing by \$-60,000 or (-11.43%) mostly due to:
 - o Decrease in machinery & equipment expenditures
- Other Uses is decreasing by \$-48,638 due to lower carry forward projects for counties

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-112,400	-	-	0
Personnel	618,018	769,597	886,043	116,446
Operating	1,050,333	941,151	809,580	(131,571)
Capital Outlay	155,109	525,000	465,000	(60,000)
Other Uses	56,290	200,549	151,911	(48,638)
Total Budgetary Costs	1,767,351	2,436,297	2,312,534	(123,763)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	1,767,351	2,436,297	2,312,534	(123,763)
Total Revenues	1,767,351	2,436,297	2,312,534	(123,763)

Staffing Summary	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Related	10.00	10.00	12.00	2.00
Total Full-Time Equivalent (FTE)	10.00	10.00	12.00	2.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Court - Other

Highlights

Other Court Funding FY18 adopted budget, \$803,026 is decreasing by (-\$7,637) or (-0.94%). Court-Other includes funding for Legal Aid, Law Library, Dori Slosberg Drivers Education, and Drug Abuse Programs.

- Operating is increasing by \$9,923
- Capital Outlay for Law Books is remaining the same as prior year
- Other uses is decreasing by (-\$17,560) or (-22.62%) due to reduced reserves fund balance

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-38,899	-	-	0
Operating	111,457	257,725	267,648	9,923
Capital Outlay	-	225,306	225,306	0
Grants & Aids	252,635	250,000	250,000	0
Other Uses	-	77,632	60,072	(17,560)
Total Budgetary Costs	325,193	810,663	803,026	(7,637)

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	325,193	432,619	424,982	(7,637)
Trust and Agency	-	378,044	378,044	0
Total Revenues	325,193	810,663	803,026	(7,637)

GUARDIAN AD LITEM: SUMMARY

MISSION STATEMENT:

Represent the best interests of a child or incapacitated person involved in a case in superior court. The State of Florida Guardian ad Litem Program is a network of professional staff and community advocates, partnering to provide a strong voice in court and positive systemic change on behalf of Florida's abused and neglected children.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: Effective October 1, 2004, as a result of article V revision 7, Counties must fund certain costs associated with the Guardian Ad Litem Program.

1. A Guardian Ad Litem (GAL) is an individual appointed by the court.
2. The State of Florida Guardian Ad Litem Program is a network of professional staff and community advocates, partnering to provide a strong voice in court and positive systemic change on behalf of Florida's abused and neglected children.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Guardian Ad Litem

Highlights

The Guardian Ad Litem FY18 adopted budget, \$383,228 is increasing by a total of \$11,888 or 3.20%. St. Lucie County's share (47% of cost), \$180,117 is increasing by \$5,586 or 3.20%.

- Operating is increasing by \$11,888 due to:
 - o Increases in I.T., Building Maintenance and General & Admin Expenditures

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating	362,694	371,340	383,228	11,888
Capital Outlay	15,656	-	-	0
Other Uses	18,024	-	-	0
Total Budgetary Costs	<u>396,374</u>	<u>371,340</u>	<u>383,228</u>	<u>11,888</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	396,374	371,340	383,228	11,888
Total Revenues	<u>396,374</u>	<u>371,340</u>	<u>383,228</u>	<u>11,888</u>

MEDICAL EXAMINER: SUMMARY

MISSION STATEMENT:

Protect the constitutional and statutory rights of all citizens through the effective criminal legal representation of court appointed clients. The Office of the Public Defender provides superior legal representation to indigent defendants in the State of Florida.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: F. S. 406.08 provides that "Fees, salaries and expenses may be paid from the general fund or any other funds under the control of the Board of County Commissioners." The district medical examiner shall submit an annual budget to the Board of County Commissioners. This budget is net of credits not returned to the County at the end of the year as an adjustment to the following year's budget.

1. Required to investigate deaths occurring within the state in circumstances listed by Statute in order to determine the cause and manner of death.
2. Part of investigative team whose purpose is the timely, professional, medical, and legal investigation of death.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Medical Examiner

Highlights

The Medical Examiner FY18 adopted budget, \$780,873 is increasing by \$147,116 or 23.21%.

- Personnel is increasing by a total of \$147,116 or 23.21% due to:
 - o An increase in the health insurance
 - o 2% COLA increase
 - o The addition of a 1 new positions request; Forensic Investigator (1 FTE)
 - o Reclassification of current Forensic Investigator position to Lead Investigator position

- Operating is increasing by \$25,320 or 11.85% mostly due to:
 - o Increases in Body Transport, Insurance and Toxicology expenditures

		FY 2016	FY 2017	FY 2018	
Budgetary Costs		Actual	Adopted	Adopted	Variance
Grants & Aids		517,454	633,757	780,873	147,116
	Total Budgetary Costs	<u>517,454</u>	<u>633,757</u>	<u>780,873</u>	<u>147,116</u>

		FY 2016	FY 2017	FY 2018	
Funding Sources		Actual	Adopted	Adopted	Variance
Special Revenue		517,454	633,757	780,873	147,116
	Total Revenues	<u>517,454</u>	<u>633,757</u>	<u>780,873</u>	<u>147,116</u>

		FY 2016	FY 2017	FY 2018	
Staffing Summary		Actual	Adopted	Adopted	Variance
Examiner		9.00	10.00	11.00	1.00
	Total Full-Time Equivalents (FTE)	<u>9.00</u>	<u>10.00</u>	<u>11.00</u>	<u>1.00</u>

PUBLIC DEFENDER: SUMMARY

MISSION STATEMENT:

Protect the constitutional and statutory rights of all citizens through the effective criminal legal representation of court appointed clients. The Office of the Public Defender provides superior legal representation to indigent defendants in the State of Florida.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function:

1. Required Represent indigent clients charged with criminal offenses filed in Circuit, County, Juvenile, and Traffic Court.
2. Represent indigent clients with cases on appeal to the First District Court of Appeal.
3. Represent indigent clients in civil commitment proceedings under the Baker Act.
4. To provide for the realization of the constitutional guarantees of counsel in the representation of indigents, including related necessary services and facilities, in criminal and juvenile proceedings within the State, and to assure effective assistance and continuity of counsel to indigent accused taken into custody and indigent defendants in criminal and juvenile proceedings before the courts of the State of Florida.

Effective July 1, 2004, Article V, revision 7 of the State Constitution requires counties to "fund the cost of communications services, existing radio systems, existing multiagency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities."

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Defender

Highlights

The Public Defender (PD) FY18 adopted budget, \$480,456 is increasing by \$16,731 or 3.61%. This budget includes \$52,000 that St. Lucie County pays directly for Utilities. The Public Defender's budget includes 4 positions, of which 1 position, Inmate Attorney, is funded by the General Fund. This budget includes \$25,000 for the Life Builder Program.

- Personnel is increasing by \$7,399 or 9.22% mostly due to:
 - o An increase in the health insurance and;
 - o COLA increase
- Operating is increasing by \$9,332 or 2.60% mostly due to:
 - o Increases in I.T. expenditures related to hardware and software upgrades
- Grants and Aids remain the same

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Budgetary Costs				
Personnel	88,098	80,228	87,627	7,399
Operating	328,035	358,497	367,829	9,332
Grants & Aids	-	25,000	25,000	0
Total Budgetary Costs	<u>416,133</u>	<u>463,725</u>	<u>480,456</u>	<u>16,731</u>

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Funding Sources				
General	88,098	80,228	87,627	7,399
Special Revenue	328,035	383,497	392,829	9,332
Total Revenues	<u>416,133</u>	<u>463,725</u>	<u>480,456</u>	<u>16,731</u>

	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Staffing Summary				
Defender	4.00	4.00	3.00	(1.00)
Professionals	-	-	1.00	1.00
Total Full-Time Equivalentents (FTE)	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>

STATE ATTORNEY: SUMMARY

MISSION STATEMENT:

Pursue justice through prosecution effectively, efficiently, and in a timely manner for all criminal cases presented to or investigated by the State Attorney. The State's Attorney heads a team of prosecutors, victim advocates, investigators and other administrative staff to seek justice in all suits, applications, or motions, civil and criminal, in which the state is a party or civil actions which are mandated by the Florida Statutes.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: Effective July 1, 2004, Article V, revision 7 of the State Constitution requires counties to "fund the cost of communications services, existing radio systems, existing multiagency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities." This summary includes Information Technology costs.

1. Provide personnel and procedures to perform all duties and functions for intake, investigation, and prosecution of felony, misdemeanor, juvenile criminal cases as well as other statutory obligations such as motions to which the State is a party.
2. Facilitating the function of the Grand Jury and serving as legal advisor to the Grand Jury.
3. Assist all law enforcement agencies with legal and investigative assistance upon request.
4. Represent the State of Florida in all suits, applications, civil, and criminal motions to which the State is a party.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

State Attorney

Highlights

The State Attorney (SA) FY18 adopted budget, \$958,499 is increasing by a total of \$102,818 or 12.02%. This budget includes St. Lucie County funding for Sexual Assault Program in the amount of \$135,340.

- Operating is increasing by \$104,030 or 14.47% mainly due to:
 - o Increases in I.T. expenditures related to hardware and software upgrades, and I.T. support

- Grants and Aids is decreasing by (-\$1,212) or (-0.89%) due to reduction in expenses related to the Sexual Assault Assistance Program

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating	695,658	719,129	823,159	104,030
Grants & Aids	136,552	136,552	135,340	(1,212)
Total Budgetary Costs	<u>832,210</u>	<u>855,681</u>	<u>958,499</u>	<u>102,818</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	832,210	855,681	958,499	102,818
Total Revenues	<u>832,210</u>	<u>855,681</u>	<u>958,499</u>	<u>102,818</u>

NON-COUNTY AGENCIES: SUMMARY

MISSION STATEMENT:

Provide funding assistance to Community Services Agencies from the community to provide services to St. Lucie County residents. Also other funding is provided for Transportation Planning Organization, Public Health, Court- other, Juvenile Detention and Soil & Water Conservation

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function:

Juvenile Detention: In 2004, the Legislature mandated that counties share in the costs for juvenile secure detention, at which point non-fiscally constrained counties became the primary revenue source for the Department of Juvenile Justice's (DJJ) juvenile detention facilities. In the beginning, counties paid for secure detention days prior to a juvenile's final court disposition and the state paid for days after their case was resolved. However, beginning in FY08-09, DJJ changed to billing counties for all secure detention days except for those incurred while a juvenile awaited "commitment" to a residential facility.

In the 2016-2017 budget SB 1322 becoming law revised the method for calculating the share of detention care costs which authorizes DJJ to bill counties by multiplying the County's percentage of detention day use by fifty (50) percent of total detention care costs in the prior fiscal year. This also includes a "clawback" provision authorizing revenue sharing withholding if the Department of Revenue determines that a county has not met its obligations.

Public Health (County Health Department): Provides health services for the community through contractual agreements between the State and the County. The department is responsible for the promotion of the public's health, the control of communicable diseases and the provision of primary health care for eligible low-income residents. The Board of County Commissioners (BOCC) provides funding each year in support of the services offered by the Health Department. This funding includes \$5,000 for Friends of St. Lucie County Public Health, which strives to promote, support and advance the vision and mission of the St. Lucie County Health Department. During FY17, there were 167 FTEs with no layoffs. The planned FTEs for FY18 are 174.75 with no projected layoffs

Soil & Water Conservation: The Soil & Water district deals with policies related to future land use, comprehensive land use planning, quality of environment, and those of other public interests advocating wise use of our soil and water resources be used in guiding future District decisions. The County funds one position out of the General Fund for Soil & Water. The following table reflects County funds budgeted for Soil & Water and does not reflect funding from other agencies.

Transportation Planning Organization (TPO): The TPO is the primary agency responsible for transportation planning in the urbanized area of St. Lucie County. The TPO Board is a policy board consisting of a majority of local, elected officials and members representing the school board and transit agency, established under the federal requirements of 23 USC 134 for the utilization of federal transportation funds in the urbanized area of St. Lucie County. The following table reflects County funds budgeted for TPO and does not reflect funding from other agencies. Several grants for TPO funnel through the County's budget. St. Lucie County pays directly for

NON-COUNTY AGENCIES: SUMMARY

communication, dues and membership fees and provides local grant matching funds per the inter-local agreement.

Community Services Outside Agencies: The following is a brief narrative description of the function of the non-profit agencies that are requesting funding for FY 2018.

Council on Aging of St. Lucie County, Inc- OAA/CCE is a non-profit agency that provides programs that promote independence and enable the senior population of St. Lucie County to live longer in the home environment, minimizing dependency on nursing homes. The programs include adult day care, case management, chores, homemaking, legal services, information and referral, personal care, respite, senior meals and limited transportation. The Board provides the required 10% local match for these programs under the Older Americans Act and Community Care for the Elderly program. The FY18 match requirement funds the Older Americans Act and for the Community Care for the Elderly program. During FY17, the Council on Aging had 100 FTEs with no layoffs. The planned FTEs for FY18 are 119 with no projected layoffs.

New Horizons of the Treasure Coast, Inc. (NHTC) is a private non-profit agency that provides alcohol, drug abuse and mental health services in the four-county area of St. Lucie, Martin, Indian River and Okeechobee. The Board provides partial match funding for the NHTC contract with the Florida Department of Children and Families. A portion of this funding is required under Florida Statute F.S. 394.76. During FY17, there were 348.6 FTEs with no layoffs. The planned FTEs for FY18 are 363.5 with no projected layoffs.

2-1-1 Helpline is a non-profit agency that provides toll free 24 hour per day/7 day per week information, referral, telephone counseling and crisis intervention and suicide prevention services. 2-1-1 assists with receiving calls during emergency situations/disasters, reducing the calls made to emergency services through 911. They also assist with identifying resident needs and coordinating volunteers and donations. During FY17, there were 46 FTEs with no layoffs. The planned FTEs for FY18 are 46 with no projected layoffs.

The ARC of St. Lucie County, Inc. is a non-profit agency that provides an array of services to the developmentally disabled citizens in our community. This funding request for will allow continuation of the after-school and summer day care program for developmentally disabled children and will provide a 10% match for a wheelchair accessible vehicle that will be funded under FTA U.S.C. Section 5310 grant funds. During FY17, there were 65 FTEs with no layoffs. The planned FTEs for FY18 are 65 with no projected layoffs.

Healthy Start Coalition of St. Lucie County, Inc. is a non-profit agency that provides assistance with prenatal care for women who are not eligible for services through any other program. Healthy Start provides at risk screening, service coordination, specialized case management, home visits, educational and instructional classes on childbirth, parenting, infant CPR and child safety. The BOCC has provided match funding for prenatal care, education and interventions since FY97. During FY17, there were 33.5 FTEs with no layoffs. The planned FTEs for FY18 are 33.5 with no projected layoffs.

Roundtable of St. Lucie County, Inc. is a non-profit agency whose mission is to build a community that supports the success of children. The request is to fund staff that will facilitate the continued operations, objectives and outcomes associated with the Roundtable, its Steering Committee and the five networks designed to target the reduction of risk factors that cause destructive behaviors by the youth of St. Lucie County. During FY17, there were 4.75 FTEs with no layoffs. The planned FTEs for FY18 are 4.75 with no projected layoffs.

NON-COUNTY AGENCIES: SUMMARY

Roundtable – Safe Neighborhoods Network (Gang Model) is a non-profit agency that strives to address public safety issues through a comprehensive, long-term approach to violence prevention. The Safe Neighborhoods Network is implementing a comprehensive plan to address youth and gang violence through multi-disciplinary partnerships and data-driven prevention, intervention and suppression strategies. These strategies are outlined in the Office of Juvenile Justice Delinquency Prevention’s Comprehensive Gang Model. The strategic plan will leverage and integrate existing efforts, enhance and strengthen programs that are working, and fill gaps with evidence-based strategies and practices. During FY17, there were 6 FTEs with no layoffs. The planned FTEs for FY18 are 6 with no projected layoffs.

Treasure Coast Homeless Services Council, Inc. is a non-profit agency designated as the HUD Continuum of Care for Indian River, St. Lucie and Martin Counties; taking the lead for the planning and development of programs and services which prevent and alleviate homelessness on the Treasure Coast. In partnership with the Treasure Coast Homeless Services Council, St Lucie County receives HUD federal grants; these funds will be leveraged to apply for other grants. During FY17, there were 10 FTEs with no layoffs. The planned FTEs for FY18 are 10 with no projected layoffs.

Special Olympics of St. Lucie County is a non-profit agency that provides a variety of Olympic-type sports training and athletic competition for children and adults with Intellectual Disabilities. FY11 was the first year that funding for this organization was included with the non-profit organizations. During FY17, there were 1 FTEs with no layoffs. The planned FTE is for FY18 are 1 with no projected layoffs.

Boys & Girls Club of St. Lucie County is a non-profit agency whose mission is to enable all young people, especially those who need us most, to reach their full potential as productive, caring, responsible citizens. During FY17, there were 69.5 FTEs with 21.5 layoffs. The planned FTE is for FY18 are 75.5 with 8 projected layoffs.

Hands of St. Lucie County is a non-profit agency whose mission is to provide free primary healthcare and access to a continuum of healthcare to qualified, low-income, uninsured, adult residents of St. Lucie County. During FY17, there were 13.5 FTEs with no layoffs. The planned FTE is for FY18 are 13.5 with no projected layoffs.

FY 17 Accomplishments:

N/A

FY 18 Initiatives:

N/A

Transportation Planning Organization

Highlights

Transportation Planning Organization:

The Transportation Planning Organization (TPO) FY18 adopted budget, \$665,413 is increasing by a total of \$416,394 due to timing of grant receipts from previous fiscal year.

- Personnel is increasing from prior year, FY 2017, mainly due to timing of grant receipts from previous fiscal year.
- Operating is decreasing from prior year, FY 2017, mainly due to timing of grant receipts from previous fiscal year. St. Lucie County pays directly for communication, dues and membership fees and provides local grant matching funds (included in grant funds) per the inter-local agreement.
- Other uses is decreasing by (-\$15,818) or (-40.28%)

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Intrafund Transfers	-14,278	-	-	0
Personnel	439,846	121,679	633,349	511,670
Operating	393,573	88,070	8,612	(79,458)
Capital Outlay	45,516	-	-	0
Other Uses	14,278	39,270	23,452	(15,818)
Total Budgetary Costs	878,935	249,019	665,413	416,394

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	878,935	249,019	665,413	416,394
Total Revenues	878,935	249,019	665,413	416,394

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Health

Highlights

Public Health funding for the Health Department FY18 adopted budget \$1,122,647 is remaining the same as the prior year, FY 2017. This budget includes \$5,000 matching funds for the Friends of the Health Department.

- Grants and Aids is remaining the same as the prior year, FY 2017

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Grants & Aids	922,647	1,122,647	1,122,647	0
Total Budgetary Costs	<u>922,647</u>	<u>1,122,647</u>	<u>1,122,647</u>	<u>0</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	922,647	1,122,647	1,122,647	0
Total Revenues	<u>922,647</u>	<u>1,122,647</u>	<u>1,122,647</u>	<u>0</u>

Juvenile Detention

Highlights

The Juvenile Detention FY18 adopted budget, \$911,589 is remaining the same as prior year, FY 17.

- Operating is remaining the same as prior year, FY 17

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating	1,111,470	911,589	911,589	0
Total Budgetary Costs	<u>1,111,470</u>	<u>911,589</u>	<u>911,589</u>	<u>0</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Special Revenue	1,111,470	911,589	911,589	0
Total Revenues	<u>1,111,470</u>	<u>911,589</u>	<u>911,589</u>	<u>0</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Non-County Agencies

Highlights

The Non-County Agencies FY18 adopted budget, \$1,294,995 is increasing by \$85,765 or 7.09%.

- Grants & Aids is increasing by \$85,765 or 7.09% due to:
 - o Increases in expenditures related to Aid to Private Organizations

Budgetary Costs	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Grants & Aids	1,391,035	1,209,230	1,294,995	85,765
Total Budgetary Costs	<u>1,391,035</u>	<u>1,209,230</u>	<u>1,294,995</u>	<u>85,765</u>

Funding Sources	FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General	1,391,035	1,209,230	1,294,995	85,765
Total Revenues	<u>1,391,035</u>	<u>1,209,230</u>	<u>1,294,995</u>	<u>85,765</u>

Community Service Mandates

Highlights

The Community Services Mandates FY18 adopted budget, \$4,227,000 is increasing by \$317,680 or 8.13%. This budget includes funding for the Health Care Responsibility Act, Medicaid Hospital, and Pauper Burials.

- Operating is increasing by \$317,680 or 8.13% due to:
 - o Medicaid Hospital County Billing increase based on State Contract

Budgetary Costs		FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Operating		3,526,584	3,909,320	4,227,000	317,680
	Total Budgetary Costs	<u>3,526,584</u>	<u>3,909,320</u>	<u>4,227,000</u>	<u>317,680</u>

Funding Sources		FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General		3,526,584	3,909,320	4,227,000	317,680
	Total Revenues	<u>3,526,584</u>	<u>3,909,320</u>	<u>4,227,000</u>	<u>317,680</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Soil & Water Conservation

Highlights

The Soil & Water FY18 adopted budget, \$73,957 is increasing by \$2,765 or 3.74%.

- Personnel increased by \$2,765 or 3.74% due to:
 - o Increase in the health insurance; and
 - o 2% COLA increase

Budgetary Costs		FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Personnel		66,037	71,192	73,957	2,765
	Total Budgetary Costs	66,037	71,192	73,957	2,765

Funding Sources		FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
General		66,037	71,192	73,957	2,765
	Total Revenues	66,037	71,192	73,957	2,765

Staffing Summary		FY 2016 Actual	FY 2017 Adopted	FY 2018 Adopted	Variance
Administrative Support		1.00	1.00	1.00	0.00
	Total Full-Time Equivalents (FTE)	1.00	1.00	1.00	0.00



**CAPITAL
BUDGET**

**ST. LUCIE COUNTY BOARD OF COUNTY COMMISSIONERS
FIVE-YEAR CAPITAL IMPROVEMENT PLAN
FISCAL YEAR 2018 – 2022**

Capital Improvement Plan Overview

St. Lucie County’s Capital Improvement Plan (CIP) is a planning tool identifying the County’s capital needs over a five-year period. The CIP should not be confused with the capital budget. The capital budget represents the current year of the CIP and is legally adopted by the Board of County Commissioners annually. Projects and financing sources listed in the CIP beyond the current year are not authorized until the annual budgets for those “out-year” projects are legally adopted by the Board. The out-years serve as a guide for future planning and are subject to further review and modification.

The CIP is a great resource that helps St. Lucie County government plan their infrastructure wisely to achieve high quality service levels through proper planning and provision of the replacement, maintenance and enhancement of the County’s capital assets. The quality of life of the County residents depend on the reliability of transportation, the efficiency of waste disposal, the accessibility of culture and recreation, and many other essential public services.

Capital projects are land, buildings, major fixed assets or infrastructure having a useful life of five years or more, and a project cost of \$25,000 or more, except for the acquisition of land, which is capitalized regardless of cost. These projects can include such items as buildings, roads, bridges, parks, and other recreational facilities, libraries, utilities, solid waste facilities, etc. Proposed projects may originate from the Board, Administration, county departments, constitutional officers or citizens. Based on recommendations, the CIP is updated annually and approved by the Board of County Commissioners to reflect the projects approved for completion within a five-year period. Revisions, deletions and additions to the current year list of projects may be made throughout the fiscal year upon approval of the St Lucie County Board of County Commissioners or by the County Administrator, up to \$50,000.

Some of the County’s proposed improvements are for projects that are capitalized from an accounting perspective related to real property. These improvements are for land, buildings, and infrastructure.

Funds allocated to specific projects remain allocated to that project until completed or until reallocated. Depending on the availability of funds, the nature and size of the project, and specific policies of the Board, capital projects may be funded partially or wholly by a variety of revenue sources such as ad valorem revenues, franchise fees, half-cent sales tax, grants, donations or contributions from private sources, impact fees, special assessments, gas taxes and debt financing.

Capital Improvement Program

Preparation

Each fiscal year, the Office of Management and Budget facilitates the preparation of a capital improvement program. Officials, administrators, and staff of St. Lucie County government all assist in this process. The preparation schedule includes the following:

- I. **Assessment of Capital Needs**
(Department/Division Staff and Constitutional Officers)
 - Prepare an inventory
 - Evaluate whether to repair or replace facilities and/or equipment
 - Identify future needs
- II. **Identification of Capital Projects**
(Commission, Administration, Department/Division Staff and Constitutional Officers)
 - Review status of current projects
 - Develop information for new projects

- Submit project requests
- III. **Financial Analysis**
(Administration and Office of Management and Budget)
- Evaluate financial conditions
 - Forecast financial trends
 - Evaluate funding options
- IV. **Evaluation & Planning of Capital Projects**
(Administration, Office of Management and Budget and Department/Division Staff)
- Review and prioritize project requests
 - Select projects and project schedules
 - Determine project funding sources
- V. **Adoption of Capital Improvement Program & Annual Capital Budget**
(Commission, Administration and Office of Management and Budget)
- Prepare and submit tentative program and budget to Commission
 - Hold public hearings
 - Revise and prepare final program and budget for adoption
- VI. **Implementation & Monitoring of Annual Capital Budget**
(Office of Management and Budget and Department/Division Staff)
- October 1 through September 30

Additionally, during the course of the year, the Citizens Budget Committee is presented with various sections of the capital plan for discussion.

Operating Impact

A major challenge associated with completing capital projects involves the determination of operating impact. The following are examples of questions that must be asked, in order to budget for future operations:

- Will there be new revenues generated by the project such as lease, user fees and concession receipts?
- Will the project generate enough revenue to offset the anticipated operating expenses?
- How much will a new building increase the annual operating cost such as utilities, personnel and maintenance?

Departments have attempted to answer these questions in their capital budget requests. Any operating impact is indicated on the project summary sheet provided by the department during the capital plan review. Additional personnel costs due to these projects are shown in the individual departmental budgets.

Due to the decreasing funds available for operations, in some cases where capital funding is available, projects might have to be placed on hold to eliminate increased operating costs to the overall budget.

Department Descriptions

The County's Five-year Capital Improvement program budget is divided into departments. Below is a summation of each department and an overview of the major projects and their impact to the budget.

- **Community Services** – Approximately \$423,000 of the 5 Year CIP are for various projects within the Community Services Department. Some of the major projects are:
 - Approximately \$293,000 in funds are planned for the Selvitz Road Transit Administration Building Project
 - Approximately \$123,000 in funds are planned for Bus Shelters at various locations in the county
- **County Administration** – Approximately \$13.74 million of the 5 Year CIP are for various projects within the County Administration Department. Some of the major projects are:
 - Approximately \$2.4 million in funds are planned for the Treasure Coast Education Research and

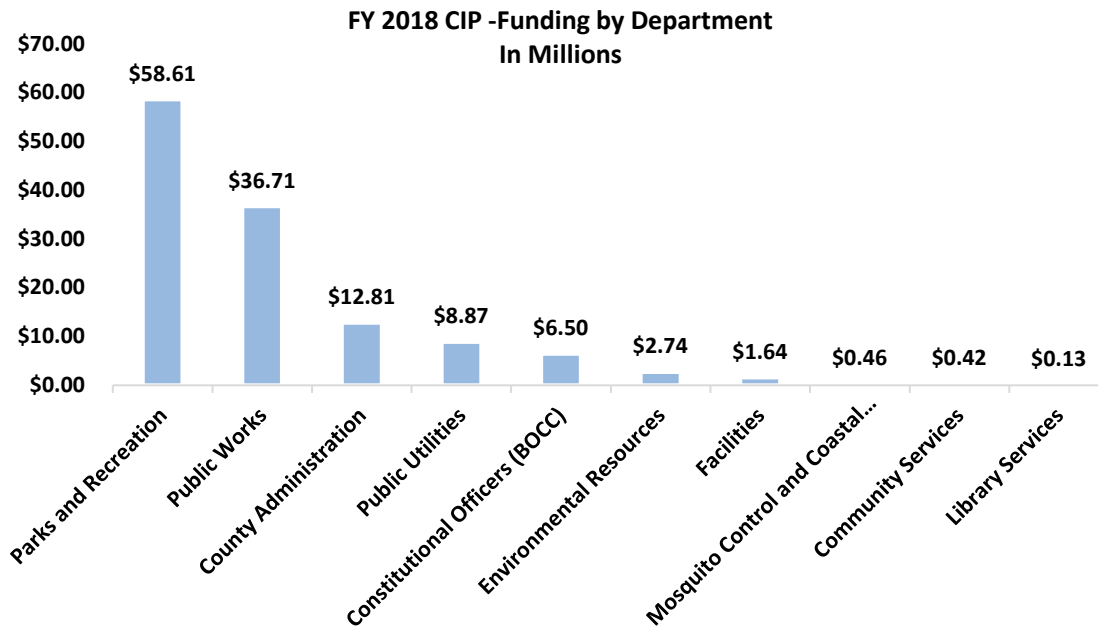
Development Authority Sunshine Kitchen

- Approximately \$1.1 million in funds are planned to micro surface Runway 14/32 at the Treasure Coast International Airport
 - Approximately \$5.1 million in funds are planned for the MRO Hangar at the Treasure Coast International Airport
- **Constitutional Officers** – Approximately \$6.5 million of the 5 Year CIP are for various projects within the Constitutional Officers Department. Some of the major projects are:
 - \$6.5 million in funds are planned for new Tax Collector Building in Tradition
 - **Environmental Resources** – Approximately \$2.7 million of the 5 Year CIP are programmed for various projects within the Environmental Resources Department. Some of the major projects are:
 - Approximately \$1 million in funds are planned for reserves to purchase environmentally sensitive lands at Canal 23 and 24 at the South Reservoir Basin
 - Approximately \$0.6 million in funds are planned for future purchases of environmentally sensitive lands
 - Approximately \$220,000 million in funds are planned for Heathcote Storm Water Park Project
 - **Facilities** – Approximately \$1.64 million of the 5 Year CIP are programmed for various projects within the Facilities Department. Some of the major projects are:
 - Approximately \$330,000 in funds are planned for the Guardian Ad Litem Office Space Project
 - Approximately \$130,000 in funds are planned for the upgrade of the Rock Road Detention Center Security System
 - Approximately \$250,000 in funds are planned for the Rock Road Jail Medical Wing Expansion
 - **Library** - Approximately \$130,000 of the 5 Year CIP are programmed for various projects within the Facilities Department. Some of the major projects are:
 - Approximately \$130,000 in funds are planned towards Renovation of the Rosser Boulevard Library
 - **Mosquito Control and Coastal Management** – Approximately \$658,000 of the 5 Year CIP are programmed for various projects within the Mosquito Control and Coastal Management Department. Some of the major projects are:
 - Approximately \$200,000 in funds are planned towards the Harbor Branch Preserve Rip Rap Project
 - Approximately \$130,000 in funds are planned towards the Mosquito Compound Equipment Wash Station and Filtration System
 - Approximately \$90,000 in funds are planned towards the Harbor Branch Preserve Dike Improvement
 - **Parks and Recreation** – Approximately \$59 million of the 5 Year CIP are programmed for various projects within the Parks, Recreation Department. Some of the major projects are:
 - Approximately \$55 million in funds are planned for Improvements to the Sports Complex at First Data Field
 - Approximately \$482,000 in funds are planned for the South County Beach Park Restrooms
 - Approximately \$270,000 in funds are planned for the renovations to Pepper Park
 - **Public Works** - Approximately \$345 million of the 5 Year CIP are programmed for various projects within the Public Safety Department. Some of the major projects are:
 - Approximately \$9 million in funds are planned for the Phase Three of the San Lucie Stormwater project
 - Approximately \$18 million in funds are planned for the widening project between Kings Highway and Indrio Road
 - Approximately \$3.5 million in funds are planned for the Port of Fort Pierce Entryway
 - **Public Utilities** - Approximately \$80.5 million of the 5 Year CIP are programmed for various projects. Some of the major projects are:

- Approximately \$16 million in funds are planned for the North County Water Treatment Plant
- Approximately \$10.8 million in funds are planned for the North Hutchinson Island Septic Removal Project
- Approximately \$7.6 million in funds are planned for Phase Four Cell Construction of the landfill

**FY 2018 FUNDED PROJECTS
BY DEPARTMENT
IN MILLIONS**

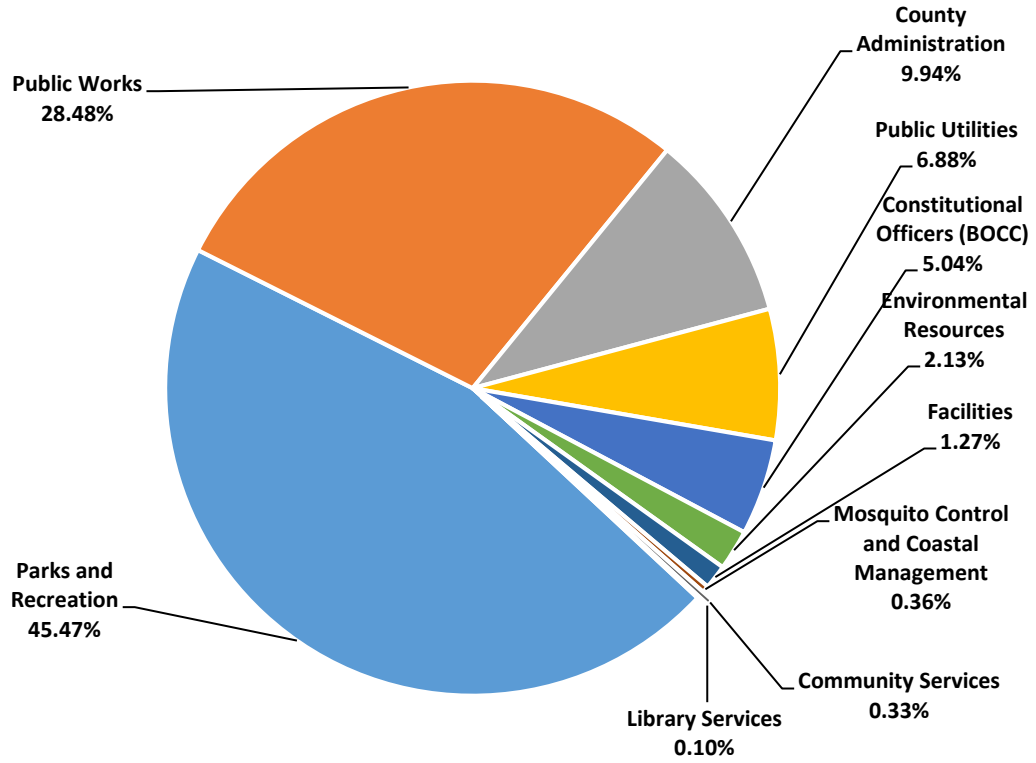
Department	FY 2018 CIP - Funded Projects	Funded Project Distribution by Percent
Parks and Recreation	\$58.61	45.5%
Public Works	\$36.71	28.5%
County Administration	\$12.81	9.9%
Public Utilities	\$8.87	6.9%
Constitutional Officers (BOCC)	\$6.50	5.0%
Environmental Resources	\$2.74	2.1%
Facilities	\$1.64	1.3%
Mosquito Control and Coastal Management	\$0.46	0.4%
Community Services	\$0.42	0.3%
Library Services	\$0.13	0.1%
Total CIP Budget - Funded Projects	\$128.89	100.0%



**FY 2018 FUNDED PROJECTS
BY FUNDING SOURCE
IN MILLIONS**

Funding Source	FY 2018 CIP - Funding Sources	Funding Sources Distribution by Percent
Capital Financing	\$65.80	51.1%
Grant Funds	\$34.00	26.4%
Sanitary Landfill Fund	\$7.74	6.0%
Impact Fees - Transportation	\$5.14	4.0%
Drainage Maintenance MSTU	\$4.94	3.8%
Alternative Development Fee	\$1.50	1.2%
Parks MSTU	\$1.35	1.0%
Court Facilities Fund	\$0.88	0.7%
Impact Fee - Parks	\$0.96	0.7%
County Capital Fund	\$1.06	0.8%
General Fund	\$0.93	0.7%
Gas Taxes	\$0.87	0.7%
Airport Fund	\$0.60	0.5%
Water & Sewer Dist-Capital Facilities Fund	\$0.56	0.4%
Environmental Land Acquisition Fund	\$0.55	0.4%
Mosquito Fund	\$0.48	0.4%
Water & Sewer Dist. Renewal & Replacement Fund	\$0.38	0.3%
Boating Improvement Projects Fund	\$0.25	0.2%
Impact Fee - Law Enforcement	\$0.25	0.2%
Water & Sewer District Operations	\$0.19	0.1%
Sports Complex Improv. Fund	\$0.15	0.1%
SLC Public Transit MSTU	\$0.10	0.1%
Impact Fees - Library	\$0.11	0.1%
Fine and Forfeiture Fund	\$0.10	0.1%
Total CIP Budget - Funding Sources	\$128.89	100.0%

FY 2018 CIP -Funded Projects Distribution by Department



**St. Lucie County Adopted Capital Improvement Plan
By Department
FY 2017/18 to FY 2021/22
Funded Projects**

Community Services



**ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2017/18 TO FY 2021/22
FUNDED PROJECTS**

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT FY2018 - 2022
COMMUNITY SERVICES										
Bus Shelter-Gatlin Blvd	SLC Public Transit MSTU	\$ 8,312	\$ -	\$ 8,312	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,312
Project Sub-total		\$ 8,312	\$ -	\$ 8,312	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,312
Bus Shelter-Prima Vista	Grant Funds	\$ 12,165	\$ -	\$ 12,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,165
Project Sub-total		\$ 12,165	\$ -	\$ 12,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,165
Bus Shelter-Ravenswood Ln	Grant Funds	\$ 15,951	\$ -	\$ 15,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,951
Project Sub-total		\$ 15,951	\$ -	\$ 15,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,951
Selvitz Rd. Transit Admin. Bldg.	Grant Funds	\$ 292,553	\$ -	\$ 292,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 292,553
Project Sub-total		\$ 292,553	\$ -	\$ 292,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 292,553
Bus Sheleter at Cashmere Blvd	SLC Public Transit MSTU	\$ 26,336	\$ -	\$ 26,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,336
Project Sub-total		\$ 26,336	\$ -	\$ 26,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,336
Bus Sheleter at Delaware and 32nd St	SLC Public Transit MSTU	\$ 26,510	\$ -	\$ 26,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,510
Project Sub-total		\$ 26,510	\$ -	\$ 26,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,510
Bus Sheleter at Juanita Ave and Essex Dr	SLC Public Transit MSTU	\$ 41,309	\$ -	\$ 41,309	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,309
Project Sub-total		\$ 41,309	\$ -	\$ 41,309	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,309
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COMMUNITY SERVICES SUB-TOTAL		\$ 423,136	\$ -	\$ 423,136	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 423,136

County Administration



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT
				FY 2017/18						FY2018 - 2022
COUNTY ADMINISTRATION										
TCERDA PARK - Research & Development	County Capital Fund	\$ 340	\$ -	\$ 340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340
TCERDA PARK - Research & Development	County Capital Fund	\$ 3,883	\$ -	\$ 3,883	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,883
Project Sub-total		\$ 4,223	\$ -	\$ 4,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,223
TCERDA -BLDG SUNSHINE KITCHEN	County Capital Fund	\$ 650,051	\$ -	\$ 650,051	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,051
TCERDA -BLDG SUNSHINE KITCHEN	Grant Funds	\$ 1,791,735	\$ -	\$ 1,791,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,791,735
Project Sub-total		\$ 2,441,786	\$ -	\$ 2,441,786	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,441,786
AP Design/Construct Customs Renovation	Grant Funds	\$ 297,077	\$ -	\$ 297,077	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 297,077
Project Sub-total		\$ 297,077	\$ -	\$ 297,077	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 297,077
AP Parallel Runway Taxiway Connector	Grant Funds	\$ 730,990	\$ -	\$ 730,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 730,990
Project Sub-total		\$ 730,990	\$ -	\$ 730,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 730,990
A/P-Sec Cameras/High Mast Lighting	Grant Funds	\$ 115,850	\$ -	\$ 115,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,850
Project Sub-total		\$ 115,850	\$ -	\$ 115,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,850
Airport Entryway Project	Grant Funds	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Project Sub-total		\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Micro surface Runway 14/32	Grant Funds	\$ 1,139,850	\$ -	\$ 1,139,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,139,850
Project Sub-total		\$ 1,139,850	\$ -	\$ 1,139,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,139,850
AP Rehab Taxiway D-1	Grant Funds	\$ 420,000	\$ -	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000
Project Sub-total		\$ 420,000	\$ -	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,000
AP Drainage and Erosion Control Improvements	Airport Fund	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Project Sub-total		\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Design and Install Segmented Circle	Airport Fund	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000
Project Sub-total		\$ -	\$ 9,000	\$ 9,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 169,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE	TOTAL PROJECT FY2018 - 2022
				FY 2017/18					ANTICIPATED NEEDS	
Construct Terminal Service Parking	Airport Fund	\$ -	\$ 147,800	\$ 147,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 147,800
Construct Terminal Service Parking	Grant Funds	\$ -	\$ 562,712	\$ 562,712	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 562,712
Project Sub-total		\$ -	\$ 710,512	\$ 710,512	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 710,512
Install Segmented Circle Runway 10L/28R	Airport Fund	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Project Sub-total		\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Create North Parallel Taxiway	Airport Fund	\$ -	\$ -	\$ -			\$ 155,600	\$ -	\$ -	\$ 155,600
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,600	\$ -	\$ -	\$ 155,600
Security Perimeter Fencing and Access Control	Airport Fund	\$ -	\$ -	\$ -	\$ 64,500	\$ 64,500	\$ -	\$ -	\$ -	\$ 129,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 64,500	\$ 64,500	\$ -	\$ -	\$ -	\$ 129,000
Airport Security Improvement	Grant Funds	\$ 77,375	\$ -	\$ 77,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,375
Project Sub-total		\$ 77,375	\$ -	\$ 77,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,375
Install and Rehab AP NVAIDS	Grant Funds	\$ 632,871	\$ -	\$ 632,871	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 632,871
Project Sub-total		\$ 632,871	\$ -	\$ 632,871	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 632,871
AP-10L/28R S Apron Design and Construction	Grant Funds	\$ 455,551	\$ -	\$ 455,551	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 455,551
Project Sub-total		\$ 455,551	\$ -	\$ 455,551	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 455,551
Lengthen Runway 10R/28L	Airport Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 183,986	\$ -	\$ -	\$ 183,986
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 183,986	\$ -	\$ -	\$ 183,986
Noise Operations Monitoring System	Airport Fund	\$ -	\$ 160,000	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Project Sub-total		\$ -	\$ 160,000	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
MRO Hangar	Airport Fund	\$ -	\$ 27,500	\$ 27,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,500
MRO Hangar	Grant Funds	\$ 1,500,000		\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
MRO Hangar	Grant Funds	\$ 3,527,500		\$ 3,527,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,527,500
Project Sub-total		\$ 5,027,500	\$ 27,500	\$ 5,055,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,055,000
Airfield Signage and Lighting Update	Airport Fund	\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -	\$ 90,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -	\$ 90,000
Study for Proposed North Industrial Park	Airport Fund	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Project Sub-total		\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE	TOTAL PROJECT FY2018 - 2022
				FY 2017/18					ANTICIPATED NEEDS	
Runway 14/32 Airfield Lighting and Signage Update	Airport Fund	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 40,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 40,000
COUNTY ADMINISTRATION SUB-TOTAL		\$ 11,643,073	\$ 1,162,012	\$ 12,805,085	\$ 229,500	\$ 129,500	\$ 359,586	\$ -	\$ -	\$ 13,603,671

Constitutional Officers (BOCC)



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT	
				FY 2017/18						FY2018 - 2022	
CONSTITUTIONAL OFFICERS (BOCC)											
Tax Collector New Bldg in Tradition Development	Capital Financing	\$ -	\$ -	\$ 6,499,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,499,945
Project Sub-total		\$ 6,499,945	\$ -	\$ 6,499,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,499,945
CONSTITUTIONAL OFFICERS (BOCC) SUB-TOTAL		\$ 6,499,945	\$ -	\$ 6,499,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,499,945

Environmental Resources



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT
				FY 2017/18						FY2018 - 2022
ENVIRONMENTAL RESOURCES										
Heathcote Stormwater Park	Environmental Land Acquisition Fund	\$ 220,398	\$ -	\$ 220,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,398
Project Sub-total		\$ 220,000	\$ -	\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,398
Petravice Preserve	Capital Financing	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Project Sub-total		\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
St Lucie Village Boardwalk	General Fund	\$ 1,650	\$ -	\$ 1,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650
St Lucie Village Boardwalk	Capital Financing	\$ 28,350	\$ -	\$ 28,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,350
Project Sub-total		\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Ft Pierce Mine	Environmental Land Acquisition Fund	\$ 244,080	\$ -	\$ 244,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,080
Project Sub-total		\$ 244,080	\$ -	\$ 244,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 244,080
Greenways and Trails Master Plan	Environmental Land Acquisition Fund	\$ 89,745	\$ -	\$ 89,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,745
Project Sub-total		\$ 89,745	\$ -	\$ 89,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,745
Florida Municipal Power Agency Land Preservation Agreement	County Capital Fund	\$ 305,456	\$ -	\$ 305,456	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,456
Project Sub-total		\$ 305,456	\$ -	\$ 305,456	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,456
Environmentally Safe Land Purchase	Capital Financing	\$ 10,941	\$ -	\$ 10,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,941
Environmentally Safe Land Purchase	Capital Financing	\$ 564,748	\$ -	\$ 564,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 564,748
Project Sub-total		\$ 575,689	\$ -	\$ 575,689	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 575,689
IRL-S C23/24 Basin South Reservoir	Capital Financing	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Project Sub-total		\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Raccoon Island Classroom	General Fund		\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Project Sub-total		\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Pole Barn at Platts Creek Shop	General Fund		\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
ENVIRONMENTAL RESOURCES SUB-TOTAL		\$ 2,664,970	\$ 75,000	\$ 2,739,970	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,740,368

Facilities



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT
				FY 2017/18						FY2018 - 2022
FACILITIES										
Rock Road Jail/Medical Wing Expansion (Design)	Impact Fee - Law Enforcement	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Project Sub-total		\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Rock Rd Jail- Upgrade Security System	Capital Financing	\$ 129,392	\$ -	\$ 129,392	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,392
Project Sub-total		\$ 129,392	\$ -	\$ 129,392	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,392
Admin Building Drainage Improvements	General Fund	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Project Sub-total		\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Facilities Compound Improvements	General Fund	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Facilities Compound Improvements	Mosquito Fund	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Facilities Compound Improvements	Gas Taxes	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Project Sub-total		\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Courthouse Annex Air Handler Replacement	Court Facilities Fund	\$ 542,404	\$ -	\$ 542,404	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 542,404
Project Sub-total		\$ 542,404	\$ -	\$ 542,404	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 542,404
Guardian Ad Litem Office Space Project	Court Facilities Fund	\$ 330,000	\$ -	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000
Project Sub-total		\$ 330,000	\$ -	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000
St Lucie County Admin Parking Lot	County Capital	\$ 107,642	\$ -	\$ 107,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 107,642
Project Sub-total		\$ 107,642	\$ -	\$ 107,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 107,642
Court Facilities Study	Fine and Forfeiture Fund	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Sub-total		\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
FACILITIES SUB-TOTAL		\$ 1,539,438	\$ 100,000	\$ 1,639,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,639,438

Library Services



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT FY2018 - 2022
LIBRARY SERVICES										
Rosser Blvd Branch Library - Renovation	General Fund	\$ 21,538	\$ -	\$ 21,538	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,538
Rosser Blvd Branch Library - Renovation	Impact Fees - Library	\$ 108,844	\$ -	\$ 108,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 108,844
Project Sub-total		\$ 130,382	\$ -	\$ 130,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,382
LIBRARY SERVICES SUB-TOTAL		\$ 130,382	\$ -	\$ 130,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,382

Mosquito Control and Coastal Management



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT FY2018 - 2022
MOSQUITO CONTROL & COASTAL MANAGEMENT										
Harbor Branch Preserve Riprap Project Phase 1 & 2	Mosquito Fund	\$ -	\$ 200,000	\$ 200,000	\$ 200,000		\$ -	\$ -	\$ -	\$ 400,000
Project Sub-total		\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Mosquito Compound Equipment Wash Station Filtration System	Mosquito Fund	\$ 130,000	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Project Sub-total		\$ 130,000	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Island Dune Culvert Replacement IMP 10B	Mosquito Fund	\$ 37,900	\$ -	\$ 37,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,900
Project Sub-total		\$ 37,900	\$ -	\$ 37,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,900
Harbor branch Preserve Dike Improvement	Mosquito Fund	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Project Sub-total		\$ 90,000	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
MOSQUITO CONTROL & COASTAL MANAGEMENT SUB-TOTAL		\$ 257,900	\$ 200,000	\$ 457,900	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 657,900

Parks and Recreation



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT
				FY 2017/18						FY2018 - 2022
PARKS & RECREATION										
Indrio Road Recreation Area	General Fund	\$ 75,437	\$ -	\$ 75,437	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,437
Project Sub-total		\$ 75,437	\$ -	\$ 75,437	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,437
		\$ -	\$ -	\$ -						
Sterling Facilities Services CIP	Sports Complex Improvement Fund	\$ 146,381	\$ -	\$ 146,381	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,381
Project Sub-total		\$ 146,381	\$ -	\$ 146,381	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,381
		\$ -	\$ -	\$ -						
John B. Parks Sports Complex - ADA	Parks MSTU	\$ 169,477	\$ -	\$ 169,477	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,477
Project Sub-total		\$ 169,477	\$ -	\$ 169,477	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,477
		\$ -	\$ -	\$ -						
Pepper Park/Wildcat Cove Pier	Boating Improvement Projects Fund	\$ 12,269	\$ -	\$ 12,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,269
Project Sub-total		\$ 12,269	\$ -	\$ 12,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,269
		\$ -	\$ -	\$ -						
North Causeway Boat Launch Facility	Boating Improvement Projects Fund	\$ 239,451	\$ -	\$ 239,451	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 239,451
Project Sub-total		\$ 239,451	\$ -	\$ 239,451	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 239,451
		\$ -	\$ -	\$ -						
Pepper Park Renovation	Grant Funds	\$ 132,248	\$ -	\$ 132,248	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 132,248
Pepper Park Renovation	Parks MSTU	\$ 137,767	\$ -	\$ 137,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 137,767
Project Sub-total		\$ 270,015	\$ -	\$ 270,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 270,015
		\$ -	\$ -	\$ -						
Lincoln Park Community Center Improvements	Impact Fees - Parks	\$ 26,116	\$ -	\$ 26,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,116
Project Sub-total		\$ 26,116	\$ -	\$ 26,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,116
		\$ -	\$ -	\$ -						
River Park Marina ADA Improvements	Parks MSTU	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
		\$ -	\$ -	\$ -						
Lakewood Park ADA Playground Replacement	Parks MSTU	\$ 6,740	\$ -	\$ 6,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,740
Project Sub-total		\$ 6,740	\$ -	\$ 6,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,740
		\$ -	\$ -	\$ -						
Golf Course Enclose Pavilion	Parks MSTU	\$ 10,987	\$ -	\$ 10,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,987
Project Sub-total		\$ 10,987	\$ -	\$ 10,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,987
		\$ -	\$ -	\$ -						
South County Beach Park Restrooms Renovation	Parks MSTU	\$ 181,654	\$ -	\$ 181,654	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 481,654
Project Sub-total		\$ 189,483	\$ -	\$ 189,483	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 481,654

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE	TOTAL PROJECT FY2018 - 2022	
									ANTICIPATED NEEDS		
Equestrian Wash rack and Sewer Connection	Impact Fees - Parks	\$ 223,110	\$ -	\$ 223,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 223,110
Project Sub-total		\$ 223,110	\$ -	\$ 223,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 223,110
White City Park	General Fund	\$ 285,970	\$ -	\$ 285,970	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,970
White City Park	General Fund	\$ 336,242	\$ -	\$ 336,242	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 336,242
Project Sub-total		\$ 622,212	\$ -	\$ 622,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 622,212
Sheraton Park Plaza Playground	Parks MSTU	\$ 38,105	\$ -	\$ 38,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,105
Project Sub-total		\$ 38,105	\$ -	\$ 38,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,105
New Fairground Restroom	Impact Fees - Parks	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Project Sub-total		\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Adams Arena PA System	Impact Fees - Parks	\$ 50,000	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Sub-total		\$ 50,000	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
New Upgrades to Electrical Panel	Impact Fees - Parks	\$ 75,000	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Project Sub-total		\$ 75,000	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Adams Arena Electrical Addition	Impact Fees - Parks	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Project Sub-total		\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Riverpark Marina Trail Boardwalk	Parks MSTU	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Project Sub-total		\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Lakewood Baseball Irrigation and Drainage	Parks MSTU	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Project Sub-total		\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Lawnwood BF #5-6 Press Box	Parks MSTU	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Project Sub-total		\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Lakewood Park Community Center Water Connection	Parks MSTU	\$ 50,000	\$ 250,000	\$ 300,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Project Sub-total		\$ 50,000	\$ 250,000	\$ 300,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Golf Course Driving Range Tee Expansion	Parks MSTU	\$ 50,000	\$ 35,000	\$ 85,000	\$ 35,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Project Sub-total		\$ 50,000	\$ 35,000	\$ 85,000	\$ 35,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT FY2018 - 2022
				FY 2017/18						
First Data Field Improvements	Capital Financing	\$ 54,500,000	\$ -	\$ 54,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,500,000
Project Sub-total		\$ 54,500,000	\$ -	\$ 54,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,500,000
Pickleball Courts	Parks MSTU	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Project Sub-total		\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Savanas Campsite Extension	Parks MSTU	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Sub-total		\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
PARKS & RECREATION SUB-TOTAL		\$ 57,489,783	\$ 560,000	\$ 58,612,495	\$ 535,000	\$ 280,000	\$ -	\$ -	\$ -	\$ 59,419,665

Public Works



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT FY2018 - 2022
				FY 2017/18						
PUBLIC WORKS										
Midway Rd (Selvitz Rd - 25th St)	Impact Fees - Transportation	\$ 36,428	\$ -	\$ 36,428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,428
Midway Rd (Selvitz Rd - 25th St)	Impact Fees - Transportation	\$ 1,457,648	\$ -	\$ 1,457,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,457,648
Midway Rd (Selvitz Rd - 25th St)	Capital Financing	\$ 382,953	\$ -	\$ 382,953	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 382,953
Project Sub-total		\$ 1,877,028	\$ -	\$ 1,877,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,877,028
Glades Rd & Selvitz (PD &E Study)	Impact Fees - Transportation	\$ 156,558	\$ -	\$ 156,558	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,558
Project Sub-total		\$ 156,558	\$ -	\$ 156,558	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,558
Kings Hwy and Indrio Rd Widening	Grant Funds	\$ 15,962,836	\$ -	\$ 15,962,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,962,836
Kings Hwy and Indrio Rd Widening	Impact Fees - Transportation	\$ 1,429,104	\$ -	\$ 1,429,104	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,429,104
Kings Hwy and Indrio Rd Widening	Capital Financing	\$ 532,168	\$ -	\$ 532,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 532,168
Project Sub-total		\$ 17,924,108	\$ -	\$ 17,924,108	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,924,108
Kings Highway Widening	Impact Fees - Transportation	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Project Sub-total		\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Whispering Oaks Offsite Improvements	Impact Fees - Transportation	\$ 110,000	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Project Sub-total		\$ 110,000	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Unincorporated Bike Paths / Sidewalks	Gas Taxes	\$ 192,752	\$ -	\$ 192,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 192,752
Project Sub-total		\$ 192,752	\$ -	\$ 192,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 192,752
S. 25th St Bridge - East Side	Impact Fees - Transportation	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Sub-total		\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Carlton Road Bridge over SFWMD Canal 24	Gas Taxes	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Midway Rd at NSLWCD Canal 92 Culvert Replacement	Drainage Maintenance MSTU	\$ -	\$ 15,000	\$ 15,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000
Project Sub-total		\$ -	\$ 15,000	\$ 15,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE	TOTAL PROJECT FY2018 - 2022
				FY 2017/18					ANTICIPATED NEEDS	
Ideal Holding Rd at NSLRWCD Canal 77 Culvert	Drainage Maintenance MSTU	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Project Sub-total		\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
So Header Canal Rd at NSLRWCD Canal 72 Culvert	Drainage Maintenance MSTU	\$ -	\$ 15,000	\$ 15,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Project Sub-total		\$ -	\$ 15,000	\$ 15,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Selvitz Rd at NSLRWCD Canal 102 Culvert Replacement	Drainage Maintenance MSTU	\$ -	\$ 115,000	\$ 115,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000
Project Sub-total		\$ -	\$ 115,000	\$ 115,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000
So Header Canal Rd at NSLRWCD C68 Culvert	Drainage Maintenance MSTU	\$ -	\$ 15,000	\$ 15,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Project Sub-total		\$ -	\$ 15,000	\$ 15,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Glades Cut-Off Road Bridge over SFWMD Canal 24	Gas Taxes	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Bridge at McCarty/Ten Mile Creek North	Gas Taxes	\$ 36,073	\$ -	\$ 36,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,073
Project Sub-total		\$ 36,073	\$ -	\$ 36,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,073
Gordy Road Bridge	Gas Taxes	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Sub-total		\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
N. Entrance To Port of Ft. Pierce	Grant Funds	\$ 280,947	\$ -	\$ 280,947	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,947
N. Entrance To Port of Ft. Pierce	Grant Funds	\$ 3,167,346	\$ -	\$ 3,167,346	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,167,346
Project Sub-total		\$ 3,448,293	\$ -	\$ 3,448,293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,448,293
Midway Rd Cross Drain E Savannas Park Entrance	Drainage Maintenance MSTU	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Project Sub-total		\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Midway Rd Cross Drain E Silver Oak Dr	Drainage Maintenance MSTU	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Project Sub-total		\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Midway Rd at NSLRWCD Canal 22	Drainage Maintenance MSTU	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Project Sub-total		\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE	TOTAL PROJECT FY2018 - 2022
				FY 2017/18					ANTICIPATED NEEDS	
Emergency/Unanticipated Culverts	Drainage Maintenance MSTU	\$ (205,000)	\$ 250,000	\$ 45,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ 1,045,000
Project Sub-total		\$ (205,000)	\$ 250,000	\$ 45,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ 1,045,000
Johnston Road at FPFWCD Canal 16	Drainage Maintenance MSTU	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Project Sub-total		\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Rock Rd at NSLRWCD Canal 48	Drainage Maintenance MSTU	\$ -	\$ 15,000	\$ 15,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Project Sub-total		\$ -	\$ 15,000	\$ 15,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 265,000
Farmers Mktat7th St Ditch Culvert Replacement	Drainage Maintenance MSTU	\$ 107,872	\$ -	\$ 107,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 107,872
Project Sub-total		\$ 107,872	\$ -	\$ 107,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 107,872
Oleander Ave Parallel Culvert	Drainage Maintenance MSTU	\$ 205,166	\$ -	\$ 205,166	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 205,166
Project Sub-total		\$ 205,166	\$ -	\$ 205,166	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 205,166
Orange Avenue at NSLRWCD Canal 54 (Pulizer)	Drainage Maintenance MSTU	\$ 14,826	\$ 800,000	\$ 814,826	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 814,826
Project Sub-total		\$ 14,826	\$ 800,000	\$ 814,826	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 814,826
Russo Rd at FPFWCD Canal 6 Culvert	Drainage Maintenance MSTU	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Project Sub-total		\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Midway Rd - 2600' E of Shinn Rd	Gas Taxes	\$ 21,676	\$ -	\$ 21,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,676
Project Sub-total		\$ 21,676	\$ -	\$ 21,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,676
Indian River Ests Drainage Phase II	Gas Taxes	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Sub-total		\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Indian River Ests Drainage Phase III	Drainage Maintenance MSTU	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Indian River Ests Drainage Phase III	Gas Taxes	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Indian River Baffle Boxes	Drainage Maintenance MSTU	\$ 15,197	\$ -	\$ 15,197	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,197
Project Sub-total		\$ 15,197	\$ -	\$ 15,197	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,197

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE	TOTAL PROJECT FY2018 - 2022
									ANTICIPATED NEEDS	
Paradise Park Phase 4	Drainage Maintenance MSTU	\$ 145,497	\$ -	\$ 145,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145,497
Project Sub-total		\$ 145,497	\$ -	\$ 145,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145,497
Paradise Park Drainage-Phase 5	Grant Funds	\$ 143,036	\$ -	\$ 143,036	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 143,036
Paradise Park Drainage-Phase 5	Grant Funds	\$ 92,760	\$ -	\$ 92,760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,760
Paradise Park Drainage-Phase 5	Drainage Maintenance MSTU	\$ 619,683	\$ -	\$ 619,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 619,683
Project Sub-total		\$ 855,479	\$ -	\$ 855,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 855,479
Platts Creek Preserve	Drainage Maintenance MSTU	\$ 600	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600
Platts Creek Preserve	Drainage Maintenance MSTU	\$ 910	\$ -	\$ 910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 910
Platts Creek Preserve	Gas Taxes	\$ 245,713	\$ -	\$ 245,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 245,713
Platts Creek Preserve	Capital Financing	\$ 60,820	\$ -	\$ 60,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,820
Project Sub-total		\$ 308,043	\$ -	\$ 308,043	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 308,043
Melville Rd Stormwater Master Plan	Drainage Maintenance MSTU	\$ 5,529	\$ 425,000	\$ 430,529	\$ 150,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,580,529
Melville Rd Stormwater Master Plan	Drainage Maintenance MSTU	\$ 91,464	\$ -	\$ 91,464	\$ 150,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,241,464
Project Sub-total		\$ 96,993	\$ 425,000	\$ 521,993	\$ 300,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 2,821,993
San Lucie Stormwater Master Plan	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 1,000,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 1,000,000
San Lucie Drainage Improvement-Phase II	Grant Funds	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
San Lucie Drainage Improvement-Phase II	Drainage Maintenance MSTU	\$ 200,325	\$ 50,000	\$ 250,325	\$ 40,000	\$ 250,000	\$ 250,000	\$ 590,000	\$ -	\$ 1,380,325
Project Sub-total		\$ 600,325	\$ 50,000	\$ 650,325	\$ 40,000	\$ 250,000	\$ 250,000	\$ 590,000	\$ -	\$ 1,780,325
White City Drainage Citrus & Saeger Phase I	Drainage Maintenance MSTU	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Harmony Heights Phase I	Drainage Maintenance MSTU	\$ 11,838	\$ 500,000	\$ 511,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 511,838
Project Sub-total		\$ 11,838	\$ 500,000	\$ 511,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 511,838
Land Appraisal	Port Fund	\$ 2,900	\$ -	\$ 2,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,900
Project Sub-total		\$ 2,900	\$ -	\$ 2,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,900

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE		TOTAL PROJECT FY2018 - 2022
									ANTICIPATED NEEDS		
Angle Rd Drainage Project	Drainage Maintenance MSTU	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Project Sub-total		\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Easy St Canal 17	Drainage Maintenance MSTU	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Redevelopment of Fisherman's Wharf	Capital Financing	\$ 1,387,500	\$ -	\$ 1,387,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,387,500
Redevelopment of Fisherman's Wharf	Grant Funds	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Redevelopment of Fisherman's Wharf	Grant Funds	\$ 696,000	\$ -	\$ 696,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 696,000
Redevelopment of Fisherman's Wharf	Grant Funds	\$ 510,000	\$ -	\$ 510,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 510,000
Redevelopment of Fisherman's Wharf	Grant Funds	\$ 115,676	\$ -	\$ 115,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,676
Project Sub-total		\$ 3,009,176	\$ -	\$ 3,009,176	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,009,176
Harbor Pointe Development	Capital Financing	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Project Sub-total		\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Airport Connector (Turnpike to Kings Highway)	Impact Fees - Transportation	\$ -	\$ 1,700,000	\$ 1,700,000	\$ -	\$ 2,500,000	\$ -	\$ 2,500,000	\$ 11,300,000	\$ 18,000,000	
Project Sub-total		\$ -	\$ 1,700,000	\$ 1,700,000	\$ -	\$ 2,500,000	\$ -	\$ 2,500,000	\$ 11,300,000	\$ 18,000,000	
White City Canals F & G	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 10,900,000	\$ 11,000,000	
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 10,900,000	\$ 11,000,000	
Sunland Gardens Neighborhood Improvement	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 24,800,000	\$ 25,000,000	
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 24,800,000	\$ 25,000,000	
Harmony Heights Drainage Improvement Ph 2-5	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 8,000,000	\$ 8,750,000	
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 8,000,000	\$ 8,750,000	
Wet Detention Pond Retrofit Program - TMDL	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE	TOTAL PROJECT FY2018 - 2022
									ANTICIPATED NEEDS	
St Lucie Estuary / Indian River Lagoon - TMDL	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,500,000	\$ 9,500,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,500,000	\$ 9,500,000
Selvitz Rd (Glade Cutoff to Edwards)	Impact Fees - Transportation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 8,300,000	\$ 9,300,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 8,300,000	\$ 9,300,000
Glades Cutoff Rd (Commerce to Selvitz)	Impact Fees - Transportation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 67,100,000	\$ 73,100,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 67,100,000	\$ 73,100,000
Jenkins Rd (Midway to St Lucie Blvd)	Impact Fees - Transportation	\$ -	\$ -	\$ -	\$ 3,500,000	\$ -	\$ -	\$ 3,000,000	\$ 117,100,000	\$ 123,600,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 3,500,000	\$ -	\$ -	\$ 3,000,000	\$ 117,100,000	\$ 123,600,000
Juanita Ave Phase 3 (Juanita to Bridge-US1)	Impact Fees - Transportation	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
St James SW (Royce to Lazy River)	Impact Fees - Transportation	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 260,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 260,000
Oleander Ave SW (Midway to Saeger)	Impact Fees - Transportation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,323,840	\$ -	\$ 1,323,840
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,323,840	\$ -	\$ 1,323,840
Weatherbee Rd SW (US1 to Oleander Ave)	Impact Fees - Transportation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 445,220	\$ -	\$ 445,220
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 445,220	\$ -	\$ 445,220
Walton Rd SW (Lennard to Green River Parkway)	Impact Fees - Transportation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 632,730	\$ -	\$ 632,730
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 632,730	\$ -	\$ 632,730
Koblegard Rd at PPFWCD Canal13	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 150,000	\$ -	\$ 165,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 150,000	\$ -	\$ 165,000
Koblegard Rd at PPFWCD Canal 12	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 150,000	\$ -	\$ 165,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 150,000	\$ -	\$ 165,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE	TOTAL PROJECT FY2018 - 2022
									ANTICIPATED NEEDS	
Koblegard Rd at FPFWCD Canal 11	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ 15,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 165,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 15,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 165,000
Koblegard Rd at FPFWCD Canal 10	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 150,000	\$ -	\$ -	\$ 165,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 150,000	\$ -	\$ -	\$ 165,000
South Header Canal Rd at Canal 69	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
South Header Canal Rd at Canal 66	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
South Header Canal Rd at Canal 65	Drainage Maintenance MSTU	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Midway Rd at NSLRWCD Canal 93	Drainage Maintenance MSTU	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
San Lucie Stormwater Phase 3	Drainage Maintenance MSTU	\$ -	\$ 176,223	\$ 176,223	\$ 150,000	\$ 200,000	\$ -	\$ 150,000	\$ 8,376,223	\$ 9,052,446
Project Sub-total		\$ -	\$ 176,223	\$ 176,223	\$ 150,000	\$ 200,000	\$ -	\$ 150,000	\$ 8,376,223	\$ 9,052,446
Orange Ave & Rock Rd Culvert	Drainage Maintenance MSTU	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Project Sub-total		\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Summit St at NSLRWCD Culvert 8	Drainage Maintenance MSTU	\$ 205,000	\$ -	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 205,000
Project Sub-total		\$ 205,000	\$ -	\$ 205,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 205,000
Midway Rd-Glades Cutoff/Selvitz Rd	Impact Fees - Transportation	\$ 672	\$ -	\$ 672	\$ -	\$ -	\$ -	\$ -	\$ 25,000,000	\$ 25,000,672
Project Sub-total		\$ 672	\$ -	\$ 672	\$ -	\$ -	\$ -	\$ -	\$ 25,000,000	\$ 25,000,672
CIP Projects To Be Determined	Alternative Development Fees	\$ 1,497,246	\$ -	\$ 1,497,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,497,246
Project Sub-total		\$ 1,497,246	\$ -	\$ 1,497,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,497,246
PUBLIC WORKS SUB-TOTAL		\$ 31,792,716	\$ 4,916,223	\$ 36,708,939	\$ 6,005,000	\$ 4,975,000	\$ 5,430,000	\$ 14,341,790	\$ 302,276,223	\$ 369,736,952

Public Utilities



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT FY2018 - 2022
PUBLIC UTILITIES										
Landfill Phase 4 Cell Construction	Sanitary Landfill Fund	\$ 4,167,415	\$ 2,056,834	\$ 6,224,249	\$ 1,340,000	\$ -	\$ -	\$ -	\$ -	\$ 7,564,249
Project Sub-total		\$ 4,167,415	\$ 2,056,834	\$ 6,224,249	\$ 1,340,000	\$ -	\$ -	\$ -	\$ -	\$ 7,564,249
Household Hazardous Waste Building	Sanitary Landfill Fund	\$ 54,142	\$ -	\$ 54,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,142
Project Sub-total		\$ 54,142	\$ -	\$ 54,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,142
Phase III B Partial Closure	Sanitary Landfill Fund	\$ -	\$ 1,456,742	\$ 1,456,742	\$ 380,842	\$ -	\$ -	\$ -	\$ -	\$ 1,837,584
Project Sub-total		\$ -	\$ 1,456,742	\$ 1,456,742	\$ 380,842	\$ -	\$ -	\$ -	\$ -	\$ 1,837,584
US1 Water Main in SLCU Services Area	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 123,000	\$ 1,108,000	\$ -	\$ -	\$ 1,231,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 123,000	\$ 1,108,000	\$ -	\$ -	\$ 1,231,000
Taylor Dairy Road 30 inch Water Main	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 460,000	\$ -	\$ -	\$ -	\$ 460,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 460,000	\$ -	\$ -	\$ -	\$ 460,000
Miramar & Indrio Rd 24 Inch Water Main	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 156,000	\$ 1,407,000	\$ -	\$ -	\$ 1,563,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 156,000	\$ 1,407,000	\$ -	\$ -	\$ 1,563,000
Rangeline Road Water Main Interconnect	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
North Hutchinson Island Force Mains	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
North Hutchinson Island Chloramines booster Station	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 123,000	\$ 1,108,000	\$ -	\$ -	\$ 1,231,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 123,000	\$ 1,108,000	\$ -	\$ -	\$ 1,231,000
North County Water Reclamation Facility	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 8,750,000	\$ 8,000,000	\$ -	\$ -	\$ 16,750,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 8,750,000	\$ 8,000,000	\$ -	\$ -	\$ 16,750,000
Indrio Rd Force Main	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ 56,300	\$ 1,406,700	\$ -	\$ -	\$ -	\$ 1,463,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 56,300	\$ 1,406,700	\$ -	\$ -	\$ -	\$ 1,463,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE	TOTAL PROJECT FY2018 - 2022
									ANTICIPATED NEEDS	
North County Water Treatment Plant	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 8,600,000	\$ 7,350,000	\$ -	\$ -	\$ 15,950,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 8,600,000	\$ 7,350,000	\$ -	\$ -	\$ 15,950,000
Central County Wastewater Treatment Plant	Water & Sewer Dist-Capital Facilities Fund	\$ 310,579	\$ -	\$ 310,579	\$ -	\$ 3,000,000	\$ 2,000,000	\$ -	\$ -	\$ 5,310,579
Project Sub-total		\$ 310,579	\$ -	\$ 310,579	\$ -	\$ 3,000,000	\$ 2,000,000	\$ -	\$ -	\$ 5,310,579
Central County Wastewater Treatment Plant	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 718,000	\$ 588,000	\$ -	\$ -	\$ 1,306,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 718,000	\$ 588,000	\$ -	\$ -	\$ 1,306,000
NHI Septic Removal Project	Water & Sewer District Operations	\$ 186,895	\$ -	\$ 186,895	\$ -	\$ 6,000,000	\$ 4,500,000	\$ -	\$ -	\$ 10,686,895
Project Sub-total		\$ 186,895	\$ -	\$ 186,895	\$ -	\$ 6,000,000	\$ 4,500,000	\$ -	\$ -	\$ 10,686,895
Fairgrounds Water Storage Tank	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,300,000	\$ -	\$ -	\$ 1,800,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,300,000	\$ -	\$ -	\$ 1,800,000
NHI Clarifier Rebuild	Water & Sewer Dist-Renewal & Replacement Fund	\$ -	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Project Sub-total		\$ -	\$ 25,000	\$ 25,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
N County Service Area Aquifer Wells	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,300,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,300,000
NHI Water Distribution Replacement	Water & Sewer Dist-Renewal & Replacement Fund	\$ 15,993	\$ -	\$ 15,993	\$ -	\$ 1,080,000	\$ 1,500,000	\$ -	\$ -	\$ 2,595,993
Project Sub-total		\$ 15,993	\$ -	\$ 15,993	\$ -	\$ 1,080,000	\$ 1,500,000	\$ -	\$ -	\$ 2,595,993
Fairwinds WWTP Expansion	Water & Sewer Dist-Capital Facilities Fund	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Bulk Water Connect with FPUA	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 384,000	\$ -	\$ -	\$ 384,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 384,000	\$ -	\$ -	\$ 384,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET FY 2017/18	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT FY2018 - 2022
No Co Pump at Holiday Pines Water Treatment	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
No Co Pump at Holiday Pines Water Treatment	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 850,000	\$ 700,000	\$ -	\$ -	\$ 1,550,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 700,000	\$ -	\$ -	\$ 1,700,000
Turnpike Feeder Road Force Main	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 64,000	\$ 582,000	\$ -	\$ -	\$ 646,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 64,000	\$ 582,000	\$ -	\$ -	\$ 646,000
Airport 12 in Water Main North	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 59,000	\$ 530,000	\$ -	\$ -	\$ 589,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 59,000	\$ 530,000	\$ -	\$ -	\$ 589,000
Airport 12 in Water Main South	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 1,630,000	\$ -	\$ -	\$ 1,810,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 1,630,000	\$ -	\$ -	\$ 1,810,000
North Hutchinson Island Lift Station Pump Replacement	Water & Sewer Dist-Renewal & Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ 800,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ 800,000
North Hutchinson Island Force Main Replacement	Water & Sewer Dist-Renewal & Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 855,000	\$ -	\$ -	\$ 855,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 855,000	\$ -	\$ -	\$ 855,000
South Hutchinson Island Force Main Replacement	Water & Sewer Dist-Renewal & Replacement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 214,000	\$ -	\$ -	\$ 214,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 214,000	\$ -	\$ -	\$ 214,000
Turnpike Feeder Road Water Main	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 406,000	\$ -	\$ -	\$ 451,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 406,000	\$ -	\$ -	\$ 451,000
SCADA and PLC Upgrades	Water & Sewer Dist-Renewal & Replacement Fund	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	FUTURE ANTICIPATED NEEDS	TOTAL PROJECT FY2018 - 2022
				FY 2017/18						
SHI Force Main Air Release Valve Replacement	Water & Sewer Dist-Renewal & Replacement Fund	\$ -	\$ 38,000	\$ 38,000	\$ -	\$ -	\$ -	\$ -		\$ 38,000
Project Sub-total		\$ -	\$ 38,000	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,000
SHI Return Activated Sludge Pump and Piping Replacement	Water & Sewer Dist-Renewal & Replacement Fund	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -		\$ 125,000
Project Sub-total		\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
SHI Infrastructure Replacement	Water & Sewer Dist-Renewal & Replacement Fund	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -		\$ 70,000
Project Sub-total		\$ -	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
SHI Lift Station Piping and Valve Replacement	Water & Sewer Dist-Renewal & Replacement Fund	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -		\$ 60,000
Project Sub-total		\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
North County Water & Wastewater Line Extension	Water & Sewer Dist-Capital Facilities Fund	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 1,000,000
Project Sub-total		\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 1,000,000
PUBLIC UTILITIES SUB-TOTAL		\$ 4,785,024	\$ 4,081,576	\$ 8,866,600	\$ 2,007,142	\$ 34,064,700	\$ 35,412,000	\$ 200,000	\$ -	\$ 80,550,442
		\$ -		\$ -						
ST. LUCIE COUNTY TOTAL CIP		\$ 117,226,366	\$ 11,094,811	\$ 128,883,889	\$ 8,976,642	\$ 39,449,200	\$ 41,201,586	\$ 14,541,790	\$ 302,276,223	\$ 535,401,899

ST. LUCIE COUNTY BOARD OF COUNTY COMMISSIONERS
Major Maintenance Projects
FISCAL YEAR 2018 – 2022

Overview

The following schedule is list of major maintenance improvement projects that are at a cost of \$25,000 or more. These projects have a major impact to a department's operational budget, but are not capitalized from an accounting perspective related to real property.

Major maintenance projects are updated annually, but are planned for a five year timeframe. Since these projects have an impact to the department's operational budget, these funds are expected to be spent in the fiscal year that they are budgeted. If the life of the project is expected to go past the current fiscal year, the departments are instructed to request the funds for the project to be carried into the new fiscal year.

**St. Lucie County Adopted Major Maintenance Improvement Projects
By Department
FY 2017/18 to FY 2021/22
Funded Projects**

Facilities



**ADOPTED MAINTENANCE IMPROVEMENT PLAN BY DEPARTMENT
FY 2017/18 TO FY 2021/22
FUNDED PROJECTS**

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	TOTAL PROJECT
				FY 2017/18					FY2018 - 2022
FACILITIES									
		\$ -		\$ -					
Facilities 5 Year CIP	General Fund	\$ -	\$ 929,417	\$ 929,417	\$ 463,000	\$ 555,000	\$ 500,000	\$ 295,000	\$ 2,742,417
Facilities 5 Year CIP	Fine and Forfeiture Fund	\$ -	\$ 233,000	\$ 233,000	\$ 793,000	\$ 515,000	\$ 428,000	\$ 405,000	\$ 2,374,000
Facilities 5 Year CIP	Court Facilities Fund	\$ -	\$ 420,000	\$ 420,000	\$ 260,000	\$ 175,000	\$ 250,000	\$ 295,000	\$ 1,400,000
Project Sub-total		\$ -	\$ 1,582,417	\$ 1,582,417	\$ 1,516,000	\$ 1,245,000	\$ 1,178,000	\$ 995,000	\$ 6,516,417
		\$ -		\$ -					
Jail Grill Duct Maintenance	Fine and Forfeiture Fund	\$ 25,708	\$ -	\$ 25,708	\$ -	\$ -	\$ -	\$ -	\$ 25,708
Project Sub-total		\$ 25,708	\$ -	\$ 25,708	\$ -	\$ -	\$ -	\$ -	\$ 25,708
		\$ -		\$ -					
Admin Building Air Handler Replacement	General Fund	\$ 110,000	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Project Sub-total		\$ 110,000	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
FACILITIES SUB-TOTAL		\$ 135,708	\$ 1,582,417	\$ 1,718,125	\$ 1,516,000	\$ 1,245,000	\$ 1,178,000	\$ 995,000	\$ 6,652,125

Mosquito Control and Coastal Management



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED	FY2018/19	FY2019/20	FY2020/21	FY2021/22	TOTAL
				BUDGET FY 2017/18					PROJECT FY2018 - 2022
MOSQUITO CONTROL & COASTAL MANAGEMENT									
Inspection Building Renovations	Mosquito Fund	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
MOSQUITO CONTROL & COASTAL MANAGEMENT SUB-TOTAL		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Parks and Recreation



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED BUDGET	FY2018/19	FY2019/20	FY2020/21	FY2021/22	TOTAL PROJECT
				FY 2017/18					FY2018 - 2022
PARKS AND RECREATION									
PSL (Ravenswood) Pool Restroom ADA Renovations	Parks MSTU	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Orange Tee Expansion	Parks MSTU	\$ 7,500	\$ 10,000	\$ 17,500	\$ 10,000	\$ -	\$ -	\$ -	\$ 27,500
Project Sub-total		\$ 7,500	\$ 10,000	\$ 17,500	\$ 10,000	\$ -	\$ -	\$ -	\$ 27,500
Lakewood Park Regional Baseball Infield Renovation	Parks MSTU	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 90,000
Project Sub-total		\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 90,000
Golf Course Parking Lot Asphalt Repair	Parks MSTU	\$ 20,000	\$ 60,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Project Sub-total		\$ 20,000	\$ 60,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Lawnwood Tennis Courts	Parks MSTU	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ 80,000
Project Sub-total		\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ 80,000
Playground Replacement	Parks MSTU	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ 450,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ 450,000
Lakewood Football Locker Rooms	Parks MSTU	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 300,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 300,000
Savannas Laundry Room Upgrade	Parks MSTU	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Project Sub-total		\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Parking Lot Resurfacing - Multiple Locations	Parks MSTU	\$ -	\$ 12,000	\$ 12,000	\$ 15,000	\$ 25,000	\$ 18,000	\$ -	\$ 70,000

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED	FY2018/19	FY2019/20	FY2020/21	FY2021/22	TOTAL
				BUDGET FY 2017/18					PROJECT FY2018 - 2022
Project Sub-total		\$ -	\$ 12,000	\$ 12,000	\$ 15,000	\$ 25,000	\$ 18,000	\$ -	\$ 70,000
Stan Blum Concrete Boat Ramp Extension	Boating Improvement Projects Fund	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Project Sub-total		\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
PARKS AND RECREATION SUB-TOTAL		\$ 27,500	\$ 282,000	\$ 309,500	\$ 325,000	\$ 325,000	\$ 288,000	\$ -	\$ 1,247,500

Public Works



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED	FY2018/19	FY2019/20	FY2020/21	FY2021/22	TOTAL
				BUDGET FY 2017/18					PROJECT FY2018 - 2022
PUBLIC WORKS									
Chip Seal Program	Gas Taxes	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
Project Sub-total		\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
Roadway Markings	Gas Taxes	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Project Sub-total		\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Asphalt Millings	Gas Taxes	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
Project Sub-total		\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
Unincorporated Area Resurfacing	Gas Taxes	\$ -	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 3,250,000
Project Sub-total		\$ -	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 3,250,000
Verada Ditch Phase II	Gas Taxes	\$ 1,079,728	\$ -	\$ 1,079,728	\$ -	\$ -	\$ -	\$ -	\$ 1,079,728
Project Sub-total		\$ 1,079,728	\$ -	\$ 1,079,728	\$ -	\$ -	\$ -	\$ -	\$ 1,079,728
PUBLIC WORKS SUB-TOTAL		\$ 1,079,728	\$ 1,250,000	\$ 2,329,728	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 7,329,728

Public Utilities



PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2017/18	ADOPTED	FY2018/19	FY2019/20	FY2020/21	FY2021/22	TOTAL
				BUDGET FY 2017/18					PROJECT FY2018 - 2022
PUBLIC UTILITIES									
Lift Station Improvements	Water/Sewer Renewal & Replacement Fund	\$ -	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 450,000
Project Sub-total		\$ -	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 450,000
Maintenance Improvement Projects	Water/Sewer Renewal & Replacement Fund		\$ 52,500	\$ 52,500	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 172,500
Project Sub-total		\$ -	\$ 52,500	\$ 52,500	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 172,500
PUBLIC UTILITIES SUB-TOTAL		\$ -	\$ 142,500	\$ 142,500	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 622,500
ST. LUCIE COUNTY TOTAL MAINTENANCE IMPROVEMENT		\$ 1,292,936	\$ 3,256,917	\$ 4,549,853	\$ 3,211,000	\$ 2,940,000	\$ 2,836,000	\$ 2,365,000	\$ 15,901,853



DEBT SERVICE

DEBT ADMINISTRATION OVERVIEW

The Debt Management Policy is part of the comprehensive St. Lucie County's Financial Policy included under the Introduction tab in this issue of the Budget Book. The details of the outstanding debt obligations such as original amounts, outstanding balances, fiscal year principal and interest are shown in the Debt Summary Schedule in this section of the book.

DEBT ISSUANCE PROCEDURES

Requests for debt issuance are considered in accordance with the County's overall adopted priorities and 5-year Capital Plan. St. Lucie County retains the services of professional financial consultants to facilitate the process.

The County may issue general obligation (GO) bonds and other debt instruments by means of referendums, County Ordinances, Bond Resolutions and/or other applicable provisions of law as required, and in full compliance with, the Constitution and Statutes of the State of Florida.

DEBT RATIOS *	BENCHMARK **	09/30/14	09/30/15	09/30/16	09/30/17
Net Direct Debt per Capita***	\$400	\$282.4	\$273	\$270	\$407
Net Direct Debt per Capita as % of Income per Capita	2%	0.89%	0.88%	0.79%	1.14%
Net Direct Debt as % of Taxable Property Value	1%	0.53%	0.50%	0.46%	0.67%
Net Direct Debt Service as % of General Govt. Expenditures	10%	4.47%	3.78%	3.63%	5.20%

Debt ratio calculations are based on the following data and sources:

308,352	Population of St. Lucie County – Estimate for 2017 Source: University of FL Bureau of Economic and Business Research (BEBR)
\$35,625	Per Capita Income in St. Lucie County Source: U.S. Dept. of Commerce; http://www.bea.doc.gov/bea/regional/
\$224,478,903	General Government Expenditures**** Source: FY17 Budget, FGIBDST Banner Query, Funds 001% and 107% as of 9/30/17
\$125,555,000	Net Direct Debt (General Obligation and Governmental Funds Bonds) Source: Bond Offering Statements as of September 30, 2017.
\$11,679,472	Net Direct Debt Service (Annual principal, interest and other debt service costs FY18) Source: Bond Offering Statements as of September 30, 2017.
\$18,814,644,918	Taxable Property Value (Property Appraiser's total property value before exemptions) Source: Tax Roll Certification

* Expressions used in these calculations are defined in the St. Lucie County Financial Policy section of this book

** Benchmarks are desirable ratio levels outlined in the St. Lucie County Financial Policy section of this book

*** Direct Debt includes general obligations and governmental fund bond debt

**** General Governmental expenditures are considered General Fund and Fine and Forfeiture Fund expenditures

Throughout the process, County Administration and the Finance Department coordinate the issuance of debt, such as sizing the new issue, structuring the debt, identifying the repayment sources and determining the mix and method of sale. The County, as a practice, structures all long-term debt with prepayment options except when alternative structures are more advantageous. The County's debt service requirements reflect its fiscal policies regarding the prudent use of tax-exempt financing.

CREDIT RATINGS

The County strives to maintain a minimum underlying bond rating equivalent to 'Upper Medium Grade' (Moody Rating Service A or Standard & Poor's A).

Current Moody's and Standard & Poor's ratings for St. Lucie County:

Moody's

- Moody's assigned Aa3 to St. Lucie County FL Non-Ad Valorem Revenue Bonds, Series 2017 and affirmed the County's Aa2 Issuer Rating in June 2017
- Sales Tax rating was upgraded from A2 to A1 in July of 2016. Previously downgraded from A1 to A2 in October of 2011, affirmed in May 2013
- Transportation Revenue (Gas Tax) Bonds rating was upgraded from A2 to A1 in April 2010, affirmed in May 2013 (stayed at A1 since this date)
- State Revenue Sharing has maintained A2 rating, affirmed in May 2013
- County Aa2 Issuer rating, affirmed in May 2013 - underlying rating

Standard and Poor's (S&P)

- S & P Global Ratings assigned a rating of AA- to St. Lucie County FL Non-Ad Valorem Revenue Bonds, Series 2017 in June 2017. The outlook for this rating is stable.
- Sales Tax Bonds have maintained an A rating, affirmed in May 2013
- Transportation Bonds have maintained A+ rating
- State Revenue Sharing was upgraded from A to A+ in March 2011 (stayed at A+ since this date)
- S&P assigned an A+ rating to St. Lucie County Water and Sewer District Utility System Improvement and Refunding Revenue Bonds. The outlook is stable
- S&P raised its General Obligation (GO) rating on St. Lucie County by two notches to AA from A+ based on A&P local GO criteria, March 2014. The outlook is stable

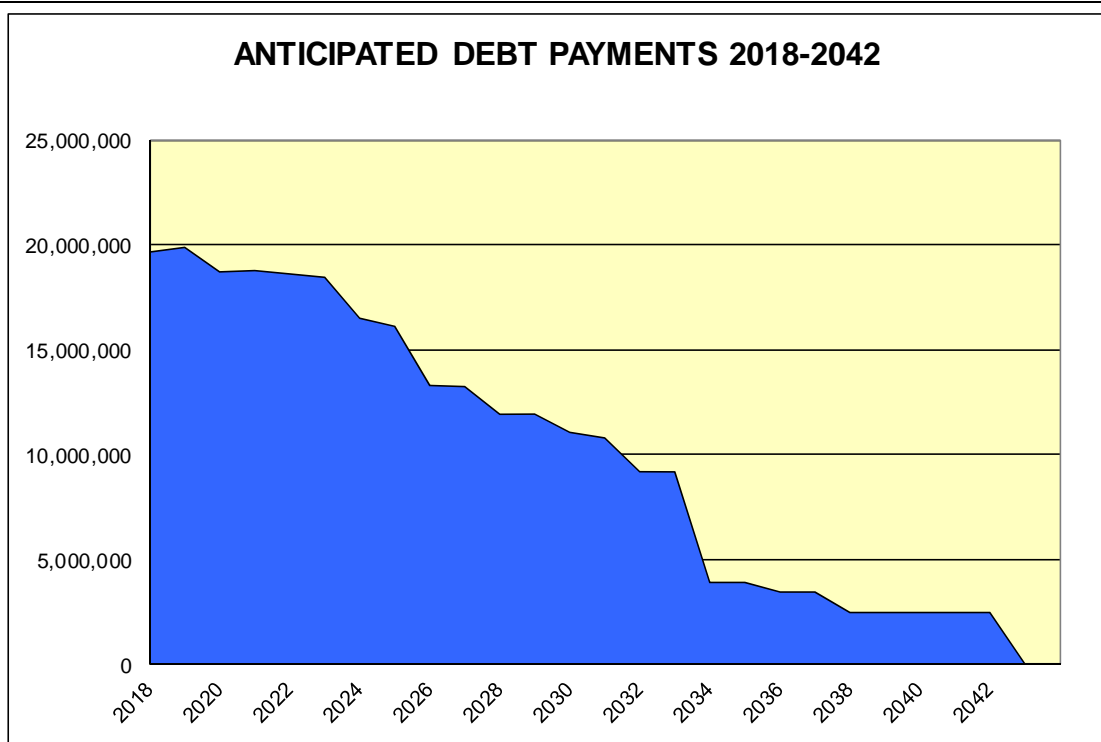
St. Lucie County has set aside in reserves an amount equal to \$36.5 million as stated in the Financial Policies. Also, the County Debt Policy outlines several key indicators designed to keep direct debt at the lowest possible level.

LEGAL DEBT MARGIN

Neither the Florida Constitution, Florida Statutes, nor the St. Lucie Board of County Commissioners place limits on the amount of debt the voters may approve by referendum. As of September 30, 2017 the County anticipates \$125,555,000 governmental funds bonds. Based on the assessed valuation of \$18.7 billion for the fiscal year ending September 30, 20167 the County's general obligation and voted debt ratio currently equals 0.67 percent (0.67%).

OUTSTANDING INDEBTEDNESS

The County's total outstanding debt as of September 30, 2017 is estimated to be \$189,319,938. Approximately 0.00 percent of the total County debt is repaid with property tax revenues. The debt is repaid with pledged revenues, including sales tax, tourist tax and special taxing units.



General Obligation (GO) and Limited General Obligation Bonds

As of September 30, 2017, St. Lucie County has one outstanding general obligation bond (GO), payable from and secured by a lien upon and pledge of the proceeds of a direct, annual ad valorem tax upon all taxable property within the County. Additionally, the County has one limited ad valorem tax bond. St. Lucie County does not have any GO Bonds outstanding.

Non-Ad Valorem Revenue Bonds

St. Lucie County currently has several outstanding non-ad valorem revenue bonds. As of September 30, 2017, a total of \$125.555 million in outstanding principal balance is anticipated:

- Transportation Refunding Revenue Note issued in 2015 for the purpose of refunding the 2007 Bonds. The 2007 bonds purpose was acquisition, construction, and reconstruction of roads and bridges and other transportation improvements (The 2007 Project).
- (Half Cents) Sales Tax Refunding Revenue Bonds, Series 2013A issued to 1) refund all of the County’s outstanding Sales Tax Refunding Revenue Bonds, Series 2003, (the “Series 2003 Bonds”), 2) pay the premium for a Reserve Account Policy and 3) pay costs associated with the issuance of the Series 2013A Bonds. The Series 2003 Bonds were issued to advance refund all of the County’s outstanding Sales Tax Revenue Bonds Series 1994, pay the cost of certain capital improvements (Sheriff’s building, additional court, jail, library and other administrative facilities, purchase a Debt Service Reserve Account surety bond. The Bonds are secured by the County’s Local Government Half-Cent Sales Tax Clearing Trust Fund in the State Treasury.
- (Half Cents) Sales Tax Refunding Revenue Bonds, Series 2013B issued to 1) provide funds to advance refund all of the County’s outstanding Sales Tax Refunding Revenue Bonds, Series 2005 (the “Series 2005 Bonds,” and together with the Series 2003 Bonds, the “Refunded Bonds”), 2) pay the premium for a Reserve Account Policy and 3) pay costs associated with the issuance of the Series 2013B Bonds. Refunding of bonds issued to provide money’s with which the county purchased land for the County Research Park, (2) financing the costs of

acquisition of certain lands within the county (the “Project” – the property is expected to be used for expansion of the St. Lucie County Fairgrounds); (3) purchasing a Reserve Account Credit Facility to fund the increase of the Reserve account requirements upon the issuance of the Series 2005 Bonds. These bonds and interest are limited, special obligations of the count payable form and secured solely by a pledge of and lien on (1) the proceeds of the Local Government Sales Tax Revenue when, as and if distributed to the county pursuant to chapter 218, Part VI, Florida Statutes.

- Capital Improvement Revenue Refunding Bonds, Series 2014 issued to provide funds for the principal purpose of refunding the County’s Public Improvement Refunding Revenue Bonds, Series 2004A and State Revenue Sharing Improvement Revenue Bonds, Series 2005 (collectively, the “Refunded Bonds”). The 2004 Bonds were issued to cover the cost of acquisition, construction, and installation of an 800 MHz Radio System for the County. The 2005 Bonds were issued for the purpose of financing the cost of the acquisition of real property, Environmental Sensitive Land, and the construction of certain capital improvements including a courthouse expansion with the county and purchasing a Reserve account Credit facility to fund the Reserve account.
- Capital Improvement Revenue Bonds, Series 2015 issued to provide funds for the purpose of financing the cost of the acquisition of Tax Collector Building. Bonds secured solely by a pledge of General Fund revenues (Tax Collector Excess Fees).
- Capital Improvement Revenue Bonds, Series 2016 issued to provide funds to finance certain capital improvements related to the County Jail (Jail Security System Upgrade). The bonds are secured by covenanting to budget and appropriate legally available non-ad valorem funds to pay the bonds.
- Capital Improvement Revenue Bonds, Series 2016A issued to provide financing for the design, bid and construction phases for a new Maintenance Rehab and Overhaul (MRO) hangar at the Treasure Coast International Airport and certain other capital improvements, including bulkhead design and construction at the Port of Fort Pierce Fisherman’s Wharf, dredging permit and construction, roadway construction and the Port of Fort Pierce natural resources mitigations site design and permitting (the Project).
- Non-Ad Valorem Bonds, Series 2017 issued to acquire and construct improvements to the St. Lucie County Sports Complex owned by the County. Such improvements include, but not limited to, a new full-size practice field with artificial turf, new specialty raining fields, upgraded batting cages, upgraded Minor League clubhouse facilities, expanded outfield walkway, expanded and upgraded vertical circulation, new concession stands and restrooms, renovated Home and Visiting Team clubhouses, renovated support facilities, renovated fan and player walkways, signage, graphics, landscaping, youth baseball and softball playing fields, asphalt parking resurfacing, roof replacement/repair, washer/dryer replacements, seat replacements, HVAC, and ice machine and cooler replacements.
- St. Lucie County Water and Sewer District, Utility System Improvement and Refunding Revenue Bonds, Series 2013. These bonds were issued to provide funds for the purposes of (i) financing and/or reimbursing the costs of the 2013 Project, (ii) currently refunding all of the North Hutchinson Island Water and Sewer System Revenue Refunding Bonds, Series 1997, the Holiday Pines Water and Wastewater System Revenue Bonds, Series 1999 and the North Hutchinson Island Water and Sewer System Revenue Bonds, Series 2002 (collectively the “refunded Bonds”), (iii) prepaying the Improvement Refunding revenue Note, Series 2009A and (iv) paying the costs of issuance of the Series 2013 Bonds.
- Erosion District (SHI Beach and Dune) Series 2012 issued to finance a portion of the costs of the acquisition and construction of beach and dune restoration improvements within the South Hutchinson Island Beach and Dune Restoration Special Assessment District. These bonds are secured by a first lien on special assessments levied by the County against the lands and real estate benefiting by the project.

Loans

As of September 30, 2017, St. Lucie County will have a total of \$13,549,812 outstanding balances in notes payable from government type funds. The interest rates on these loans range from 2.17 to 4.79 percent. These

obligations are secured by St. Lucie County's covenants to budget and appropriate from legally available revenues in an amount sufficient to pay the required annual principal and interest on the notes. Total FY2017-2018 debt service for the loans is projected to be \$3,021,392.

Capital Leases

St. Lucie County has entered into several capital lease agreements at interest rates to 3.547 percent. The total outstanding balance as of September 30, 2017 is estimated to be \$17,948,645. All capital lease transactions undergo a thorough process of comparison to actual cost of acquisition of assets. Lease options are chosen if the annual cost of owning and maintaining the assets is higher. Capital leases are a cost-saving mechanism designed to keep up with the fast-changing technologies and high service and repair costs related to assets owned by the County.

Other Long-Term Obligations

In 1998, St. Lucie County BOCC entered into a contract with the US Army Corp. of Engineers to repay a portion of the cost of port deepening activities. The principal amount of the loan, \$797,960, is to be repaid over 30 years at 6.125 percent rate. St. Lucie County BOCC covers 48% the debt service, and 52% comes from the Port Development MSBU Fund.

FPL \$134,966 Lighting Loan is a 20-year contractual obligation, dated May 1, 2001, to repay Florida Power and Light for the installation and modification of recreational lighting facilities at the South County Regional Stadium.

Municipal Services Benefit Units (MSBU)

MSBUs are special assessments districts established to finance various neighborhood improvement projects. Special assessments are imposed against the properties benefiting from the projects. They are legally set up as trust accounts and are not obligations of the County. St. Lucie County is currently acting as the agent for the property owners in several municipal service taxing/benefit units located within the County. The County is in no way liable for repayment of the debt and is only collecting the assessments and forwarding the collections to the paying agent.

Conduit Debt

From time to time, the County has issued Industrial Revenue Bonds to provide financial assistance to private-sector entities for the acquisition and construction of industrial and commercial facilities deemed to be in the public interest. The County has also participated with other counties in the issuance of Housing Authority/Community Development District Bonds to provide down payment and other financial assistance to low and moderate income individuals and families. The bonds also finance various local projects: water and sewer, irrigation, storm water and paving improvements, as well as stimulating the construction and rehabilitation of housing through the use of public financing. These bonds are secured by the property financed and are payable solely from payments received on the underlying debt. Upon repayment of the bonds, ownership of the required facilities transfers to the private-sector entity, or individuals, served by the bond issuance. Neither the County, the State, nor any political subdivision thereof is obligated in any manner for repayment of the bonds.

Anticipated Future Debt Needs

Although the County may face some future debt needs to cover necessary improvements and repairs, its future debt position remains manageable. The County is currently reviewing its heavy equipment needs for possible financing.

ST. LUCIE COUNTY - BASIC DEBT SCHEDULE

FUND	Obligation	Year Issued	Maturity*	Original Amount	Interest Rate	Outstanding On 09/30/17	Payments Due in FY 18		
							Principal	Interest	Total
<u>BONDS - GOVERNMENT FUNDS:</u>									
218	TRANSPORTATION REFUNDING REVENUE NOTE Refunded Series 2007 Bonds. The 2007 bonds purpose was acquisition, construction, and reconstruction of Roads and bridges and other transportation improvements (The 2007 Project).	2015	2027	15,560,000	2.290%	11,105,000	\$1,000,000	\$254,305	1,254,305
215 **	(HALF-CENTS) SALES TAX REFUNDING REV BONDS Refunding of 2005 Sales Tax Ref Rev Bonds which ref 2003 5-bldg Bonds	2013 A	2033	47,285,000	2.00%-5.00%	39,160,000	\$2,100,000	\$1,838,050	3,938,050
215 **	(HALF-CENTS) SALES TAX REFUNDING REV BONDS Refunding of 2005 Research Park/Harbor Branch Acquisition Bonds	2013 B	2025	9,405,000	2.00%-5.00%	7,795,000	\$415,000	\$376,550	791,550
219	CAPITAL IMPROVEMENT REFUNDING BONDS Refunding of Series 2004 Bonds-800 MHz Radio Sys, & Series 2005 Bonds-Courthouse Imp./ESL Acquisition	2014	2025	10,495,000	2.41%	8,140,000	\$1,080,000	\$196,174	1,276,174
221	SLC CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 2015 Tax Collector Building	2015	2034	7,000,000	2.74%	6,485,000	\$285,000	\$173,785	458,785
220	CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 2016 Jail Security Upgrade	2016	2030	3,320,000	2.60%	3,005,000	\$195,000	\$78,130	273,130
224	CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 2016A Airport MRO Hanger Rehab and Other Capital Projects	2017	2028	3,000,000	2.18%	3,000,000	\$190,000	\$63,329	253,329
263	NON-AD VALOREM REVENUE BONDS, SERIES 2017 Sports Complex Improvements \$55,000,000 (original amt. includes \$8M Premium, Issuance cost \$255,764.85 & underwriter discount \$68,681.15)	2017	2042	55,324,446	3.00%-5.00%	46,865,000	\$1,125,000	\$2,309,150	3,434,150
TOTAL:				93,065,000		125,555,000	6,390,000	5,289,472	11,679,472
<u>BONDS - ENTERPRISE FUNDS:</u>									
471 **	SLC WATER AND SEWER DISTRICT Utility System Improvement and Refunding Revenue Bonds Utility Project funds \$3,800,000 and Refunding	2013	2033	21,105,000	2.00%-5.25%	19,410,000	\$600,000	\$924,650	1,524,650
TOTAL:				21,105,000		19,410,000	600,000	924,650	1,524,650
<u>BONDS - SPECIAL ASSESSMENT FUNDS:</u>									
39012 PR#36203	EROSION DISTRICT (SHI BEACH AND DUNE RESTORATION) South Hutchinson Island Beach and Dune Restoration Project	2012	2022	2,183,000	1.91%	1,367,000	\$217,000	\$24,037	241,037
TOTAL:				2,183,000		1,367,000	217,000	24,037	241,037
<u>NOTES PAYABLE - GOVERNMENT FUNDS:</u>									
129	PARKS MSTU CAPITAL IMP REFUNDING REV NOTE 2011 Refunding of Improvement Revenue Note 2008	2011	2022	10,330,000	2.17%	5,915,000	\$935,000	\$118,047	1,053,047
216	CAPITAL IMPROVEMENT REVENUE NOTE Seacoast (LOC) \$10 Million; Sam's Acquisition, Façade , & imp, Admin Complex cooling, EOC, Clerk's Bldg	2007	2019	9,859,656	4.79%	1,967,812	\$973,538	\$42,497	1,016,035
262	TOURIST DEV TAX REVENUE NOTE 2011A Refunding of 2011/A & 2011B (Mets to pay debt sevice)	2016B	2023	4,832,000	3.03%	4,832,000	\$650,000	\$136,562	786,562
210	SOUTH COUNTY REGIONAL STADIUM Improvement Revenue Note Series 2008A	2009	2023	1,700,000	3.46%	835,000	\$125,000	\$40,748	165,748
TOTAL:				26,721,656		13,549,812	2,683,538	337,854	3,021,392

FUND	Obligation	Year Issued	Maturity*	Original Amount	Interest Rate	Outstanding On 09/30/17	Payments Due in FY 18		
							Principal	Interest	Total
OTHER LONG-TERM OBLIGATIONS:									
140001/ 142	PORT DEEPENING LOAN/US ARMY CORP OF ENG County pays 48% and Port MSBU pays 52%	1998	2027	797,960	6.125%	405,040	\$30,549	\$24,808	55,358
216 PR#79502	FP&L SOUTH COUNTY REGIONAL STADIUM Lights Contract	2001	2021	134,966	8.82%	44,438	\$10,955	\$3,469	14,424
TOTAL:				932,926		449,478	41,504	28,278	69,782
SPECIAL ASSESSMENTS: An MSBU is a Municipal Services Benefit Unit. The debt service is paid by assessments on benefiting property, and unless guaranteed by the Board, is not an obligation of county government.									
39014	FRA MAR/WAGNER MSBU (39014)	2017	2027	242,000	2.600%	242,000	\$21,000	\$6,939	27,939
669	LAKE DRIVE MSBU	2008	2022	150,000	4.561%	65,552	\$9,744	\$2,768	12,512
687	INDIAN RIVER ESTATES	2009	2028	16,000,000	3.068%	6,087,459	\$427,281	\$180,209	607,490
684	SUNLAND GARDENS Phase II (#3815)	2009B	2024	3,130,000	3.40%	1,354,992	\$150,226	\$43,516	193,742
296	N. LENNARD RD. 1 MSBU (#4502) #296	2010	2025	4,355,000	3.70%	2,615,000	\$285,000	\$96,755	381,755
297	N. LENNARD RD.2 MSBU (#38003) #297	2010	2025	860,000	3.70%	520,000	\$55,000	\$19,240	74,240
298	N. LENNARD RD. 3 MSBU (#38004) #298	2010	2025	260,000	3.70%	155,000	\$15,000	\$5,735	20,735
TOTAL:				24,997,000		11,040,003	963,251	355,161	1,318,412
ST. LUCIE COUNTY - OTHER DEBT									
CAPITAL LEASES:									
222	ENERGY EFFICIENCY (LEASE/PURCHASE) - FP&L County Buildings	2015	2031	9,305,379	2.37%	8,548,806	\$686,561	\$202,607	889,168
223	MOTOROLA (LEASE/PURCHASE) 800MHZ RADIO SYSTEM SLC debt Obligation begins in 2018	2015	2030	8,967,201	3.547%	8,967,201	\$51,770	\$647,415	699,185
101	ST. LUCIE COUNTY EQUIPMENT LEASE/PURCHASE To finance Public Works-Road & Bridge Equipment (Excavator, Street Sweeper, Motorgrader, Vas-Con Sewer Cleaner Body, Cab Tractor)	2014	2019	1,062,889	1.3073%	432,638	\$214,910	\$4,956	219,865
TOTAL:				19,335,469		17,948,645	953,241	854,977	1,808,219
TOTAL COUNTY DEBT OBLIGATIONS:				\$188,340,051		\$189,319,938	\$11,848,534	\$7,814,429	\$19,662,964
Notes: *Maturity Date is per amortization schedule and is not based on County Fiscal Year. **Adjustments made to schedule based on Financial posting of some 10/1 debt payments in prior fiscal year on 9/30									



APPENDICES

CATEGORIES OF REVENUES & EXPENDITURES

REVENUES ARE DIVIDED INTO THE FOLLOWING CATEGORIES:

A. Taxes - The State of Florida does not have a state or local income tax. Specific types of taxes levied by local government include ad valorem (real and personal property), and sales and use taxes (imposed upon sale or consumption of goods and services levied locally). Sales and use taxes imposed by county government include the tourist development taxes, and local option gas taxes. Property tax revenue estimates are based on certified property valuations. Sales and use tax revenues are based on history and state provided estimates.

Franchise fees are also accounted for in this category. These fees may be levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The State collects fees imposed under the Telecommunications Act and disperses them to participating counties. The County also collects electrical and solid waste franchise fees. Revenue estimates are based on history and customer base projections.

B. Licenses and Permits - These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees). Revenue estimates are based on prior year collections.

C. Intergovernmental Revenues - Included are revenues received from federal, state and other local governmental sources in the form of grants, shared revenues and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and county gas tax. The state provides revenue estimates, except for grants; grant revenues are estimated based on information provided by grantors.

D. Charges for Services - These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, water utility, garbage/solid waste, sewer fees, park, library and recreation fees. Revenue estimates are based on revenue history and operating agency projections.

E. Fines and Forfeitures - This group of revenues includes moneys received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations or for neglect of official duty. Some examples include court fines, library fines, and pollution control violations. Revenue estimates are based on revenue history.

F. Miscellaneous Revenues - Monies in this category are primarily interest earnings. Types of interest earnings include moneys on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser and Supervisor of Elections. Also included would be rents and

proceeds for use of public property. Revenue estimates are based on history and analysis of fund balances.

G. Internal Service Charges - The Risk Management program generates revenue to fund the program by billing the departments for services provided. Revenues are determined by agency requirements, which are determined in the budget review process. The expenditure to the department is an example of an Internal Service Charge. The use of an internal service fund enhances cost accounting and accountability for this in-house service; however, since expenditures are counted in both the originating department and in the internal service fund, this results in a double count of the expenditures.

H. Non-Revenues - Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers from State to County. Included are such groupings as transfers, bond proceeds, insurance proceeds and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County. Estimates are based on history or on anticipated transactions such as bond issuances.

I. Less 5% Anticipated Revenues - State law requires that budgeted collections for ad valorem (property tax) revenues be set at not less than 95% of estimates projected by the Tax Collector, and that receipts generally, except for fund balances brought forward, be budgeted at 95% of anticipated levels.

EXPENDITURES ARE DIVIDED INTO THE FOLLOWING CATEGORIES:

A. General Government Services - Includes the costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Administrator's Office). Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing, property appraisal, tax collecting, personnel, purchasing, communication, printing, stores, property control, grants development and any other support services).

In addition, General Government includes legal services (County Attorney), comprehensive planning (County Planning Department), costs of providing a court system (Court Administrator, County Court, State Attorney, Public Defender, Law Library), court reporting, and Information Technology.

B. Public Safety - Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff, Public Safety), detention and/or correction (county jail), protective inspections (building and zoning inspections), emergency and disaster relief services (emergency management, communications system), and medical examiner.

C. Physical Environment - Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include utility services, garbage/solid waste control, sewer services, conservation and resource management, flood control and other physical environmental needs.

D. Transportation - Costs incurred for the safe and adequate flow of vehicles, travelers and pedestrians

are included. Specific subcategories include road and street facilities, traffic engineering, street lighting (County Department of Public Works), airports (Port & Airport), water transportation systems (canals, terminals, dock and ports), and transit systems.

E. Economic Environment - Costs of providing services to develop and improve the economic conditions of the community, including tourist development, are allocated to this category. Not included are welfare functions, which are included in human services.

F. Human Services - Costs of providing services for care, treatment and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, special needs and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County included the Health Unit, New Horizons, Mosquito Control, Abbie Jean Russell Center, and the Council on Aging.

G. Culture and Recreation - Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, golf courses, swimming pools, tennis courts, public parks, community centers, camping areas and bicycle paths. Any expenses for special events such as county fairs, civic events, historical celebrations etc. are assigned here.

H. Internal Services - Expenditures incurred by one County department for services requested by another County department. Risk Management (Insurance Fees) is an example of an internal service expenditure.

I. Non-Expenditure Disbursements - Included in this category are transfers, reserves and transfer to constitutional officers. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Transfers to constitutional officers are disbursements to the constitutional officers (Sheriff, Supervisor of Elections and Clerk of the Circuit Court).

EXPENDITURES ARE ALSO DIVIDED INTO THE FOLLOWING ACCOUNT TYPES:

A. Personnel - Expense for salaries, wages, and related employee benefits provided for all persons employed whether on full-time, part-time, temporary, or seasonal basis. Employee benefits include employer contributions to a retirement system, social security, insurance, sick leave, terminal pay, and similar direct benefits as well as other costs such as Other Post Employment Benefits (OPEB) expense accrual, Worker's Compensation and Unemployment Compensation Insurance.

B. Operating - Includes expenditures for goods and services, which are not defined as personnel services or capital outlays.

C. Capital Plan - Outlays for the acquisition of or addition to land, buildings and infrastructure.

D. Capital - Other - Outlays for the acquisition of or addition to fixed assets other than land, building and infrastructure. This category includes machinery and equipment, library books and materials, and software.

E. Debt Service - Outlays for debt service purposes.

F. Grants & Aids - Grants and Aids include all grants, subsidies, and contributions to other government entities/reporting units and private organizations.

G. Other Uses - Expenses for intragovernmental transfers, reserves, emergency reserves, contingency, project reserves and transfers to Constitutional Officers.

GLOSSARY

– A –

ABATEMENT – A complete or partial cancellation of a levy imposed by a governmental unit; applicable to tax levies and special assessments.

ABBREVIATIONS / ACRONYMS – A list of abbreviations and acronyms follow the Glossary.

ACCOUNT – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

ACCOUNTING SYSTEM – A total structure or records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

ACCRUAL BASIS – In accrual-basis accounting, income is realized in the accounting period in which it is earned, regardless of when the cash from these revenues is received. Expenses are recorded, as they are owed, instead of when they are paid.

ACTUAL VS. BUDGETED – Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

ACTUARIAL – A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

AD VALOREM – A tax levied in proportion to the value of the property against which it is levied. It is a tax based upon the assessed value of real estate or personal property.

ADOPTED BUDGET – The budget, as approved by the Board of County Commissioners, after two public hearings prior to the beginning of each fiscal year.

AGENCY FUNDS – Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE – A rate obtained by dividing the sum of all ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. Expresses an average tax rate.

ALLOCATE – To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.

AMENDMENT – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

AMERICANS WITH DISABILITIES ACT (ADA) – Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation.

AMORTIZATION – The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

APPRAISED VALUE – To make an estimate of value for the purpose of taxation.

APPROPRIATED FUND BALANCE – Amount of fund balance appropriated as revenue for a given fiscal year, to offset operating expenditures that exceed current revenue.

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

APPROVED BUDGET – The budget as formally adopted by the Board of County Commissioners with legal appropriations for the upcoming fiscal year.

APPROVED POSITIONS – Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

ARBITRAGE – In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

ARTICLE V – Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

ASSESSED VALUATION – A valuation set upon real estate or other property by a government

as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

ASSETS – Physical items or rights that have value and are owned by the reporting entity. Tangible or intangible, passive or active resources owned or held by governments which possess service potentials which generally are utilized (consumed) in the delivery of municipal services.

ASSESSMENT – The process for determining values of real and personal property for taxation purposes.

ATTRITION – The naturally occurring accumulation of salary savings associated with the turn-over due to the duration of the hiring process.

AUDIT – An inspection, correction, and verification of accounts, conducted by an independent qualified accountant. An audit is the work done by accountants in examining financial reports, reviewing compliance with applicable laws and regulations, reviewing efficiency and economy of operations, and reviewing effectiveness in achieving program results. A basic audit examines only the financial reports and legal compliance. An outside Certified Public Accountant (CPA) audit is directed primarily toward the expression of an opinion as to the fairness of the financial statements and submission of a management letter. An auditor must be independent of the executive branch of government. A state auditor, private CPA, or public accountant, or elected auditor meets this test.

– B –

BALANCE SHEET – The financial statement disclosing the assets, liabilities and equity of an

entity at a specified date in conformity with generally accepted accounting principles.

BALANCED BUDGET – A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING – The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

BENEFITS - Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment.

BOARD OF COUNTY COMMISSIONERS (BOCC) – Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BOND – A long-term promise to repay a specified amount (the face amount of the bond) on a particular date (the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are long-term debt securities that are typically sold to finance capital improvement projects. With general obligation bonds, the full faith and credit of the County, through its taxing authority, guarantee the principal and interest payments

BOND INDENTURE – The formal agreement between a group of bond holders, acting through a trustee, and the issuer as to the term and security for the debt.

BOND RATING – In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's, and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity

and willingness' to repay its debt: (a.) the local economic base, including local employment, taxes, and demographics (for example: age, education, income level, and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity position, budget and financial planning, and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials, and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality. The private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

BOND REFINANCING – The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

BUDGET – A plan of financial operation, embodying an estimate of proposed expenditures for a given period and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative or whether the appropriating body has approved it. The budget, once adopted, is the legal authorization to expend county funds during

the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET AMENEDMENT – The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes may be between funds or departments and require BOCC approval.

BUDGET CALENDAR – The schedule of key dates or milestones that the County follows in preparation, adoption, and administration of the budget.

BUDGET HEARING – A public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

BUDGET DOCUMENT – Is the official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.) an operations guide; 3.) a financial plan; and 4.) as a communications device.

BUDGET MESSAGE – The opening section of the budget that provides the BOCC and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the upcoming period.

BUDGET TRANSFER – The process by which approved budgeted dollars may be reallocated between line item expenditures within the same fund and department to cover unforeseen expenses. Transfers between departments or funds required BOCC approval.

BUDGETARY BASIS – This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes on the three forms: GAAP, cash, or modified accrual. The County utilizes the modified accrual basis for all fund types except enterprise and fiduciary. Those funds use accrual accounting.

BUDGETARY COMPARISONS – Statements or schedules presenting comparisons between appropriated budgetary amounts (as amended) and actual results of operations on the budgetary basis).

– C –

CAPITAL ASSET – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET – A plan of proposed capital outlays, and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

CAPITAL EXPENDITURES – Capital expenditures generally create assets or increase the value and extend the useful lives of existing capital assets, and can be made with regard to tangible and intangible assets. The work product results in a long-term benefit greater than 1 year and involves an expenditure of County resources \$25,000 or greater for land, buildings, or infrastructure / improvements other than buildings. For software, machinery and equipment, the expenditures are \$1,000 or greater. The general categories of capital expenditures are: construction, improvements, major repairs and upgrades, replacements, expansions, additions, land, easements, buildings, building improvements, infrastructure / improvements other than buildings, vehicles, software, and machinery and equipment.

CAPITAL IMPROVEMENT PROGRAM (CIP) – A plan for capital expenditures incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL LEASE – An agreement that conveys the right to use property, plant or equipment, usually for a stated period of time, which meets one or more of the accounting criteria for lease capitalization. A capital lease is a direct substitute for the purchase of an asset with borrowed money. It is a non-cancelable contract to make a series of payments in return for the use of an asset for a specified period of time. The capital lease transfers substantially all of the benefits and risks inherent in the ownership of the property to the lessee.

CAPITAL OUTLAY – Expenditures resulting in the acquisition of or addition to a fixed asset. All charges incurred to acquire equipment, land, buildings, improvements of land or buildings (infrastructure), fixtures, and other permanent improvements.

CAPITAL PROJECTS – Projects for the purchase or construction of capital assets. Typically, a capital project encompasses a purchase of land and / or the construction of a building or facility.

CARRYOVER – Year-end savings that can be carried forward.

CASH BASIS – Method that recognizes revenues when cash is received and recognizes expenses when cash is paid out. In contrast, the ACCRUAL METHOD recognizes revenues when

goods or services are sold and recognizes expenses when obligations are incurred

CHARGES FOR SERVICES – Fees charged for various government operations that are based on a cost recovery model. These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, water utility, garbage/solid waste, sewer fees, library, parks and recreation, and etc. fees. Revenue estimates are based on revenue history and operating agency projections.

CHARRETTE – A public input and design workshop used by planners in project design and formulation. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all those participate.

CHARGEBACKS – A mechanism by which services performed by one County Department for another is charged and paid across funds.

CHART OF ACCOUNTS – A system of accounting records developed by every organization to be compatible with its particular financial structure, and in agreement with the amount of detail required in its financial statements. It consists of a list of ledger account names and numbers showing classifications and sub-classifications, and serves as an index to locate a given account within the ledger.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – A federal funding source that allows local officials and residents flexibility in designing their own programs with a wide-range of eligible activities. The goal of the CDBG program is to encourage more broadly

conceived community development projects, and expand housing opportunities for people living in low and moderate-income households.

COMMUNITY REDEVELOPMENT AGENCY (CRA)

– The purpose of the agency is to revitalize both the physical and economic environment of the areas that are in need of redevelopment.

The activities and programs offered within a Community Redevelopment Area are administered by the Community Redevelopment Agency. A five- to seven-member CRA “Board” created by the local government (city or county) directs the agency. The Board can be comprised of local government officials and or other individuals appointed by the local government. Although one local government may establish multiple CRA districts, there generally may be only one CRA Board. Each district must maintain separate trust funds, and expend those funds only in that district.

COMMUNITY REDEVELOPMENT AREA (CRA) –

Under Florida law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist. Since all the monies used in financing CRA activities are locally generated, CRAs are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include, but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking.

COMMUNITY REDEVELOPMENT PLAN (CRP) –

The Community Redevelopment Agency is responsible for developing and implementing the Community Redevelopment Plan that addresses the unique needs of the targeted

area. The plan includes the overall goals for redevelopment in the area, as well as identifying the types of projects planned for the area.

Examples of traditional projects include: streetscapes and roadway improvements, building renovations, new building construction, flood control initiatives, water and sewer improvements, parking lots and garages, neighborhood parks, sidewalks and street tree plantings. The plan can also include redevelopment incentives such as grants and loans for such things as façade improvements, sprinkler system upgrades, signs, and structural improvements. The redevelopment plan is a living document that can be updated to meet the changing needs within the Community Redevelopment Area; however, the boundaries of the area cannot be changed without starting the process from the beginning.

COMPENSATED ABSENCES – A liability for vested vacation and sick leave benefits that is recorded as a general long-term obligation.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) –

The official financial report of a government. It includes the Auditor’s audit opinion as well as basic financial statements and supporting schedules necessary to demonstrate compliance with finance related legal and contractual provisions. It represents and reflects the County’s financial operations and condition to the County’s residents, its elected officials, management personnel, financial institutions, county bondholders, rating agencies, and all other parties interested in the financial affairs of the County. The CAFR is prepared in accordance with Generally Accepted Accounting Principles (GAAP) and includes financial statements audited by an independent public accounting firm. It is organized into a financial reporting pyramid, and includes supporting schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, required

supplementary information, extensive introduction material and illustrative information about the County.

COMPREHENSIVE DEVELOPMENT MASTER PLAN (CDMP) – The State of Florida requires all municipal and county jurisdictions to develop a Comprehensive Plan for future growth and development within three years of incorporation. This plan should address virtually every aspect of County life and development and should reflect the local community's vision for future development. Some of the required elements of this plan include: Land Use; Parks and Recreation; Stormwater; Transportation; Intergovernmental Coordination; Housing, and etc.

COMPREHENSIVE PLAN (CP) – A plan with the purpose to develop, promote and implement plans, policies and public improvements which enhance the quality of life for St. Lucie County residents, protect natural resources and promote sound long term economic development, while recognizing the differing needs and values of each of the County's unique communities and diverse land area.

COMPUTER AIDED DISPATCH (CAD) SYSTEM – A computer system that supports the Emergency Operations Center (EOC) 911 response service areas as well as other areas of public safety.

COMPUTER AIDED DESIGN AND DRAFTING (CADD) SYSTEM – A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

CONSTITUTIONAL OFFICERS – The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State Constitution.

CONTINGENCY – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

CONTRACTUAL SERVICES – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier service, non-professional consulting services, and temporary help.

COST-OF-LIVING ADJUSTMENT (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

COUNTY SEAT – The County Seat is the administrative center, or seat of government for a county. Most counties have only one county seat. However, some counties may have two county seats, which are usually located on opposite sides of the county. The county courthouse and county administration offices are usually located in the county seat, but some county functions may be conducted in other parts of the county, especially if the County is geographically large

CREDIT RATINGS – A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative, and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

CULTURE AND RECREATION – Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens

and visitors are included in this function. Separate categories include library costs, recreational programs, golf courses, swimming pools, tennis courts, public parks, community centers, camping areas and bicycle paths. Any expenses for special events such as county fairs, civic events, historical celebrations etc. are assigned here.

CURRENT ASSETS – Cash or other assets that can reasonably be expected to be converted into cash, sold or consumed in operation within one year.

CURRENT LIABILITIES – Obligations due and payable within one year.

– D –

DEBT – Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

DEBT MILLAGE – The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

DEBT PROCEEDS – Funds available from the issuance of bonds.

DEBT RATIO – Total debt divided by total assets. Used by finance and budgeting staff to assess fiscal health, internal controls, etc.

DEBT SERVICE – Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans). Also includes payments for paying agents, registrars, and escrow agents. It is the

expense of retiring debt such as loans and bond issues.

DEBT SERVICE RESERVE – Monies set aside to ensure that funds will be available in the event that pledged revenues fall short of expectation.

DEBT SERVICE FUNDS – To account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

DEFICIT – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during and accounting period.

DEPARTMENT – A major unit of organization in the County which indicates overall an operation or group or related operations within a functional area.

DEPENDENT SPECIAL DISTRICT – A special district, whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

DEPRECIATION – 1.) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence. 2.) The portion of the cost of a fixed asset other than a wasting asset, which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DERELICT STRUCTURE – A residential or nonresidential building or structure, whether or not construction has been completed, that might endanger the public's health, safety or welfare and for a continuous period in excess of six months has been: vacant; boarded up; and not lawfully connected to electric service from a utility service provider or not lawfully connected to any water or sewer service from a utility service provider.

DEVELOPMENT REVIEW COMMITTEE (DRC) – A committee comprised of representatives from local public agencies having jurisdictional authority over development in the city limits. The development review committee serves in an advisory capacity to the planning and zoning commission and provides comments and recommendations on applications for land development and proposed amendments to the land development regulations and ordinances.

St. Lucie County's DRC committee is composed of personnel from various public agencies, including: Engineering, Public Works, Building & Code Regulation, Environmental Resources, Planning, Property Acquisitions, Utilities, St. Lucie County School Board, the Health Department, the Fire District, and the Sheriff.

DISBURSEMENTS – The payment of monies by the County from a bank account or cash fund.

DISTINGUISHED BUDGET PRESENTATION AWARD PROGRAM – A voluntary awards program administered by the Government Finance Officers Association (GFOA) to encourage governments to prepare and publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

DIVISION – A unit of organization that is comprised of a specific operation within a

functional area. County departments may contain one or more divisions.

– E –

EVALUATION AND APPRAISAL REPORT (EAR) – The EAR, is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives and policies of the County's Comprehensive Management Plan are being met, and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulation Act, often referred to as the "Growth Management Act." The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

ECONOMIC ENVIRONMENT – Costs of providing services to develop and improve the economic conditions of the community, including tourist development, are allocated to this category. Not included are welfare functions, which are included in human services.

EFFECTIVENESS – The degree to which goals, objectives and outcomes are achieved.

EFFICIENCY – A measurement of an organization's performance based on operational outputs as measured by a comparison of production with cost.

ELECTRIC FRANCHISE – Franchise Tax levied on electric utilities, such as: Florida Power and Light (FPL) and Fort Pierce Utility Authority (FPUA).

EMERGENCY OPERATIONS CENTER (EOC) – A central command and control facility

responsible for carrying out the principles of emergency preparedness and emergency management, or disaster management functions at a strategic level in an emergency situation, and ensuring the continuity of operations during an emergency.

ENCUMBRANCE – An obligation in the form of a purchase order, contract, or other commitment, which is chargeable to an appropriation and for which a part of the appropriation is reserved. In some cases reserves are carried over into succeeding fiscal years.

ENHANCED 911 (E911) – Allows the citizens the ability to dial 911 in the event of an emergency. The system provides the caller’s name, address, phone number, and emergency responder information that are automatically displayed on a computer screen in the Emergency Communication Center.

ENHANCEMENT – An improvement to a programmatic service level.

ENTERPRISE FUND – A fund established to account for operations financed and operated in a manner similar to private business enterprises. The governing body intends that the full cost of providing the goods or services be financed primarily through charges and fees, thus removing the expense from the tax rate. Examples of Enterprise Funds are airports, utilities, or transit systems.

EXEMPTION – A reduction to the assess value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

EXPENDITURES – Decreases in net financial resources. Expenditures include current

operating expenses, which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

– F –

FIDUCIARY FUNDS – A type of fund in which the government acts as a trustee or agent on behalf of another party. See TRUST AND AGENCY FUND.

FINAL BUDGET – Term used to describe the revenues and expenditures for the upcoming fiscal year beginning October 1st and ending September 30th as adopted by the Board of County Commissioners.

FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) – Independent, private, non-governmental authority for the establishment of accounting principles in the United States. The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB’s standards as well as those of its predecessors, to state and local governments.

FINANCIAL POLICY – The County’s policy in respect to taxes, spending, and debt management as these relate to the provision of County services, programs and capital investment.

FINES AND FORFEITURES – This group of revenues includes moneys received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations or for

neglect of official duty. Some examples include court fines, library fines, and pollution control violations. Revenue estimates are based on revenue history.

FISCAL AGENT – A bank or other corporate fiduciary that performs the function of paying, on behalf of the governmental unit, or other debtor, interest on debt or principal of debt when due.

FISCAL YEAR – A 12-month period of which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The County fiscal year is October 1st to September 30th.

FIVE-YEAR CAPITAL PLAN – A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditure.

FIXED ASSETS – Assets of a long-term character, which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FLEET – The vehicle owned and operated by the County.

FORFEITURE – The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities.

FRANCHISE FEE – Fees levied on a corporation in return for granting a privilege, sanctioning a monopoly, or permitting the use of public

property, usually subject to regulation. Some examples are electricity, telephone, cable television, and solid waste.

FRINGE BENEFITS – Employee benefits, in addition to salary, which may be paid in full or in part by the County or sponsored for employee participation at their individual expense. Some benefits, such as Social Security and Medicare (FICA), unemployment insurance, workers' compensation, and others are required by law. Other benefits, such as health, dental and life insurance are not mandated by law, but are offered to employees by the County as part of their total compensation.

FRINGE BENEFITS – For budgeting purposes, fringe benefits include employer payments for items such as Social Security, Medicare, retirement, group health and life insurance, dental insurance, workers compensation and unemployment.

FULL-TIME EQUIVALENT (FTE) POSITION – The unit of accounting for employee positions where part-time positions are converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time person working 20 hours per week is equivalent to a 0.50 FTE (20 hours multiplied by 52 weeks, then divided by 2,080 hours). Two part-time positions working 20 hours per week is equivalent to 1.00 FTE

FUNCTIONS – Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives

in accordance with special regulations, restrictions, or limitations.

FUND ACCOUNTING – The accounts of the County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

FUND BALANCE – A term used to express the equity (assets minus liabilities and other uses) of governmental fund types and trust funds. These funds may be designated for a particular purpose. The unspent funds (the excess of fund assets over liabilities) can be included as revenue in the following year's budget.

FUND TYPE – Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

– G –

GASB 34 – Refers to the changes in the Governmental Accounting Standards Board regulations whereby the County has taken measures to simplify accounting as the first step towards compliance. This statement has established the financial report standard for state and local governments, by stipulating the financial statements should consist of: a Management's Discussion and Analysis (MD&A), basic financial statements, notes to

the financial statements and supplementary information.

GASB 54 – A statement that established changes to the fund balance classifications and governmental fund type definitions.

GENERAL FUND – The governmental accounting fund containing revenues that are not designed by law for any one specific purpose. These revenues, such as, property taxes, licenses and permits, service charges, and other general revenues, are used to provide county-wide operating services.

GENERAL GOVERNMENT SERVICES – Includes the costs of providing representation of the citizenry by the governing body (BOCC) as well as executive management and administration of the affairs of local government (County Administrator's Office). Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing, property appraisal, tax collecting, personnel, purchasing, communication, printing, stores, property control, grants development and any other support services).

In addition, General Government includes legal services (County Attorney), comprehensive planning (County Planning Department), costs of providing a court system (Court Administrator, County Court, State Attorney, Public Defender, and Law Library), court reporting, and Information Technology.

GENERAL LEDGER – A record containing the accounts needed to reflect the financial position and the results of operations of a government. In a double-entry bookkeeping, the debits and credits in the general ledger are equal (for example, the debit balances equal the credit balances).

GENERAL OBLIGATION (GO) BONDS – When a government pledges its full faith and credit to the repayment of bonds it issues. The term is usually used to refer to bonds, which will be repaid, from taxes and other general revenue sources.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GEOGRAPHIC INFORMATION SYSTEM (GIS) – A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information includes street, neighborhood, and planning district levels.

GOAL – A long or short-term desirable development that is attained by the execution of time-phased objectives and designed to carry out a strategy. It is an attainable target for an organization; a vision of the future.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) – An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception, and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

GOVERNMENTAL ACCOUNTING – The composite of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governmental units and agencies.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

GOVERNMENTAL FUNDS – Funds used to account for the acquisition, use and balances of financial resources and the related current liabilities. Does not include proprietary funds and fiduciary funds. The measurement focus is on the determination of financial position and changes in financial position, rather than on net income determination. Under current GAAP, there are four government fund types: general, special revenue, debt service and capital projects.

GRANT – A contribution of assets (usually cash) by a governmental unit or other organization to another. The contributions usually designated to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor. Typically, these contributions are made to local governments from the state and federal governments.

GROWTH MANAGEMENT ACT – In 1975, the State of Florida adopted the Growth Management Act requiring local governments to prepare and adopt comprehensive plans.

– H –

HEALTH & LIFE INSURANCE – Provide for benefits for health, accidental death,

dismemberment, life insurance, and long-term disability for full-time employees.

HOMESTEAD EXEMPTION – A \$25,000 deduction from the total assessed value of owner occupied property. The taxable value of such a home is \$25,000 less than the assessed value.

HUMAN SERVICES – Costs of providing services for care; treatment and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, special needs and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County included the Health Unit, New Horizons, Mosquito Control, Abbie Jean Russell Center, and the Council on Aging.

– I –

IMPACT FEES – Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT COST – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. These are usually costs incurred by other departments in the support of operating departments. Includes support services like Budget Preparation, Accounting, or Payroll Preparation.

INDUSTRIAL REVENUE DEVELOPMENT BONDS (IRDB) – IRDBs are means of financing the acquisition, construction, expansion or renovation of industrial development facilities.

INFLATION – A rise in price levels caused by an increase in available funds beyond the proportion of available goods..

INFRASTRUCTURE – Facilities on which the continuance and growth of a community depend such as roads, water, sewer, public buildings, and parks.

INTEREST – A charge for borrowed money, generally a percentage of the amount borrowed.

INTERFUND TRANSFERS – Flows of assets (such as cash or goods) between funds of the governmental entity.

INTERGOVERNMENTAL REVENUE – Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s). For example: funds received from federal, state and other local government sources in the form of grants, state shared revenues, entitlements, or payments in lieu of taxes.

INTERLOCAL AGREEMENT – A written agreement between the County and other units of government to share similar services, projects, emergency assistance, support, funding, etc., to the mutual benefit of all parties.

INTERNAL SERVICE CHARGES – The Risk Management program generates revenue to fund the program by billing the departments for services provided. Revenues are determined by agency requirements, which are determined in the budget review process. The expenditure to the department is an example of an Internal Service Charge. The use of an internal service fund enhances cost accounting and accountability for this in-house service; however, since expenditures are counted in both the originating department and in the

internal service fund, this results in a double count of the expenditures.

INTERNAL SERVICE FUND – A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis.

INVESTMENTS – Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include fixed assets used in government operations.

– K –

KEY GOALS AND OBJECTIVES – A concise presentation of departmental outcome and / or efficiency goals and objectives for the budgeted fiscal year.

KEY MEASURE – Important performance indicators of workload, efficiency or effectiveness identified by departments.

– L –

LEASE-PURCHASE AGREEMENTS – A method of purchasing equipment in which payments are spread over a multi-year period.

LEGALLY ADOPTED BUDGET – The total of the budgets of each County fund including budgeted transactions between funds.

LEGISLATIVE PUBLIC HEARINGS – The purpose of a legislative public hearing is to obtain public input on legislative decisions on matters of policy. Legislative public hearings are required by state law when a city or county addresses such matters as comprehensive land use plans or the annual or biennial budget. Legislative public hearings are generally less formal than

quasi-judicial public hearings. They do not involve the legal rights of specific, private parties in a contested setting, but rather affect a wider range of citizens or perhaps the entire jurisdiction.

The wisdom of legislative decisions reached as a result of such hearings is not second-guessed by the courts; if challenged, they are reviewed only to determine if they are constitutional or violate state law. For example, a court will not review whether the basic budgetary decisions made by a city council or county commission were correctly made. On the other hand, comprehensive plans in Growth Management Act (GMA) counties may be reviewed by a growth management hearings board, and maybe later by a court, for consistency with the GMA.

LESS 5% ANTICIPATED REVENUES – State law requires that budgeted collections for ad valorem (property tax) revenues be set at not less than 95% of estimates projected by the Tax Collector, and that receipts generally, except for fund balances brought forward, be budgeted at 95% of anticipated levels.

LEVY – To impose taxes, special assessments or service charges for the support of County activities.

LIABILITIES – Debt or other obligations arising in the past, which must be liquidated, renewed, or refunded at some future date.

LICENSES AND PERMITS – Revenues derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees). Revenue estimates are based on prior year collections.

LICENSES AND PERMITS – Documents issued in order to regulate various kinds of businesses and other activity within the community. A degree of inspection may accompany the issuing of a license or permit, as in the case of building permits. In most instances, a fee is charged in conjunction with the issuance of a license or permit, generally to cover all or part of the cost of administration.

LIFT STATION – Part of the sanitary sewer collection system that pumps wasteflow from the gravity sewer system to the wastewater treatment plant. It can be installed above or below ground and is an integral part of the sanitary sewer system.

LINE ITEM BUDGET – A budget that lists each expenditure category separately, such as salaries, professional services, grounds maintenance, office supplies, uniforms, machinery & equipment, and etc. along with the dollar amount budgeted for each specific category.

LITIGATION – The act or process of bringing or contesting a legal action in court. It can be any lawsuit or other resort brought to the courts to determine a legal question or matter. Litigation is a contest authorized by law, in a court of justice, for the purpose of enforcing a right.

LOCAL OPTION GAS TAX – Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared between the County, the City of Fort Pierce, and the City of Port St. Lucie.

LONG-TERM DEBT – Debt with maturity of more than one year after the date of issuance.

LONG-TERM GOALS – Identified expectations the organization has targeted to reach over a time period greater than three years.

– M –

MANDATE – Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MAINTENANCE – The act of keeping capital assets in a state of good repair. It includes preventative maintenance, normal periodic repairs, replacement of parts or structural components, and other activities needed to maintain the asset so that it continues to provide normal services and achieve its optimal life.

MEASUREMENT FOCUS – The accounting convention which determines (1.) which assets and liabilities are included on an entity's balance sheet; and (2.) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

MILL, MILLAGE – 1/1,000 of one dollar, used in computing taxes by multiplying the rate times the taxable value divided by 1,000. For example, millage rate of \$5.60 per thousand; taxable value of \$50,000 = \$50,000 divided by 1,000 = 50 multiplied by \$5.60 = \$280.00.

MILLAGE RATE – A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the amount of tax per one thousand dollars of taxable values.

MISCELLANEOUS REVENUES – Monies in this category are primarily interest earnings. Types of interest earnings include monies on investments, contracts and notes, interest

earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser and Supervisor of Elections. Also included would be rents and proceeds for use of public property. Revenue estimates are based on history and analysis of fund balances.

MISSION STATEMENT – A written description declaring the purpose of an organizational unit (department or agency) and its function (what the department or agency does).

MODIFIED ACCRUAL BASIS – The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1.) Inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2.) Prepaid insurance and similar items which need not be reported; (3.) Accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4.) Interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5.) Principal and interest on long-term debt which are generally recognized when due. All governmental funds and Expendable Trust Funds are accounted for using the modified accrual basis of accounting.

MUNICIPAL – Refers to a village, town or city government; from the Latin “municipus” – many over the people. Used legislatively to separate counties from villages, towns and cities.

MUNICIPAL SERVICES BENEFIT UNIT (MSBU) – An MSBU is a special benefit district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

MUNICIPAL SERVICES TAXING UNIT (MSTU) – An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

– N –

NATIONAL COUNCIL ON GOVERNMENT ACCOUNTING (NCGA) – Established the use of fund accounting and of the accounting and reporting standards.

NET ASSETS – The GASB defines net assets as “the residual of all other elements presented in a statement of financial position.” Net Assets = assets + deferred outflows of resources – liabilities – deferred inflows of resources.

NET BONDED DEBT – Self-supporting and General Obligation debt less any sinking funds and reserves.

NET BUDGET – The legally adopted budget less all inter-fund transactions. Those amounts in the budget representing transfers and inter-fund reimbursements that in effect are double counted in from the perspective of the entire budget are subtracted from the legally adopted budget amount.

NETWORK INFRASTRUCTURE – In information technology and on the Internet, infrastructure is the physical hardware used to interconnect computers and users. Infrastructure includes the transmission media, including telephone lines, cable television lines, and satellites and antennas, and also the routers, aggregators, repeaters, and other devices that control transmission paths. Infrastructure also includes the software used to send, receive, and manage the signals that are transmitted.

NON-DEPARTMENTAL – Non-departmental appropriations include contributions to public agencies (non-County), debt service payments, and transfers to other funds, which are not attributable to a specific department.

NON-EXPENDITURES – Included in this category are transfers, reserves and transfer to constitutional officers. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Transfers to constitutional officers are disbursements to the constitutional officers (Sheriff, Supervisor of Elections and Clerk of the Circuit Court).

NON-RECURRING REVENUES – One time or intermittent revenues received, often from short-term grants, insurance recoveries, donations, etc.

NON-REVENUES – Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers from State to County. Included are such groupings as transfers, bond proceeds, insurance proceeds and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County. Estimates are

based on history or on anticipated transactions such as bond issuances.

– 0 –

OBJECTIVE – A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should imply a specific standard of performance for a given program: 1.) An operational objective focuses on service delivery; 2.) A managerial objective focuses on those aspects of management that help staff achieve operational objectives, i.e., staff training, work plan development, etc.

ONE-TIME-COST – Non-recurring costs budgeted for one year and then removed.

ONE-TIME-REVENUE – Sources of revenue that are irregular or occasional

ONGOING – Program expenditures or sources of revenues that are continuous or recurring.

OPERATING & MAINTENANCE (O&M) COSTS – The day-to-day operating and maintenance costs of a department and/or a division. These costs include personnel, contractual services, utility bills, travel, communication, postage, equipment and grounds maintenance, vehicle maintenance costs, and operating supplies.

OPERATING BUDGET – A plan of financial operation, which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues). The operating budget is the primary tool by which most of the financing, acquisition, spending and service delivery activities of a government are planned and controlled.

OPERATING EXPENSES – Recurring expenditures for services, supplies, equipment, and payments to individuals and other agencies.

OPERATING REVENUES – Funds received as income to pay for ongoing operations. The revenues include items such as taxes, fees from services, interest earnings, and grant revenues. The operating revenues are used to pay for day-to-day services.

OPERATING TRANSFERS – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

ORDINANCE – A formal legislative enactment by the governing body of a county or municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the county or municipality to which it applies. The statutes will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, usually require ordinances. See RESOLUTION.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – Post-employment benefits that an employee will begin to receive at the start of retirement such as life insurance premiums, healthcare premiums and deferred-compensation arrangements. This does not include pension benefits paid to the retired employee. The County provides only healthcare insurance benefits to retirees.

OUTSIDE AGENCIES – Community agencies or organizations that are financial partners with whom the County contracts to provide specific services.

OVERTIME – Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

– P –

PER CAPITA – Represents a given quantitative measure (for example, spending, inspections, ambulance trips) per unit of population.

PERFORMANCE BUDGET – A budget, which relates expenditures to measures of activity and performance.

PERFORMANCE INDICATORS – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific operations, projects, or programs.

PERFORMANCE MEASURE – A goal-driven estimation of past, present, and future success of the delivery of a given service, program, or function. Different measures can be used to provide specific information about the program and activities undertaken by government.

PERSONAL PROPERTY – A category of property, other than real estate, so identified for purposes of taxation. It includes personally owned items, corporate property and business equipment. Examples include automobiles, motorcycles, trailers, boats, airplanes, business furnishings and manufacturing equipment. Goods held by manufacturers, wholesalers or retailers (inventory) are not included.

PERSONNEL SERVICES – Expenditures related solely to staffing, i.e., wages, salaries, overtime, taxes and employee benefits.

PHYSICAL ENVIRONMENT – Costs of services provided to achieve a satisfactory living environment are assigned to this group.

Categories include utility services, garbage/solid waste control, sewer services, conservation and resource management, flood control and other physical environmental needs.

PLEDGED RESERVES – That portion of a fund’s assets that are set aside for guaranteeing payment of bonded debt.

PRINCIPAL – An amount of money invested, the face amount of a bond, or the balance owed on a debt, distinct from the finance charges paid to borrow.

PRODUCTIVITY – Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROGRAM BUDGET – A budget organized by programs. A program used in this application is a grouping of related activities, projects and services that are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROGRAM PERFORMANCE BUDGET – Combines performance measures with a program budget structure.

PROPERTY APPRAISER – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

PROPERTY TAX – A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS – Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification. *Enterprise Funds* are used to report the same functions presented as

business-type activities in the government-wide financial statements. This fund is the same as the function shown in the business-type activities in the Statement of Net Assets and the Statement of Activities. *Internal Service Funds* are an accounting device used to accumulate and allocate costs internally among the functions of the County. For example, the County uses an internal service fund to account for its risk management activity. Because this operation benefits predominately governmental rather than business-type activities, the internal service fund has been included within the governmental activities in the government-wide financial statements.

PUBLIC ASSISTANCE – Federal, state and local programs that provide a safety net (such as housing, medical assistance, and/or money) for disadvantaged groups who lack the resources to provide basic necessities for themselves and their families.

PUBLIC HEARING – a noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

PUBLIC SAFETY – Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff, Public Safety), detention and/or correction (county jail), protective inspections (building and zoning inspections), emergency and disaster relief services (emergency management, communications system), and medical examiner.

– Q –

QUASI-JUDICIAL PUBLIC HEARING – Unlike legislative ones, Quasi-Judicial Public Hearings involve the legal rights of specific parties, and the decisions made as a result of such hearings must be based upon and supported by the

"record" developed at the hearing. Quasi-judicial hearings are subject to stricter procedural requirements than legislative hearings. Most quasi-judicial hearings held by local government bodies involve land use matters, including site specific rezones, preliminary plats, variances, and conditional uses.

– R –

REAL PROPERTY – Real estate, including land and improvements, classified for purposes of tax assessment.

REAL PROPERTY TAX BASE – All land, buildings and other structures attached to it that are taxable under state law.

RECLASSIFICATION – A change in the classification and corresponding job title of an existing position which results from a major change in assigned responsibilities.

RECOMMENED BUDGET – The budget formally submitted by the County Administrator to the Board of County Commissioners for its consideration.

RECURRING COSTS – Costs incurred on a recurring and generally regular basis throughout a facility's economic life, typically for operation, normal maintenance, and anticipated repair or replacement of components or subsystems.

RECURRING REVENUES – Revenues that can be expected to be received each year unless specific action is taken to eliminate the source.

REFERENDUM – Presenting an issue to the voters of the County where a majority of voters decide on the issue.

REFUNDING BOND – A bond issued to pay off another bond to obtain better interest rates and/or bond conditions. This is allowed one time only per bond issue.

RESERVE – An account used either to set aside budgeted revenues that are not required for expenditures in the current budget year, or to earmark revenues for a specific future purpose.

RESERVE FOR CONTINGENCIES – An amount set aside, consistent with statutory authority that can subsequently be appropriated to meet unexpected needs.

RESOLUTION – A special or temporary order of a legislative body that requires less legal formality than an ordinance or statute.

RESOURCES – Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REUSE – Reclaimed treated wastewater effluent that is suitable and usable for direct beneficial use by the public.

REVENUE – All funds that the County receives as income, including items such as tax payments, fees for specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

REVENUE BONDS – When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES – A formal estimate of how much revenue will be earned from a

specific revenue source from some future period.

REVENUES – 1.) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. 2.) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in is classified separately from revenues.

REVERSE OSMOSIS – A method of water treatment to produce potable water.

RISK MANAGEMENT – An organized, economical attempt to protect a government's assets against accidental loss.

ROLLED-BACK RATE – The millage rate that would generate the same ad-valorem tax revenue as was generated the previous year excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must advertise a tax increase. The advertisement must also state the amount of tax that the rolled-back rate would generate, as well as the amount of revenue to be generated by the proposed tax increase.

– S –

SALES TAX – Tax imposed on the taxable sales of all final goods.

SERVICE LEVEL – Service(s) or product(s) which comprise actual or expected output of a given program. Focus is on results, not measures of workload.

SHARED REVENUES – Revenues levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level, with another government or class of governments.

SHORT-TERM GOALS – Identified expectations the organization has targeted to reach over a time period between one and three years.

SPECIAL ASSESSMENTS – Collections resulting from compulsory levies against certain properties to defray all or part of the cost of specific improvements or services presumed to be of general benefit to the public and of special benefit to the assessed property.

SPECIAL ASSESSMENT DISTRICT (SAD) – A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL IMPROVEMENT SERVICE DISTRICT (SISD) – Is a special purpose district. It occurs when property owners within a district agree to the collection of additional taxes in order to fund improvements within the district. Improvements may include infrastructure, such as street lights, etc.

SPECIAL REVENUE FUNDS – To account for specific sources of revenue that is legally restricted for expenditures of specific purposes.

STATE-SHARED REVENUE – Includes the County's portion of state sales tax revenues, state-collected communications fees and gasoline taxes.

STATUTE – A written law enacted by a duly organized and constituted legislative body.

STRATEGIC PLANNING – The continuous and systematic process that guides members of the County to make decisions about the County's future; develop the necessary procedures and operations to achieve the future goals and plans; and determine how success will be measured.

STRATEGIC PLANS – A practical, action-oriented guide based on an examination of internal and external factors that directs goal-setting and resource allocation to achieve meaningful results over time. The County's strategic plan establishes the future direction of and reflects the strategic or critical issues facing the whole organization.

– T –

TAX INCREMENT FINANCING (TIF) – A public financing method that is used as a subsidy for redevelopment, infrastructure and other community –improvement projects. TIF is a method to use future gains in taxes to subsidize current improvements, which are projected to create the conditions for said gains. The completion of a public or private project often results in an increase in the value of surrounding real estate, which generates additional tax revenue. Sales-tax revenue may also increase, and jobs may be added, although these factors and their multipliers usually do not influence the structure of TIF.

When an increase in site value and private investment generates an increase in tax revenues, it is the "tax increment." Tax increment financing dedicates tax increments within a certain defined district to finance the debt that is issued to pay for the project. TIF

was designed to channel funding toward improvements in distressed, underdeveloped, or underutilized parts of a jurisdiction where development might otherwise not occur. TIF creates funding for public or private projects by borrowing against the future increase in these property-tax revenues.

TAX LEVY – The total amount to be raised by general property taxes.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equal 5 dollars for each thousand of taxable value.

TAX ROLL – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TAX ROLL – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2000 calendar year would be used to compute the ad valorem taxes levied for the FY 2000/01 budget.

TAXABLE VALUATION – The value used for computing the ad-valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principle residence. There are also exemptions for disability, government owned and non-profit owned property.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special

assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXING AUTHORITY – When a legislative body has the legal ability to impose a tax on its citizens.

TAX BASE – The total taxable value of real property (land, buildings and related improvements), commercial property and personal property (cars, boats, business tangible equipment) within the County.

The total property valuation on which each taxing authority imposes its tax rates.

TENTATIVE BUDGET – The preliminary budget approved by the Board of County Commissions for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER – A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers from other funds while appropriation transfers reflect transfers to other funds.

TRANSFERS IN/OUT – Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRANSPORTATION – Costs incurred for the safe and adequate flow of vehicles, travelers and pedestrians are included. Specific subcategories include road and street facilities, traffic engineering, street lighting (County

Department of Public Works), airports (Port & Airport), water transportation systems (canals, terminals, dock and ports), and transit systems.

TRIAL BALANCE – The aggregate of all debit and credit balances at the end of an accounting period that (1.) shows if the general ledger is in balance (total debits equal total credits) before making closing entries; (2.) serves as a worksheet for making closing entries; and (3.) provides the basis for making draft financial statements.

TRIM NOTICE – "True rate in Millage," a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

TRUST AND AGENCY FUND – Trust and Agency Funds are used to account for assets held by a governmental unit acting as a trustee or agent for individuals, organizations, other governmental units, or other funds of the same government.

TRUST FUNDS – A trust fund is an account for cash set-aside in a trustee capacity such as donations for certain programs.

TRUTH IN MILLAGE (TRIM) – A 1980 law enacted by the Florida legislature that changed the budget process for local taxing agencies. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

The Florida Truth In Millage Act serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of

their property and / or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the “rolled back” rate).

– U –

UNENCUMBERED BALANCE – The amount of an appropriation that is not encumbered. It is essentially the amount of funds still available for future needs.

UNIFORM ACCOUNTING SYSTEM – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

UNINCORPORATED AREA – That portion of the County that is not within the boundaries of any municipality.

UNRESERVED FUND BALANCE – In a governmental or expendable trust fund, the balance of net financial resources that are spendable or available for appropriation. In a non-expendable trust fund, the portion of fund balance that is not legally restricted.

USER FEES – These are charges for certain County services used by the public. Examples include: fees for the use of swimming pools and fees charged for summer camps, classes or facility rental.

USES – Total expenditures and transfers to other funds that decreases net financial resources.

– V –

VALUATION – The dollar value of property assigned by the County Property Appraiser.

VISION – A statement of an organization’s strategic plan for the future. It is an objective statement that describes an entity’s most desirable future state. An organizational vision employs the skills, knowledge, innovation and foresight of management and the workforce in order to communicate effectively the desired future state.

– W –

WARRANT – A voucher authorizing payment or receipt of money.

ABBREVIATIONS / ACRONYMS

ADA: Americans with Disabilities Act	COLA: Cost of Living Adjustment
AP: Accounts Payable	CP: Comprehensive Plan
A/R: Accounts Receivable	CPI: Consumer Price Index
BMP: Best Management Practice	CPSL: City of Port St. Lucie
BOCC: Board of County Commissioners	CRA: Community Redevelopment Agency, or Community Redevelopment Areas
CAD: Computer Aided Dispatch System	CRP: Community Redevelopment Plan
CADD: Computer Aided Design and Drafting	CY: Calendar Year
CAFR: Comprehensive Annual Financial Report	DCA: Department of Community Affairs
CBC: Citizens Budget Committee	DEP: Department of Environmental Protection
CCE: Community Care for the Elderly	DJJ: Department of Juvenile Justice
CDBG: Community Development Block Grant	DOR: Department of Revenue
CDMP: Comprehensive Development Master Plan	DR 420/422: Department of Revenue forms certifying taxable assessed value
CERT: Community Emergency Response Team	DRC: Development Review Committee
CEU: Continuing Education Unit	EAR: Evaluation and Appraisal Report
CFP: City of Fort Pierce	ED: Erosion District
CGFO: Certified Government Finance Officer	EDC: Economic Development Council
CGFOA: Certified Government Finance Officers Association	EM: Emergency Management
CIP: Capital Improvement Program, or Construction in Progress	EOC: Emergency Operations Center
CO: Change Order	EQ: Equipment
COA: Council On Aging	ERD: Environmental Resources Department
COBRA: Consolidated Omnibus Budget Reconciliation Act	EXP: Expenditures
COC: Clerk of Court	F & F: Fines and Forfeitures
	FAA: Federal Aviation Administration

FASB: Financial Accounting Standards Board

FCT: Florida Community Trust Fund

FDEP: Florida Department of Environmental Protection

FDOT: Florida Department of Transportation

FGFOA: Florida Government Financial Officers Association

FEMA: Federal Emergency Management Agency

FFA: Future Farmers of America

FICA: Federal Insurance Contributions Act (Medicare and Social Security taxes)

FIND: Florida Inland Navigation District

FLMP: Florida Land Management Program

FMLA: Family Medical Leave Act

FP&L: Florida Power & Light

FP: Fort Pierce

FPUA: Fort Pierce Utility Authority

FRDAP: Florida Recreational Development Assistance Program

FS: Florida Statute

FSTED: Florida Seaport and Economic Development

FT: Full Time

FTE: Full-time Equivalent position

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principles

GASB: Governmental Accounting Standards Board

GFOA: Government Finance Officers Association

GIS: Geographic Information System

GL: General Ledger

GMA: Growth Management Act

GOB: General Obligation Bond

GPS: Global Positioning System

H&CS: Housing & Community Services

HBOI: Harbor Branch Oceanographic Institute

HCRA: Health Care Responsibilities Act

HIPAA: Health Insurance Portability and Accountability Act

HMO: Health Maintenance Organization

HR: Human Resources

HRS: Health and Rehabilitative Services

HUD: Housing and Urban Development

HVAC: Heating, Ventilation and Air Conditioning

ICMA: International City/County Management Association

IRSC: Indian River State College (formally IRCC - Indian River Community College)

IT: Information Technology

IRDB: Industrial Revenue Development Bonds

JAC: Juvenile Assessment Center

JPA: Joint Participation Agreement

LAN: Local Area Network

LDR: Land Development Regulation

LETF: Law Enforcement Trust Fund

LOC: Letter of Credit, or Line of Credit

LOGT: Local Option Gas Tax

MC&CMS: Mosquito Control & Coastal Management Services

MHz: Megahertz

MOU: Memo of Understanding

MPO: Metropolitan Planning Organization

MSBU: Municipal Service Benefit Unit

MSTU: Municipal Service Taxing Unit

OAA: Older Americans Act

OMB: Office of Management & Budget

OPEB: Other Post Employment Benefits

OSHA: Occupational Safety and Health Administration

NACO: National Association of Counties

NPDES: National Pollutant Discharge Elimination System

NRCS: National Resource Conservation Service

NSF: Non-Sufficient Funds

P&DS: Planning & Development Services

P&SF: Parks & Special Facilities

PA: Property Appraiser

PC: Personal Computer

PCARD: Purchase Card

PO: Purchase Order

PR&F: Parks, Recreation & Facilities

PPO: Preferred Provider Organization

PS&C: Public Safety & Communications

PSL: Port St. Lucie

PT: Part-time

PUD: Planned Unit Development

PW: Public Works

R&B: Road and Bridge

R&E Park: Research & Education Park

R&R: Renewal and Replacement

RAD: Radiological

REP: Radiological Emergency Preparedness

REV: Revenues

RFB: Request for Bid

RFI: Request for Information

RFP: Request for Proposal

RFQ: Request for Quote

ROW: Right-of-Way

RP&S: Regional Parks & Stadiums

SAD: Special Assessment District

SIDI: Special Improvement Service District

SFWMD: South Florida Water Management District

SHIP: State Housing Initiative Partnership

SJPA: Supplemental Joint Participation Agreement

SLC: St. Lucie County

SLCTV: St. Lucie County Television

SLW: St. Lucie West

SO: Sheriff's Office

SOE: Supervisor of Elections

SRO: School Resource Officer

SISD: Special Interest Service District

STOP: Stallite Tracking Of People

T&V: Tourism & Venues

TC: Tax Collector

TCCLG: Treasure Coast Council of Local Governments

TCERDA: Treasure Coast Education, Research and Development Authority

TCRPC: Treasure Coast Regional Planning Council

TCREP: Treasure Coast Research and Education Park

TDC: Tourist Development Council

TIC: True Interest Cost

TPL: Trust for Public Land

TPO: Transportation Planning Organization

TRIM: Truth in Millage

W&S: Water & Sewer

WAN: Wide Area Network

WTP: Water Treatment Plant

WW: Wastewater

WWTP: Wastewater Treatment Plant

VA: Veterans Administration

VAB: Value Adjustment Board

VoIP: Voice over Internet Protocol telephone system

VSO: Veterans Services Officer

YTD: Year To Date



Our thanks to St. Lucie County Communications for cover design and photos

Cover photo:

South Causeway Bridge over the Indian River Lagoon

Front Arrow Photos (L-R)

- **Opening Day at First Data Field in Port St. Lucie**
- **Groundbreaking for the Sunshine Kitchen at the Research Park**
- **New boardwalks at St. Lucie Village Heritage Park**

Inside Front Cover

- **Mosquito Control fogging in the White City area**
- **Board of County Commissioners' employees volunteering at the Treasure Coast Food Bank**
- **Road & Bridge staff members installing Wildlife Crossing signs on Midway Road**
- **Financial accountability**

Back Arrow Photos (L-R)

- **Sinking of the Tug Kathleen: A St. Lucie County artificial reef in 140 feet of water**
- **A Gulf Fritillary at DJ Wilcox Preserve**
- **Science Lab at the Zora Neale Hurston Library**



St. Lucie County Board of County Commissioners, 2300 Virginia Ave., Fort Pierce, Florida,
34982 www.stlucieco.gov