

FISCAL YEAR FINAL BUDGET

ST. LUCIE BOARD OF COUNTY COMMISSIONERS

2019



**ST. LUCIE
COUNTY
FLORIDA**



WHAT'S IMPORTANT TO ST. LUCIE COUNTY



SERVICE

We will build a reputation for being laser focused on customer service both to our external customers, our community partners and also to each other within the organization.



COMMUNITY

As a team we will be an integral part of building a stronger community not only for today, but for future generations.



PEOPLE

We are going to have the right people in the right positions with the right training, support, and work environment to be successful.



FINANCIAL MANAGEMENT

The key to building a successful foundation for any organization is having financial stability. We have and will continue to be good stewards of our public tax dollars.



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**ST. LUCIE COUNTY
BOARD OF COUNTY COMMISSIONERS
FISCAL YEAR 2019 FINAL BUDGET**



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**St. Lucie County
Florida**

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morrill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the St. Lucie County Board of County Commissioners, Florida for its annual budget for the Fiscal Year beginning October 1, 2017. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

-St. Lucie County OMB staff

TO: Board of County Commissioners

FROM: Howard N. Tipton, County Administrator

DATE: October 25, 2018

SUBJECT: FY 2018-2019 Adopted Budget



EXECUTIVE SUMMARY

The St. Lucie Board of County Commissioners adopted budget for FY 2018/19 in the amount of \$546,309,510 is decreasing by \$10,906,210 from the FY 2017/18 adopted budget mostly due to the timing of capital projects and grants.

This past fiscal year has seen solid economic growth across St. Lucie County, with unemployment at near record lows and job creation at record highs. A key objective of the Board of County Commissioners, this economic growth has been built on the expansion of targeted industries with reasonable performance based incentives and a “how can we help you build or expand your business” attitude.

A key and historic investment by the County this past year was the purchase of the working waterfront at the Port of Fort Pierce as well as a 10% interest in an adjoining property. This \$25 million acquisition, financed over 30 years with no tax increase required, will create a large vessel maintenance facility that will generate more than \$100 million of economic activity and create in time an estimated 900 new jobs.

The County serves as the Port Authority for the Port of Fort Pierce and for the first time in 100 years is now in a position to dramatically reshape the business impacts of one of Florida’s 15 deep water ports. Believing that a healthy economy is an essential foundation for the future, the progress made over the past several years is never accomplished in a vacuum as it takes a total community effort. The County has over the course of this year continued its collaboration with its cities, the school board, Indian River State College (IRSC) and our other education partners, the Chamber of Commerce, the Economic Development Council (EDC), the realtors and home builders, and most of all our citizens and community groups.

Collaboration and partnership are also key objectives for this Board and that’s evidenced in not only our economic activities but also in the areas of public safety, tourism, environmental protection, legislative affairs, parks and recreation, libraries, human resources, not-for-profit agencies, and many more. From working with Martin County on the 800 MHz radio system to coordinating legislative services with the School Board and the City of Fort Pierce, from working with United Way and Red Cross in hurricane disaster recovery efforts to having representatives from both cities in our leadership development programs, we’re stronger and more effective when working together.

Hurricane Irma, our second storm in just eleven months after Hurricane Matthew, caused approximately \$20 million in damage to county infrastructure and \$40 million in public infrastructure impacts community wide. Impacts to the beaches, mosquito control impoundments, and to roads and drainage facilities make up the majority of the damages for the county. There is very little insurance recovery available and applications have been made to FEMA and other agencies for recovery assistance. That having been said, the prospect of any quick infusion of capital from FEMA appears unlikely as they process unprecedented claims from Puerto Rico, Houston, virtually the entire state of Florida, and from

areas hit at the other extreme by wildfires. With a strong reserve policy, the County has been able to begin making repairs, however without timely reimbursements reserve levels are lower than is desired.

The two hurricanes over the past year have highlighted significant infrastructure needs. Whether it is roads impacted by canals and drainage systems that fail, whether it is stormwater pipe or culverts that collapse, whether it is bridges that are closed for structural reasons, the rainfall from these storms has shown the dire need for regular maintenance and replacement of our critical infrastructure. The community will have another say as to how they want to address this through the half-cent sales tax initiative that will be on the ballot in November of 2018. While it is currently showing positive support, should it not pass the budget impacts for all county functions will be significant as there would be an immediate need to shift resources from general government operations to public works projects.

The 2017 Florida Legislature placed on the ballot a property tax reduction that will require voter approval. It essentially provides an additional \$25,000 property tax exemption to homesteaded properties that have a value greater than \$125,000. Should it pass, the loss of tax revenue for the county across all funds will be \$8 million for Fiscal Year 2019/20. While only benefiting about a 1/4 of St. Lucie properties, it has the potential to impact all properties and citizens through increased tax rates and/or service impacts. There is currently no financial plan to deal with this potential shortfall. At the same time and since Fiscal Year 2015/16, the County has been committed to eliminating its reliance on reserves to balance the budget by 2020. Progress continues to be made and this coming fiscal year will include another \$2 million payment from the new revenues coming in to buy down the deficit. The Office of Management and Budget believes that with this \$2 million investment and another investment the following fiscal year that the County will have addressed the current shortfalls. Unfortunately, this fiscal discipline does not begin to address the impacts from the possible ad valorem (property tax) exemption discussed previously.

Lastly, progress was made this past year with employee salaries thanks in large part to a restructuring of the health insurance program. The goal was to take every dollar saved through these changes and invest them back into our employees and that worked well for this year. Next year, as the local economy continues to heat up including impacts on wages and recognizing that county employees are still approximately 10%-15% below market rates, there are additional budget pressures to remain competitive. This is true not only for Board employees, but for our Constitutional Officers as well. Overall, St. Lucie County enters this next budget cycle with many positives and a few important challenges. The County has a stronger local economy and lower unemployment rates than has been seen in a decade. Our school board partners have lead an amazing resurgence in graduation rates and Indian River State College is once again a finalist for the Aspen Award. Crime is down and the value of homes and property is up. The challenges continue to be resources for critical infrastructure needs and stopping the unnecessary battles with the state legislature that diminish resources and strain relationships. We're better when we work together.

ACCOMPLISHMENTS FROM FY2017/18

Community

- Completed and opened the County's sixth Branch Library, the Paula A. Lewis Branch Library. Opened the Library's second Creation Station Studio, complete with 3D printing, virtual reality animation and recording capabilities
- Completed construction of the Midway Road (between Selvitz Road and 25th Street) Widening Project
- Began construction of Kings Highway and Indrio Road intersection improvements
- Implemented a countywide bike-share program consisting of nine stations with fifty bicycles

People

- Expanded the Lean Six Sigma Greenbelt Training
- Graduated the initial executive leadership (IGNITE) and the employee mentoring (SPARK) programs
- Opened a second Employee Health Clinic Location
- Implemented Employee Relations Training

Customer Service

- New software was implemented to improve efficiencies and performance of the code enforcement process
- Supported partners in providing free volunteer income tax assistance to approximately 1,400 households
- Earned four awards from the Florida Public Relations Association and the Palm Beach Chapter of the Public Relations Society of America
- Implemented the mobile citizen request management app

Financial Management

- Implemented performance management software
- Quarterly budget reports to report the status of the budget to management and the Board of County Commissioners
- Quarterly reports on major capital improvement projects to report the status of the budget to management and the Board of County Commissioners
- Restructured the County's health insurance plan and implemented a new Compensation Plan

ECONOMIC DEVELOPMENT

As of February this year, St. Lucie's unemployment was 4.7% compared to 5.5% this time last year. The State's and U.S. unemployment were at 3.9% and 4.1% respectively, this same time period. Over the last two years the County has continued to partner with the St. Lucie County EDC and the Cities of Fort Pierce and Port St. Lucie projecting the retention and creation of 4,714 jobs representing \$194.7M in new income and \$758.4M in new output.

Total Building Permit activity for May 2018 increased 17.68% compared to the same time last year allowing for a 28.19% increase in revenues. Overall construction valuations is up from \$11,892,283 last year to \$18,074,180 as of May this year an increase of 51.20%.

The Florida Realtors Association report for the month of May 2018 had the median sales price for single-family homes at \$223,000, for St. Lucie County, up from \$205,000 this time last year. The inventory supply has held at 3.5 months. The median sales price for townhouses/condominiums was \$194,500 up from \$180,950 a year ago. Inventory is a bit higher at 5.1 months.

The County is the largest investor in the Economic Development Council of St. Lucie County at \$250,000 annually. The EDC continues to grow its impact on the community and is working well with the County, the cities, and the targeted segments of the business community.

In terms of job creation in the unincorporated area, the Planning & Development Services Department continued to assist new businesses opening in the County along with retention and expansion of existing businesses. For the year, the county has seen steady job growth in several sectors of the market.

Job creation has continued into 2018, in the unincorporated area of the County. There have been 104 companies new and/or expanded, including Targeted Industries to date completing approvals and permits for construction. Some of the highlights are:

- ABC Home Medical Supply headquarters relocation and expansion- 35 jobs/\$85,000 improvements
- Builders FirstSource manufacturing expansion- 40 jobs/\$3.5M improvements
- Maverick Boat Group manufacturing expansion completion July 2018- 100 jobs/\$6M improvements
- City Electric Supply manufacturing expansion- 50 jobs (222 existing)/\$38M improvements
- Radical Cosmetics new manufacturing facility- 50 jobs/\$1.8M improvements
- Tattoo Yachts new manufacturing facility- 49 jobs/\$1.5M improvements

All of the above are Targeted Industries who have committed to moving to St. Lucie County (including the cities of Fort Pierce and Port St. Lucie) or expanding their existing facilities here.

Treasure Coast International Airport continues its development as an economic engine for the County. The completion of the renovation of the US Customs & Border Patrol facility paves the way for the opening of a Global Entry Enrollment Center later in 2018. Design of the County's new Maintenance, Repair and Overhaul hangar is nearly complete and it is slated to begin construction in late 2018, as well. Extensive enhancement to the Airport's entrance area and parking lot are also scheduled to be ready for use in late 2018. The Airport welcomed its first commercial service in decades in early 2018, and its success will lay the foundation for expansion in the coming years.

The Port of Fort Pierce finally received long-needed support through the County's purchase of the former Indian River Terminal. Supported by the State & County's investment in the now- completed reconstruction of 2nd street as the main artery through the Port, the County issued a Request for Qualifications for the private operation and development of the Terminal, and expects to have its partner in place by fall, 2018. Projections show the potential of nearly 900 jobs created within 3 to 5 years and over \$100 million generated annually for the local economy. The County's purchase of the former Indian River Terminal is seen as a catalyst for the development of the entire Port area, including Fisherman's Wharf as discussions regarding its future continue.

OUTSTANDING ISSUES

The budget addresses many key issues. Some of which are ongoing issues that take more than one budget cycle to address. Some of these issues are:

Budget Stabilization

In 2015, the County developed a 5-year plan to stabilize the budget, as we were spending more in the General Fund and the Fine and Forfeiture Fund each year than we were collecting in revenue. The goal was to eliminate this imbalance by Fiscal Year 2020. The Adopted Fiscal Year 2019 Budget represents the fourth year of that plan utilizing \$2 million from revenue generated from property value growth.

Deferred Maintenance on Facilities and Roads

Road projects remain severely underfunded. Road resurfacing is currently on a 75 year cycle (15-20 years is preferred). St. Lucie County is doing more with chip seal and micro-surfacing but still need to

get to 25 miles of roadwork annually instead of the 5 miles currently. It is hopeful that the 2018 sales tax initiative will ameliorate this issue.

Another significantly underfunded area is drainage where roads are now closed due to failing drainage pipes, exacerbated by the 2017 hurricane season. For both water quality and flood control, the stormwater program requires additional investment.

Public works has identified approximately \$85 million in priority projects to be funded through the sales tax initiative. The projects are in the following categories: repaving projects, bridge replacements, culvert replacements, culvert (lining) repair, water quality, roadway improvements, intersection improvements, sidewalk improvements and miscellaneous improvements.

If the referendum passes, the estimated revenue for St. Lucie County BOCC is approximately \$108 million over the ten (10) year period. The remaining funds allows for unanticipated projects that may arise over the next ten (10) years and unforeseen costs associated with contractor and commodity supply and demand costs. This would make a significant impact on much needed infrastructure improvements.

Competitive Employee Compensation

Last year, Human Resources conducted a compensation review of selected positions and found that St. Lucie County BOCC pay plan ranges were 25% lower than surrounding governmental agencies across the board. To address this problem with limited resources, St. Lucie County worked to find ways to save money from the County's health insurance plan. A new low cost, high deductible plan was offered to employees, wellness initiatives were expanded, and a second employee health clinic was opened. The efforts to reduce costs have been highly successful with approximately 60% of employees choosing the low cost insurance option.

By restructuring the County's health insurance program, pay plan adjustments were made that made a significant improvement in the pay plan and adjusted the ranges by approximately 15% bringing the County closer in line with the market. The Adopted Fiscal Year 2019 budget includes a 3.5% pay increase or \$0.75 per hour, whichever is greater. This increase was partially funded from savings from the health plan, as we have committed to investing any savings achieved from the restructuring back into salaries.

NEW ISSUES

St. Lucie County has also been presented with some new challenges that affect the upcoming budget year including:

School Resource Officers

As a result of the tragic shooting at Marjory Stoneman Douglas High School, new state legislation requires major changes in school security. The legislation does provide some funding from the State although the State funding is expected to fall significantly short of the actual cost of the program.

The School Board, Local Law Enforcement, the Cities, and the County all play a role in this issue. The School Board and the Sheriff have entered into an agreement for the Sheriff's Office to be the lead agency for providing officers in the schools. At the time of the Sheriff's original Fiscal Year 2019 budget submission, the anticipated cost net of State contributions was estimated to be \$6 million. However, as the requirements have been clarified coupled with the reality that it is not feasible to hire all of the needed

officers at once given the time it takes for the hiring and the academy process, the cost for the first year is anticipated to be significantly less than the amount requested.

Prior to 2010, the County through the Sheriff's Office and the School Board had a 50/50 partnership when it came to funding school resource officers. In 2010, the School Board discontinued funding and in recent year's has started funding about \$400,000 per year. As we work through the next year, we plan to work closely with the School Board and the Sheriff's Office regarding each of our roles in this partnership as we all work towards our common goal of keeping St. Lucie County safe.

Storm Impacts on Reserves

St. Lucie County experienced impacts from two hurricanes in Fiscal Year 2017, Hurricane Matthew in October of 2016 and Hurricane Irma in September of 2017. The repairs from these storms coupled with a very slow FEMA reimbursement process has placed significant demands on our reserves, especially in our Mosquito Control and Public Works Departments. General Fund reserves are also being utilized to cover storm related expenses.

Ad Valorem Exemption

The additional ad valorem exemption, should it pass, would have an estimated \$8 million impact on St. Lucie County BOCC. However, the costs to provide services don't go down just because the revenue does. This loss of revenue would severely limit St. Lucie County's ability to provide services.

Of the 166,371 parcels of property in St. Lucie County, only 43,475 (26%) are homesteaded and have an assessed value of over \$100,000 making them eligible for a full or partial \$25,000 exemption. The other 74% of the parcels would experience reduced services and/or increased millage rates, with no offsetting benefit.

BUDGET PRIORITIES

The Adopted Fiscal Year 2019 Budget was developed with fiscal sustainability, public safety, and infrastructure as main concerns.

Ensuring Financial Sustainability

The November ballot will have a dramatic effect on the County's fiscal resources. The sales tax initiative, if successful, will address many of the County's infrastructure needs. We are hopeful that it will pass. However, if it does not, St. Lucie County's will be faced with reevaluating the Fiscal Year 2019 budget as we are currently experiencing infrastructure failures as Hurricanes and other weather events have strained our infrastructure. The potential loss of revenue from the additional homestead exemption will also strain the County's resources and ability to provide services.

With the deferred maintenance on roads and facilities and the looming ad valorem exemption, it is increasingly more important that the County focus on having a sustainable budget. The Fiscal Year 2019 Adopted Budget continues with the five-year plan to address financial sustainability by allocating \$2 million of the revenue generated from property tax growth to covering the gap between revenues and expenditures. While this brings us closer to our goal, our infrastructure needs and the additional homestead exemption threaten our ability to achieve that goal by Fiscal Year 2020.

Public Safety

Public Safety has been a priority for the County. Over the last couple of years, the County has invested in a new 800 MHz system, the jail security system, replacing 115 Sheriff vehicles, and supported increases in the Sheriff's budget.

The adopted budget includes an appropriation amounting to 50% of the new revenue available for allocation in the General Fund and Fine and Forfeiture Fund (\$4.1 million) to fund increases in the Sheriff's budget. The remaining 50% is allocated to fund all of the other services that the County provides including requests from other agencies (Clerk, Property Appraiser, Supervisor of Elections, Medical Examiner, Public Defender, State Attorney, and Non-profit agencies) and the BOCC departments.

Infrastructure

Infrastructure remains a high priority for the County. The funding for many of the infrastructure needs is tied to the sales tax initiative. If that initiative fails, this priority will take center stage and will not be easily met as we work to address failing infrastructure.

LEGISLATIVE (STATE BUDGET IMPACT)

Each year, the State of Florida has a significant impact on St. Lucie County's budget in terms of what the State Legislature chooses to fund and the mandates that they place on local governments. This impact is affected by funding provided to St. Lucie County or other agencies within the County. The following projects that impact St. Lucie County were approved as part of this year's State legislative process:

Education

- In partnership with Indian River State College, \$47,675,481 has been appropriated to the college. Included in this allocation is \$5 million for the construction of their vocational building

Health & Human Services

- The Ardie R. Copas Veterans' Nursing Home received an additional \$200,000 for the construction of the 120-bed nursing home to be built in Tradition. St. Lucie County was selected as the site for the seventh state veterans' nursing home following a unanimous vote at the Sept. 23, 2014 Cabinet Meeting
- New Horizons of the Treasure Coast has received \$1,393,482 for community mental health services for our area
- Worked to ensure that Congress passed a Continuing Resolution that included full-year funding for the Department of Veterans' Affairs, including a robust and necessary \$90 million for "Grants for Construction of State Extended Care Facilities"

Environment & Natural Resources

- The UF/IFAS secured \$540,000 in funding for its invasive plant and insect laboratory in Fort Pierce. Opened in 2004, the lab continues to help save the state millions of dollars annually in controlling Invasive plants and insects
- Beach and Inlet Management Projects through the Department of Environmental Protection received \$679,185 towards the construction of a sand trap at the Fort Pierce Inlet. Also a total of 183,000 was provided for post construction monitoring at Fort Pierce Beach and reimbursements
- Successful in establishing the Final Chief's Report for the South St. Lucie County Beach nourishment project, the report is ready for Congressional authorization

- Secured nearly \$6 million in the Corps of Engineers Fiscal Year 2017 Work Plan to nourish Fort Pierce Beach in Spring 2018
- Successful in getting the SAND Act introduced in the House and Senate to authorize the Corps of Engineers to consider non-domestic offshore sand when constructing federal beach projects

Transportation & Economic Development

- The Florida Department of Transportation Work Plan for St. Lucie County includes over \$93.4 million. These projects include, \$666,667 for construction of bulkhead at Fisherman's Wharf, \$1.8 million to replace and construct new signage at the entrance of Treasure Coast International Airport and \$225,000 to conduct a feasibility study for the airport connector to St. Lucie Blvd
- Successful in the passage of House Bill 891, which will remove a burden on our local restaurants by allowing those restaurants with a service area of 2,500 square feet and serving 150 persons to apply for an SRX License. Prior to the passage of the bill these restaurants were required to have a service area of 4,000 square feet and serve 200 persons

BUDGET APPROACH

Generally speaking, a budget is the ultimate policy document. It is, in its simplest form, the application of resources to the priorities of the organization. The development, approval, and execution of St. Lucie County’s Annual Budget is essentially a year round process that involves understanding of the financial forecasts and legislative impacts, reviewing the impacts of property valuations and aligning the Boards’ priorities and direction.

As part of the budget development process, the County’s various services are broken down into strategic operational areas that include Infrastructure; Public Safety; Environment; Community & Economic Services; Culture and Recreation; and Administrative Services. The most efficient organizations are those who have their strategic operational areas aligned with the Mission, and here in St. Lucie County, we do this through alignment of the County’s various Focus Areas with the associated Strategic Objectives and our Strategy Map below depict the organizations strategic alignment:

Table 1

St. Lucie County 2019 Strategy Map
Our Core Values: Integrity • Professionalism • Accountability • Excellence

GUIDING PRINCIPLES & VALUES

Our Mission
 To provide excellent customer service that advances a safe community, maintain a high quality of life and protects the natural resources.

<i>Governance</i>	<i>Perspective</i>	<i>Objectives</i>	<i>Initiatives</i>	<i>Performance Measures</i>
<i>Operational Areas</i>	SERVICE	<ul style="list-style-type: none"> • Deliver excellent customer service • Innovations 	<ul style="list-style-type: none"> • Public engagement 	<ul style="list-style-type: none"> • Outcome measures • Output/workload measures • Customer service ratings on delivery of service • Customer engagement targets met
Infrastructure	COMMUNITY	<ul style="list-style-type: none"> • Provide for a safe community • Design, construct & maintain infrastructure • Promote economic development • Protect natural resources • Maintain a high quality of life 	<ul style="list-style-type: none"> • Deploy survey instruments to external and internal customers 	<ul style="list-style-type: none"> • Effectiveness ratings • Efficiency ratings
Public Safety				
Environment	PEOPLE	<ul style="list-style-type: none"> • Develop and train workforce 	<ul style="list-style-type: none"> • Employ engagement survey • Develop performance management process • Develop dashboards • Process improvements • Employee development • Develop standard operating procedures 	<ul style="list-style-type: none"> • Employee engagement survey results • Development plans • Training hours
Community & Economic Development				
Culture & Recreation	FINANCIAL MANAGEMENT	<ul style="list-style-type: none"> • Provide transparent & accountable financial management 	<ul style="list-style-type: none"> • Communicate value of county service 	<ul style="list-style-type: none"> • Capital improvement cost vs. plan • Percent of project complete vs. plan
Management Services				

ST. LUCIE COUNTY

The County’s overall business strategy is presented by focus areas, which allows the County to meet the goals in its operational areas that ultimately lead to achieving the Vision. The focus areas are read from bottom to top and start appropriately with **Financial Management** as the key to building a successful foundation for the organization. Next is investing in our most important asset – our **People**. We are going to have the right people in the right positions with the right training, support, and work environment to be successful. Then we can invest in our **Community**. As a team, we will be an integral part of building a stronger community not only for today, but also for future generations. All of these areas together allow the County to deliver exceptional **Services** to our customers, communicate performances, and illustrate the value of services that are provided by the St. Lucie County Board of County Commissioners.

The process outlines the necessary elements that properly allow us to align our Mission and Core Values, and provides further clarity to departments of expected outcomes. This enhances our ability to focus on what is important to the organization.

Budget preparation is a year round process. In February, the Office of Management and Budget (OMB) distributes the Budget Preparation Manual and tentative schedule to the departments. OMB then begins finalizing the schedule for the County Administrator's review, which takes place in May, and the Board's workshops in July. Departments prepare their 'requested' budget during the months of February and March. The County Administrator reviews the budgets in May and the 'recommended' budget is reviewed by the Board during the month of July.

Concurrently with the steps listed above, the Citizens Budget Review Committee, a group of citizens appointed by the Elected Officials, reviews the County's financial position and its budget request. The Citizens Budget Committee makes recommendations to the Board of County Commissioners regarding the County's Final Budget. This is generally done annually as part of the overall budget process in July.

Once the Board approves the budgets and adopts the proposed millage rates in July, OMB notifies the Property Appraiser and prepares the Tentative Budget. The Tentative Budget is presented to the citizens of St. Lucie County and the Board of County Commissioners at the first public hearing in September. The Board will then adopt the Tentative Budget and Tentative Millage as presented or as amended. At the second and final public hearing, the Board adopts the Final Millage and Final Budget.

The budget is adopted at the fund level. During the course of the year, administration may approve the transfer of funds among line items as necessary for proper budgetary and fiscal management. The budget may be amended (increased or decreased) and funds transferred from contingency reserves only by action of the Board of County Commissioners as set forth in Florida Statutes.

The budget formulation, adoption, and execution in St. Lucie County, involve the year round interaction of the Board of County Commissioners, the County Administrator, and staff at various levels within the County. The purpose of the budget process is to identify departmental needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. The budget process for fiscal year 2018 - 2019 for St. Lucie County incorporates the scheduled activities listed on the Budget Preparation and Implementation Calendar, beginning in October 2017.

The Truth in Millage (TRIM) timetable and budget process schedule for fiscal year 2018 – 2019 are as follows:

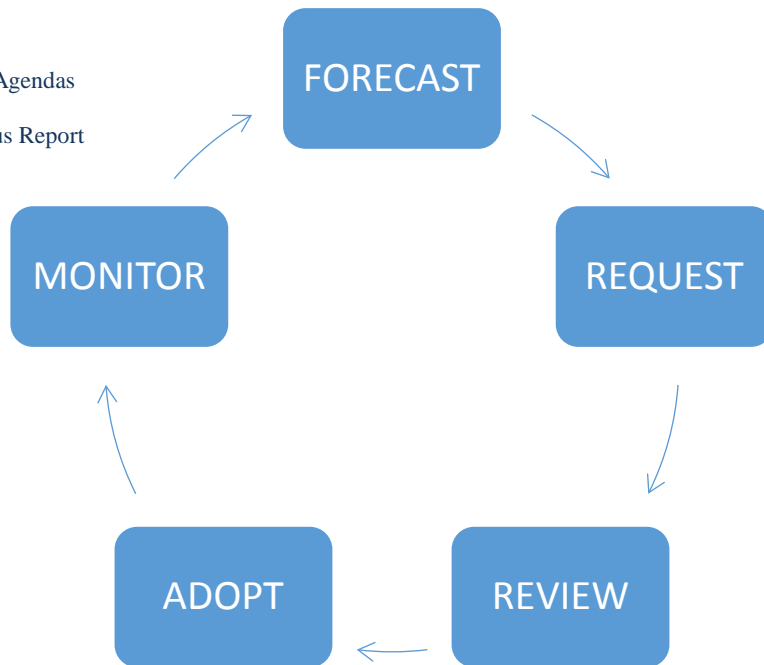
ST. LUCIE COUNTY BUDGET PROCESS OVERVIEW

October – September:

- ✓ Occurs Year Round
- ✓ Budget is loaded into Banner Accounting System
- ✓ Transmit Adopted Millage
- ✓ Review Departmental Accounts
- ✓ Process Line To Lines, Budget Amendments, Budget Resolutions, and New Equipment Requests
- ✓ Verify Departmental Agendas
- ✓ Grant Monitoring
- ✓ Grants Quarterly Status Report
- ✓ Monitor CIP Projects

November – March:

- ✓ Beginning of the Budget Process
- ✓ Outline the Budget Process to the Departments
- ✓ Begin the CIP Process
- ✓ Calculation of Fund Balance Forward
- ✓ Meet with Departments for Revenue and Expense Projections
- ✓ Revenue Projections



January – June:

- ✓ Staff Training of Microsoft Office, Banner, and GovMax as needed
- ✓ Department Requests (including equipment and position changes)
- ✓ CIP Requests
- ✓ Department Mission, Goals, Objectives, and Key Indicators

July – September:

- ✓ Ending of the Budget Process
- ✓ Set Proposed Millage Rates
- ✓ Tentative Budget Adoption
- ✓ TRIM Notice
- ✓ Public Hearings
- ✓ TRIM Advertisement
- ✓ Final Adoption of the Budget

March – September:

- ✓ Review of budget packages submitted
- ✓ County Administrator’s Budget Review
- ✓ Balancing of the Budget
- ✓ BOCC Budget Review Workshops
- ✓ Citizen Budget Committee review

CAPITAL BUDGETING

St. Lucie County maintains a Capital Improvements Plan (CIP), which covers a five-year period and is updated annually. The Office of Management and Budget determines the amount of funds available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. A separate section of this document is designated for the CIP projects detail. Projects in the CIP this fiscal year are funded; however, out years indicate estimated needs and may exceed future available revenues.

RESERVES

A reserve for contingency may be budgeted in each of the funds at an amount not greater than 10% of the total budget in accordance with Florida Statute 129.01 (2)(c). At the Board's discretion, these funds may be allocated as needed during the year to fund unexpected operations or events.

The Board also maintains a designated Emergency Reserve of \$16.5 million. This is in line with GFOA guidelines and would be used for storm events and emergencies/issues that are not anticipated in normal budget development. The Board will also maintain a fund balance reserve for budget stabilization in the amount of \$14 million, which equals the deficit the County experienced in 2010, our most critical year.

In previous years, the Board also allocated \$6 million in a transportation infrastructure reserve, as our current repaving cycle is not sustainable. During Fiscal Year 2018, the County has utilized approximately \$3.8 million of this reserve leaving a balance of \$2.2 million to start Fiscal Year 2019.

BUDGET HISTORY

The State has made decisions with the intent of reducing property taxes. Some of these decisions include:

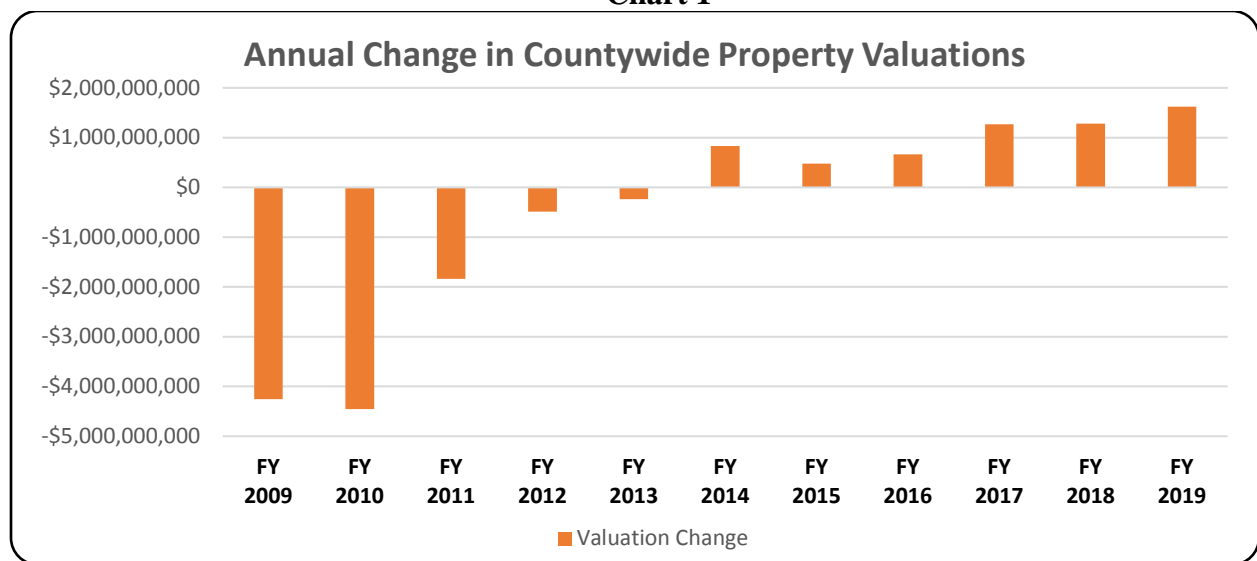
In 2007, the State passed a Tax Reform Bill. St. Lucie County was required to levy a tax rate of 9% below the rolled back rate. In 2008, the voters' approved a Constitutional Amendment, which further changed the taxing system. The Amendment included:

- Double homestead exemption: This gave homesteaders a second \$25K exemption.
- Portability: Homesteaders could take up to \$500,000 of Save Our Homes protections to a new home purchase.
- \$25K personal property exemption: Businesses get a break on the taxes they pay on equipment.
- 10% cap on non-homestead assessment: Property assessments could increase no more than 10 percent each year on non-homestead property.

In 2017, the State passed a proposed constitutional amendment that would provide an additional homestead exemption by \$25,000 if approved by the voters. This issue will be on the November 2018 ballot. If passed, this amendment’s first year will incur a projected loss of \$8 million to St. Lucie County’s Ad Valorem Tax revenues. Also on the November ballot is an extension on the 10% cap on non-homestead property.

As seen in Chart 1, over the last decade, we have seen tumultuous changes in our property values with property values decreasing as much as 20.9% in a single year. As we start to see some of the positive impacts of the economic recovery process, it is natural to want to think that the situation could improve, and property value increases could approach the rapid increases that we have seen in the past. However, St. Lucie County’s taxing ability has been reduced by the caps and limitations enacted by the State.

Chart 1

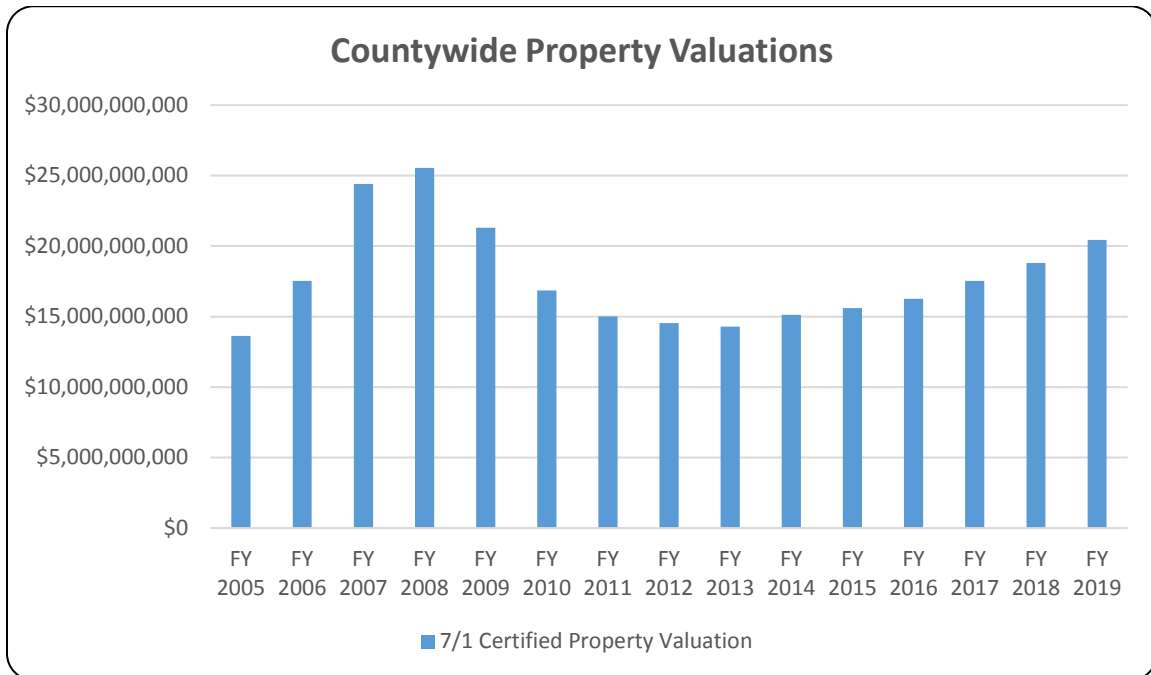


Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll Back Millage Chart

COUNTYWIDE VALUATIONS

From FY 2006 to FY 2008, property valuations increased nearly 50% to a peak of \$25.5 billion, as seen in Chart 2. Beginning in 2009, property valuations declined for five consecutive years, reaching a low of \$14.2 billion, or a net drop of 34.24% in values. In 2014, the property valuations began to gradually increase. For FY 2019, the property values are projected to increase by \$1.6 billion to \$20.4 billion.

Chart 2

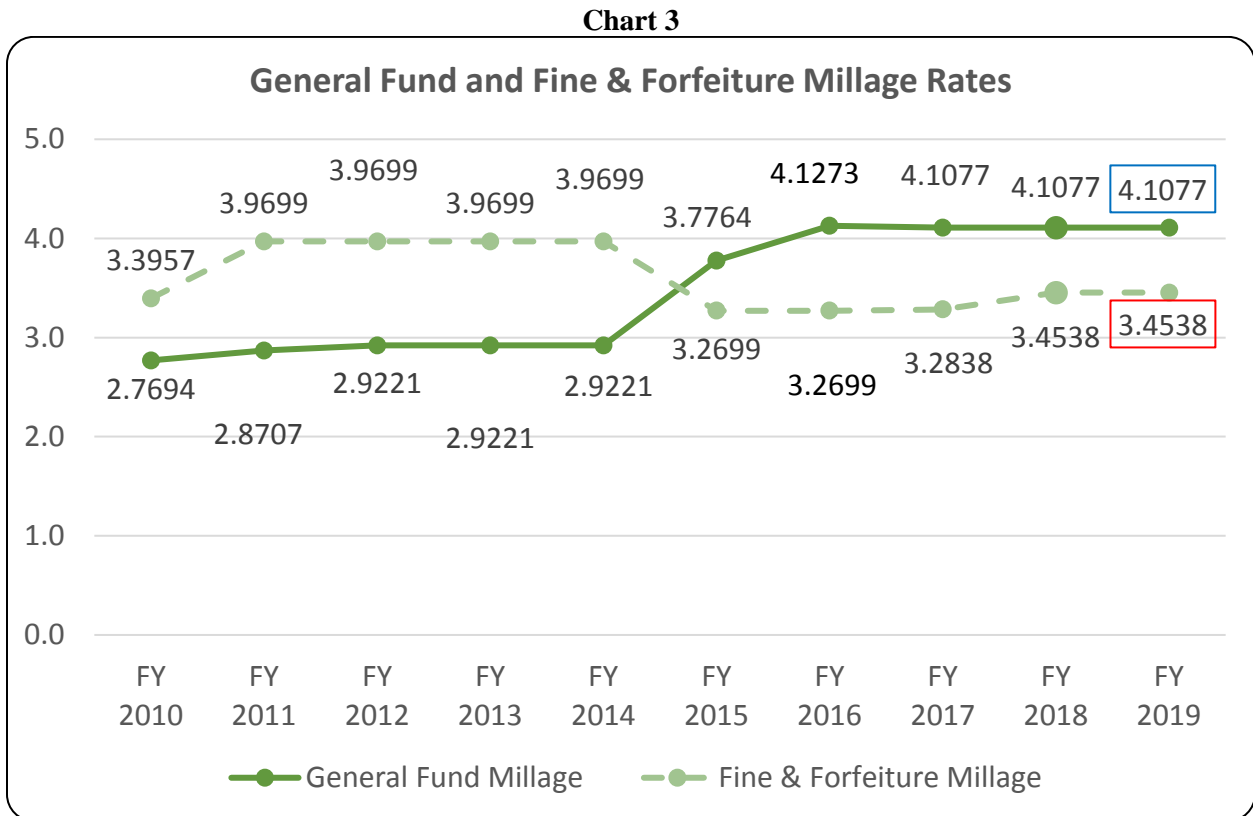


Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll Back Millage Chart

MILLAGE

Chart 3 depicts the change in millage rate year over year. Changes occurred annually as the Board of County Commissioners choose to set the millage rate in order to meet the funding requirements needed for the operating budgets, programs and projects that they deemed necessary and County Administration recommendations..

Overall, it is remarkable that the range in which the millage for both the General Fund and Fine and Forfeiture remain relatively stable over the ten-year period.



Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Millage Rates History

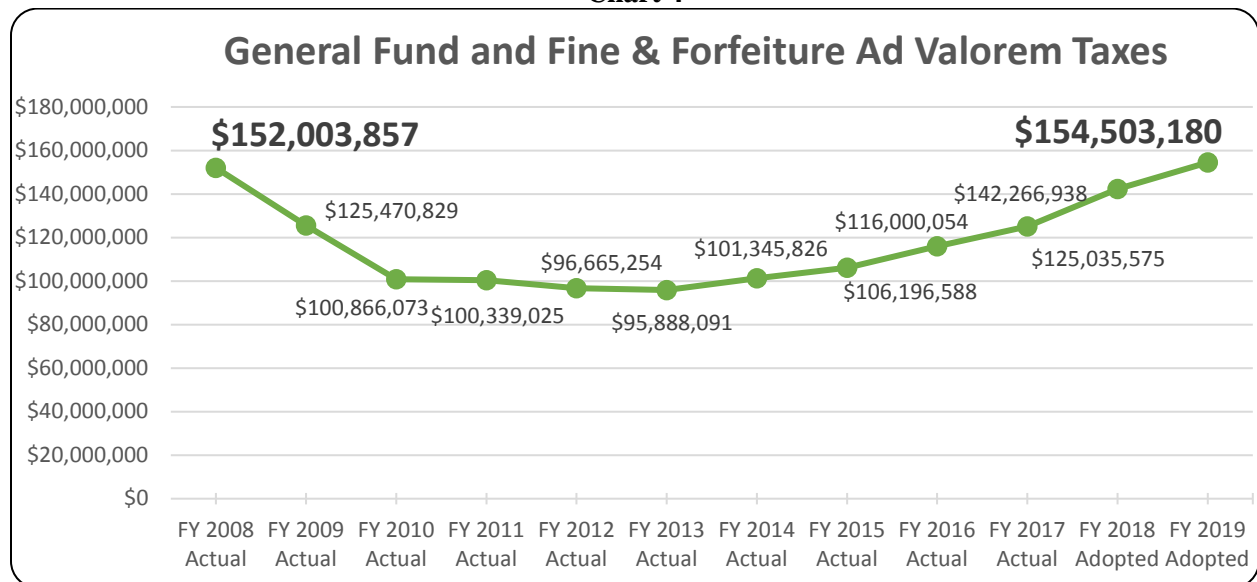
MAJOR REVENUES

Chart 4 is a representation of the amount of revenue (in dollars) that the County receives from the General Fund and Fine and Forfeiture Ad Valorem taxes from the period of FY 2008 through FY 2019.

The General Fund is the fund containing revenues that are not designated by law for any one specific purpose. These revenues are used to provide countywide operating services. Fine and forfeitures is a group of revenues that include monies received from fines and penalties imposed for the commission of statutory offences, violation of lawful administrative rules and regulation, or for neglect of official duty.

This year, the State passed a proposed constitutional amendment that would provide an additional homestead exemption by \$25,000 if approved by the voters in November 2018. If the legislation passes, the amendment would be effective January 1, 2019. For the first year that the proposed exemption is in effect, St. Lucie County is projected to lose \$8 million of Ad Valorem Tax revenue.

Chart 4



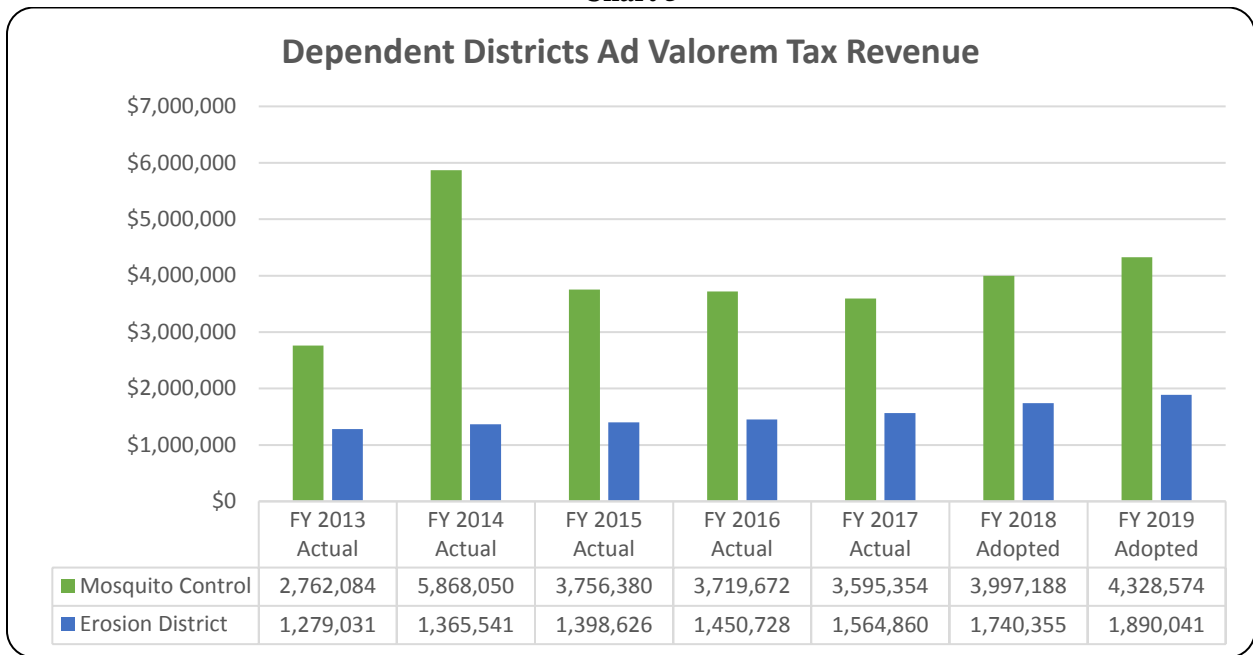
Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll-back Millage Rates

Chart 5 is a representation of the amount of revenue (in dollars) that the county receives from the Ad Valorem taxes that are designated towards a dependent district. A dependent district is a special district in which the budget is established by the governing body of the county or municipality, to which it is dependent. The two dependent districts for St Lucie County are the Mosquito Control District and the Erosion District.

In FY 2014, there was a noticeable spike in revenues towards the Mosquito Control District. This spike was due to the Board approving the Citizens Budget Committee’s recommendation to replenish reserve funds in Mosquito Control District.

The Mosquito Control District increased by \$331,386, or 8.29% from FY 2018 Adopted to FY 2019 Adopted. The Erosion District increased by \$149,686 or 8.60% from FY 2018 Adopted to FY 2019 Adopted.

Chart 5



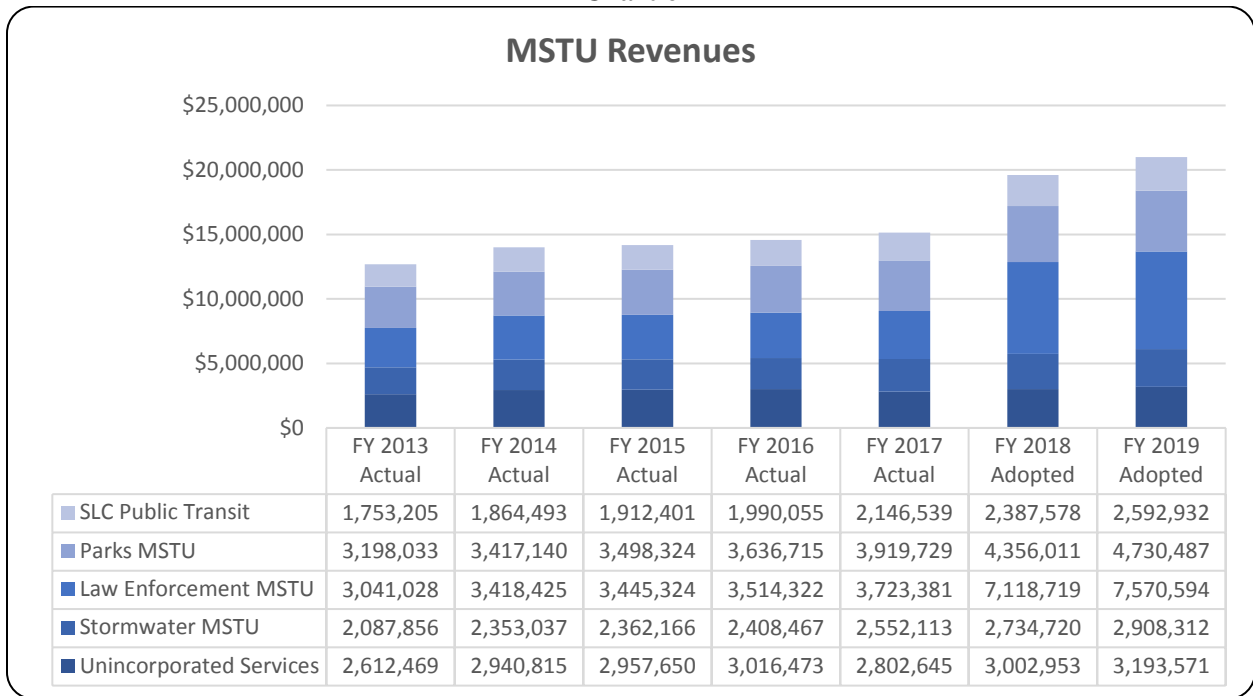
Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll-back Millage Rates

Chart 6 represents the amount of revenues (in dollars) received through Municipal Services Taxing Unit (MSTU). An MSTU is a special taxing district authorized by the State Constitution (Article VII) and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. Revenues from a MSTU are received through Ad Valorem taxes and special assessments.

MSTU revenues are separated into five categories:

- St Lucie Co. Public Transit
- Parks
- Stormwater
- Unincorporated Services
- Law Enforcement

Chart 6



Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll-back Millage Rates

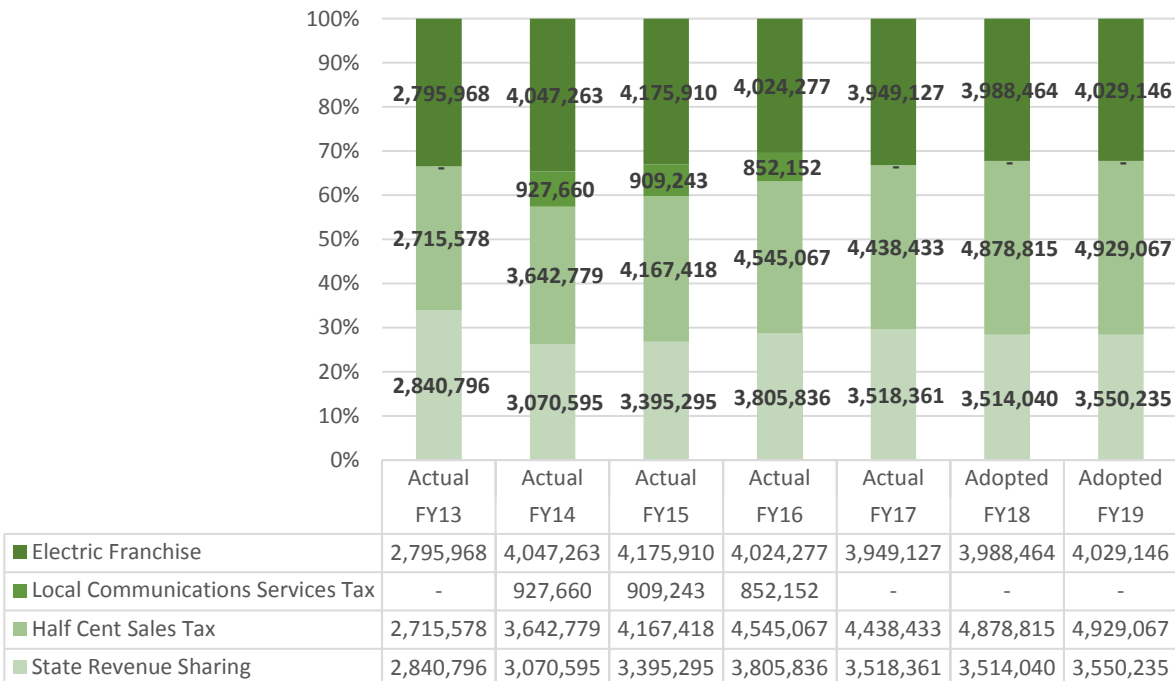
Chart 7 represents Non-Ad Valorem revenues (in dollars) and are not associated with values of real estate of personal property.

The non-ad valorem revenues are broken into four categories:

- **Electric Franchise** – The County negotiated agreements with the Florida Power and Light Company (FPL) and the Fort Pierce Utilities Authority (FPUA) allowing each a non-exclusive franchise to operate facilities within County rights-of-ways in the unincorporated areas of the County. In consideration for the franchise, each entity has agreed to pay a fee. In the case of the electric companies, this fee is remitted to the County.
- **Local Communications Services Tax** - Fees charged to telecommunications related companies pay the fee to the State who then distributes the revenue to each respective county. This fee is an agreed upon percentage of their revenues, less actual write-offs, which are ‘billed’ to customers living within the unincorporated area of the County.
- **Half-Cent Sales Tax** - Local Governments receive a share of the State sales tax collections that is roughly equal to, and is referred to as, the “Half-Cent” Sales Tax. It generates the largest amount of revenue for local governments than any source of State shared revenue.
- **State Revenue Sharing** - The Florida State Department of Revenue uses an established formula to apportion to each eligible county a certain amount of revenue collected from cigarette and intangible taxes levied by the State. The formula is based on county population, unincorporated population, and county sales tax collections. Distributions are usually consistent from month to month with the exception of July when the State makes an annual adjustment based on the past fiscal year collections.

Chart 7

General Fund Non-Ad Valorem Major Revenue Outlook

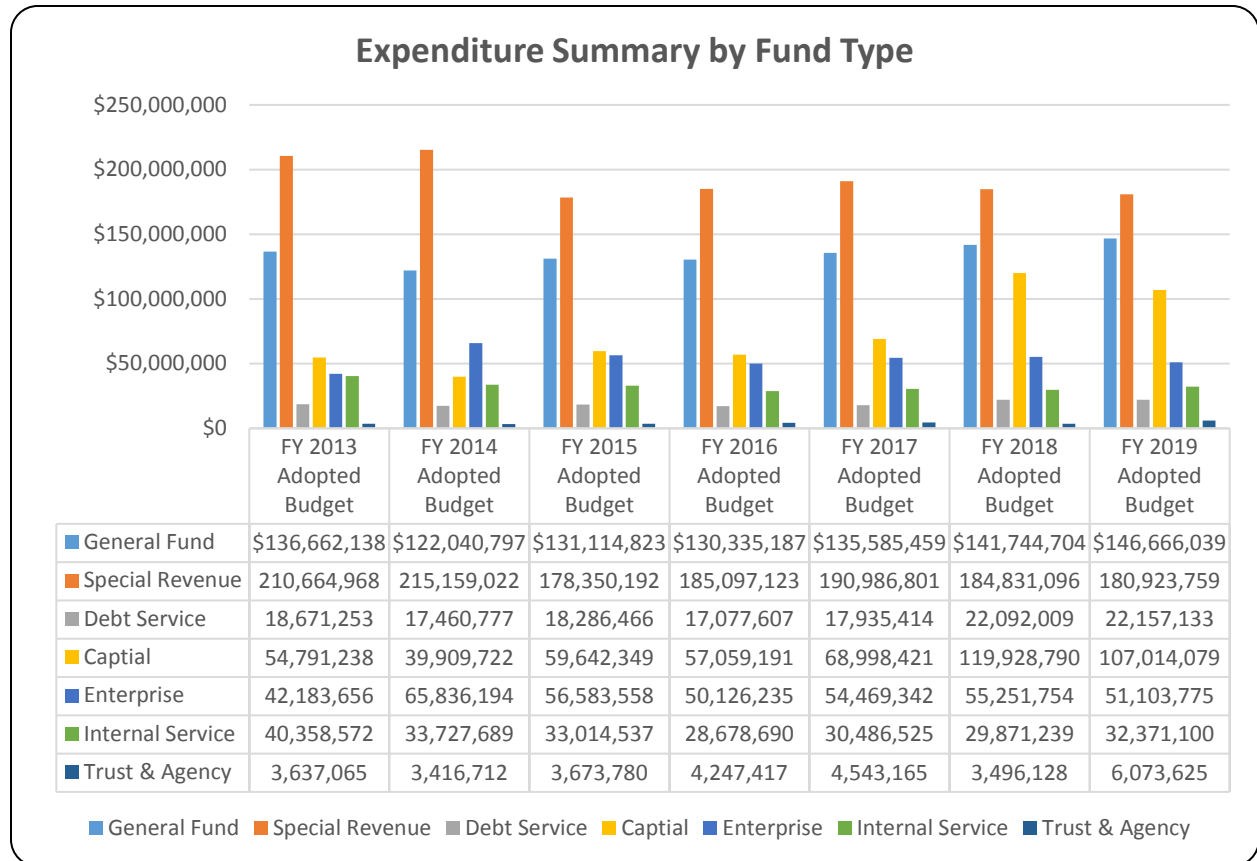


Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Major Revenues

MAJOR EXPENSES

Chart 8 shows a summary of the expenditures by fund type. Of the fund types, the General Fund and the Special Revenue receive most of the Ad Valorem Tax Revenue.

Chart 8



Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Summary of Revenues and Expenditures Major Funds

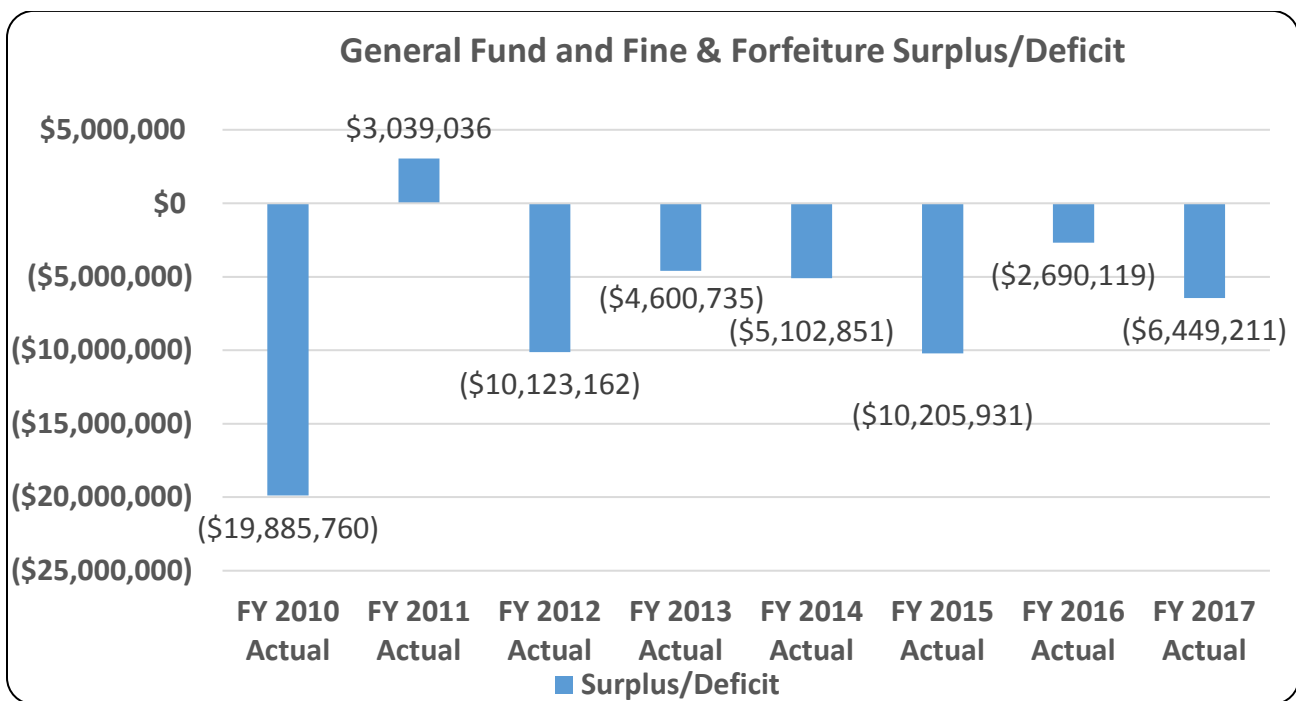
- The General Fund FY 2019 Adopted Budget increased by 3.47% or \$4.9 million from the FY 2018 Adopted Budget.
- The Special Revenue Funds FY 2019 Adopted Budget decreased by -2.11% or -\$3.9 million from the FY 2018 Adopted Budget.
- The Debt Service Funds FY 2019 Adopted Budget increased by by \$0.07 million or 0.29%, from the FY 2018 Adopted Budget.
- The Capital Funds FY 2019 Adopted Budget decreased by -\$12.9 million or -10.77%, from the FY 2018 Adopted Budget.
- The Enterprise Funds FY 2019 Adopted Budget represents a decrease of -\$4.1 million or -7.51%, from the FY 2018 Adopted Budget.

- The Internal Service Funds FY 2019 Adopted Budget represents an increase of \$2.5 million or 8.37%, from the FY 2018 Adopted Budget
- The Trust & Agency Funds FY 2019 Adopted Budget increased by \$2.6 million or 73.72%, from the FY 2018 Adopted Budget

GENERAL FUND AND FINE & FORFEITURE SURPLUS / DEFICIT

Chart 9, represents Surplus/Deficit spending in the General Fund and Fine & Forfeiture Funds combined. These funds were accumulated or spent as a result of the increase or decline in property values and the resulting change in Ad Valorem tax revenue, as we experienced unprecedented fluctuations over the course of years.

Chart 9



Source: Banner Financial System

POSITIONS

In FY 2011, as part of an effort to reduce the deficit gap, the Board approved the structural realignment of the County’s 18 operating departments down to nine operating departments. With the organization of departments, there were also staff layoffs that resulted in a \$4.19 million personnel expense reduction and a drop in the FTE count by 237.31 FTEs. Upon conclusion of the layoffs, there were 659.76 FTEs remaining, which placed the County near the 1992-93 staffing level.

For FY 2019, the adopted FTE count is 786.83, with an increase of 5.38 FTEs.

Table 2

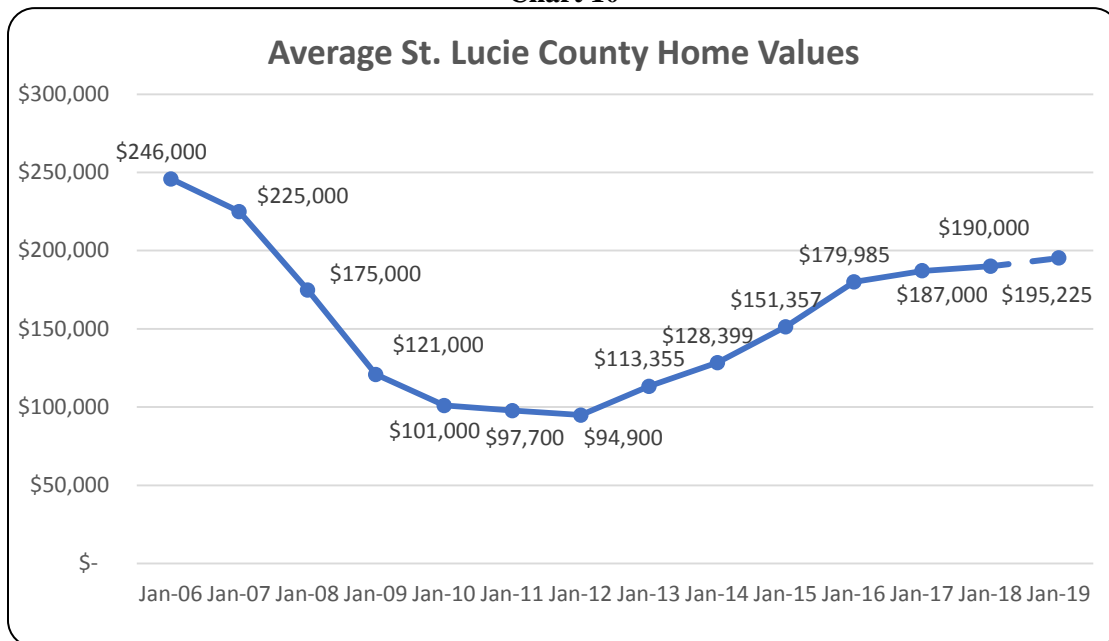
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Total FTE by Fiscal Year	897.07	659.76	653.06	666.59	674.84	707.74	745.44	774.68	781.45	786.83
Change in FTEs by Fiscal Year	(22.15)	(237.31)	(6.70)	13.53	8.25	32.90	37.70	29.24	6.77	5.38

Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Personnel History

ECONOMIC CONDITIONS

Average St. Lucie County Home Values: After seven years of declining property values from 2006 through 2012, at a combined loss of -61.42%, St. Lucie County county-wide average home values began to increase from 2013 through 2018, resulting in a net 67.62% increase. The average property values for FY 2019 are projected to increase by 2.75% from \$190,000 in FY 2018 to \$195,225 in FY 2019.

Chart 10

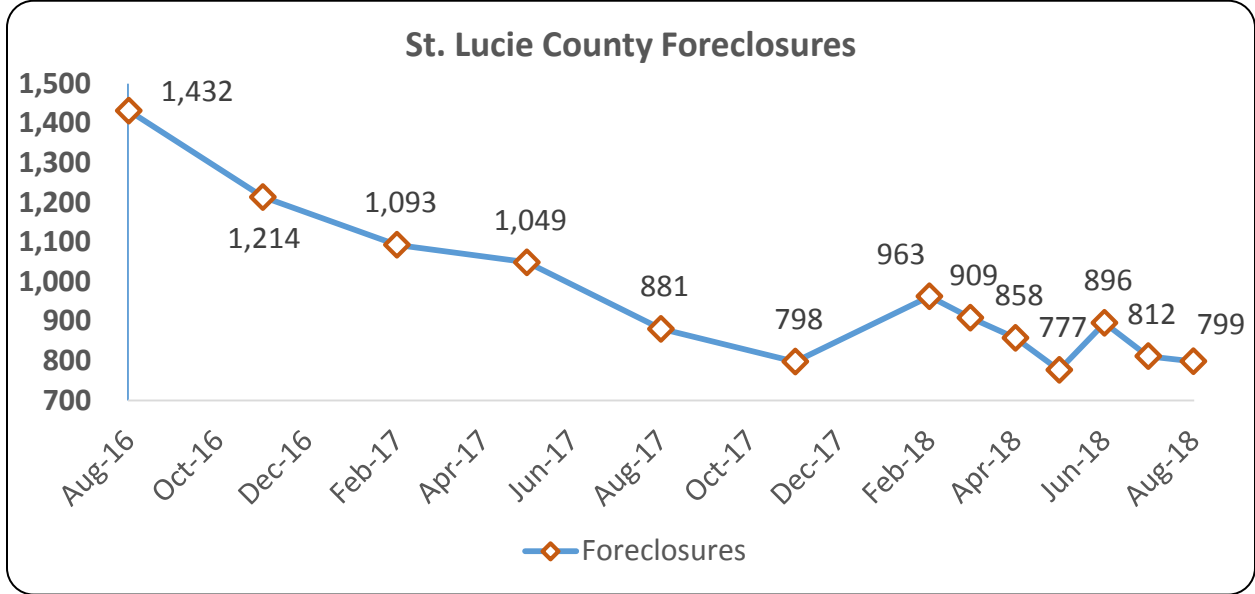


* Estimated

Source: Florida Realtors – Monthly Market Summary and Monthly Distressed Market – Single Family Homes - St. Lucie County

Foreclosures in St. Lucie County: Between August 2016 to August 2018, the number of foreclosure cases reduced by 633 cases or 44.2%. This is a positive sign of the economy turning around for the better.

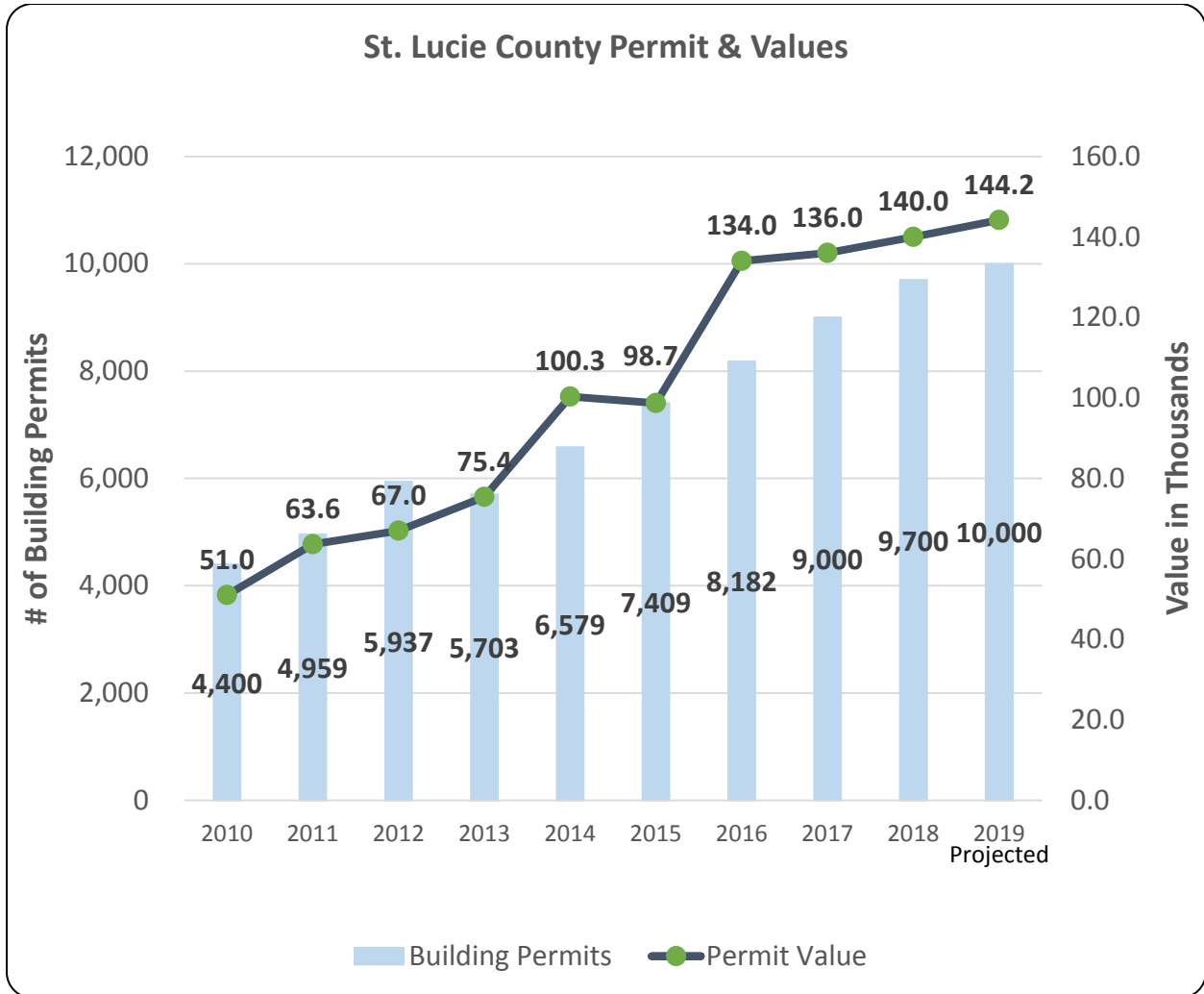
Chart 11



Source: St. Lucie County Clerk of Court – Recording Division and Civil Courts – Probate Division

New Construction in St. Lucie County: Building permits and permit value are leading indicators to improvement in the building industry. Since 2010, the unincorporated area permit activity has increased by 120.45% or 5,300 as of Calendar Year (CY) 2018. For Projected CY 2019, there is an expected increase of 3.00% or \$4,200, when compared to Projected CY 2018. Overall, from CY 2010 through Projected CY 2019, the building permit values are expected to increase by 182.75% or \$93,200.

Chart 12



Source: St. Lucie County Planning & Development Services – Building and Code Regulation – Zoning & Permitting

Tourism: From FY 2013 through FY 2017, the Tourist Development Tax Revenue has been increasing. For the FY 2018 Budget, the Tourist Development Tax revenues are conservatively budgeted at \$3,225,000, and for the FY 2019 Adopted Budget, the revenues are budgeted at \$3,286,316. The overall increasing Tourist Development Tax revenues are an indicator that St. Lucie County’s economy is benefitting from the increased spending of tourism dollars.

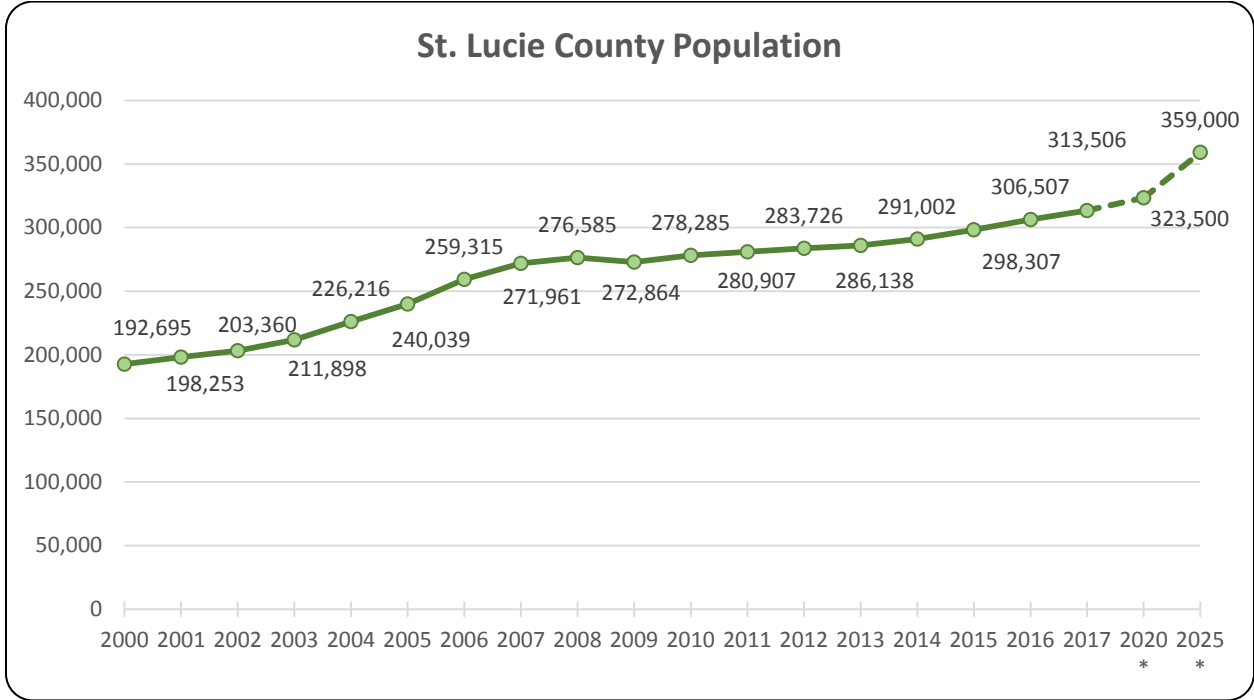
Chart 13



Source: Banner Financial System

Population: As seen in the chart below, St. Lucie County’s population has been on a steady increase. With the County’s population increasing by 120,811 from 2000 to 2017, the County experienced a 63% growth increase. From 2017 through 2025, St. Lucie County’s estimated population is projected to increase by an additional 45,494 persons.

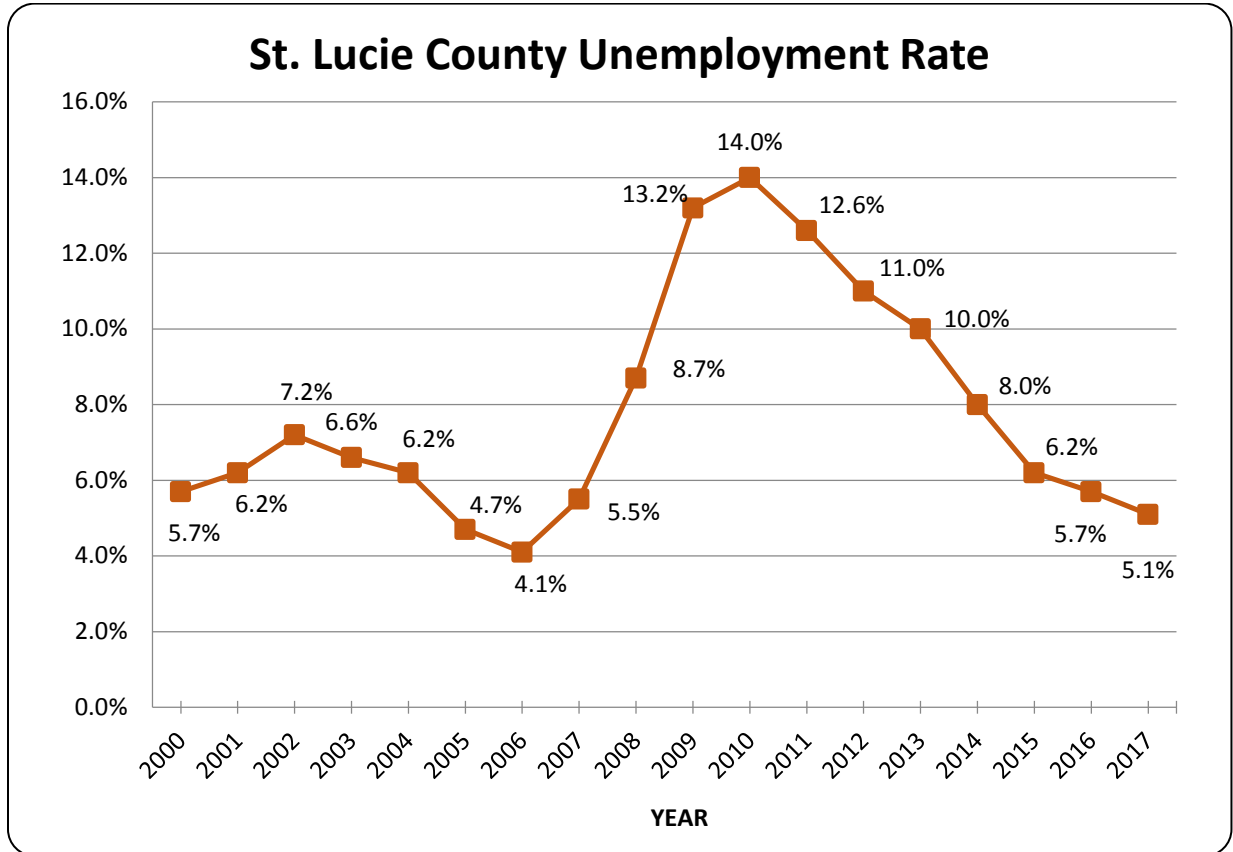
Chart 14



Source: www.factfinder.census.gov

Unemployment Rate: The St. Lucie County unemployment rate for 2017 is 5.1%, a 7.9% decrease from 2016. However, the County rate is 0.9 percentage points higher than the State of Florida’s unemployment rate. According to the United States Bureau of Labor Statistics, there were 7,000 unemployed County residents out of a labor force of 138,067 as of 2017.

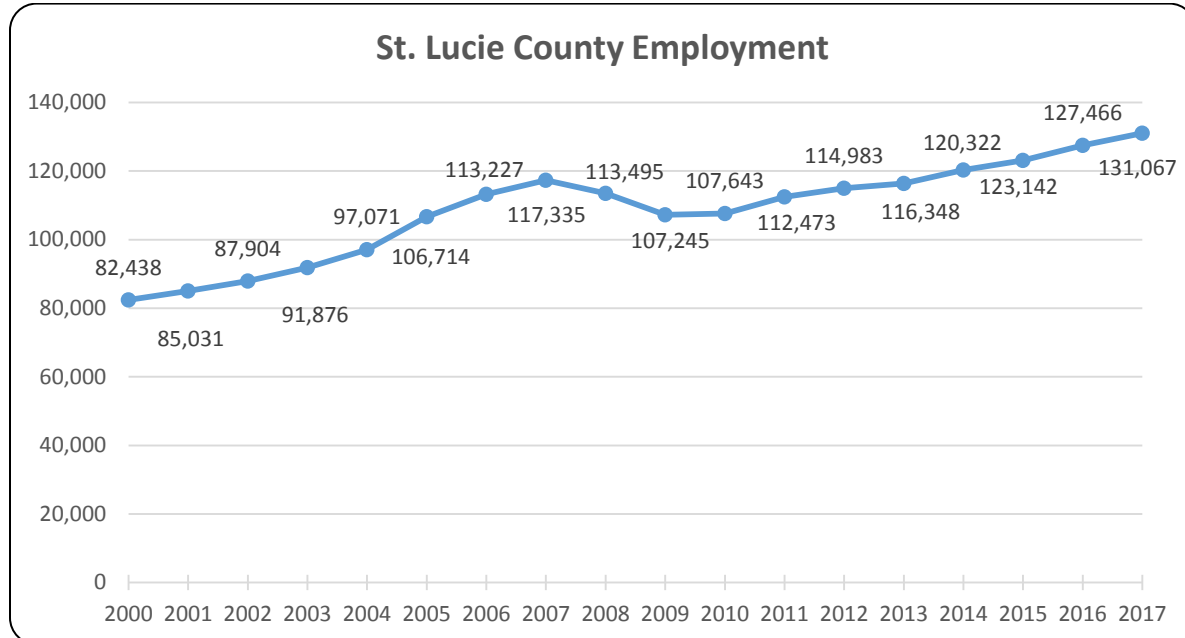
Chart 15



Source: <http://www.floridajobs.org/labor-market-information/data-center/statistical-programs/local-area-unemployment-statistics>

Employment: As seen in the chart below, St. Lucie County’s employment was on a steady increase from 2000 through 2007, then declined by 8.60% or 10,090 individuals over the course of two years. The County’s employment began to show signs of economic growth between 2009 and 2017, with a net increase of 22.21% or 131,067 individuals in the County’s workforce.

Chart 16



Source: Florida Jobs – Labor Market Information – Local Area Unemployment Statistics (<http://www.floridajobs.org/labor-market-information/data-center/statistical-programs/local-area-unemployment-statistics>)

Countywide Valuations: After many years of declining property valuations, St. Lucie County’s countywide home values have increased for the sixth consecutive year. For Fiscal Year 2018-19, the property values have increased 8.62% to \$20.4 billion. Despite the increases, the County’s home values remain 20.04% below FY 2008’s peak Property Valuation of \$25.5 billion.

Table 3

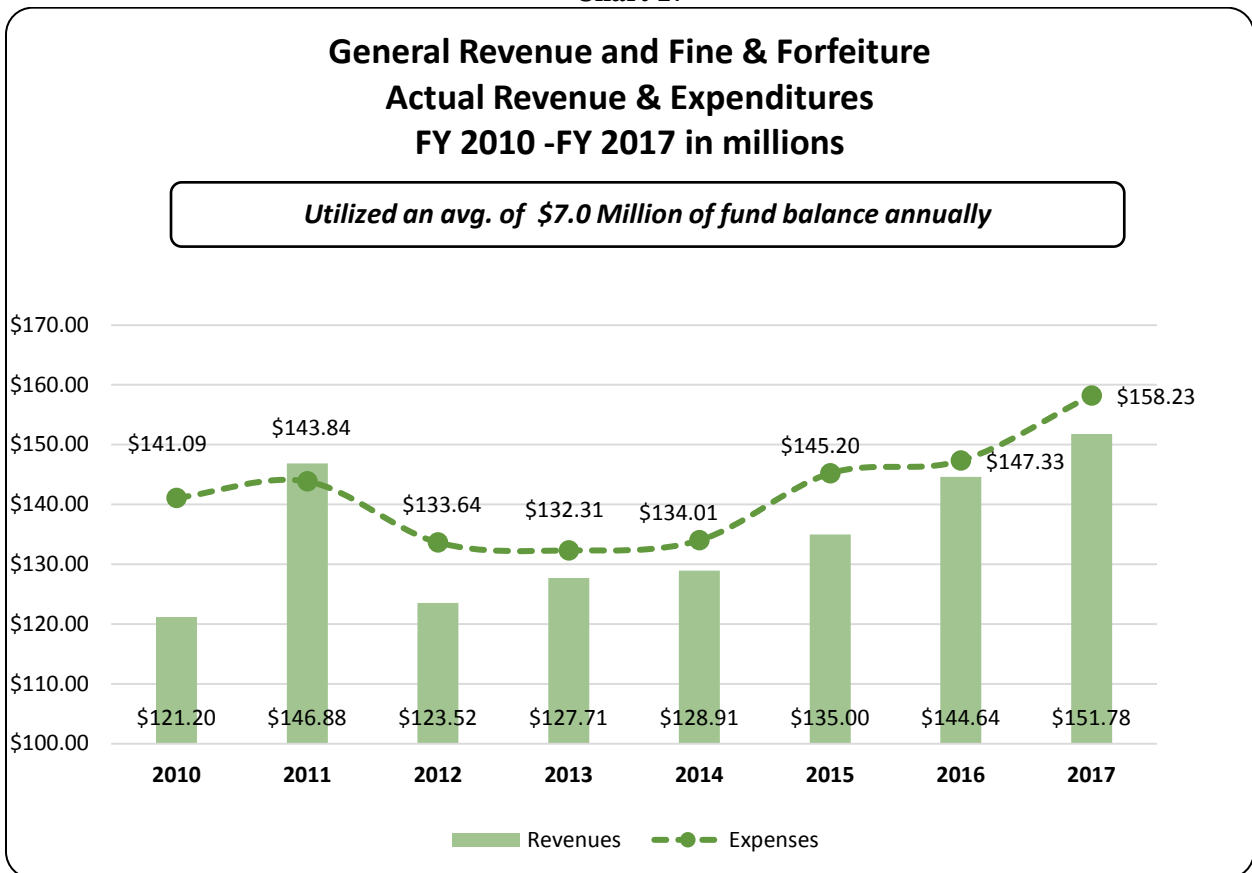
Fiscal Year	Property Valuation	Valuation Change \$	Yearly Change %
2008	25,554,081,157		
2009	21,301,295,874	-4,252,785,283	-16.64%
2010	16,850,268,512	-4,451,027,362	-20.90%
2011	15,013,709,614	-1,836,558,898	-10.90%
2012	14,529,243,377	-484,466,237	-3.23%
2013	14,292,317,878	-236,925,499	-1.63%
2014	15,123,381,622	831,063,744	5.81%
2015	15,599,739,461	476,357,839	3.15%
2016	16,263,608,260	663,868,799	4.26%
2017	17,529,028,758	1,265,420,498	7.78%
2018	18,810,646,535	1,281,617,777	7.31%
2019	20,432,874,403	1,622,227,868	8.62%
Cumulative Change		-5,121,206,754	-20.04%

BALANCE FORWARD HISTORY

Based on a review of actual revenue and expenses, St. Lucie County uses a Budget Stabilization Fund to augment the shortfall in revenue. When recurring revenues are less than recurring expenditures, the Government Finance Officer Association states this is an indication that an organization has a structural imbalance. The Government Finance Officer Association recommends, “. . . a government should adopt a formal policy calling for structural balance of the budget. The policy should call for the budget to be structurally balanced, where recurring revenues equal or exceed recurring expenditures.”

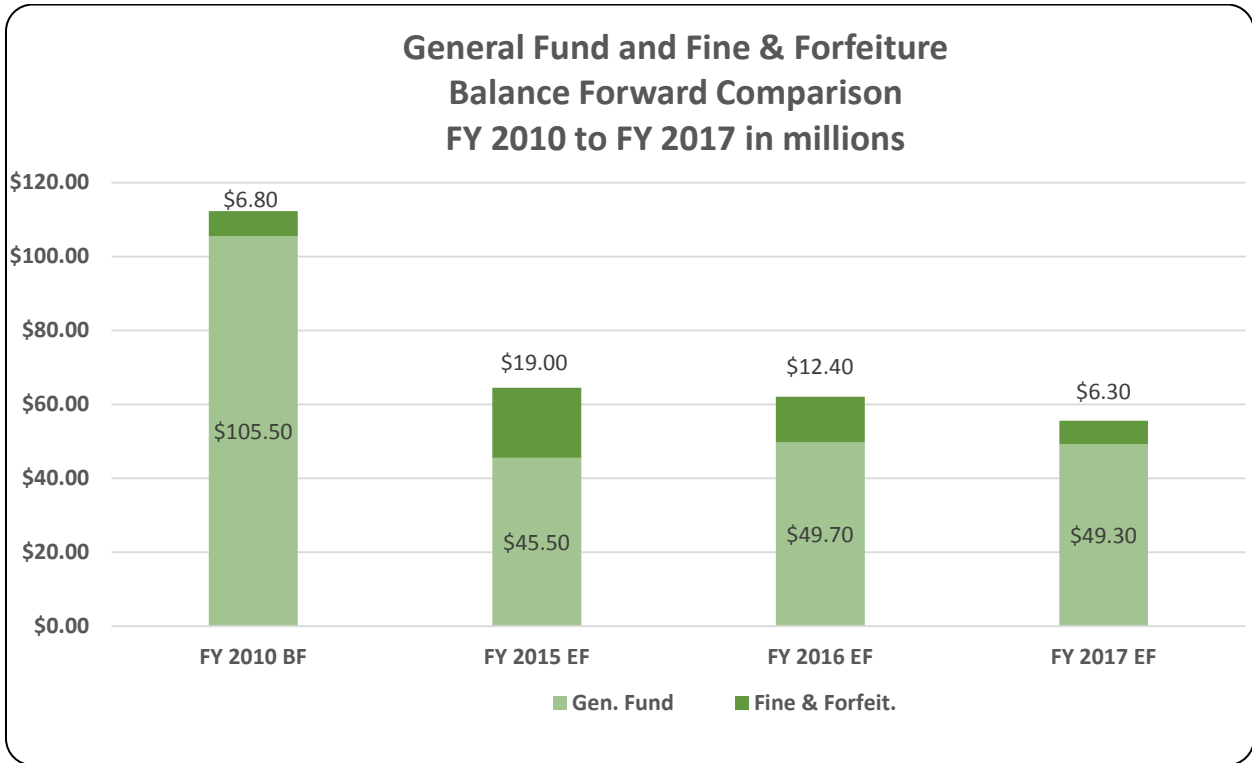
Over the span of eight years, FY 2010 through FY 2017 the County has utilized approximately \$56 million of the General Fund and Fine Forfeiture fund balance. The following chart shows expenses exceeding revenue annually during the same period, averaging \$7.0 million. This trend has resulted in the Balance Forward in FY 2010 of \$112 million being reduced by 50% to \$56 million in FY 2017. A policy decision was made to utilize fund balance to offset the loss of property tax revenue as a result of the decline in property values. The second chart shows the reduction in balance forward over the period.

Chart 17



Source: Banner Financial System

Chart 18



Source: Banner Financial System

RESERVE POLICY ISSUE

The County acts as a public corporation and as a result, it is necessary to maintain sufficient reserve levels in various funds. The County, as part of its fiduciary responsibility, must maintain sufficient reserve levels. The Government Finance Officers Association (GFOA) has recommended the appropriate level reserves to maintain. The FY 2018-19 Adopted Budget includes designated reserves based on advisement of the Government Finance Officers Association which has indicated as a best practice, governments should set aside funding for occurrences that affect Revenue Volatility, Infrastructure Risks and Extreme Events. Based on these categories funding has been set aside in reserves for the following purposes:

- In line with GFOA guidelines, an allocation of \$16.5 million to be available for storm events and emergencies/issues that are not anticipated in normal budget development.
- One year of budget stabilization, which, if we take our most critical year in 2010 equals \$14 million.
- An allocation of \$2.2 million in a transportation infrastructure reserve, as our current 75 year repaving cycle, is not sustainable. This reserve was budgeted at \$6 million in Fiscal Year 2018. However, we expect to utilize \$3.8 million prior to the start of Fiscal Year 2019. These reserves may be replenished during the budget process in future years, if funding is available.

DEFICIT REDUCTION PLAN

As stewards of the County's finances, it is essential we remain discipline by maintaining our plan to become balanced by FY 2020. This budget continues our effort to achieve our goal. Therefore, it becomes incumbent upon the County to utilize the additional revenues to balance the budget and strengthen its financial position.

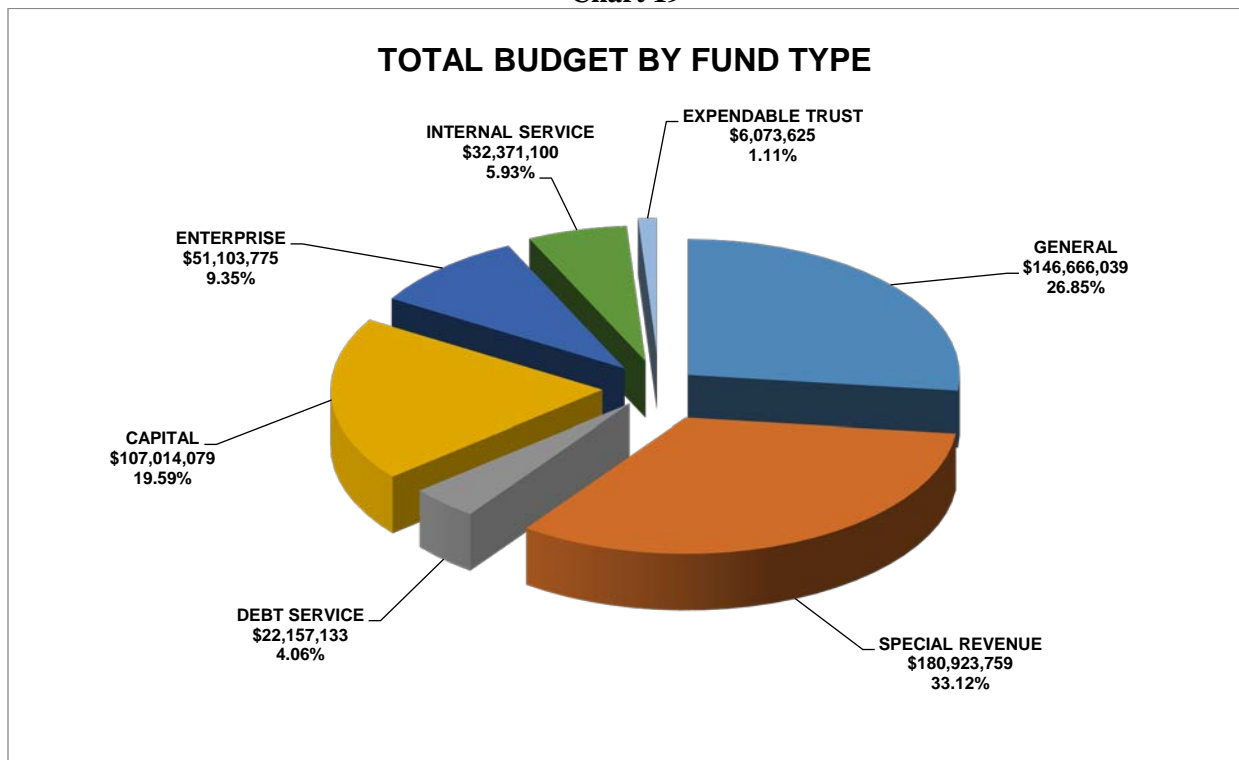
It continues to be our goal to establish a strategic approach to align our resources and programs based on the priorities set forth by our citizens. The purpose of the five-year plan is to project the financial impact of current budgetary decisions on future fiscal years.

ADOPTED BUDGET

The total FY 2018-19 Adopted Budget is \$546,309,510, which is broken down into the following fund types:

- General: To account for all financial resources except for those required to be accounted for in a separate fund
- Special Revenue: To account for specific resources which are restricted for a specific purpose
- Debt Service: To account for the payment of general long-term debt
- Capital: To account for resources for the acquisition or construction of major capital projects
- Enterprise: To account for operations that are financed and operated in a manner similar to private business
- Internal Service: To account for the financing of goods provided by one County department to another on a reimbursement basis
- Expendable Trust: To account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, or other governmental units

Chart 19



WHAT THIS BUDGET DOES

In the FY 2018-19 Budget, funding has been allocated to the following areas:

Salary Increase: The FY 2018-19 Adopted Budget includes a Cost of Living adjustment (COLA) for Board of County Commissioners employees. Salary increases also impact budgets of the Sheriff, Clerk of Court, Supervisor of Elections, Property Appraiser, and the Tax Collector.

Health Insurance: The FY 2018-19 Adopted Budget includes increased premiums.

Other Increases: In addition to the items listed above, the FY 2018-19 Adopted Budget includes:

- Increase of \$4,081,730 for the Sheriff's budget
- Increase in FRS of \$197,230 (BOCC)
- An increase in Medicaid of \$347,981
- Tax Collector (Fee based) amount of \$730,215 (all funds)
- Deficit Reduction of \$2 M
- Property Appraiser Fees \$229,453 (all funds)
- Transportation Planning Organization (TPO) increase of \$693,736 (grant funding)
- Medical Examiner budget increase of \$40,435 (SLC portion)
- Increase for Law Library of \$45,000

Community Redevelopment Agencies (CRAs): The increase in the incremental value of the Community Redevelopment Areas will require a \$727,499 increase in the County's payments to the CRAs.

Non-Profits: The increase in overall non-profit funding of \$79,000, with changes to:

- | | |
|--|-----------|
| • New Horizons of the Treasure Coast | +\$20,000 |
| • Boys & Girls Club | -\$16,000 |
| • HANDS Clinic | +\$50,000 |
| • Summer of Success | +\$60,000 |
| • SELF (last year was year 3 of a 3 year commitment) | -\$25,000 |
| • Lifebuilders | -\$10,000 |

Board Department Increases: The FY 2018-19 Adopted Budget includes:

Airport/ Seaport:

- | | |
|---|-----------|
| • Various Airport & Seaport requests in the amount of \$1,258,000 | |
| ○ Security Perimeter Fencing and Access Control | \$445,000 |
| ○ SLC Port Terminal Foundation Plan | \$250,000 |
| ○ Master Stormwater Plan for Port of Ft. Pierce | \$199,000 |
| ○ Airport Marketing Services | \$150,000 |
| ○ Demolition of Old Packing House | \$100,000 |
| ○ Security Protection for the Port Terminal | \$90,000 |
| ○ Communication Expenses at Airport Customs Building | \$13,000 |
| ○ Design of Port Avenue and Harbor Street | \$11,000 |

Community Services:

- Community Services requests in the amount of \$71,976
 - Human Services Summer of Success Program \$60,000
 - Veterans Services Increases – Operations \$11,976

County Administration:

- County Administration requests in the amount of \$140,000
 - SLCTV Studio Equipment Upgrades \$85,000
 - TCERDA – Sunshine Kitchen Building Maintenance \$30,000
 - Sales Tax Initiative \$25,000

County Attorney

- County Attorney vehicle request \$19,044

Environmental Resources:

- Various Environmental Resources requests in the amount of \$150,000
 - Land Management – All Terrain High Water Vehicle \$80,000
 - Land Management – Platts Creek Field Station Shop Building \$70,000

Facilities:

- Facilities requests in the amount of \$1,849,192
 - Facilities Maintenance Improvement Projects \$1,100,000
 - Clerk of Court Building Renovations \$155,818
 - Light Fleet Replacement Program \$593,374

IFAS Extension:

- IFAS Extension request to fund a multi-county Sea Grant Agent \$15,000

Information Technology:

- Information Technology requests in the amount of \$441,924
 - Network Storage \$378,724
 - Checkpoint Firewalls/Compuquip \$63,200

Human Resources:

- Human Resources requests in the amount of \$1,003,000
 - Second Employee Health Clinic - Operations \$1,000,000
 - HR Longevity Awards \$3,000

Library Services:

- Library Services technology upgrades at the PSL Library \$23,000

Office of Management & Budget:

- Countywide ClearPoint Strategy Initiative \$20,266

Parks & Recreation / Fairwinds Golf Course:

- Fairwinds Golf Course requests in the amount of \$145,000
 - Rough Mower Replacement \$75,000
 - Fairwinds Golf Cart Barn Expansion Design \$30,000
 - Golf Course Practice Facility Expansion & Improvement \$30,000

- Orange Tee Box Expansion \$10,000

Parks & Recreation / Regional Parks & Stadiums:

- Regional Parks & Stadiums requests in the amount of \$1,100,354
 - First Data Field Water Pump & Well \$300,000
 - SLC Sports Complex Equipment Replacements \$151,559
 - Walton Community Center Expansion & Renovation \$130,000
 - Lawnwood Baseball Irrigation and Drainage \$100,000
 - Regional Parks Equipment Replacements \$86,295
 - Lawnwood Sports Complex – Fencing Replacement \$75,000
 - Lawnwood Softball Renovations \$50,000
 - SLC Sports Complex Structural Inspection \$50,000
 - First Data Field Emergency/Security Increase \$47,500
 - Lakewood Regional Park Infield Renovations \$30,000
 - Museum Pointe Park Parking Expansion \$25,000
 - SLC Sports Complex Parking Lights \$20,000
 - Lawnwood Tennis Court Renovations \$20,000
 - Parking Lot Resealing - Multiple Locations \$15,000

Parks & Recreation / Parks & Special Facilities:

- Parks & Special Facilities requests in the amount of \$510,000
 - Parks Playground Equipment Replacements \$100,000
 - Filter Replacements for County Public Pools \$75,000
 - Savannas Campgrounds Electrical Upgrades \$75,000
 - Fairgrounds RV Area Electrical Upgrades \$75,000
 - Parks Restrooms Replacements \$75,000
 - Fairgrounds Exhibit Hall Door Replacements \$50,000
 - Walking Trail Exercise Equipment Replacement \$30,000
 - Stan Blum Boat Ramp Park Improvements \$30,000

Public Safety:

- Public Safety requests in the amount of \$503,671
 - Emergency Operations Center Video Project \$248,637
 - Equipment Maintenance Increase \$97,251
 - Lifeguard Watchtower \$40,000
 - 800 MHz LED Radio Tower Lights \$35,000
 - Computer Equipment Upgrades \$22,800
 - Consulting Services for E911 \$15,000
 - Various Equipment Requests \$19,478
 - Utilities Increase \$10,000
 - All-Terrain Vehicle \$8,000
 - UPS (Uninterrupted Power Supply) \$4,505
 - Training Seminar Registrations \$2,500
 - Advertising Increase \$500

Mosquito Control & Coastal Management: The Mosquito Control District and the Erosion District have been impacted by damage from Hurricane Matthew and Hurricane Irma

significantly reducing available reserves in these funds. Historically, the Mosquito Control fund has paid approximately \$277,515 to fund beach parks and the Erosion Fund has paid approximately \$140,013 related to the Artificial Reef program. Beginning in FY 19, these expenses will be paid out of the General Fund.

Unfunded Mandates: Medicaid - The State requires the County to reimburse the State for a portion of Medicaid expenses. The County's contribution is expected to increase by approximately \$348K for next year.

DEPARTMENTAL CHANGES

The following information is being provided to communicate the change from the FY 2017-18 Adopted Budget to the FY 2018-19 Adopted Budget by County Department. The changes are reflective of the budget for each department in its entirety regardless of funding source. Explanation of the changes may be found in the FY 2018-19 Adopted Budget Book in the respective agency section.

Board of County Commissioners: The Board of County Commissioners are elected by the citizens to serve as the policymaking and legislative body for St. Lucie County, Florida. The FY 2018-19 Adopted Budgets of the five Commission Offices and the common appropriations for all offices total \$1,273,143, a 6.76% increase, or \$80,597.

County Attorney: The County Attorney acts as legal advisor to, and representative of, the Board of County Commissioners, and those agencies under its jurisdiction. The FY 2018-19 Adopted Budget is \$4,729,740 an 20.89% increase, or \$817,357.

County Administration: The County Administrator provides organizational leadership to effectively and efficiently implement County Commission policies and directives, manage available resources to achieve missions and proposed outcomes, and facilitate visioning for enhancing and ensuring St. Lucie County's quality of life. The County Administrator's Office also provides information about government services and accomplishments, as well as emergency information through the SLCTV cable-access government channel, the internet, the news and electronic social media. The FY 2018-19 Adopted Budget is \$3,696,560, a 39.81% decrease, or \$2,444,645.

Information Technology: Information Technology meets the information and communication needs of the Board of County Commissioners. The FY 2018-19 Adopted Budget is \$5,405,686, a 1.16% decrease, or \$63,173.

Human Resources: Human Resources assists County agencies in selecting, training and retaining qualified employees, administers the County's insurance programs and provides risk management services. The FY 2018-19 Adopted Budget is \$33,294,729, an 8.24% increase, or \$2,535,885.

Office of Management & Budget: The OMB Office administers the fiscal management, purchasing services, budget development, planning and grants management of the Board of County Commissioners. The FY 2018-19 Adopted Budget is \$1,443,434, a 6.21% increase, or

\$84,460.

Air and Seaport: Air and Seaport Department operates the Treasure Coase International Airport and Port of Fort Pierce in a fiscally responsible, safe and efficient manner that is considerate of the community, environment, business interests and air and seaport users. The FY 2018-19 Adopted Budget is \$19,011,572, a 21.76% decrease, or \$5,288,039.

Community Services: The Community Services Department contributes to St. Lucie County's quality of life by assisting citizens in meeting their health, social, transit, and housing needs. The FY 2018-19 Adopted Budget is \$18,897,656, a 17.95% increase, or \$2,876,330.

UF/IFAS Extension: The UF/IFAS Extension improves the quality of life through family and consumer educational programs; provides leadership to agriculture enterprises in natural resources management by promoting good management practices, water quality improvement, and environmental and conservation education. The FY 2018-19 Adopted Budget is \$765,878, a 1.29% decrease, or \$9,971.

Environmental Resources: The Environmental Resources Department promotes sustainable and balanced economic and ecologic stewardship of St. Lucie County's natural resources through cost effective and science-based management. The FY 2018-19 Adopted Budget is \$7,252,818, a 14.26% increase, or \$905,435.

Facilities: The Facilities Department ensures the best value and most efficient performance of buildings and facilities management. The FY 2018-19 Adopted Budget is \$11,375,879, an 8.82% decrease, or \$1,100,028.

Library Services: The Library Services Department will advance knowledge, inspire lifelong learning, and strengthen our community. The FY 2018-19 Adopted Budget is \$5,382,066, a 6.49% decrease, or \$373,405.

Mosquito Control & Coastal Management Services: The Mosquito Control & Coastal Management Services Department protects public health through effective and environmentally safe methods of mosquito and erosion control. The FY 2018-19 Adopted Budget is \$16,742,317, a 15.01% decrease, or \$2,956,045.

Parks and Recreation: Parks and Recreation Department contributes to the quality of life in St. Lucie County by providing leisure activities reflecting the interest and values of its citizens and visitors, and enhances the local economy by expanding visitor expenditures and creating jobs. The FY 2018-19 Adopted Budget is \$70,490,176, a 5.80% decrease, or \$4,337,373.

Planning and Development: The Planning and Development Department enhances the citizens' quality of life through the review of new development compliance with building, zoning and land development codes. The FY 2018-19 Adopted Budget is \$10,227,766, a 12.78% increase, or \$1,159,223.

Public Safety: The Public Safety Department protects the public through an organized preparedness and response to natural and manmade disasters; and prevents the spread of animal-carried diseases to humans, and contains outbreaks of animal-to-human disease in wild or feral animal populations. The FY 2018-19 Adopted Budget is \$10,730,430, a 3.38% increase, or

\$351,029.

Public Utilities: The Public Utilities Department provides efficient and environmentally-sound solid waste and recycling services for County customers; and provides for the protection of the public health through the operation and maintenance of the County-owned water supply and distribution, and wastewater collection, treatment and disposal. The FY 2018-19 Adopted Budget is \$43,018,545, a 10.49% decrease, or \$5,040,347.

Public Works: The Public Works Department enhances St. Lucie County's quality of life by planning and implementing projects and services that create and maintain a comprehensive, safe transportation infrastructure. The FY 2018-19 Adopted Budget is \$61,922,169, a 0.67% increase, or \$409,478.

CONSTITUTIONAL OFFICERS

The following information is being provided to communicate the change from the FY 2017-18 Adopted Budget to the FY 2018-19 Adopted Budget by Constitutional Officers. The changes are reflective of the budget for each office in its entirety regardless of funding source. Explanation of the changes may be found in the FY 2018-19 Adopted Budget Book in the respective agency section. The Board has additional responsibilities related to the Constitutional Offices, such as inmate medical expenses, providing office space, and mailing of tax notices. These expenses are accounted for separately in the Constitutional Officers' section and are not included in the following figures.

Clerk to the Circuit Court: The County's budget contains data only related to the Board's funding of the Clerk's budget, which is offset by the excess fees anticipated at the end of the year. This reflects the funding of the Finance Department and Clerk's Courier. The FY 2018-19 Adopted Budget is \$1,474,172, a 1.19% increase, or \$17,384.

Property Appraiser: The Property Appraiser is required by Florida statutes to submit a budget for review and approval by the Florida Department of Revenue on June 1st of each year. The County's budget contains data only related to the Board's funding of the Property Appraiser's budget, which is offset by the excess fees anticipated at the end of the year. The FY 2018-19 Adopted Budget is \$5,597,559, a 4.27% increase, or \$229,453.

Sheriff's Office: The FY 2018-19 Adopted Sheriff's Office Budget, which is offset by the excess fees anticipated at the end of the year, is \$85,016,451, a 5.04% increase, or \$4,081,730.

Supervisor of Elections: The Supervisor of Elections' FY 2018-19 Adopted Budget, which is offset by the excess fees anticipated at the end of the year, is \$3,123,501 a 3.26% decrease, or \$105,230.

Tax Collector: The Tax Collector's Office is required by Florida statutes to submit a budget for review and approval by the Florida Department of Revenue on August 1st of each year. The County's budget contains data only related to the Board's funding of the Tax Collector's fees, which is offset by the excess fees anticipated at the end of the year. The FY 2018-19 Adopted Budget includes \$4,121,583, a 21.53% increase, or \$730,215.

**ST. LUCIE COUNTY
FISCAL YEAR 2019
FINAL BUDGET
TABLE OF CONTENTS**

INTRODUCTION			
User's Guide	1	County Administration	108
Organizational Chart	4	Information Technology	121
SLC Profile	5	Human Resources	127
Financial Policy	24	Office of Management & Budget	135
Budget Calendar	31	Air & Seaport	144
		Community Services	152
		Extension	166
SUMMARIES/ANALYSIS		Environmental Resources	171
Where the Money Comes From	33	Facilities	186
Where the Money Goes	34	Libraries	192
Revenue Summary	36	Mosquito Control & Coastal Management	197
Expenditure Summary	37	Parks & Recreation	208
Budget Summary	38	Planning & Development Services	222
Budget by Department	41	Public Safety	231
Property Taxes	46	Public Works	243
Property Taxes by District	47	Public Utilities	257
Roll-back Millage Rates	48		
Allocation Property Tax & Assessments	49	CONSTITUTIONAL OFFICERS	
Millage Rates History	51	Summaries	265
Taxable Property Values	52	Clerk	268
Value of One Mill	53	Property Appraiser	272
Ad Valorem Tax Distribution	54	Sheriff	276
Revenue Sources & Trends	55	Supervisor of Elections	280
Position History Report	66	Tax Collector	284
Position Changes by Division	70		
		OUTSIDE AGENCIES	
BUDGET BY FUND		Summaries	288
Funds Definitions	71	Statutorily Mandated	290
Fund Descriptions	73	Non-County Agencies	301
Department/Division to Fund Relationship	78		
Fund Expenditure Budget Summary	80	CAPITAL BUDGET	
Revenues & Expenditures - Major Funds	82	Five-year Capital Improvement Plan (CIP)	311
Fund Balances	84	Funded CIP by Department	315
Fund Balance Projection	85	Funding Source	316
Estimated Changes in Fund Balance	86	Project Distribution by Department	317
Total Budget by Fund Type	88	CIP by Department	318
Revenues by Source-Expenditures by Function		Maintenance Improvement Projects (MIP)	352
General Fund	89	MIP by Department	353
Special Revenue Funds	90		
Debt Service Funds	91	DEBT SERVICE	
Capital Funds	92	Debt Administration Overview	368
Enterprise Funds	93	Debt Schedule	373
Internal Service Funds	94		
Expendable Trust Funds	95	APPENDICES	
		Categories of Revenue & Expenditures	375
DEPARTMENTAL SUMMARIES		Glossary	379
Board of County Commissioners	96	Abbreviations/Acronyms	404
County Attorney	100		



INTRODUCTION

USER’S GUIDE

This document is the adopted budget for FY 2018-2019 for the period beginning October 1, 2018 and ending September 30, 2019. The intent of this document is to provide the public with concise and readable information about St. Lucie County. It contains general information, analysis of revenues and expenditures, as well as a budget history.

SUMMARIES/ANALYSIS

This section contains key information from subsequent sections which the Office of Management and Budget (OMB) has extracted and then presented in an understandable format. Staff recommends this section as an excellent starting point for review of the budget because it includes a discussion of the revenue sources. Summaries of the total county budget are available to provide ease in understanding the budget. This section contains charts, graphs and spreadsheets showing the history of property values, tax millage rates, and the resulting revenues. This section also includes a personnel history report that shows the percent (%) change in personnel for each year.

BUDGET BY FUND

This section begins with a listing of the numerous funds that make up the county budget along with fund definitions. This section categorizes each fund by type and briefly describes the sources of revenue and types of expenditures found in each fund. This list is followed by a three-year history of each fund showing the budget versus actual amounts. The history also shows the amount budgeted in the new fiscal year and the percent change from the previous year’s budget. A section showing the estimated changes in fund balance is also included. The remaining portion of this section is comprised of charts and graphs of selected funds that reveal the amount of budgeted revenue sources and budgeted expenditures.

DEPARTMENTAL SUMMARIES

This section contains budgetary information as it applies to each department. Each department includes an organizational chart, a three-year budget summary of each division located within the department along with the division mission, function, and goals. The divisions also list key indicators, which are used to measure how well each goal is being accomplished.

CONSTITUTIONAL OFFICERS

This section contains budgetary information as it applies to the Constitutional Officers. Each Constitutional section includes organizational charts, a three-year budget summary, along with the mission, function and goals of the Constitutional Officers.

OUTSIDE AGENCIES SUMMARIES

The information contained in this section includes budgetary information about outside agencies that are Statutorily Mandated or Non-County organizations. Each section includes a three-year summary along with the mission, function, and goals of the Statutorily Mandated and Non County agencies.

CAPITAL BUDGET

The heart of this section is the St. Lucie County Board of County Commissioners Five-Year Capital Improvement Plan. This plan is designed to address the foreseeable capital improvement needs of St. Lucie County. This section also provides information on the planning and approval process involved in the development of the Five-Year Capital Improvement Plan.

The Five-Year Capital Improvement Plan may include capital improvements affecting major infrastructure facilities such as roads, bridges, beach restoration/preservation, environmental lands, drainage and stormwater projects, port and airport facilities, parks and recreational facilities, libraries, general governmental buildings and correctional facilities, utilities and museums.

Each plan identifies the sources of funding and provides a detailed listing of projects and the estimated costs associated with each project.

MAJOR MAINTENANCE PROJECTS

This section also contains information related to maintenance projects that are at a cost of \$25,000 or more. These projects have a major impact to a department's operational budget, but are not capitalized from an accounting perspective related to real property.

Major maintenance projects are updated annually, but are planned for a five-year timeframe. Since these projects have an impact to the department's operational budget, these funds are expected to be spent in the fiscal year that they are budgeted. If the life of the project is expected to go past the current fiscal year, the departments are instructed to request the funds for the project to be carried into the new fiscal year.

DEBT SERVICE

This section contains important information regarding outstanding debt issued by the County or, in the case of Community Development District Bonds and Industrial Revenue Bonds, in which the County has a vested interest. Others were issued after the Board of County Commissioners approved the funding of improvements through debt financing. The Board, on behalf of County utilities or a third party, issued other debts. The Office of Management and Budget carefully monitors the amount of debt the County issues in order to preserve its creditworthiness.

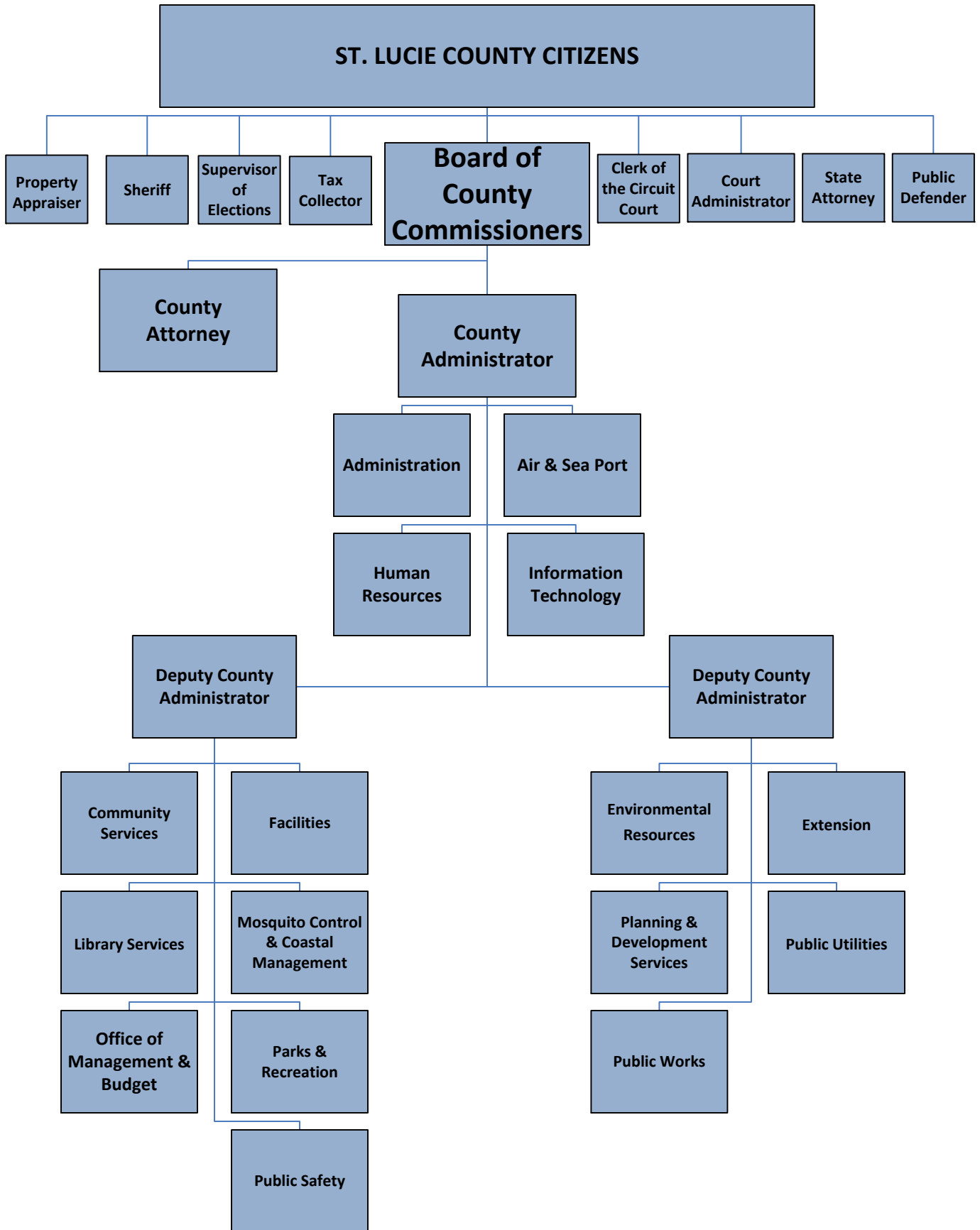
APPENDICES

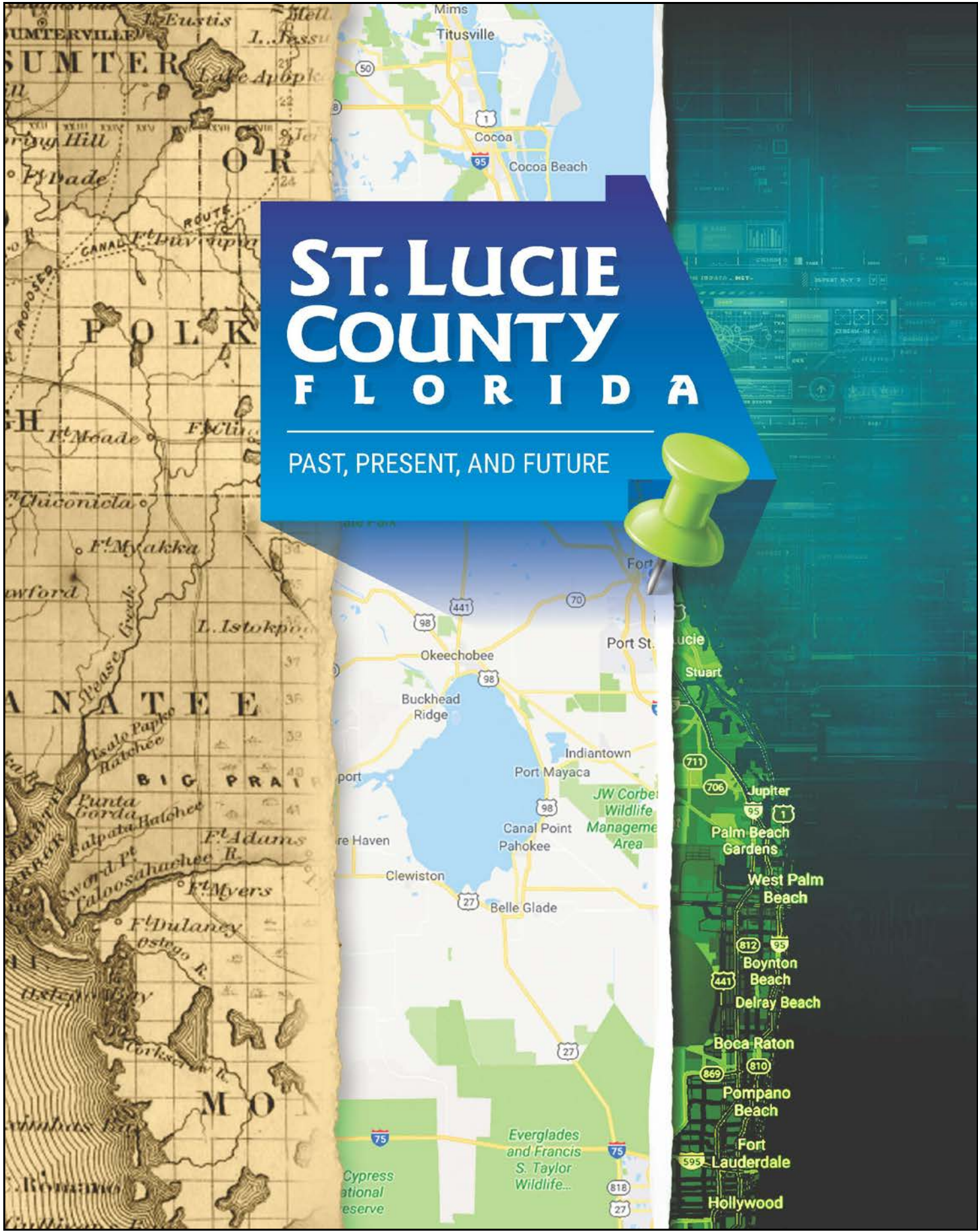
The Appendices Section includes a glossary for the definitions of terms and a section on acronyms.

For any additional information, contact our office:

ST. LUCIE BOARD OF COUNTY COMMISSIONERS
OFFICE OF MANAGEMENT & BUDGET
2300 Virginia Avenue,
Fort Pierce, FL 34982-5652
Telephone (772) 462-1670 • Fax (772) 462-2117

Or, visit the St. Lucie County website: **www.stlucieco.org**





ST. LUCIE COUNTY FLORIDA

PAST, PRESENT, AND FUTURE

► According to historians, it is believed that the name “St. Lucie” was first given to this area by the Spanish, when they began construction of a fort at the Jupiter Inlet in 1565. The garrison (a permanent military installation post) was established on December 13th, in honor of the feast day of the Roman Catholic Saint Lucia. The area now known as the Town of St. Lucie Village has been inhabited for centuries, in part, because of its proximity to the Indian River Inlet, a natural inlet that was eventually closed north of the current Fort Pierce Inlet. Old Spanish maps identify the area between what is now known as Vero Beach to Stuart as “Santa Lucia”, which is where a Spanish colony was established circa 1567.



◀ In 1763, France, Britain, and Spain signed the Treaty of Paris at the end of the French and Indian War. As part of the treaty, France gave up almost all of its land in North America and Spain gave up Florida. During the French and Indian War, Britain had captured Havana, Spain’s busiest port. In exchange for Havana, the Spanish traded Florida to Britain, which in turn, Britain then divided Florida into two territories: East Florida and West Florida. Also known as the Floridas, the area known as East Florida consisted of entire peninsula and were bordered on the west by the Apalachicola River. The area known as West Florida, consisted of the land between the Mississippi River to the Apalachicola River, which includes parts of modern day Alabama, Mississippi, and Louisiana.

► The modern day Saint Lucie County was known as East Florida in 1810, and then in 1819, the Spanish lost their settlements when the United States effectively took control of East Florida. During 1821, the area was combined with other lands and renamed St. Johns County. In 1832, the U.S. territory of Florida was created by Congress, and during the Second Seminole War (1835-1842), the U.S. Army began setting up military posts throughout the state. In 1837, Col. Benjamin K. Pierce (brother to the future 14th President of the United States) sailed down the Indian River from St. Augustine. A year later, he built a fort out of palmetto trees near an Ais Indian mound, on what is now known as Old Fort Park on Indian River Drive, in Fort Pierce.



◀ In 1840, St. Johns County was split into several counties, causing the St. Lucie area to become part of the newly formed Mosquito County. The Armed Occupation Act of 1842 provided for the settlement of the unsettled part of east Florida. In 1844, segments of Mosquito County were split off. One area became St. Lucia County and the other became Brevard County. On March 3, 1845, the territory of Florida became the 27th state of the United States of America. And, on January 6, 1855, St. Lucia County was renamed St. Lucie County.

► On July 1, 1905, the County’s boundaries changed again, with St. Lucie County acquiring the southern part of Brevard County, which included the City of Fort Pierce. This newly created St. Lucie County included sections of modern day Indian River, Okeechobee, and northern Martin counties. However, there are some historians who believe the county was established on May 24, 1905, but the event was not celebrated until July 1st.



GENERAL INFORMATION

St. Lucie County is approximately 600 square miles with a diverse population that includes two cities and one village: Fort Pierce, Port St. Lucie and St. Lucie Village. With 21 miles of unspoiled beaches, charming neighborhoods, progressive businesses and friendly people, St. Lucie County is truly the crown jewel of the Treasure Coast.

St. Lucie County is located on the eastern edge of the south-central coast of Florida in the heart of the Treasure Coast region. It is bounded on the north by Indian River County, the west by Okeechobee County, the south by Martin County and the east by the beautiful Atlantic Ocean. According to the U.S. Census Bureau, the County has a total area of 688 square miles (1,782 km²), of which, 572 square miles (1,483 km²) of it is land and 116 square miles (299 km²) of water that merges with the Atlantic Ocean. The total area is 16.80% water. Between two cities and their major tourist attractions, the City of Fort Pierce is located approximately 60 miles north of West Palm Beach, and 100 miles southeast of the City of Orlando.

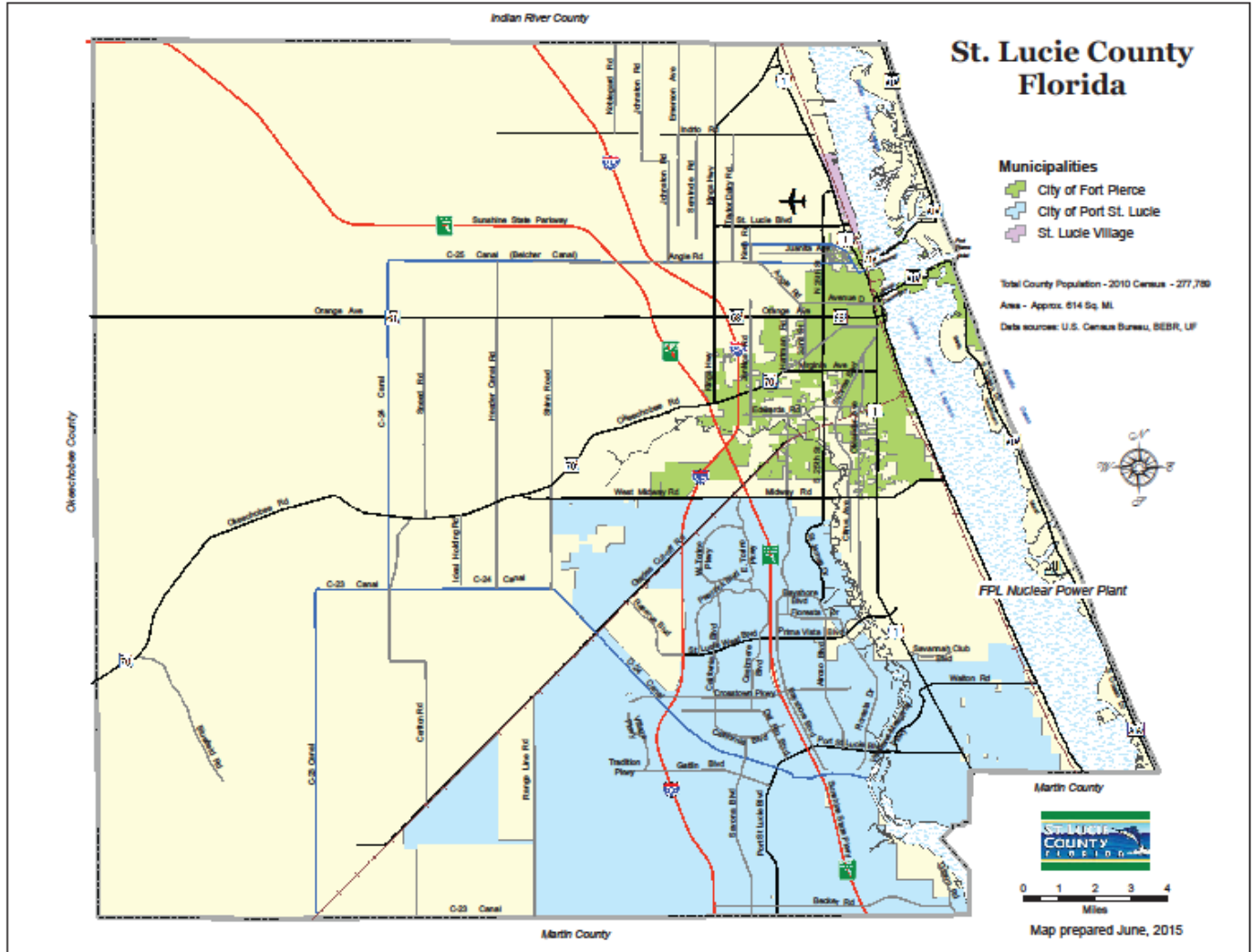
St. Lucie County unique location provides easy access to the I-95, the Florida Turnpike, US 1 and State Road 70. In close proximity to each other are the Treasure Coast International Airport and Business Park, the Port of Fort Pierce, and the Florida East Coast Railway system. This provides for easy access to County amenities as well as commercial opportunities.

The County is also the home of two prestigious research facilities: Florida Atlantic University Harbor Branch Oceanographic Institute and the Smithsonian Marine Station, Fort Pierce. Additionally, The University of Florida has established an agricultural research center in the County, and the United States Department of Agriculture has selected St. Lucie County as a location for a research facility.

First Data Field is the site of many public events and includes a modern baseball stadium and practice fields that serve as the spring training home of the New York Mets baseball team. It is also home of the St. Lucie Mets, a minor league affiliate of the New York Mets and serves and the rehabilitation facility for professional baseball players.

Sources: Enterprise Florida (<https://www.enterpriseflorida.com/data-center/>)
National Association of Counties (<http://cic.naco.org/>)

MAP OF ST. LUCIE COUNTY'S MUNICIPALITIES



INCORPORATED MUNICIPALITIES

St. Lucie County consists of three municipalities: the City of Fort Pierce (which is also the location of the County Seat), the City of Port St. Lucie, and St. Lucie Village.

Fort Pierce

Fort Pierce covers 21 square miles and serves as the county seat. The city's early economies were water transportation and fishing, along with the production of pineapple (a crop that was eventually replaced with citrus). Fort Pierce remains the commercial center of St. Lucie County, although it is smaller in population and land area than Port St. Lucie. The City of Fort Pierce is governed by a five-member city commission and employs a professional manager for the management of daily activities.

Port St. Lucie

The City of Port St. Lucie is the largest city both geographically and in terms of population in St. Lucie County. It covers 120 square miles. It was incorporated in 1961 as a residential community and was originally developed in large measure as a retirement community by the GDC. Years later a population boom followed, with the city's population more than tripling between 1980 and 1990. The city has transitioned from a residential bedroom community, and has been called one of fastest growing cities in

Florida. The City of Port St. Lucie is governed by a five-member city council, and also employs a professional manager for the management of daily activities.

Town of St. Lucie Village

The Village has 36 historic structures listed on the National Register of Historic Places and is a place where generations of some families have resided for a century or more. The roads remain narrow from the days when horse-and-buggy was the mode of transportation. Some of the Village's early economies were the production of pineapples and fishing the Indian River Lagoon for green turtles, oysters, large snook, goliath grouper, redfish, sawfish, mullet, and other various types of native fish.

The Town of St. Lucie Village is a small enclave covering 1.5 square miles of territory in North St. Lucie County, located on the west side of the Indian River Lagoon. The village is about 4 miles north of Fort Pierce and 11 miles south of Vero Beach, and was incorporated in 1961. The village is governed by a five-member Board of Aldermen, and the mayor serves as the chief executive officer of the Town.

Sources:

St. Lucie County website (<http://www.stlucieco.gov/media/history.htm>)

Florida Counties Map (http://www.floridacountiesmap.com/st_lucie_county.shtml)

St. Lucie County Historical Society (<http://www.stluciehistoricalsociety.org/>)

St. Lucie County Historical Society (<http://www.rootsweb.ancestry.com/~flstluci/slchistory.htm>)

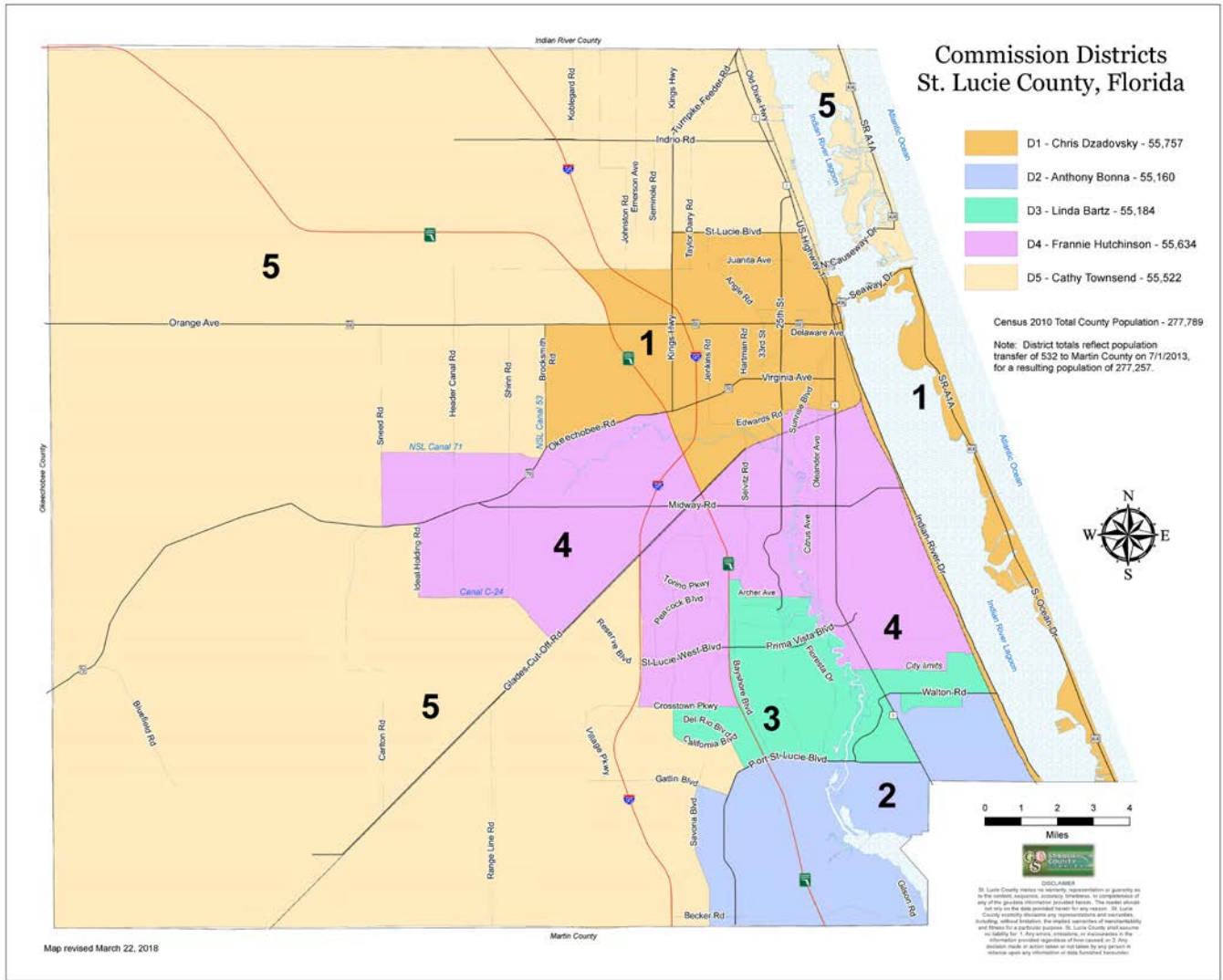
Wikipedia (http://en.wikipedia.org/wiki/St._Lucie,_Florida)

Florida Commission on Ethics (<http://www.ethics.state.fl.us/opinions/94/CEO%2094-008.htm>)

Indian River Magazine (http://indianrivermag.com/LIVE/index.php?module=pagemaster&PAGE_user_op=view_page&PAGE_id=174)

St. Johns River Water Management District and the Indian River Lagoon National Estuary Program: Indian River Lagoon: An Introduction to a Natural Treasure (http://sjr.state.fl.us/itsyourlagoon/pdfs/IRL_Natural_Treasure_book.pdf)

MAP OF ST. LUCIE COUNTY COMMISSION DISTRICTS



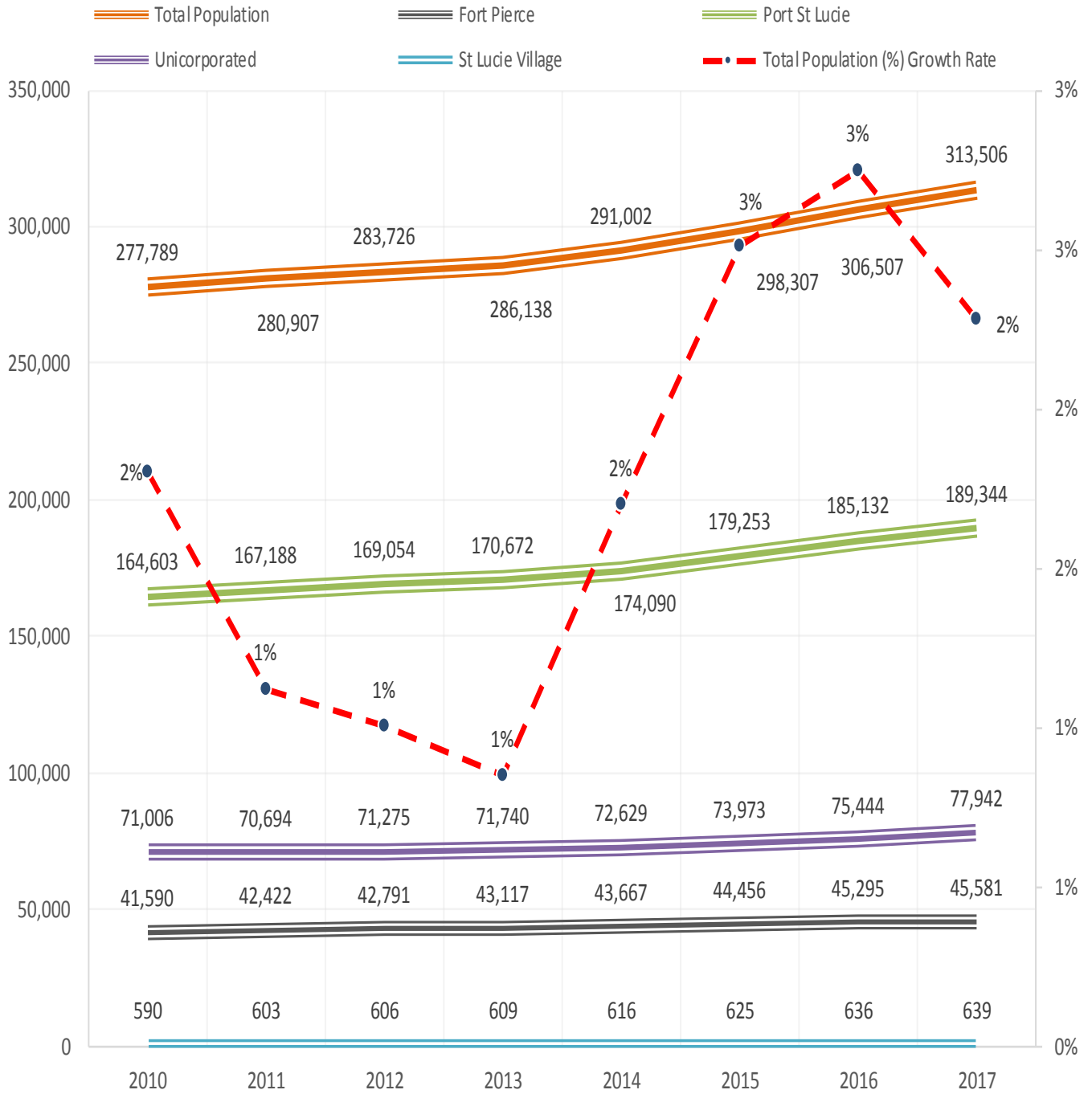
GOVERNMENT

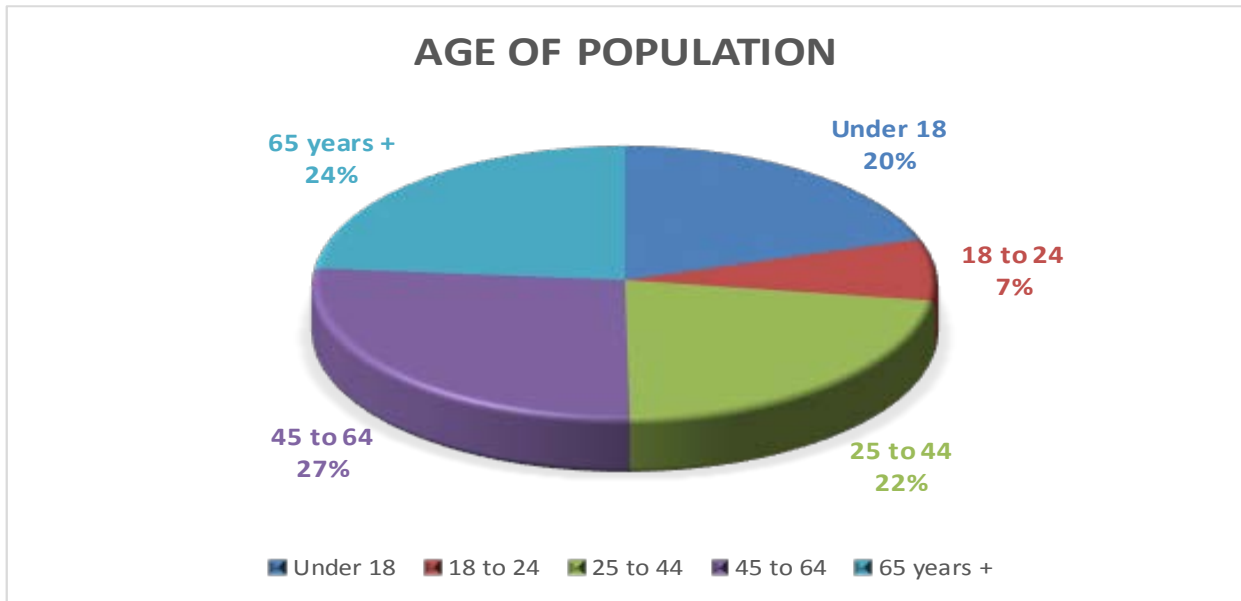
St. Lucie County is a non-charter county governed by a Board of County Commissioners consisting of five-members. The commissioners are elected at large to serve a period of four years. Elections are staggered to provide continuity between boards. A professional administrator, who is appointed by the Board of County Commissioners, manages the County on a daily basis.

POPULATION

St. Lucie County’s 2017 estimated population is 313,506 according to the US Census Bureau. The following graph illustrates the population growth of St. Lucie County along populations of the County’s three municipalities and unincorporated region.

ST LUCIE COUNTY POPULATION





Source: United States Department of Commerce – U.S. Census Bureau – State and County Quick Facts
<http://quickfacts.census.gov/qfd/states/12/12111.html>

EMPLOYMENT

Services, tourism, education and health, retail trade, and light manufacturing are the principal industries currently within the County.

The Major Industry Areas of Employment in St. Lucie County are:

Industry Descriptions	2014		2015		2016		2014 vs. 2016	2014 vs. 2016
	Labor Force	% Labor Force	Labor Force	% Labor Force	Labor Force	% Labor Force	# Change in Growth	% Change in Growth
Agriculture, natural resources, & mining	3,197	3.04%	3,127	2.86%	3,002	2.67%	-195	-6.10%
Construction	6,102	5.81%	6,324	5.78%	6,936	6.17%	834	13.67%
Education and health services	15,235	14.50%	16,265	14.88%	16,771	14.91%	1,536	10.08%
Financial activities	9,797	9.32%	10,203	9.33%	10,555	9.38%	758	7.74%
Government	13,276	12.63%	13,456	12.31%	13,802	12.27%	526	3.96%
Information	976	0.93%	887	0.81%	942	0.84%	-34	-3.48%
Leisure and hospitality	10,045	9.56%	10,508	9.61%	10,584	9.41%	539	5.37%
Manufacturing	3,274	3.12%	3,488	3.19%	3,777	3.36%	503	15.36%
Other Services	8,383	7.98%	9,349	8.55%	9,633	8.56%	1,250	14.91%
Professional and business services	6,083	5.79%	6,577	6.02%	6,825	6.07%	742	12.20%
Retail trade	12,558	11.95%	13,155	12.03%	13,686	12.17%	1,128	8.98%
Trade, transportation, and utilities	12,554	11.95%	12,469	11.40%	12,269	10.91%	-285	-2.27%
Wholesale trade	3,598	3.42%	3,527	3.23%	3,716	3.30%	118	3.28%
Total Employment	105,078	100%	109,335	100%	112,498	100%	7,420	7.06%

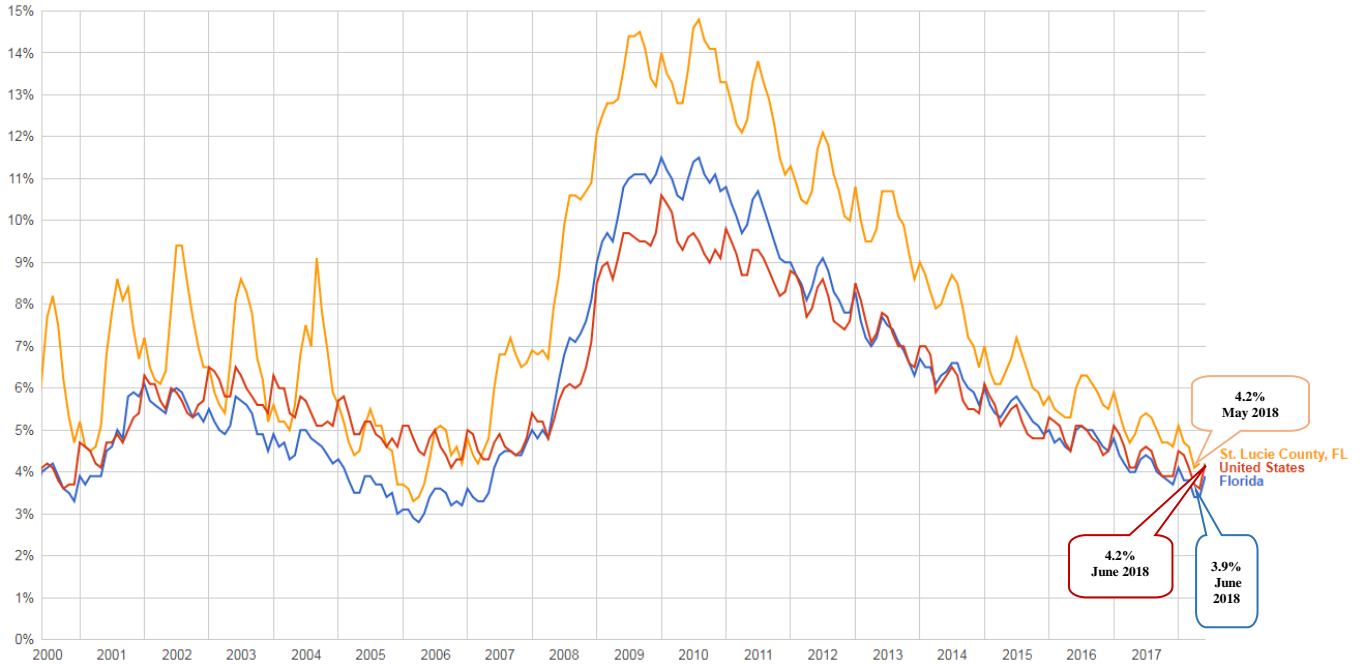
Source: US Department of Commerce - Bureau of Economic Analysis - Total Full-Time and Part-Time Employment by NAICS Industry
<http://www.bea.gov/iTable/iTable.cfm?ReqID=70&step=1>

St. Lucie County Historical Society: <https://www.stluciehistoricalsociety.net/st-lucie-county-history/pineapple-plantations/>

UNEMPLOYMENT

Unemployment rate

The percent of the labor force that is unemployed, not seasonally adjusted.



Source: Google Public Data

https://www.google.com/publicdata/explore?ds=z1ebjgk2654c1_&ctype=l&strail=false&bcs=d&nselm=h&met_y=unemployment_rate&fdim_y=seasonality:U&scale_y=lin&ind_y=false&rdim=country&idim=state:ST1200000000000&idim=country:US&idim=county:CN1211100000000&ifdim=country&tstart=961560000000&tend=1529553600000&hl=en&dl=en&ind=false&icfg

COST OF LIVING

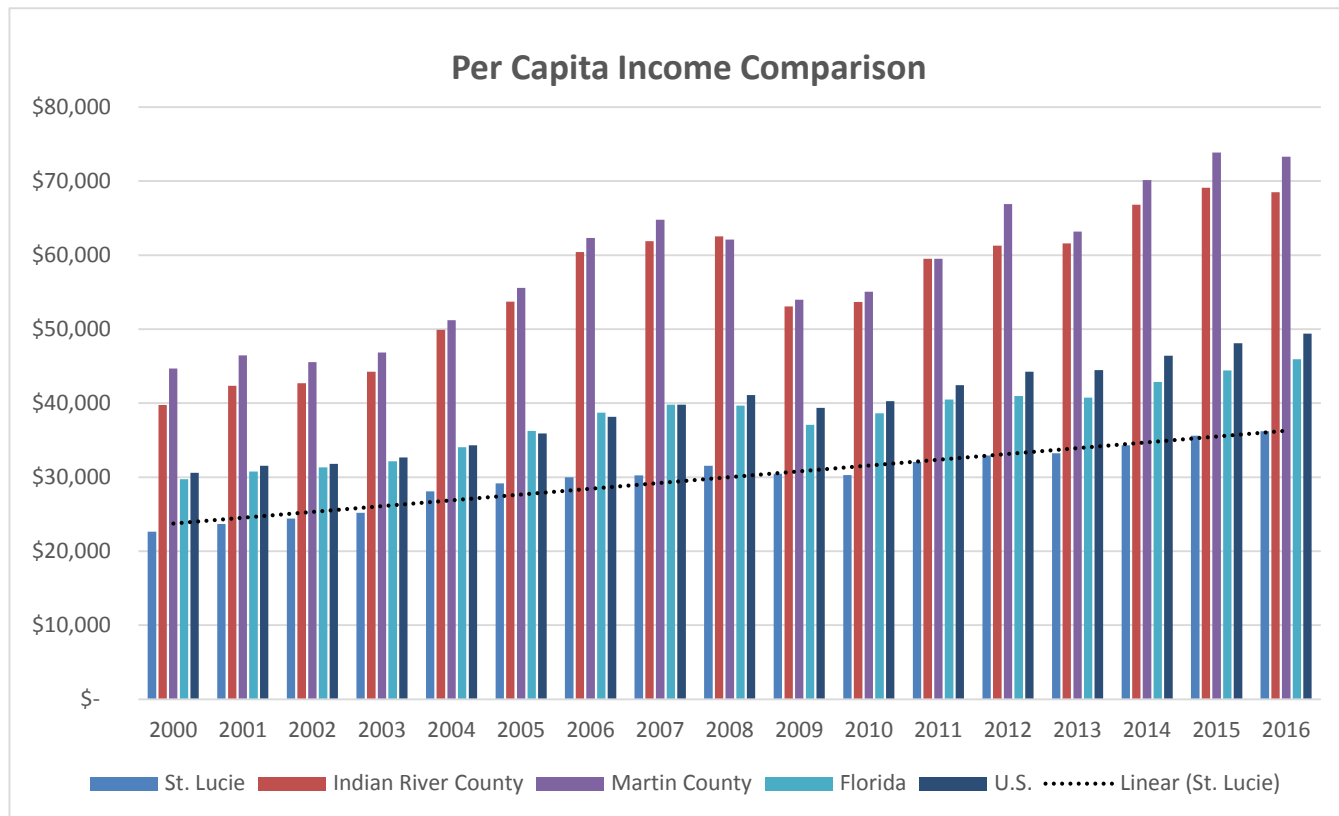
<i>December 2016</i>	St. Lucie County	St Lucie County	Palm Beach County	Brevard County	Miami Dade County	Suffolk County	Fulton County	U.S
Cost of Living	Port St. Lucie	Fort Pierce	West Palm Beach	Melbourne	Miami	Boston	Atlanta	U.S. Average
Overall	100	85	105	92	123	170	102	100.0
Grocery	103.6	103.6	107.4	100.5	105.6	121.8	103.2	100.0
Healthcare	101	101	103	93	108	125	102	100.0
Housing	97	50	105	73	157	269	103	100.0
Miscellaneous	101	101	104	100	106	131	100	100.0
Transportation	104	104	109	103	112	105	104	100.0
Utilities	97	97	98	105	99	149	94	100.0
Housing Updated 7/2018								
Median Home Age	15	36	29	32	46	74	35	37
Median Home Cost	\$206,300	\$ 136,800	\$ 224,400	\$ 181,500	\$326,000	\$587,000	\$ 236,700	\$ 216,200
Property Tax Rates	\$ 14.10	\$ 10.12	\$ 11.58	\$ 9.05	\$ 10.90	\$ 7.47	\$ 10.86	\$ 11.89
Home-Owned (%)	66.32%	33.97%	38.53%	49.49%	25.59%	31.36%	35.34%	56.34%
Housing Vacant (%)	14.78%	25%	23.77%	17.78%	19.15%	8.21%	19.87%	12.45%
Homes Rented (%)	18.90%	41.03%	37.71%	32.73%	55.26%	60.44%	44.79%	31.21%
Other								
Average Commute (min.)	25.12	23.6	20.18	21.68	25.25	19.18	25.44	25.71
Local Unemployment	5.0	8.4	4.6	5.10	5.2	4.2	5.90	5.2
Median Age	40.2	36.1	39.4	45.1	39.1	31.3	33.3	37.4
Health								
Air Quality (100=best)	71	76	68.9	70.8	52.7	43.3	31.8	58.4
Water Quality (100 = best)	54	54	30	60	50	1	48	55
Physicians Per Capita	101	101	254	208	228	554	365	210
Environment / Climate								
Temperature - high / low	91.1 / 51.6	90.6 / 51.7	89.9 / 56.8	89.7 / 50.7	89.6 / 60.1	82.3 / 19.1	88.8 / 31.8	88.8 / 2.6
Rain - average annual (in.)	51.2"	53.3"	59.1"	48.5"	58.9"	48.8"	51.4"	39.2"
Snowfall (in.)	0"	0"	0"	0"	0"	51.7"	1.4"	25.8"
Precipitation Days	84.5	77.4	85.9	75	77.4	79	78.3	102
Sunny Days	238	234	238	234	248	200	217	205
Comfort Index	86	84	88	81	93	50	66	54
UV Index	6.7	6.7	6.3	6.6	7.2	3.4	5.1	4.3
Elevation ft.	10	18	17	19	7	60	969	1,443

Source: Spelling's Best Places (<http://www.bestplaces.net/find/>).

The following graph illustrates the per capita income for St. Lucie County. Indian River County is directly north of St Lucie County with Martin County directly to the South. The State of Florida and United States are also shown on the chart below with a “linear” line comparing St. Lucie County to all.

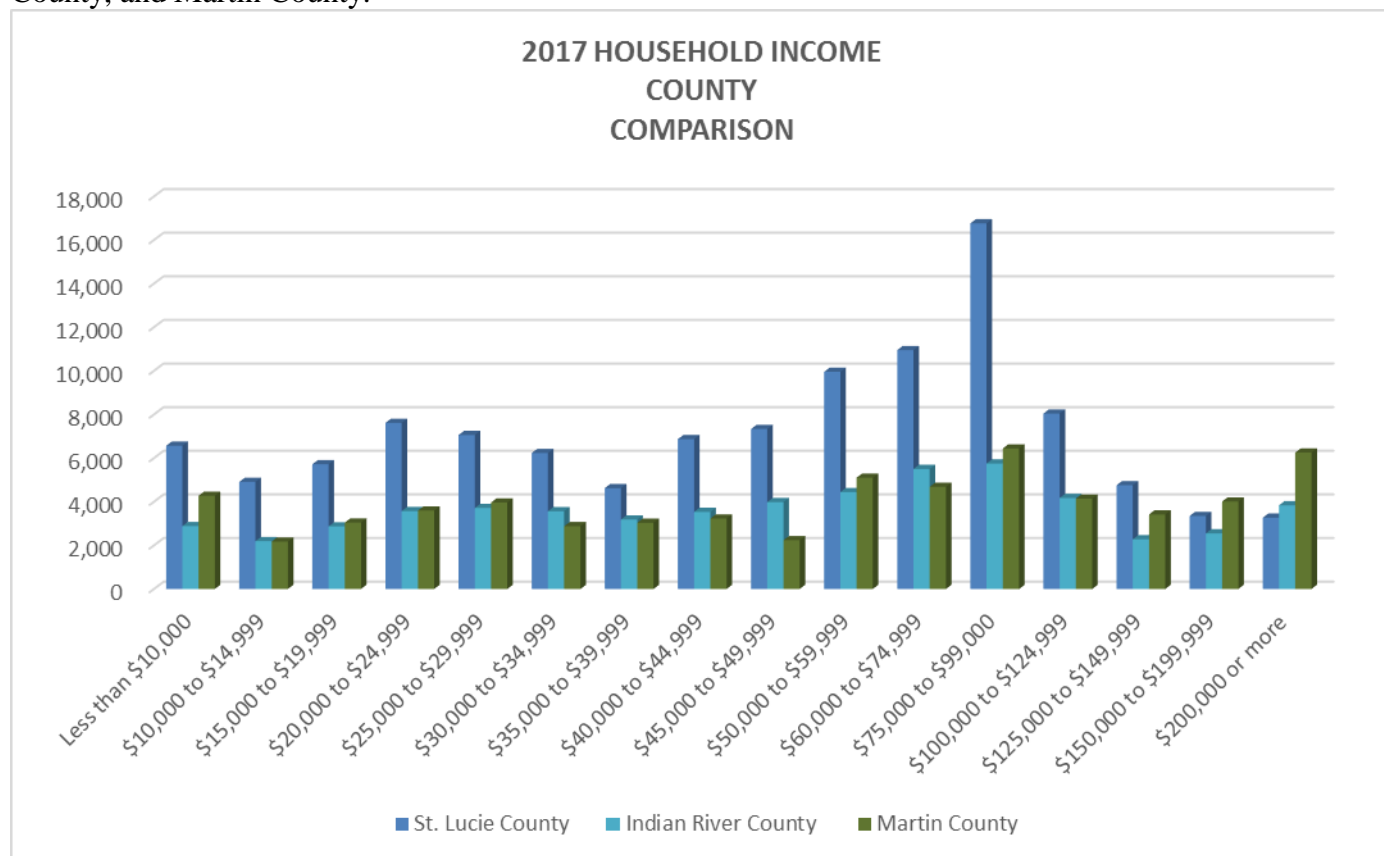
FINANCIAL HEALTH

The Per Capita Personal Income from 2000 to 2016:



Sources: Bureau of Economic Analysis (<https://apps.bea.gov/iTable/iTable.cfm?ReqID=70&acrdrn=5%29&isuri=1&step=1>)

The following graph illustrates a comparison of household income for St. Lucie County, Indian River County, and Martin County.



Source: United States Census Bureau: American Fact Finder: Financial Characteristics
https://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_15_1YR_B19001&prodType=table

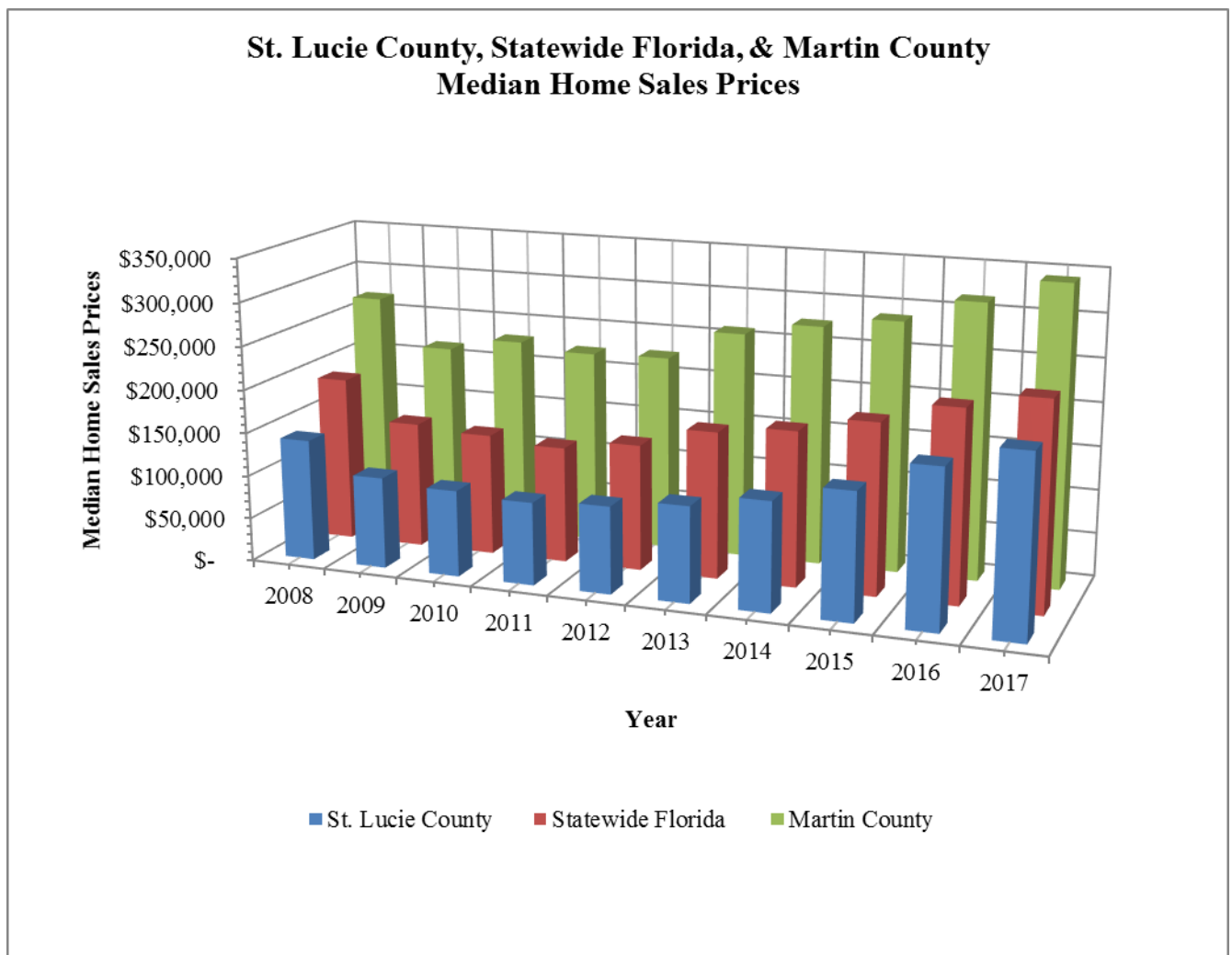
HOUSING

Residential Housing Trends in St. Lucie County:

	2013	2014	2015	2016	2017	2018
Average Sale Price	\$ 132,761	\$ 146,964	\$ 172,272	\$ 199,603	\$ 220,836	\$ 226,955
# Homes on the Market	2,224	2,234	1,625	1,732	1,585	1,748
# Homes Sold	5,178	5,689	5,404	5,315	5,545	322
Average # Days on Market	102	97	84	87	84	79

Sources: <https://www.gabesanders.com/saint-lucie-county-real-estate-statistics>

The Median Home Sales for St. Lucie County, Florida, and Martin County:



Sources: Florida Realtors (<http://media.floridarealtors.org/wp-content/uploads/2015/05/1Q-2015-Fla-MSA-summary.pdf>)

EDUCATION

There are more than 37,600 students in [St. Lucie County's public schools](#). The countywide public school system is governed by a School Board of five members, each elected for a four-year term. The school system is comprised of: 17 elementary schools (grades K-5); 12 schools that combine grades K-8; three middle schools (grades 6-8); 4 middle/high schools (grades 6-12); one middle/high school (grades 7-12); one lower high school (grades 9-10); six high schools (grades 9-12); and 5 complete schools (grades K-12). Of the total 50 public schools in St. Lucie County, there are five Charter Schools; six Alternative Schools, two Virtual Schools, one Special Education School; and six Magnet Schools.

Additionally, St. Lucie County also has following independent private schools: two for PreK–K; one elementary school (grades PreK-6); one elementary school (grades K-7); three elementary schools (grades K-8); one middle/high school (grades 6-12); two high schools (grades 9-12); one elementary/middle/high school (grades 1-11); one elementary/middle/high school (grades 1-12); and 10 complete schools (grades K-12). Of the 22 private schools in St. Lucie County, there are 17 schools that are religious, including one all-boys military school; two non-sectarian schools; one special education school; and two Montessori schools.

More than 85 percent of our residents are high school graduates, while nearly 20 percent have a bachelor's degree or higher. Higher educational resources within the County include: Indian River State College (IRSC) (formally Indian River Community College), Keiser University, and the extension campuses of: Florida Atlantic University, University of Florida, Nova Southeastern University, Barry University, Strayer University, University of Florida, Institute of Food and Agriculture Sciences – Indian River Research and Education Center, and the Florida State University College of Medicine. These prestigious schools enable an individual to obtain two and four-year degrees without having to leave the area.

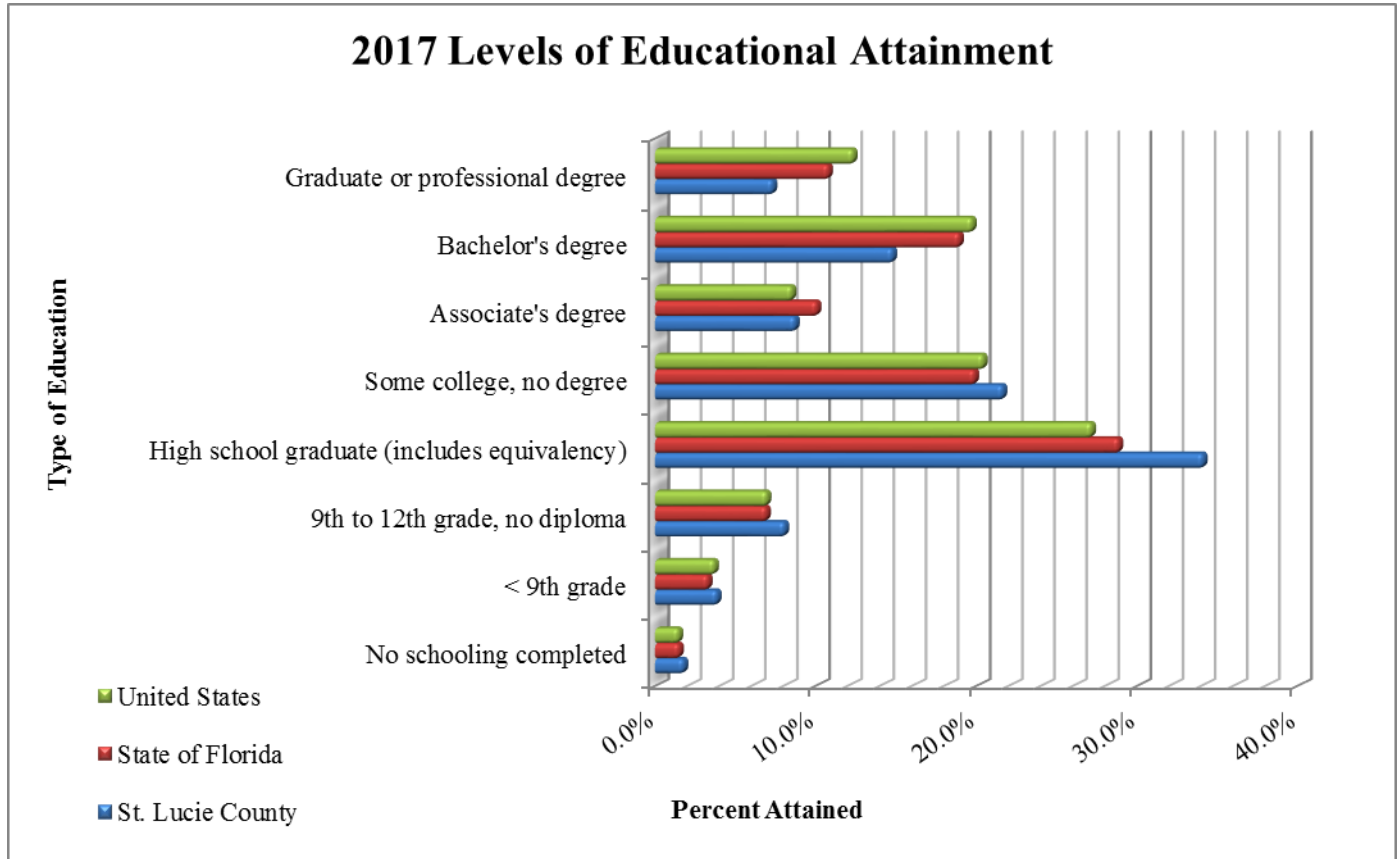
There are also vocational training schools, such as Fortis and CareerSource Research Coast, which offer individuals various program and degree choices, vocational training, high school and GED assistance services, and work-related training and placement opportunities.

In addition to the public education system, there are a number of research facilities located in St. Lucie County, including [FAU's Harbor Branch Oceanographic Institution](#), [UF/IFAS Indian River Research and Education Center](#), [USDA Horticultural Research Laboratory](#), [The Smithsonian Marine Station at Fort Pierce](#) and more.



Sources: Economic Development Council of St. Lucie County (http://youredc.com/regional_data/education)

Educational Attainment Rates in St. Lucie County, State of Florida, and United States



Sources: US Census Bureau - Educational Attainment - Population 25 Years and Over - 2016 American Community Survey 1-Year Estimates (http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_16_1YR_B15003&prodType=table) and (https://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_16_1YR_C15003&prodType=table)

QUALITY OF LIFE:

Points of Interest:

- Club Med Sandpiper, Port St. Lucie
- Florida Power & Light's Energy Encounter, Hutchinson Island
- Fort Pierce City Marina, Fort. Pierce
- Hallstrom Planetarium, Fort Pierce
- Harbor Branch Oceanographic Institution, Fort Pierce
- Harbortown Marina, Fort Pierce
- Heathcote Botanical Gardens, Fort Pierce
- Highwaymen Heritage Trail, Fort Pierce
- Indian Hills Recreation Center, Fort Pierce
- Manatee Observation & Education Center, Fort Pierce
- McCarty Ranch, Port St. Lucie
- National Navy UDT-SEAL Museum, Fort Pierce
- Nature Preserves, Fort Pierce & Port St. Lucie
- Oxbow Eco-Center
- Ocean Discovery Center, Florida Atlantic University
- Port St. Lucie Botanical Gardens, Port St. Lucie
- P.P. Cobb Building, Fort Pierce
- Seven Gables House Visitor Information Center, Fort Pierce
- St. Lucie County Aquarium, Fort Pierce
- St. Lucie County Regional History Center, Fort Pierce
- First Data Field Sports Complex, Port St. Lucie
- Wildlife Eco Tours, Fort Pierce & Port St. Lucie
- Zora Neale Hurston Dust Tracks Heritage Trail, Fort Pierce

Recreational Opportunities:

- 21 miles of beaches
- 19 Beach Access Sites
- Freshwater and Saltwater Fishing
- Diving and snorkeling at Natural & Artificial Reefs
- Boating, Kayaking, Stand Up Paddle Boarding, Surfing and other Water Recreation
- Horseback Riding at Frederick Douglass Beach & at designated Nature Preserve Trails
- Tennis Courts
- 2 Bowling Alleys
- 3 State Parks
- 10,000 acres of preserves
- 42 miles of hiking trails
- 3 County Pools open during the summer
- 38 Parks
- 23 Ballfields
- 7 County Libraries
- 6 Dog Parks and 1 Beach Dog Park
- 1 Skate Park



Golf Courses:

- Ballantrae, Port St. Lucie
- Club Med Sandpiper, Port St. Lucie
- Fairwinds, Fort Pierce
- Gator Trace, Fort Pierce
- Indian Hills, Fort Pierce
- Island Pines, Fort Pierce
- Meadowood, Fort Pierce
- PGA Golf Club, Dye Course, Port St. Lucie
- PGA Golf Club, Ryder Course, Port St. Lucie
- PGA Golf Club, Wanamaker Course, Port St. Lucie
- St Lucie Trail, Port St. Lucie
- St. James, Port St. Lucie
- The Saints, Port St. Lucie



Cultural Events / Festivals:

Year round:

- Events at St. Lucie County Fairgrounds, Event & Equestrian Center, Fort Pierce
- Havert L. Fenn Center, Fort Pierce
- Port St. Lucie Civic Center, Port St. Lucie
- Food Truck Frenzy at Tradition Square, Port St. Lucie, 1st & 3rd Friday each month
- Art Walk in Historic Downtown Fort Pierce, 2nd Wednesday each month
- Friday Fest, Fort Pierce City Marina Square, 1st Friday each month
- Wednesday Night Jazz Jam, Port St. Lucie Botanical Gardens, every other Wednesday

January

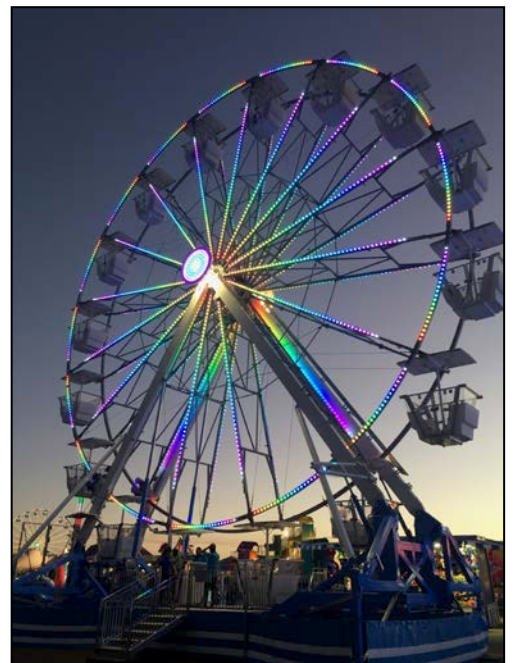
- Italian Festival, Tradition Square and the Port St. Lucie Civic Center, Port St. Lucie
- Pelican Yacht Club Billfish Tournament, Fort Pierce
- Professional Bull Riding Event, St. Lucie Fairgrounds, Fort Pierce

February

- Botanica Garden Festival, Port St. Lucie Botanical Gardens
- Party in the Park, Fort Pierce
- Greek Festivals, Port St. Lucie and Fort Pierce
- Highwaymen Festival, Fort Pierce
- St. Lucie County Fair, St. Lucie Fairgrounds, Fort Pierce
- New York Mets Spring Training, Port St. Lucie

March

- Taste of Seafood & Sandy Shoes Festival, Fort Pierce
- St. Patrick's Day Parade and Festival, Port St. Lucie
- Taste of St. Lucie, various locations in Port St. Lucie
- Heathcote Botanical Gardens' Bonsai Ball, Fort Pierce
- Cracker Trail Ride, Fort Pierce
- FIHA Pow Wow, Fort Pierce
- New York Mets Spring Training, Port St. Lucie



April

- Port St Lucie Anglers Kid's Fishing Tournament, Port St. Lucie
- Hooked on Music Festival, Fort Pierce
- South Florida Wingfest, Port St. Lucie
- Adams Ranch Rodeo, Fort Pierce
- Oyster & Seafood Festival, Fort Pierce
- New York Mets Spring Training, Port St. Lucie
- Plants in the Park, Fort Pierce
- Oxbow's Earth Day Festival, Port St. Lucie



May

- Celebrate Cinco de Mayo, Fort Pierce
- Fishing Frenzy, Fort Pierce
- Waterfest, Fort Pierce



June

- St. Lucie Mets, Port St. Lucie

July

- Freedom Fest, Port St. Lucie
- Stars Over St. Lucie, Fort Pierce
- Chili Cook Off, Fort Pierce
- Turtle Walks, Hutchinson Island
- St. Lucie Mets, Port St. Lucie



August

- Turtle Walks, Hutchinson Island

September

- Indian River Lagoon Science Festival, Fort Pierce
- St. Lucie Mets, Port St. Lucie



October

- Oktoberfest, Port St. Lucie
- Ghost of Fort Pierce Past Historic Walking Tours, Downtown Fort Pierce
- BOOtanical Halloween Party, Port St. Lucie

November

- National Navy SEAL Museum's Annual Muster Event, Fort Pierce
- Treasure Coast Beer Fest, Port St. Lucie

December

- Heathcote's Garden of Lights, Fort Pierce
- Christmas Boat Parade, Fort Pierce
- Sights & Sounds Festival & Parade, Fort Pierce
- Christmas Parade, Port St. Lucie Civic Center, Port St. Lucie
- Raid on Fort Pierce Civil War Reenactment, Fort Pierce



Galleries:

- A.E. “Bean” Backus Museum & Gallery, Fort Pierce
- Indian River State College’s Art Gallery, Fort Pierce
- Art Mundo, Fort Pierce
- Port St. Lucie Civic Center Art Gallery, Port St. Lucie

Theater Companies:

- McAlpin Fine Arts Center, Indian River State College, Fort Pierce
- Pineapple Playhouse, Fort Pierce
- Sunrise Theater & Black Box Theatre, Fort Pierce



Symphony Orchestras:

- Fort Pierce Jazz Society
- Treasure Coast Symphony at Indiana River State College McAlpin Fine Arts Center, Fort Pierce

Medical Services:

- Lawnwood Regional Medical Center & Heart Institute, Port St. Lucie
- Martin Health Systems, various locations throughout Port St. Lucie
- Port St. Lucie (formally Savannas) Hospital, Port St. Lucie
- St. Lucie Medical Center, Port St. Lucie
- Tradition Medical Center, Port St. Lucie

For more information, visit <http://www.visitsluciefla.com/>.

Sources: St. Lucie County Tourism (<http://www.stlucieco.gov/departments-services/a-z/administration/tourism>)
Economic Development Council of St. Lucie County (http://youredc.com/regional_data/things_to_do)
St. Lucie County website (<http://www.stlucieco.gov/parks/index.htm>)
Wikipedia (http://en.wikipedia.org/wiki/St._Lucie_County)

FINANCIAL POLICY

FISCAL POLICY STATEMENT

St. Lucie County has an important responsibility to its citizens to correctly account for public funds, to manage county finances wisely and to plan for adequate funding of services desired by the public. St. Lucie County needs to ensure that it is capable of adequately funding and providing local government services needed by the community.

Sound fiscal policies that are realistic and consistent provide useful guidance for the long-term programming of services and facilities. They also provide a set of assumptions under which budget and tax decisions should be made. While established for the best management of government resources, generally accepted fiscal policy also helps set the parameters for government's role in the broader economy of the community. The following fiscal policies set a framework to guide the operations of the County.

FINANCIAL STRUCTURE

All operations of St. Lucie County are accounted for by the use of fund accounting, in order to provide proper accountability for the different kinds of resources. Various funds have been established to track transactions. Funds with similar objectives, activities and legal restrictions are placed in one the following three groups:

Governmental Funds - These funds account for general governmental functions, such as the court system and law enforcement. They use a spending measurement focus; which means that only current assets and liabilities are generally included on the fund types' balance sheets, and the difference between these assets and liabilities is classified as fund balance. Governmental Funds types are classified into four generic fund types as follow:

- X **General Fund** is used to account for all financial resources except those required to be accounted for in a specific fund. Most countywide activities are accounted for in this fund.
- X **Special Revenue Funds** account for proceeds of specific revenue sources that legally restricted to expenditures for specified purposes.
- X **Debt Service Funds** are used to account for the accumulation of resources for and the payment of general long-term debt principal, interest and other costs associated with long-term debt.
- X **Capital Project Funds** are used to account for the purchase or construction of major capital facilities, such as buildings, infrastructure and lands.

Proprietary Funds - These funds are used to account for governments' ongoing activities that are similar to those of private enterprise. They are accounted for on a cost of service basis. There are two types of Proprietary Funds:

- X **Enterprise Funds** are used to account for the provision of public services that are similar to services provided by business enterprises. Operating costs of such funds are paid from user

charges or other non-governmental revenue.

- X **Internal Service Funds** is the financing of goods or services provided by one department to other departments within the same government on a cost reimbursement basis.

Fiduciary Funds - These funds account for assets belonging to others, held by a government in a trustee capacity or as an agent. Agency and expendable trust funds are accounted for like governmental funds. Non-expendable trusts are accounted for in the same manner as proprietary funds. Fiduciary Funds consists of two groups:

- X **Expendable Trust Funds** account for assets held by the County in trust for administration and disbursement for specific purposes.

- X **Agency Funds** account for assets belonging to others, which are held pending disposition.

BUDGETARY BASIS

Modified Accrual Basis for Governmental Funds - All Governmental Funds (General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds), Expendable Trust Funds and Agency Funds are maintained on the modified accrual basis of accounting. Modified accrual is essentially accrual accounting, modified to recognize the governmental environment and unique accounting measurement objectives. Revenues are generally recognized during the fiscal year when they are quantifiable, measurable and there is a reasonable expectation that they will be collected during that period. In most cases, expenditures are recorded when the good or service is actually delivered, regardless of when the funds are disbursed. As a budgetary control measure, the funds are encumbered or "reserved" when the good or service is ordered.

Accrual Basis for Proprietary Funds- Proprietary Funds include the Internal Service Funds and the Enterprise Funds. Under the Accrual basis, revenues are budgeted based on the measurable amount expected to be "earned" during the fiscal year. Expenditure estimates are developed for all expenses anticipated to be "incurred" during the fiscal year. Revenue is recognized when earned and expenditures are recognized when incurred. Transactions are recorded when they occur - regardless of when cash is received or disbursed. This is essentially the same method used in the private sector; however, there are a few differences:

1. Capital expenditures and debt principal are budgeted as appropriations
2. Compensated absence accruals are not budgeted

Fund Balance - Fund balance is the result of the previous fiscal year's beginning cash balance plus revenues received minus actual expenditures. It includes unallocated resources that may be used to fund new projects/programs as well as unspent allocated funds, which will be carried forward to fund those existing projects/programs. Fund balance is adjusted for inventory and other non-cash assets and liabilities.

Depreciation - For budget purposes, depreciation is recognized in a designated reserve only to the extent that it is funded.

GRANTS BUDGETING

Grants are funds awarded to St. Lucie County by the federal government, state agencies, or other organizations to finance projects such as capital improvement, cultural and educational activities, environmental projects, economic development, planning and research, etc. Grant revenues are received into governmental or proprietary funds related to the project. Each grant is individually budgeted as a sub-fund subordinate to its hierarchy governmental or proprietary fund. Transfers of grant local matches, interest monies and residual cash between a grant and its hierarchy fund are permitted without Board approval.

CAPITAL BUDGETING

St. Lucie County maintains a Capital Improvements Plan (CIP), which covers a five-year period and is updated annually. The Office of Management and Budget determines the amount of funds available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. A separate section of this document is designated for the CIP projects detail. Projects in the CIP this fiscal year are funded; however out years are estimated needs and may exceed future available revenues.

The capitalization threshold is \$25,000 for buildings or infrastructure with a life span of more than five years. Budgets for buildings and infrastructure under \$25,000 are reflected in the County's operating budget instead of the Capital Improvement Program.

GENERAL BUDGET POLICY

1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at the fund level.
2. The budget shall reflect the estimated beginning balances of all funds and all planned revenues or receipts for each fund for which the County must maintain accounts. Once the annual audit is completed, staff may prepare a Budget Resolution to adjust the beginning balances from the estimated to the actual.
3. No monies shall be expended or disbursed from accounts of the Board of County Commissioners except pursuant to authorization reflected in the adopted budget. The Clerk of Courts shall advise the Board of any exceptions to this policy required by law or generally accepted accounting practice.
4. Florida law states that a county must have a balanced budget. Therefore, the budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year and all revenues and receipts, which reasonably can be expected to be received during the fiscal year.
5. Reserves:
 - a. A reserve for contingency may be budgeted in each of the funds. At the Board's discretion, these funds may be allocated as needed during the year to fund unexpected operations or events.

- b. In line with GFOA guidelines, an allocation of 12.5% of annual operating revenues, which is an amount equal to \$16.5 million and would be used for storm events and emergencies/issues that are not anticipated in normal budget development.
- c. One year of budget stabilization, which if we take our most critical year in 2010, equals \$14 million.
- d. An allocation of \$6 million in a transportation infrastructure reserve as our current repaving cycle is not sustainable.
- e. When these reserves are utilized, full funding may not be available in the following year. These reserves may be replenished during the budget process, if funding is available.

6. Transfers:

- a. Transfers to reserve accounts may be made during the fiscal year by the County Administrator or the Management & Budget Director as required for proper management of the budget.
 - b. Transfers among expenditure or revenue accounts may be made during the fiscal year by County Administration and/or the Office of Management & Budget, if re-allocations within a fund are determined to be needed. Additional procedures will be established by the County Administrator. No transfers having an impact on capital facility improvement will be made without Board authority.
 - c. No transfer affecting the total allocations to a Constitutional Officer may be made without Board approval.
 - d. No transfer may be made between funds if the result of such transfer will be to change the adopted total budget of a fund, except pursuant to a public hearing and Board action to amend the adopted budget.
 - e. Transfers from reserves for contingency will require approval of the Board.
7. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.
8. The operating budget will reflect programmatic expectations of the Board and County Administrator for each department. The budget will emphasize the relationship between financial and managerial (operations) planning.
9. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
10. The Capital Improvement Budget showing estimated annualized costs of capital projects will be updated on an annual basis.

REVENUE POLICY

1. The use of general ad valorem tax revenues will be limited to the General, Law Enforcement & Courts (Fine & Forfeiture), MSTU Funds, and dependent special districts, unless required in other funds by bond indenture agreements or by the terms of municipal service taxing units ordinance.
2. The use of ad valorem tax revenues based on millage levied for the Mosquito Control, and Erosion Control Special Districts will be limited to those districts.
3. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds, unless required in other funds by bond indenture agreements.
4. The use of sales tax revenues will be limited to the General and Law Enforcement & Courts (Fine & Forfeiture) funds except when allocated to debt service funds to meet non-ad valorem debt service requirements.
5. Pursuant to Ordinance, Tourist Development Tax proceeds will be appropriated as follows:
 - a. 20% for tourist advertising and promotion within St. Lucie County.
 - b. 40% to provide a sports stadium and related facilities in St. Lucie County.
 - c. 33.40% debt service for stadium renovations.
 - d. 6.60% for capital facilities that promote tourism in the Fairgrounds and the area north of Midway Road.
6. The use of revenues pledged to bondholders will conform in every respect to the bond covenants committing those revenues.
7. Periodic cost studies of all County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated for purposes of budget preparation using fee schedules, which have been adopted by the Board.
8. County staff will continue to aggressively pursue grant funds. For purposes of preparing the annual budget, revenues will be budgeted at actual award levels when known, and at anticipated grant award levels for continuing grants. Other grants will be budgeted upon notice of award.
9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at 95% of the final assessed taxable value as determined by the Property Appraiser.
10. Millages for Debt Service will be established at the amounts, which will generate sufficient revenue, to make all required payments plus any reserve amount deemed prudent by the Office of Management and Budget or prescribed by covenant or ordinance.
11. All revenues, which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year, will be anticipated as "fund balance" in the budget of the following fiscal year.

DEBT POLICY

1. Neither the Florida Constitution, Florida Statutes, nor the Board of County Commissioners place a limit on the amount of debt the voters may approve by referendum. However, as a practical matter, debt is limited by the availability of revenue streams to pay debt service, by market factors, and by Board/voter discretion.
2. In concert with the County Administrator and the County Finance Team, and to facilitate better short-term decisions, the Office of Management and Budget creates an annual debt schedule to the Board, which lists current debt and projects debt requirements.
3. The County will not fund operations or normal maintenance from the proceeds of long-term financing and will confine long-term borrowing and capital leases to capital improvements, projects, or equipment that cannot be financed from current or projected financial resources. To conserve debt capacity as well as maintain a high bond rating the County will utilize pay-as-you-go financing to the maximum extent possible.
4. Notwithstanding extenuating circumstances, the County's debt capacity will be maintained within the following generally accepted benchmarks:
 - Direct debt per capita shall remain below four hundred dollars (\$400.00). Direct debt includes general obligations and governmental fund bond debt.
 - Direct debt per capita as a percentage of income per capita should not exceed 2%.
 - Direct debt as a percentage of the final assessment value of taxable property as provided by the Office of the Property Appraiser shall not exceed 1%.
 - The ratio of direct debt service expenditures as a percentage of general governmental expenditures will not exceed 10%. General governmental expenditures are considered General Fund expenditures, Fine and Forfeitures Fund expenditures plus transfers to the Constitutional Officers, the Airport, the Port and all transfers to Internal Service Funds.
5. The County strives to maintain a minimum underlying bond rating equivalent to 'Upper Medium Grade' (Moody Rating Service A or Standard & Poor's A). The County shall request an evaluation of their underlying rating every five years or as deemed necessary by the Board.
6. The County shall strive to keep the average maturity of general obligation bonds at or below fifteen (15) years.
7. When financing capital projects or equipment by issuing bonds, the County will amortize the debt over a term not to exceed the useful life of the project or piece of equipment.
8. Each year the County will review its outstanding debt for the purpose of determining the feasibility of refunding an issue.
9. To the maximum extent possible, the County will use special assessment (i.e. Municipal Services Benefit Unit) or self-supporting bonds (i.e. Revenue Bonds) in lieu of general obligation bonds so that those benefiting from the improvements will absorb all or part of the project costs.

APPROPRIATION POLICY

1. Fund appropriations of the Board will be allocated to departments, divisions, programs, organization codes, projects, and line item object codes as deemed appropriate by the Management & Budget Director, with the approval of the County Administrator, to facilitate managerial control and reporting of financial operations.
2. Each year, before Department Directors and Division Managers begin to prepare operating budget requests, the Office of Management & Budget will issue budget preparation instructions. These instructions will take into consideration: 1) County financial policies; 2) The expressed desires of the Board and County Administrator for changes in service or service levels; 3) Projected costs of authorized services; 4) Forecasted revenues. County managers will prepare annual budget consistent with these instructions.
3. The County, in conjunction with an independent consultant, will prepare and maintain an indirect cost allocation plan, which conforms to federal guidelines for grant reimbursement of administrative costs. Managers will bill and collect indirect cost charges to eligible grant projects, enterprise funds, and other funds as appropriate.
4. The budget requests of County agencies will include itemized lists of all desired operating equipment, and of any equipment in inventory for which replacement is being requested. Purchase of equipment valued in excess of \$1,000 not on the approved budget list will require approval by the County Administrator or the Board on a case-by-case basis.
5. Each year the County will prepare a comprehensive five-year capital improvement program identifying needed public facilities by service type and geographic area for approval by the Board.
6. The annual budget will contain appropriations to fund capital projects identified by Departments for the purpose of completing the first year of the five-year capital improvement program. Operating budget implications of these capital projects will be identified; such expenses for the first (budgeted) year of the capital plan shall be funded.

BUDGET PREPARATION AND IMPLEMENTATION CALENDAR

Date: 2017

ACTIVITY

October

- The new 2017/2018 fiscal year begins on October 1st.
- Implementation of the FY 2017/2018 adopted budget.
- Prepare Truth In Millage (TRIM) compliance packet for Florida Department of Revenue.
- Comply with GFOA requirements for submission for the budget awards program.
- Monitor FY 2017/2018 beginning year activity.
- Prepare any needed budget amendments.
- Begin policy planning for FY 2018/2019.

November

- Close out FY 2016/2017.

December

- Adjust prior year estimates to unaudited actual.
- The FY 2017/2018 final budget book is printed and uploaded to the County’s website.

Date: 2018

ACTIVITY

January

- Citizens Budget Committee elects chair and vice chair members and schedules meeting dates for the calendar year.

February

- Work on payroll projections and Department’s approved positions.
- OMB calculates preliminary fund balance estimates.

Date: 2018

ACTIVITY

March

- Distribute budget preparation guidelines to departments.
- OMB opens GovMax— enabling departments to input requested budget data.
- GovMax & Microsoft Office training for Budget Coordinators as needed.
- Departments prepare budget requests.
- Provide budget assistance to Departments. Department Directors review budgets.
- Update audited carryover amounts.
- Make preliminary revenue, expense, and Fund Balance Forward estimates.

April

- Departmental budget packages and Capital Improvement Plans due to OMB.
- Departmental GovMax input completed.
- Analyze budget requests.
- Balance Funds.
- Make preliminary revenue, expense, and Fund Balance Forward estimates.
- OMB conducts technical budget reviews with departments.
- Judges, Court Administrator, Public Defender, State Attorney, Guardian Ad Litem and Medical Examiner budgets are due.

May

- County Administrator’s budget review with Departments.
- Work with Departments and enter the County Administrator’s budget changes into Banner’s recommended phase of the FY 2018/2019 budget.

Date: 2018

ACTIVITY

May

- Clerk of Court, Sheriff, and Supervisor of Elections budgets are due.
- Complete the recommended phase budget changes.
- If necessary, rebalance Funds from applied recommended budget changes.
- Update the preliminary revenue, expense, and Fund Balance Forward estimates.

June

- Compile the tentative budget packets for the Board's review in July.
- Property Appraiser's budget and Property Value Estimates are due.
- Distribute budget summaries to Departments for review.

July

- Property Appraiser certifies property values to the BOCC (DR420's).
- Distribute budget to the Commissioners.
- The County Administrator presents the proposed budget to the BOCC.
- Conduct the BOCC Budget Review Workshops.
- The BOCC sets the proposed millage rates to be advertised in the Notice of Proposed Property Taxes.
- Enter the BOCC's budget changes into Banner's tentative phase of the FY 2018/2019 budget.
- Complete tentative phase budget changes.
- OMB returns completed DR420's to Property Appraiser.

Date: 2018

ACTIVITY

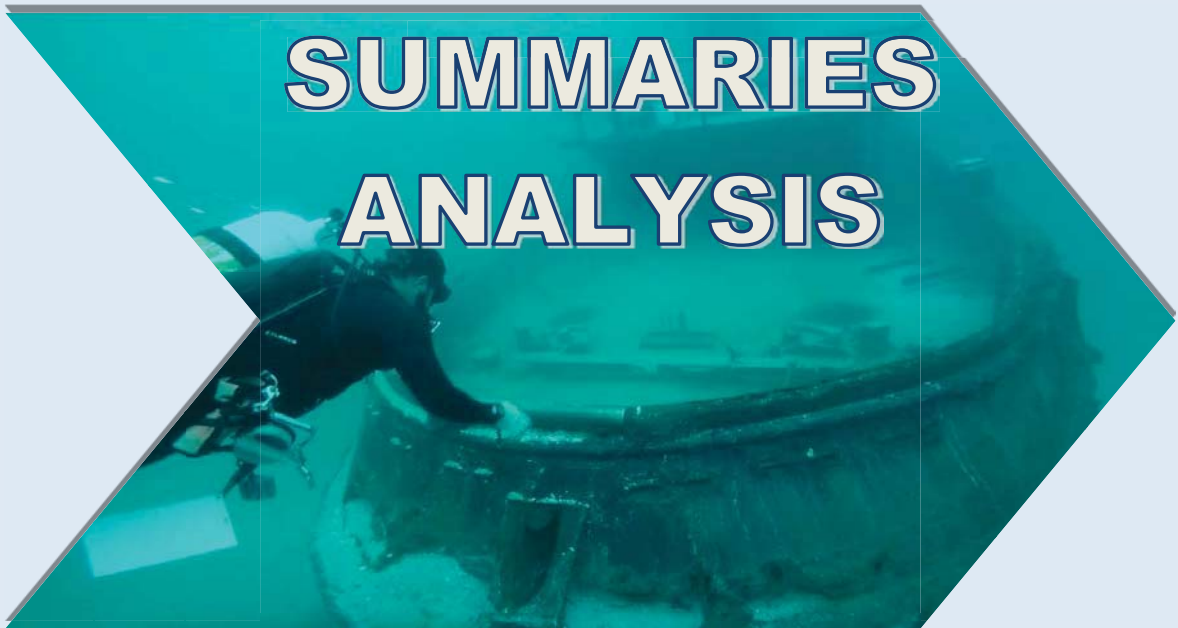
August

- Tax Collector's budget is due on August 1st.
- Prepare and print the tentative budget book.
- Departments turn in their purchase order roll-over requests for FY 2018/2019 to OMB.
- Property Appraiser distributes TRIM notices to all property owners. The TRIM notice notifies property owners of the 1st public hearing for the tentative budget and millage.
- Prepare for public hearings.

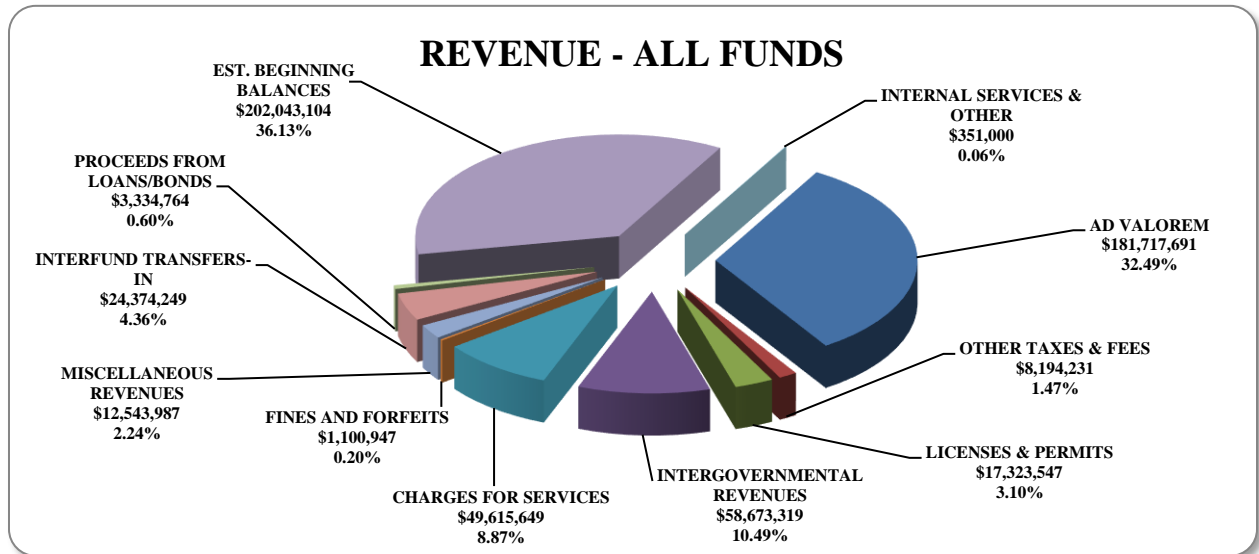
September

- The BOCC holds the 1st public hearing of the FY 2018/2019 budget in September and tentatively adopts the budget and millage rates.
- The County advertises in newspapers the 2nd public hearing for the adoption of the final budget and millage.
- The BOCC holds the 2nd public hearing of the FY 2018/2019 budget in September and adopts the final budget and millage rates.
- Certify final millage with the Property Appraiser and State of Florida Department of Revenue within 3 days of final adoption.
- The 2017/2018 fiscal year ends on September 30th.

SUMMARIES ANALYSIS



WHERE THE MONEY COMES FROM TOTAL OF ALL FUNDS \$546,309,510 FISCAL YEAR 2018-2019



* Revenues are reduced by \$12,962,978 to reflect an allowance for uncollectible amounts.

Ad Valorem Tax otherwise known as property tax.

Other Taxes & Fees include local option fuel tax, local communication service tax electric, tourist development tax & local business tax.

Licenses & Permits include solid waste assessment, electric franchise, impact fees, building permits & fees, and capital improvement assessment.

Intergovernmental Revenues include state shared revenue, half cent sales tax, constitutional gas tax, and state and federal grants.

Charges for Services include landfill fees, water & sewer fees, revenue from parks user fees, court facility fee, and health & life insurance premiums paid on behalf of employees.

Fines and Forfeits include code violations, driver's education safety fine and sale of contraband property seized by law enforcement.

Miscellaneous Revenues include interest on investment, contributions from property owners for MSBU's, and general & administration fees charged by the County's General Fund to other funds.

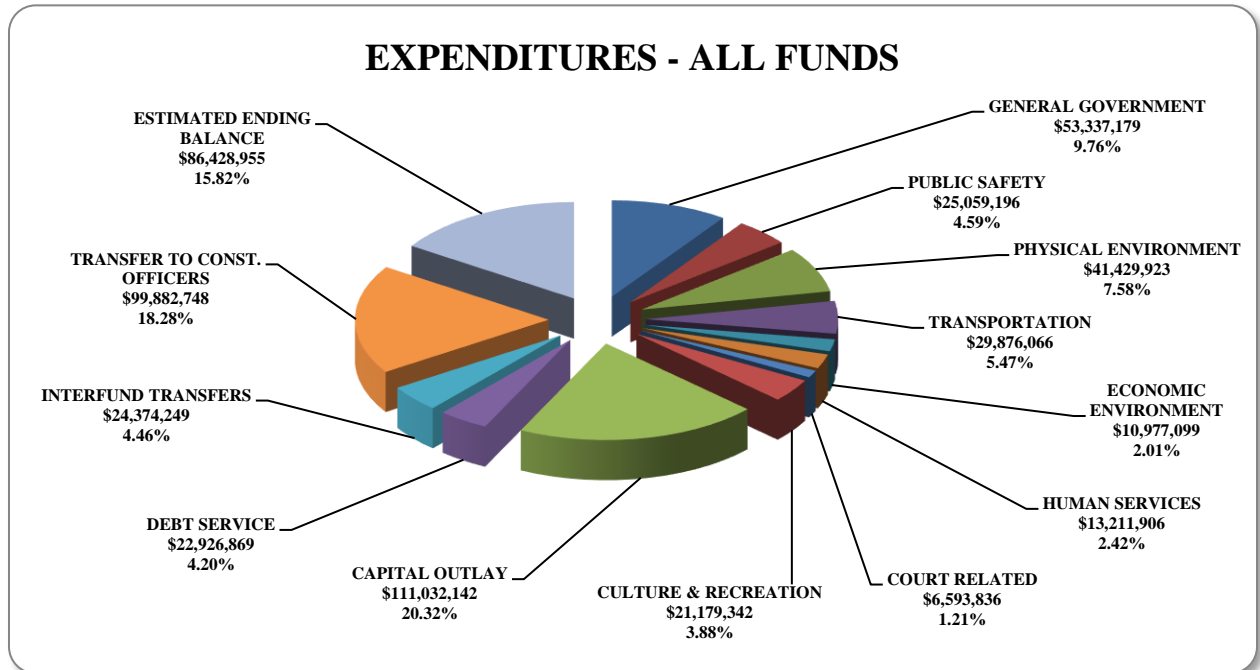
Interfund Transfers-In represent transfers in from other funds.

Proceeds from Loans/Bonds are revenues from loans & bonds, which will be used to finance projects.

Where the Money Goes

Total of all Funds \$546,309,510

Fiscal Year 2018-2019



General Government – Services provided by the County for the benefit of the public and general governmental body as a whole. This includes budgets for the Board of County Commissioners, County Administrator, County Attorney, Facilities, Human Resources, the Office of Management & Budget, and Information Technology.

Public Safety – Services provided by the County for the safety and security of the public. This includes budgets for Public Safety, and Criminal Justice. Expenditures relating to the operations of the Sheriff for law enforcement and the jail is included in Transfers to Constitutional Officers.

Physical Environment – Function performed by the County to achieve a satisfactory living environment for the community as a whole. This includes budgets for Environmental Resources, Public Works, Solid Waste & Recycling, and Utilities.

Transportation – Expenditures for developing and improving the safe and adequate flow of vehicles, travelers, and pedestrians. This includes budgets for Engineering, Transit, and the Port and Airport.

Economic Environment – Expenditures for developing and improving the living conditions of residents. This includes budgets for Housing Services, Veteran Services and Tourist Development.

Human Services – Expenditures with the purpose of promoting the general health and wellbeing of the community as a whole. This includes budgets for Community Services and Mosquito Control.

Culture and Recreation – Expenditures to provide residents opportunities and facilities for cultural, recreational and educational programs. This includes budgets for Parks, Library, Environmental Resources, and Coastal Management Services.

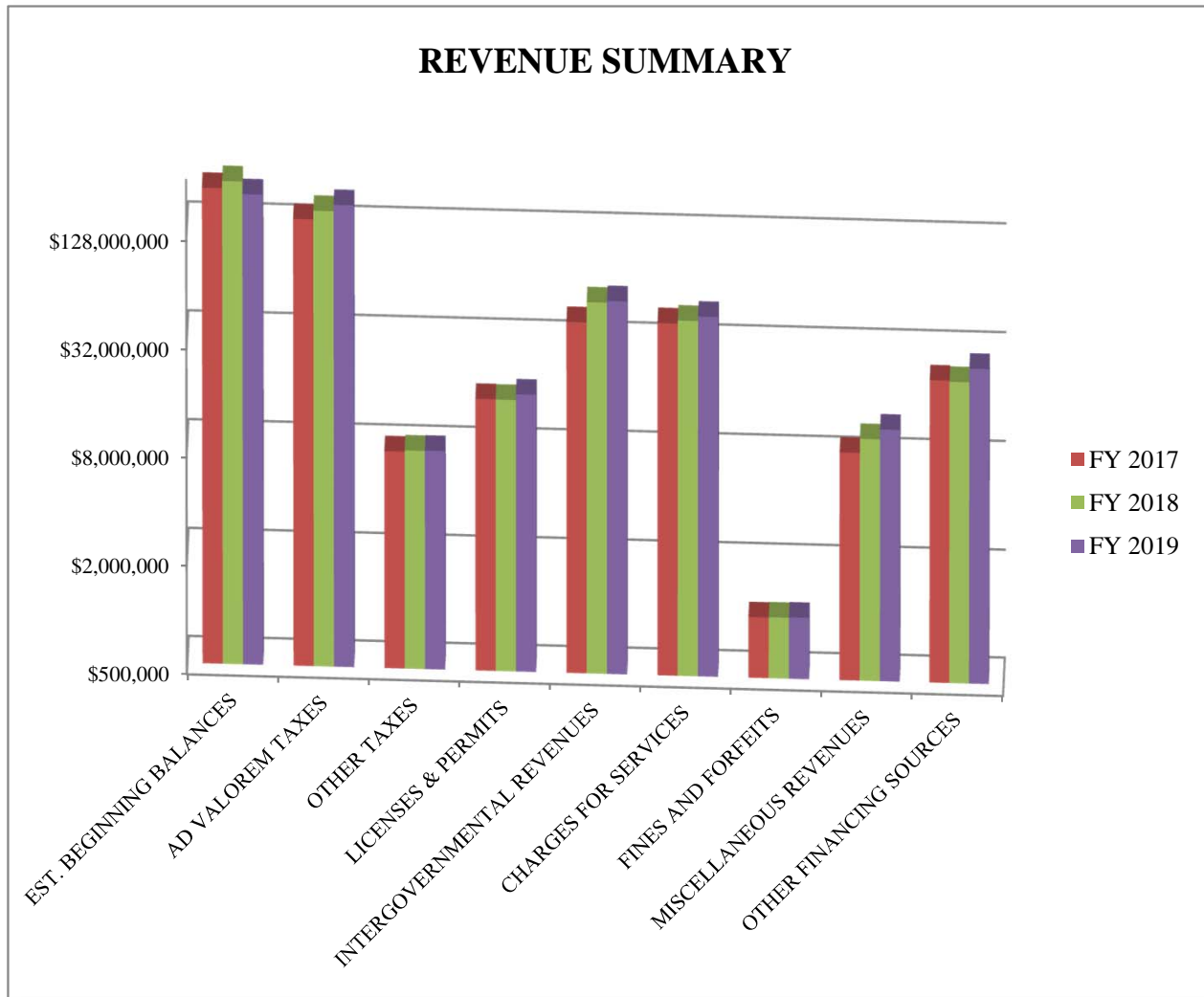
Capital Outlay – Expenditures for all departments for land, buildings and infrastructure.

Debt Service – Principal and Interest & Fees – Expenditure for the repayment of principal and interest on loans.

Interfund Transfers – Transfers to other funds.

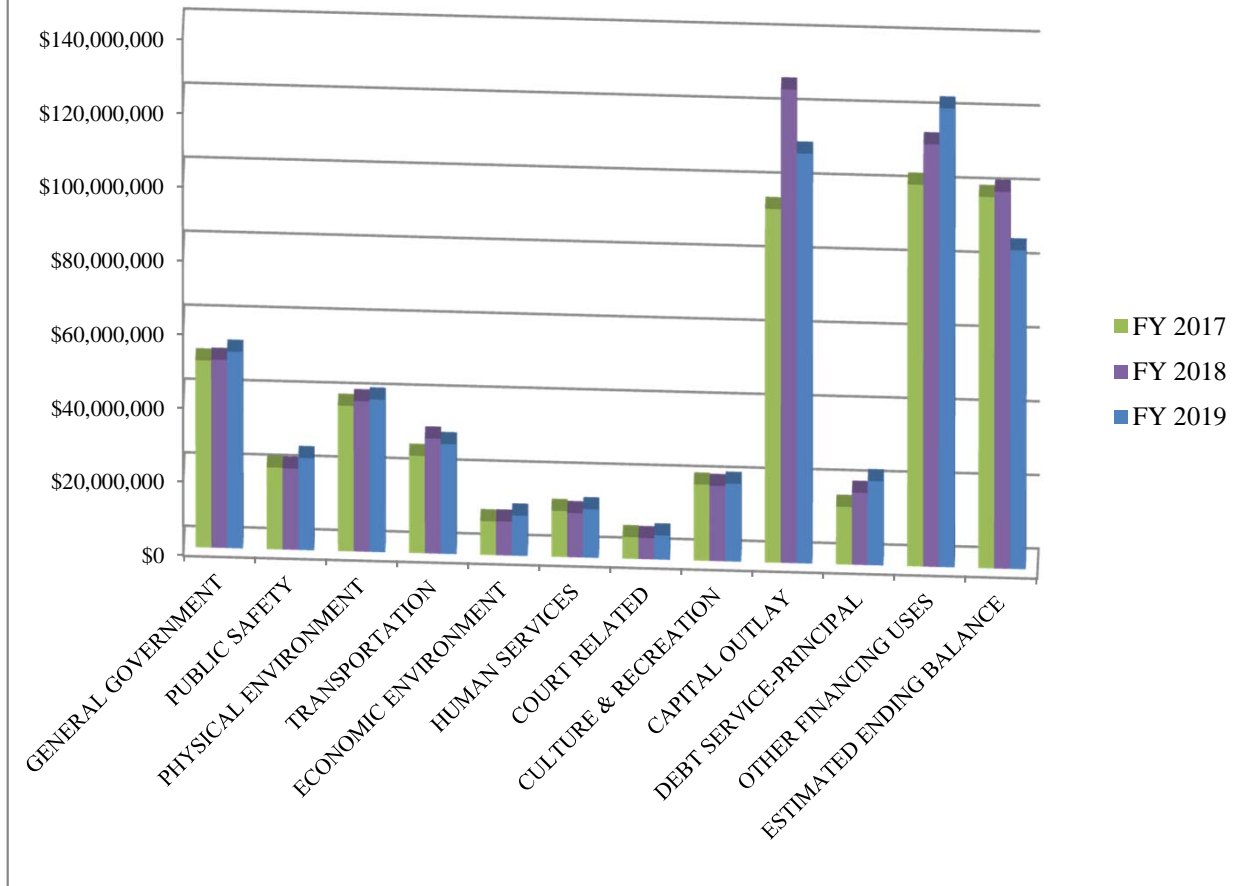
Transfers to Constitutional Officers – Transfers to the Clerk of Circuit Court, Sheriff, Property Appraiser, Tax Collector and the Supervisor of Elections for the operations of their department.

REVENUE SUMMARY



ESTIMATED REVENUES:	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
EST. BEGINNING BALANCES	\$216,312,767	\$237,307,773	\$202,043,104
AD VALOREM TAXES	149,894,763	167,604,462	181,717,691
OTHER TAXES	8,033,100	8,165,584	8,194,231
LICENSES & PERMITS	16,159,031	16,089,017	17,323,547
INTERGOVERNMENTAL REVENUES	44,347,766	57,376,775	58,673,319
CHARGES FOR SERVICES	45,106,630	46,875,461	49,615,649
FINES AND FORFEITS	1,089,997	1,094,997	1,100,947
MISCELLANEOUS REVENUES	9,230,014	11,044,793	12,543,987
OTHER FINANCING SOURCES	23,884,574	23,563,417	28,060,013
LESS 5%	-11,053,515	-11,906,559	-12,962,978
TOTAL EST. REVENUE SOURCES	\$503,005,127	\$557,215,720	\$546,309,510

EXPENDITURE SUMMARY



ESTIMATED EXPENDITURES:	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
GENERAL GOVERNMENT	\$50,777,501	\$51,032,274	\$53,337,179
PUBLIC SAFETY	22,263,699	22,097,337	25,059,196
PHYSICAL ENVIRONMENT	39,510,703	40,860,678	41,429,923
TRANSPORTATION	26,489,363	31,278,668	29,876,066
ECONOMIC ENVIRONMENT	9,195,049	9,236,509	10,977,099
HUMAN SERVICES	12,519,613	12,034,525	13,211,906
COURT RELATED	5,912,894	5,757,528	6,593,836
CULTURE & RECREATION	20,734,208	20,467,933	21,179,342
CAPITAL OUTLAY	95,818,623	128,250,589	111,032,142
DEBT SERVICE-PRINCIPAL	15,697,612	19,632,469	22,926,869
OTHER FINANCING USES	103,443,764	114,455,834	124,256,997
ESTIMATED ENDING BALANCE	100,642,098	102,111,376	86,428,955
TOTAL EXPENDITURES, USES	\$503,005,127	\$557,215,720	\$546,309,510

BUDGET SUMMARY
BOARD OF COUNTY COMMISSIONERS OF ST. LUCIE COUNTY

	GENERAL			SPECIAL REVENUE			DEBT SERVICE		
	FUND			FUNDS			FUNDS		
	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
ESTIMATED REVENUES:									
EST. BEGINNING BALANCES	46,343,466	47,464,951	42,675,971	71,319,051	51,191,304	38,142,770	5,221,472	4,781,090	4,905,476
TAXES:									
AD VALOREM	71,697,840	77,284,917	83,932,118	78,196,923	90,319,545	97,785,573	0	0	0
OTHER TAXES & FEES	925,000	25,000	25,000	3,198,000	4,020,334	4,000,441	1,002,000	2,367,150	2,391,295
LICENSES & PERMITS	3,988,464	3,988,464	4,029,146	426,037	423,037	423,037	1,363,668	664,070	664,070
INTERGOVERNMENTAL REVENUES	10,598,195	11,033,056	14,935,645	27,954,764	26,363,744	26,009,112	4,899,807	6,167,468	6,220,692
CHARGES FOR SERVICES	1,518,121	1,491,743	1,524,266	3,350,586	2,816,656	2,567,543	0	0	0
FINES AND FORFEITS	48,300	53,300	79,800	613,888	613,888	593,338	324,809	324,809	324,809
MISCELLANEOUS REVENUES	4,257,187	4,013,418	4,064,447	2,677,652	4,403,742	5,407,346	760,739	1,296,360	1,271,917
OTHER FINANCING SOURCES									
INTERFUND TRANSFERS-IN	580,686	904,272	398,407	7,846,082	9,802,032	11,476,135	4,687,356	6,844,643	6,732,455
PROCEEDS FROM LOANS/BONDS	0	0	0	50,000	50,000	250,000	0	0	0
INTERNAL SERVICES & OTHER	0	0	0	0	0	0	0	0	0
LESS 5%	-4,371,800	-4,514,417	-4,998,761	-4,646,182	-5,173,186	-5,731,536	-324,437	-353,581	-353,581
TOTAL EST. REVENUE SOURCES	135,585,459	141,744,704	146,666,039	190,986,801	184,831,096	180,923,759	17,935,414	22,092,009	22,157,133
ESTIMATED EXPENDITURES:									
GENERAL GOVERNMENT	20,912,603	23,285,284	24,597,141	8,840,857	7,353,426	6,928,032	5,248	1,717	0
PUBLIC SAFETY	5,434,262	4,949,150	4,955,840	14,594,933	14,599,126	14,827,097	0	0	0
PHYSICAL ENVIRONMENT	2,400,412	2,578,388	2,817,333	8,663,094	10,292,344	10,353,714	0	0	0
TRANSPORTATION	300,000	780,000	0	21,573,291	26,841,296	26,358,694	0	0	0
ECONOMIC ENVIRONMENT	4,499,048	4,167,355	5,922,776	3,927,927	4,294,612	4,325,837	0	0	0
HUMAN SERVICES	7,968,355	7,809,764	9,002,579	4,398,520	4,224,761	4,209,327	0	0	0
COURT RELATED	0	0	0	5,760,156	5,604,790	6,392,098	0	0	0
CULTURE & RECREATION	12,292,268	13,633,074	14,012,838	6,106,590	5,318,705	5,657,816	0	0	0
CAPITAL OUTLAY	2,256,491	2,009,951	3,406,310	38,851,316	20,179,693	15,989,437	0	0	0
DEBT SERVICE	0	0	0	1,394,865	1,350,529	1,827,793	11,738,007	15,700,939	18,307,322
TOTAL EXPENDITURES/EXPENSES	56,063,439	59,212,966	64,714,817	114,111,549	100,059,282	96,869,845	11,743,255	15,702,656	18,307,322
OTHER FINANCING USES									
INTERFUND TRANSFERS	5,141,182	5,272,834	7,219,652	6,378,815	10,447,595	11,850,170	200,000	1,127,980	0
TRANSFER TO CONST. OFFICERS	36,235,143	36,435,426	39,978,413	51,789,010	58,300,786	59,663,195	152,665	127,688	181,117
TOTAL EXPENDITURES & USES	97,439,764	100,921,226	111,912,882	172,279,374	168,807,663	168,383,210	12,095,920	16,958,324	18,488,439
ESTIMATED ENDING BALANCE	38,145,695	40,823,478	34,753,157	18,707,427	16,023,433	12,540,549	5,839,494	5,133,685	3,668,694
TOTAL EXPENDITURES,USES	135,585,459	141,744,704	146,666,039	190,986,801	184,831,096	180,923,759	17,935,414	22,092,009	22,157,133

BUDGET SUMMARY
BOARD OF COUNTY COMMISSIONERS OF ST. LUCIE COUNTY

	CAPITAL			ENTERPRISE			INTERNAL SERVICE		
	FUNDS			FUNDS			FUNDS		
	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
ESTIMATED REVENUES:									
EST. BEGINNING BALANCES	54,627,548	96,519,724	87,028,467	25,726,010	25,223,654	15,492,482	11,765,923	10,768,067	11,766,219
TAXES:									
AD VALOREM	0	0	0	0	0	0	0	0	0
OTHER TAXES & FEES	1,050,000	1,050,000	1,039,395	0	0	0	0	0	0
LICENSES & PERMITS	3,072,514	3,972,514	4,102,514	6,397,352	6,147,197	7,211,045	0	0	0
INTERGOVERNMENTAL REVENUES	895,000	13,812,507	10,434,960	0	0	0	0	0	0
CHARGES FOR SERVICES	0	0	0	21,697,965	23,645,784	25,542,853	18,204,458	18,585,778	19,705,487
FINES AND FORFEITS	0	0	0	3,000	3,000	3,000	0	0	0
MISCELLANEOUS REVENUES	582,033	657,033	661,433	572,909	275,046	347,500	375,144	375,144	775,144
OTHER FINANCING SOURCES									
INTERFUND TRANSFERS-IN	1,045,241	953,806	793,374	852,030	852,030	3,932,442	0	0	0
PROCEEDS FROM LOANS/BONDS	7,890,379	3,227,500	3,084,764	25,000	0	0	0	0	0
INTERNAL SERVICES & OTHER	0	0	0	577,672	599,006	196,000	155,000	155,000	155,000
LESS 5%	-164,294	-264,294	-130,828	-1,382,596	-1,493,963	-1,621,547	-14,000	-12,750	-30,750
TOTAL EST. REVENUE SOURCES	68,998,421	119,928,790	107,014,079	54,469,342	55,251,754	51,103,775	30,486,525	29,871,239	32,371,100
ESTIMATED EXPENDITURES:									
GENERAL GOVERNMENT	533,035	12,994	4,084	16,620	16,620	16,620	20,351,072	20,244,999	21,674,068
PUBLIC SAFETY	0	0	0	2,111,686	2,371,853	2,866,350	0	0	0
PHYSICAL ENVIRONMENT	427,339	1,930,871	2,425,042	28,019,858	26,059,075	25,833,834	0	0	0
TRANSPORTATION	4,616,072	3,657,372	3,517,372	0	0	0	0	0	0
ECONOMIC ENVIRONMENT	0	0	0	0	0	0	0	0	0
HUMAN SERVICES	0	0	0	0	0	0	0	0	0
COURT RELATED	0	0	0	0	0	0	0	0	0
CULTURE & RECREATION	981,170	126,988	55,000	1,344,133	1,379,119	1,443,641	0	0	0
CAPITAL OUTLAY	47,114,476	96,483,691	85,858,600	7,324,356	9,351,948	5,546,139	24,678	0	0
DEBT SERVICE	275,640	241,037	240,854	1,461,250	1,525,650	1,696,650	0	0	0
TOTAL EXPENDITURES/EXPENSES	53,947,732	102,452,953	92,100,952	40,277,903	40,704,265	37,403,234	20,375,750	20,244,999	21,674,068
OTHER FINANCING USES									
INTERFUND TRANSFERS	794,022	955,565	796,078	1,595,117	1,727,937	4,508,349	0	0	0
TRANSFER TO CONST. OFFICERS	45,413	45,413	45,413	0	0	0	0	0	0
TOTAL EXPENDITURES & USES	54,787,167	103,453,931	92,942,443	41,873,020	42,432,202	41,911,583	20,375,750	20,244,999	21,674,068
ESTIMATED ENDING BALANCE	14,211,254	16,474,859	14,071,636	12,596,322	12,819,552	9,192,192	10,110,775	9,626,240	10,697,032
TOTAL EXPENDITURES, USES	68,998,421	119,928,790	107,014,079	54,469,342	55,251,754	51,103,775	30,486,525	29,871,239	32,371,100

BUDGET SUMMARY
BOARD OF COUNTY COMMISSIONERS OF ST. LUCIE COUNTY

	EXPENDABLE TRUST			TOTAL ALL		
	FUNDS			FUNDS		
	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
ESTIMATED REVENUES:						
EST. BEGINNING BALANCES	1,309,297	1,358,983	2,031,719	216,312,767	237,307,773	202,043,104
TAXES:						
AD VALOREM	0	0	0	149,894,763	167,604,462	181,717,691
OTHER TAXES & FEES	1,858,100	703,100	738,100	8,033,100	8,165,584	8,194,231
LICENSES & PERMITS	910,996	893,735	893,735	16,159,031	16,089,017	17,323,547
INTERGOVERNMENTAL REVENUES	0	0	1,072,910	44,347,766	57,376,775	58,673,319
CHARGES FOR SERVICES	335,500	335,500	275,500	45,106,630	46,875,461	49,615,649
FINES AND FORFEITS	100,000	100,000	100,000	1,089,997	1,094,997	1,100,947
MISCELLANEOUS REVENUES	4,350	24,050	16,200	9,230,014	11,044,793	12,543,987
OTHER FINANCING SOURCES						
INTERFUND TRANSFERS-IN	175,128	175,128	1,041,436	15,186,523	19,531,911	24,374,249
PROCEEDS FROM LOANS/BONDS	0	0	0	7,965,379	3,277,500	3,334,764
INTERNAL SERVICES & OTHER	0	0	0	732,672	754,006	351,000
LESS 5%	-150,206	-94,368	-95,975	-11,053,515	-11,906,559	-12,962,978
TOTAL EST. REVENUE SOURCES	4,543,165	3,496,128	6,073,625	503,005,127	557,215,720	546,309,510
ESTIMATED EXPENDITURES:						
GENERAL GOVERNMENT	118,066	117,234	117,234	50,777,501	51,032,274	53,337,179
PUBLIC SAFETY	122,818	177,208	2,409,909	22,263,699	22,097,337	25,059,196
PHYSICAL ENVIRONMENT	0	0	0	39,510,703	40,860,678	41,429,923
TRANSPORTATION	0	0	0	26,489,363	31,278,668	29,876,066
ECONOMIC ENVIRONMENT	768,074	774,542	728,486	9,195,049	9,236,509	10,977,099
HUMAN SERVICES	0	0	0	12,519,613	12,034,525	13,211,906
COURT RELATED	152,738	152,738	201,738	5,912,894	5,757,528	6,593,836
CULTURE & RECREATION	10,047	10,047	10,047	20,734,208	20,467,933	21,179,342
CAPITAL OUTLAY	247,306	225,306	231,656	95,818,623	128,250,589	111,032,142
DEBT SERVICE	827,850	814,314	854,250	15,697,612	19,632,469	22,926,869
TOTAL EXPENDITURES/EXPENSES	2,246,899	2,271,389	4,553,320	298,919,265	340,648,510	335,623,558
OTHER FINANCING USES						
INTERFUND TRANSFERS	1,077,387	0	0	15,186,523	19,531,911	24,374,249
TRANSFER TO CONST. OFFICERS	35,010	14,610	14,610	88,257,241	94,923,923	99,882,748
TOTAL EXPENDITURES & USES	3,359,296	2,285,999	4,567,930	402,363,029	455,104,344	459,880,555
ESTIMATED ENDING BALANCE	1,183,869	1,210,129	1,505,695	100,642,098	102,111,376	86,428,955
TOTAL EXPENDITURES, USES	4,543,165	3,496,128	6,073,625	503,005,127	557,215,720	546,309,510

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Board of County Commissioners

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
BOCC - District 1	200,465	212,733	236,326	23,593
BOCC - District 2	220,866	235,751	247,394	11,643
BOCC - District 3	235,369	221,574	242,622	21,048
BOCC - District 4	219,860	237,045	246,286	9,241
BOCC - District 5	199,677	229,981	236,407	6,426
BOCC - General Government	45,621	55,462	64,108	8,646
	1,121,859	1,192,546	1,273,143	80,597

County Attorney

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
County Attorney	1,381,479	1,385,637	1,633,755	248,118
Criminal Justice	2,199,809	2,526,746	3,095,985	569,239
	3,581,288	3,912,383	4,729,740	817,357

County Administration

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Communications	411,738	530,697	610,566	79,869
County Administration	1,023,726	1,074,312	1,210,487	136,175
Research & Education Park	802,802	2,854,961	332,692	-2,522,269
Tourism	1,168,883	1,681,235	1,542,815	-138,420
	3,407,149	6,141,205	3,696,560	-2,444,645

Information Technology

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Information Technology	4,732,214	5,468,859	5,405,686	-63,173
	4,732,214	5,468,859	5,405,686	-63,173

Human Resources

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Human Resources	760,887	887,605	923,629	36,024
Insurance Program	15,177,891	21,480,241	22,807,256	1,327,015
Risk Management	1,311,749	8,390,998	9,563,844	1,172,846
	17,250,528	30,758,844	33,294,729	2,535,885

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Office of Management & Budget

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Management & Budget	556,626	588,718	659,457	70,739
Planning & Grant Management	236,131	409,987	395,285	-14,702
Purchasing	321,331	360,269	388,692	28,423
	1,114,089	1,358,974	1,443,434	84,460

Community Services

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Housing Services	1,482,299	2,893,578	4,046,742	1,153,164
Human Services	1,632,392	1,194,758	2,012,027	817,269
Transit	5,717,462	11,288,053	12,160,678	872,625
Veteran Services	609,221	644,937	678,209	33,272
	9,441,374	16,021,326	18,897,656	2,876,330

Extension

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Extension	687,530	775,849	765,878	-9,971
	687,530	775,849	765,878	-9,971

Environmental Resources

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Admin - Environmental	269,389	270,787	276,201	5,414
Environmental Education	324,143	361,235	455,294	94,059
Environmental Regulations	307,515	694,620	711,664	17,044
Land Management	1,611,462	5,020,741	5,809,659	788,918
	2,512,508	6,347,383	7,252,818	905,435

Facilities

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Facilities	17,751,324	12,475,907	11,375,879	-1,100,028
	17,751,324	12,475,907	11,375,879	-1,100,028

Library Services

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Library Services	6,805,583	5,755,471	5,382,066	-373,405
	6,805,583	5,755,471	5,382,066	-373,405

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Mosquito Control & Coastal Management Svcs

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Admin - Mosquito Control	850,415	5,811,277	3,822,427	-1,988,850
Coastal Management Services	3,729,507	10,321,168	9,949,612	-371,556
Impoundment Operations	3,534,501	1,706,926	1,263,547	-443,379
Inspection Division	1,320,582	1,858,991	1,706,731	-152,260
	9,435,005	19,698,362	16,742,317	-2,956,045

Parks and Recreation

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Admin - Parks and Recreation	407,541	336,174	357,086	20,912
Fairwinds Golf Course	1,639,701	1,805,042	1,770,751	-34,291
Parks & Special Facilities	5,747,945	9,955,328	9,373,351	-581,977
Regional Parks & Stadiums	9,083,545	62,731,005	58,988,988	-3,742,017
	16,878,732	74,827,549	70,490,176	-4,337,373

Air & Seaport

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Port	2,769,485	8,104,385	5,823,732	-2,280,653
Treasure Coast International	7,106,329	16,195,226	13,187,840	-3,007,386
	9,875,814	24,299,611	19,011,572	-5,288,039

Planning & Development Services

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Admin. - Planning &	346,001	681,641	628,479	-53,162
Building and Code Regulation	2,492,348	6,791,576	7,812,871	1,021,295
Planning	1,273,585	1,595,326	1,786,416	191,090
	4,111,933	9,068,543	10,227,766	1,159,223

Public Safety

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Public Safety - 800 MHz	8,729,693	517,349	843,278	325,929
Public Safety - Animal Safety	552,569	609,939	615,018	5,079
Public Safety - Cent.	5,469,259	6,903,973	7,302,976	399,003
Public Safety - Emergency	819,181	1,261,869	840,595	-421,274
Public Safety - Marine Safety	477,059	652,833	699,858	47,025
Public Safety - RAD Plan	371,593	433,258	428,705	-4,553
	16,419,354	10,379,221	10,730,430	351,209

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Public Works

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Administration - Public Works	421,695	679,961	732,275	52,314
Engineering	18,128,941	44,721,047	48,179,928	3,458,881
Road & Bridge	8,995,668	10,732,477	9,048,097	-1,684,380
Water Quality	2,679,019	5,379,206	3,961,869	-1,417,337
	30,225,323	61,512,691	61,922,169	409,478

Public Utilities

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Solid Waste & Recycling	21,950,385	28,975,569	20,716,755	-8,258,814
Utilities	22,924,718	19,083,323	22,301,790	3,218,467
	44,875,103	48,058,892	43,018,545	-5,040,347

Constitutional Officers

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Clerk of Circuit Court	1,571,929	1,456,788	1,474,172	17,384
Property Appraiser Fees	4,504,101	5,368,106	5,597,559	229,453
Sheriff	75,001,560	80,934,721	85,016,451	4,081,730
Supervisor of Elections	2,967,166	3,228,731	3,123,501	-105,230
Tax Collector Fees	3,126,273	3,391,368	4,121,583	730,215
	87,171,029	94,379,714	99,333,266	4,953,552

Constitutional Officers (BOCC)

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Clerk of Circuit Court	40,974	70,000	70,000	0
Property Appraiser (TRIM &	77,953	115,000	115,000	0
Sheriff (Inmate Med., Training)	4,230,832	4,916,635	4,897,182	-19,453
Supervisor of Elections (Rent,	186,832	279,292	285,871	6,579
Tax Collector (Postage)	676,337	6,756,402	1,672,926	-5,083,476
	5,212,928	12,137,329	7,040,979	-5,096,350

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Statutorily Mandated & Non-County Agencies

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Community Service Mandates	3,892,766	4,227,000	4,574,981	347,981
Court - Other	183,213	803,026	774,124	-28,902
Court Related	1,606,359	2,318,468	2,549,650	231,182
Guardian Ad Litem	361,275	383,228	668,717	285,489
Juvenile Detention	888,341	911,589	1,156,443	244,854
Medical Examiner	633,757	780,873	2,316,139	1,535,266
Non-County Agencies	1,209,230	1,294,995	1,423,995	129,000
Public Defender	444,109	480,456	482,483	2,027
Public Health	1,122,689	1,122,647	1,122,647	0
Soil & Water Conservation	69,189	73,957	76,547	2,590
State Attorney	822,531	958,499	1,144,540	186,041
Transportation Planning	735,195	665,413	1,359,149	693,736
	11,968,654	14,020,151	17,649,415	3,629,264

Non-Departmental

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Business and Strategic	55,366	492,974	357,410	-135,564
CRA Payments to PSL & FP	3,877,703	4,459,358	5,186,857	727,499
Debt Service	20,857,921	18,297,789	18,869,296	571,507
Financial and Administrative	650,135	535,951	535,945	-6
General Government	1,952,047	3,667,933	3,644,667	-23,266
Other	5,887,904	0	0	0
Other - Nondepartmental	-176,396	0	0	0
Reserves	0	54,376,621	48,327,509	-6,049,112
Transfers	14,108,165	16,752,803	19,657,121	2,904,318
Value Adjustment Board	42,819	41,481	46,481	5,000
	47,255,663	98,624,910	96,625,286	-1,999,624
Total County Budget	351,834,986	557,215,720	546,309,510	-10,906,210

PROPERTY TAXES

A “property tax” more specifically called an “ad valorem” tax, is a tax based on the value of the property. In Florida there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax and the tax rate.

Yearly, taxing authorities decide how much tax money their budgets require to operate and provide public services. The rate at which the tax is charged is called the “millage rate”. One mill is equal to \$.001. This means that if the millage rate is 8 mills then the amount of tax paid per dollar value is \$.008. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at \$10,000 and the millage rate is 8 mills, you would pay \$8 per \$1000 value or \$80.

AGGREGATE MILLAGE RATE

A rate obtained by dividing the sum of all ad valorem taxes levied by the Board of County Commissioners by the taxable value of the County. Expresses an average tax rate.

2017-2018 MILLAGE

This figure represents the millage that was approved for the previous fiscal year. It is interpreted as dollars per thousand.

2017-2018 TAXES

This is the computed taxes derived by multiplying the 2017-2018 Millage by the Prior Years Value and then dividing by 1,000.

2018-2019 ROLLBACK RATE

The Rollback Rate is the millage that would have to be levied in 2018-2019 to produce the same computed tax revenue as last year. The calculation is 2017-2018 Taxes (less Tax Increment Financing-TIF) divided by 2018-2019 Adjusted Value (less TIF) and multiplied by 1,000.

2018-2019 ROLLBACK TAXES

Rollback Taxes is the amount of computed taxes that would be generated in 2018-2019 if the millage imposed was the 2017-2018 Rollback Rate. The formula is: 2018-2019 Rollback Rate multiplied by the 2018-2019 Gross Value and then divided by 1,000.

2018-2019 MILLAGE

This figure represents the millage for the 2018-2019 fiscal year. It is interpreted as dollars per thousand.

2018-2019 TAXES

This is derived by multiplying the 2018-2019 Millage by the 2018-2019 Gross Value and then dividing by 1,000.

PRIOR YEARS VALUE

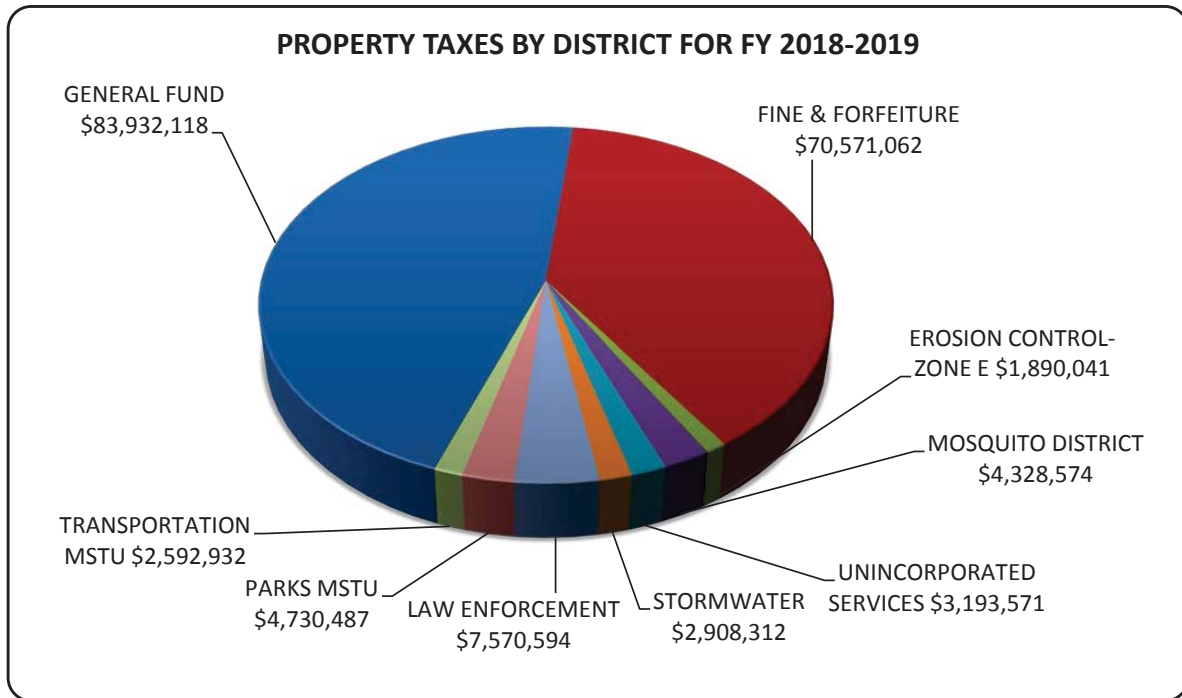
This is the prior year’s Final Value as determined by the Office of the Property Appraiser.

2018-2019 GROSS VALUE

This is the 2018-2019 fiscal year Gross Value as determined by the Office of the Property Appraiser.

PROPERTY TAXES BY DISTRICT FOR FY 2018-2019

<u>FUND NAME</u>	<u>TAXES</u>
GENERAL FUND	\$83,932,118
FINE & FORFEITURE	\$70,571,062
EROSION CONTROL-ZONE E	\$1,890,041
MOSQUITO DISTRICT	\$4,328,574
UNINCORPORATED SERVICES	\$3,193,571
STORMWATER	\$2,908,312
LAW ENFORCEMENT	\$7,570,594
PARKS MSTU	\$4,730,487
TRANSPORTATION MSTU	\$2,592,932
GRAND TOTAL OF TAXES	\$181,717,691



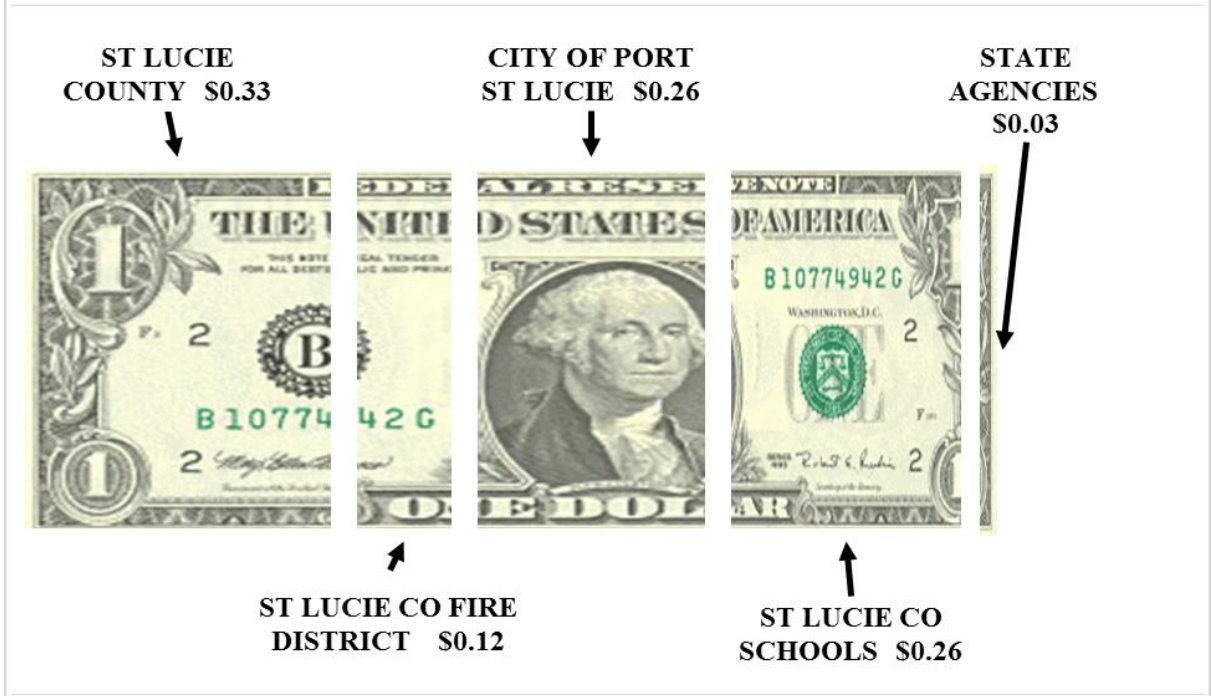
WORKSHEET ANALYSIS OF ROLL-BACK MILLAGE RATE FOR FISCAL YEAR 2018-2019

	A	B	C	D	E	F	G	H
FUND NAME	2017-18 Millage	2017-18 Taxes	2018-19 Rollback Rate	2018-19 Rollback Taxes	2018-19 Millage	2018-19 Taxes	Prior Year's Value ¹	2018-19 Gross Value ¹
COUNTY								
GENERAL FUND	4.1077	77,268,493	3.8569	78,807,553	4.1077	83,932,118	18,810,646,535	20,432,874,403
FINE & FORFEITURE	3.4538	64,968,211	3.2455	66,314,894	3.4538	70,571,062	18,810,646,535	20,432,874,403
SUBTOTAL COUNTY	7.5615	142,236,704	7.1024	145,122,447	7.5615	154,503,180		
DEPENDENT DISTRICTS								
EROSION CONTROL - ZONE E	0.0925	1,739,985	0.0867	1,771,530	0.0925	1,890,041	18,810,646,535	20,432,874,403
MOSQUITO DISTRICT ²	0.2164	3,988,081	0.2030	4,060,538	0.2164	4,328,574	18,429,210,571	20,002,652,333
SUBTOTAL DEPENDENT DIST.	0.3089	5,728,066	0.2897	5,832,069	0.3089	6,218,615		
TOTAL COUNTY/DEPENDENT DIST.	7.8704	147,964,770	7.3921	150,954,516	7.8704	160,721,795		
MUNICIPAL SERVICE TAXING UNITS (MSTUs)								
UNINCORPORATED SERVICES ³	0.3840	3,010,715	0.3666	3,048,863	0.3840	3,193,571	7,840,403,177	8,316,592,202
STORMWATER ³	0.3497	2,741,789	0.3338	2,776,078	0.3497	2,908,312	7,840,403,177	8,316,592,202
LAW ENFORCEMENT ³	0.9103	7,137,119	0.8690	7,227,119	0.9103	7,570,594	7,840,403,177	8,316,592,202
PARKS MSTU ⁴	0.2313	4,355,084	0.2168	4,433,937	0.2313	4,730,487	18,828,723,353	20,451,740,034
TRANSIT MSTU	0.1269	2,387,071	0.1189	2,429,469	0.1269	2,592,932	18,810,646,535	20,432,874,403
SUBTOTAL MSTU	2.0022	19,631,778	1.9051	19,915,466	2.0022	20,995,896		
TOTAL AGGREGATE MILLAGE	8.9097	167,596,548	8.4104	171,848,647	8.8934	181,717,691	18,810,646,535	20,432,874,403
AGGREGATE MILLAGE INCREASE (DECREASE)					-0.0163			
PERCENT INCREASE(DECREASE) IN AGGREGATE MILLAGE OVER PREVIOUS YEAR					-0.18%			
INCREASE (DECREASE) OVER ROLL-BACK					0.4830			
PERCENT INCREASE(DECREASE) IN AGGREGATE MILLAGE OVER ROLL-BACK					5.74%			
GRAND TOTAL OF TAXES		167,596,548				181,717,691		

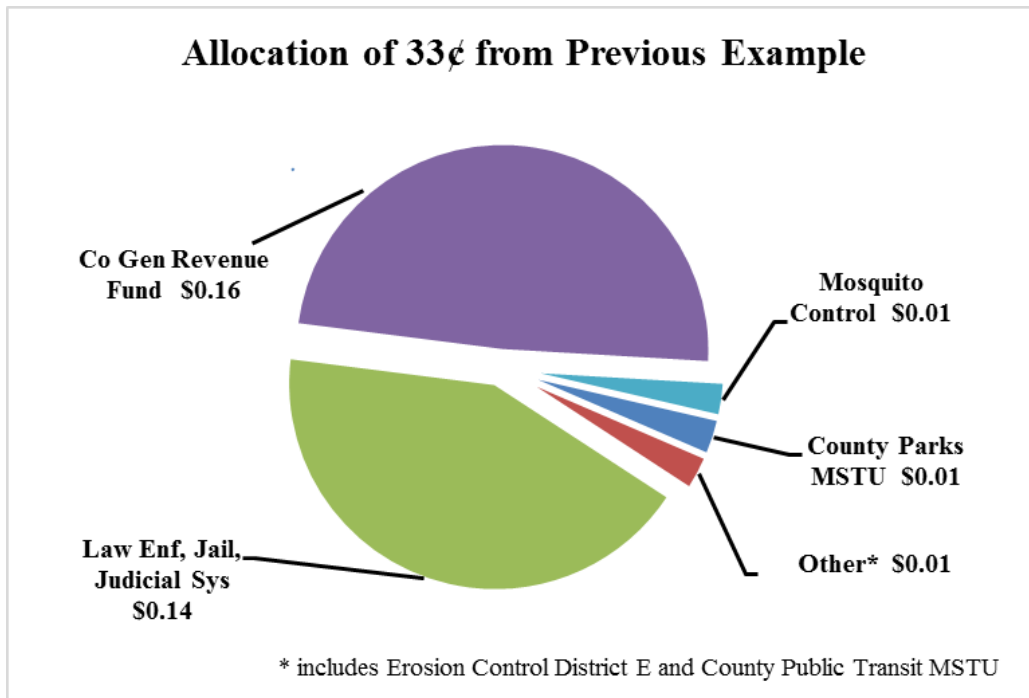
NOTES:

1. The property values are as certified by the Property Appraiser.
2. There is a small portion of the County that the Mosquito Control Millage does not apply to.
3. The Unincorporated Services MSTU, Stormwater MSTU and Law Enforcement MSTU do not apply to properties within the Cities.
4. The Parks MSTU runs through December 31, 2023.

ALLOCATION OF \$1.00 OF PROPERTY TAXES AND ASSESSMENTS CITY OF PORT ST LUCIE

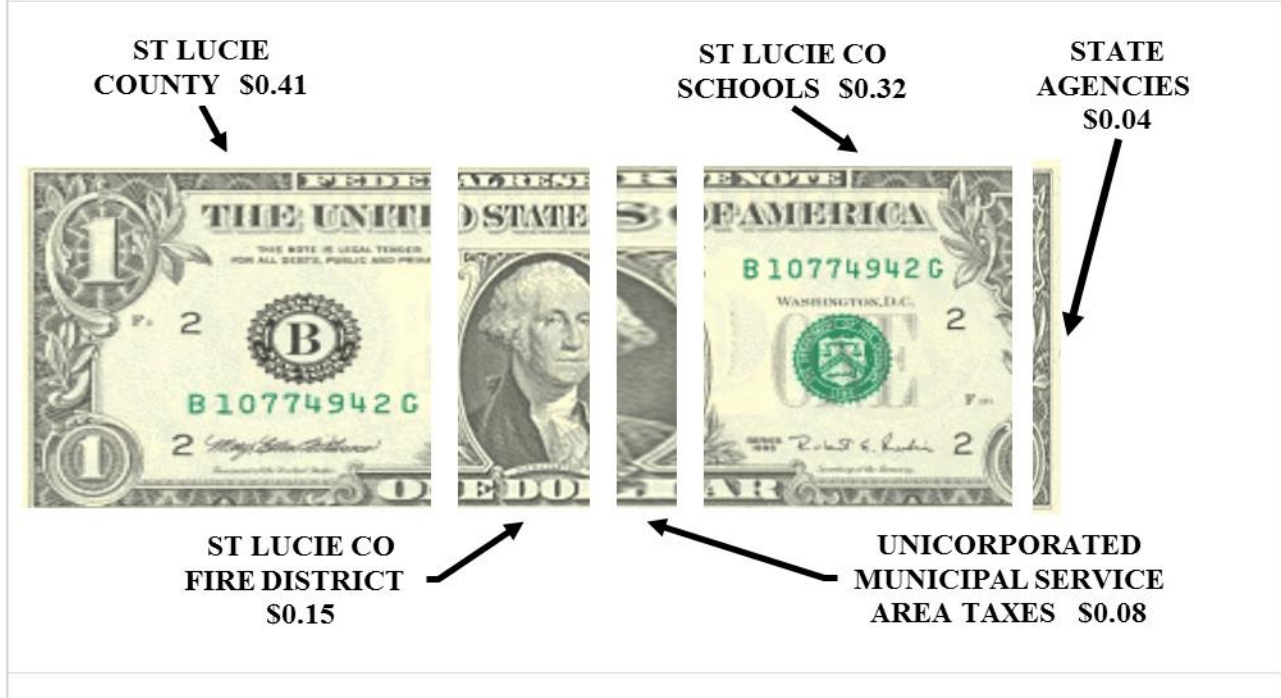


The above diagram represents how each dollar of property tax assessed in the City of Port St. Lucie is allocated between the taxing authorities for FY 2019.

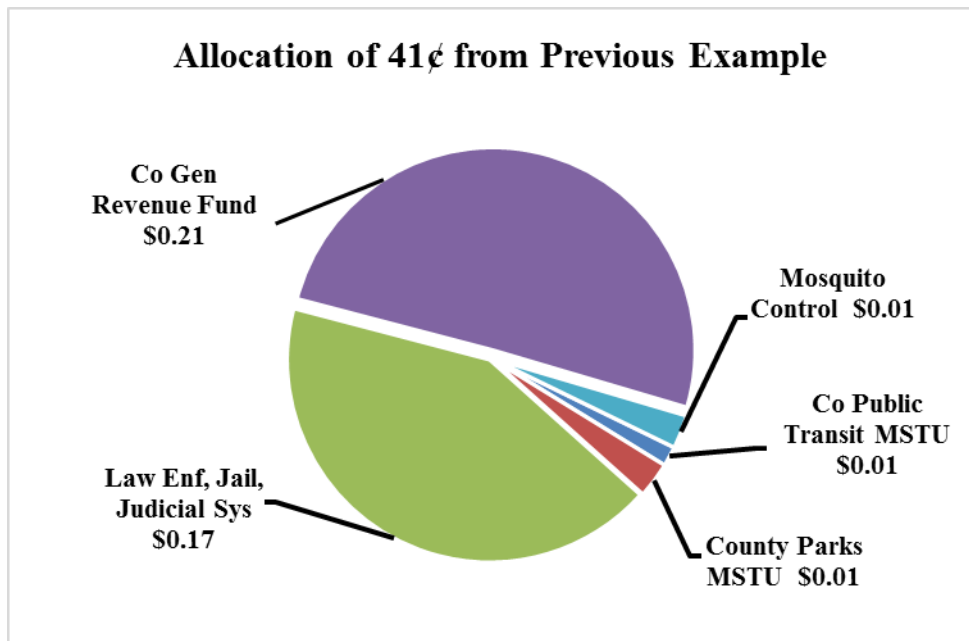


The above chart shows how 33¢ from the previous diagram is allocated between the agencies of St. Lucie County for FY 2019.

**ALLOCATION OF \$1.00 OF PROPERTY TAXES
AND ASSESSMENTS
UNINCORPORATED ST LUCIE COUNTY**



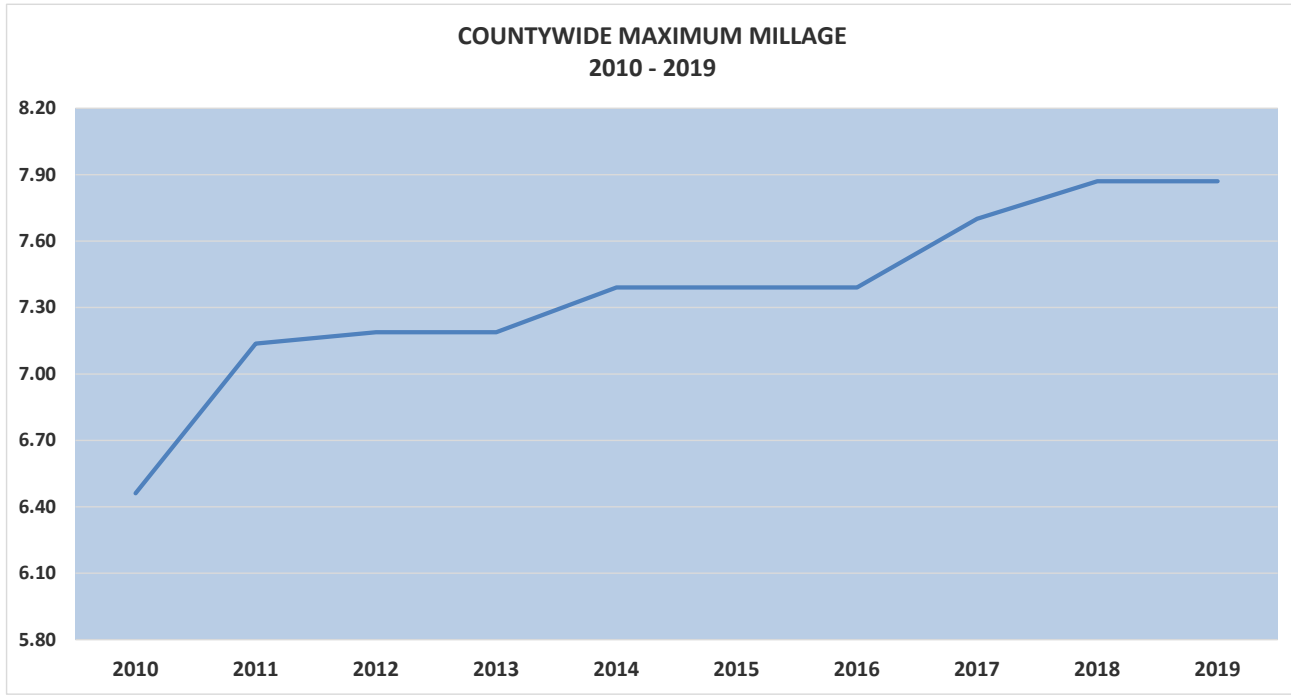
The above diagram represents how each dollar of property tax assessed in the unincorporated area of St. Lucie County is allocated between the taxing authorities for FY 2019.



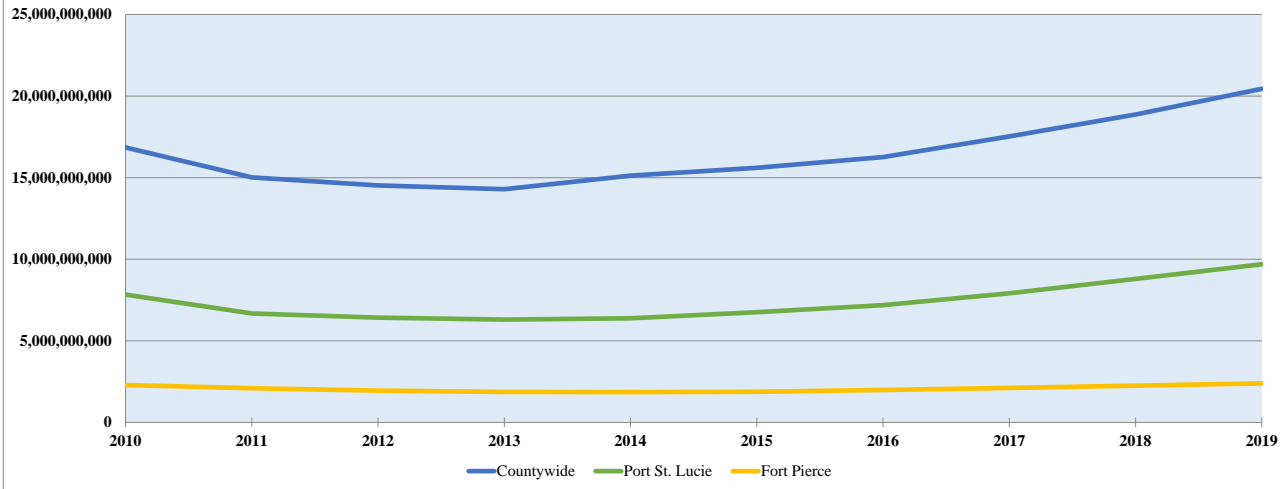
The above chart shows how 41¢ from the previous diagram is allocated between the agencies of St. Lucie County for FY 2019.

**ST. LUCIE COUNTY
MILLAGE RATES HISTORY FISCAL YEARS 2010 - 2019**

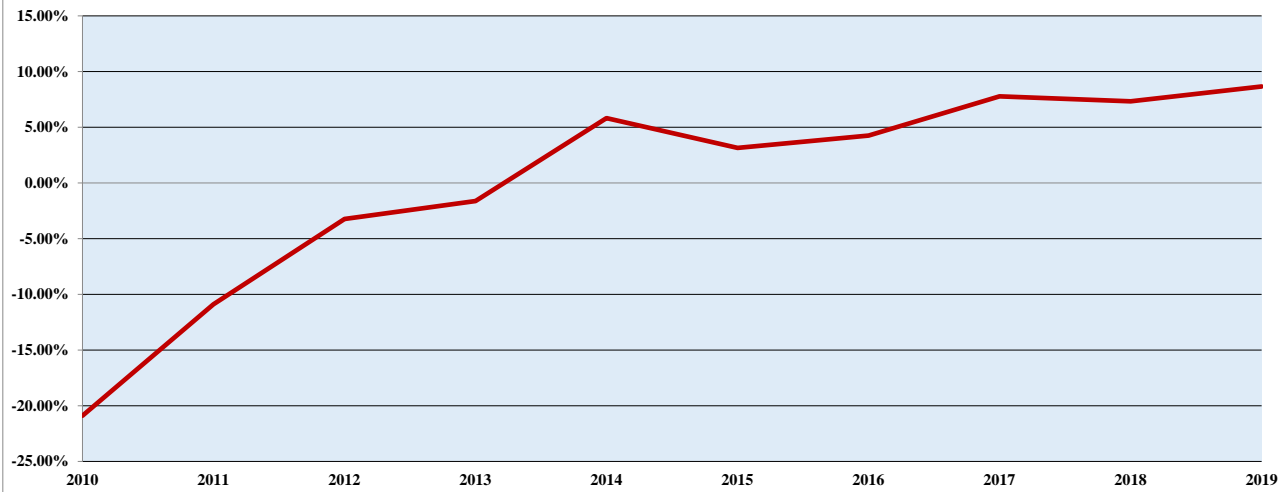
FISCAL YEAR	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
COUNTY COMMISSION										
GENERAL FUND	2.7694	2.8707	2.9221	2.9221	2.9221	3.7764	4.1273	4.1077	4.1077	4.1077
FINE & FORFEITURE	3.3957	3.9699	3.9699	3.9699	3.9699	3.2699	3.2699	3.2838	3.4538	3.4538
PORT & AIRPORT	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
EROSION DIST E	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925	0.0925
SUBTOTAL COUNTYWIDE MILLAGE	6.2576	6.9331	6.9845	6.9845	6.9845	7.1388	7.4897	7.4840	7.6540	7.6540
MOSQUITO CONTROL	0.2036	0.2036	0.2036	0.2036	0.4065	0.2522	0.2413	0.2164	0.2164	0.2164
COUNTYWIDE MAX MILL.	6.4612	7.1367	7.1881	7.1881	7.3910	7.3910	7.3910	7.7004	7.8704	7.8704
MUNICIPAL SERVICE TAXING UNITS (MSTU)										
COMMUNITY DEVELOPMENT MSTU	0.4380	0.4380	0.4380	0.4380	0.4380	0.4380	0.4380	0.3840	0.3840	0.3840
LAW ENFORCEMENT MSTU	0.3736	0.5103	0.5103	0.5103	0.5103	0.5103	0.5103	0.5103	0.9103	0.9103
STORMWATER	0.4731	0.4731	0.3497	0.3497	0.3497	0.3497	0.3497	0.3497	0.3497	0.3497
PARKS MSTU	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313	0.2313
COUNTY TRANSIT MSTU	0.0833	0.1269	0.1269	0.1269	0.1269	0.1269	0.1269	0.1269	0.1269	0.1269
SUBTOTAL - MSTUs	1.5993	1.7796	1.6562	1.6562	1.6562	1.6562	1.6562	1.6022	2.0022	2.0022
DEBT SERVICE FUNDS										
BEACH I & S (COUNTYWIDE)	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
PORT PROPERTY BOND	0.0154	0.0154	0.0154	0.0154	0.0154	0.0154	0.0154	0.0154	0.0000	0.0000
ENVIRONMENTAL LAND (CTYWIDE)	0.0459	0.0459	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
SUBTOTAL - DEBT MAXIMUM MILLAGE	0.0613	0.0613	0.0154	0.0154	0.0154	0.0154	0.0154	0.0154	0.0000	0.0000



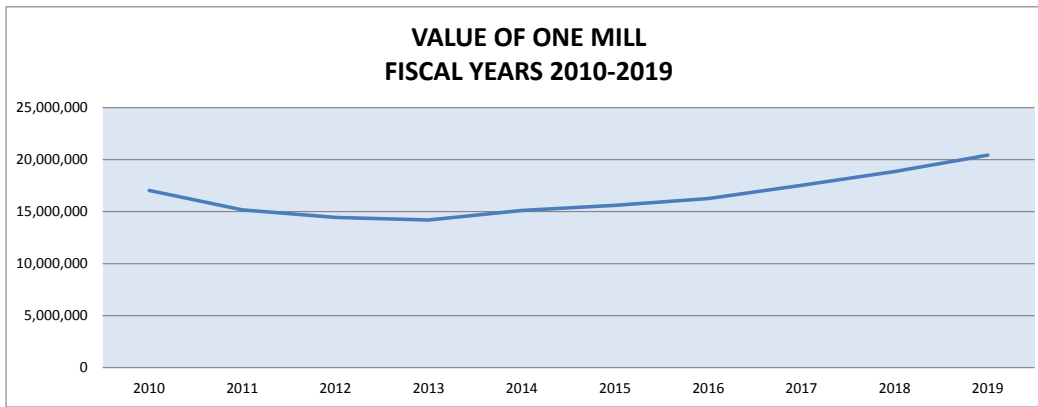
**TAXABLE PROPERTY VALUES
FISCAL YEARS 2010 - 2019**



**PERCENTAGE CHANGE IN COUNTYWIDE PROPERTY VALUES
FISCAL YEARS 2010 - 2019**

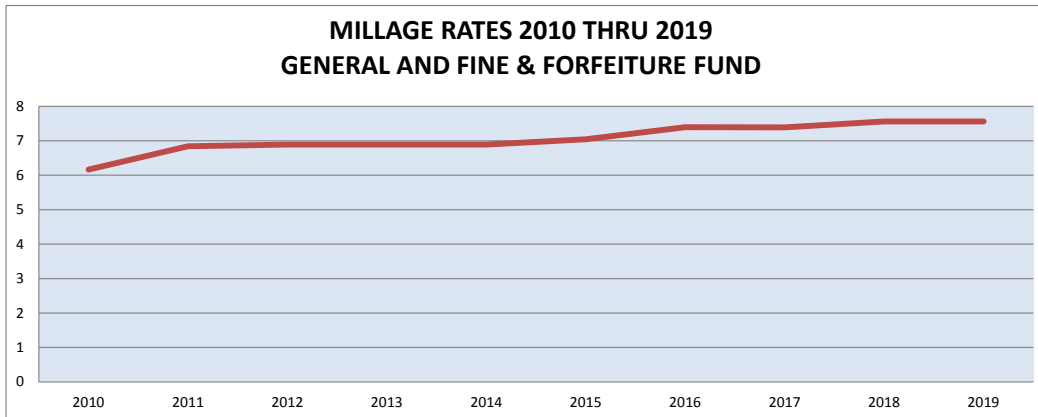


<u>FISCAL YEAR</u>	<u>GENERAL FUND FINAL CERTIFIED VALUE</u>	<u>DIFFERENCE</u>	<u>PERCENT DIFFERENCE</u>	<u>FISCAL YEAR</u>	<u>GENERAL FUND FINAL CERTIFIED VALUE</u>	<u>DIFFERENCE</u>	<u>PERCENT DIFFERENCE</u>
1981	2,300,802,183			2000	8,190,166,624	452,106,043	5.84%
1982	2,521,586,744	220,784,561	9.60%	2001	8,139,395,362	-50,771,262	-0.62%
1983	2,867,734,704	346,147,960	13.73%	2002	8,667,691,605	528,296,243	6.49%
1984	3,083,530,363	215,795,659	7.52%	2003	9,440,470,969	772,779,364	8.92%
1985	3,897,879,971	814,349,608	26.41%	2004	10,794,450,475	1,353,979,506	14.34%
1986	4,194,714,452	296,834,481	7.62%	2005	13,635,067,852	2,840,617,377	26.32%
1987	4,416,000,387	221,285,935	5.28%	2006	17,531,857,063	3,896,789,211	28.58%
1988	4,720,251,700	304,251,313	6.89%	2007	24,412,809,790	6,880,952,727	39.25%
1989	5,204,587,267	484,335,567	10.26%	2008	25,554,081,157	1,141,271,367	4.67%
1990	5,621,419,606	416,832,339	8.01%	2009	21,301,295,874	-4,252,785,283	-16.64%
1991	6,309,634,141	688,214,535	12.24%	2010	16,850,268,512	-4,451,027,362	-20.90%
1992	6,703,624,675	393,990,534	6.24%	2011	15,013,709,614	-1,836,558,898	-10.90%
1993	6,867,017,584	163,392,909	2.44%	2012	14,529,243,377	-484,466,237	-3.23%
1994	6,975,159,041	108,141,457	1.57%	2013	14,292,317,878	-236,925,499	-1.63%
1995	7,103,725,228	128,566,187	1.84%	2014	15,123,381,622	831,063,744	5.81%
1996	7,167,166,187	63,440,959	0.89%	2015	15,599,739,461	476,357,839	3.15%
1997	7,486,030,190	318,864,003	4.45%	2016	16,263,608,260	663,868,799	4.26%
1998	7,937,402,083	451,371,893	6.03%	2017	17,529,028,758	1,265,420,498	7.78%
1999	7,738,060,581	-199,341,502	-2.51%	2018	18,814,644,918	1,285,616,160	7.33%
				2019	20,444,235,500	1,629,590,582	8.66%



Note: One mill represents \$1.00 levied against every \$1,000.00 of property value.

<u>Fiscal Year</u>	<u>Value of 1 Mill</u>	<u>Fiscal Year</u>	<u>Value of 1 Mill</u>	<u>Fiscal Year</u>	<u>Value of 1 Mill</u>	<u>Fiscal Year</u>	<u>Value of 1 Mill</u>
1988	4,720,252	1996	7,167,166	2004	10,794,450	2012	14,529,243
1989	5,204,587	1997	7,486,030	2005	13,635,068	2013	14,292,318
1990	5,621,419	1998	7,937,402	2006	17,531,857	2014	15,123,382
1991	6,309,634	1999	7,738,060	2007	24,412,810	2015	15,599,739
1992	6,703,625	2000	8,190,167	2008	25,554,081	2016	16,263,608
1993	6,867,018	2001	8,139,395	2009	21,301,296	2017	17,529,029
1994	6,975,159	2002	8,667,692	2010	16,850,269	2018	18,810,646
1995	7,103,725	2003	9,440,471	2011	15,013,710	2019	20,432,874

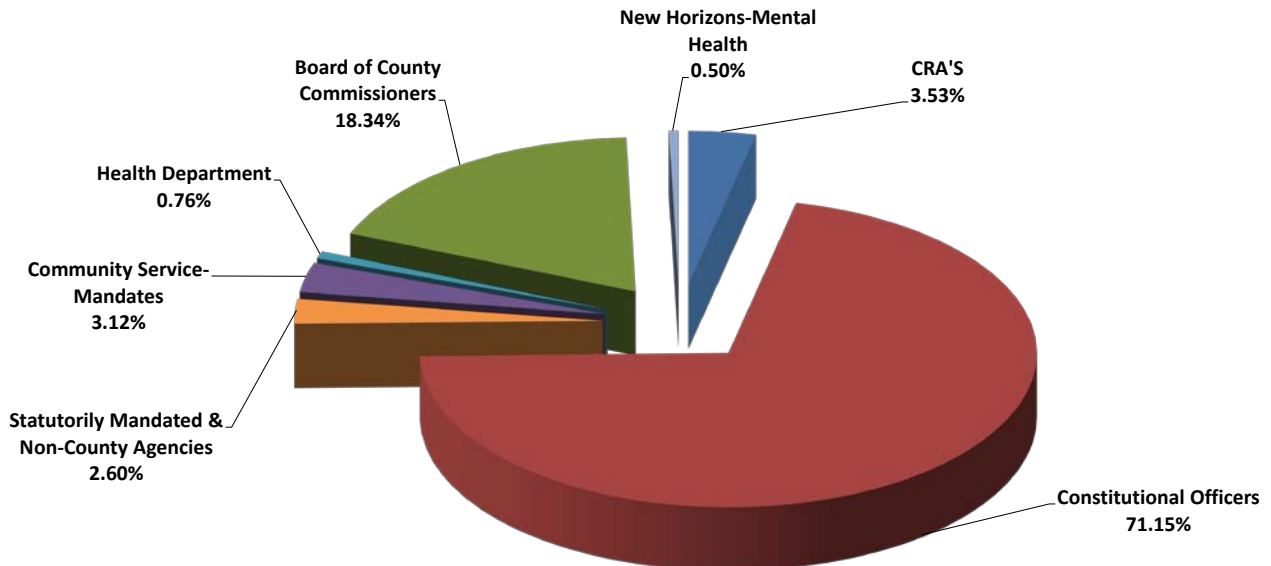


<u>FISCAL YEAR</u>	<u>GENERAL</u>	<u>FINE & FORFEITURE</u>	<u>COMBINED</u>	<u>FISCAL YEAR</u>	<u>GENERAL</u>	<u>FINE & FORFEITURE</u>	<u>COMBINED</u>
1989	2.2666	3.7301	5.9967	2004	4.0728	3.5066	7.5794
1990	3.0100	4.1562	7.1662	2005	4.1248	3.3178	7.4426
1991	2.5314	4.6258	7.1572	2006	4.2619	2.9807	7.2426
1992	2.3617	4.6769	7.0386	2007	4.2734	2.3778	6.6512
1993	3.4438	4.3393	7.7831	2008	4.2299	1.9352	6.1651
1994	3.3561	4.2804	7.6365	2009	3.6173	2.5478	6.1651
1995	2.9942	4.5227	7.5169	2010	2.7694	3.3957	6.1651
1996	2.9565	4.5230	7.4795	2011	2.8707	3.9699	6.8406
1997	2.5596	4.9233	7.4829	2012	2.9221	3.9699	6.892
1998	2.6595	4.7356	7.3951	2013	2.9221	3.9699	6.892
1999	2.7328	4.8466	7.5794	2014	2.9221	3.9699	6.892
2000	3.1328	4.4466	7.5794	2015	3.7764	3.2699	7.0463
2001	2.8486	4.7308	7.5794	2016	4.1273	3.2699	7.3972
2002	2.9639	4.6155	7.5794	2017	4.1077	3.2838	7.3915
2003	2.9639	4.6155	7.5794	2018	4.1077	3.4538	7.5615
				2019	4.1077	3.4538	7.5615

**DISTRIBUTION OF GENERAL FUND AND FINE & FORFEITURE AD VALOREM TAX REVENUES
FISCAL YEAR 2018-2019**

1	TOTAL GENERAL FUND & FINE & FORFEITURE AD VALOREM TAX REVENUE *		\$146,778,021
2	ALLOCATIONS/FEES TO CONSTITUTIONAL OFFICERS		\$104,432,013
3	STATUTORILY MANDATED & OTHER NON-COUNTY AGENCIES		
	HEALTH DEPARTMENT	\$1,122,647	
	NEW HORIZONS-MENTAL HEALTH	\$732,843	
	COMMUNITY SERVICES-MANDATES		
	HEALTH CARE RESP. ACT	\$50,000	
	MEDICAID HOSPITAL	\$4,499,981	
	PAUPER BURIALS	<u>\$25,000</u>	
	TOTAL COMMUNITY SERVICES-MANDATES	\$4,574,981	
	OTHER MANDATES & NON-COUNTY AGENCIES	<u>\$3,816,789</u>	
	TOTAL STATUTORILY MANDATED & OTHER NON-COUNTY AGENCIES		\$10,247,260
4	COMMUNITY REDEVELOPMENT AGENCY'S (CRA'S)		
	CITY OF PORT ST. LUCIE	\$1,727,550	
	CITY OF FORT PIERCE	<u>\$3,459,307</u>	
	TOTAL CRA'S		\$5,186,857
5	SUB-TOTAL		<u>\$119,866,130</u>
6	NET AVAILABLE FOR BOARD ALLOCATIONS		\$26,911,891
*	Total anticipated Ad Valorem revenue less statutorily mandated 5%.		

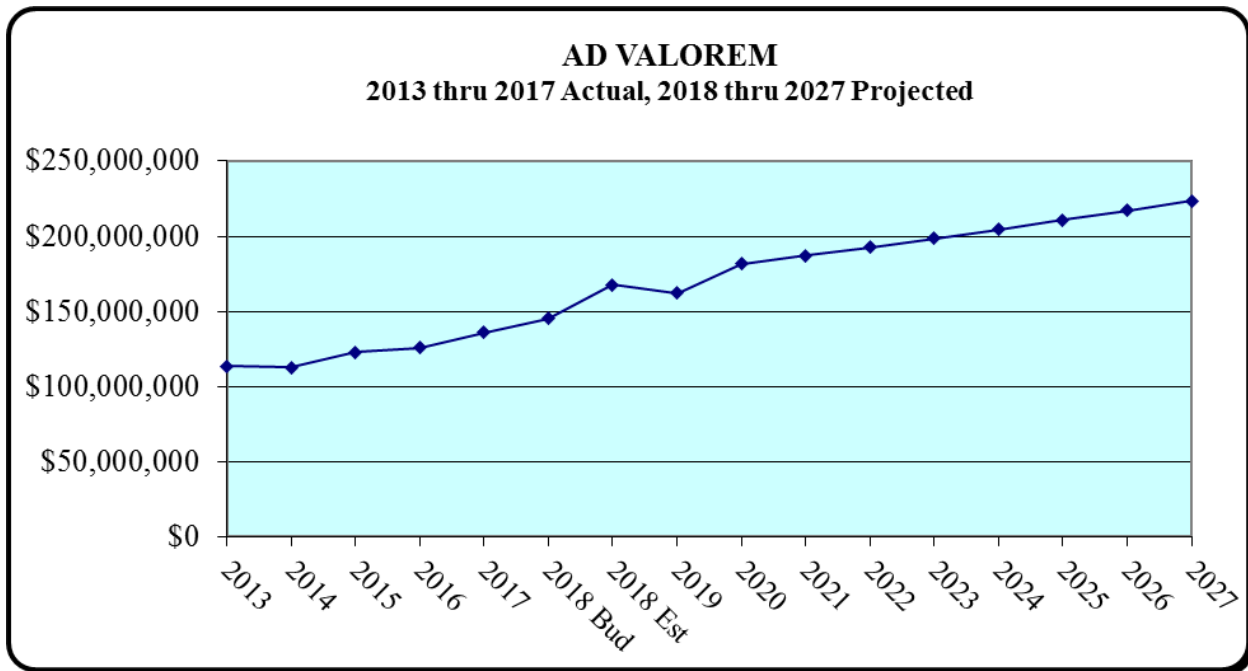
**DISTRIBUTION OF GENERAL FUND AND FINE & FORFEITURE AD VALOREM TAX REVENUES
FISCAL YEAR 2018-2019**



REVENUE SOURCES AND TRENDS

AD VALOREM TAXES

The Ad Valorem Tax is levied against all property within the County and is based on the Taxable Assessed Value. The Tax Collector sends bills to property owners in October with the option of paying a discounted amount if the bill is paid between November and March. State statutes prohibit the County from budgeting less than 95% of the total amount it expects to receive, and the Florida Constitution limits the amount of Ad Valorem millage the counties may levy to 10 mills.



Legal Authority: Florida Statute, Chapter 200.

Fund/Account Number: Various Funds/311XXX

Discussion & Concerns: The Board of County Commissioners is continuing their efforts to alleviate the amount of taxes borne by the property owners by encouraging environmentally friendly industries and retailers to locate within St. Lucie County. Their Job Incentive Program has been successful in attracting companies like Liberty Medical, Torrey Pines and a Wal-Mart Distribution Center. Each entity has or will add a number of jobs that pay well above the average wage that county residents have received in the past.

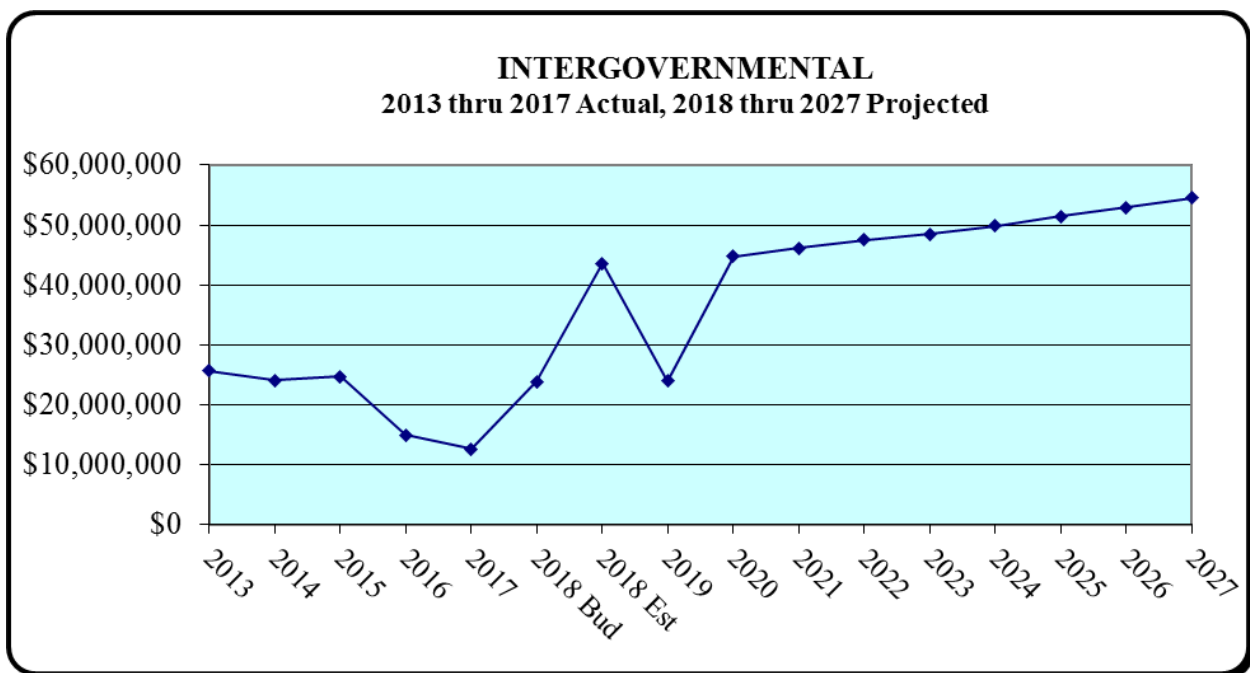
In January of 2008, the State of Florida imposed legislation regarding property tax reform. This legislation combined with falling property values, led to a reduction in ad valorem revenue beginning in fiscal years 2009 through 2016.

House Joint Resolution (HJR) 7105 proposed an amendment to the Florida Constitution, which is effective January 1, 2019. The proposed amendment would increase the homestead exemption to also exempt the assessed valuation greater than \$100,000, and up to \$125,000, for all levies other than school districts.

Assumptions & Projections: The fiscal year 2019 budget reflects the total taxes levied. However, discounts are allowed for early payment at the rate of 4% in November, 3% in December, 2% in January, and 1% in February. As a result, the actual collections are less than the taxes levied.

INTER GOVERNMENTAL REVENUE

Intergovernmental Revenues include Federal, State and Local grants, the Half-Cent Sales Tax, State Shared Revenue, and Gasoline Taxes (with the exception of those designated Local Option). For the purpose of this report, revenues received from the Half-Cent Sales Tax, State Shared Revenue and all Gasoline Taxes are reported in separate sections.



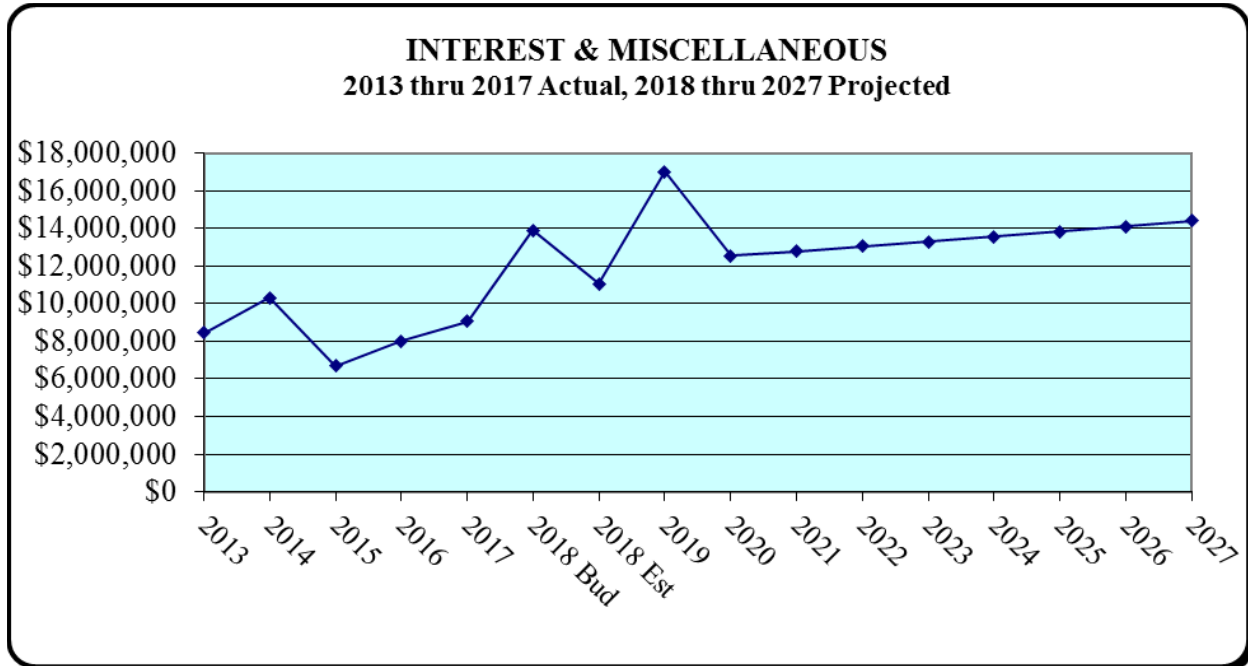
Fund/Account Number: Various Funds/33XXXX

Discussion & Concerns: Although Revenues generated through grants have not been consistent year to year; they do show an upward trend. Given the recent economic situation and its impact on the State and Federal Governments, there are reduced grant opportunities available. Due to the timing of grants starting and ending during the fiscal year, and to the spending pattern of the currently active grants, not all of the grant revenues are reflected in Fiscal Year 2018’s Estimate. This results in a much lower estimate than the current and future trend.

Assumptions & Projections: Staff expects revenues to increase next fiscal year, and then expects revenues to generate an estimated 3% annual increase each year thereafter.

INTEREST & MISCELLANEOUS REVENUE

This source of revenue is mainly comprised of earned interest, rent/lease agreement, reimbursements and concession receipts.



Fund/Account Number: Various Funds/36XXXX

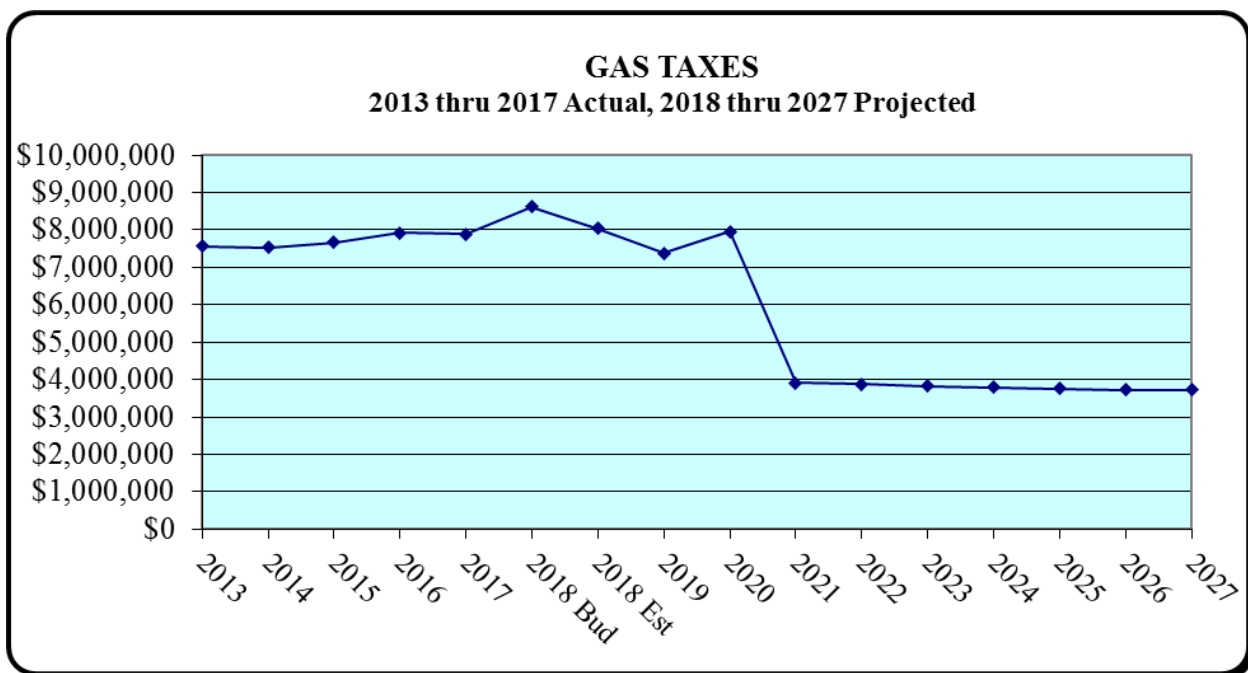
Assumptions & Projections: Due to the erratic nature of this revenue source, it is impossible to accurately predict future income. In the interest of long-range planning, staff has prepared projections based on the following assumptions:

- 1) Interest rates will remain relatively level for the foreseeable future.
- 2) Departments, particularly Public Works and Parks, Recreation & Facilities, and Airport, will begin spending more of the funds allocated to them for capital improvement projects.
- 3) This increased spending will reduce the amount of funds on deposit resulting in a further reduction in earned interest.

Based on the above assumptions, we project Interest and Miscellaneous Revenue income to remain stable.

GASOLINE TAXES

In addition to the Constitutional Gas Taxes and the County Gas Tax, local governments are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate gas taxes. The first is a 1 to 6-Cent Local Option Gas Tax imposed on every gallon of motor and diesel fuel sold within the County. The second is a 1 to 5-Cent Local Option Gas Tax imposed on every gallon of motor fuel sold. The third is a tax of one-cent on every gallon of motor and diesel fuel sold. Revenue collected from the Local Option Gas Taxes is distributed between the County and the municipalities of Fort Pierce, Port St. Lucie and St. Lucie Village according to interlocal agreements. These distributions are based on a moving five-year accumulation of reported transportation related expenditures by each entity.



Legal Authority: Constitutional Gas Tax, Florida Constitution Art. XII, s. 9(c) (4), F.S. Chapter 206.41 and 206.47
Local Option Gas Tax, F.S. Chapter 336.025 (1) (a & b)
Ninth-Cent Fuel Tax, F.S. Chapter 336.021
County Fuel Tax, F.S. Chapter 206.60

Fund/Account Number: Various/312410, 312425, 312300, 335420, 335490, 335491, & 335495

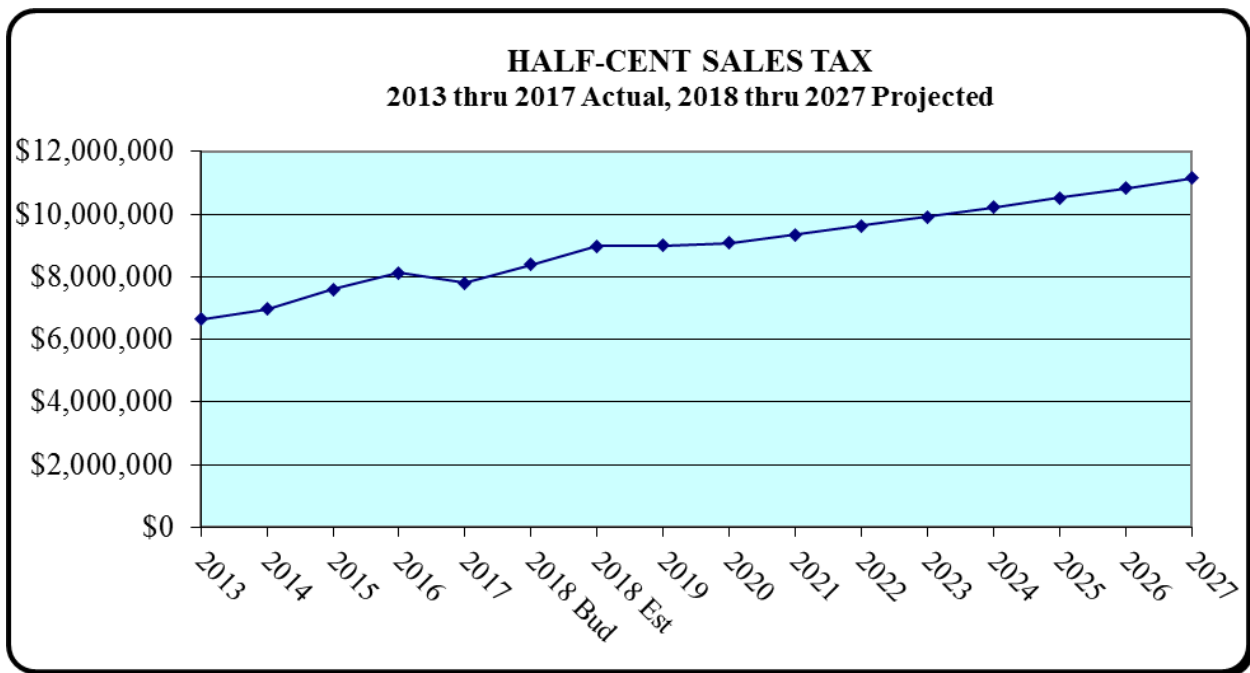
Discussion & Concerns: The Local Option 1-6 Cent Gas Tax was initially levied on September 1, 1985 imposing four of the possible six cents. Effective September 1, 1987, the additional two cents were imposed. Facing a shortage of revenue to fund needed infrastructure improvements, the St. Lucie County Board of County Commissioners voted to levy 2 of the allowable 5 cents of the Local Option 1-5 Cents Gas Tax beginning January 1, 1998. Revenue generated by this tax was being used to repair and replace deteriorating bridges within St. Lucie County. The Board later voted to impose the additional 3-cent per gallon tax effective January 1, 2000, and expand the intended use to include all transportation related improvements (i.e. bike paths, sidewalks, drainage, mass transit). The Ninth Cent Gas Tax was approved effective September 1, 1995 and

will continue until repealed. The Local Option 1-6 Gas Tax and the Local Option 1-5 Cent Gas Tax are set up to run through December 31, 2019, unless extended by the Board.

Assumptions & Projections: After considering the expected reduction in Local Option Gas Tax revenue due to the allocation formula, staff is projecting an annual reduction of 2% in total gas tax revenue.

HALF-CENT SALES TAX

Local Governments receive a share of the State sales tax collections that is roughly equal to, and is referred to as, the “Half-Cent” Sales Tax. It generates the largest amount of revenue for local governments than any other State shared revenue program.



Legal Authority: Florida Statutes Chapter 218, Part IV

Fund/Account Number: 001, 102, 215/335180

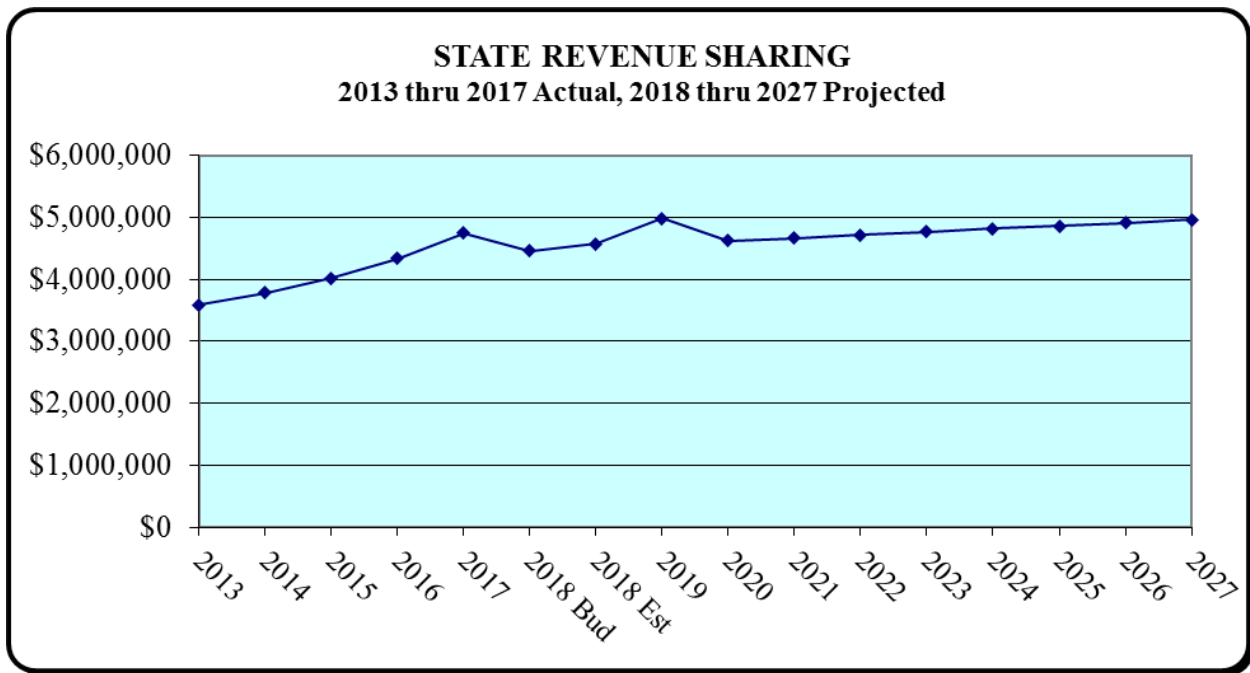
Discussion & Concerns: Beginning in fiscal year 2005, Article V, Revision 7 reduced this source of revenue. The legislature diverted a portion of the Half Cent Sales Tax to help fund the courts. After the initial reduction, the normal growth in this revenue resumed and was passed on to the counties. Due to the economy, we have been experiencing a reduction of half-cent sales tax over the last few years, as seen in 2008 through 2010. But, from recent activity in the economy, the half-cent sales tax revenue trend has shown an improvement from 2011 to 2016.

Assumptions & Projections: We are taking a conservative approach when budgeting anticipated revenue from the Half-Cent Sales Tax. Staff projects a 3% annual increase in half-cent sales tax revenue beginning in fiscal year 2019.

STATE SHARED REVENUE

The Florida State Department of Revenue uses an established formula to apportion to each eligible county a certain amount of revenue collected from cigarette and intangible taxes levied by the State. The formula is based on county population, unincorporated population, and county sales tax collections. Distributions are usually consistent from month to month with the exception of July when the State makes an annual adjustment based on the past fiscal year collections.

Discussion & Concerns: Beginning in Fiscal Year 1999 the State Legislature reduced the Intangibles Tax with the intent of eventually eliminating it. This was the main source of Shared Revenue receipts allocated to the counties. During the fiscal year 2000 session, legislators agreed to replace most of the lost revenue with an increase in State sales tax distributions using Fiscal Year 1999-2000 as the base year. The Article V, Revision 7 Constitutional Amendment, reduced this source of revenue in fiscal year 2005.



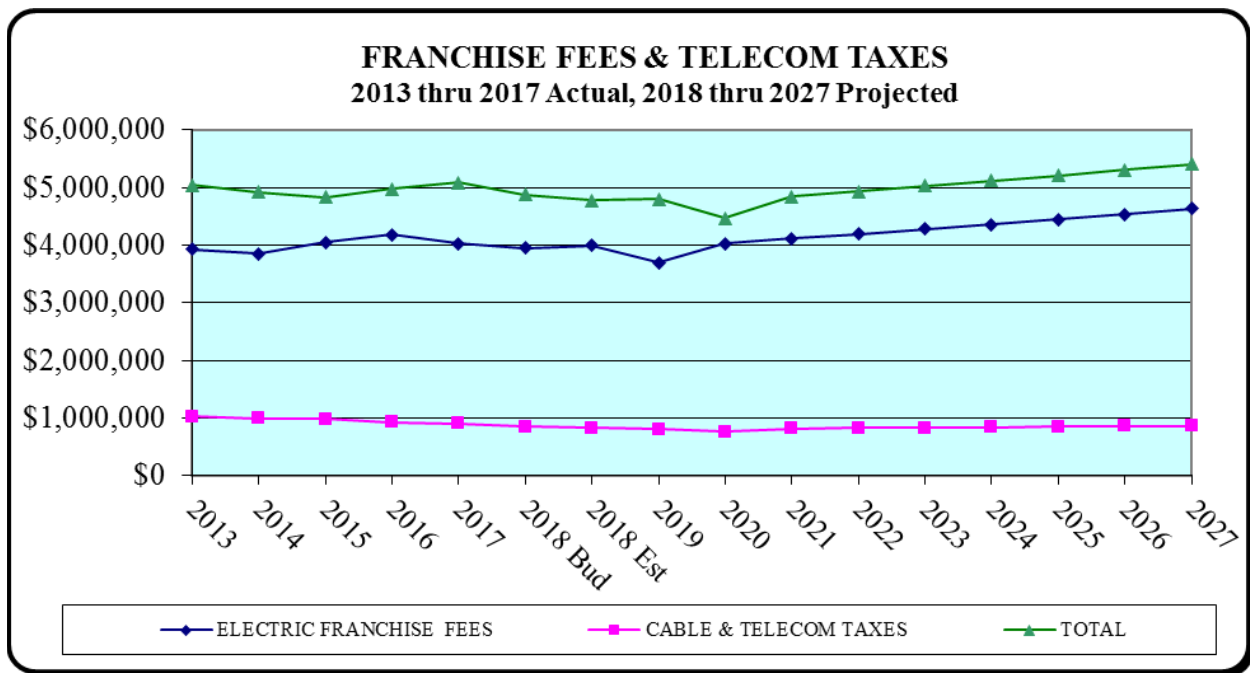
Legal Authority: Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972.

Fund/Account Number: 001, 217/335120

Assumptions & Projections: Beginning in fiscal year 2019, staff predicts this revenue stream to increase by 3% annually.

FRANCHISE & PRIVILEGE FEES

The County negotiated agreements with the Florida Power and Light Company (FPL) and the Fort Pierce Utilities Authority (FPUA) allowing each a non-exclusive franchise to operate facilities within County rights-of-ways in the unincorporated areas of the County. In consideration for the franchise, each entity has agreed to pay a fee. In the case of the electric companies, this fee is remitted to the County. In addition, fees charged to telecommunications related companies pay the fee to the State who then distributes the revenue to each respective county. This fee is an agreed upon percentage of their revenues, less actual write-offs, which are ‘billed’ to customers living within the unincorporated area of the County.



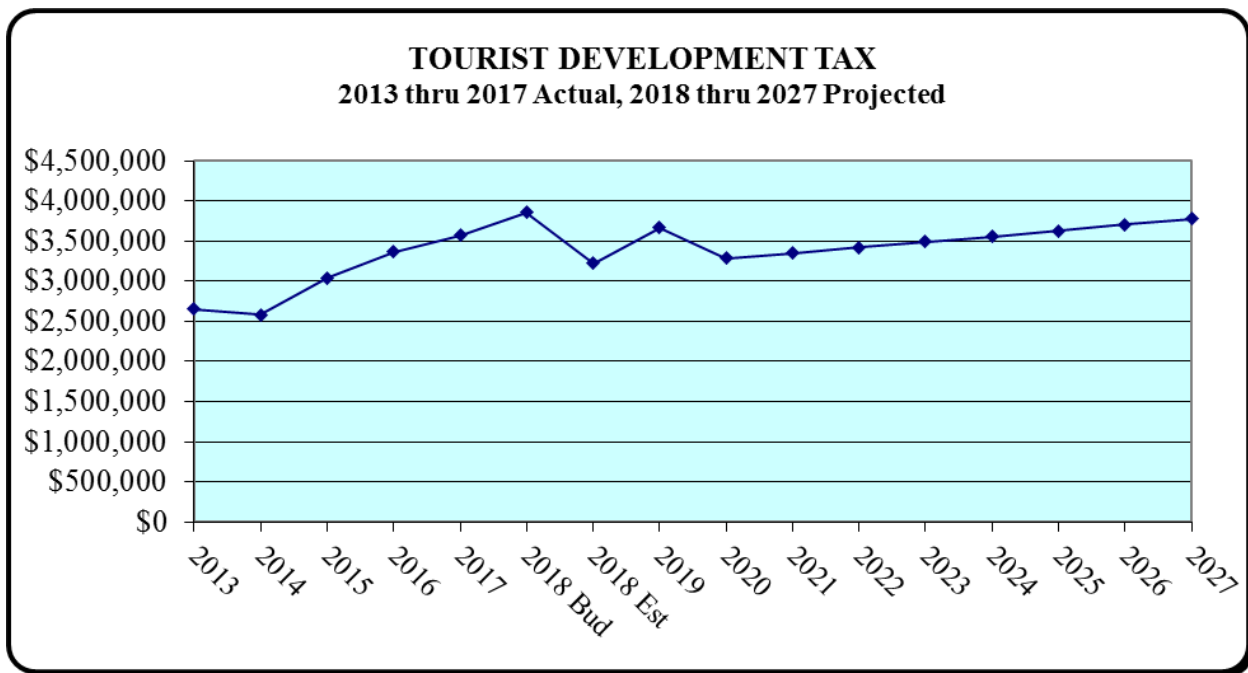
Fund/Account Number: Various Funds / 315000, 323150, & 323100

Discussion & Concerns: The Communications Services Tax Simplification Law, Chapter 00-260 Laws of Florida (the Communications Tax Law) combined State and local taxes under a single law administered by the Florida Department of Revenue (DOR). Beginning October 1, 2001, all communication services are taxed at the same rate. The Communications Tax Law repealed all State, county and municipal taxes and fees on communications services and replaced them with a new, simplified communications services tax.

Assumptions & Projections: St. Lucie County began collecting Franchise and Privilege Fees in Fiscal Year 1998. Receipts from this source have grown significantly each year. But, from fiscal years 2006 through 2014, there was a gradual decline attributed to the declining economy. The major contributors to this source are the electric companies but blending the three streams results in a projected 2% annual growth rate beginning in fiscal year 2019.

TOURIST DEVELOPMENT TAX

In 1984, the County's voters approved a referendum levying a two cent Tourist Development Tax. Revenue from these two cents is pledged to pay for the St. Lucie County Sports Complex operations and to the extent available, to pay for debt service on industrial revenue bonds issued to finance construction of the stadium complex. In 1987, the Board of County Commissioners adopted Ordinance No. 87-82 levying a third cent tourist development tax to promote and advertise tourism in St. Lucie County. By adopting Ordinance No. 97-14 in 1997, the Board levied a fourth cent for the express purpose of paying debt service on bonds issued to finance the renovation of the St. Lucie County Sports Complex. In 2003, the Board approved Ordinance 03-12, levying a fifth cent for the purpose of paying debt service on bonds issued to finance improvements at the St. Lucie County Sports Complex and to pay for capital facilities that promote tourism at the St. Lucie County Fairgrounds and the area north of Midway Road. In 2011, the Board adopted Ordinance No. 11-028, thereby extending the terms of the fourth and fifth cent Tourist Development Tax from January 31, 2018 to December 31, 2023.



Legal Authority: Florida Statutes, Section 125.0104

Fund/Account Number: 162/312100, 262/312100, 610/312100, and 611/312100

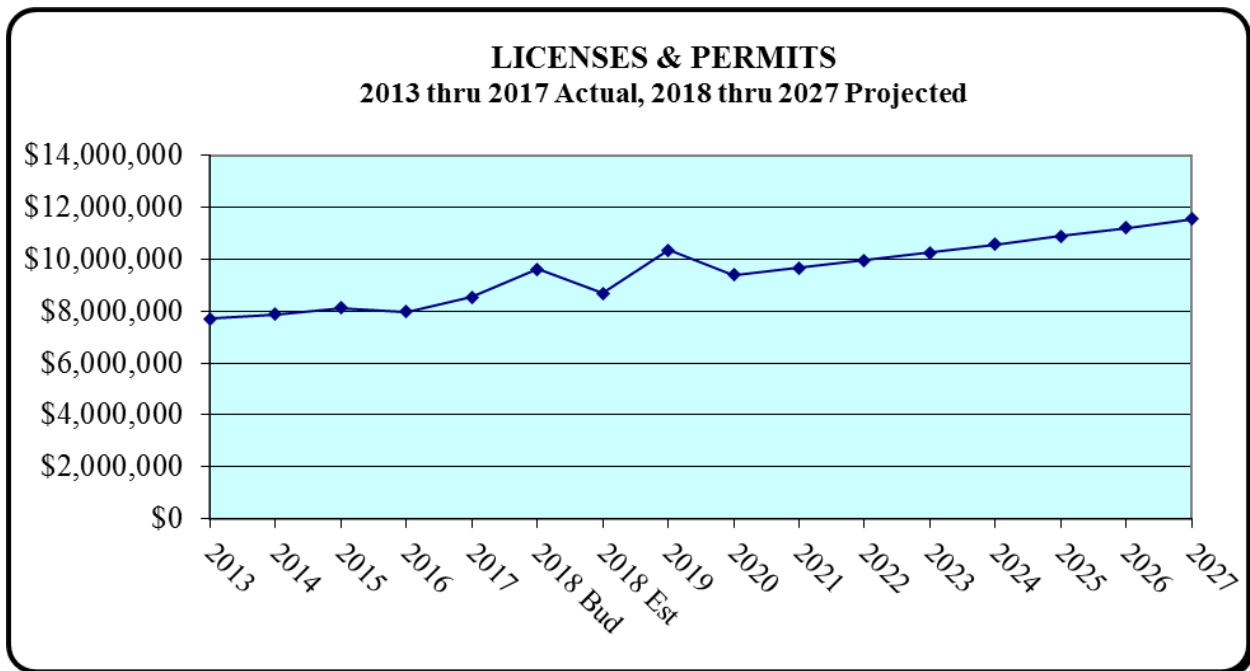
Discussion & Concerns: Generally, collections of the Tourist Development Tax have shown a positive trend. Considering the fact that St. Lucie County has added attractions such as the St. Lucie Marine Center, which houses Smithsonian Marine Ecosystem Exhibit, the Fairgrounds with an equestrian arena, and the Oxbow (children's) Environmental Learning Center, we expect this positive trend to continue. In addition to the facilities, the county's 'Investment for the Future' program has resulted in improved access to the local beaches, construction of additional boat ramps and improvements to existing ones, all of which will attract additional visitors.

Assumptions & Projections: Realizing that this source of revenue is highly correlated with the tourist industry and the state of the economy, staff anticipates the annual rate of change to

increase as the economy improves. Staff projects Tourist Development Tax Revenues will increase by an average annual rate of 2% starting in fiscal year 2019. The ordinance authorizing the fourth and fifth cent expires on December 31, 2023, unless extended by the Board.

LICENSES & PERMITS

This revenue source includes occupational licenses, building permits, special assessments and certification fees. Impact fees are normally considered a part of this classification of revenue; however, because this source is not normally recognized until it is expensed; staff has chosen not to include impact fees in this analysis.



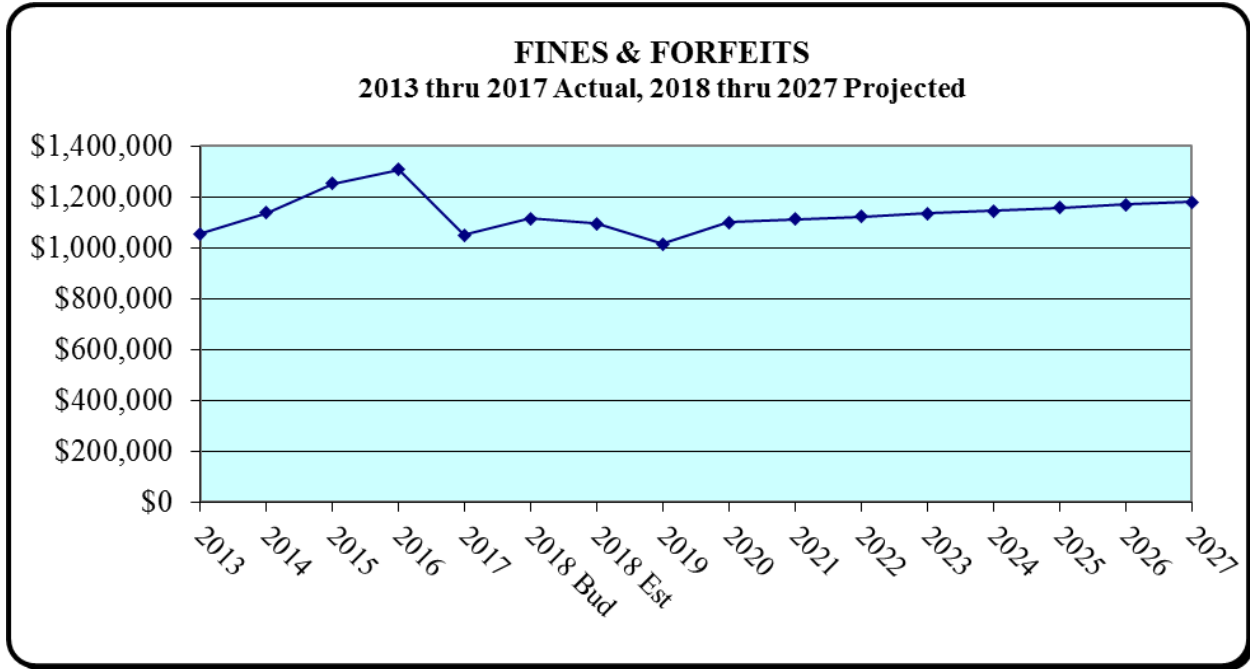
Fund/Account Number: Various Funds/32XXXX

Discussion & Concerns: Before 1972, the State had imposed an occupational license tax and shared the revenues with the counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax but capped the rate of increase.

Assumptions & Projections: Rapid growth in the area lead to increased revenue from building permits. Building permits dropped in fiscal years 2006 through 2009 as a result of a slowdown in the housing market. Changes in the State’s chart of accounts reclassified expenses for capital improvement assessments and solid waste assessments into this category during fiscal year 2009. Future growth is anticipated to continue at a rate of 3% per year beginning in fiscal year 2019.

FINES & FORFEITS

This revenue source includes revenues received from fines and penalties imposed for the commission of statutory offenses and violation of unlawful administrative rules and regulations. Forfeits include revenues resulting from confiscation of deposits or bonds held as performance guarantees and proceeds from the sale of contraband property seized by law enforcement agencies.



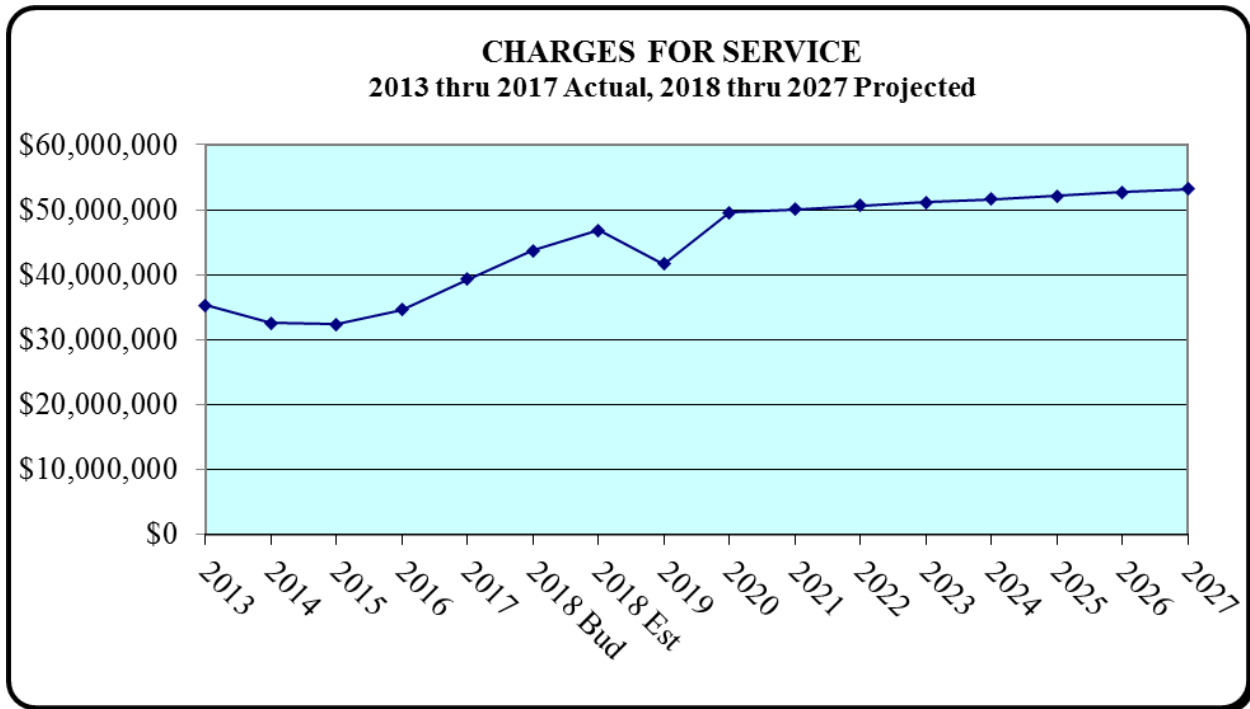
Fund/Account Number: Various Funds/35XXXX

Discussion & Concerns: In FY 2005, there was a large decline in the revenues due to the Article V, Revision 7 Constitutional Amendment that diverted fine and forfeiture revenue from the County and to the State.

Assumptions & Projections: The County expects this revenue source to remain stable.

CHARGES FOR SERVICE

This revenue source reflects all revenues stemming from charges for current services including recording fees, insurance reimbursements, and insurance premiums charged to county departments, landfill fees, water fees, and sewer fees. These sources are estimated using trend analysis.



Fund/Account Number: Various Funds/34XXXX

Assumptions & Projections: In fiscal year 2005, the County began receiving an additional service charge of \$2 per page for instruments recorded in the official records. This revenue is to be used exclusively to fund court-related technology and court technology needs as defined in Florida Statute 29.008(1) (f) 2 and (h). This revenue source is expected to remain stable.

St. Lucie County Board of County Commissioners

Fiscal Year 2019 Full Time Equivalent Summary

Board of County Commissioners

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
BOCC - District 1	2.00	2.00	2.00	0.00
BOCC - District 2	2.00	2.00	2.00	0.00
BOCC - District 3	2.00	2.00	2.00	0.00
BOCC - District 4	2.00	2.00	2.00	0.00
BOCC - District 5	2.00	2.00	2.00	0.00
	10.00	10.00	10.00	0.00

County Attorney

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
County Attorney	9.00	9.00	9.00	0.00
Criminal Justice	19.00	21.00	24.00	3.00
	28.00	30.00	33.00	3.00

County Administration

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Communications	4.00	4.00	4.00	0.00
County Administration	7.25	7.00	7.00	0.00
Research & Education Park	2.00	2.00	1.00	-1.00
Tourism	2.50	2.50	2.50	0.00
	15.75	15.50	14.50	-1.00

Information Technology

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Information Technology	34.00	34.00	34.00	0.00
	34.00	34.00	34.00	0.00

Human Resources

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Human Resources	7.70	8.85	8.85	0.00
Insurance Program	1.60	1.80	1.80	0.00
Risk Management	1.45	1.35	1.35	0.00
	10.75	12.00	12.00	0.00

St. Lucie County Board of County Commissioners

Fiscal Year 2019 Full Time Equivalent Summary

Office of Management & Budget

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Management & Budget	6.00	6.00	6.00	0.00
Innovation & Performance Mgmt	2.00	3.00	3.00	0.00
Purchasing	4.00	4.00	4.00	0.00
	12.00	13.00	13.00	0.00

Community Services

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Housing Services	6.00	5.00	5.00	0.00
Human Services	9.00	8.00	8.00	0.00
Transit	4.00	5.00	5.00	0.00
Veteran Services	11.00	11.00	11.00	0.00
	30.00	29.00	29.00	0.00

Extension

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Extension	11.13	11.00	11.00	0.00
	11.13	11.00	11.00	0.00

Environmental Resources

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Admin - Environmental Resources	2.00	2.00	2.00	0.00
Environmental Education	3.60	4.00	5.00	1.00
Environmental Regulations	4.00	5.00	5.00	0.00
Land Management	8.00	8.00	8.00	0.00
	17.60	19.00	20.00	1.00

Facilities

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Facilities	75.46	71.79	71.77	-0.02
	75.46	71.79	71.77	-0.02

St. Lucie County Board of County Commissioners Fiscal Year 2019 Full Time Equivalent Summary

Library Services

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Library Services	63.00	63.00	63.00	0.00
	<u>63.00</u>	<u>63.00</u>	<u>63.00</u>	<u>0.00</u>

Mosquito Control & Coastal Management Svcs

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Admin - Mosquito Control	6.50	4.50	4.50	0.00
Coastal Management Services	2.00	2.00	2.00	0.00
Impoundment Operations	9.00	9.00	9.00	0.00
Inspection Division	12.86	13.86	13.86	0.00
	<u>30.36</u>	<u>29.36</u>	<u>29.36</u>	<u>0.00</u>

Parks and Recreation

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Admin - Parks and Recreation	4.00	3.00	3.00	0.00
Fairwinds Golf Course	17.40	17.40	17.40	0.00
Parks & Special Facilities	56.10	69.77	69.67	-0.10
Regional Parks & Stadiums	46.63	47.63	47.63	0.00
	<u>124.13</u>	<u>137.80</u>	<u>137.70</u>	<u>-0.10</u>

Air & Seaport

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Port	1.00	1.00	3.00	2.00
Treasure Coast International Airport	8.00	8.00	8.50	0.50
	<u>9.00</u>	<u>9.00</u>	<u>11.50</u>	<u>2.50</u>

Planning & Development Services

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
Admin. - Planning & Development Svc	3.00	3.00	2.33	-0.67
Building and Code Regulation	28.00	28.00	34.17	6.17
Planning	12.00	12.33	14.33	2.00
	<u>43.00</u>	<u>43.33</u>	<u>50.83</u>	<u>7.50</u>

St. Lucie County Board of County Commissioners Fiscal Year 2019 Full Time Equivalent Summary

Public Safety

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Public Safety - Animal Control	5.00	5.00	5.00	0.00
Public Safety - Cent. Communications	67.50	67.67	66.34	-1.33
Public Safety - Emergency Mgmt.	4.00	4.00	4.00	0.00
Public Safety - Marine Safety	8.00	8.50	8.50	0.00
Public Safety - RAD Plan	2.00	2.17	2.00	-0.17
	86.50	87.34	85.84	-1.50

Public Works

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Administration - Public Works	4.00	4.00	4.00	0.00
Engineering	23.00	23.00	24.00	1.00
Road & Bridge	55.00	55.00	56.00	1.00
Water Quality	9.00	9.33	10.33	1.00
	91.00	91.33	94.33	3.00

Public Utilities

	FY 2017	FY 2018	FY 2019	FY 2019
	Actual	Adopted	Adopted	Change
Solid Waste & Recycling	72.00	65.80	56.80	-9.00
Water & Sewer Services	11.00	9.20	9.20	0.00
	83.00	75.00	66.00	-9.00

Total County FTEs	774.68	781.45	786.83	5.38
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St. Lucie County Board of County Commissioners Fiscal Year 2019 Position Changes

Department/Division	Change in Positions	Comment
County Attorney		
Criminal Justice	3.00	*2019, 3 FTE'S for Martin County Pre-Trial Services per Interlocal Agreement
	3.00	
County Administration		
TCERDA	-1.00	2018, Director position transferred to Air & Seaport Department
	-1.00	
Air & Seaport		
Port	0.50	2018, 0.50 FTE Director position transferred from County Administration-TCERDA
	1.00	2018, Port Engineer transferred from Public Works
	0.50	2018, Business Navigator transferred from Planning
Airport	0.50	2018, 0.50 FTE Director position transferred from County Administration-TCERDA
	2.50	
Information Technology		
Information Technology	1.00	*2019, IT Network Desktop Technician
	-1.00	2018, moved Analyst from IT to Planning & Dev GIS Analyst
	0.00	
Environmental Resources		
Environmental Education	1.00	2018, Sr. Environmental Education Coordinator
	1.00	
Facilities		
Facilities	-0.02	2018, 4 P/T (0.63 FTE) to 2 F/T Custodial Foreman positions; and part-time reduced to .50 FTE
	-0.02	
Parks & Recreation		
Parks & Special Facilities	-0.10	2018, adjusted temporary pool staff
	-0.10	
Planning & Development Svcs		
Administration	-0.67	2018, -0.67 FTE Business Navigator from Planning to Air & Seaport
Building & Code Regulation	1.00	2018, moved Analyst from IT to the Planning & Dev GIS Analyst
	1.00	2018, Associate Planner position approved
	0.17	2018, Increase split from Planning – Business Navigator .17 FTE
	1.00	2018, Position from Solid Waste transferred to Planning Division
	1.00	*2019, PDS Building Inspector
	1.00	*2019, PDS Plans Examiner
	1.00	*2019, PDS Licensing Investigator
Planning	1.00	2018, Plans Examiner position approved
	1.00	2018, Zoning Technician position approved
	7.50	
Public Safety		
Communications	-1.50	2016, adjusted positions
	-1.50	
Public Works		
Engineering	1.00	*2019, Permitting Technician II
Road & Bridge	1.00	Maintenance Tech II transferred from the Solid Waste Division
Water Quality	1.00	*2019, Stormwater Inspector
	3.00	
Public Utilities		
Solid Waste & Recycling	-1.00	2018, transfer and reclassification of a Solid Waste Maint Tech to Planning & Development Svcs
	-5.00	2018, Elimination of (5) Solid Waste Recycling Technician positions
	-2.00	2018, Elimination of (2) Solid Waste Maintenance Technician positions
	-1.00	2018, Elimination of (1) Materials Recovery Facilitator
	-9.00	
		*2019 New positions
Total County FTE's Change in Positions	5.38	

BUDGET BY FUND



ST. LUCIE COUNTY FUND DEFINITIONS

In the context of the Uniform Accounting System, a fund may be defined as an independent fiscal and accounting entity consisting of a self-balancing set of accounts for recording cash and/or other assets together with related liabilities, reserves and equities segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with certain defined regulations, restrictions and limitations. Below is a listing of the various fund types recommended for use by governmental agencies:

GOVERNMENTAL FUND TYPES: These are funds through which most governmental functions typically are financed.

- | | | |
|----------------|------------------------------|--|
| 001 | GENERAL FUND | To account for all financial resources except those required to be accounted for in another fund. Most government entities maintain a General Fund. |
| 101-199 | SPECIAL REVENUE FUNDS | To account for the proceeds of specific revenue sources which are restricted to expenditures for a specific purpose other than debt service or capital projects. |
| 201-299 | DEBT SERVICE FUNDS | To account for financial resources that are restricted, committed, or assigned to expenditure for principal and interest. |
| 301-399 | CAPITAL PROJECT FUNDS | To account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays. |

PROPRIETARY FUND TYPES: These funds are used to account for government activities that are similar to a business.

- | | | |
|----------------|-------------------------------|---|
| 401-499 | ENTERPRISE FUNDS | To account for the operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. |
| 501-599 | INTERNAL SERVICE FUNDS | To account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis |

FIDUCIARY FUNDS TYPES: These are funds held in trust by government for the benefit of individuals or other entities.

601-699 AGENCY & TRUST FUNDS To account for assets held by a government in a purely custodial capacity.

Source: State of Florida, Uniform Accounting System Manual, 2011 Edition

ST. LUCIE COUNTY FUND DESCRIPTIONS

FUND	FL STATUTE	SOURCES AND USES
<u>GENERAL FUND</u>		
001 GENERAL FUND	129.02 (1) F.S.	REV Ad Valorem Taxes, Sales Tax, Licenses, Racing Tax, User fees, "General" revenue EXP: Parks & Recreation Services, Central Services, Health Services, Administrative, Property Appraiser, Tax Collector, Clerk to Board, Supervisor of Elections, General , Commission
<u>SPECIAL REVENUE FUNDS</u>		
101 TRANSPORTATION TRUST	129.02 (2) F.S.	REV Gas Taxes, Franchise Fees, Impact Fees, Mobile Home Tags, EXP: Capital Transportation Projects, Road & Bridge, Engineering, Public Works Administration
102 UNINCORPORATED SERVICES	129.01 (2) F.S.	REV Ad Valorem Taxes, Fees, Fines EXP: Planning, Economic Development, Building & Zoning, Code Compliance, Community Development, Admin, Animal Control, Urban Forester
102001 DRAINAGE MAINTENANCE MSTU	129.01 (2) F.S.	REV Ad Valorem EXP: Stormwater Drainage
103 LAW ENFORCEMENT MSTU	129.01 (2) F.S.	REV Ad Valorem EXP: Transfer to fund 107 for Unincorporated Area Road Patrol
104 GRANTS & DONATIONS	129.01 (2) F.S.	REV Grants EXP: Grant Projects
105 LIBRARY SPECIAL GRANTS	129.01 (2) F.S.	REV State Library Grant, Donations EXP: Library
107 FINE & FORFEITURE FUND	129.02 (3) F.S.	REV Ad Valorem Taxes, Fines, E911 Fee EXP: Sheriff, Judicial, Central Communications, Facilities (Jail & Judicial Maintenance)
109 DRUG ABUSE TRUST FUND	129.01 (2) F.S.	REV Fees EXP: Drug Abuse Programs
111-139 SPECIAL DISTRICTS, MSBU's, MSTU's	129.01 (2) F.S.	REV Ad Valorem Taxes, Special Assessments EXP: Street Lights, Road/Drainage Improvements to special districts, Parks, Transit
140 AIRPORT FUND	129.01 (2) F.S.	REV FAA Grants, FDOT Grants, Ad Valorem Taxes, Airport Operating Revenue EXP: Airport Expansion, Port Improvement, Airport operations
140001 SEAPORT FUND	129.01 (2) F.S.	REV Operating Revenue, FDOT Grants, FIND Grants

ST. LUCIE COUNTY FUND DESCRIPTIONS

FUND	FL STATUTE	SOURCES AND USES
		EXP: Seaport Capital Improvements, Seaport operations
141	AIRPORT REVOLVING LOAN FUND	129.01 (2) F.S. REV Reimbursement Revenue EXP: Revolving Loan
142	SEAPORT MSBU DEVELOPMENT	129.01 (2) F.S. REV Special Assessments EXP: Seaport Development
145-146	MOSQUITO CONTROL FUNDS	129.02 (6) F.S. REV Ad Valorem Taxes, State Allocation, Grants EXP: Mosquito Control
150	IMPACT FEES	129.01 (2) F.S. REV Impact Fees EXP: Administration Operations
160	PLAN MAINTENANCE RAD FUND	129.01 (2) F.S. REV FPL/State Grant EXP: Radiological Planning and Exercises
162	TOURISM DEV - 5TH CENT	129.01 (2) F.S. REV Tourism Dev- 5th Cent EXP: Sports Complex Parks and Recreation Improvements
170	COURT FACILITIES FUND	129.01 (2) F.S. REV Court Fees EXP: Judicial Maintenance & Capital
171	COURT FACILITIES FUND - COURT COSTS	129.01 (2) F.S. REV Court Filing Charges and Court Loses EXP: Construction, Operation and Maintenance of Court Facilities
181	SLC HOUSING FINANCE AUTHORITY	129.01 (2) F.S. REV Residual Funds from Loan program EXP: St. Lucie County Housing Authority
182	ENVIRONMENTAL LAND ACQUISITION	129.01 (2) F.S. REV Ad Valorem Taxes EXP: Environmental Land Acquisition
183	COURT ADMINISTRATOR	129.01 (2) F.S. REV Transfer from Fine & Forfeiture (Fund 107), Grants, Circuit Counties Share EXP: Court Administrator, Mediation
184	EROSION CONTROL OPERATING FUND	129.02 (6) F.S. REV Ad Valorem Taxes EXP: Erosion Control Operations, Maintenance, Construction
185	HOUSING ASSISTANCE (SHIP)	129.01 (2) F.S. REV Grants EXP: Housing Assistance Program

ST. LUCIE COUNTY FUND DESCRIPTIONS

FUND	FL STATUTE	SOURCES AND USES
187	BOATING IMPROVEMENT PROJECTS 129.01 (2) F.S.	REV Vessel Fees EXP: Interest on Projects
188	BLUEFIELD RANCH IMPROVEMENTS 129.01 (2) F.S.	REV Private Contributions and Campsite User Fees EXP: Bluefield Ranch Property Management and Restoration
189	HOUSING ASSISTANCE (HUD) 129.01 (2) F.S.	REV Housing Grants EXP: Housing Assistance Program
190	SPORTS COMPLEX 129.01 (2) F.S.	REV Sports Complex operating revenues, 2-cent Tourism Tax (transfer from Fund 610) EXP: Sports Complex operations, maintenance, and payment to St. Lucie West
191	SLC SUSTAINABILITY DISTRICT 129.01 (2) F.S.	REV Bond Proceeds, Special Assessments EXP: Sustainability and renewable energy improvement operations

DEBT SERVICE FUNDS

201-298	INTEREST & SINKING FUNDS 129.02 (5) F.S.	REV Ad Valorem Taxes, State Revenue Sharing, Special Assessments EXP: Debt Service on Bonds
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CAPITAL PROJECT FUNDS

310	IMPACT FEES FUND 129.02 (4) F.S.	REV Impact Fees EXP: Parks, Libraries, Public Building and Correctional Building
316	COUNTY/TRANSPORTATION CAPITAL 129.02 (4) F.S.	REV Franchise Fees, Gas taxes EXP: Capital Transportation Projects, Parks Capital Projects, Capital projects as approved by Board of County Commissioners
317	COUNTY CAPITAL - STATE REV SHARE 129.02 (4) F.S.	REV State Revenue Sharing EXP: Clerk of Courts Building, Judicial Air Conditioner Chiller, Land and Capital Improvements
318	COUNTY CAPITAL - TRANSPORTATION 129.02 (4) F.S.	REV Bond Proceeds EXP: Transportation Capital

ST. LUCIE COUNTY FUND DESCRIPTIONS

FUND	FL STATUTE	SOURCES AND USES
320 JAIL SECURITY UPGRADE	129.02 (4) F.S.	REV Proceeds From Refunding-Principal EXP: Rock Rd Correction Center - Upgrade Security Sys
321 CAPITAL IMP REV BOND 2015	129.02 (4) F.S.	REV Bond Proceeds EXP: Tax Collector Building
322 Energy Efficiency FPL 2016	129.02 (4) F.S.	REV Capital Lease Proceeds EXP: Energy Efficiency (ALL) FPL 2016
324 CAPITAL IMP REV BOND 2016A	129.02 (4) F.S.	REV Bond Proceeds EXP: Airport, Fisherman's Wharf
362 SPORT COMPLEX IMPROVEMENT	129.02 (4) F.S.	REV Cash Balance from Bond Proceeds EXP: Sports Complex improvements
363 SPORTS COMPLEX CAPITAL PROJECT FUND	129.02 (4) F.S.	REV Cash Balance from Bond Proceeds EXP: Sports Complex improvements
370 MSBU INHOUSE FINANCING	129.02 (4) F.S.	REV Transportation Trust Fund EXP: Assessment Proceeds from Property Owners
382 ENVIRONMENTAL LAND CAPITAL FUND	129.02 (4) F.S.	REV Bond Proceeds EXP: Environmental Land Acquisition
389-399 CAPITAL MSBU FUNDS	129.02 (4) F.S.	REV Bond Proceeds, Special Assessments EXP: MSBU Capital costs
<u>ENTERPRISE FUNDS</u>		
401 SANITARY LANDFILL FUND	129.01 (2) F.S.	REV Landfill fees, Garbage Franchise, Grants EXP: Landfill operations, capital, reserves, debt service
418 GOLF COURSE FUND	129.01 (2) F.S.	REV Golf Course User Fees, Sales EXP: Golf Course Operations
451-458 UTILITY FUNDS	129.01 (2) F.S.	REV Utility User Fees, Bond Proceeds EXP: Utility operations, capital
471-489 WATER & SEWER FUNDS	129.01 (2) F.S.	REV Utility User Fees, Bond Proceeds EXP: Utility operations, capital
491 BUILDING CODE FUND	129.01 (2) F.S.	REV Permit Fees EXP: Code Compliance (Building Inspections)

ST. LUCIE COUNTY FUND DESCRIPTIONS

FUND	FL STATUTE	SOURCES AND USES
<u>INTERNAL SERVICE FUNDS</u>		
505 INSURANCE & RISK MANAGEMENT FUND	129.01 (2) F.S.	REV Charges to departments, and constitutional officers EXP: Health and Life Programs, Property, Workers Compensation, and Liability coverage
<u>TRUST AND AGENCY FUNDS</u>		
610-611 TOURIST DEVELOPMENT TRUST	129.01 (2) F.S.	REV One-cent Tourism Tax EXP: Tourism Division Salaries & Promotions
620 LAW ENFORCEMENT TRUST FUND	129.01 (2) F.S.	REV Confiscated Property EXP: Sheriff
625 LAW LIBRARY	129.01 (2) F.S.	REV Law Library Fees EXP: Law Library Operations and books
630 MEDICAL EXAMINER AGENCY FUND	129.01 (2) F.S.	REV Other Counties Share, Court Administration, transfer from Fine & Forfeiture EXP: Medical Examiner operations
665 SLC ART IN PUBLIC PLACES TRUST FUND	129.01 (2) F.S.	REV Transfer from various capital projects EXP: Art work as per ordinance
666 SLC ECONOMIC DEV TRUST FUND	129.01 (2) F.S.	REV Delinquent Taxes , Occupational Licenses EXP: SLC Economic Development Trust Fund
669 LAKE DRIVE MSBU	129.01 (2) F.S.	REV Special Assessment EXP: Debt Service
670-699 CAPITAL MSBU FUNDS	129.01 (2) F.S.	REV Bond Proceeds, Special Assessments EXP: MSBU Capital costs

FUND SOURCES & USES are listed in major revenue/expenditure order for each fund.

DEPARTMENT / DIVISION TO FUND RELATIONSHIP

The tables below summarize show the relationship between County departments / divisions and the funds in the accounting and budgetary groupings previously described.

Governmental Fund Types

General Fund

Board of County Commissioners

Community Services

- ✓ Housing Services
 - ✓ Human Services
 - ✓ Veterans Program
-

County Administration

- ✓ Administration
 - ✓ Media Relations
 - ✓ Research & Education Park
 - ✓ Tourism
-

County Attorney

- ✓ County Attorney
 - ✓ Criminal Justice
-

Environmental Resources

- ✓ Administration
 - ✓ Environmental Education
 - ✓ Land Management
-

Extension

Facilities

Human Resources & Support Services

- ✓ Human Resources
-

Information Technology

Library Services

Office of Management & Budget

- ✓ Management & Budget
 - ✓ Innovation & Performance Mgmt.
 - ✓ Purchasing
-

Parks, Recreation & Facilities

- ✓ Administration
 - ✓ Parks & Special Facilities
 - ✓ Regional Parks & Stadiums
-

Planning & Development Services

- ✓ Planning
-

Public Safety & Communications

- ✓ Emergency Management
- ✓ Marine Safety

Special Revenue Funds

Air & Seaport

- ✓ TC International Airport
 - ✓ Port
-

Community Services

- ✓ Housing Services
 - ✓ Human Services
 - ✓ Transit
-

County Administration

- ✓ Tourism
-

County Attorney

- ✓ Criminal Justice
-

Environmental Resources

- ✓ Environmental Education
 - ✓ Environmental Regulation
 - ✓ Land Management
-

Extension

Facilities

Library Services

Mosquito Control & Coastal Management Services

- ✓ Administration
 - ✓ Coastal Management Services
 - ✓ Impound Division
 - ✓ Inspection Division
-

Parks, Recreation & Facilities

- ✓ Fairwinds Golf Course
 - ✓ Parks & Special Facilities
 - ✓ Regional Parks & Stadiums
-

Planning & Development Services

- ✓ Building & Code Regulation
 - ✓ Planning
-

Public Safety & Communications

- ✓ 800 MHz
 - ✓ Animal Control
 - ✓ Central Communications
 - ✓ Emergency Management
 - ✓ Radiological Planning
-

Public Works

- ✓ Engineering
- ✓ Road & Bridge
- ✓ Water Quality

Governmental Fund Types

Governmental Fund Types

Debt Service

Non-Departmental

Parks, Recreation & Facilities

- ✓ Regional Parks & Stadiums

Public Works

- ✓ Engineering

Capital Projects

Air & Seaport

- ✓ Port

✓ TC International Airport

Environmental Resources

- ✓ Land Management

Facilities

Library Services

Parks, Recreation & Facilities

- ✓ Parks & Special Facilities
- ✓ Regional Parks & Stadiums
- ✓ Venues

Public Works

- ✓ Engineering
- ✓ Road & Bridge
- ✓ Water Quality

Proprietary Fund Types

Enterprise Funds

Parks, Recreation & Facilities

- ✓ Fairwinds Golf Course

Planning & Development Services

- ✓ Building & Code Regulation

Public Utilities

- ✓ Solid Waste & Recycling
- ✓ Water & Sewer District

Internal Service

Human Resources & Support Services

- ✓ Insurance Program
- ✓ Risk Management

Agency Funds

Trust & Agency Funds

Constitutional Officers (BOCC)

- ✓ Sheriff

County Administration

- ✓ Tourism

Non-Departmental

Parks, Recreation & Facilities

- ✓ Administration

Public Works

- ✓ Engineering

Statutorily Mandated & Non-County Agencies

- ✓ Court - Other

Fund Expenditure Budget Summary Report
St. Lucie County Board of County Commissioners

	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Change
001 General Fund	96,348,099	139,706,908	140,566,736	859,828
001S General Fund Subfunds	2,080,213	2,037,796	6,099,303	4,061,507
101 Transportation Trust Fund	11,655,691	12,499,448	11,919,754	-579,694
102 Unincorporated Services Fund	3,635,599	6,511,793	6,062,020	-449,773
102001 Drainage Maintenance MSTU	4,455,774	7,675,633	9,086,338	1,410,705
103 Law Enforcement MSTU	3,465,388	7,955,748	8,962,626	1,006,878
104 Grants & Donations Fund	184,267	554,792	392,804	-161,988
105 Library Special Grants Fund	99,698	236,078	124,732	-111,346
107 Fine & Forfeiture Fund	67,768,101	76,773,633	79,772,589	2,998,956
107S Fine & Forfeiture Fund Subfunds	12,007,514	5,960,566	6,174,514	213,948
109 Drug Abuse Fund	52,363	111,445	186,425	74,980
111 River Park I Fund	45,566	59,243	55,737	-3,506
112 River Park II Fund	10,512	13,407	12,723	-684
113 Harmony Heights 3 Fund	3,274	3,450	3,450	0
114 Harmony Heights 4 Fund	7,982	24,851	24,732	-119
115 Sheraton Plaza Fund	8,037	22,716	19,756	-2,960
116 Sunland Gardens Fund	8,749	28,014	22,972	-5,042
117 Sunrise Park Fund	2,003	7,383	6,401	-982
118 Paradise Park Fund	11,218	25,636	23,253	-2,383
119 Holiday Pines Fund	11,880	29,296	26,894	-2,402
120 The Grove Fund	3,164	6,629	4,218	-2,411
121 Blakely Subdivision Fund	1,129	3,682	2,984	-698
122 Indian River Estates Fund	14,724	62,819	62,819	0
123 Queens Cove Lighting Dist#13 Fund	5,501	11,908	9,755	-2,153
126 Southern Oak Estates Lighting	2,196	3,941	3,068	-873
127 Pine Hollow Street Lighting MSTU	7,095	9,694	9,115	-579
128 Kings Hwy Industrial Park Lighting	8,823	13,325	11,484	-1,841
129 Parks MSTU Fund	4,826,007	6,073,471	6,196,424	122,953
130 SLC Public Transit MSTU	5,454,525	11,008,053	12,251,398	1,243,345
131 Property Cleanup SAD	8,485	51,000	48,450	-2,550
136 Meadowood MSTU	32,480	39,911	34,327	-5,584
138 Palm Lake Gardens MSTU Fund	4,457	7,791	6,866	-925
139 Palm Grove Fund	13,594	16,550	16,326	-224
140 Airport Fund	6,670,991	9,751,397	6,254,620	-3,496,777
140001 Port Fund	2,720,707	5,461,796	3,442,057	-2,019,739
142 Port MSBU Development Fund	29,836	37,874	102,253	64,379
145 Mosquito Fund	5,703,716	9,377,194	6,792,705	-2,584,489
146 Mosquito State I Fund	1,783	0	0	0
150 Impact Fee Collections	42,400	115,476	71,031	-44,445
160 Plan Maintenance RAD Fund	371,593	433,258	428,705	-4,553
162 Tourism Dev-5th Cent	301,202	580,942	723,108	142,166
170 Court Facilities Fund	954,046	2,111,770	817,433	-1,294,337
171 Court Facilities Fund-Court Costs	0	172,754	179,629	6,875
181 SLC Housing Finance Authority Fund	8,655	70,140	78,607	8,467
182 Environmental Land Acquisition Fund	0	648,530	842,681	194,151
183 Ct Administrator-19th Judicial Cir	1,064,191	2,986,440	3,277,840	291,400
184 Erosion Control Operating Fund	3,817,498	10,722,130	10,347,258	-374,872
185 Housing Assistance SHIP Program	469,663	1,183,401	500,738	-682,663
187 Boating Improvement Projects	234,368	978,580	914,665	-63,915
188 Bluefield Ranch Improvements	0	138,109	138,104	-5
189 Florida Housing Grant	515,527	1,159,505	1,486,228	326,723
190 Sports Complex Fund	2,435,178	2,979,094	2,720,343	-258,751
191 SLC Sustainability District	219,138	120,800	270,800	150,000

210 Impact Fees I&S	161,360	148,632	149,577	945
215 Sales Tax Revenue Bonds I&S Fund	4,750,796	5,197,747	5,241,428	43,681
216 County Capital I&S	1,163,536	1,551,730	1,551,730	0
218 Transportation I&S Fund	1,260,625	1,299,032	1,301,132	2,100
219 Capital Impro. Rev Refunding 2014	1,283,437	1,392,247	1,403,172	10,925
220 Cap Imp Rev Bonds, Series 2016	273,070	319,631	319,631	0
221 Capital Imp Rev Bonds 2015	456,457	482,134	479,256	-2,878
222 Lease/Purchase FPL	1,046,660	1,046,661	1,046,661	0
223 Lease/Purchase Motorola	2,069	759,187	759,227	40
224 Capital Imp. Revenue Bond, 2016A	80,936	275,497	310,919	35,422
240 Port Taxable NonAdValorem	0	0	1,056,428	1,056,428
242 Port I&S Fund	194,127	0	0	0
250 Capital Projects I&S	0	27,726	27,726	0
262 Tourism Dev 4th Cent I&S Fund	5,797,457	2,701,104	1,551,459	-1,149,645
263 Non-Ad Valorem Bonds, Series 2017	825,621	4,523,904	4,592,010	68,106
273 SHI Sp Assessment Rfd 1998 Bond	2,879,200	0	0	0
296 No Lennard Rd 1	389,112	1,660,863	1,660,863	0
297 No Lennard Rd 2	77,705	563,128	563,128	0
298 No Lennard Rd 3	21,714	142,786	142,786	0
310 Impact Fee Funds	10,710,035	35,732,744	35,080,905	-651,839
316 County Capital	3,192,236	7,765,280	6,897,766	-867,514
317 County Capital-St Rev Share Bnd	528,472	2,346,112	2,327,762	-18,350
318 County Capital - Transportation	2,832,271	2,294,848	912,799	-1,382,049
320 Jail Security Upgrade	1,853,130	129,392	44,591	-84,801
321 Capital Imp Rev Bonds 2015	654,658	6,732,402	1,648,926	-5,083,476
322 Energy Efficiency FPL 2016	5,545,944	6,000	0	-6,000
324 Capital Imp. Revenue Bond, 2016A	58,412	7,661,000	7,840,098	179,098
362 Sports Complex Improv Fund	929,731	596,248	321,863	-274,385
363 Non-Ad Valorem Debt Project Fund	701,460	54,500,000	49,788,923	-4,711,077
370 MSBU Inhouse Financing Projects	17,743	790,642	776,507	-14,135
382 Environmental Land Capital Fund	846	378,327	378,327	0
390 Treasure Cove/Ocean Harbor S Cap	612,269	995,795	995,612	-183
401 Sanitary Landfill Fund	20,831,332	28,975,569	20,716,755	-8,258,814
418 Golf Course Fund	1,433,131	1,606,555	1,507,173	-99,382
451 S. Hutchinson Utilities Fund	15,393,718	0	0	0
458 SH Util Renewal & Replacement Fund	835,341	0	0	0
471 Water & Sewer District Operations	5,330,411	16,320,579	16,184,672	-135,907
478 Water & Sewer Dist Renewal & Replacement	71,634	1,673,442	1,856,751	183,309
479 Water & Sewer Dist Capital Facilities	1,293,615	1,089,302	4,260,367	3,171,065
491 Building Code Fund	1,810,533	5,586,307	6,578,057	991,750
505 Health Insurance Fund	16,489,675	29,871,239	32,371,100	2,499,861
610 Tourist Development Trust Fund	1,114,386	656,701	1,188,467	531,766
611 Tourist Development Trust-Adv Fund	866,797	1,085,305	939,977	-145,328
620 Law Enforcement Trust Fund	202,526	177,208	100,120	-77,088
625 Law Library	0	378,044	427,044	49,000
630 Medical Examiner Agency Fund	0	0	2,316,139	2,316,139
665 SLC Art in Public Places Trust Fund	0	273,544	186,300	-87,244
666 SLC Economic Development Trust Fund	56,198	71,076	61,328	-9,748
669 Lake Drive MSBU	0	16,339	16,339	0
684 Sunland Gardens 2 Agency	0	229,502	229,502	0
687 Indian River Estates MSBU	0	608,409	608,409	0
Total	351,834,986	557,215,720	546,309,510	-10,906,210

**SUMMARY OF REVENUES AND EXPENDITURES
MAJOR FUNDS**

	GENERAL FUND			FINE AND FORFEITURE			TRANSPORTATION TRUST		
	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
ESTIMATED REVENUES:									
EST. BEGINNING BALANCES	46,343,466	47,464,951	42,675,971	21,728,090	8,450,588	4,821,081	7,754,627	4,680,252	3,679,798
TAXES:									
AD VALOREM	71,697,840	77,284,917	83,932,118	57,317,079	64,982,021	70,571,062			
OTHER TAXES & FEES	925,000	25,000	25,000	0	0	0	3,000,000	3,807,484	3,785,420
LICENSES & PERMITS	3,988,464	3,988,464	4,029,146	0	0	0	0	0	0
INTERGOVERNMENTAL REVENUES	10,598,195	11,033,056	14,935,645	2,336,337	2,285,626	2,519,514	4,100,000	4,180,000	4,139,701
CHARGES FOR SERVICES	1,518,121	1,491,743	1,524,266	1,246,893	1,255,000	1,325,000	0	0	0
FINES AND FORFEITS	48,300	53,300	79,800	311,067	311,067	273,517	0	0	0
MISCELLANEOUS REVENUES	4,257,187	4,013,418	4,064,447	1,157,394	1,176,700	1,199,184	123,617	121,741	121,741
OTHER FINANCING SOURCES									
INTERFUND TRANSFERS-IN	580,686	904,272	398,407	4,588,436	7,604,431	8,943,991	79,008	79,008	579,008
PROCEEDS FROM LOANS/BONDS	0	0	0	0	0	0	0	0	0
INTERNAL SERVICES & OTHER	0	0	0	0	0	0	0	0	0
LESS 5%	-4,371,800	-4,514,417	-4,998,761	-3,042,916	-3,331,234	-3,706,246	-364,991	-369,037	-385,914
TOTAL EST. REVENUE SOURCES	135,585,459	141,744,704	146,666,039	85,642,380	82,734,199	85,947,103	14,692,261	12,499,448	11,919,754
ESTIMATED EXPENDITURES:									
GENERAL GOVERNMENT	20,912,603	23,285,284	24,597,141	4,172,282	3,212,644	3,154,943	828,214	751,912	751,912
PUBLIC SAFETY	5,434,262	4,949,150	4,955,840	12,704,932	12,664,875	13,040,679	0	0	0
PHYSICAL ENVIRONMENT	2,400,412	2,578,388	2,817,333	0	0	0	0	0	0
TRANSPORTATION	300,000	780,000	0	0	0	0	10,938,974	10,585,148	9,287,299
ECONOMIC ENVIRONMENT	4,499,048	4,167,355	5,922,776	1,730,000	1,959,981	2,338,871	0	0	0
HUMAN SERVICES	7,968,355	7,809,764	9,002,579	0	0	0	0	0	0
COURT RELATED	0	0	0	4,244,675	4,311,633	4,613,432	0	0	0
CULTURE & RECREATION	12,292,268	13,633,074	14,012,838	0	0	0	0	0	0
CAPITAL OUTLAY	2,256,491	2,009,951	3,406,310	9,868,045	874,011	362,000	1,418,629	306,377	531,601
DEBT SERVICE	0	0	0	66,549	22,260	0	219,866	219,865	719,867
TOTAL EXPENDITURES/EXPENSES	56,063,439	59,212,966	64,714,817	32,786,483	23,045,404	23,509,925	13,405,683	11,863,302	11,290,679
OTHER FINANCING USES									
INTERFUND TRANS & OTHER	5,141,182	5,272,834	7,219,652	1,474,933	1,862,941	2,794,983	224,639	207,806	88,578
TRANSFER TO CONST. OFFICERS	36,235,143	36,435,426	39,978,413	51,027,969	57,526,847	58,736,131	0	0	0
TOTAL EXPENDITURES & USES	97,439,764	100,921,226	111,912,882	85,289,385	82,435,192	85,041,039	13,630,322	12,071,108	11,379,257
ESTIMATED ENDING BALANCE*	38,145,695	40,823,478	34,753,157	352,995	299,007	906,064	1,061,939	428,340	540,497
TOTAL EXPENDITURES, USES	135,585,459	141,744,704	146,666,039	85,642,380	82,734,199	85,947,103	14,692,261	12,499,448	11,919,754

*The estimated ending fund balance includes money budgeted in reserves. We expect that a portion of the money budgeted for other St. Lucie County, FL expenses, will not be spent during the year.

**SUMMARY OF REVENUES AND EXPENDITURES
MAJOR FUNDS**

	MOSQUITO CONTROL			ENTERPRISE & OTHER NON-MAJOR FUNDS			TOTAL ALL FUNDS		
	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
ESTIMATED REVENUES:									
EST. BEGINNING BALANCES	6,582,879	5,529,234	2,633,241	133,903,705	171,182,748	148,233,013	216,312,767	237,307,773	202,043,104
TAXES:									
AD VALOREM	3,710,081	3,997,188	4,328,574	17,169,763	21,340,336	22,885,937	149,894,763	167,604,462	181,717,691
OTHER TAXES & FEES	0	0	0	4,108,100	4,333,100	4,383,811	8,033,100	8,165,584	8,194,231
LICENSES & PERMITS	0	0	0	12,170,567	12,100,553	13,294,401	16,159,031	16,089,017	17,323,547
INTERGOVERNMENTAL REVENUES	736,737	13,955	9,570	26,576,497	39,864,138	37,068,889	44,347,766	57,376,775	58,673,319
CHARGES FOR SERVICES	0	0	0	42,341,616	44,128,718	46,766,383	45,106,630	46,875,461	49,615,649
FINES AND FORFEITS	0	0	0	730,630	730,630	747,630	1,089,997	1,094,997	1,100,947
MISCELLANEOUS REVENUES	38,238	38,238	38,238	3,653,578	5,694,696	7,120,377	9,230,014	11,044,793	12,543,987
OTHER FINANCING SOURCES									
INTERFUND TRANSFERS-IN	0	0	0	9,938,393	10,944,200	14,452,843	15,186,523	19,531,911	24,374,249
PROCEEDS FROM LOANS/BONDS	0	0	0	7,965,379	3,277,500	3,334,764	7,965,379	3,277,500	3,334,764
INTERNAL SERVICES & OTHER	0	0	0	732,672	754,006	351,000	732,672	754,006	351,000
LESS 5%	-177,893	-201,421	-216,918	-3,095,915	-3,490,450	-3,655,139	-11,053,515	-11,906,559	-12,962,978
TOTAL EST. REVENUE SOURCES	10,890,042	9,377,194	6,792,705	256,194,985	310,860,175	294,983,909	503,005,127	557,215,720	546,309,510
ESTIMATED EXPENDITURES:									
GENERAL GOVERNMENT	223,779	364,097	364,097	24,640,623	23,418,337	24,469,086	50,777,501	51,032,274	53,337,179
PUBLIC SAFETY	0	0	0	4,124,505	4,483,312	7,062,677	22,263,699	22,097,337	25,059,196
PHYSICAL ENVIRONMENT	0	0	0	37,110,291	38,282,290	38,612,590	39,510,703	40,860,678	41,429,923
TRANSPORTATION	0	0	0	15,250,389	19,913,520	20,588,767	26,489,363	31,278,668	29,876,066
ECONOMIC ENVIRONMENT	0	0	0	2,966,001	3,109,173	2,715,452	9,195,049	9,236,509	10,977,099
HUMAN SERVICES	3,760,956	3,589,822	3,574,309	790,302	634,939	635,018	12,519,613	12,034,525	13,211,906
COURT RELATED	0	0	0	1,668,219	1,445,895	1,980,404	5,912,894	5,757,528	6,593,836
CULTURE & RECREATION	0	0	0	8,441,940	6,834,859	7,166,504	20,734,208	20,467,933	21,179,342
CAPITAL OUTLAY	1,332,463	734,962	20,000	80,942,995	124,325,288	106,712,231	95,818,623	128,250,589	111,032,142
DEBT SERVICE	0	0	0	15,411,197	19,390,344	22,207,002	15,697,612	19,632,469	22,926,869
TOTAL EXPENDITURES/EXPENSES	5,317,198	4,688,881	3,958,406	191,346,462	241,837,957	232,149,731	298,919,265	340,648,510	335,623,558
OTHER FINANCING USES									
INTERFUND TRANS & OTHER	109,142	0	0	8,236,627	12,188,330	14,271,036	15,186,523	19,531,911	24,374,249
TRANSFER TO CONST. OFFICERS	150,783	148,471	150,856	843,346	813,179	1,017,348	88,257,241	94,923,923	99,882,748
TOTAL EXPENDITURES & USES	5,577,123	4,837,352	4,109,262	200,426,435	254,839,466	247,438,115	402,363,029	455,104,344	459,880,555
ESTIMATED ENDING BALANCE*	5,312,919	4,539,842	2,683,443	55,768,550	56,020,709	47,545,794	100,642,098	102,111,376	86,428,955
TOTAL EXPENDITURES, USES	10,890,042	9,377,194	6,792,705	256,194,985	310,860,175	294,983,909	503,005,127	557,215,720	546,309,510

*The estimated ending fund balance includes money budgeted in reserves. We expect that a portion of the money budgeted for other St. Lucie County, FL will not be spent during the year.

FUND BALANCES

A significant portion of the County budget consists of “fund balances”. Fund balance, also called Fund Balance Forward (FBF), consists of all unused funds rolled forward from the previous fiscal year to the next fiscal year. In governmental accounting, these funds are calculated as revenue; however, from a strict accounting sense, FBF would be considered a source of funds rather than regular re-occurring revenue.

The accounting principles that provide for fund balance are unique to governmental and non-profit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities. A positive fund balance means the County’s funds are solvent and money is available to meet current needs. In the private sector accounting, the concept would be similar to a company’s current liquidity.

Fund balance arises in a variety of ways. For various reasons, the County typically under-budgets its revenues and over-budgets its expenditures. Fund balance may occur for any of the following reasons:

1. The County may collect more revenue than estimated in its budget. Florida law requires local governments to budget expenditures at no more than 95% of anticipated revenue. Therefore, if the budget states our revenue for the year is anticipated to be \$1,000, we are only allowed to budget and spend \$950. Any revenues above the \$950 budgeted are carried forward into the next budget year as Fund Balance Forward.
2. Departments typically do not spend every dollar approved in their budgets.
3. Some fund balance comes from monies held in reserve accounts. These funds are held aside in the event of emergencies, natural disasters, or other specific purposes.

FUND BALANCE FORWARD

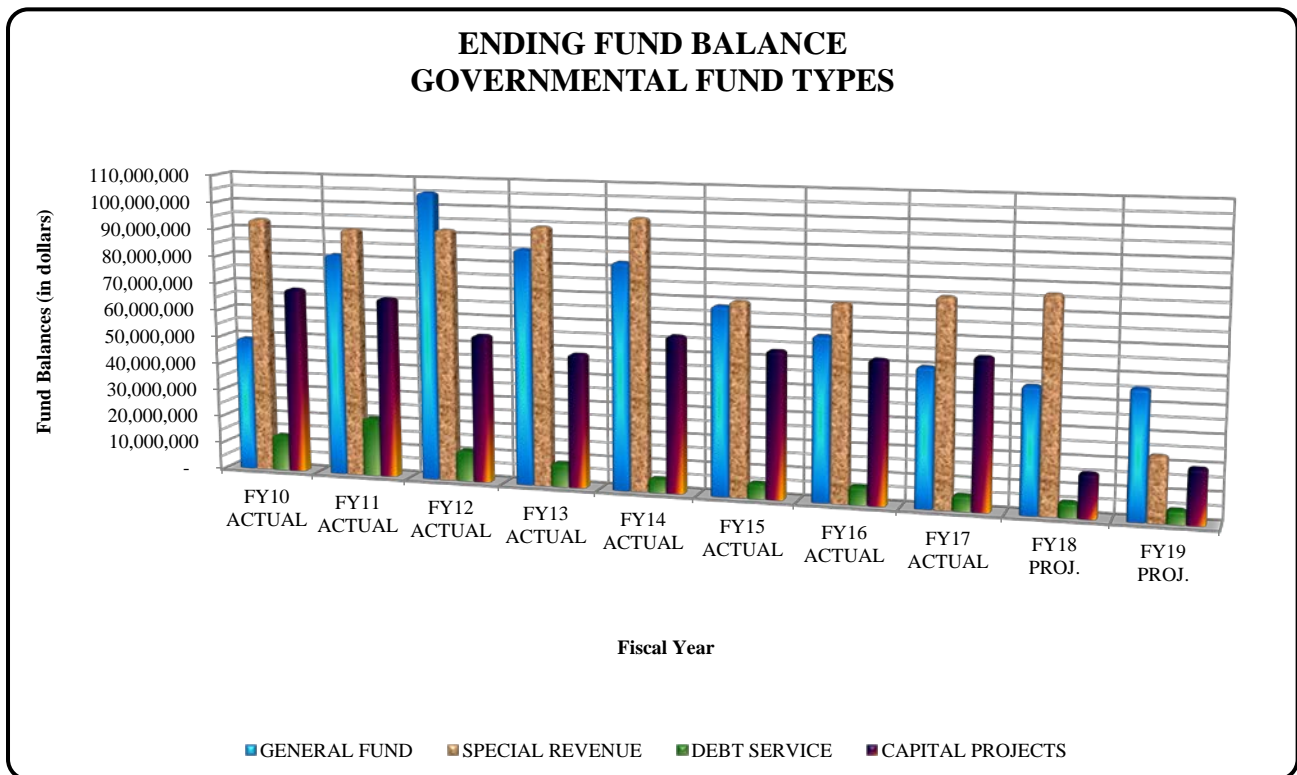
Fund balances are needed to fund operations until property tax collections begin. The amounts vary due to a mixture of liquidity, debt service reserves, and contingency reserves. Some of the larger fund balances are a result of higher reserves to pay off debt services for the Sales Tax Revenue Bonds I&S Fund, the State Revenue Sharing Bond I&S Fund, Transportation I&S, and the Environmental Land I&S Fund. The Parks Impact Fees and County Capital fund balances are high due to funding capital projects that span over several years.

The “Estimated Fund Balances” table, on the following pages, shows the budgeted FBF for all governmental funds.

The “Fund Balance Forward” table shows the beginning fund balances, total sources, total uses, and resulting fund balances, in aggregate, for the budgeted funds in St. Lucie County. As this table demonstrates, it is not unusual for the budgeted ending fund balance to change by more than 10% from the budgeted beginning fund balance. As part of the budget process, each fund is monitored to determine factors that cause changes in the estimated fund balance.

FUND BALANCE PROJECTION

Ending fund balances are shown for the general fund, special revenue funds, debt service funds and capital projects funds. As shown in the chart below, the general fund balance increased significantly from Fiscal Year (FY) 2007 through FY 2009 and has been decreasing significantly since FY 2011. The County has been aggressively working on solutions to address reductions in property taxes and other revenues and to maximize the use of available budget. This plan included many cost cutting measures, strict budget accountability and spending control measures. As these measures were put in place, the County's plan included setting aside money for shortfalls in future years as we were aware that property taxes were predicted to continue to fall. In FY 2011, the County began to utilize some of the money that was set aside and fund balance will start to go back toward normal levels. The budgeted ending fund balance for the end of FY 2017 is \$47,464,951 in the general fund. It is anticipated that the actual fund balance will be higher than this because of the County's continued efforts to spend less than the amounts budgeted. The fund balances in the special revenue funds, debt service funds and capital projects funds include funds that are restricted for specific purposes. The balances in these funds are mostly related to the timing of projects.



Estimated Changes in Fund Balance

Fund Name	FY 2017 Year End Actual Fund Bal	FY 2018 Year End Estimated Fund Bal	FY2019 Revenues/ Sources	FY2019 Expenses/ Uses	9/30/2019 Year End Estimated Fund Bal	Change in Fund Balance FY2018 to FY2019
GENERAL FUND						
GENERAL FUND	\$49,744,051	\$42,675,971	\$103,990,068	\$110,905,282	\$35,760,757	-\$6,915,214
Subtotal	\$49,744,051	\$42,675,971	\$103,990,068	\$110,905,282	\$35,760,757	-\$6,915,214
SPECIAL REVENUE FUNDS						
TRANSPORTATION TRUST FUND	\$4,797,818	\$3,679,798	\$8,239,956	\$11,379,257	\$540,497	-\$3,139,301
UNINCORPORATED SERVICES FUND	\$3,119,349	\$2,557,444	\$3,504,576	\$5,596,547	\$465,473	-\$2,091,971
DRAINAGE MAINTENANCE	\$4,544,434	\$6,202,884	\$2,883,454	\$9,086,217	\$121	-\$6,202,763
LAW ENFORCEMENT MSTU	\$1,479,177	\$1,758,200	\$7,204,426	\$7,906,789	\$1,055,837	-\$702,363
GRANTS & DONATIONS FUND	\$230,846	\$216,253	\$176,551	\$194,898	\$197,906	-\$18,347
LIBRARY SPECIAL GRANTS FUND	\$253	\$0	\$124,732	\$109,732	\$15,000	\$15,000
FINE & FORFEITURE FUND	\$8,898,125	\$4,821,081	\$81,126,022	\$82,944,297	\$3,002,806	-\$1,818,275
DRUG ABUSE FUND	\$149,880	\$138,424	\$48,001	\$65,000	\$121,425	-\$16,999
RIVER PARK I FUND	\$26,729	\$12,422	\$43,315	\$55,737	\$0	-\$12,422
RIVER PARK II FUND	\$4,457	\$2,512	\$10,211	\$12,653	\$70	-\$2,442
HARMONY HEIGHTS 3 FUND	\$6,381	\$172	\$3,278	\$3,450	\$0	-\$172
HARMONY HEIGHTS 4 FUND	\$33,133	\$16,790	\$7,942	\$8,450	\$16,282	-\$508
SHERATON PLAZA FUND	\$15,389	\$11,072	\$8,684	\$9,100	\$10,656	-\$416
SUNLAND GARDENS FUND	\$18,839	\$14,246	\$8,726	\$9,050	\$13,922	-\$324
SUNRISE PARK FUND	\$5,737	\$4,454	\$1,947	\$2,400	\$4,001	-\$453
PARADISE PARK FUND	\$16,012	\$9,763	\$13,490	\$13,775	\$9,478	-\$285
HOLIDAY PINES FUND	\$18,346	\$15,304	\$11,590	\$12,600	\$14,294	-\$1,010
THE GROVE FUND	\$2,137	\$323	\$3,895	\$3,887	\$331	\$8
BLAKELY SUBDIVISION FUND	\$1,943	\$1,181	\$1,803	\$1,545	\$1,439	\$258
INDIAN RIVER ESTATES FUND	\$57,085	\$47,144	\$15,675	\$17,550	\$45,269	-\$1,875
QUEENS COVE LIGHTING DIST#13	\$5,262	\$3,865	\$5,890	\$5,600	\$4,155	\$290
SOUTHERN OAK ESTATES LIGHTING	\$1,789	\$788	\$2,280	\$2,654	\$414	-\$374
PINE HOLLOW STREET LIGHTING	\$2,791	\$1,988	\$7,127	\$7,375	\$1,740	-\$248
KINGS HWY INDUSTRIAL PARK	\$4,302	\$2,443	\$9,041	\$8,900	\$2,584	\$141
PARKS MSTU FUND	\$1,367,213	\$1,348,937	\$4,847,487	\$5,682,966	\$513,458	-\$835,479
SLC PUBLIC TRANSIT MSTU	\$1,520,317	\$1,264,429	\$10,986,969	\$11,751,329	\$500,069	-\$764,360
PROPERTY CLEANUP SAD	\$13,714	\$0	\$48,450	\$47,250	\$1,200	\$1,200
MEADOWOOD MSTU	\$6,816	\$1,552	\$32,775	\$33,200	\$1,127	-\$425
PALM LAKE GARDENS MSTU	\$3,387	\$2,496	\$4,370	\$4,450	\$2,416	-\$80
PALM GROVE FUND	\$3,483	\$2,931	\$13,395	\$16,326	\$0	-\$2,931
AIRPORT FUND	\$1,955,073	\$1,666,193	\$4,588,427	\$5,537,708	\$716,912	-\$949,281
PORT FUND	\$2,170,935	\$1,358,699	\$2,083,358	\$1,596,765	\$1,845,292	\$486,593
PORT MSBU DEVELOPMENT FUND	\$93,657	\$84,992	\$17,261	\$29,692	\$72,561	-\$12,431
MOSQUITO FUND	\$4,824,300	\$2,633,241	\$4,159,464	\$4,109,262	\$2,683,443	\$50,202
IMPACT FEE COLLECTIONS	\$87,188	\$69,531	\$1,500	\$40,399	\$30,632	-\$38,899
PLAN MAINTENANCE RAD FUND	\$31,520	\$10,745	\$417,960	\$414,533	\$14,172	\$3,427
TOURISM DEV-5TH CENT	\$434,785	\$518,791	\$204,317	\$140,421	\$582,687	\$63,896
COURT FACILITIES FUND	\$910,981	\$343,983	\$473,450	\$817,433	\$0	-\$343,983
COURT FACILITIES FUND-COURT	\$179,629	\$178,679	\$950	\$0	\$179,629	\$950
SLC HOUSING FINANCE AUTHORITY	\$89,331	\$73,641	\$4,966	\$14,429	\$64,178	-\$9,463
ENVIRONMENTAL LAND ACQUISITION	\$488,668	\$571,836	\$270,845	\$235,000	\$607,681	\$35,845
CT ADMINISTRATOR-19TH JUDICIAL	\$2,164,509	\$1,935,493	\$1,342,347	\$1,118,418	\$2,159,422	\$223,929
EROSION CONTROL OPERATING FUND	\$5,503,414	\$4,754,391	\$5,592,867	\$7,458,399	\$2,888,859	-\$1,865,532
HOUSING ASSISTANCE SHIP	\$0	\$0	\$500,738	\$500,738	\$0	\$0
BOATING IMPROVEMENT PROJECTS	\$847,778	\$846,740	\$67,925	\$312,047	\$602,618	-\$244,122
BLUEFIELD RANCH IMPROVEMENTS	\$138,005	\$136,576	\$1,528	\$108	\$137,996	\$1,420
FLORIDA HOUSING GRANT	\$0	\$0	\$1,486,228	\$1,486,228	\$0	\$0
SPORTS COMPLEX FUND	\$1,113,768	\$820,343	\$1,900,000	\$2,491,002	\$229,341	-\$591,002
SLC SUSTAINABILITY DISTRICT	\$50,000	\$0	\$270,800	\$261,700	\$9,100	\$9,100
Subtotal	\$47,438,685	\$38,142,770	\$142,780,989	\$161,557,266	\$19,366,493	-\$18,776,277

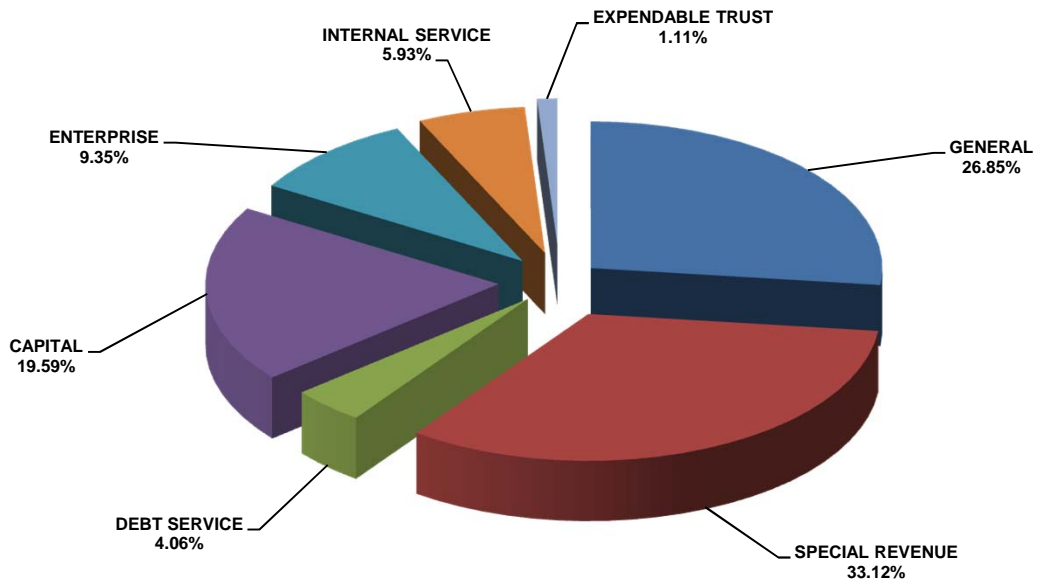
Estimated Changes in Fund Balance

Fund Name	FY 2017 Year End Actual Fund Bal	FY 2018 Year End Estimated Fund Bal	FY2019 Revenues/ Sources	FY2019 Expenses/ Uses	9/30/2019 Year End Estimated Fund Bal	Change in Fund Balance FY2018 to FY2019
DEBT SERVICE FUNDS						
IMPACT FEES I&S	\$1	\$0	\$149,577	\$149,577	\$0	\$0
SALES TAX REVENUE BONDS I&S	\$608,515	\$570,031	\$4,671,397	\$4,735,000	\$506,428	-\$63,603
COUNTY CAPITAL I&S	\$372,775	\$381,411	\$1,170,319	\$1,008,699	\$543,031	\$161,620
TRANSPORTATION I&S FUND	\$135,926	\$126,276	\$1,174,856	\$1,261,405	\$39,727	-\$86,549
CAPITAL IMPRO. REV REFUNDING	\$27,586	\$6,777	\$1,396,395	\$1,287,146	\$116,026	\$109,249
CAP IMP REV BONDS, SERIES	\$26,191	\$23,805	\$295,826	\$273,070	\$46,561	\$22,756
CAPITAL IMP REV BONDS 2015	\$1,563	\$1,563	\$477,693	\$455,907	\$23,349	\$21,786
LEASE/PURCHASE FPL	\$0	\$0	\$1,046,661	\$902,760	\$143,901	\$143,901
LEASE/PURCHASE MOTOROLA	\$0	\$60,000	\$699,227	\$699,227	\$60,000	\$0
CAPITAL IMP. REVENUE BOND,	\$168	\$22,168	\$288,751	\$288,751	\$22,168	\$0
PORT TAXABLE NONADVALOREM	\$0	\$0	\$1,056,428	\$975,072	\$81,356	\$81,356
CAPITAL PROJECTS I&S	\$26,831	\$26,281	\$1,445	\$762	\$26,964	\$683
TOURISM DEV 4TH CENT I&S FUND	\$1,870,601	\$786,562	\$764,897	\$764,897	\$786,562	\$0
NON-AD VALOREM BONDS, SERIES	\$0	\$1,170,366	\$3,421,644	\$3,506,317	\$1,085,693	-\$84,673
NO LENNARD RD 1	\$1,331,922	\$1,200,837	\$460,026	\$478,210	\$1,182,653	-\$18,184
NO LENNARD RD 2	\$432,601	\$414,723	\$148,405	\$93,205	\$469,923	\$55,200
NO LENNARD RD 3	\$119,387	\$114,676	\$28,110	\$29,380	\$113,406	-\$1,270
Subtotal	\$4,954,067	\$4,905,476	\$17,251,657	\$16,909,385	\$5,247,748	\$342,272
CAPITAL PROJECTS FUNDS						
IMPACT FEE FUNDS	\$26,781,495	\$25,757,891	\$9,323,014	\$24,171,394	\$10,909,511	-\$14,848,380
COUNTY CAPITAL	\$5,956,942	\$5,118,027	\$1,779,739	\$4,172,455	\$2,725,311	-\$2,392,716
COUNTY CAPITAL-ST REV SHARE	\$2,356,586	\$2,113,512	\$214,250	\$228,350	\$2,099,412	-\$14,100
COUNTY CAPITAL - TRANSPORTATION	\$1,901,882	\$884,299	\$28,500	\$644,597	\$268,202	-\$616,097
JAIL SECURITY UPGRADE	\$53,149	\$44,591	\$0	\$44,591	\$0	-\$44,591
CAPITAL IMP REV BONDS 2015	\$6,157,216	\$1,648,926	\$0	\$1,648,926	\$0	-\$1,648,926
ENERGY EFFICIENCY FPL 2016	\$6,043	\$0	\$0	\$0	\$0	\$0
CAPITAL IMP. REVENUE BOND	\$0	\$0	\$7,840,098	\$7,421,720	\$418,378	\$418,378
SPORTS COMPLEX IMPROV FUND	\$266,270	\$45,913	\$275,950	\$42,153	\$279,710	\$233,797
NON-AD VALOREM DEBT PROJECT	\$53,970,745	\$49,788,923	\$0	\$49,788,923	\$0	-\$49,788,923
MSBU INHOUSE FINANCING	\$604,695	\$544,146	\$232,361	\$12,181	\$764,326	\$220,180
ENVIRONMENTAL LAND CAPITAL	\$384,058	\$375,477	\$2,850	\$653	\$377,674	\$2,197
TREASURE COVE/OCEAN HARBOR S	\$773,210	\$706,762	\$288,850	\$972,112	\$23,500	-\$683,262
Subtotal	\$99,212,291	\$87,028,467	\$19,985,612	\$89,148,055	\$17,866,024	-\$69,162,443
Total	\$201,349,094	\$172,752,684	\$284,008,326	\$378,519,988	\$78,241,022	-\$94,511,662

Fund Balance is a term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. The following is an explanation of the major changes in the County's fund balance:

1. Decrease in the General Fund due to utilizing fund balance forward to fund a significant portion of the FY19 base budget.
2. Decrease in Special Revenue Funds (such as Transportation Trust Fund, Drainage Maintenance MSTU, Parks MSTU, Port & Airport) is from anticipated capital expenditures.
3. Changes in the Capital Projects Funds reflects budgeted projects which may be delayed. This will result in fund balance being carried forward.
4. Due to our efforts to reduce spending and because of anticipated delays in capital projects, it is expected that the actual 9/30/2018 Year End Fund Balance will be higher than what's projected.
5. The 9/30/19 year end balance is expected to be higher than indicated above. This is mainly due to efforts to not expend the full budget and also timing delays in completing budgeted projects.

TOTAL BUDGET BY FUND TYPE



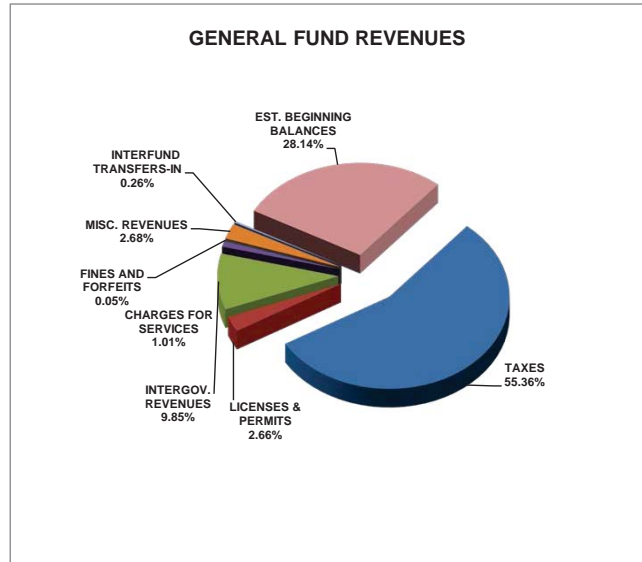
ALL FUNDS:

GENERAL	\$146,666,039
SPECIAL REVENUE	\$180,923,759
DEBT SERVICE	\$22,157,133
CAPITAL	\$107,014,079
ENTERPRISE	\$51,103,775
INTERNAL SERVICE	\$32,371,100
EXPENDABLE TRUST	\$6,073,625
TOTAL	<u>\$ 546,309,510</u>

GENERAL FUND - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

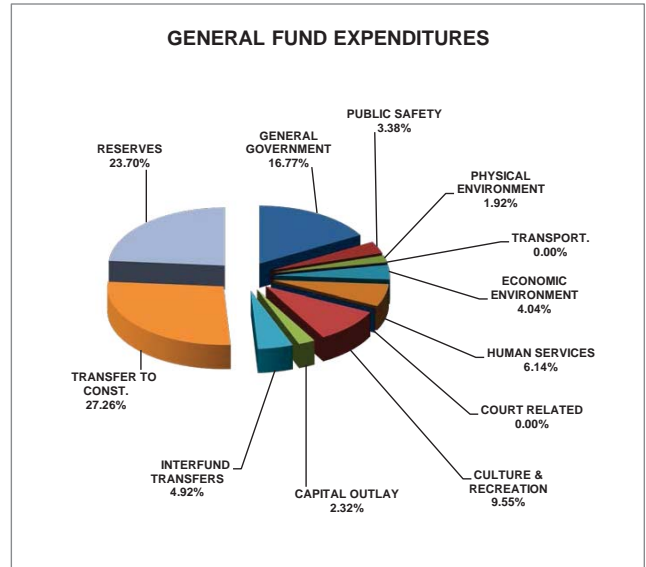
GENERAL FUND - REVENUES BY SOURCE

TAXES	\$	83,957,118
LICENSES & PERMITS	\$	4,029,146
INTERGOV. REVENUES	\$	14,935,645
CHARGES FOR SERVICES	\$	1,524,266
FINES AND FORFEITS	\$	79,800
MISC. REVENUES	\$	4,064,447
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	398,407
PROCEEDS FROM LOANS/BONDS	\$	-
INTERNAL SERVICES	\$	-
LESS 5%	\$	(4,998,761)
EST. BEGINNING BALANCES	\$	42,675,971
TOTAL	\$	146,666,039



GENERAL FUND - EXPENDITURES BY FUNCTION

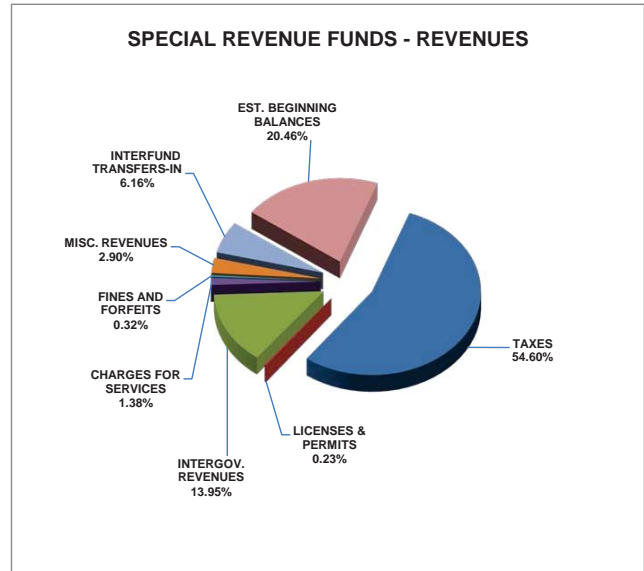
GENERAL GOVERNMENT	\$	24,597,141
PUBLIC SAFETY	\$	4,955,840
PHYSICAL ENVIRONMENT	\$	2,817,333
TRANSPORT.	\$	-
ECONOMIC ENVIRONMENT	\$	5,922,776
HUMAN SERVICES	\$	9,002,579
COURT RELATED	\$	-
CULTURE & RECREATION	\$	14,012,838
CAPITAL OUTLAY	\$	3,406,310
DEBT SERVICE	\$	-
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	7,219,652
TRANSFER TO CONST.	\$	39,978,413
RESERVES	\$	34,753,157
TOTAL	\$	146,666,039



SPECIAL REVENUE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

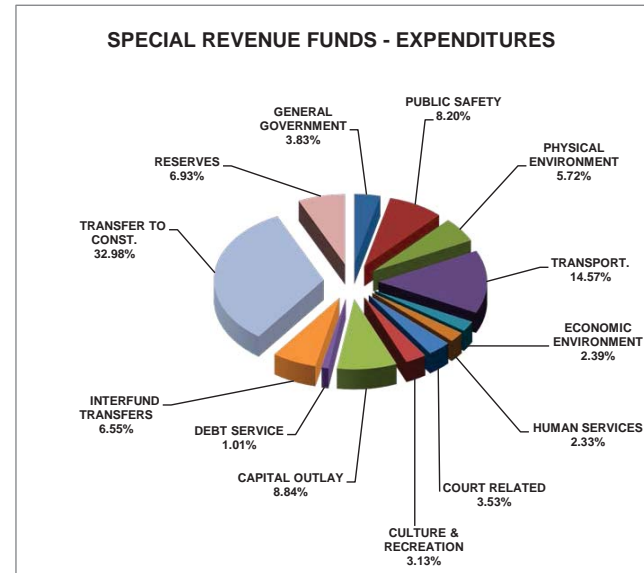
SPECIAL REVENUE FUNDS - REVENUES BY SOURCE

TAXES	\$ 101,786,014
LICENSES & PERMITS	\$ 423,037
INTERGOV. REVENUES	\$ 26,009,112
CHARGES FOR SERVICES	\$ 2,567,543
FINES AND FORFEITS	\$ 593,338
MISC. REVENUES	\$ 5,407,346
OTHER FINANCING SOURCES:	
INTERFUND TRANSFERS-IN	\$ 11,476,135
PROCEEDS FROM LOANS/BONDS	\$ 250,000
INTERNAL SERVICES	\$ -
LESS 5%	\$ (5,731,536)
EST. BEGINNING BALANCES	\$ 38,142,770
TOTAL	\$ 180,923,759



SPECIAL REVENUE FUNDS - EXPENDITURES BY FUNCTION

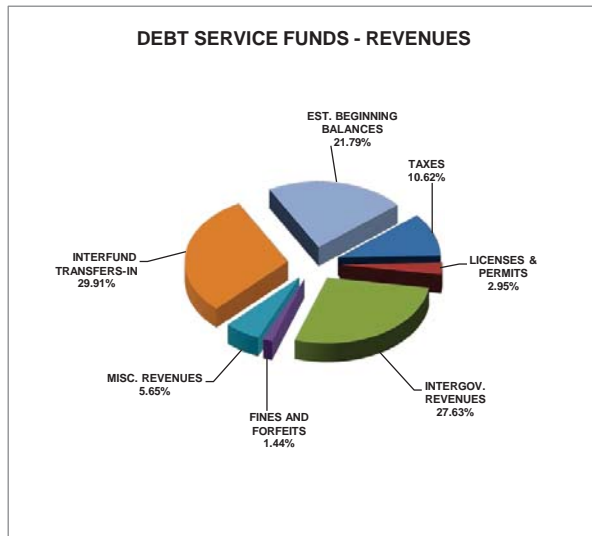
GENERAL GOVERNMENT	\$ 6,928,032
PUBLIC SAFETY	\$ 14,827,097
PHYSICAL ENVIRONMENT	\$ 10,353,714
TRANSPORT.	\$ 26,358,694
ECONOMIC ENVIRONMENT	\$ 4,325,837
HUMAN SERVICES	\$ 4,209,327
COURT RELATED	\$ 6,391,424
CULTURE & RECREATION	\$ 5,657,816
CAPITAL OUTLAY	\$ 15,989,437
DEBT SERVICE	\$ 1,827,793
OTHER FINANCING USES:	
INTERFUND TRANSFERS	\$ 11,850,170
TRANSFER TO CONST.	\$ 59,663,195
RESERVES	\$ 12,541,223
TOTAL	\$ 180,923,759



DEBT SERVICE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

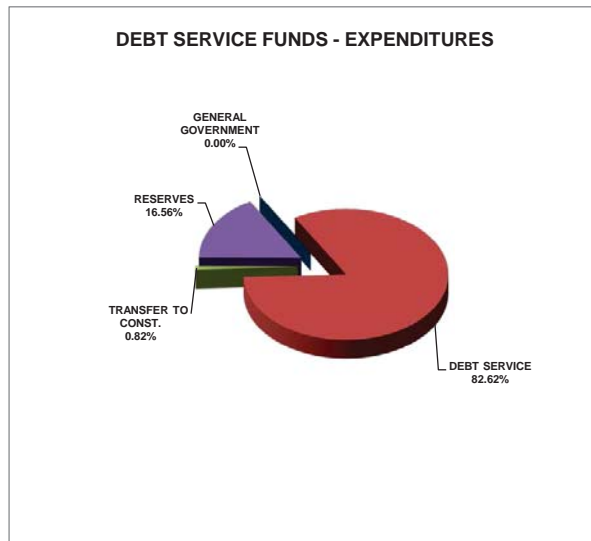
DEBT SERVICE FUNDS - REVENUES BY SOURCE

TAXES	\$ 2,391,295
LICENSES & PERMITS	\$ 664,070
INTERGOV. REVENUES	\$ 6,220,692
CHARGES FOR SERVICES	\$ -
FINES AND FORFEITS	\$ 324,809
MISC. REVENUES	\$ 1,271,917
OTHER FINANCING SOURCES:	
INTERFUND TRANSFERS-IN	\$ 6,732,455
PROCEEDS FROM LOANS/BONDS	\$ -
INTERNAL SERVICES	\$ -
LESS 5%	\$ (353,581)
EST. BEGINNING BALANCES	\$ 4,905,476
TOTAL	\$ 22,157,133



DEBT SERVICE FUNDS - EXPENDITURES BY FUNCTION

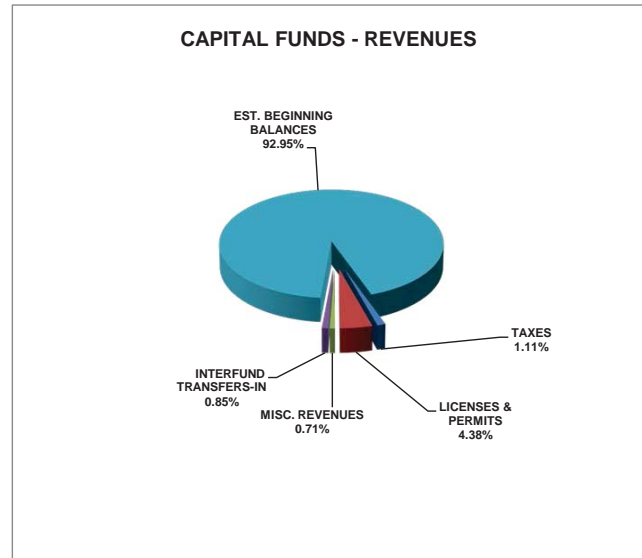
GENERAL GOVERNMENT	\$ -
PUBLIC SAFETY	\$ -
PHYSICAL ENVIRONMENT	\$ -
TRANSPORT.	\$ -
ECONOMIC ENVIRONMENT	\$ -
HUMAN SERVICES	\$ -
COURT RELATED	\$ -
CULTURE & RECREATION	\$ -
CAPITAL OUTLAY	\$ -
DEBT SERVICE	\$ 18,307,322
OTHER FINANCING USES:	
INTERFUND TRANSFERS	\$ -
TRANSFER TO CONST.	\$ 181,117
RESERVES	\$ 3,668,694
TOTAL	\$ 22,157,133



CAPITAL FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

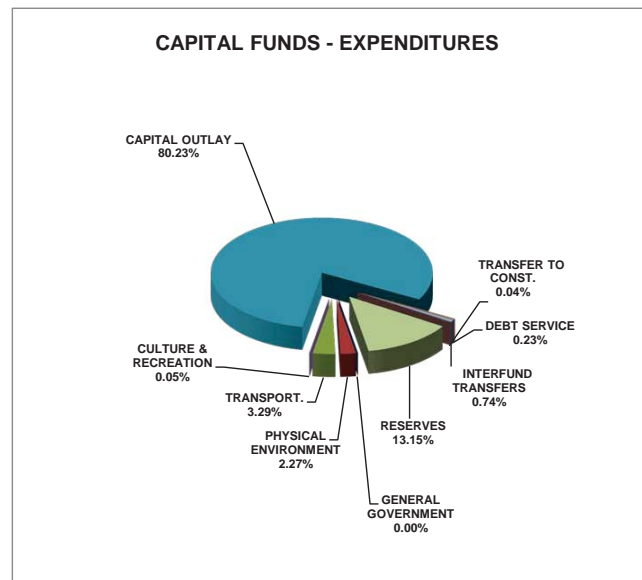
CAPITAL FUNDS - REVENUES BY SOURCE

TAXES	\$	1,039,395
LICENSES & PERMITS	\$	4,102,514
INTERGOV. REVENUES	\$	10,434,960
CHARGES FOR SERVICES	\$	-
FINES AND FORFEITS	\$	-
MISC. REVENUES	\$	661,433
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	793,374
PROCEEDS FROM LOANS/BONDS	\$	3,084,764
INTERNAL SERVICES	\$	-
LESS 5%	\$	(130,828)
EST. BEGINNING BALANCES	\$	87,028,467
TOTAL	\$	107,014,079



CAPITAL FUNDS - EXPENDITURES BY FUNCTION

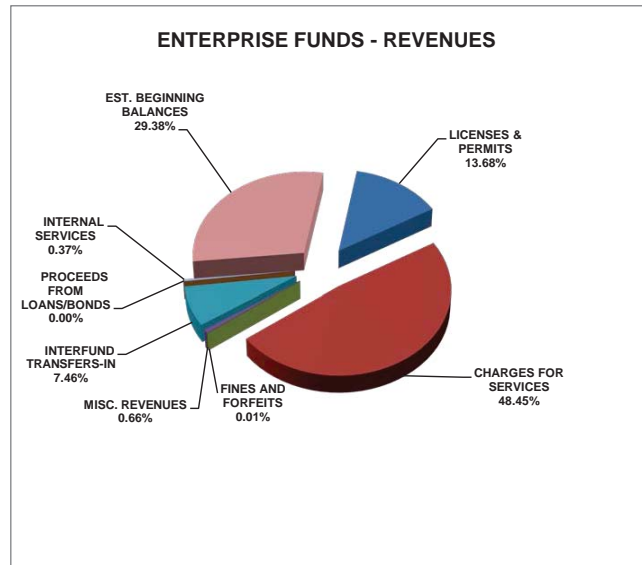
GENERAL GOVERNMENT	\$	4,084
PUBLIC SAFETY	\$	-
PHYSICAL ENVIRONMENT	\$	2,425,042
TRANSPORT.	\$	3,517,372
ECONOMIC ENVIRONMENT	\$	-
HUMAN SERVICES	\$	-
COURT RELATED	\$	-
CULTURE & RECREATION	\$	55,000
CAPITAL OUTLAY	\$	85,858,600
DEBT SERVICE	\$	240,854
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	796,078
TRANSFER TO CONST.	\$	45,413
RESERVES	\$	14,071,636
TOTAL	\$	107,014,079



ENTERPRISE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

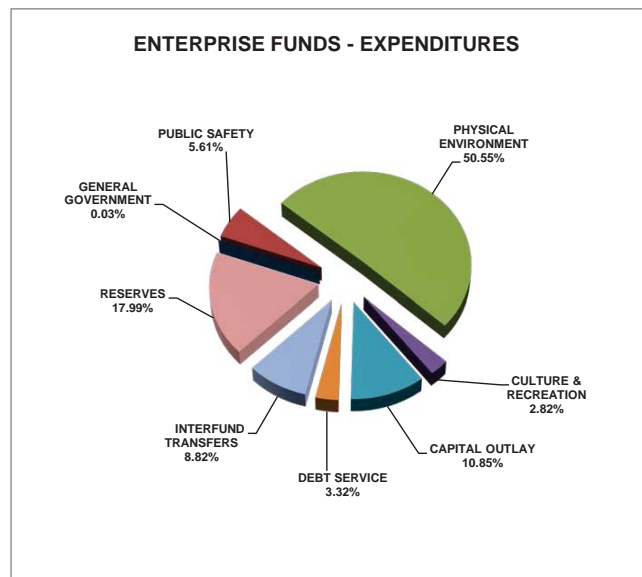
ENTERPRISE FUNDS - REVENUES BY SOURCE

TAXES	\$	-
LICENSES & PERMITS	\$	7,211,045
INTERGOV. REVENUES	\$	-
CHARGES FOR SERVICES	\$	25,542,853
FINES AND FORFEITS	\$	3,000
MISC. REVENUES	\$	347,500
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	3,932,442
PROCEEDS FROM LOANS/BONDS	\$	-
INTERNAL SERVICES	\$	196,000
LESS 5%	\$	(1,621,547)
EST. BEGINNING BALANCES	\$	15,492,482
TOTAL	\$	51,103,775



ENTERPRISE FUNDS - EXPENDITURES BY FUNCTION

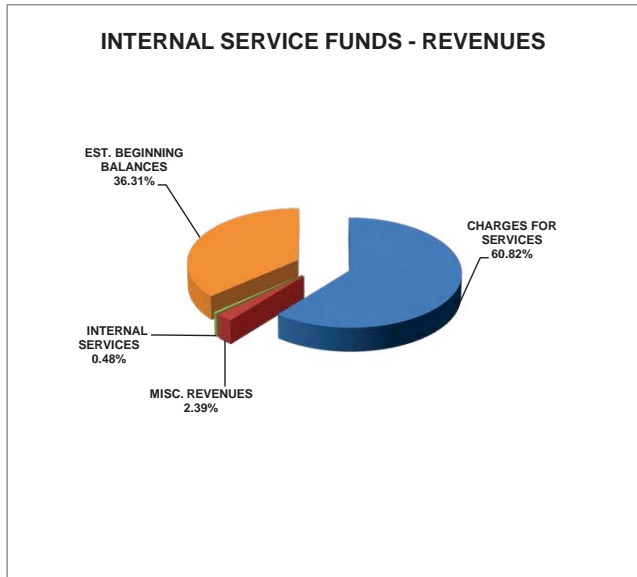
GENERAL GOVERNMENT	\$	16,620
PUBLIC SAFETY	\$	2,866,350
PHYSICAL ENVIRONMENT	\$	25,833,834
TRANSPORT.	\$	-
ECONOMIC ENVIRONMENT	\$	-
HUMAN SERVICES	\$	-
COURT RELATED	\$	-
CULTURE & RECREATION	\$	1,443,641
CAPITAL OUTLAY	\$	5,546,139
DEBT SERVICE	\$	1,696,650
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	4,508,349
TRANSFER TO CONST.	\$	-
RESERVES	\$	9,192,192
TOTAL	\$	51,103,775



INTERNAL SERVICE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

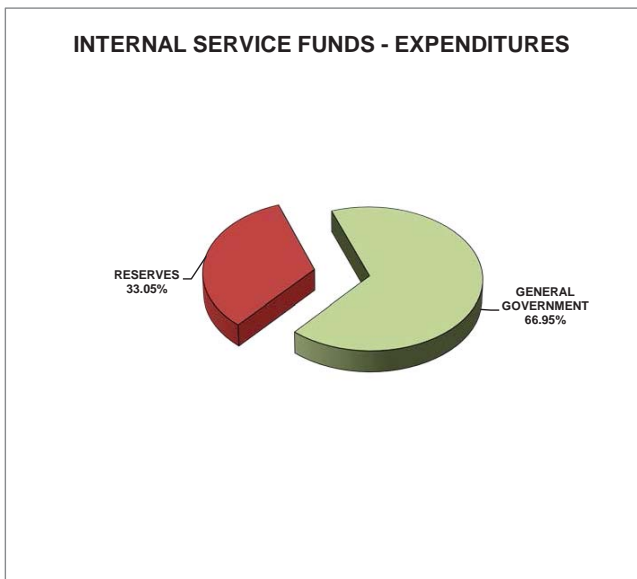
INTERNAL SERVICE FUNDS - REVENUES BY SOURCE

TAXES	\$	-
LICENSES & PERMITS	\$	-
INTERGOV. REVENUES	\$	-
CHARGES FOR SERVICES	\$	19,705,487
FINES AND FORFEITS	\$	-
MISC. REVENUES	\$	775,144
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	-
PROCEEDS FROM LOANS/BONDS	\$	-
INTERNAL SERVICES	\$	155,000
LESS 5%	\$	(30,750)
EST. BEGINNING BALANCES	\$	11,766,219
TOTAL	\$	32,371,100



INTERNAL SERVICE FUNDS - EXPENDITURES BY FUNCTION

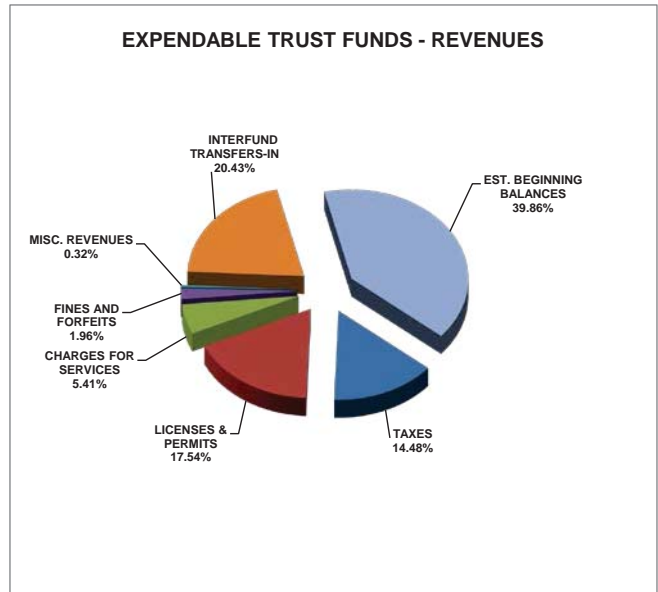
GENERAL GOVERNMENT	\$	21,674,068
PUBLIC SAFETY	\$	-
PHYSICAL ENVIRONMENT	\$	-
TRANSPORT.	\$	-
ECONOMIC ENVIRONMENT	\$	-
HUMAN SERVICES	\$	-
COURT RELATED	\$	-
CULTURE & RECREATION	\$	-
CAPITAL OUTLAY	\$	-
DEBT SERVICE	\$	-
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	-
TRANSFER TO CONST.	\$	-
RESERVES	\$	10,697,032
TOTAL	\$	32,371,100



EXPENDABLE TRUST FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

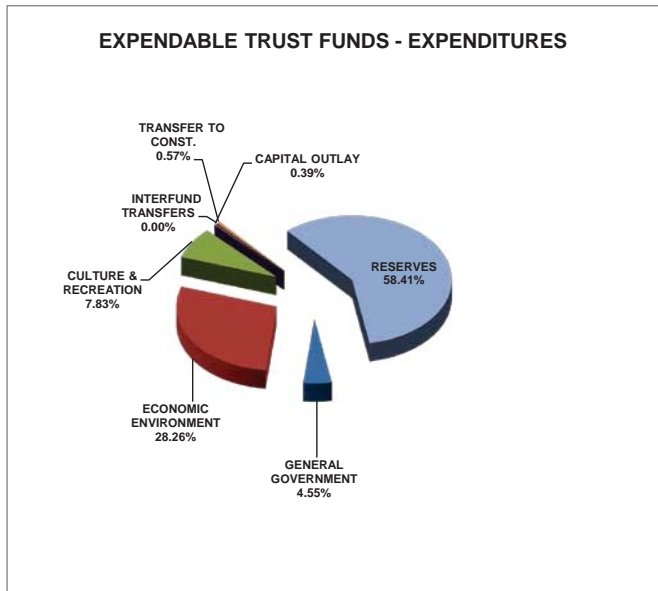
EXPENDABLE TRUST FUNDS - REVENUES BY SOURCE

TAXES	\$	738,100
LICENSES & PERMITS	\$	893,735
INTERGOV. REVENUES	\$	1,072,910
CHARGES FOR SERVICES	\$	275,500
FINES AND FORFEITS	\$	100,000
MISC. REVENUES	\$	16,200
OTHER FINANCING SOURCES:		
INTERFUND TRANSFERS-IN	\$	1,041,436
PROCEEDS FROM LOANS/BONDS	\$	-
INTERNAL SERVICES	\$	-
LESS 5%	\$	(95,975)
EST. BEGINNING BALANCES	\$	2,031,719
TOTAL	\$	6,073,625



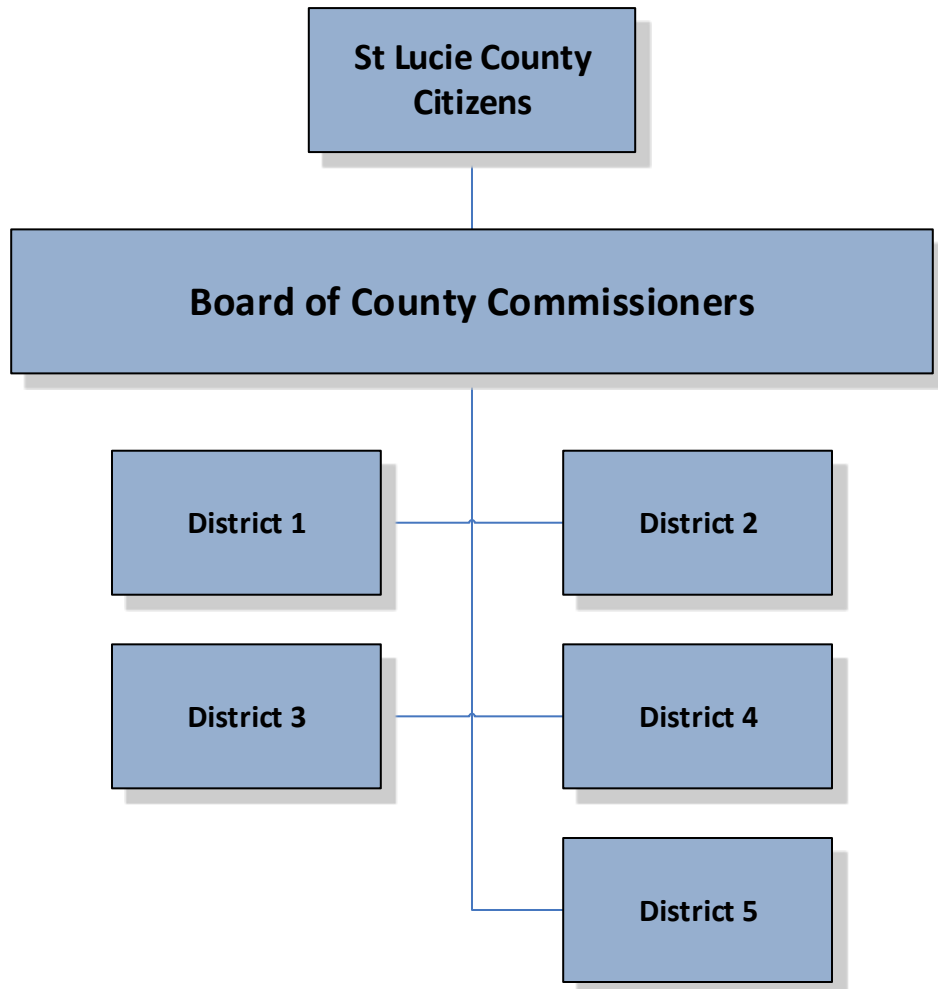
EXPENDABLE TRUST FUNDS - EXPENDITURES BY FUNCTION

GENERAL GOVERNMENT	\$	117,234
PUBLIC SAFETY	\$	2,409,909
PHYSICAL ENVIRONMENT	\$	-
TRANSPORT.	\$	-
ECONOMIC ENVIRONMENT	\$	728,486
HUMAN SERVICES	\$	-
CULTURE & RECREATION	\$	201,738
CAPITAL OUTLAY	\$	10,047
CAPITAL OUTLAY	\$	231,656
DEBT SERVICE	\$	854,250
OTHER FINANCING USES:		
INTERFUND TRANSFERS	\$	-
TRANSFER TO CONST.	\$	14,610
RESERVES	\$	1,505,695
TOTAL	\$	6,073,625





DEPARTMENTAL SUMMARIES



BOARD OF COUNTY COMMISSIONERS: SUMMARY

MISSION STATEMENT: The Board of County Commissioners is the governing body of Saint Lucie County. The Board provides service, infrastructure, and leadership necessary to advance a safe and sustainable community, maintain a high quality of life and protect the natural environment for all its citizens.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS AND INITIATIVES:

- Establish an annual budget
- Provide overall policy direction for all County operations
- Represent the constituents in their district and overall County
- Work to improve legislative relations at all levels of government

FY 18 Accomplishments:

- Proposed and advocated for the FY 2018 State and Federal Legislative Program and coordinated meetings between the county, state and our federal consultants
- Successful in the passage of House Bill 891, which will remove a burden on our local restaurants by allowing those restaurants with a service area of 2,500 square feet and serving 150 persons to apply for an SRX License. Prior to the passage of the bill these restaurants were required to have a service area of 4,000 square feet and serve 200 persons
- Successful in securing over \$96 million in State appropriations directly and indirectly to St. Lucie County
 - The Ardie R. Copas Veterans' Nursing Home received an additional \$200,000 for the construction of the 120-bed nursing home to be built in Tradition. St. Lucie County was selected as the site for the seventh state veterans' nursing home following a unanimous vote at the Sept. 23, 2014 Cabinet Meeting. Since then, the county has been a partner with the Florida Department of Veteran's Affairs to ensure continued support of the project at the state and federal level
 - The UF/IFAS secured \$540,000 in funding for its invasive plant and insect laboratory in Fort Pierce. Opened in 2004, the lab continues to help save the state millions of dollars annually in controlling Invasive plants and insects
 - Beach and Inlet Management Projects through the Department of Environmental Protection received \$679,185 towards the construction of a sand trap at the Fort Pierce Inlet. Also a total of 183,000 was provided for post construction monitoring at Fort Pierce Beach and reimbursements
 - New Horizons of the Treasure Coast has received \$1,393,482 for community mental health services for our area
 - In partnership with Indian River State College, \$47,675,481 has been appropriated to the college. Included in this allocation is \$5 million for the construction of their vocational building

BOARD OF COUNTY COMMISSIONERS: SUMMARY

- The Florida Department of Transportation Work Plan for St. Lucie County includes over \$93.4 million. These projects include, \$666,667 for construction of bulkhead at Fisherman’s Wharf, \$1.8 million to replace and construct new signage at the entrance of Treasure Coast International Airport and \$225,000 to conduct a feasibility study for the airport connector to St. Lucie Blvd
- Worked to ensure that Congress passed a Continuing Resolution that included full-year funding for the Department of Veterans’ Affairs, including a robust and necessary \$90 million for “Grants for Construction of State Extended Care Facilities”
 - This meant that the Ardie R. Copas Veterans’ Nursing Home would be able to be fully funded in Fiscal Year 2018
 - Then fought to ensure the Copas Nursing Home was included in the Fiscal Year 2017 State Veterans Home Construction Grant Priority List
- Successful in establishing the Final Chief’s Report for the South St. Lucie County Beach nourishment project, the report is ready for Congressional authorization
- Secured nearly \$6 million in the Corps of Engineers Fiscal Year 2017 Work Plan to nourish Fort Pierce Beach in spring 2018
- Successful in getting the SAND Act introduced in the House and Senate to authorize the Corps of Engineers to consider non-domestic offshore sand when constructing federal beach projects
- Successfully fought proposed budget cuts to a variety of programs of importance to St. Lucie County
- Ensured that tax reform continues to allow the use of municipal bonds to upgrade professional sports stadiums, such as the New York Mets Spring Training Stadium (First Data Field) in St. Lucie County
- Fought to reauthorize the National Flood Insurance Program, keep the program consumer-friendly, and not create unfunded mandates which would have caused negative impacts to St. Lucie County

FY 19 Initiatives:

- Coordinate efforts with the U.S. Army Corps of Engineers (USACE) for the next planned federal nourishment of Fort Pierce Beach

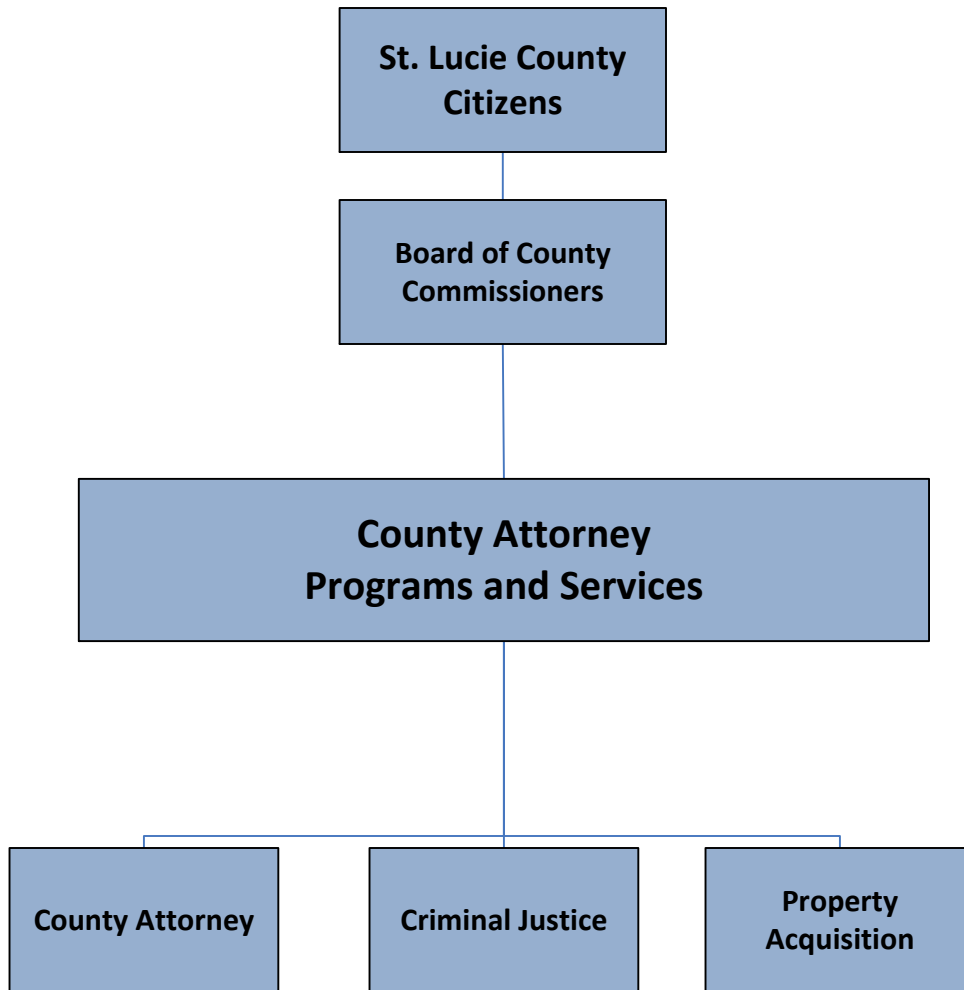
**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Board of County Commissioners

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	1,051,768	1,087,318	1,158,241	70,923
Operating	70,091	105,228	114,902	9,674
Total Budgetary Costs	1,121,859	1,192,546	1,273,143	80,597

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,121,859	1,192,546	1,273,143	80,597
Total Revenues	1,121,859	1,192,546	1,273,143	80,597

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
BOCC - District 1	2.00	2.00	2.00	0.00
BOCC - District 2	2.00	2.00	2.00	0.00
BOCC - District 3	2.00	2.00	2.00	0.00
BOCC - District 4	2.00	2.00	2.00	0.00
BOCC - District 5	2.00	2.00	2.00	0.00
Total Full-Time Equivalents (FTE)	10.00	10.00	10.00	0.00



COUNTY ATTORNEY DEPARTMENT: SUMMARY

MISSION STATEMENT:

The mission of the County Attorney's Office is to provide the best legal representation and advice to the Board of County Commissioners and its staff, attend meetings of the Board and Board Advisory Committee meetings and various other meetings as directed, and provide legal services to the several constitutional officers.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

COUNTY ATTORNEY'S OFFICE:

- Represented the Board in all legal matters – F.S. 125; 119; 286.011
- Provided legal services to other constitutional officers – F.S. 125; 119; 286.011
- Provided acquisition services to the Board relating to all real property – FS. 125.35 – 125.42

FY18 Accomplishments:

- Processed Ordinances; Resolutions, Public Records Requests; and Tax Deed Overbid Claims
- Provided legal advice in the purchase of the Indian River Terminal property at the Port of Fort Pierce for \$25 million
- Provided legal advice in the All Aboard Florida issue to ensure safety measures were instituted

FY19 Initiatives:

- Negotiate first amendment to 17/18 Collective Bargaining Agreement
- Provide legal services to the Board and other constitutional officers
- Provide legal advice regarding the acquisition of property at the Port of Fort Pierce, the First Data Field renovations, the St. Lucie County International Airport renovations and the Veterans Hospital construction

PROPERTY ACQUISITIONS DIVISION

- Maintain original deeds and documents of properties acquired by the County for subdivisions, roads, easements, environmental lands, and various projects that take place in the County
- Review Site Plans; process Petitions for Abandonments; and review Right-of-Way permits for utility providers
- Prepare license agreements and reserve street names for the entire County for future developments

FY18 Accomplishments:

- Received and processed 200 +/- Right-of-Way Permits, 21 requests for License Agreements, and 8 Right-of-Way donations to St. Lucie County
- Coordinated the due diligence necessary to acquire Indian River Terminal at the Port of Fort Pierce consisting of 12.34 acres for \$25 million
- Acquired a 13.86 retention pond for Melville Road/White City area

COUNTY ATTORNEY DEPARTMENT: SUMMARY

FY19 Initiatives:

- Acquire additional property at the Port of Fort Pierce
- Acquire additional parcels to improve the overall drainage of White City
- Create a GIS interactive map showing ownership and maintenance responsibilities of County arterial and collector roadways

CRIMINAL JUSTICE DIVISION

The Criminal Justice Division is responsible for implementing the criminal justice system assessment action plan, and carrying out the County's directives, which includes but is not limited to, gathering data, implementing initiatives and coordinating task forces. Furthermore, areas that need improvement are identified and strategies are developed that impact the criminal justice system. Responsibilities of the Criminal Justice Division include programs, such as Pre-trial/GPS Program, St. Lucie Drug Screening lab, and Criminal Justice Information Systems.

Pretrial/ GPS Program

Provide GPS and supervision to reduce jail bed days and medical costs to the jail and county while providing community safety

FY 18 Accomplishments:

- Dialog with Martin County Sheriff's Office to explore possibility of contracting for Pretrial Program
- Became fully staffed
- Designed new system for assigning caseloads to officers

FY 19 Initiatives:

- Expand our service or train others to do so in the 19th Judicial Circuit
- Look to enter the Accreditation process with FDLE
- Get all our personnel trained in crises intervention

St. Lucie Drug Screening Lab

Open to the public and local business to promote "Drug Free Work Places" as well as observes those ordered by a judge to drug test as part of a condition of probation or with Drug Court

FY 18 Accomplishments:

- South County location approved by BOCC
- Lab converted to "paperless" system
- Lab changed to a new vendor for the analyzer. More efficient and cost effective

COUNTY ATTORNEY DEPARTMENT: SUMMARY

FY 19 Initiatives:

- Increase commercial businesses
- Better serve our south county clients with our new location
- Make Okeechobee location more cost effective by transition to a collection point

Criminal Justice Information Systems Position

Technology solutions and support for Criminal Justice Stakeholders

FY 18 Accomplishments:

- Successful deployment (contract) for Judicial Data System (JDS19) to Indian River Lab
- Hired new employee to help with increased work load and insure continuity to program
- Set our drug lab up with new "paperless" system

FY 19 Initiatives:

- Expansion of JDS19 system throughout the 19th Judicial Circuit
- To enable connection to our satellite (contract) locations
- To keep our operating systems on the leading edge of technology (latest and most efficient)

COUNTY ATTORNEY: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of legal representation provided to all Boards and Committees	100%	100%	100%
		Percentage of responsiveness to Agenda Item Review	100%	100%	100%
		Percentage of responsiveness to Commissioners	100%	100%	100%
		Number of Resolutions processed annually	235	235	235
		Number of Ordinances processed annually	22	22	22
		Number of Public Records Requests processed annually	28	28	28
3.0 People					
3.10	Develop and Train Workforce	Percentage of continuing legal education provided for attorneys and continuing software training for support staff	100%	100%	100%
4.0 Financial					
4.10	Provide Transparent and Accountable Financial	Percentage of operating budget vs. actual	90%	90%	90%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Attorney

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	2,108,907	2,341,771	2,894,684	552,913
Operating	1,468,844	1,570,612	1,816,012	245,400
Capital Outlay	3,537	-	19,044	19,044
Total Budgetary Costs	3,581,288	3,912,383	4,729,740	817,357

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,553,209	1,566,708	2,001,112	434,404
Special Revenue	2,028,079	2,345,675	2,728,628	382,953
Total Revenues	3,581,288	3,912,383	4,729,740	817,357

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
County Attorney	9.00	9.00	9.00	0.00
Criminal Justice	19.00	21.00	24.00	3.00
Total Full-Time Equivalents (FTE)	28.00	30.00	33.00	3.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Attorney

Highlights

The County Attorney Division FY19 adopted budget, \$1,633,755 is increasing by a total of \$248,118.

- Personnel is increasing by a total of \$48,118 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by \$200,000 due to professional services expenses related to additional legal consultation costs
- Capital Outlay does not have any changes

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	950,042	1,097,769	1,145,887	48,118
Operating	431,436	287,868	487,868	200,000
Total Budgetary Costs	<u>1,381,479</u>	<u>1,385,637</u>	<u>1,633,755</u>	<u>248,118</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,381,479	1,385,637	1,633,755	248,118
Total Revenues	<u>1,381,479</u>	<u>1,385,637</u>	<u>1,633,755</u>	<u>248,118</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	2.00	1.00	1.00	0.00
Officials/Managers	2.00	2.00	2.00	0.00
Professionals	5.00	6.00	6.00	0.00
Total Full-Time Equivalentents (FTE)	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Criminal Justice

Highlights

The Criminal Justice Division FY19 adopted budget, \$3,095,985 is increasing by a total of \$569,239.

- Personnel is increasing by a total of \$504,795 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o 3 FTE'S for Martin County Pre-Trial Services per Interlocal Agreement
 - o Increase for DJJ Juvenile Detention of \$244,853

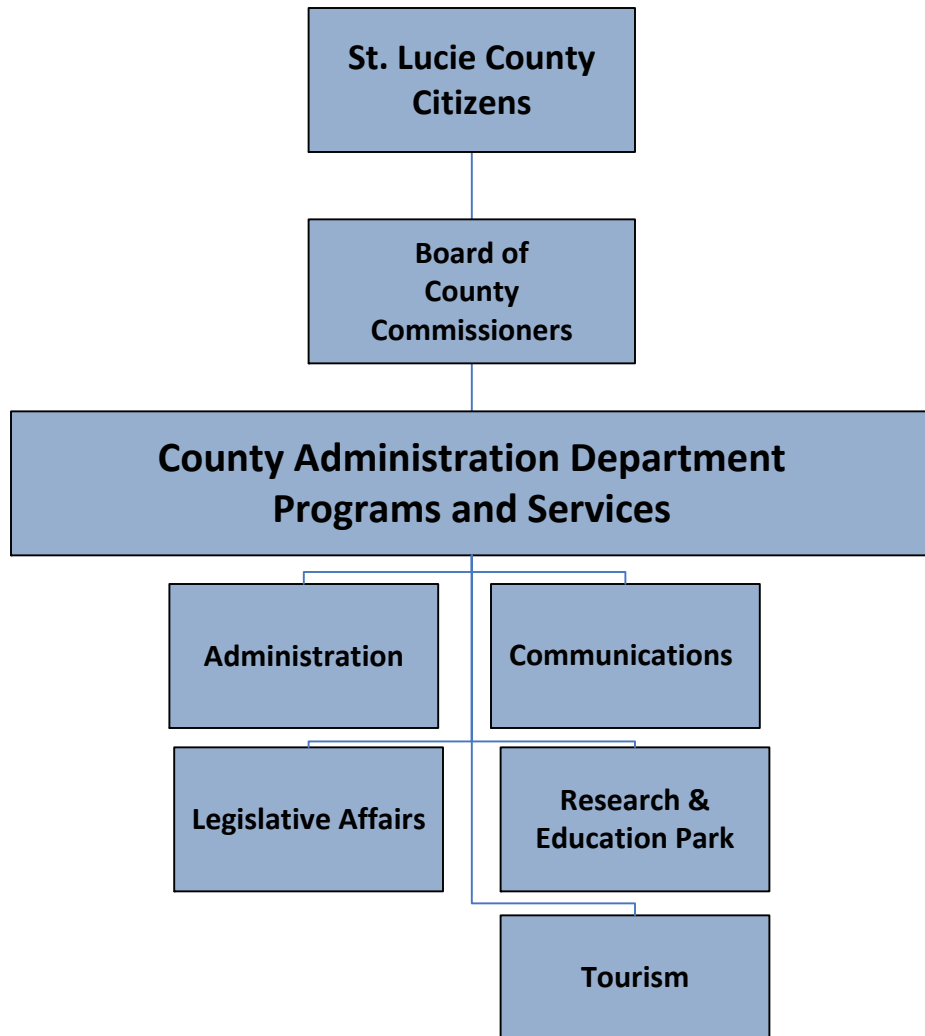
- Operating is increasing by \$45,400 due to:
 - o An increase of \$5,400 in professional services expenses for drug lab cleaning costs, and
 - o An increase of \$40,000 due to revised Interlocal Agreement with Okeechobee County for Pretrial Services

- Capital Outlays is increasing by \$19,044 due to:
 - o A vehicle request for a 2019 Ford Escape to provide drug lab services to Indian River County and pre-trial services to Okeechobee and Martin County, per Interlocal Agreement

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	1,158,864	1,244,002	1,748,797	504,795
Operating	1,037,408	1,282,744	1,328,144	45,400
Capital Outlay	3,537	-	19,044	19,044
Total Budgetary Costs	<u>2,199,809</u>	<u>2,526,746</u>	<u>3,095,985</u>	<u>569,239</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	171,730	181,071	367,357	186,286
Special Revenue	2,028,079	2,345,675	2,728,628	382,953
Total Revenues	<u>2,199,809</u>	<u>2,526,746</u>	<u>3,095,985</u>	<u>569,239</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	2.00	2.00	2.00	0.00
Justice	-	-	3.00	3.00
Officials/Managers	2.00	2.00	2.00	0.00
Professionals	1.00	1.00	1.00	0.00
Protect/SVC/Non-sworn	10.00	10.00	10.00	0.00
Technicians	4.00	6.00	6.00	0.00
Total Full-Time Equivalents (FTE)	<u>19.00</u>	<u>21.00</u>	<u>24.00</u>	<u>3.00</u>



COUNTY ADMINISTRATION: SUMMARY

MISSION STATEMENT:

Provide professional management and administrative oversight of the day-to-day operations while promoting ethical, legal and fair practices in County government. Ensure County business is conducted in an efficient and effective manner to provide the highest quality of life to citizens, stakeholders, visitors and businesses of St. Lucie County.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Administration – The County Administrator serves as the Chief Executive Officer of the County and is responsible for carrying out the directives and policies of the Board of County Commissioners including the administration of all operating departments of the county government as well as all other duties and responsibilities as assigned by the Board of County Commissioners and as specified in Florida Statutes.

Office of Legislative Affairs /Business and Strategic Initiatives – The Office of Legislative Affairs is responsible for overseeing and coordinating the county’s legislative advocacy program, as well as the annual state and federal legislative platforms in accordance with the strategic priorities and policy direction of the Board of County Commissioners. The office serves as a liaison between the county and the federal and state legislative delegations and regional entities. The Office also tracks legislation through its process and works in conjunction with county departments to ascertain the impacts of pending legislation and regulations in order to provide recommendations to support or oppose pending legislation.

FY 18 Accomplishments:

- Arts and Culture in St Lucie County – Continue the County’s leadership role in reestablishing a lead Local Arts Agency (LAA) that will help coordinate the arts and culture in the County
- Acquisition of working waterfront property at the Port of Fort Pierce
- Expanded the Employee Health Clinic from 1 to 2 locations
- Expanded Employee Health Plan from 1 to 2 options
- Initiated evaluation of fiscal condition in advance of additional homestead referendum

FY 19 Initiatives:

- Sales tax education and implementation including citizens sales tax oversight committee
- Mets stadium construction and renovation
- If homestead exemption approved by voters, develop a budget that addresses the \$8 million shortfall
- Continue to explore regional utility program and waste to energy regional program
- Full implementation of performance measures
- Infrastructure Surtax

COUNTY ADMINISTRATION: SUMMARY

Communications Division

To promote and enhance St. Lucie County (SLC) through consistent, professional high quality imagery via television (SLCTV) publications and media relations. To inform and educate the media and citizens of St. Lucie County, and to educate the public on the responsibilities, functions and services of the County.

FY 18 Accomplishments:

- Created a new monthly program with the St. Lucie Chamber of Commerce and the St. Lucie Mets focusing on local non-profit agencies
- Upgraded the cameras in the SLCTV studio to digital/high definition
- Worked with the City of Fort Pierce to utilize the SLCTV studio for a new monthly show for FPTV
- Replaced and upgraded the cameras and lighting at the Emergency Operations Center
- Created a presence for St. Lucie County on Nextdoor and Instagram
- Earned four awards from the Florida Public Relations Association and the Palm Beach Chapter of the Public Relations Society of America
- Worked with Information Technology to create/implement mobile citizen request management app

FY 19 Initiatives:

- Upgrade the master control system for SLCTV to provide better broadcast quality of St. Lucie County meetings and original programs
- Continue to develop and grow our social media and online audiences
- Increase the number of video public service announcements for county departments for SLCTV and social media
- Develop branding and marketing standards for all St. Lucie County departments and divisions
- Provide reoccurring media and communications training to St. Lucie County managers and directors

Research and Education Park Division

To enhance the present and future agricultural science community by managing and maintaining the 1,600-acre park; by generating tenants and revenue for the park; and by working collaboratively with the park's tenants, stakeholders, and public officials to create a sustainable economic engine for St. Lucie County and the Treasure Coast.

FY 18 Accomplishments:

- Sunshine Kitchen Food Business Incubator – Construction of 9750 square feet
- Sunshine Kitchen Equipment Grant – Received \$134k in grant funds from USDA Rural Development to purchase equipment for the Sunshine Kitchen Food Business Incubator

COUNTY ADMINISTRATION: SUMMARY

FY 19 Initiatives:

- Secure a Developer that will recruit end users and will finance, construct, and manage facilities which enhance and maintain the Research Park
- Secure \$75,000 USDA Value Added Producer Grant (VAPG) - This grant will expand TCERDA's Farm2Fly program
- Develop a Strategic Business Plan for the Research Park
- Work with Your Pro Kitchen in the Sunshine Kitchen Food Business Incubator to be successful. The Research Park will be offering education and training to support the Sunshine Kitchen along with seeking appropriate tenants to occupy the rest of the building

Tourism Division

To develop and implement strategic marketing and communication plans and programs to effectively promote St. Lucie County as a tourist destination for leisure, business and special event travel. Develop and coordinate familiarization tours with the travel industry and media to publicize St. Lucie County as a tourist destination. Maintain and update the tourism website, apps and social media pages. Serve as the St. Lucie County Film Commission office to attract and host film productions. Monitor tourist tax revenues and industry development.

FY 18 Accomplishments:

- Increased Visit St. Lucie exposure and consumer leads at Citi Field in New York
- Partnered with VISIT FLORIDA to create a Treasure Coast regional strategy and plan
- Increased Year To Date (Oct – Feb) Revenues are up 13.3%

FY 19 Initiatives:

- Advance hotel development and sustainability
- Reduce gap between seasonal highs and lows
- Expand on successful ad campaigns

COUNTY ADMINISTRATION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Distribution of BOCC Agenda in timely manner	N/A	99%	99%
		Number of legislative information requests	345	350	350
		Number of legislative requests responded to within 24 hours	92%	92%	94%
2.0 Community					
2.30	Promote Economic Development	Number of new businesses opened	152	159	175
		Number of new jobs created	574	602	700
		Number of public hearings, delegation meetings, and workshops attended	22	20	20
		Number of meetings with Legislators, media, interest groups, agencies and constituents	97	90	100
3.0 People					
3.10	Develop and Train Workforce	Number of employees in SPARK & Ignite leadership development programs	9	16	16
		Number of employees in Green Belt training program	18	18	18
		Number of participants in Emergency Management trainings	250	650	650
4.0 Financial					
4.10	Provide Transparent and Accountable Financial	Percentage of operating budget vs. actual	81%	90%	90%

COUNTY ADMINISTRATION - COMMUNICATIONS: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of Departmental PSAs produced per year	10	6	12
		Number of local original shows produced per year	26	36	40
		Number of press releases written/distributed per year	400	400	400
		Number of County projects receiving Regional/State/National Awards per year	3	6	9
2.0 Community					
2.30	Promote Economic Development	Number of "St. Lucie Works" episodes for the EDC television program produced per year	12	6	6
2.40	Protect The Natural Resources	Number of local original shows that promote ERD with PSAs on TV and Web produced per year	10	10	10
		Number of hours of drone flight time per year	6	10	12
4.0 Financial					
4.10	Provide Transparent and Accountable Financial	Percentage of operating budget vs. actual	57%	90%	90%

COUNTY ADMINISTRATION - TCERDA: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of tenants utilizing the shared commercial kitchen and tenant projects.	NA	NA	25
1.20	Innovation	Shared commercial kitchen for small scale entrepreneurs to grow their business	NA	NA	25
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of completion of design and construction of Sunshine Kitchen.	5%	25%	100%
2.30	Promote Economic Development	Number of certified park sites for economic development prospects.	2	2	2
3.0 People					
3.10	Develop and Train Workforce	Number of training hours from webinars, working luncheons, Human Resources and Information Technology classes.	15	15	30
4.0 Financial					
4.10	Provide Transparent and Accountable Financial	Percentage of operating budget vs actual budget	70%	90%	90%

COUNTY ADMINISTRATION - TOURISM: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of visits to Tourism website	200,951	205,000	207,000
		Number of visitor information requests generated	824	998	1,097
		Average time in minutes spent by visitors on website	1:38	1:45	1:55
		Number of Facebook engagements per month	6,848	9,108	10,018
		Number of new Instagram followers per month	138	207	259
		Number of Twitter impressions per month	52,308	65,385	71,923
2.0 Community					
2.30	Promote Economic Development	Number of leads generated at Mets games in New York	n/a	100	150
		Percentage of hotel occupancy	67%	67%	68%
		Average daily rates for hotel industry	\$96.15	\$99.03	\$102.00
		Hotel revenue per available room (RevPAR)	\$64.01	\$65.93	\$67.90
4.0 Financial					
4.10	Provide Transparent and Accountable Financial	Percentage of operating budget vs. actual	91%	95%	95%
		Tourist tax revenue generated	\$3,923,404	\$4,041,106	\$4,162,339

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Administration

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-317,788	-	-	0
Personnel	1,583,147	1,768,688	1,702,546	(66,142)
Operating	820,754	931,444	982,814	51,370
Capital Outlay	488,169	2,446,009	85,000	(2,361,009)
Grants & Aids	515,079	265,000	208,500	(56,500)
Other Uses	317,788	730,064	717,700	(12,364)
Total Budgetary Costs	3,407,149	6,141,205	3,696,560	(2,444,645)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,774,082	2,048,722	2,188,506	139,784
Special Revenue	295,579	575,779	582,687	6,908
Capital	487,729	2,446,009	-	(2,446,009)
Trust and Agency	849,759	1,070,695	925,367	(145,328)
Total Revenues	3,407,149	6,141,205	3,696,560	(2,444,645)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
County Administration	7.25	7.00	7.00	0.00
Communications	4.00	4.00	4.00	0.00
Research & Education Park	2.00	2.00	1.00	(1.00)
Tourism	2.50	2.50	2.50	0.00
Total Full-Time Equivalentents (FTE)	15.75	15.50	14.50	(1.00)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Administration

Highlights

The County Administration Division FY19 adopted budget, \$1,210,487 is increasing by a total of \$136,175.

- Personnel is increasing by a total of \$21,905 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by a total of \$114,270 due to:
 - o An increase of \$25,000 in professional services expenses related to the Sales Tax Initiative
 - o An increase in professional services expenses related to Lobby services through an Interlocal agreement with the St. Lucie County School Board for \$25,000 and City of Ft. Pierce for \$25,000

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	893,916	968,166	990,071	21,905
Operating	128,809	106,146	220,416	114,270
Grants & Aids	1,000	-	-	0
Total Budgetary Costs	<u>1,023,726</u>	<u>1,074,312</u>	<u>1,210,487</u>	<u>136,175</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,023,726	1,074,312	1,210,487	136,175
Total Revenues	<u>1,023,726</u>	<u>1,074,312</u>	<u>1,210,487</u>	<u>136,175</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	3.13	3.00	3.00	0.00
Officials/Managers	3.00	3.00	3.00	0.00
Professionals	1.13	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>7.25</u>	<u>7.00</u>	<u>7.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Communications

Highlights

The Communications Division FY19 adopted budget, \$610,566 is increasing by a total of \$79,869.

- Personnel is decreasing by a total of (-\$331) due to:
 - o A decrease in the health insurance; and other offsetting increases including annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is decreasing by a total of (-\$4,800) due to:
 - o A decrease in expenses related to operating supplies and equipment
- Capital is increasing by a total of \$85,000 due to:
 - o An increase for upgrades to the SLCTV Studio Equipment

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	322,706	391,967	391,636	(331)
Operating	89,032	138,730	133,930	(4,800)
Capital Outlay	-	-	85,000	85,000
Total Budgetary Costs	<u>411,738</u>	<u>530,697</u>	<u>610,566</u>	<u>79,869</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	411,738	530,697	610,566	79,869
Total Revenues	<u>411,738</u>	<u>530,697</u>	<u>610,566</u>	<u>79,869</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	2.00	2.00	0.00
Professionals	2.00	2.00	2.00	0.00
Technicians	1.00	-	-	0.00
Total Full-Time Equivalentents (FTE)	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Research & Education Park

Highlights

The Research & Education Park Division FY19 adopted budget, \$332,692 is decreasing by a total of (-\$2,522,269).

- Personnel is decreasing by a total of (-\$106,260) due to:
 - o 1 Full Time position being transferred to the Air and Seaport Department
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by a total of \$26,500 mainly due to:
 - o An increase of \$30,000 in building maintenance for the Sunshine Kitchen project
- Capital is decreasing by a total of (-\$2,446,009) due to:
 - o The completion of the Sunshine Kitchen project
- Grants & Aids is increasing by a total of \$3,500 due to:
 - o Funding for a scholarship at local schools for Science, Technology, Engineering and Mathematics (STEM) related activities; this increase is funded from a reduction in operating expenses

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-317,788	-	-	0
Personnel	175,465	199,813	93,553	(106,260)
Operating	137,349	209,139	235,639	26,500
Capital Outlay	486,487	2,446,009	-	(2,446,009)
Grants & Aids	3,500	-	3,500	3,500
Other Uses	317,788	-	-	0
Total Budgetary Costs	802,802	2,854,961	332,692	(2,522,269)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	315,072	408,952	332,692	(76,260)
Capital	487,729	2,446,009	-	(2,446,009)
Total Revenues	802,802	2,854,961	332,692	(2,522,269)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	1.00	1.00	-	(1.00)
Total Full-Time Equivalent (FTE)	2.00	2.00	1.00	(1.00)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Tourism

Highlights

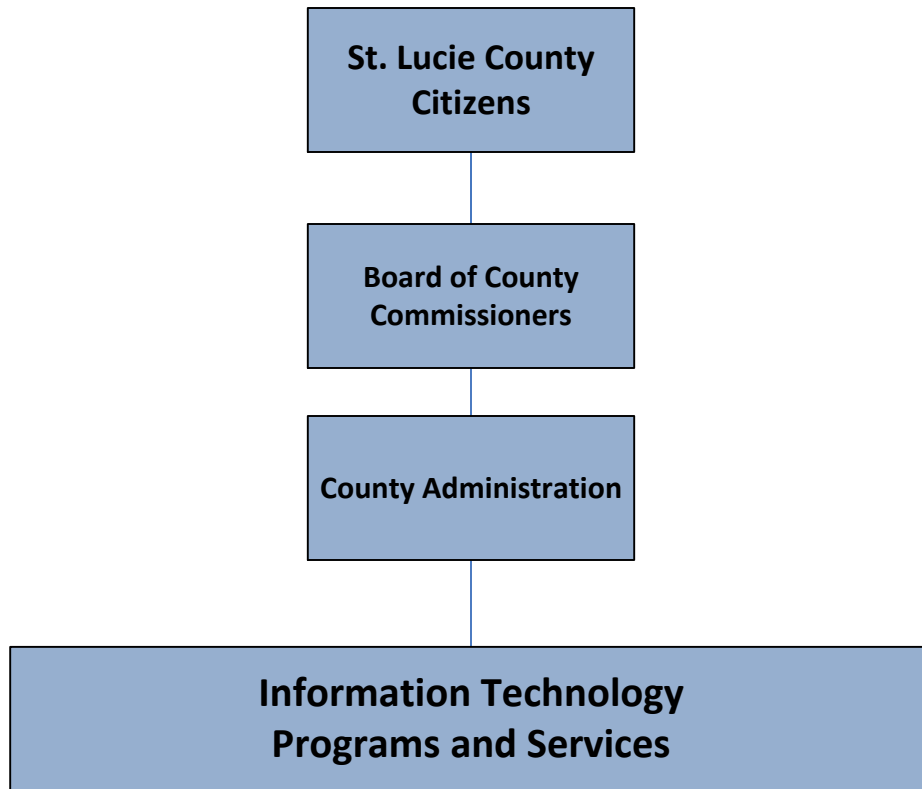
The Tourism Division FY19 adopted budget, \$1,542,815 is decreasing by a total of (-\$138,420).

- Personnel is increasing by a total of \$18,544 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is decreasing by a total of (-\$84,600) mainly due to:
 - o A decrease in expenses related to other contractual services, software support contracts, and promotional advertising expenses
- Grants & Aids is decreasing by a total of (-\$60,000) due to:
 - o An increase of \$30,000 in expenditures related to Treasure Coast Sports Commission
 - o A decrease of \$80,000 in expenditures related to the final payment of the A.E. Backus Museum Grant
- Other Uses is decreasing by (-\$12,364) due to lower fund balance reserves, primarily \$135,000 to support the Airport Entryway project

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	191,060	208,742	227,286	18,544
Operating	465,562	477,429	392,829	(84,600)
Capital Outlay	1,681	-	-	0
Grants & Aids	510,579	265,000	205,000	(60,000)
Other Uses	-	730,064	717,700	(12,364)
Total Budgetary Costs	1,168,883	1,681,235	1,542,815	(138,420)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	23,545	34,761	34,761	0
Special Revenue	295,579	575,779	582,687	6,908
Trust and Agency	849,759	1,070,695	925,367	(145,328)
Total Revenues	1,168,883	1,681,235	1,542,815	(138,420)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	0.50	0.50	0.50	0.00
Total Full-Time Equivalents (FTE)	2.50	2.50	2.50	0.00



INFORMATION TECHNOLOGY: SUMMARY

MISSION STATEMENT: To provide the solutions, tools, and support that ensures the highest possible return on our customer's investments in Information Systems.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Provides reliable and accurate Information Technology Services and Infrastructure to County customers to ensure data integrity and continuous connectivity.

FY 18 Accomplishments:

- Reviewed our annual PC replacement plan and replaced any computers that may have been missed last year
- Implemented Hyperconverged System to provide new technology solutions and possible cost savings
- Installed new core switches at key locations, Rock Road, EOC and COC
- Installed Wireless Redundant Data Circuits to provide better network resiliency and business continuity
- Installed Load Balancers to get maximum throughput on our core circuits, RR to VA, VA to EOC
- Installed new security gateways, Intrusion Prevention and security logging to enhance the counties security
- Federated GIS to conform to standards and facilitate easier file sharing between government entities
- Reviewed Virtual Desktop Infrastructure (VDI) to provide cost savings on equipment to the county
- Implemented Open Application Program Interface (API) integrations, assisted with Land Management System implementation, and continued the Banner ERP (Enterprise Resource Planning) enhancements
- Enhanced the EOC's collaboration posture to better perform during activations
- Improved the Rock Road Data Center environment to attract outside customers to bring revenue to the county

FY 19 Initiatives:

- Enhance customer service to the County by improving business processes
- Enhance the County Information Technology employee onboarding and separation process
- Replace data storage system for the County to add much needed data storage and take advantage of new technology
- Provide a strong analytical and reporting tool for our analysts to generate reports for our customers in a timely manner
- Replace the Wide Area Network switches at the Rock Road Data Center to improve internet access

INFORMATION TECHNOLOGY: SUMMARY

- Replace the Library switches at all locations except Lewis to improve staff and public's access to data and internet
- Enhance security by replacing end of life Cisco ASA switches at eleven locations that we use to connect remote offices to our network
- Continue our wireless redundancy initiative by completing the Emergency Operations Center to Rock Road and the Virginia Avenue to Downtown Clerk of Court expansion
- Provide better network resiliency and business continuity for the Downtown Fort Pierce Constitutional offices by installing a load balancer
- Install a Laserfiche Connector to automatically import Banner data to Laserfiche

INFORMATION TECHNOLOGY: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Average time for work order completion	1.25 hours	1.25 hours	1.25 hours
3.0 People					
3.10	Develop and Train Workforce	Number of class sessions offered	81	22	40
		Number of BOCC students	382	56	175
		Number of outside agency students	137	1	60
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	97%	90%	90%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Information Technology

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	2,707,844	3,012,849	3,086,658	73,809
Operating	1,862,428	1,964,010	1,877,104	(86,906)
Capital Outlay	161,943	492,000	441,924	(50,076)
Total Budgetary Costs	4,732,214	5,468,859	5,405,686	(63,173)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	4,732,214	5,468,859	5,405,686	(63,173)
Total Revenues	4,732,214	5,468,859	5,405,686	(63,173)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Information Technology	34.00	34.00	34.00	0.00
Total Full-Time Equivalentents (FTE)	34.00	34.00	34.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Information Technology

Highlights

The Information Technology Department (IT) adopted budget, \$5,405,686 is decreasing by a total of \$63,173.

- Personnel increase by a total of \$73,809 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o Transfer of Security Administrator position to Marketing & PR Coordinator in Tourism/Mosquito Control,
 - o New position – Network Desktop Tech

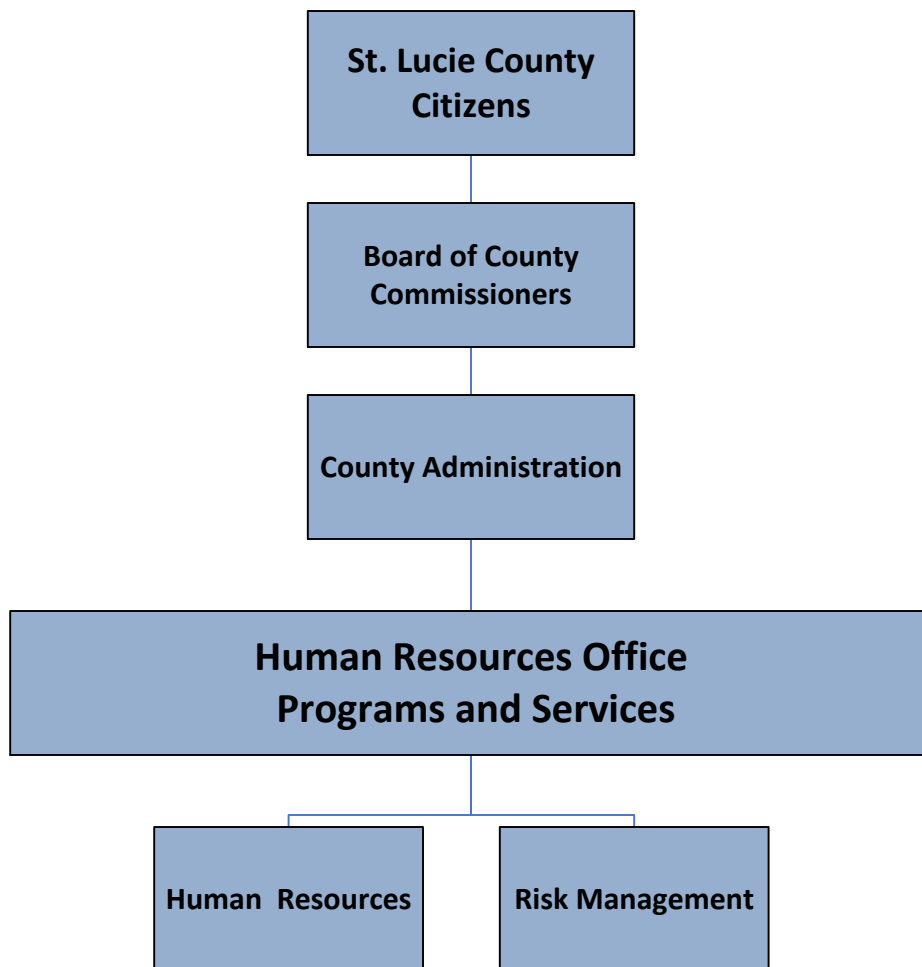
- Operation decrease by a total of \$89,906 due to:
 - o Decrease in Professional Services and Other Contractual Services
 - o Increase in Office Supplies – Computer and Equipment Maintenance
 - o Increase in Software Support Contracts
 - o Decrease to Contract Labor to increase funds for new position

- Capital Outlays decrease by a total of \$50,076 due to:
 - o Addition of Network Storage
 - o Addition of Checkpoint Firewalls/Compuquip
 - o Decrease in machinery and equipment compared to FY18

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	2,707,844	3,012,849	3,086,658	73,809
Operating	1,862,428	1,964,010	1,877,104	(86,906)
Capital Outlay	161,943	492,000	441,924	(50,076)
Total Budgetary Costs	<u>4,732,214</u>	<u>5,468,859</u>	<u>5,405,686</u>	<u>(63,173)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	4,732,214	5,468,859	5,405,686	(63,173)
Total Revenues	<u>4,732,214</u>	<u>5,468,859</u>	<u>5,405,686</u>	<u>(63,173)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	5.00	5.00	5.00	0.00
Officials/Managers	2.00	4.00	4.00	0.00
Professionals	15.00	14.00	15.00	1.00
Technicians	12.00	11.00	10.00	(1.00)
Total Full-Time Equivalentents (FTE)	<u>34.00</u>	<u>34.00</u>	<u>34.00</u>	<u>0.00</u>



HUMAN RESOURCES: SUMMARY

MISSION STATEMENT: St. Lucie County Human Resources Department is a trusted foundation which provides ethical, strategic, and highly skilled services customized to each phase of every employee's journey. We attract, develop, and retain a high-performing and diverse workforce; promoting a healthy, productive and fulfilling work culture

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS AND INITIATIVES:

Human Resources: Employee Relations / Training and Development / Recruiting

FY 18 Accomplishments:

- Implemented new Compensation Plan
- Chaired/led the United way Giving Campaign
- Graduated inaugural class of SPARK- Mentoring Program
- Graduation inaugural class of IGNITE Executive Leadership Program
- Enhanced New Orientation Program
- Implemented New Employee Handbook
- Initial design- New Performance Evaluation System
- Implemented Employee Relations Training

FY 19 Initiatives:

- Implement new Performance Evaluation System
- Re-brand/design New Employee Orientation
- Refine Employee Development Programs (LEAP, SPARK, IGNITE)

Risk Management

FY 18 Accomplishments:

- Created and implemented Risk Management Dash Board
- Opened second employee Health & Wellness Center and extended hours
- Implemented new health insurance model
- Implemented new safety manual

FY 19 Initiatives:

- Provide department specific safety training classes
- Create a third tier to our current health plan
- Increase wellness program participation
- Improve security measures through County Facilities

HUMAN RESOURCES - ADMINISTRATION & TRAINING: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Average days to fill positions	60	57	54
1.20	Innovation	Percentage of internal promotion	29%	43%	40%
2.0 Community					
2.50	Maintain a High Quality Of Life	Percentage of employee turnover rate	9.7%	9.0%	8.5%
3.0 People					
3.10	Develop and Train Workforce	Total number of hours spent on training and development	6,593	7,000	7,500
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial	Percentage of operating budget vs. actual	86%	90%	90%

HUMAN RESOURCES - RISK MANAGEMENT: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of satisfied customers with benefits	92%	95%	100%
2.0 Community					
2.20	Provide For a Safe Community	Percentage reduction in Workers Comp claims	13%	15%	15%
2.50	Maintain a High Quality Of Life	Number of safety surveys completed	45	60	65
3.0 People					
3.10	Develop and Train	Percentage of employees	70%	75%	80%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial	Percentage of operating budget vs. actual	74%	90%	90%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Human Resources

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	920,026	984,573	1,041,482	56,909
Operating	16,330,502	20,148,031	21,552,215	1,404,184
Capital Outlay	-	-	4,000	4,000
Other Uses	-	9,626,240	10,697,032	1,070,792
Total Budgetary Costs	<u>17,250,528</u>	<u>30,758,844</u>	<u>33,294,729</u>	<u>2,535,885</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	760,853	887,605	923,629	36,024
Internal Service	16,489,675	29,871,239	32,371,100	2,499,861
Total Revenues	<u>17,250,528</u>	<u>30,758,844</u>	<u>33,294,729</u>	<u>2,535,885</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Human Resources	7.70	8.85	8.85	0.00
Risk Management	1.45	1.35	1.35	0.00
Insurance Program	1.60	1.80	1.80	0.00
Total Full-Time Equivalents (FTE)	<u>10.75</u>	<u>12.00</u>	<u>12.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Human Resources

Highlights

The Human Resources Administration Division FY 19 adopted budget, \$923,629, is increasing by \$36,024:

- Personnel is increasing by \$31,840 due to:
 - o An increase in health insurance and annual COLA adjustment
 - o Pay Plan and Health Insurance adjustments made in FY 18
- Operating is increasing by \$4,184 mostly due to:
 - o Request increase in other contractual for longevity awards

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	641,851	716,705	748,545	31,840
Operating	119,036	170,900	175,084	4,184
Total Budgetary Costs	<u>760,887</u>	<u>887,605</u>	<u>923,629</u>	<u>36,024</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	760,887	887,605	923,629	36,024
Total Revenues	<u>760,887</u>	<u>887,605</u>	<u>923,629</u>	<u>36,024</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	2.88	4.00	4.00	0.00
Officials/Managers	2.25	2.15	2.15	0.00
Professionals	2.58	2.70	2.70	0.00
Total Full-Time Equivalents (FTE)	<u>7.70</u>	<u>8.85</u>	<u>8.85</u>	<u>0.00</u>

Risk Management

Highlights

The Risk Management Division FY 19 adopted budget of \$9,563,844 is increasing by \$1,172,846:

- Personnel is increasing by \$12,236 due to:
 - o An increase in health insurance and annual COLA adjustment
 - o Pay Plan and Health Insurance adjustments made in FY 18

- Other uses are increasing by \$1,160,610 due to an increase in the reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	135,427	132,035	144,271	12,236
Operating	1,176,321	1,590,352	1,590,352	0
Other Uses	-	6,668,611	7,829,221	1,160,610
Total Budgetary Costs	<u>1,311,749</u>	<u>8,390,998</u>	<u>9,563,844</u>	<u>1,172,846</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Internal Service	1,311,749	8,390,998	9,563,844	1,172,846
Total Revenues	<u>1,311,749</u>	<u>8,390,998</u>	<u>9,563,844</u>	<u>1,172,846</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	0.25	0.25	0.25	0.00
Officials/Managers	1.00	0.90	0.90	0.00
Professionals	0.20	0.20	0.20	0.00
Total Full-Time Equivalentents (FTE)	<u>1.45</u>	<u>1.35</u>	<u>1.35</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Insurance Program

Highlights

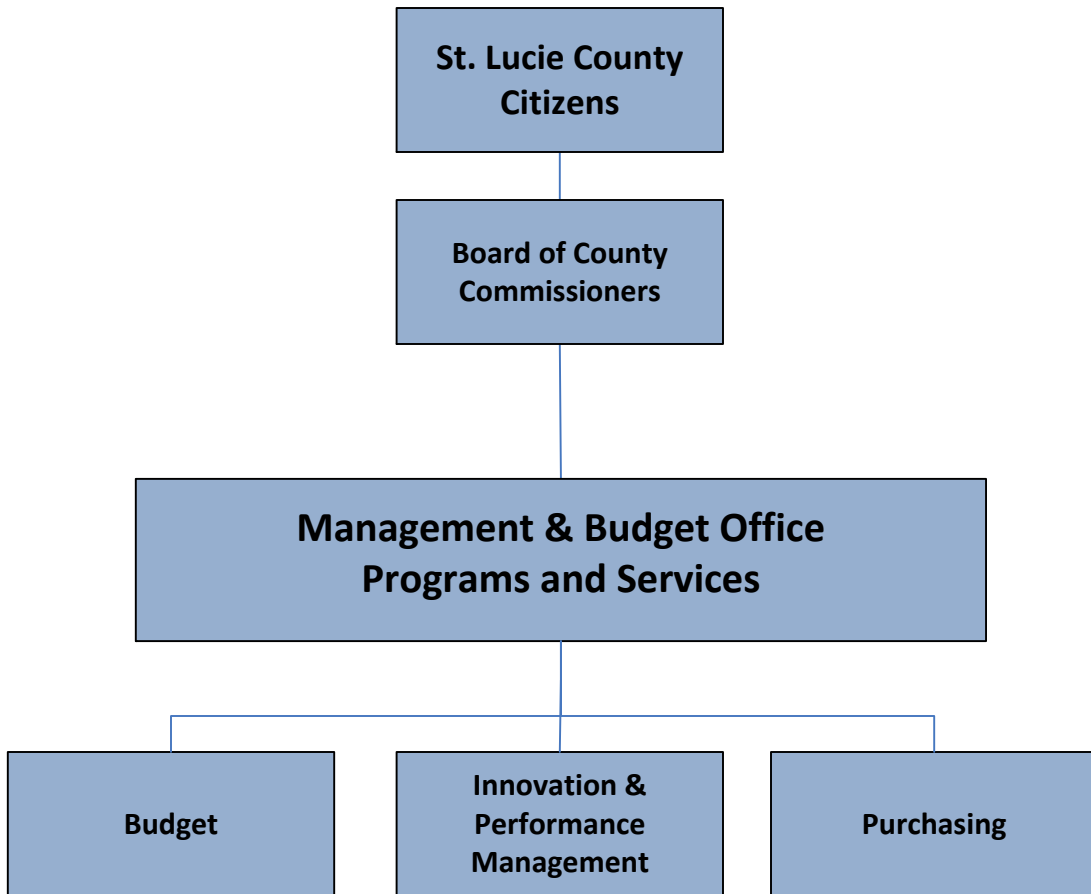
The Insurance Program Division FY 19 adopted budget, \$22,807,256 is increasing by \$1,327,015:

- Personnel is increasing by \$12,833 due to:
 - o An increase in health insurance and annual COLA adjustment
 - o Pay Plan and Health Insurance adjustments made in FY 18
- Operating is increasing by \$1,400,000 due to:
 - o To set up second health clinic operating budget
 - o Operation of the second health clinic was approved during FY18, but not approved in FY18 adopted budget
- Capital Outlay is increasing \$4,000 due:
 - o Stationary bikes for the 911 Center
- Other uses are decreasing by \$89,818 due to a decrease in the reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	142,747	135,833	148,666	12,833
Operating	15,035,144	18,386,779	19,786,779	1,400,000
Capital Outlay	-	-	4,000	4,000
Other Uses	-	2,957,629	2,867,811	(89,818)
Total Budgetary Costs	<u>15,177,891</u>	<u>21,480,241</u>	<u>22,807,256</u>	<u>1,327,015</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	-34	-	-	0
Internal Service	15,177,926	21,480,241	22,807,256	1,327,015
Total Revenues	<u>15,177,891</u>	<u>21,480,241</u>	<u>22,807,256</u>	<u>1,327,015</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	0.75	0.75	0.75	0.00
Officials/Managers	0.75	0.95	0.95	0.00
Professionals	0.10	0.10	0.10	0.00
Total Full-Time Equivalentents (FTE)	<u>1.60</u>	<u>1.80</u>	<u>1.80</u>	<u>0.00</u>



OFFICE OF MANAGEMENT & BUDGET: SUMMARY

MISSION STATEMENT: To support County Management in achieving its mission by providing timely and accurate Financial Reporting, Planning & Management; by developing and coordinating the County's Performance Management process; and providing Purchasing Services to all County Departments.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS AND INITIATIVES:

Budget

- Prepare, monitor and amend the County's annual budget
- Prepare financial analyses
- Coordinate performance management
- Reviewing financing options
- Provide budget information to the Board and public

FY 18 Accomplishments:

- Continued submission of Budget vs Actual Quarterly Reporting to County Administration and began submission to the Board
- Continued reporting of Capital Improvement Status Update to Administration and began submission to the Board
- Continued to ensure the County reduce its reliance on fund balance reserves and ensure the County does not become reliant on unreserved and undesignated fund balance to fund on-going future operating costs

FY 19 Initiatives:

- Continue producing the County's Quarterly Budget report to the Board and specifically design it to be accessible to the general public via County website
- Continue producing the County's Quarterly CIP to the Board and specifically design it to be accessible to the general public via County website
- Review processes and continue to identify areas where efficiencies can be made
- Establish an ongoing budget training program
- Establish a Budget Coordinator Orientation Onboard Training

Innovation & Performance Management

- Organizational performance management, including benchmarks, measures, and performance optimization
- Countywide grants management and development

OFFICE OF MANAGEMENT & BUDGET: SUMMARY

FY 18 Accomplishments:

- Continuation of Phase II Performance Management System implementation includes pilot department training, installation, development of measures and tracking performance and reporting of Building, Tourism, Solid Waste and Utilities Departments, and included additional departments, Parks & Recreation, Human Resources, Mosquito Control, and Public Safety
- Continuation of Phase II eCivis system that has the capability to provide functions such as, but not limited to: a) locate grants and funding; b) solicit grant applications; c) centralize all grants management processes through a single system; d) manage performance outcomes and be able to view available funding balances and share outcomes through reports; e) minimize data entry and improve usability through simple integrations to the County departments most widely used Banner systems with very minimal Information Technology support. The pilot department for Phase I implementation is Community Services. Added electronic monthly, quarterly, or annual reporting and progress report component to the system
- Continued Lean Six Sigma Yellow, Greenbelt Training certification component
- Implemented Community Dashboard Monthly Briefing Reports with Administration utilizing Clearpoint Software
- Established a group of consultants to be used as a Grant Writing Pool to apply for grant funding opportunities

FY 19 Initiatives:

- Continue Phase 3 Implementation of Performance Measure process countywide
- Continue Phase 3 Implementation of eCivis grant management system countywide
- Ensure effective County Management by establishing Lean Six Sigma (LSS) efficiency project committee to review Greenbelt projects for Strategic Business Planning
- Continue on-going training of Lean Six Sigma Yellowbelt, Greenbelt and add Blackbelt certification for active County Administrators, Managers, Supervisors and other staff

Purchasing

- Purchase or contract for all supplies, materials, equipment and contractual services required by any County department
- Prepare, monitor and manage all Bid, Request for Proposals and Request for Qualification documents
- Contract Management enables the County to manage and monitor the County's current and future contracts to ensure compliance with the County's own ordinances and resolutions, and compliance with state statutes
- Maintain and manage all vendor insurance certificates for compliance
- Operate the material center

OFFICE OF MANAGEMENT & BUDGET: SUMMARY

- Maintain the County's capital asset records. Inventory Management provides a reasonable assurance that proper records have been maintained for property acquired with state financial assistance; equipment is adequately safeguarded and maintained; and the disposition or encumbrance of any equipment or real property is in accordance with state requirements
- Courier function provides efficiency obtained by having coordinated deliveries between County departments
- Maintain and manage all vehicle/Equipment titles and license plates

FY 18 Accomplishments:

- Electronic approvals for requisitions
- Electronic delivery of purchase orders to Departments (paperless)
- Blast bid notification for potential bidders

FY 19 Initiatives:

- Electronic quote system for Departments
- Online vendor registration
- Electronic submission of purchasing card transactions from Departments to Finance

OFFICE OF MANAGEMENT AND BUDGET: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of budget amendments processed within	67%	90%	90%
3.0 People					
3.10	Develop and Train Workforce	Number of training hours	477	500	500
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	73%	90%	90%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Office of Management & Budget

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	932,926	1,101,197	1,210,657	109,460
Operating	156,163	230,777	230,777	0
Capital Outlay	-	2,000	2,000	0
Grants & Aids	25,000	25,000	-	(25,000)
Total Budgetary Costs	1,114,089	1,358,974	1,443,434	84,460

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,114,089	1,358,974	1,443,434	84,460
Total Revenues	1,114,089	1,358,974	1,443,434	84,460

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Management & Budget	6.00	6.00	6.00	0.00
Innovation and Performance Management	2.00	3.00	3.00	0.00
Purchasing	4.00	4.00	4.00	0.00
Total Full-Time Equivalents (FTE)	12.00	13.00	13.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Management & Budget

Highlights

The Budget Division FY 19 adopted budget, \$659,457 is increasing by \$70,739.

- Personnel is increasing by \$70,739 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating did not have any changes
- Capital is remaining the same to allow for the purchase of a new computer

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	502,861	566,298	637,037	70,739
Operating	53,765	20,420	20,420	0
Capital Outlay	-	2,000	2,000	0
Total Budgetary Costs	<u>556,626</u>	<u>588,718</u>	<u>659,457</u>	<u>70,739</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	556,626	588,718	659,457	70,739
Total Revenues	<u>556,626</u>	<u>588,718</u>	<u>659,457</u>	<u>70,739</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	4.00	4.00	4.00	0.00
Total Full-Time Equivalentents (FTE)	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>0.00</u>

Innovation and Performance Management

Highlights

The Innovation and Performance Management Division FY 19 adopted budget, \$395,285 is decreasing by (-\$14,702).

- Personnel is increasing by \$10,298 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating did not have any changes
- Grants & Aids \$25,000 reduction in Aid to Private Organizations for Solar & Energy Loan Fund

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	178,129	266,770	277,068	10,298
Operating	33,002	118,217	118,217	0
Grants & Aids	25,000	25,000	-	(25,000)
Total Budgetary Costs	<u>236,131</u>	<u>409,987</u>	<u>395,285</u>	<u>(14,702)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	236,131	409,987	395,285	(14,702)
Total Revenues	<u>236,131</u>	<u>409,987</u>	<u>395,285</u>	<u>(14,702)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	-	-	0.00
Professionals	1.00	3.00	3.00	0.00
Total Full-Time Equivalents (FTE)	<u>2.00</u>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Purchasing

Highlights

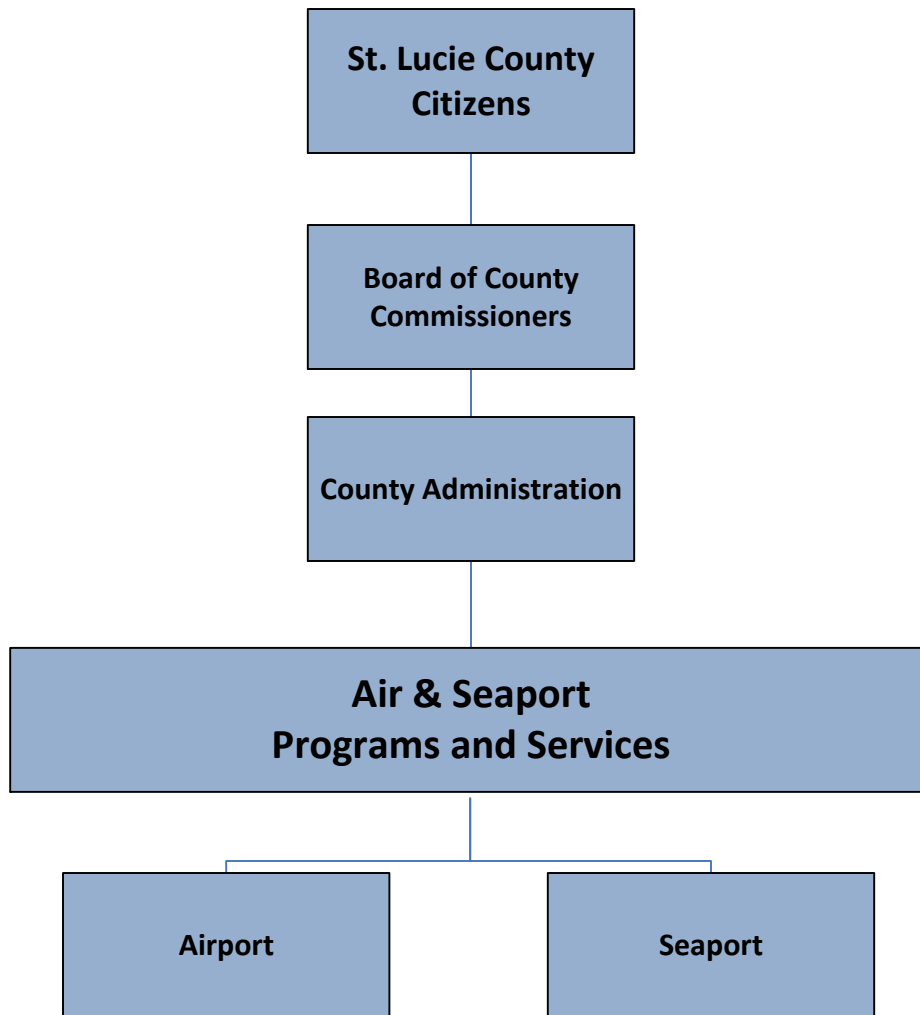
The Purchasing Division FY 19 adopted budget, \$388,692 is increasing by \$28,423.

- Personnel is increasing by \$28,423 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating did not have any changes

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	251,936	268,129	296,552	28,423
Operating	69,395	92,140	92,140	0
Total Budgetary Costs	<u>321,331</u>	<u>360,269</u>	<u>388,692</u>	<u>28,423</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	321,331	360,269	388,692	28,423
Total Revenues	<u>321,331</u>	<u>360,269</u>	<u>388,692</u>	<u>28,423</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	2.00	2.00	2.00	0.00
Professionals	1.00	1.00	1.00	0.00
Technicians	1.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>



AIR & SEAPORT: SUMMARY

MISSION STATEMENT:

To operate Treasure Coast International Airport and Port of Fort Pierce in a fiscally responsible, safe and efficient manner that is considerate of the community, environment, business interests and air & seaport users.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Treasure Coast International Airport & Business Park

The mission of the Treasure Coast International Airport is to operate and manage the Airport in a safe and efficient manner and to provide general aviation and air transportation needs of the community by promoting a positive relationship with our neighbors and users while maintaining on a self-sufficient basis, generating full use of Airport owned properties for commercial and industrial purposes.

FY 18 Accomplishments:

- Continued 100% occupancy rate of rental facilities at the Airport
- Completed construction of the new Taxiway Connector G
- Welcomed a new land and sea-based charter flight service
- Completed the security improvements which were awaiting completion of the Customs project
- Completed the installation and rehabilitation of the Airport Nav aids project
- Completed the 10L/28 South Apron Design & Construction project
- Completed the Master Plan and Airport Layout Plan project
- Completed the Master Drainage project
- Completed the rehabilitation of Taxiway D
- Began construction on the Entryway and Parking Lot projects
- Began construction on the Parallel Taxiway Connector project
- Updated and distributed Airport Minimum Standards to all tenants

FY 19 Initiatives:

- Continue to seek opportunities to expand leasehold properties for aviation, commercial and industrial users to optimize economic benefit
- Continue to improve Airport safety and security by enforcing Airport rules and regulations with the cooperation of all airport users
- Continue to strive to become a Part 139 commercial facility to serve the Treasure Coast
- Complete the construction of the new Maintenance, Repair and Overhaul (MRO) hangar

AIR & SEAPORT: SUMMARY

Port of Fort Pierce

Our mission is to ensure that the Port is developed and operated to achieve operational excellence, including safe and efficient use of the County's infrastructure and resources, while exercising fiscal responsibility, with the goals of self-sufficiency and sustainable growth, for the benefit and in consideration of the community, stakeholders and the environment.

FY 18 Accomplishments

- Acquisition of the Indian River Terminal
- Submitted application for funding for the Port Master Stormwater Plan through the Indian River Lagoon Council
- Applied for State funding through the Florida Job Growth Grant in the amount of \$18 million
- Started the RFQ process in order to identify a possible operator of the Indian River Terminal
- Completed design of Fisherman's Wharf roadway
- Completed the North 2nd Street roadway improvement project
- Completed design of Fisherman's Wharf seawall and Back Pearl Boat Ramp

FY 19 Initiatives

- RFQ/RFP for Port Engineering/Planning
- Development of Strategic Plan to support state projects
- RFQ for Operation and Development of the former Indian River Terminal (and Harbour Pointe)
- RFQ for Master Plan for the Port of Fort Pierce
- Potential land acquisition
- Demolition of the old Packing House

AIR AND SEAPORT - TC INTERNATIONAL AIRPORT: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of community events	3	3	4
		Percentage of occupancy rate	100%	100%	100%
		Number of international arrivals through Customs & Border Protection	4,843	6,000	5,500
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	37%	90%	90%

AIR AND SEAPORT- PORT OF FORT PIERCE: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
2.0 Community					
2.10	Design, Construct and Maintain	Number of grant contracts managed	6	9	6
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Total number of dollars from grants reimbursed	\$26,017,000	\$27,050,000	\$19,000,000
		Percentage of operating budget vs. actual	56%	90%	90%
		Percentage of grant funds spent for Port capital projects	50%	60%	50%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Air & Seaport

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-2,289,364	-	-	0
Personnel	632,320	722,060	1,102,929	380,869
Operating	691,463	2,504,526	1,800,961	(703,565)
Capital Outlay	8,010,188	16,693,645	12,311,564	(4,382,081)
Debt Service	26,572	26,572	26,572	0
Grants & Aids	432,473	633,098	633,098	0
Other Uses	2,372,162	3,719,710	3,136,448	(583,262)
Total Budgetary Costs	<u>9,875,814</u>	<u>24,299,611</u>	<u>19,011,572</u>	<u>(5,288,039)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	424,654	1,416,329	1,266,329	(150,000)
Special Revenue	9,392,748	15,222,282	9,905,145	(5,317,137)
Capital	58,412	7,661,000	7,840,098	179,098
Total Revenues	<u>9,875,814</u>	<u>24,299,611</u>	<u>19,011,572</u>	<u>(5,288,039)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Port	1.00	1.00	3.00	2.00
Treasure Coast International Airport	8.00	8.00	8.50	0.50
Total Full-Time Equivalents (FTE)	<u>9.00</u>	<u>9.00</u>	<u>11.50</u>	<u>2.50</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Port

Highlights

The Seaport Division FY19 adopted budget, \$5,823,732 is decreasing by a total of (-\$2,280,653).

- Personnel is increasing by a total of \$266,471 due to:
 - o An increase in 2 Full-Time Equivalent positions: .5 Full-Time Director position transferred from County Administration-TCERDA Division, 1 Full-Time Port Engineer transferred from Public Works, .5 Full-Time Business Navigator position transferred from Planning
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing overall by \$305,649 due to:
 - o An increase in professional services expenses related to grant funded building projects
 - o An increase in building maintenance and utility expenses
- Capital Outlay is decreasing by (-\$4,109,995) due to:
 - o Acquisition of the King Maritime property in Port of Ft. Pierce, that was completed in the previous fiscal year
 - o A decrease in infrastructure related expenses due to completion of grant funded projects from the prior fiscal year
 - o Infrastructure expenses related to the Port's 2nd Street Improvement Project being moved to reserves pending final completion
 - o Offsetting increases include:
 - Demolition of Old Packing House, cost is \$100,000
 - Security Protection for the Port Terminal, cost is \$90,000
 - SLC Port Terminal Foundation Plan, cost is \$250,000
 - Design of Port Avenue and Harbor Street, cost is \$11,000
 - Master Stormwater Plan for Port of Ft. Pierce, cost is \$199,000
- Debt Service is remaining the same from the previous year at \$26,572
- Other Uses are increasing by \$1,257,222 due to:
 - o Project reserves related to final completion of the Port's grant funded 2nd Street Improvements Project

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-1,258,560	-	-	0
Personnel	123,780	126,085	392,556	266,471
Operating	102,850	161,545	467,194	305,649
Capital Outlay	2,515,985	6,710,369	2,600,374	(4,109,995)
Debt Service	26,572	26,572	26,572	0
Other Uses	1,258,858	1,079,814	2,337,036	1,257,222
Total Budgetary Costs	2,769,485	8,104,385	5,823,732	(2,280,653)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	2,721,757	5,470,885	3,515,525	(1,955,360)
Capital	47,728	2,633,500	2,308,207	(325,293)
Total Revenues	2,769,485	8,104,385	5,823,732	(2,280,653)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	-	-	1.00	1.00
Officials/Managers	-	-	0.50	0.50
Professionals	1.00	1.00	1.50	0.50
Total Full-Time Equivalents (FTE)	1.00	1.00	3.00	2.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Treasure Coast International Airport

Highlights

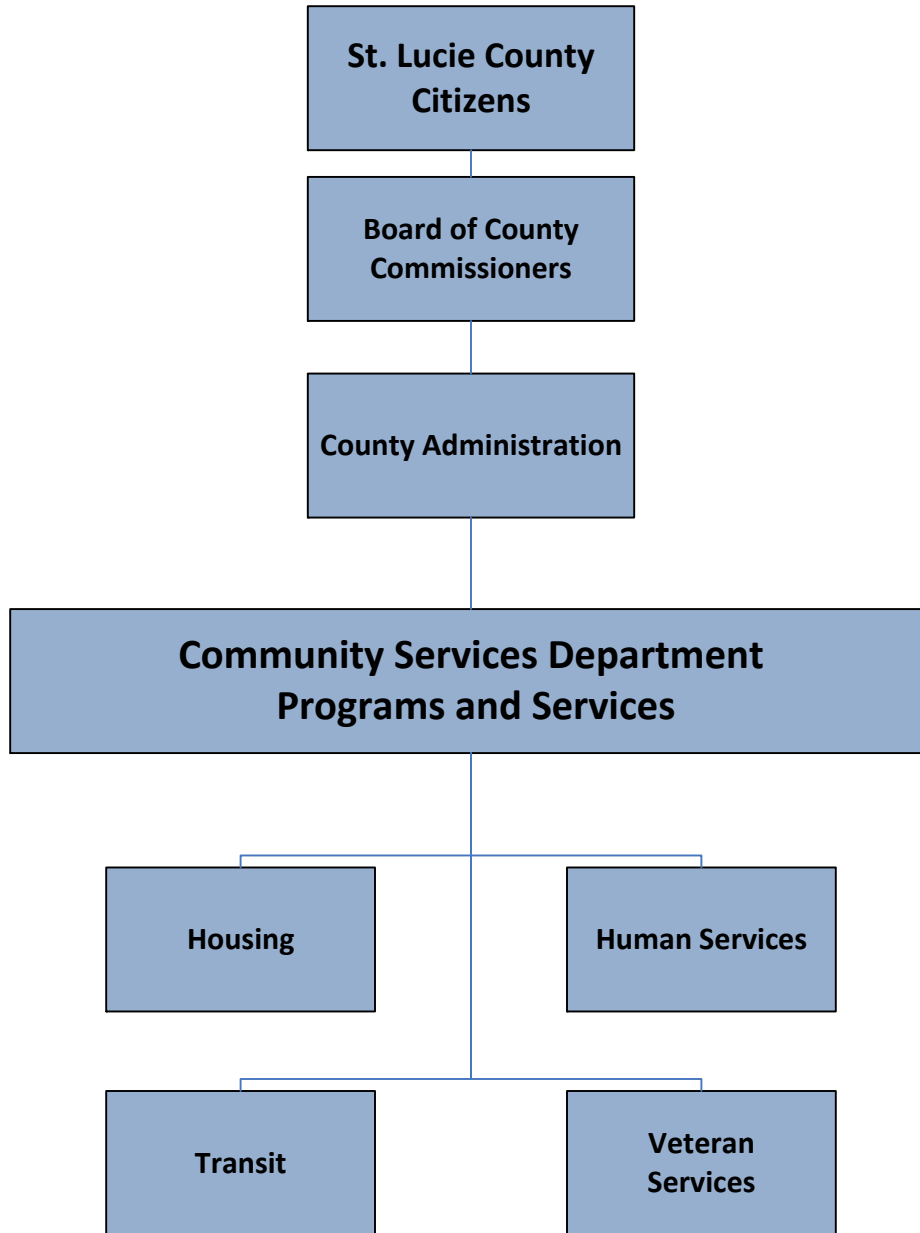
The Airport Division FY19 adopted budget, \$13,187,840 is decreasing by a total of (-\$3,007,386).

- Personnel is increasing by a total of \$114,398 or due to:
 - o An increase in .5 Full-Time Equivalent positions: .5 Full time Director position transferred from County Administration-TCERDA Division
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is decreasing overall by (-\$1,009,214) due to:
 - o A decrease in professional services expenses due to completion of grant funded projects from the prior fiscal year
 - o Marketing services to help draw new businesses to the facility, cost is \$150,000
- Capital Outlay is decreasing by (-\$272,086) due to:
 - o A decrease in building and infrastructure expenses due to completion of grant funded projects from the prior fiscal year
 - o Cancellation of the Noise Study project
 - o Moving the Airfield & Lighting Update project to future years
 - o Offsetting increases include Security Perimeter Fencing and Access Control, cost is \$445,000
- Grants and Aid is remaining the same from the previous year at \$633,098
- Other Uses are decreasing by (-\$1,840,484) due to lower fund balance reserves
 - o Communication expense increases at the Customs Building, cost is \$13,000 per year, placed in project reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-1,030,804	-	-	0
Personnel	508,540	595,975	710,373	114,398
Operating	588,613	2,342,981	1,333,767	(1,009,214)
Capital Outlay	5,494,203	9,983,276	9,711,190	(272,086)
Grants & Aids	432,473	633,098	633,098	0
Other Uses	1,113,304	2,639,896	799,412	(1,840,484)
Total Budgetary Costs	7,106,329	16,195,226	13,187,840	(3,007,386)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	424,654	1,416,329	1,266,329	(150,000)
Special Revenue	6,670,991	9,751,397	6,389,620	(3,361,777)
Capital	10,684	5,027,500	5,531,891	504,391
Total Revenues	7,106,329	16,195,226	13,187,840	(3,007,386)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	3.00	2.00	2.00	0.00
Officials/Managers	1.00	1.00	1.50	0.50
Professionals	-	1.00	1.00	0.00
Service Maintenance	3.00	3.00	3.00	0.00
Technicians	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	8.00	8.00	8.50	0.50



COMMUNITY SERVICES: SUMMARY

MISSION STATEMENT:

Community Services provides assistance to residents to improve quality of life through information, resources and services.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Housing Division

Housing provides direct assistance to income eligible households to meet their needs through preservation and creation of affordable housing. It offers down payment assistance to purchase properties through the following services: First Time Homebuyer Program, and Repair/Rehabilitation/Replacement Programs. When necessary, staff also address disaster recovery initiatives.

FY 18 Accomplishments:

- Provided Housing Rehabilitation Program assistance to 23 homeowners
- Successfully awarded \$750,000 in Community Development Block Grant (CDBG) Small Cities funding from the Florida Department of Economic Opportunity
- Provided down payment assistance to 13 homeowners
- Assisted 8 Tenant Based Rental Program using HOME funds
- Hurricane relief- provided 300 + tarps, tarped 8 roofs, manned three general population shelters

FY 19 Initiatives:

- Receive funding and start housing rehabilitation program using CDBG \$750,000 in funds
- Continue to maximize leveraging of funds and explore funding prospects to enhance programs and services for residents and communities within St. Lucie County
- Explore opportunities to partner with the cities of Port Saint Lucie and Fort Pierce
- Prepare RFA for workforce housing development on surplus property

COMMUNITY SERVICES: SUMMARY

Human Services Division

Human Services offers direct assistance to residents through information, referral and other resources. Coordination is provided to enhance service delivery systems and avoid duplication of services, and to handle all requests for State mandated human service programs. Mandated programs include indigent burials, Health Care Responsibility Act and childhood forensic examinations. Staff also processes contracts, payments and reporting for: County contribution to Medicaid; County Health Department grant match for mental health and alcohol programs; and Board-approved funding for non-profit organizations. Assistance with preparation, response and recovery needs is provided during times of disaster.

FY 18 Accomplishments:

- Partnered with the Tax Collectors office to work with elderly and disabled homeowners in jeopardy of losing their homes due to property tax delinquency
- Supported partners in providing free volunteer income tax assistance to approximately 1400 households, identifying more than \$600,000 in tax credits and providing opportunities for 50 volunteers
- Provided assistance to > 5,000 residents with accessing benefits through; case management, information and referral, use of public computers in the lobby, as well as the Wi-Fi access to overcome barriers to self-sufficiency
- Instituted a voucher system with community partners to streamline service delivery to residents and saved residents \$ 600,000 through the County discount drug card

FY 19 Initiatives:

- Identify new funding sources for programs to assist disadvantaged residents
- Expand long-term Tenant Based Rental assistance to low-income residents to promote asset building and steps out of poverty
- Apply for grants and partner with local non-profits to provide assistance for unmet needs following Hurricane Irma
- Expand the volunteer program to engage clients in local volunteer opportunities and board representation
- Increase the number of sites or expand existing sites to decrease wait times for the Volunteer Income Tax Assistance Program

COMMUNITY SERVICES: SUMMARY

Transit Division

Transit provides public transportation in the form of fixed route and paratransit services; administers and manages local, state and federal grants, including tabulating performance measures; accounts management, program administration, preparing and submitting quarterly compliance reports for compliance with regulatory procedures. The Division conducts its own grant submittals, planning documents and develops new program initiatives. Staff educates the public via community outreach events and social media to increase awareness regarding the County's transit system. It oversees the transit operator (Council on Aging/Community Transit), which provides public transportation to residents and visitors.

FY 18 Accomplishments:

- Administered a grant funded budget totaling \$9.8 million realizing more than \$8.4 million in transit expenditures in 2017
- In addition to formula grant funds, the Transit Division secured discretionary grants from various sources including FTA 5310, CTD Mobility Enhancement Grant, and the FDOT Intermodal Development and Service Development Programs. Over \$4 million in additional discretionary grant applications are pending before the FTA and National Academies of Science and Technology Transportation Research Board
- Implemented the new, Direct Connect Off-Hours Program for the Transportation Disadvantaged
- Implemented a countywide bike-share program consisting of nine stations with fifty bicycles
- Began a new fare free program eliminating the fare box for all fixed route and paratransit services funded through a Transit Division Grant initiative

FY 19 Initiatives:

- Identify new funding opportunities and methods which will maximize the existing budget to provide higher levels of service via customer centric public transportation and infrastructure
- Complete the new, major update to the ten-year Transit Development Program for approval and adoption
- Secure corporate sponsors to sustain the community bike share program
- Develop civil engineering plans for the St. Lucie County Transit Headquarters facility, as identified within the St. Lucie County Transit Development Plan

COMMUNITY SERVICES: SUMMARY

Veteran Services Division

This division serves Treasure Coast Veterans and their families with dignity and compassion and is their principal advocate to ensure they receive the care, support and recognition earned in service to our Nation. Staff processes benefit claims on Veterans behalf for compensation, pension, health care, education, burial, home loans, lost records, property tax exemptions and survivor benefits; provides daily medical transportation services for Veterans to the West Palm Beach Veterans Administration Hospital; and provides handicapped transportation for Veterans requiring specialized service from home to hospital van transportation pickup points and return upon completion

FY 18 Accomplishments:

- Planning and development work with the Florida Department of Veterans Affairs and the Veterans Administration towards March 20, 2018 groundbreaking for the 120 bed Ardie R. Copas State Veterans Nursing Home for St. Lucie County, creating 190 new jobs (when completed)
- \$106,305,000 in compensation and pension benefits obtained for Treasure Coast area Veterans
- 33,004 Veteran services provided
- 171 community outreach events

FY 19 Initiatives:

- Maintain participation in the Ardie R. Copas State Veterans Nursing Home construction process
- Develop outside funding sources to support Veteran Services “Wheelchairs-4-Warriors” program
- Investigate solutions for housing and support services for homeless Veterans

COMMUNITY SERVICES - HOUSING: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percent of the determination of applicant eligibility 45 days from the date the complete application was submitted	N/A	N/A	85%
2.0 Community					
2.50	Maintain a High Quality Of Life	Number of owner-occupied homes preserved or added to housing inventory	36	48	48
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percent of operating budget vs. actual	30%	50%	50%

COMMUNITY SERVICES - HUMAN SERVICES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percent of residents providing a positive rating (excellent) on the customer satisfaction	94%	100%	100%
1.20	Innovation	Number of pilot programs created for low-income residents. (five year period)	N/A	1	1
2.0 Community					
2.50	Maintain a High Quality Of Life	Number of employment supports and services provided to residents	N/A	600	600
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percent of operating budget vs. actual	47%	90%	90%

COMMUNITY SERVICES - TRANSIT: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of events (public presentations, participating in community events and partnership meetings) that increase awareness of transit services	60	70	80
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Value of corporate sponsorships (necessary to sustain the community bike share program)	N/A	N/A	\$69,000
2.30	Promote Economic Development	Increase in the amount of annual, fixed route public transportation trips to employment, education and retail opportunities	201,403	239,248	426,864
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percent of operating budget vs. actual	71%	90%	90%

COMMUNITY SERVICES - VETERAN SERVICES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of community outreach events	167	180	180
2.0 Community					
2.20	Provide For a Safe Community	Number of daily transportation trips to West Palm Beach VA Hospital	5,790	6,102	6,200
3.0 People					
3.10	Develop and Train Workforce	Number of training hours	1,007	960	960
		Number of individual professional development hours	72	96	96
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percent of operating budget vs. actual	61%	90%	90%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Community Services

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-79,674	-	-	0
Personnel	1,740,527	1,903,444	1,964,604	61,160
Operating	1,052,242	1,560,650	1,311,490	(249,160)
Capital Outlay	81,592	534,675	502,346	(32,329)
Grants & Aids	6,507,598	10,617,829	14,522,078	3,904,249
Other Uses	139,090	1,404,728	597,138	(807,590)
Total Budgetary Costs	9,441,374	16,021,326	18,897,656	2,876,330

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	2,728,227	2,466,233	3,148,124	681,891
Special Revenue	6,713,147	13,555,093	15,749,532	2,194,439
Total Revenues	9,441,374	16,021,326	18,897,656	2,876,330

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Human Services	9.00	8.00	8.00	0.00
Housing Services	6.00	5.00	5.00	0.00
Transit	4.00	5.00	5.00	0.00
Veteran Services	11.00	11.00	11.00	0.00
Total Full-Time Equivalents (FTE)	30.00	29.00	29.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Human Services

Highlights

The Human Services Division FY19 adopted budget, \$2,012,027 is increasing by \$817,269.

- Personnel is increasing by a total of \$176,028 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by \$13,978 mostly due to:
 - o An increase in prescriptive medication expenses related to Hurricane Frances Grant funding
- Grants and Aids are increasing by \$726,774 due to:
 - o An increase in grant funding for expenses to Martin County, Okeechobee County related to the Community Services Block Grant
 - o An increase in grant funding for expenses to related to the Continuum of Care Grant and other grants
- Other Uses are decreasing by (-\$99,511) due to lower fund balance reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	663,893	449,957	625,985	176,028
Operating	54,654	49,365	63,343	13,978
Grants & Aids	913,845	489,854	1,216,628	726,774
Other Uses	-	205,582	106,071	(99,511)
Total Budgetary Costs	1,632,392	1,194,758	2,012,027	817,269

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,359,068	990,624	1,158,639	168,015
Special Revenue	273,324	204,134	853,388	649,254
Total Revenues	1,632,392	1,194,758	2,012,027	817,269

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	7.00	6.00	6.00	0.00
Officials/Managers	2.00	2.00	2.00	0.00
Total Full-Time Equivalent (FTE)	9.00	8.00	8.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Housing Services

Highlights

The Housing Division FY19 adopted budget, \$4,046,742 is increasing by a total of \$1,153,164.

- Personnel is decreasing by a total of (-\$70,433) due to:
 - o Defunding of vacant Housing Manager position; offset by an increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is decreasing overall by (-\$363,747) mostly due to:
 - o Completion of grant funded housing repair projects from the prior fiscal year
- Grants and Aids are increasing by \$1,700,619 mostly due to:
 - o New grant funding and prior year unspent grant funding carrying forward
- Other Uses are decreasing by (-\$113,275) due to lower fund balance reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-13,000	-	-	0
Personnel	253,722	477,517	407,084	(70,433)
Operating	499,972	930,583	566,836	(363,747)
Grants & Aids	728,604	1,372,203	3,072,822	1,700,619
Other Uses	13,000	113,275	-	(113,275)
Total Budgetary Costs	1,482,299	2,893,578	4,046,742	1,153,164

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	497,109	550,672	1,311,276	760,604
Special Revenue	985,190	2,342,906	2,735,466	392,560
Total Revenues	1,482,299	2,893,578	4,046,742	1,153,164

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	5.00	4.00	4.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Total Full-Time Equivalent (FTE)	6.00	5.00	5.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Transit

Highlights

The Transit Division FY19 adopted budget, \$12,160,678 is increasing by \$872,625.

- Personnel is decreasing by a total of (-\$67,101) due to:
 - o A decrease in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by \$90,003 due to:
 - o An increase in multiple operating expenses including;
 - o An increase in other contractual services expenses related to the Assistance for Seniors Grant and Service Development Grant
 - o An increase in building and infrastructure expenses less than \$25,000 for bus shelters
 - o An increase in contract labor expenses related to the Bike Sharing Program
 - o Fixed Routes extended hours services are being funded out of the Transit Fund instead of the General Fund
- Capital Outlays is decreasing by (-\$32,329) due to:
 - o A decrease in infrastructure expenses related to expected grant for Treasure Coast Regional Transit Center
 - o A decrease in infrastructure expenses related to completed building projects in the previous fiscal year
- Grants and Aids are increasing by \$1,476,856 due to:
 - o An increase in grant funding and prior year grant funds carrying forward; grant funds are used for operating the Transit system
- Other Uses are decreasing by (-\$594,804) due to lower fund balance reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-66,674	-	-	0
Personnel	236,664	370,716	303,615	(67,101)
Operating	474,642	542,019	632,022	90,003
Capital Outlay	81,592	534,675	502,346	(32,329)
Grants & Aids	4,865,148	8,754,772	10,231,628	1,476,856
Other Uses	126,090	1,085,871	491,067	(594,804)
Total Budgetary Costs	5,717,462	11,288,053	12,160,678	872,625

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	262,829	280,000	-	(280,000)
Special Revenue	5,454,633	11,008,053	12,160,678	1,152,625
Total Revenues	5,717,462	11,288,053	12,160,678	872,625

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	2.00	3.00	3.00	0.00
Professionals	2.00	2.00	2.00	0.00
Total Full-Time Equivalentents (FTE)	4.00	5.00	5.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Veteran Services

Highlights

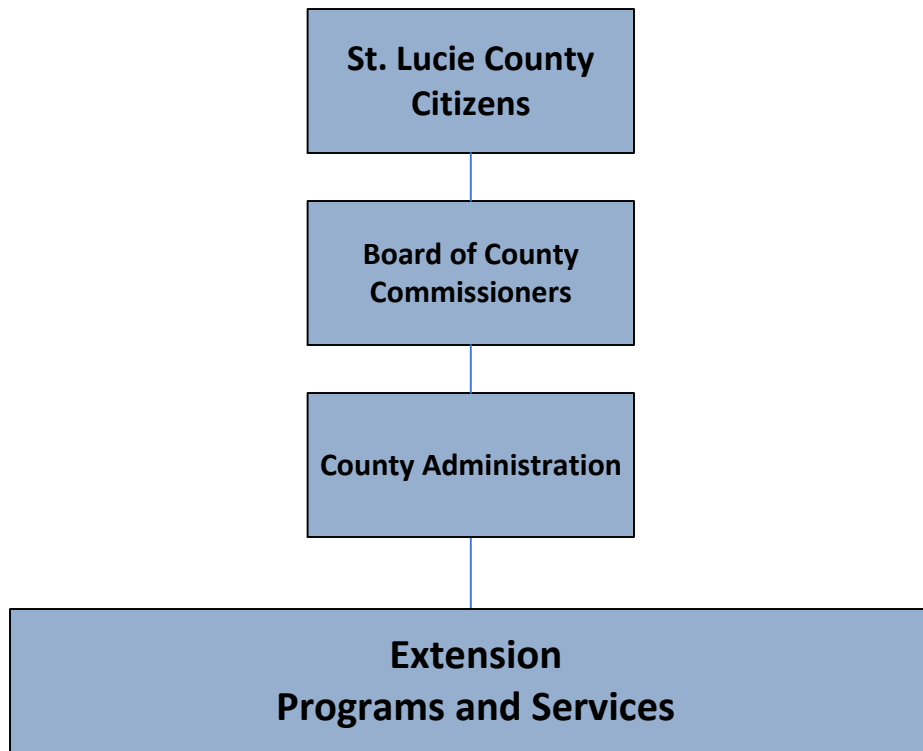
The Veteran Services Division FY19 adopted budget, \$678,209 is increasing by \$33,272.

- Personnel is increasing by \$22,666 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by \$10,606 mainly due to:
 - o An increase of \$11,976 to multiple operating expenses; off-set by reductions in expenses from the Support Services for Veterans Grant
- Grants and Aids are remaining the same

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	586,247	605,254	627,920	22,666
Operating	22,974	38,683	49,289	10,606
Grants & Aids	-	1,000	1,000	0
Total Budgetary Costs	<u>609,221</u>	<u>644,937</u>	<u>678,209</u>	<u>33,272</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	609,221	644,937	678,209	33,272
Total Revenues	<u>609,221</u>	<u>644,937</u>	<u>678,209</u>	<u>33,272</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	5.00	5.00	5.00	0.00
Professionals	1.00	1.00	1.00	0.00
Service Maintenance	5.00	5.00	5.00	0.00
Total Full-Time Equivalentents (FTE)	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>	<u>0.00</u>



ST. LUCIE COUNTY IFAS EXTENSION: SUMMARY

MISSION STATEMENT: The St. Lucie County IFAS Extension fosters partnerships to provide research-based information that leads to solutions for businesses, families, and community members. The St. Lucie County IFAS Extension fosters partnerships to provide research-based information that leads to solutions for businesses, families, and community members.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

- Main Function is to provide Outreach and Education in the following areas:
- 4-H youth development and adult leader volunteer training and management
- Agribusiness and entrepreneurship
- Commercial fruit and crops production including worker protection, farm safety, and food handling safety
- Commercial horticulture, landscape, and nursery management, including pesticide applicator certification and training and green industries best management practices
- Consumer education including food, nutrition, health, and money management
- Natural resource management, including energy and water conservation, and wildlife and invasive species management
- Urban horticulture and Master Gardener volunteer training and management

FY 18 Accomplishments:

- The UF/IFAS Extension office had volunteers offer over 32,120 hours in the community. The total value of donated volunteer hours was over \$729,146. This included all volunteers in the Master Gardeners Program, the Florida Master Naturalist Program and the 4-H Program
- Some of the awards the UF/IFAS Extension Office received were as follows:
 - National Organization for Counties – County Resiliency: Infrastructure, Energy & Sustainability award for “Harmful Algal Bloom Extension Program for the Indian River Lagoon”
 - Florida Entomological Society – Achievement Award for Extension
 - Treasure Coast Chapter of the Florida Association of Environmental Professionals – Outreach and Education Award for St. Lucie County’s Sea Turtle Working Group’s Sea Turtle Lighting and Nest Protection
 - National Organization for Counties – Financial Management
- Consistently improving our teaching environment through in-service training and improving our classroom facilities

FY 19 Initiatives:

- Looking for new alternative agriculture to supplement the loss to the citrus industry due to citrus greening
- Increase awareness by teaching budget and financial programs to reach underserved audiences
- 4H will be working with Samuel S. Gaines Academy regarding agriculture related curriculum for students K-8
- Creation of urban agriculture programs to provide local produce to restaurants and farmers markets

ST LUCIE COUNTY IFAS EXTENSION: PERFORMANCE MEASURES					
OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of customer surveys rated as satisfied/very satisfied	92%	92%	92%
		Number of website hits to http://stlucie.ifas.ufl.edu	211,860	290,000	290,000
		Percentage of customer questions answered the same day	92%	92%	92%
		Number of educational information requests from website	324,610	400,000	400,000
2.0 Community					
2.20	Provide For a Safe Community	Number of agricultural workers trained in pesticide and worker protection safety	622	700	700
		Number of landscape and natural area workers trained in pesticide and worker protection safety	150	150	150
2.30	Promote Economic Development	Number of professional certifications issued which aid in business expansion	200	250	250
2.40	Protect The Natural Resources	Number of Landscape, Nursery and Agricultural workers trained on how to protect the environment through the application of Best Management Practices	260	300	300
2.50	Maintain a High Quality Of Life	Value of volunteer hours providing educational resources to youth, families, and the community	\$729,147	\$700,000	\$750,000
3.0 People					
3.10	Develop and train workforce	Number of workers trained from the landscape, agricultural and natural	500	600	600
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percent of operating budget vs. actual	90%	97%	97%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Extension

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	615,972	706,350	682,304	(24,046)
Operating	71,558	69,499	83,574	14,075
Total Budgetary Costs	687,530	775,849	765,878	(9,971)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	644,718	711,453	696,052	(15,401)
Special Revenue	42,812	64,396	69,826	5,430
Total Revenues	687,530	775,849	765,878	(9,971)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Extension	11.13	11.00	11.00	0.00
Total Full-Time Equivalents (FTE)	11.13	11.00	11.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Extension

Highlights

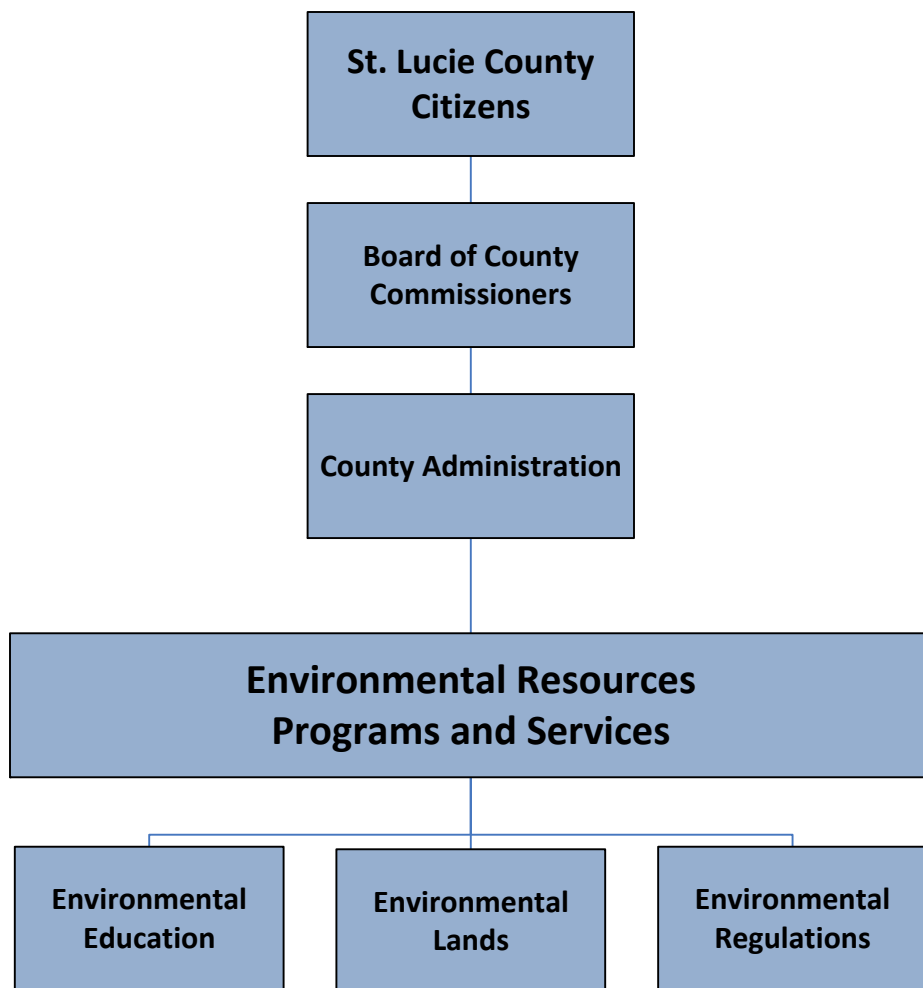
The IFAS Extension Department FY19 adopted budget, \$765,878 is decreasing by a total of \$9,971.

- Personnel is decreasing by a total of \$24,046 due to:
 - o Entry level salary vs. retired level salary creating decrease, although the following expenses are increasing,
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by a total of \$14,075 mostly due to:
 - o Increase in other contractual services for portion of Sea Grant Extension position held in Martin County

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	615,972	706,350	682,304	(24,046)
Operating	71,558	69,499	83,574	14,075
Total Budgetary Costs	<u>687,530</u>	<u>775,849</u>	<u>765,878</u>	<u>(9,971)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	644,718	711,453	696,052	(15,401)
Special Revenue	42,812	64,396	69,826	5,430
Total Revenues	<u>687,530</u>	<u>775,849</u>	<u>765,878</u>	<u>(9,971)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	5.13	5.00	5.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	4.00	4.00	4.00	0.00
Service Maintenance	1.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>11.13</u>	<u>11.00</u>	<u>11.00</u>	<u>0.00</u>



ENVIRONMENTAL RESOURCES: SUMMARY

MISSION STATEMENT:

Preserve, protect, and enhance St. Lucie County's natural resources through sustainable land management practices, regulations, ecotourism, environmental education and community outreach.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Environmental Resources manages the Environmentally Significant Lands Program; maintains and restores ecosystems, providing public access and passive recreational amenities throughout the County's preserves and Greenways and Trails systems. Staff reviews proposed developments to ensure compliance with the County's Comprehensive Plan, as well as, compatibility with the Land Development Code and the County's long-term vision; providing environmental consulting and land management services to reduce expenditures, increase efficiencies and promote environmentally sustainable growth. The department cultivates knowledge, nurtures a sense of wonder, and inspires stewardship for the natural world through education, artistic expression, collaboration, citizen involvement, volunteerism and celebration.

Natural Resources/Environmental Lands Division

FY 18 Accomplishments:

- Received: \$1.6 million in competitive funding assistance and grant-related projects
- Managed & Restored: 5,400 acres of the preserves, the Treasure Coast International Airport and other public properties through land management services
- Maintained: 10,000 acres and more than 42 miles of trails for public access and passive recreation

FY 19 Initiatives:

- Fulfill grant & funding requirements including the Land & Water Conservation Fund grant for Petravice Preserve (\$400,000), the Florida Communities Trust grants at Myers-Stickel and Cypress Creek Preserve (\$1.9M), the Florida Fish & Wildlife Conservation Commission – Aquatic Habitat Restoration Enhancement Section funding for Teague Hammock Preserve and Richard E. Becker Preserve (\$600,000), the FDOT SUN Trail grants to plan, engineer, and construct the East Coast Greenway(\$1.2M), the St. Lucie River Issues Team grant for D.J. Wilcox Preserve (\$68,000), and the Indian River Lagoon National Estuary Program grant for Wesley's Island (\$60,000). Lands also plans to seek Army Corps funding for the North Fork St. Lucie River and Florida Inland Navigational District infrastructure dollars for Walton Scrub Preserve
- Provide land management and environmental services to all County Departments to reduce overall expenditures and to meet mandates associated with permitting and funding agreements
- Achieve a prescribed fire frequency of 12 prescribed burns/year or 1,000 acres/year and continue to improve infrastructure within the preserves

ENVIRONMENTAL RESOURCES: SUMMARY

Environmental Regulations Division

FY 18 Accomplishments:

- Provided environmental consulting services to the Airport, Engineering, and Administration saving the County an estimated \$250,000 in outside consulting fees. Projects include:
 - The Federal Aviation Administration (FAA) Environmental Assessment for the MRO Hangar Grant No. 04-01-07168
 - Environmental planning and permitting for the future MRO hanger airport expansion, environmental mitigation planning port expansion
 - The monitoring of Scrub-Jays habitat required per the Taxiway G US Fish and Wildlife Service Biological Opinion
 - The permitting of the Indrio Savannahs Preserve Gopher Tortoise Recipient Site with the Florida Fish and Wildlife Conservation Commission (FWC)
 - Began the development of a Countywide Habitat Conservation Plan for the Federally Threatened Florida Scrub-Jay. This will aid in expediting Federal environmental permitting timeframes for areas such as the Treasure Coast International Airport (TCIA) where Scrub-Jays or their habitat is present
- Reduced environmental permit review timeframes from an average of 10 business days down to 2 business days
- Reviewed and processed 923 vegetation/dune trimming/dock and seawall permits, compared to 733 in 2016-2017. This is a 26% increase in permit activity, which increased our permit revenue by 18%. Reviewed 75 site plan/land use/zoning applications, which is a 12% increase from 2016-2017

FY 19 Initiatives:

- Continue to increase Countywide efficiencies by utilizing ERD resources (Staff expertise, equipment, etc.) to provide environmental consulting services (environmental assessments, reporting, permitting, monitoring, etc.), project management and land management services;
- Promote environmentally sustainable growth at Treasure Coast International Airport and the surrounding area by completing the St. Lucie County Habitat Conservation Plan (HCP) for the Federally Threatened Scrub-Jay;
- Review and revise the resource protection elements Land Development Code and Comprehensive Plan as necessary

ENVIRONMENTAL RESOURCES: SUMMARY

Environmental Education & Community Outreach (EECO) Division

FY 18 Accomplishments:

- Successfully launched a new environmental and tourism event called “Procession of the Species,” which involved numerous formal and informal partnerships with artists, Indian River State College, Fort Pierce Main Street, Indian River Science Fest, Boys & Girls Club, Lions Club, Heathcote Botanical Gardens, Jr. Friends of Savannas State Park, 4-H clubs, Manatee Observation & Education Center, private businesses, and several public and private primary schools. Dozens of volunteers assisted with planning, making costumes, and leading ‘Creativity Saturday’ sessions prior to the event. In total, over 200 people participated in the parade, and volunteers gave a total of 1,270 hours of service. St. Lucie County’s Media Team won an Addy Award in the Sales & Marketing Campaign category for the Procession of the Species Campaign from the Treasure Coast Chapter of the American Advertising Federation
- The 2017 Earth Day Festival was the largest event to date, in terms of both exhibitors and performers as well as attendees. The Festival nearly doubled the number of exhibitors from 50 to 80; significantly increased the festival area; and hosted numerous local musical and performance talent on its three stages. Approximately 4,000 people attended the Festival
- Volunteer services had a record-breaking year, seeing a 55% increase in the number of volunteers who gave 6,362 hours engaging visitors, leading hikes, assisting with school programs, and maintaining the Oxbow Eco-Center’s animal ambassadors. Volunteers were the driving force behind several programs and amenities, including Explore Archery classes, jewelry making classes, and the installation of a new Florida Heritage Trail and brochure. Working with the Indian River Lagoon Aquatic Preserves, the Oxbow launched a new micro-plastics citizen science program

FY 19 Initiatives:

- St. Lucie Water Champions initiative – launch new multi-faceted program that brings diverse populations and organizations together around a common vision of clean water and healthy habitats, utilizing committed partners including the City of Port St. Lucie, City of Fort Pierce, Indian River State College, United Against Poverty, St. Lucie Health Department, Conservation Alliance, and St. Lucie Audubon Society
- Continue to build partnerships and develop innovative programs with public and private primary schools, colleges and universities, community organizations, businesses, and governmental agencies
- Continue offering the highest quality trainings and certifications to aid ecotourism businesses, volunteers, and the general public, including Florida Master Naturalist and Certified Interpretive Trainer, Guide and Host, and Leave No Trace

ENVIRONMENTAL RESOURCES - ENVIRON. EDUCATION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of customer feedback results which are positive	100%	100%	100%
2.0 Community					
2.20	Provide For a Safe Community	Number of youth volunteers &/or after-school program participants	4,323	4300	4,300
2.30	Promote Economic Development	Number of businesses engaged in ecotourism development / activities	13	14	15
2.40	Protect The Natural Resources	Number of sustainable / green initiatives recommended by the Green Taskforce	0	0	1
2.50	Maintain a High Quality Of Life	Number of adult and youth participants in programs	33,710	33,000	34,000
		Number of visitors per year to Oxbow Eco-Center	32,136	32,000	32,000
3.0 People					
3.10	Develop and Train Workforce	Number of hours of training / education for staff and volunteers	1,078	1,200	1,200
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial	Percentage Operating Budget vs. Actual	93%	97%	97%

ENVIRONMENTAL RESOURCES - LAND MANAGEMENT: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of up-to-date ERD preserves webpages.	30%	50%	75%
		Number of responses to online survey about guided nature program and preserves visited.	120	140	150
		Percentage of registrations for nature programs made online.	80%	85%	90%
1.20	Innovation	Percentage of ERD Preserve printed materials upgraded to digital format.	10%	15%	20%
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of preserves with up-to-date kiosks.	50%	70%	90%
		Percentage of preserves with outstanding requirements for infrastructure and amenities.	45%	40%	35%
		Percentage of water project readiness vs. conceptual (i.e. ready for turn dirt funding if available).	10%	20%	30%
2.20	Provide For a Safe Community	Percentage of preserves within urban interface areas that are maintained with wildfire mitigation principles.	80%	85%	90%
		Percentage of preserves that provide up-to-date rules, maps, and safety information.	50%	80%	90%
		Percentage of trails that provide up-to-date trail makers to mitigate for lost hikers scenarios	70%	80%	90%
		Percentage of preserves where gates are closed at night.	10%	15%	25%
		Percentage of applicable facilities equipped with up-to-date security systems.	5%	10%	20%
		Percentage of preserves covered by a work camper program for presence purposes.	5%	20%	40%
2.30	Promote Economic Development	Number of online visitations to ERD preserves webpages per year.	2,000	5,000	8,000
		Number of participants attending ERD Preserve related nature and outreach programs/events.	900	1000	1,100

ENVIRONMENTAL RESOURCES - LAND MANAGEMENT: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
2.40	Protect The Natural Resources	Percentage cover of category 1 invasive species on SLC parks and preserves.	70%	60%	50%
		Percentage of upland habitat in fire rotation.	25%	35%	45%
		Percentage of habitat in maintenance condition/rotation for exotics and prescribed fire.	45%	50%	60%
		Percentage of impaired wetlands on SLC preserves.	95%	90%	80%
2.50	Maintain a High Quality Of Life	Percentage of regional greenway & trails implemented (of 75 miles planned).	15%	20%	25%
		Percentage of SLC owned preserves open to the public.	70%	80%	85%
3.0 People					
3.10	Develop and Train Workforce	Percentage of staff with over 5 years of experience.	70%	80%	90%
		Percentage of staff trained with basic wildland fire training (S130/190, red card qualified).	70%	85%	95%
		Percentage of staff trained for intermediate wildland fire behavior (S290).	70%	80%	80%
		Percentage of staff trained for fire operations in the wildland-urban interface (S215).	70%	80%	90%
		Percentage of staff trained and certified as a prescribed fire	40%	50%	50%
		Percentage of staff trained in the FEMA incident command training.	50%	75%	90%
		Percentage of staff trained or requalified as a first responder.	80%	80%	90%
		Percentage of nature program contractors and volunteers trained in CPR and Emergency SOPs.	90%	95%	100%
		Number of advanced land management training/ certification/ ceu's hours earned by staff.	N/A	60	80
		Number of hours of customer service training attended by staff.	N/A	40	40

ENVIRONMENTAL RESOURCES - LAND MANAGEMENT: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
4.0 Financial					
4.10	Provide Transparent and Accountable Financial Management	Percentage Operating Budget vs. Actual	94%	95%	100%
		Cost Savings Provided to SLC Departments (Airport, Parks, Mosquito Control, & Public Works).	\$275,000	\$300,000	\$250,000
		ERD Grants awards for infrastructure (savings).	\$1.6M	500,000	\$1.3M
		ERD Grants awards for habitat restoration(savings).	459,229	500,000	500,000
		Number of volunteer/ partnership hours donated annually.	600	650	700
		Budget cost Savings through volunteer/partnership hours (based on 2015 Independent sector \$23.65).	\$14,190	\$15,3723	\$16,555

ENVIRONMENTAL RESOURCES - REGULATIONS: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of Customer Service Survey feedback of Grade “A” per overall feedback results	100%	100%	100%
		Percentage of projects processed exceeding LDC timeframe maintaining LDC compliance	100%	100%	100%
		Average Vegetation Removal Permit Review Time	10 days	2 days	2 days
		Average landscape inspection for Zoning Compliance Review time	5 days	2 days	2 days
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of plants/trees used in Countywide gateway corridor or restoration/landscape projects that were donated to or purchased for the ERD nursery from tree mitigation fund	20%	30%	40%
2.20	Provide For a Safe Community	Percentage of Economic Development site plans processed with expedited review times	100%	100%	100%
2.40	Protect The Natural Resources	Environmental permits processed	923	1100	1100
		Percentage of permits and site plans where required tree mitigation is provided via onsite tree mitigation or 25% upland habitat set aside	50%	60%	70%
		Number of sea turtle informational signs provided to SLC residents	20	20	20
		Number of outreach and education efforts (informational videos, classes, brochures, and SLCTV media spot) on current natural resource regulations	7	10	13
		Percentage of preserve areas within approved developments protected under a recorded Conservation Easement, in favor of the County	100%	100%	100%
		Percentage of preserve areas within approved developments that are managed according to the ERD approved Preserve Area Management Plan (PAMP)	90%	95%	100%

ENVIRONMENTAL RESOURCES - REGULATIONS: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
2.50	Maintain a High Quality Of Life	Percentage of abatement for Environmental Resources code enforcement cases	100%	100%	100%
3.0 People					
3.10	Develop and Train Workforce	Number of training hours per employee	45	55	65
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	88%	100%	100%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Environmental Resources

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	1,264,019	1,448,348	1,602,485	154,137
Operating	668,779	727,933	916,588	188,655
Capital Outlay	579,710	539,318	475,000	(64,318)
Grants & Aids	-	5,000	5,000	0
Other Uses	-	3,626,784	4,253,745	626,961
Total Budgetary Costs	2,512,508	6,347,383	7,252,818	905,435

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,651,412	1,800,319	2,359,238	558,919
Special Revenue	331,778	1,517,169	1,727,197	210,028
Capital	529,318	3,029,895	3,166,383	136,488
Total Revenues	2,512,508	6,347,383	7,252,818	905,435

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Land Management	8.00	8.00	8.00	0.00
Admin - Environmental Resources	2.00	2.00	2.00	0.00
Environmental Education	3.60	4.00	5.00	1.00
Environmental Regulations	4.00	5.00	5.00	0.00
Total Full-Time Equivalents (FTE)	17.60	19.00	20.00	1.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Land Management

Highlights

The Land Management Division FY19 adopted budget, \$5,809,659 increased by a total of \$788,918.

- Personnel is increasing by a total of \$29,644 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by a total of \$201,411 mainly due to:
 - o An increase in other contractual services expenses related to the carrying forward of the Roberts Preserve project
- Capital Outlays is decreasing by a total of (-\$64,318) mainly due to:
 - o Capital expenses related to the Roberts Preserve project are reclassified to operating
 - o An increase of \$80,000 to purchase all-terrain high water vehicle
 - o An increase of \$70,000 to complete Platts Creek Field Station Shop building
- Other Uses is increasing by a total of \$622,181 due to higher fund balance in project reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	541,735	580,061	609,705	29,644
Operating	490,017	528,880	730,291	201,411
Capital Outlay	579,710	539,318	475,000	(64,318)
Other Uses	-	3,372,482	3,994,663	622,181
Total Budgetary Costs	1,611,462	5,020,741	5,809,659	788,918

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,082,144	1,204,207	1,662,491	458,284
Special Revenue	-	786,639	980,785	194,146
Capital	529,318	3,029,895	3,166,383	136,488
Total Revenues	1,611,462	5,020,741	5,809,659	788,918

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Officials/Managers	3.00	3.00	3.00	0.00
Technicians	5.00	5.00	5.00	0.00
Total Full-Time Equivalentents (FTE)	8.00	8.00	8.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Admin - Environmental Resources

Highlights

The Environmental Resources Administration Division FY19 adopted budget, \$276,201 is increasing by a total of \$5,414.

- Personnel is increasing by a total of \$4,414 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by a total of \$1,000 mainly due to:
 - o An increase in travel expenses for Director traveling to the National Association of Environmental Professionals Annual Conference

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	197,071	197,649	202,063	4,414
Operating	72,317	73,138	74,138	1,000
Total Budgetary Costs	<u>269,389</u>	<u>270,787</u>	<u>276,201</u>	<u>5,414</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	269,389	270,787	276,201	5,414
Total Revenues	<u>269,389</u>	<u>270,787</u>	<u>276,201</u>	<u>5,414</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Professionals	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Environmental Education

Highlights

The Environmental Education Division FY19 adopted budget, \$455,294 increased by a total of \$94,059.

- Personnel is increasing by a total of \$107,815 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o In FY 2018, 1.0 FTE added, Sr. Environmental Education Coordinator Position
- Operating is decreasing overall by (-\$13,756) mostly due to:
 - o A decrease in various expenses related to contract labor, promotional advertising, operating supplies and concession supplies
- Grants and Aids did not have any changes

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	239,518	271,275	379,090	107,815
Operating	84,625	84,960	71,204	(13,756)
Grants & Aids	-	5,000	5,000	0
Total Budgetary Costs	<u>324,143</u>	<u>361,235</u>	<u>455,294</u>	<u>94,059</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	299,880	325,325	420,546	95,221
Special Revenue	24,263	35,910	34,748	(1,162)
Total Revenues	<u>324,143</u>	<u>361,235</u>	<u>455,294</u>	<u>94,059</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	0.60	1.00	1.00	0.00
Professionals	3.00	2.00	3.00	1.00
Technicians	-	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>3.60</u>	<u>4.00</u>	<u>5.00</u>	<u>1.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Environmental Regulations

Highlights

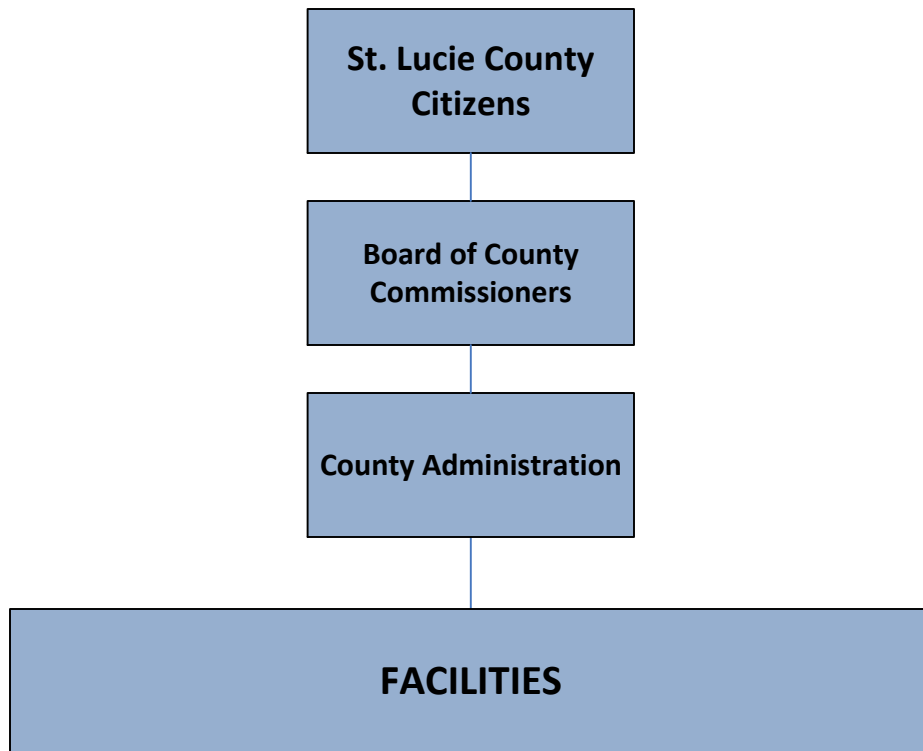
The Environmental Regulations Division FY19 adopted budget, \$711,664 is increasing by a total of \$17,044.

- Personnel is increasing by a total of \$12,264 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o In FY 2018, 1.0 FTE added, Sr. Environmental Education Coordinator Position
- Operating did not have any changes
- Other Use is increasing by a total of \$4,780 due to higher fund balance reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	285,695	399,363	411,627	12,264
Operating	21,820	40,955	40,955	0
Other Uses	-	254,302	259,082	4,780
Total Budgetary Costs	<u>307,515</u>	<u>694,620</u>	<u>711,664</u>	<u>17,044</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	307,515	694,620	711,664	17,044
Total Revenues	<u>307,515</u>	<u>694,620</u>	<u>711,664</u>	<u>17,044</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	-	2.00	2.00	0.00
Professionals	3.00	1.00	1.00	0.00
Technicians	-	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>	<u>0.00</u>



FACILITIES: SUMMARY

MISSION STATEMENT:

To enhance the quality of life in St. Lucie County by providing excellent customer service, while building a strong community with memorable, positive, professional experiences for our employees, citizens, and visitors to our facilities and public buildings.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

The Facilities Department takes great pride in the delivery of excellent project management support for all capital improvements to County Departments and Constitutional Offices. The Department maintains the interior, exterior, and ancillary structures of all 164 County buildings, with additional facilities increasing within the next fiscal year. Priorities include: promoting a level of environmental stewardship that focuses on health and safety; promoting sustainability and energy efficiency; preserving the integrity of the buildings infrastructure; and ensuring a safe community.

The Department also renovates and/or constructs new buildings infrastructure to support efficiency enhancements and effectiveness improvements for the benefit of the community; provides state regulated document storage and maintenance of its storage facility; and delivers excellent customer service through a professional facilities maintenance software system.

FY 18 Accomplishments:

- Expanded Work Order system for County-wide use as well as all Constitutional offices, including the Rock Road Jail
- Replaced 34 older light fleet vehicles with more energy efficient vehicles, providing for transparent and accountable financial management
- Completed project management throughout the construction phase of the new Tax Collector's office in Tradition with construction completed by FY18 Quarter 4
- Completed renovations at Fort Pierce Library, including new flooring and paint
- Completed design and construction of the St. Lucie County Administration Building parking lot drainage improvements
- Partnered with the City of Fort Pierce to complete the Melody Lane Parking Lot improvements
- Implemented Emergency Management/FEMA Certifications of identified staff

FY 19 Initiatives:

- Complete 100% of planned Capital Improvement Projects within budget year
- Continue to replace aging vehicle fleet and promote vehicle safety through the Light Fleet Replacement Program, transitioning from 7 year to 5 year, and liquidate surplus vehicles/equipment upon identification by utilizing online auctions

FACILITIES: SUMMARY

- Incorporate Americans with Disabilities Act (ADA) Assessments into 100% of safety audits conducted while continuing to improve/update the appearance of County facilities and public accessibility
- Continue advancements to implement and maintain the County-wide backup power plan for key locations during declared disasters
- Engage Custodial staff and improve culture in an effort to increase retention rate to 90%; perform at level 3 “Healthy & Comfortable” by Custodial and Maintenance staff based on industry standards:
 - Custodial Rate – 17,000-19,375 sq. ft. per one (1) FTE
 - Building Maintenance Rate – 50,000 sq. ft. of building space per one (1) FTE

FACILITIES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of preventative maintenance work orders per year	10%	20%	30%
		Percentage received and completed work orders	85%	90%	95%
		Percentage of customer feedback received	10%	50%	70%
		Percentage of work order surveys received	N/A	30%	50%
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of projects on schedule, meeting timelines for completion/yearly	85%	90%	90%
		Percentage of projects completed within budget	85%	90%	90%
		Percentage of unplanned or emergency work orders	90%	80%	70%
2.20	Provide For a Safe Community	Percentage of Fleet at or below 70K miles	65%	80%	85%
		Percentage of Fleet at or below 7 years	98%	100%	100%
		Percentage of staff completing defensive driving class	50%	65%	75%
		Percentage of buildings assessed per year	16%	25%	25%
2.40	Protect The Natural Resources	Percentage of kilowatt hours used in all facilities with personal computer and energy management systems per year	N/A	10%	10%
3.0 People					
3.10	Develop and Train Workforce	Percentage of staff completing LEAP training programs	50%	70%	85%
		Percentage of staff completing FEMA/ Emergency Management Training	10%	30%	70%
		Percentage of staff participating in annual and bi-monthly safety reviews	40%	50%	70%
		Percentage of staff attending trades/skills training programs	50%	70%	75%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	68%	90%	95%
		Percentage of Facility Maintenance Improvement Plan budget vs. actual	45%	75%	90%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Facilities

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	3,921,965	4,016,683	4,288,142	271,459
Operating	5,087,404	6,270,412	5,843,825	(426,587)
Capital Outlay	8,601,955	2,188,812	1,243,912	(944,900)
Other Uses	140,000	-	-	0
Total Budgetary Costs	17,751,324	12,475,907	11,375,879	(1,100,028)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	4,499,134	5,628,075	5,803,199	175,124
Special Revenue	5,109,293	5,751,638	4,683,839	(1,067,799)
Capital	8,142,897	1,096,194	888,841	(207,353)
Total Revenues	17,751,324	12,475,907	11,375,879	(1,100,028)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Facilities	75.46	71.79	71.77	(0.02)
Total Full-Time Equivalents (FTE)	75.46	71.79	71.77	(0.02)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Facilities

Highlights

The Facilities Department FY19 adopted budget of \$11,375,879 is decreasing by \$1,100,028:

- Personnel is increasing by \$271,459 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o Reclassification and consolidation of four (4) 0.63 FTE custodial positions to two (2) 1.0 FTE Custodial Foreman positions, and one (1) 0.50 FTE part time custodial position

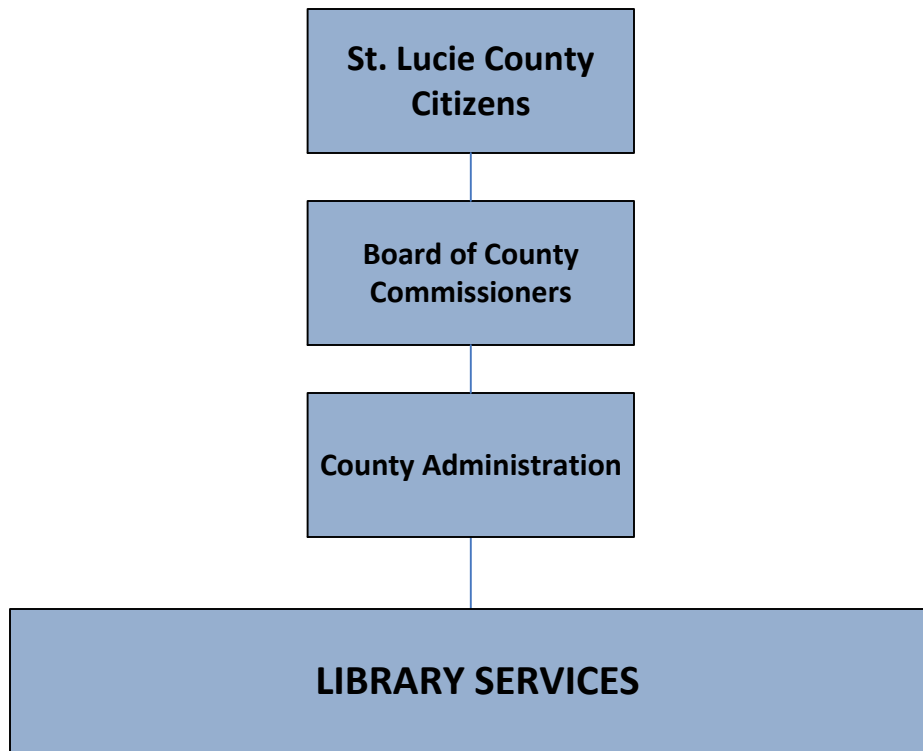
- Operating is decreasing by \$426,587 due to:
 - o Overall reduction in the Maintenance Improvement Projects budget
 - o The spend-down and/or completion of various Maintenance Improvement Projects
 - o Funding of \$155,818 for Clerk of Court Building Maintenance

- Capital Outlay is decreasing by \$944,900 due to:
 - o The spend-down and/or completion of various Capital Improvement Projects

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	3,921,965	4,016,683	4,288,142	271,459
Operating	5,087,404	6,270,412	5,843,825	(426,587)
Capital Outlay	8,601,955	2,188,812	1,243,912	(944,900)
Other Uses	140,000	-	-	0
Total Budgetary Costs	17,751,324	12,475,907	11,375,879	(1,100,028)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	4,499,134	5,628,075	5,803,199	175,124
Special Revenue	5,109,293	5,751,638	4,683,839	(1,067,799)
Capital	8,142,897	1,096,194	888,841	(207,353)
Total Revenues	17,751,324	12,475,907	11,375,879	(1,100,028)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	5.00	5.00	5.00	0.00
Officials/Managers	2.00	3.00	3.00	0.00
Professionals	1.00	2.00	2.00	0.00
Service Maintenance	35.79	30.79	30.77	(0.02)
Skilled Craft	29.67	29.00	29.00	0.00
Technicians	2.00	2.00	2.00	0.00
Total Full-Time Equivalent (FTE)	75.46	71.79	71.77	(0.02)



LIBRARY SERVICES: SUMMARY

MISSION STATEMENT:

To advance knowledge, inspire lifelong learning, and strengthen our community.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Library Services

- Provide residents of all ages with a welcoming place to imagine, explore, create, learn and engage in the community
- Provide up-to-date resources in a variety of formats, including a full gamut of recreational and informational reading across multiple formats
- Provide residents with digital opportunities, including technology instruction, access to free WI-FI, Internet, databases and downloadable audio and E-books
- Provide youth and teens with opportunities for enhanced literacy and learning

FY 18 Accomplishments:

- Completed and opened the County's 6th Branch Library, the Paula A. Lewis Branch Library
- Opened the Library's 2nd Creation Station Studio, complete with 3D printing, virtual reality, animation and recording capabilities
- Launched the Library's e-newsletter
- Launched a mobile computer lab, featuring hands on group technology instruction at all branches
- Applied for and won a nationally competitive Summer Reading Program Grant funding, the County's first ever Sensory Storytime for families with special needs children
- Circulated 750,000 books, DVDs and e-books and hosted over 900,000 in-person and virtual visitors

FY 19 Initiatives:

- Develop quality curricula for multiple technology classes and offer a robust menu of classes throughout the Library system
- Upgrade adult furniture at the Port St. Lucie Branch Library
- Increase the Library's e-newsletter distribution by 25%
- Refocus and add additional depth to the Library's early literacy activities
- Find additional ways to benefit residents by collaborating with complementary organizations and individuals, such as CareerSource, Learn To Read, Rupert Smith Law Library, and local artists, writers and experts

LIBRARY SERVICES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of service hours per week	229.5	276.5	276.5
		Number of E-items circulated	84,822	110,000	115,000
		Number of Wi-Fi sessions	48,780	53,000	56,000
1.20	Innovation	Percentage of branch outlets providing individual and group digital instruction	95%	100%	100%
2.0 Community					
2.50	Maintain a High Quality Of Life	Number of patrons attending library programs	30,259	35,000	37,000
		Number of Summer Reading Challenge participants	3,324	3,630	3,800
3.0 People					
3.10	Develop and Train Workforce	Number of staff development hours	1,495	1,850	1,950
4.0 Financial					
4.10	Provide Transparent and Accountable Financial	Percentage of Operating Budget vs. Actual	76%	90%	90%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Library Services

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	2,912,827	3,479,127	3,413,475	(65,652)
Operating	1,229,295	1,126,368	1,096,157	(30,211)
Capital Outlay	2,663,462	654,693	636,000	(18,693)
Other Uses	-	495,283	236,434	(258,849)
Total Budgetary Costs	6,805,583	5,755,471	5,382,066	(373,405)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	4,331,456	4,685,215	4,618,900	(66,315)
Special Revenue	99,698	122,931	124,732	1,801
Capital	2,374,430	947,325	638,434	(308,891)
Total Revenues	6,805,583	5,755,471	5,382,066	(373,405)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Library Services	63.00	63.00	63.00	0.00
Total Full-Time Equivalents (FTE)	63.00	63.00	63.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Library Services

Highlights

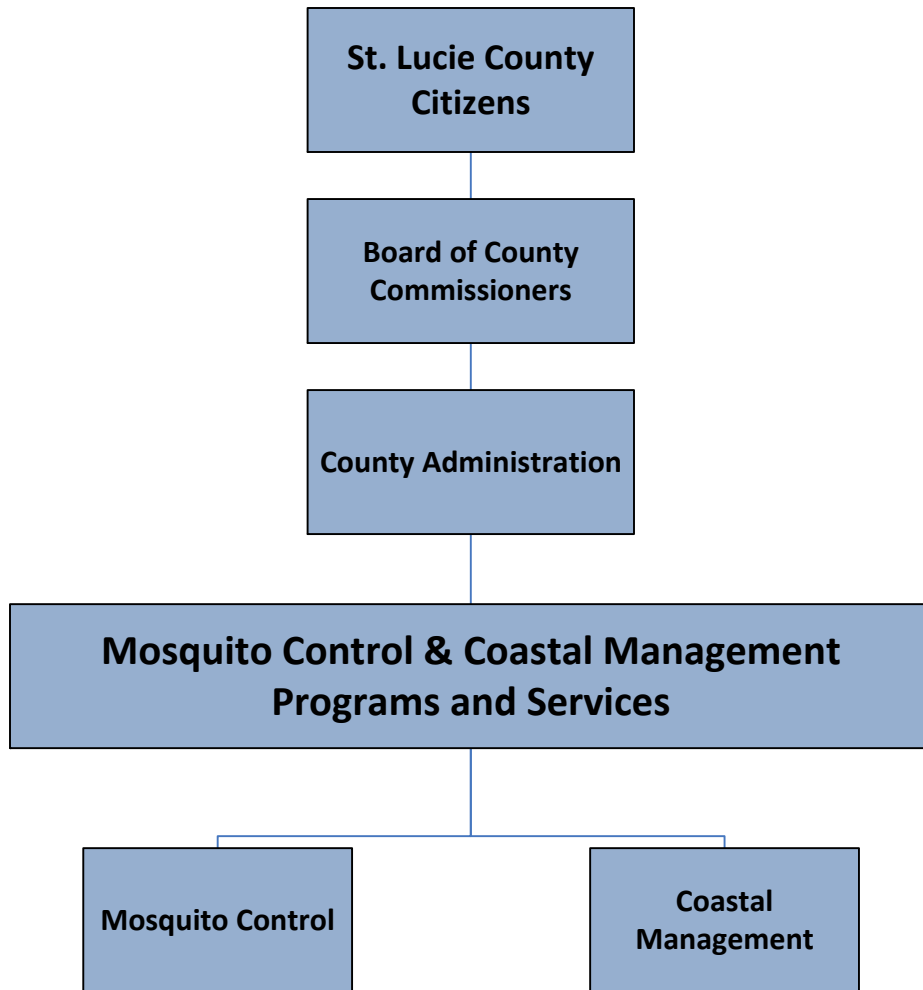
Library Services FY19 adopted budget, \$5,382,066 is decreasing by (-\$373,405).

- Personnel is decreasing by (-\$65,652) due to:
 - o A decrease in the health insurance costs and other offsetting increases including annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is decreasing by (-\$30,211) due to:
 - o Reduction in building expenses related to completion of the Lewis Library
- Capital Outlays is decreasing by (-\$18,693) due to:
 - o Reduction in building expenses related to completion of the Lewis Library
 - o Offsetting increases include \$23,000 for table and chair upgrades paid for using Library impact fees
- Other Uses are decreasing by (-\$258,849) due to reduction in fund balance reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	2,912,827	3,479,127	3,413,475	(65,652)
Operating	1,229,295	1,126,368	1,096,157	(30,211)
Capital Outlay	2,663,462	654,693	636,000	(18,693)
Other Uses	-	495,283	236,434	(258,849)
Total Budgetary Costs	6,805,583	5,755,471	5,382,066	(373,405)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	4,331,456	4,685,215	4,618,900	(66,315)
Special Revenue	99,698	122,931	124,732	1,801
Capital	2,374,430	947,325	638,434	(308,891)
Total Revenues	6,805,583	5,755,471	5,382,066	(373,405)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	44.00	44.00	44.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	9.00	9.00	9.00	0.00
Service Maintenance	9.00	9.00	9.00	0.00
Total Full-Time Equivalents (FTE)	63.00	63.00	63.00	0.00



MOSQUITO CONTROL & COASTAL MANAGEMENT SERVICES: SUMMARY

MISSION STATEMENT: The Mosquito Control and Coastal Management Services Department consists of the Mosquito Control District and the Erosion District, both of which are dependent taxing districts. The mission of the Mosquito Control District is to reduce the risks of mosquito-borne diseases and improve the quality of life in our community by implementing environmentally safe, effective and economically responsible practices consistent with applicable laws. The mission of the Erosion District is to evaluate coastal processes and environmental resources in order to manage critically-eroded beaches through enhancement and preservation.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

- Control pestiferous and disease-bearing mosquitoes to protect public health and maintain quality of life
- Manage and maintain mosquito impoundments and coastal forested preserves for public health and public recreational access
- Perform ground and aerial chemical applications, arbovirus and environmental monitoring
- Provide permit-required record-keeping in support of spraying and impoundment and preserve management programs
- Operate and maintain preserves consistent with management plans overseen by the State of Florida through the Florida Department of Environmental Protection, South Florida Water Management District and Florida Communities Trust land acquisition programs, as well as, the USFWS National Coastal Wetland Restoration program
- Abide by federal and state permits, statutes and rules

FY 18 Accomplishments:

- Averted local transmission of mosquito-borne viruses, aided by aggressive and effective surveillance, control methods and public education
- Increased mosquito-related outreach and education, reaching more than 37,000 active and passive participants through public- and school-based presentations and introduced new equipment and procedures that modernized mosquito surveillance/collection, and reduced impoundment tree- and brush-trimming time by approximately 400 percent
- Treated more than 600,000 acres through ground adulticiding and 2,000 acres through ground larviciding, while introducing an environmentally responsible product that will help combat mosquito resistance
- Conducted more than \$4 million in repairs to mosquito impoundment dikes and flood-control structures caused by Hurricane Irma

MOSQUITO CONTROL & COASTAL MANAGEMENT SERVICES: SUMMARY

- Delivered research presentation at state Florida Mosquito Control Association annual conference as part of initiative to increase District's statewide mosquito district collaboration

FY 19 Initiatives:

- Launch ClearPoint workforce management software, incorporating with Mosquito Control's Mapvision software to provide seamless performance data reporting
- Develop more efficient ways to use equipment, tools and software added in recent years
- Expand research and testing to improve mosquito tracking and treatment
- Renovate and modernize Inspection Building, with open floor plan and improved lab
- Continue repairing or replacing flood-control structures and recreational amenities in the mosquito impoundments on the east and west coast of the Indian River Lagoon

EROSION DISTRICT

- Provide technical expertise and application of the most advanced engineering and environmentally-sound management practices to address inlet management and coastal storm impacts upon beach erosion
- Manage and re-nourish Atlantic coastal beaches and dunes for resource management and protection of upland property and public infrastructure
- Planning and coordinating beach, dune, environmental resources and other coastal issues with local, state and federal agencies
- Federal and state funding is critical for maintaining a successful beach management program

FY 18 Accomplishments:

- Received approximately \$2 million in state beach and inlet management funding and coordinated with Florida Inland Navigation District for the placement of 74,326 cubic yards of maintenance dredged sand onto Ft. Pierce Beach during spring 2017 at no charge to St. Lucie County
- Reduced the non-federal share of the future federal shore protection project in South County by constructing additional public beach access trails at Dollman and Waveland Beach Parks
- Took significant steps toward completing a new 50-year plan for federal participation in concert with the Ft. Pierce Shore Protection Project
- Chief of Engineers Report approved by the Assistant Secretary of the Army (ASA) for the St. Lucie County Feasibility Study; next step for federalization is Congressional authorization (WRDA Bill)
- Coordination with the U.S. Army Corps of Engineers for the placement of approximately 385,000 cubic yards of offshore dredge sand onto Fort Pierce Beach during spring 2018 and completed annual physical/biological monitoring of both the South County Beach and Dune Restoration and Ft. Pierce Shore Protection projects

MOSQUITO CONTROL & COASTAL MANAGEMENT SERVICES: SUMMARY

FY 19 Initiatives:

- Apply for state funding to support various elements of the beach and inlet management program and continue annual physical and biological monitoring of both the South County Beach and Dune Restoration and Ft. Pierce Shore Protection projects
- Finalize the sediment budget update and sand tracer study to further define sediment transport pathways along the St. Lucie County coastline and around the Ft. Pierce Inlet
- Initiate plans, specifications and bidding documents for the Ft. Pierce Inlet sand trap
- Work with our Consultant and coordinate with the ASA's office to complete the Ft. Pierce GRR for inclusion within the next WRDA Bill for Congressional authorization
- Coordinate efforts with the U.S. Army Corps of Engineers (USACE) for the next planned federal nourishment of Ft. Pierce Beach and monitor the search for additional offshore sand by the USACE for future southeast Florida nourishment projects.

MOSQUITO CONTROL - MOSQUITO CONTROL: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of acres treated by ground adulticiding	611,185	650,000	650,000
		Number of acres treated by ground larviciding	1,580	2,000	2,000
		Number of participants in public outreach	35,536	37,000	37,000
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of hours devoted to mosquito impoundment maintenance	5,000	5,500	6,000
2.20	Provide For a Safe Community	Number of mosquito-related inspections	11,543	12,500	13,000
3.0 People					
3.10	Develop and Train Workforce	Number of training hours	834	750	750
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percent of Operating Budget vs. Actual	82%	90%	90%

MOSQUITO CONTROL - COASTAL MANAGEMENT: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Cubic yards of beach re-nourishment	75,000	385,000	400,000
3.0 People					
3.10	Develop and Train Workforce	Number of training hours (conferences, LEAP, etc.)	63	70	75
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percent of Operating budget vs. actual	45%	75%	90%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Mosquito Control & Coastal Management Svcs

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-1,388,007	-	-	0
Personnel	1,642,603	1,969,807	2,009,315	39,508
Operating	6,763,709	9,096,734	8,931,440	(165,294)
Capital Outlay	528,181	734,962	20,000	(714,962)
Other Uses	1,888,520	7,896,859	5,781,562	(2,115,297)
Total Budgetary Costs	<u>9,435,005</u>	<u>19,698,362</u>	<u>16,742,317</u>	<u>(2,956,045)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	9,435,005	19,698,362	16,742,317	(2,956,045)
Total Revenues	<u>9,435,005</u>	<u>19,698,362</u>	<u>16,742,317</u>	<u>(2,956,045)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Admin - Mosquito Control	6.50	4.50	4.50	0.00
Coastal Management Services	2.00	2.00	2.00	0.00
Impoundment Operations	9.00	9.00	9.00	0.00
Inspection Division	12.86	13.86	13.86	0.00
Total Full-Time Equivalents (FTE)	<u>30.36</u>	<u>29.36</u>	<u>29.36</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Admin - Mosquito Control

Highlights

The Mosquito Control Administration Division FY19 adopted budget, \$3,822,427 is decreasing by a total of \$1,988,850.

- Personnel increase by a total of \$38,058 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating increase by a total of \$20,776 due to:
 - o Licenses & Fees increases
- Capital Outlay decrease by a total of \$193,670 due to:
 - o CIP projects completed in FY18
- Other Uses decrease by a total of \$1,854,014 due to:
 - o Hurricane Matthew and Irma repairs.

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	340,116	370,134	408,192	38,058
Operating	328,023	539,160	559,936	20,776
Capital Outlay	77,228	213,670	20,000	(193,670)
Other Uses	105,048	4,688,313	2,834,299	(1,854,014)
Total Budgetary Costs	850,415	5,811,277	3,822,427	(1,988,850)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	850,415	5,811,277	3,822,427	(1,988,850)
Total Revenues	850,415	5,811,277	3,822,427	(1,988,850)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	3.00	2.00	2.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	2.50	1.50	1.50	0.00
Total Full-Time Equivalentents (FTE)	6.50	4.50	4.50	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Coastal Management Services

Highlights

The Coastal Management Division FY19 adopted budget, \$9,949,612 is decreasing by a total of \$371,556

- Personnel increase by a total of \$8,176 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating decrease by a total of \$118,449, due to grant funded projects being completed in FY18.
- Capital – N/A
- Other Uses decrease by a total of \$261,283 due to:
 - o FY 18 Fund Balance Forward adjustment to reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-1,388,007	-	-	0
Personnel	187,173	244,572	252,748	8,176
Operating	3,128,909	6,868,050	6,749,601	(118,449)
Capital Outlay	17,960	-	-	0
Other Uses	1,783,471	3,208,546	2,947,263	(261,283)
Total Budgetary Costs	3,729,507	10,321,168	9,949,612	(371,556)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	3,729,507	10,321,168	9,949,612	(371,556)
Total Revenues	3,729,507	10,321,168	9,949,612	(371,556)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Professionals	2.00	2.00	2.00	0.00
Total Full-Time Equivalentents (FTE)	2.00	2.00	2.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Impoundment Operations

Highlights

The Impoundment Division FY19 adopted budget, \$1,263,547 is decreasing by a total of \$443,379.

- Personnel decreased by a total of \$20,015 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating increased by a total of \$10,570 due to:
 - o Increase to travel for conferences, ground maintenance, and training
- Capital Outlay decreased by a total of \$433,934 due to:
 - o Capital projects being completed in FY18
- Other Uses: N/A

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	550,610	625,900	605,885	(20,015)
Operating	2,723,632	647,092	657,662	10,570
Capital Outlay	260,259	433,934	-	(433,934)
Total Budgetary Costs	<u>3,534,501</u>	<u>1,706,926</u>	<u>1,263,547</u>	<u>(443,379)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	3,534,501	1,706,926	1,263,547	(443,379)
Total Revenues	<u>3,534,501</u>	<u>1,706,926</u>	<u>1,263,547</u>	<u>(443,379)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Service Maintenance	5.00	5.00	5.00	0.00
Skilled Craft	4.00	4.00	4.00	0.00
Total Full-Time Equivalents (FTE)	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Inspection Division

Highlights

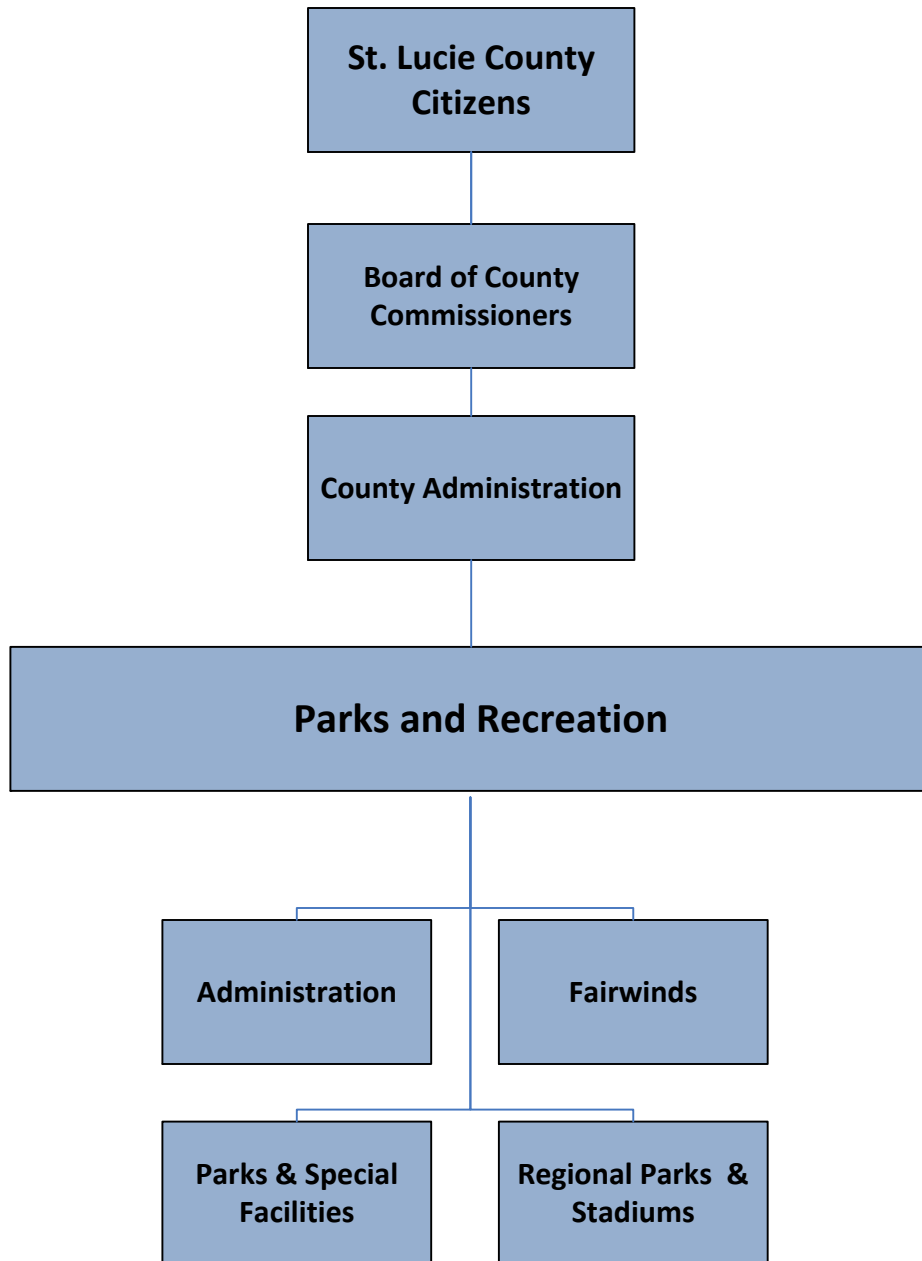
The Inspection Division FY19 adopted budget, \$1,706,731 is decreasing by a total of \$152,260.

- Personnel increased by a total of \$13,289 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating decreased by a total of \$78,191 due to:
 - o Decrease in other contractual services based off of predicted weather conditions that effect mosquitoes
- Capital Outlay decreased by a total of \$87,358 due to:
 - o Capital projects being completed in FY18

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	564,704	729,201	742,490	13,289
Operating	583,144	1,042,432	964,241	(78,191)
Capital Outlay	172,734	87,358	-	(87,358)
Total Budgetary Costs	<u>1,320,582</u>	<u>1,858,991</u>	<u>1,706,731</u>	<u>(152,260)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	1,320,582	1,858,991	1,706,731	(152,260)
Total Revenues	<u>1,320,582</u>	<u>1,858,991</u>	<u>1,706,731</u>	<u>(152,260)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Professionals	3.00	4.00	4.00	0.00
Service Maintenance	4.57	4.57	4.57	0.00
Skilled Craft	0.29	0.29	0.29	0.00
Technicians	5.00	5.00	5.00	0.00
Total Full-Time Equivalentents (FTE)	<u>12.86</u>	<u>13.86</u>	<u>13.86</u>	<u>0.00</u>



PARKS & RECREATION: SUMMARY

MISSION STATEMENT - ADMINISTRATION

To enhance the quality of life in St. Lucie County by providing excellent customer service, while building a strong community with memorable, positive, professional experiences for our employees, citizens, and visitors to our parks, recreational facilities, athletic fields, public buildings, and event venues.

PROGRAMS AND SERVICES:

There are a total of 181 employees with 3 FTE's including the Director assigned to the administration of the Department. Parks' Administration oversees the following Divisions: Fairwinds Golf Course, Parks & Special Facilities, and Regional Parks and Stadiums

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

FY 18 Accomplishments:

- Delivered excellent customer service, talent development and professional growth through workforce education, refresher and cross-training of staff; engaged management staff in training and certification to promote effective and efficient leadership; created additional SOPs and training opportunities for staff
- Integrated technology, upgrading the RecTrac revenue software interface to create paperless revenue reporting, and provide web-based information and online registration for swim lessons and golf tee times
- Implemented customer satisfaction surveys across all three divisions and locations, utilizing social media, emails and signage; obtained critical internal and external customer feedback needed to provide delivery of excellent customer service
- Completed departmental reorganization initiative to assimilate the Trades Crew from Facilities into Parks and Special Facilities; contributed to delivery of excellent customer service and accountable financial management
- Participated in joint meeting with Parks Department representatives from the Cities of Port St. Lucie and Fort Pierce as well as representatives from the St. Lucie County School Board to discuss common issues and the extension of the MSTU/Parks Master Plan

FY 19 Initiatives:

- Implement construction phase of \$55 million renovation to First Data Field
- Utilize FBIP funds to develop additional boat, canoe, and kayak launches in the County, and explore and secure grant opportunities for the Parks Department through use of eCivis
- Expand on excellent customer service through continued creation of SOP's and training of staff in the RecTrac system
- Continue staff development through the use of training opportunities in areas such as project management and professional growth; provide depth of talent and succession planning
- Work with Public Safety and the EOC to improve services at the Special Needs Shelter (Fenn Center) and staff preparation to support the Logistics Section at the EOC during emergencies; work with County Administration to implement a Parks Master Plan process utilizing MSTU funds for consultant services

PARKS & RECREATION: SUMMARY

MISSION STATEMENT – FAIRWINDS GOLF COURSE

To create extraordinary guest experiences at a competitive price by delivering superior service, amenities and playing surfaces to the residents and guests of St. Lucie County.

PROGRAMS AND SERVICES:

Fairwinds Golf Course is a high quality, competitively priced, service oriented public 18-hole golf course designed by Jim Fazio, which has served St. Lucie County residents and guests for the past 26 years. Fairwinds is the host golf course to over a dozen golf leagues and teams. Amenities include a full service golf shop including club fitting and repair, bar and restaurant, USGA GHIN handicap system, a well-maintained full swing practice facility, golf instruction by qualified PGA

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

FY 18 Accomplishments – Golf Course Operations:

- Rounds and Revenue on pace. Revenue growth over 1% in spite of Hurricane Irma.
- Growth of Ladies Golf Association and the Player Advantage Rewards Program.
- Refined email marketing campaign and increased activities such as clinics, golf shop merchandise sales and number of rounds played
- Improved pace of play through new procedures and re-training volunteer staff

FY 19 Initiatives – Golf Course Operations:

- Increase revenue by 5% using multifaceted approach of website redesign, Facebook page, strategic digital marketing, and use of new technology such as “18 Birdies” and scannable Player Advantage Cards
- Continue the PGA of America’s growth of the game program “Get Golf Ready”
- Work together with St. Andrew’s Academy and other elementary and middle schools to promote junior golf participation at Fairwinds
- Procure a new food & beverage vendor to improve service to our guests

FY 18 Accomplishments – Golf Course Maintenance:

- Overall turf quality and high traffic areas of the golf course greatly improved and expanded North side of the practice facility
- Resodded collars on holes #3 and #6 improving the turf conditions and improved putting surfaces to increase smoothness of ball roll
- Utilized a more contoured fairway mowing pattern to improve the visual playability
- Constructed four (4) new Orange tees for seniors and beginners
- Controlled feral hog damage by monitoring perimeter fencing and physical removal with assistance of SLC Sheriff’s personnel

FY 19 Initiatives – Golf Course Maintenance:

- Implement aggressive aerification program on fairways
- Initiate Veteran’s Court Program to assist in maintaining golf course while acquiring useful job skills as part of their Court-imposed community service
- Restore and renovate holes and Orange tees
- Laser level and resod specified areas, clean and trim areas between holes #4 & #6 to help speed play, and beautify the golf course

PARKS & RECREATION: SUMMARY

MISSION STATEMENT – REGIONAL PARKS AND STADIUMS

The division's mission is to provide our patrons with accessible, safe, clean, professionally groomed, visually appealing recreational and playing environments, and customer service.

PROGRAMS AND SERVICES:

This Division oversees the following facilities and athletic complexes:

- John B. Parks Complex (Lawnwood Complex)
- St. Lucie County Skate Park
- Lawnwood Tennis Facility
- Lakewood Park Regional Park
- Lincoln Park Regional Park (Ilous Ellis & Horatio Grisby)
- Elks Park Little League Baseball Facility
- Lakewood Park Neighborhood Park
- Sheraton Plaza Park
- South County Regional Stadium
- First Data Field (Mets Stadium)

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

FY 18 Accomplishments – Regional Parks & Stadiums:

- Lakewood Park Regional Parks County water utility hookup (design phase)
- Lawnwood Sports Complex – renovations and repairs to parking lot, PA system, shade canopies, water coolers, pumps and irrigation and drainage system
- Coordinated youth baseball tournaments with Treasure Coast Sports Commission and NY Mets

FY 19 Initiatives – Regional Parks & Stadiums:

- Continue to work with residents and community leaders to develop depressed areas, parks and neighborhoods, guided by continued customer feedback surveys
- Continue necessary repairs and improvements on issues identified in the safety survey report
- Conduct renovations at South County Stadium football field, Lawnwood baseball field 3, Lakewood Park baseball field 1 & 2, and resurfacing Lawnwood tennis courts 5-9

FY 18 Accomplishments – First Data Field:

- Managed major field renovations/improvements in preparation for the Mets Spring Training
- Coordinated major repairs and maintenance to stadium decks and roof, elevator, electrical room, ticket booth and minor league areas, plus drainage, sod and turf
- Completed numerous project, including installation of warning track border, CUP water usage survey and new irrigation permitting, berm sod removal and renovation, and more

FY 19 Initiatives – First Data Field:

- Repair the following: Control Joint Teck Deck (3rd base side), joint split face between the wall and horizontal slab section front of stadium, repair or replace/relocate irrigation pump station that serves First Data Field and South County Regional Stadium, and resurface Tiki Deck on First Base side
- Increase Security, Fire and Medical personnel presence for public safety
- First phase of 55 million dollar stadium renovation project (stadium, field and landscape) at First Data Field

PARKS & RECREATION: SUMMARY

MISSION STATEMENT – PARKS AND SPECIAL FACILITIES

The Parks and Special Facilities Division is comprised of parks grounds maintenance, parks trades maintenance, four boat launching sites, three public swimming pools, six very unique special facilities, twelve ocean front parks, and four riverside facilities.

PROGRAMS AND SERVICES:

This Division oversees the following recreational programs and facilities:

- St. Lucie County Aquarium
- St. Lucie County Aquatics Program
- Lincoln Park Community Center
- Savannas Campground and Recreation Area
- St. Lucie County Regional History Center
- Havert L. Fenn Center
- St. Lucie County Fairgrounds
- Parks Grounds Maintenance
- Parks Trades Crew

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

FY 18 Accomplishments:

- Increased revenues and attendance/visitors, and made improvements as follows:
 - Aquarium had 35,157 visitors and \$127,534 in revenue; renovated the coral tank
 - Aquatics Program taught water safety to 2,045 students at local schools and provided 1,126 swim lessons (44.7% increase YOY) with \$13,855 in grants and donations
 - Lincoln Park Community Center increased summer program revenues by 66%; hired educator and enhanced activities with grant funding; made multiple security upgrades and improvements
 - Savannas Campground & Recreation Area increased revenue \$280,459 (up 20%); paved entrance road, improved Wi-Fi system, and added 8 additional full hook up RV campsites
 - Fairgrounds increased RV camping revenues by 13%, Dog Agility Trial Events by 66%, and increased retained events from 20 to 29; implemented Open Ride Pilot Program for horse owners at the Adams Arena; completed multiple capital and maintenance improvement projects
 - The Havert L. Fenn Center increased rentals by 18%, replaced main portable stage; implemented food service plan for a new concessionaire, and started caterer pilot program
- County Regional History Center completed the storage room renovation and 99% of the appraisal of all artifacts, files, archives, and public art
- Grounds Maintenance Crew made improvements to Lakewood Neighborhood Park, the White City Park, Pepper Park, Wildcat Cove Pier, and more
- Trades Maintenance Crews made improvements to Pepper Park Tennis Courts and Museum Point Park parking lot, the Lawnwood Stadium Main Restroom, Savannas Campground laundry room and the public beach access shower stations

FY 19 Initiatives:

- Continue repairs, renovations and innovations at Parks' facilities and three County pools, and in areas identified in the Risk Management safety survey report
- Utilize Grounds Maintenance and Trades Maintenance Crews to renovate and enhance Beach Parks, Pavilions, Boat Ramps, and Restrooms with goal of responding to emergencies within 24 hours or less, and improving park user satisfaction by 10%
- Expand programming and attendance at the Fenn Center, Aquarium, Regional History Center, Aquatics Programs, the Lincoln Park Community Center, and other parks-run venues and facilities

PARKS AND RECREATION - ADMINISTRATION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Positive customer surveys percentage increase in all divisions of the department	50%	60%	60%
1.20	Innovation	Percentage of projects completed on time	90%	90%	90%
		Number of new standard operating procedures for operations and revenue collection	3	5	5
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of internal customers satisfied	90%	95%	95%
2.20	Provide For a Safe Community	Percentage decrease in the number of accidents reports through Risk Management	10%	8%	8%
2.50	Maintain a High Quality Of Life	Percentage of completed MSTU projects and projects funded with Impact fees to improve Parks & Recreation's facilities	90%	90%	90%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	40%	90%	90%

PARKS AND RECREATION - FAIRWINDS GOLF COURSE: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of positive responses on customer satisfaction survey	90%	90%	90%
		Percentage of rounds played in under 4 hours and 15 minutes	N/A	78%	80%
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage of turf grass maintained (143 Acres)	100%	100%	100%
		Percentage of full turf coverage of greens (2.75 acres)	85%	90%	95%
3.0 People					
3.10	Develop and Train Workforce	Percentage of training hours completed on Starter, Ranger & Cart Attendant procedures	N/A	100%	100%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	62%	95%	95%
		Number of rounds	41,783	41,404	42,000
		Average rate per round	N/A	29.71	30
		Revenue per available round	N/A	N/A	27
		Merchandise sales	\$84,979	\$96,064	\$100,000
		Profit margin on merchandise sales	24%	25%	30%

PARKS AND RECREATION - REGIONAL PARKS & STADIUMS: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of online surveys with satisfied response	65%	75%	90%
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of acres maintained at athletic fields & common grounds	425	425	425
2.20	Provide For a Safe Community	Public accident reports reduced by performing continuous safety inspections of ball fields, parks, pavilions, playgrounds and stadiums	80%	95%	95%
2.30	Promote Economic Development	Number of games for Florida Baseball School (Vinnny), TCSC, Mets	1,525	1,550	1,550
		Varied special events	42	45	45
		Number of high school football games	35	35	35
		Number of high school soccer games	90	90	90
		Number of high school baseball games & practices	625	650	650
		Number of high school softball games & practices	75	85	85
		Number of high school track meets, games and practices	145	150	150
		Number of middle school activities games and practices	32	35	35
		Number of youth league activities, games & practices	820	850	850
		Number of sports provider games & practices	1125	1125	1125
3.0 People					
3.10	Develop and Train Workforce	LEAP training program, FRPA Conference and Seminars	50%	50%	75%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	87%	95%	95%
		Revenue from skate park	\$10,425	\$11,000	\$11,000

PARKS AND RECREATION - PARKS AND SPECIAL FACILITIES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of online surveys with satisfied response	N/A	50%	60%
2.0 Community					
2.20	Provide For a Safe Community	Percentage of emergency work orders started within 24 hours	N/A	50%	60%
2.50	Maintain a High Quality Of Life	Aquarium attendance	35,157	30,000	33,000
		Number of attendance to aquatic programs	10,000	11,000	12,000
		Number of swim lesson participants	1,126	1,200	1,250
		Number of people taught water safety through the aquatics program	2,045	2,200	2,300
		History center attendance	6,042	5,900	5,960
		Number of camp night visits	12,963	13,611	14,291
		Number of events held at the fairgrounds	45	50	50
		Number of registered participants at the Lincoln Park Community Center	130	180	200
		Percentage of online surveys with satisfied response at Lincoln Park Community Center	N/A	75%	80%
		Number of events held at the Fenn Center	219	230	240
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	65%	90%	90%
		Total revenue generated at the aquarium	\$127,534	\$108,000	\$118,800
		Total revenue generated from Savannas Recreational Area and Campground	\$28,374	\$280,600	\$286,200
		Total revenue generated at the Fairgrounds	\$100,050	\$142,800	\$142,800
		Total revenue generated at the Fenn Center	\$200,043	\$167,933	\$180,000
		Total revenue generated from aquatics program	\$114,646	\$118,000	\$120,000

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Parks and Recreation

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	6,224,702	7,594,582	7,823,019	228,437
Operating	5,130,792	5,284,537	5,362,903	78,366
Capital Outlay	3,401,272	58,660,413	53,939,163	(4,721,250)
Grants & Aids	2,121,966	1,977,707	2,374,246	396,539
Other Uses	-	1,310,310	990,845	(319,465)
Total Budgetary Costs	16,878,732	74,827,549	70,490,176	(4,337,373)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	7,405,571	9,907,017	9,923,027	16,010
Special Revenue	6,333,927	7,174,888	7,711,441	536,553
Capital	1,706,103	56,129,042	51,338,488	(4,790,554)
Enterprise	1,433,131	1,606,555	1,507,173	(99,382)
Trust and Agency	-	10,047	10,047	0
Total Revenues	16,878,732	74,827,549	70,490,176	(4,337,373)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Admin - Parks and Recreation	4.00	3.00	3.00	0.00
Fairwinds Golf Course	17.40	17.40	17.40	0.00
Regional Parks & Stadiums	46.63	47.63	47.63	0.00
Parks & Special Facilities	56.10	69.77	69.67	(0.10)
Total Full-Time Equivalentents (FTE)	124.13	137.80	137.70	(0.10)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Admin - Parks and Recreation

Highlights

The Parks and Recreation Administration Division FY19 adopted budget of \$357,086 is increasing by a total of \$20,912:

- Personnel is increasing by \$15,122 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by \$4,829 due to an increase to Software Support Contracts
- Other Uses is increasing by \$961 due to an increase in reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	397,622	263,325	278,447	15,122
Operating	9,919	26,976	31,805	4,829
Grants & Aids	-	7,649	7,649	0
Other Uses	-	38,224	39,185	961
Total Budgetary Costs	407,541	336,174	357,086	20,912

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	407,541	286,248	307,854	21,606
Special Revenue	-	39,879	39,185	(694)
Trust and Agency	-	10,047	10,047	0
Total Revenues	407,541	336,174	357,086	20,912

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	2.00	2.00	2.00	0.00
Professionals	2.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	4.00	3.00	3.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Fairwinds Golf Course

Highlights

The Fairwinds Golf Course Division FY19 adopted budget, \$1,770,751 is decreasing by \$34,291:

- Personnel is increasing \$69,413 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is decreasing by \$57,391 due to:
 - o The decrease in Maintenance Improvement expenses
 - o The decrease in Uniforms expense
- Capital Outlay is increasing by \$117,591 due to:
 - o The addition of \$30,000 for the Golf Course Practice Facility Expansion & Improvement project
 - o The addition of \$75,000 for a Rough Mower
 - o The addition of \$30,000 for the Golf Cart Barn Design project
 - o The addition of \$10,000 for the Orange Tee Box Expansion project
 - o The spend-down and/or completion of prior year Capital Improvement Projects
- Other Uses is decreasing by \$163,904 due to a reduction in the reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	730,177	791,292	860,705	69,413
Operating	703,254	690,327	632,936	(57,391)
Capital Outlay	206,270	95,987	213,578	117,591
Other Uses	-	227,436	63,532	(163,904)
Total Budgetary Costs	1,639,701	1,805,042	1,770,751	(34,291)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	206,570	198,487	263,578	65,091
Enterprise	1,433,131	1,606,555	1,507,173	(99,382)
Total Revenues	1,639,701	1,805,042	1,770,751	(34,291)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.66	1.66	1.66	0.00
Officials/Managers	2.00	2.00	2.00	0.00
Professionals	1.00	1.00	1.00	0.00
Service Maintenance	10.74	10.74	10.74	0.00
Skilled Craft	2.00	2.00	2.00	0.00
Total Full-Time Equivalents (FTE)	17.40	17.40	17.40	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Regional Parks & Stadiums

Highlights

Regional Parks & Stadiums Division FY19 adopted budget of \$58,988,988 is decreasing by \$3,742,017:

- Personnel increasing by \$91,959 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by \$45,340 due to:
 - o \$47,500 for First Data Field Emergency/Security Increase
 - o The drawing down and closing of various operating projects from FY18
- Capital Outlay is decreasing by \$4,115,423 due to:
 - o The spend-down and/or completion of various Capital Improvement Projects including the First Data Field project
 - o The request for funding of new projects, such as:
 - \$300,000 for the Pump & Well that serves First Data Field and South County Stadium
 - \$130,000 for Walton Community Center Expansion & Renovation
 - \$100,000 for Lawnwood Baseball Irrigation and Drainage
 - \$75,000 for Lawnwood Sports Complex Fencing Replacement
 - \$50,000 for Lawnwood Softball Renovations
 - \$30,000 for Lakewood Regional Park Infield Renovations
- Grants and Aids is increasing by \$396,539 due to increased Parks MSTU payments to the Cities of Fort Pierce and Port Saint Lucie
- Other Uses is decreasing by \$160,432 due to the reduction of reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	2,369,236	2,722,902	2,814,861	91,959
Operating	2,806,418	2,460,213	2,505,553	45,340
Capital Outlay	1,785,924	55,140,690	51,025,267	(4,115,423)
Grants & Aids	2,121,966	1,967,058	2,363,597	396,539
Other Uses	-	440,142	279,710	(160,432)
Total Budgetary Costs	9,083,545	62,731,005	58,988,988	(3,742,017)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	2,513,340	2,968,238	3,016,416	48,178
Special Revenue	4,939,014	4,826,951	5,706,786	879,835
Capital	1,631,191	54,935,816	50,265,786	(4,670,030)
Total Revenues	9,083,545	62,731,005	58,988,988	(3,742,017)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	4.75	4.75	4.75	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	1.00	1.00	1.00	0.00
Service Maintenance	31.00	31.00	31.00	0.00
Skilled Craft	4.33	4.33	4.33	0.00
Technicians	4.55	5.55	5.55	0.00
Total Full-Time Equivalent (FTE)	46.63	47.63	47.63	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Parks & Special Facilities

Highlights

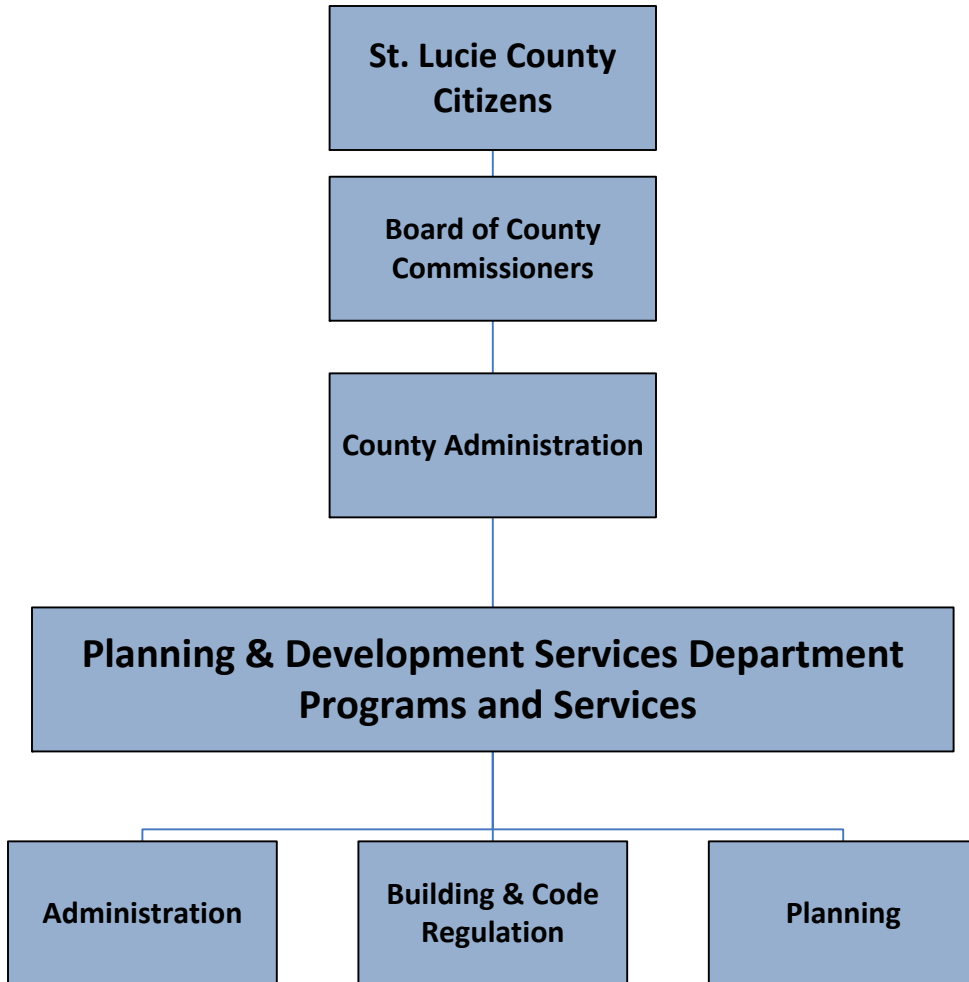
The Parks & Special Facilities Division now incorporates the former Venues Division. The Division's FY19 adopted budget of \$9,373,351 is decreasing by \$581,977:

- Personnel is increasing by a total of \$51,943 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o The overall adjustment of temporary aquatics staff from a total of 9.1 FTE to 9.0 FTE
 - o The reclassification of two Maintenance Technician II positions at the Fenn Center to Maintenance Technician III positions
 - o Funding transfer of a Foreman II and two Maintenance Technician III positions for the personnel portion of the Beach Maintenance program
- Operating is increasing by \$85,588 due to:
 - o \$109,149 for the operations portion of the Beach Maintenance program
 - o \$75,000 for Replacement Filters at County Public Pools
 - o \$50,000 from for the Fairgrounds Exhibit Hall Door Replacements
 - o Drawing down and closing of various operating projects from FY18
- Capital Outlays is decreasing by \$723,418 due to:
 - o The spend-down and/or completion of various Capital Improvement Projects
 - o The request for funding for new projects such as:
 - \$100,000 for ongoing Playgrounds Equipment Replacements
 - \$75,000 for the Parks Restrooms Replacements project
 - \$30,000 for the Stan Blum Boat Ramp Park Improvements
- Other Uses is increasing by a total of \$3,910 due to the increase of reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	2,727,666	3,817,063	3,869,006	51,943
Operating	1,611,201	2,107,021	2,192,609	85,588
Capital Outlay	1,409,078	3,423,736	2,700,318	(723,418)
Grants & Aids	-	3,000	3,000	0
Other Uses	-	604,508	608,418	3,910
Total Budgetary Costs	5,747,945	9,955,328	9,373,351	(581,977)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	4,484,690	6,652,531	6,598,757	(53,774)
Special Revenue	1,188,344	2,109,571	1,701,892	(407,679)
Capital	74,911	1,193,226	1,072,702	(120,524)
Total Revenues	5,747,945	9,955,328	9,373,351	(581,977)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	12.35	12.44	12.44	0.00
Officials/Managers	1.00	2.00	2.00	0.00
Professionals	1.00	1.00	1.00	0.00
Protect/SVC/Non-sworn	5.00	9.48	9.38	(0.10)
Service Maintenance	28.55	34.98	34.98	0.00
Skilled Craft	4.00	5.67	5.67	0.00
Technicians	4.20	4.20	4.20	0.00
Total Full-Time Equivalent (FTE)	56.10	69.77	69.67	(0.10)



PLANNING & DEVELOPMENT SERVICES: SUMMARY

MISSION STATEMENT: Foster sustainable, quality development that advances a safe and economically sound community, maintains a high quality of life, and protect the natural environment by providing professional and responsive review and guidance on the adopted policies and codes which guide future growth and community development, including State Statutes and Rules, to ensure the health, safety and welfare of the citizens of St. Lucie County.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

- Provide customer service by guiding and assisting applicants looking to invest in the community and expediting the review of applications from the Targeted Industry List
- Prepare and implement the goals, objectives and policies of the adopted Comprehensive Plan (Plan); including the periodic evaluation and appraisal of the Plan to determine if updates are needed
- Prepare and implement the Land Development Code to implement the goals of the adopted Comprehensive Plan
- Process and review all development proposals (zoning compliance, site plans, conditional uses, variances, adjustment to site plans, etc.) for consistency with the Comprehensive Plan and Land Development Code
- Process and review text amendments and map amendments for consistency with the Comprehensive Plan, Land Development Code and State Statute
- Perform land use studies and conduct a wide variety of land use analyses to ensure the compatibility land uses reflecting the needs and desires of the citizens and how they want their community to develop and grow
- Develop, maintain, and disseminate geographic data and GIS resources to enhance county functions and provide resources making geographic data available to the public and preparing maps depicting various data

FY 18 Accomplishments:

- Promote Economic Development & Deliver Excellent Customer Service: Processed and reviewed the Maverick Boat Group Major Site Plan request to construct a boat manufacturing facility in eight (8) weeks, from pre-application to approval of the Major Site Plan
- Innovations & Promote Economic Development & Maintain A High Quality Of Life: Development of the Port of Fort Pierce Fisherman's Wharf Redevelopment Plan as a joint community planning effort between St. Lucie County and the City of Fort Pierce
- Deliver Excellent Customer Service & Develop and Train Workforce: Recruitment of new staff and reorganization of the division to improve efficiency, promote cross training, align with staff strengths and provide improved services

PLANNING & DEVELOPMENT SERVICES: SUMMARY

FY 19 Initiatives:

- Maintain A High Quality Of Life: Review and update the Comprehensive Plan to address the community vision for growth, explore emerging issues, foster economic development and the provision of infrastructure
- Promote Economic Development & Provide for a Safe Community & Maintain A High Quality Of Life: Coordination and development of an Airport Connector Feasibility Study with FDOT to link the highway network to the Treasure Coast International Airport and the Port of Fort Pierce
- Innovations & Deliver Excellent Customer Service & Develop and Train Workforce: Continue to reorganize the division to improve efficiency and service delivery. Develop workflows to implement the Land Management Software to provide online permitting/reviews and improve turnaround times

Building & Code Regulation

This division handles all applications for commercial and residential building permits as well as performs code enforcement and contractors licensing duties. The division ensures that all construction in the County is performed to meet the requirements of the Florida Building Code and that contractors who perform the work are properly licensed. The Code Enforcement staff ensures that properties in the County are maintained in a manner consistent with the St. Lucie Land Development Code and the Compiled Laws of St. Lucie County.

FY 18 Accomplishments:

- Improve efficiency and performance of code enforcement process with new software
- Collaborate with Community Services and private organizations to provide assistance to citizens in need on code cases
- Improved tracking of performance metrics for the permitting process

FY 19 Initiatives:

- Improve efficiency and performance of code enforcement process with new software
- Collaborate with Community Services and private organizations to provide assistance to citizens in need on code cases
- Improved tracking of performance metrics for the permitting process

PLANNING AND DEVELOPMENT SERVICES - PLANNING: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of Surveys Rated 4 or greater (online and printed)	100%	80%	80%
		Percentage of pre-application meetings held within 14 days of the request	85%	85%	85%
2.0 Community					
2.30	Promote Economic Development	Number of Economic Development Incentive Packages for Targeted Industries	5	3	3
		Number of jobs created	224	500	500
3.0 People					
3.10	Develop and Train Workforce	Number of training hours	120	20	40
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating budget vs. actual	46%	90%	90%

PLANNING AND DEVELOPMENT SERVICES - BUILDING AND CODE: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Percentage of customer service survey greater than 95%	98%	98%	98%
		Number of days for the average Plan Review Turnaround	30	21	21
2.0 Community					
2.50	Maintain a High Quality Of Life	Percentage of Abatement for Code Cases	82%	85%	85%
3.0 People					
3.10	Develop and Train Workforce	Number of training hours for Building staff	785	825	825
		Number of training hours for Permitting staff	190	190	210
		Number of training hours for Code staff	600	350	350
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of Operating budget vs. actual (includes reserves)	48%	48%	49%
		Percentage of Operating budget vs. actual (without reserves)	95%	95%	95%

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Planning & Development Services

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	3,225,823	3,605,198	4,358,928	753,730
Operating	762,379	2,141,779	2,045,768	(96,011)
Grants & Aids	123,732	123,732	127,983	4,251
Other Uses	-	3,197,834	3,695,087	497,253
Total Budgetary Costs	4,111,933	9,068,543	10,227,766	1,159,223

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	123,732	123,732	215,053	91,321
Special Revenue	2,177,668	3,358,504	3,434,656	76,152
Enterprise	1,810,533	5,586,307	6,578,057	991,750
Total Revenues	4,111,933	9,068,543	10,227,766	1,159,223

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Admin. - Planning & Development Svc.	3.00	3.00	2.33	(0.67)
Planning	12.00	12.33	14.33	2.00
Building and Code Regulation	28.00	28.00	34.17	6.17
Total Full-Time Equivalentents (FTE)	43.00	43.33	50.83	7.50

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Admin. - Planning & Development Svc.

Highlights

The Planning & Development Administration Division FY19 adopted budget, \$628,479 is decreasing by a total of \$53,162.

- Personnel decrease by a total of \$53,438 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o Decrease from split from Planning to Air & Seaport – Business Navigator .67 FTE

- Operating increase by a total of \$276.00 due to:
 - o Other contractual services

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	300,265	298,012	244,574	(53,438)
Operating	45,736	383,629	383,905	276
Total Budgetary Costs	<u>346,001</u>	<u>681,641</u>	<u>628,479</u>	<u>(53,162)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	-	-	19,301	19,301
Special Revenue	346,001	681,641	609,178	(72,463)
Total Revenues	<u>346,001</u>	<u>681,641</u>	<u>628,479</u>	<u>(53,162)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	2.00	1.00	1.00	0.00
Professionals	-	1.00	0.33	(0.67)
Total Full-Time Equivalents (FTE)	<u>3.00</u>	<u>3.00</u>	<u>2.33</u>	<u>(0.67)</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Planning

Highlights

The Planning Division FY19 adopted budget, \$1,786,416 is increasing by a total of \$191,090.

- Personnel increase by a total of \$187,633 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o Reclass of position in FY18 – Planning Manager to Assistant Director
 - o Associate Planner position BOCC approved FY18
 - o Position from Information Technology moved to Planning, GIS Analyst

- Operating decrease by a total of \$794 due to:
 - o Reduction in contractual services

- Grants & Aids increase by a total of \$4,251 due to:
 - o Treasure Coast Regional Planning \$125,915 with an additional request of \$4,251

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	965,243	1,105,564	1,293,197	187,633
Operating	184,610	366,030	365,236	(794)
Grants & Aids	123,732	123,732	127,983	4,251
Total Budgetary Costs	<u>1,273,585</u>	<u>1,595,326</u>	<u>1,786,416</u>	<u>191,090</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	123,732	123,732	195,752	72,020
Special Revenue	1,149,853	1,471,594	1,590,664	119,070
Total Revenues	<u>1,273,585</u>	<u>1,595,326</u>	<u>1,786,416</u>	<u>191,090</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	5.00	3.00	3.00	0.00
Officials/Managers	2.00	2.33	2.33	0.00
Professionals	5.00	4.00	5.00	1.00
Technicians	-	3.00	4.00	1.00
Total Full-Time Equivalentents (FTE)	<u>12.00</u>	<u>12.33</u>	<u>14.33</u>	<u>2.00</u>

Building and Code Regulation

Highlights

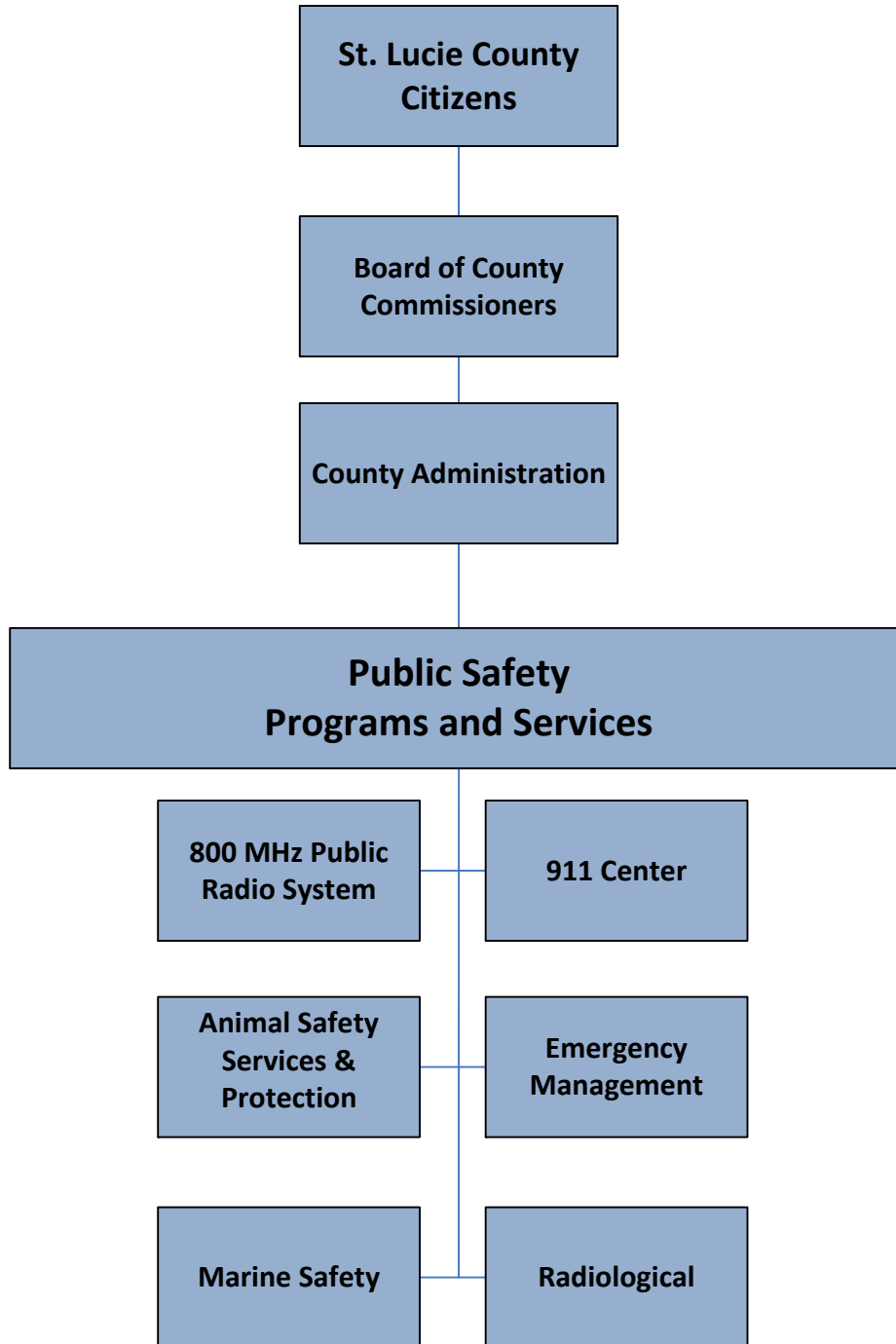
The Building & Code Division FY19 adopted budget, \$7,812,871 is increasing by a total of \$1,021,295.

- Personnel increase by a total of \$619,535 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o Plans Examiner and Zoning Technician positions BOCC approved FY18
 - o Position from Solid Waste transferred to Building and Code
 - o Increase from split from Planning – Business Navigator .17 FTE
 - o (3) New position requests
- Operating decrease by a total of \$95,493 due to:
 - o Decrease in Other Contractual Services
- Other Uses increase by a total of \$497,253 due to:
 - o FY18 Fund balance forward adjustment

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	1,960,315	2,201,622	2,821,157	619,535
Operating	532,033	1,392,120	1,296,627	(95,493)
Other Uses	-	3,197,834	3,695,087	497,253
Total Budgetary Costs	<u>2,492,348</u>	<u>6,791,576</u>	<u>7,812,871</u>	<u>1,021,295</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	681,814	1,205,269	1,234,814	29,545
Enterprise	1,810,533	5,586,307	6,578,057	991,750
Total Revenues	<u>2,492,348</u>	<u>6,791,576</u>	<u>7,812,871</u>	<u>1,021,295</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	9.00	9.00	9.00	0.00
Officials/Managers	1.00	1.00	3.00	2.00
Professionals	13.00	13.00	16.17	3.17
Skilled Craft	4.00	4.00	4.00	0.00
Technicians	1.00	1.00	2.00	1.00
Total Full-Time Equivalents (FTE)	<u>28.00</u>	<u>28.00</u>	<u>34.17</u>	<u>6.17</u>



PUBLIC SAFETY DEPARTMENT: SUMMARY

MISSION STATEMENT: To provide the resources necessary in planning, preparing, protecting, and mitigating any manmade or natural disasters as well as emergencies for first responders, citizens, and visitors of St. Lucie County. To provide the most efficient and effective Public Safety Communications to our constituents through the most advanced technology available. To ensure that our personnel have the best training and equipment necessary to provide a professional Public Safety Service.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Animal Safety Service & Protection

- Provides information and enforces state and local statutes of our pet population. Responds to calls for service concerning abused, neglected, sick, injured and dangerous animals running at large. Team members educate and inform the public on responsible pet care and ownership. Part of the Animal Shelters Standard Committee that inspects various animal shelters for care, cleanliness, and compliance of the state requirements for animal sheltering.

FY 18 Accomplishments:

- Added Technological Improvements to aid officers in the function and reporting of daily operations
- Developed a Pet Friendly Shelter program for disasters in partnership with St. Lucie County School Board
- Participated in Safety Day Event as part of community outreach initiative
- Rebranded the Animal Safety Program to include public relations and outreach

FY 19 Initiatives:

- To enhance Public Relations and Customer Service through recruitment, reclassification, and training
- To Streamline reporting with CAD system integration
- To develop Animal Safety officer

Marine Safety

- Provides protection, education and information to the citizens and visitors of St Lucie County in ocean and beach safety. Represents St Lucie County in a professional manner that instills the confidence in our Ocean Rescue/Marine Safety program from those we protect.

PUBLIC SAFETY DEPARTMENT: SUMMARY

FY 18 Accomplishments:

- Attended Annual Ocean Rescue conference as part of training initiative of current ocean rescue strategies and tactics
- Hired and Trained additional staff to cover 3 protected beaches
- Continued to improve upon equipment required for ocean rescue
- Assisted in the operations and management of the special needs shelter for Hurricane Irma

FY 19 Initiatives:

- To continue training to provide professional protective measures for the citizens and visitors
- To educate the public about ocean safety and ocean life by partnering with community groups
- To continue to hire and train staff in order to improve coverage of our protected beaches

911 Center

- Ensures all law enforcement, fire, medical, and animal control calls for St. Lucie County are answered in a timely manner, dispatched and forwarded to the appropriate law enforcement or fire rescue agency.

FY 18 Accomplishments:

- Updated Public Safety 911 communications systems
- Hired and trained 16 Public Safety Communications Officers
- Enacted an employee recognition program
- Hurricane Irma Disaster management

FY 19 Initiatives:

- To find solutions in reducing staffing related overtime and stress related attendance challenges
- To provide educational opportunities to develop our personnel for further advancement
- To improve our quality assurance and insurance systems
- To apply for 911 accreditation

PUBLIC SAFETY DEPARTMENT: SUMMARY

800 MHz

- Provides public radio system support to our end users. Manages and maintains the Motorola P25 800 MHz radio infrastructure for the regional inter-operable communication system. Oversees Motorola relations and contractual agreement. Manages maintenance agreement.

FY 18 Accomplishments:

- Fine-tuned our P25 800 MHz radio system
- Finalized subscriber units installations for all partner agencies

FY 19 Initiatives:

- To replace radio tower lightings to LED
- To Fine tune the regional Standard Operating Guidelines
- To conduct a bi-annual software upgrade

Emergency Management

- Provide a comprehensive and integrated approach in the collaboration of enhancing our response partner's capabilities to mitigate, prepare, respond and recover from all hazards that may impact St. Lucie County.

FY 18 Accomplishments:

- Completed Comprehensive Emergency Management Plan (CEMP) revision
- Completed Storm Ready certification
- Improved and updated the Hurricane manual and the Continuity of Operations Plan
- Received annual compliance of Local Mitigation Strategy plan (LMS) update
- Developed draft of Recovery Plan
- Conducted local and statewide hurricane exercises
- Implemented use of WebEOC®
- Submitted Community Rating System (CRS) update to state
- Completed G300 and G400 NIMS classes

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-513,315	-	-	0
Personnel	5,306,573	5,876,209	6,077,736	201,527
Operating	1,953,726	2,243,920	2,579,595	335,675
Capital Outlay	9,393,937	344,511	324,965	(19,546)
Grants & Aids	278,433	323,198	323,198	0
Other Uses	-	1,591,383	1,424,936	(166,447)
Total Budgetary Costs	16,419,354	10,379,221	10,730,430	351,209

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,241,056	1,376,286	1,512,817	136,531
Special Revenue	15,178,298	9,002,935	9,217,613	214,678
Total Revenues	16,419,354	10,379,221	10,730,430	351,209

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Public Safety - Animal Safety Services and Protection	5.00	5.00	5.00	0.00
Public Safety - Cent. Communications	67.50	67.67	66.34	(1.33)
Public Safety - Emergency Mgmt.	4.00	4.00	4.00	0.00
Public Safety - Marine Safety	8.00	8.50	8.50	0.00
Public Safety - RAD Plan	2.00	2.17	2.00	(0.17)
Total Full-Time Equivalentents (FTE)	86.50	87.34	85.84	(1.50)

Public Safety - 800 MHz

Highlights

The 800 MHz Divisions FY19 adopted budget, \$843,278 is increasing by a total of \$325,929.

- Operating is increasing by a total of \$93,588 due to:
 - o Increase to utilities
 - o LED radio tower lights
 - o Increase to yearly equipment maintenance
- Capital Outlay – N/A
- Other Uses increased by a total of \$232,371 or (100%) due to:
 - o FY18 Fund balance forward adjustments

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-513,315	-	-	0
Operating	317,037	517,349	610,907	93,558
Capital Outlay	8,925,971	-	-	0
Other Uses	-	-	232,371	232,371
Total Budgetary Costs	<u>8,729,693</u>	<u>517,349</u>	<u>843,278</u>	<u>325,929</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	8,729,693	517,349	843,278	325,929
Total Revenues	<u>8,729,693</u>	<u>517,349</u>	<u>843,278</u>	<u>325,929</u>

Public Safety - Animal Safety Services and Protection

Highlights

The Animal Control Divisions FY19 adopted budget, \$615,018 is increasing by a total of \$5,079.

- Personnel is increasing by a total of \$11,579 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is decreasing by a total of \$4,000.
 - o Decrease in Operating Supplies
- Other Uses decreased by a total of \$2,500 due to:
 - o FY18 Fund balance forward adjustments

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	291,768	299,196	310,775	11,579
Operating	35,801	47,046	43,046	(4,000)
Grants & Aids	225,000	250,000	250,000	0
Other Uses	-	13,697	11,197	(2,500)
Total Budgetary Costs	<u>552,569</u>	<u>609,939</u>	<u>615,018</u>	<u>5,079</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	552,569	609,939	615,018	5,079
Total Revenues	<u>552,569</u>	<u>609,939</u>	<u>615,018</u>	<u>5,079</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Protect/SVC/Non-sworn	5.00	5.00	5.00	0.00
Total Full-Time Equivalentents (FTE)	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety - Cent. Communications

Highlights

The Central Communication Division FY19 adopted budget, \$7,302,976 is increasing by a total of \$399,003.

- Personnel is increasing by a total of \$208,586 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o Increase due to change in funding of position
 - o Decrease due to change in budget of part time positions

- Operating is increasing by a total of \$360,731 due to:
 - o Increase to other contractual services
 - o Increase to equipment maintenance in FY18, originally budgeted in machinery and equipment

- Capital Outlay is decreasing by a total of \$80,374 due to:
 - o FY 18 capital projects completed
 - o Decrease in machinery and equipment compared to FY18
 - o Addition of pergola canopy and kitchen appliances
 - o Addition of \$248,637 for Public Safety Video project

- Other Uses increased by a total of \$89,940 due to:
 - o FY18 Fund balance forward adjustments

	FY 2017	FY 2018	FY 2019	
Budgetary Costs	Actual	Adopted	Adopted	Variance
Personnel	4,165,307	4,565,184	4,773,770	208,586
Operating	854,230	747,642	1,108,373	360,731
Capital Outlay	449,722	334,011	253,637	(80,374)
Other Uses	-	1,257,136	1,167,196	(89,940)
Total Budgetary Costs	5,469,259	6,903,973	7,302,976	399,003

	FY 2017	FY 2018	FY 2019	
Funding Sources	Actual	Adopted	Adopted	Variance
General	-	-	248,637	248,637
Special Revenue	5,469,259	6,903,973	7,054,339	150,366
Total Revenues	5,469,259	6,903,973	7,302,976	399,003

	FY 2017	FY 2018	FY 2019	
Staffing Summary	Actual	Adopted	Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	2.00	6.17	6.34	0.17
Protect/SVC/Non-sworn	64.00	60.00	58.50	(1.50)
Technicians	0.50	0.50	0.50	0.00
Total Full-Time Equivalentents (FTE)	67.50	67.67	66.34	(1.33)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety - Emergency Mgmt.

Highlights

The Emergency Management Division FY19 adopted budget, \$840,595 is decreasing by a total of \$421,274.

- Personnel is increasing by a total of \$3,276 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is decreasing by a total of \$118,453 due to:
 - o Decrease due to closure of public safety grants
 - o Increase to equipment maintenance and office supplies computer
- Capital Outlay increasing by a total of \$6,828 due to:
 - o Addition of commercial ice maker
- Grants & Aids showed no change for pass thru grant for Fire Department.
- Other Uses decreased by a total of \$312,925 due to:
 - o FY 18 Fund Balance Forward adjustments

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	261,264	235,641	238,917	3,276
Operating	492,365	640,105	521,652	(118,453)
Capital Outlay	12,119	-	6,828	6,828
Grants & Aids	53,433	73,198	73,198	0
Other Uses	-	312,925	-	(312,925)
Total Budgetary Costs	819,181	1,261,869	840,595	(421,274)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	763,998	723,453	564,322	(159,131)
Special Revenue	55,183	538,416	276,273	(262,143)
Total Revenues	819,181	1,261,869	840,595	(421,274)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	1.00	1.00	1.00	0.00
Service Maintenance	1.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	4.00	4.00	4.00	0.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety - Marine Safety

Highlights

The Marine Safety Division FY 19 adopted budget, \$699,858 is increasing by a total of \$47,025.

- Personnel is decreasing by a total of \$2,914 due to :
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by a total of \$7,539 due to:
 - o Increase to equipment maintenance and uniforms
- Capital Outlay is increasing by a total of \$42,400 due to:
 - o Addition of for Life Guard Tower
 - o Increase to machinery and equipment (All-Terrain vehicle and rescue boards)

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	459,797	625,933	623,019	(2,914)
Operating	11,137	16,400	23,939	7,539
Capital Outlay	6,124	10,500	52,900	42,400
Total Budgetary Costs	<u>477,059</u>	<u>652,833</u>	<u>699,858</u>	<u>47,025</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	477,059	652,833	699,858	47,025
Total Revenues	<u>477,059</u>	<u>652,833</u>	<u>699,858</u>	<u>47,025</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Protect/SVC/Non-sworn	8.00	8.50	8.50	0.00
Total Full-Time Equivalentents (FTE)	<u>8.00</u>	<u>8.50</u>	<u>8.50</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety - RAD Plan

Highlights

The RAD Division FY19 adopted budget, \$428,705 is decreasing by a total of \$4,553.

- Personnel is decreasing by a total of \$19,000 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18,
 - o Decrease due to change in funding of position
- Operating is decreasing by a total of \$3,700 due to:
 - o Decrease to utilities
 - o Increase in advertising, equipment under \$1000, and training-seminars.
- Capital Outlay is increasing by a total of \$11,600 due to:
 - o Increase for Desktop Monitors
- Other Uses increased by a total of \$6,547 due to:
 - o FY18 Fund balance forward adjustments

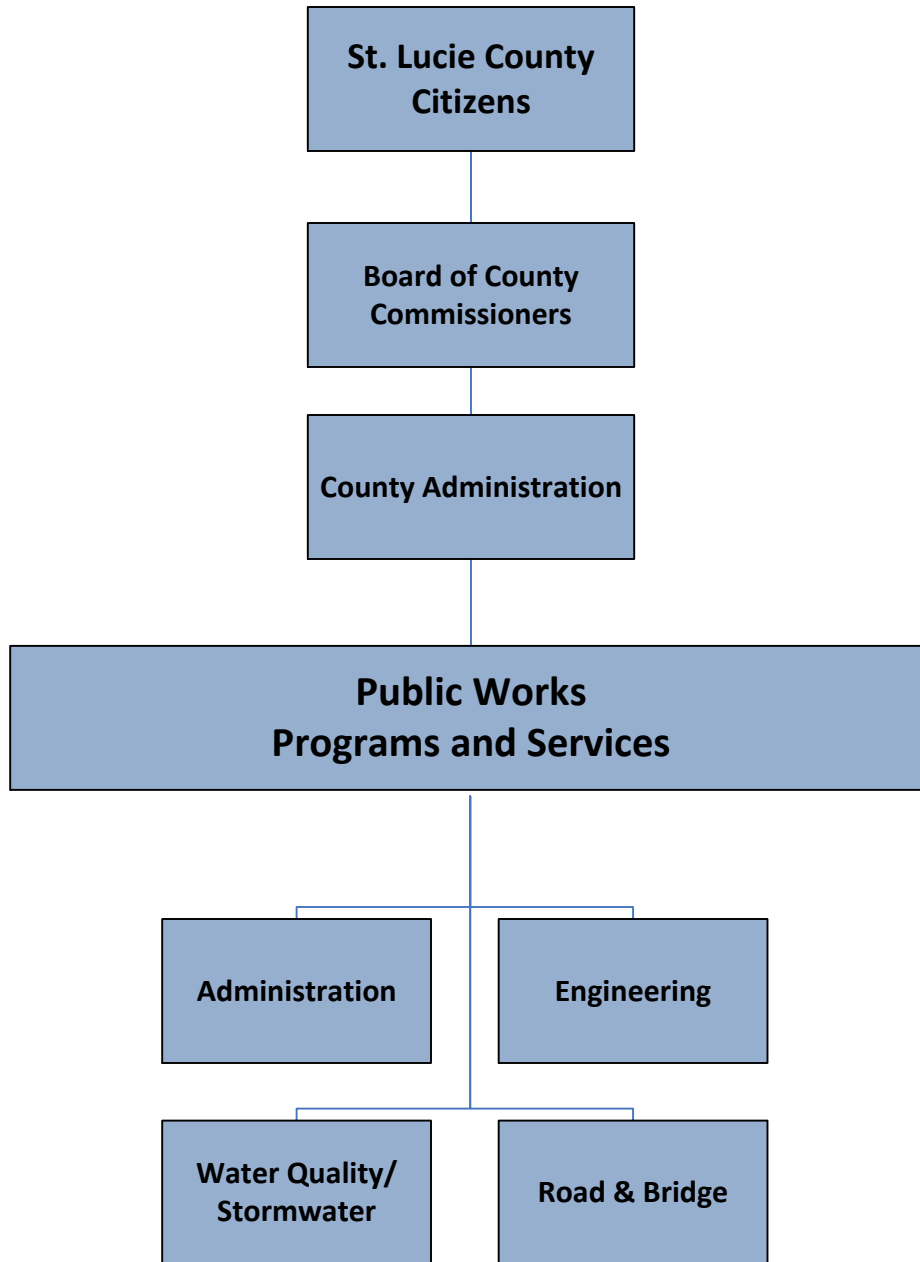
Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	128,438	150,255	131,255	(19,000)
Operating	243,155	275,378	271,678	(3,700)
Capital Outlay	-	-	11,600	11,600
Other Uses	-	7,625	14,172	6,547
Total Budgetary Costs	<u>371,593</u>	<u>433,258</u>	<u>428,705</u>	<u>(4,553)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	371,593	433,258	428,705	(4,553)
Total Revenues	<u>371,593</u>	<u>433,258</u>	<u>428,705</u>	<u>(4,553)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	1.00	1.00	1.00	0.00
Officials/Managers	-	0.17	-	(0.17)
Professionals	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	<u>2.00</u>	<u>2.17</u>	<u>2.00</u>	<u>(0.17)</u>

PUBLIC SAFETY: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of 911 Calls	491,000	500,000	500,000
		Percentage of 911 calls handled properly	95%	100%	100%
		Percentage of 911 calls answered within 10 seconds	99%	100%	100%
		Average length of 911 calls (mm/ss)	1.10	1.05	1.05
2.0 Community					
2.20	Provide For a Safe Community	Number of Hurricane and Nuclear Preparedness Presentations	35	40	40
3.0 People					
3.10	Develop and Train Workforce	Number of trained law enforcement, fire district, and school board personnel in Radiological classes	1,202	1,202	1,202
		Percent of E911 Tele-communicators who completed required APCO training	100%	100%	100%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	89%	96%	96%



PUBLIC WORKS: SUMMARY

MISSION STATEMENT:

To serve the citizens of St. Lucie County in a way for residents to receive needed improvements in a timely and cost effective manner. To provide St. Lucie County, the Board of County Commissioners, County Administration, and the general public with a solid, dependable infrastructure program through procurement of funds for projects and overseeing a successful outcome.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Public Works Administration

Provide administrative support to all divisions within Public Works, including the Artificial Reef Program and the Public Works Grant Administration.

FY 18 Accomplishments:

- Provided fiscal control and management of all Public Works grant contracts, and administrative support to all Divisions including the Port Engineer and Artificial Reef Program; coordinated the smooth transition of Port duties and responsibilities for management of infrastructure projects
- Coordinated with the City of Fort Pierce and Florida Department of Transportation Staff to insure a smooth transition of project management duties to the Port Engineer and Port Director
- Established capital funding for the Artificial Reef Program to provide County matching funds for grant projects
- Coordinated the plan review and comments for the All Aboard Florida High Speed Rail project
- Coordinated with the City of Fort Pierce and St. Lucie Village for the review of Railroad Crossing plans
-

FY 19 Initiatives:

- Re-instate an “in-house” design program in the Engineering Division, using the existing staff positions and reassigning employee roles; focus the “in-house” design program on large culvert replacement projects and large culvert sleeving projects to maximize the service life and minimize the cost of existing failed culverts
- Maintain a proactive culvert inspection program aimed at identifying failed culverts prior to road failure
- Seek additional grant funds and County matching funds for completion of future projects for stormwater retrofits projects, required to meet State BMAP mandates
- Maintain water sampling and testing program in partnership with State Florida Department Environmental Protection and City of Port St. Lucie; based upon testing results identify potential actions to improve water quality in the St. Lucie Estuary
- Coordinate the plan review and permit approvals required for construction of the railroad crossing improvement for the All Aboard Florida High Speed Rail project

PUBLIC WORKS: SUMMARY

Artificial Reef Program

FY 18 Accomplishments:

- Deployed the Qualmann Barge - 1,000-ton barge secondary concrete artificial reef on the Lee E. Harris Site, the Dixie Barge on the Fort Pierce Sportfishing Club artificial reef site, and 32 limestone special artificial reef modules on the Fort Pierce Sportfishing Club artificial reef site
- Initiated permitting on the Indian Hills STA oyster reef and resumed construction of the Wildcat Cove Oyster Reef
- Conducted trials on biodegradable oyster reef netting in conjunction with Florida Sea Grant and the Florida Oceanographic Society
- Confirmation of growth of Submerged Aquatic Vegetation (*Vallisneria americana*) in Moore's Creek (planted in cooperation with the Florida Fish and Wildlife Conservation Commission)
- Located an acceptable area for the South Causeway artificial reef site

FY 19 Initiatives:

- Deploy the 1,000 tons of secondary concrete reef on the Dixie Barge on the Fort Pierce Sportfishing Club artificial reef site, a 100-foot long tugboat located by Reefmakers and Sea-life Habitat Improvement Project on the Fort Pierce Sportfishing Club artificial reef site, and a 165-foot long coastal freighter located by U.S. Customs and Border Patrol on the Fort Pierce Sportfishing Club artificial reef site
- Start permitting for the South Causeway artificial reef site
- Install an oyster reef/living shoreline at the Indian Hills stormwater outfall
- Initiate study of widgeongrass (*Ruppia maritima*) plantings in Moore's Creek

Engineering Division

Engineering manages the operation and implementation of the Public Works functions that provide the general public with a safe, dependable transportation network, storm water infrastructure, regulatory compliance with State & Federal Regulations & Laws, and County Regulatory permitting in Public Road right-of-ways.

FY 18 Accomplishments:

- Began construction of Kings Highway and Indrio Road intersection improvements
- Conducted Hurricane Irma Infrastructure Assessment (21"/22" Rainfall Event)
- Completed construction of the Midway Road (Selvitz Road-25th Street) Widening project
- Completed Culvert Replacement/Sleeving at:
 - Oleander Avenue Parallel Pipe (Phase 3)
 - Ideal Holding Road @ NSLRWCD Canal No. 76 Phase 1
 - Angle Road @ NSLRWCD Canal No. 41 emergency repair
 - Orange Avenue @ NSLRWCD Canal 411
 - S. FFA Rd @ NSLRWCD 49
 - Farmers Market @ 7th Street Ditch

PUBLIC WORKS: SUMMARY

- Sneed Rd @ NSLRWCD Canal 72 and 73
- Brocksmith Rd Crossdrains
- S Header Canal Rd @ NSLRWCD Canal 76
- Indian River Drive (various locations, Hurricane Damage Repair)
- Matthews Rd @ NSLRWCD Canal 52A Emergency Repair

FY 19 Initiatives:

- Coordinate with Florida Department of Transportation (FDOT) on the following projects:
 - Midway Road (25th Street-U.S.1) Construction
 - Midway Road (Glades Cut-off Road to Selvtiz Road) Design
 - Kings Highway (Okeechobee Road to N. of Picos Road) Design
 - Kings Highway (N of Picos Road to I-95 overpass) Design
 - Airport Connector Feasibility Study
 - A1A North Causeway Bridge Replacement
- Bridge Repairs/Maintenance:
 - Gordy Rd Bridge over Ten Mile Creek Deck Repair
 - Old Dixie Highway over Taylor Creek – Design
 - Keen Rd Bridge over Taylor Creek – Design
 - McCarty Rd Bridge over Ten Mile Creek (South) - Design
- Roadway Improvement Projects:
 - Edwards Rd (Oleander to US1) - Design
 - Prima Vista - West of US 1 - Design
 - Kings Highway and Indrio Road intersection improvements construction
- Replacement/Sleeving of the following culverts as needed:
 - Midway Rd @ NSLRWCD C92
 - Russo Rd @ FPFWCD Canal No. 06
 - Midway Rd @ NSLRWCD C93
 - Christensen Rd @ NSLRWCD C102
 - Ideal Holding Road @ NSLRWCD Canal No. 76
 - Midway Rd @ Shinn Rd
 - Midway Rd 2600' E of Shinn Rd
 - Peacock Rd @ NSLRWCD C78
 - Russo Rd @ FPFWCD C7
 - Koblegard Rd @ FPFWCD 9, 10, 11 12, 13

Road and Bridge Division

The Road and Bridge Division is responsible for maintenance and repair of County roadways and drainage facilities. The Maintenance Section is responsible for maintenance of paved, chip sealed, asphalt milled and dirt roads. Road maintenance includes right-of-way mowing, surface patching, shoulder repair, and grading of dirt roads. The Drainage Section is responsible for maintenance and repair of roadside swales, ditches and underground drainage facilities. The Traffic Section is responsible for designing new traffic signals; maintenance, repair and operation of existing traffic signals; fabrication and installation of regulatory, warning and street signs; pavement striping and marking; and performing traffic counts and studies.

PUBLIC WORKS: SUMMARY

FY18 Accomplishments:

- 7 dirt roads received an asphalt milling surface treatment over 1.7 miles
- 20 roads were micro-surfaced and re-stripped more than 20 miles
- Performed traffic signal rehabilitation and upgrades at 2 intersections
- Fabricated 2,285 and installed 2,248 traffic and street signs

FY 19 Initiatives:

- Complete Asphalt Millings surface on unimproved roads in Harmony Heights
- Complete 10 miles of micro-surfacing and road re-striping
- Fabricate and install 2,500 street sign replacements to meet seven year replacement cycle
- Increase traffic signal rehabilitations from two per year to six per year to meet ten year replacement cycle

Water Quality Division

The Water Quality Division's mission is to manage County stormwater systems to prevent flooding and property damage and to protect water quality for the safety and enjoyment of the citizens of St. Lucie County and for the preservation of the environment and enhancement of wildlife habitat.

The Division's main operational function is to design, construct and maintain stormwater capital projects. This includes managing the swale maintenance and aquatic vegetation maintenance contractors; administering the County's Municipal Stormwater (MS4) NPDES Permit; implementing policies and projects to improve water quality in our regional systems; processing development and driveway permits.

FY 18 Accomplishments:

- Began construction on the first phase of San Lucie Plaza Stormwater Improvements (Basin 2A)
- Completed construction of the Paradise Park System 4 stormwater project, including 3 participating grant funds
- Teamed with Martin County on the Savannas Stormwater Modeling project

FY 19 Initiatives:

- Complete engineering design of Melville Road Phase 1 Stormwater Improvements
- Begin construction of Harmony Heights Phase 1 North neighborhood stormwater retrofit project
- Enhance monitoring of private development construction for compliance with stormwater ordinances
- Explore options to collect spatial mapping of existing stormwater infrastructure

PUBLIC WORKS - ADMINISTRATION: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of grant contracts	15	9	11
2.30	Promote Economic Development	Total dollar value of grants	\$ 13,755,477	\$ 10,508,414	\$ 7,434,193
		Number of grant dollars reimbursed	\$1,319,608	\$5,129,496	\$6,018,469
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs actual	47%	90%	90%
		Percentage of grant dollars reimbursed	10%	49%	81%

PUBLIC WORKS - ENGINEERING: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Right of way permits issued	200	250	250
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of projects completed	5	10	11
2.30	Promote Economic Development	Expedited development project review for targeted industries	5	10	10
2.50	Maintain a High Quality Of Life	Number of projects completed	5	10	11
3.0 People					
3.10	Develop and Train Workforce	Number of training classes attended	50	100	100
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs actual	67%	90%	90%
		Percentage of construction projects completed under contingency	100%	100%	100%

PUBLIC WORKS - ROAD AND BRIDGE: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Number of miles of asphalt millings and chip seal applied	1.7	5	5
		Percentage of total unimproved road miles milled and chip sealed	1%	3%	3%
		Number of miles resurfaced	20	10	10
		Percentage of paved miles resurfaced to meet 20 year cycle	100%	53%	53%
		Number of traffic signs replaced	2285	2500	2500
		Percentage of total sign replacements to meet 7 year cycle	91%	100%	100%
		Total of miles of right-of-way mowed	435	435	435
		Frequency of total miles mowed per year	10	10	10
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs actual	81%	95%	95%

PUBLIC WORKS - WATER QUALITY: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Number of driveway permits processed	117	120	130
		Number days to process driveway permits	6	10	8
1.20	Innovation	Number of stormwater elements mapped	0	50	100
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Construction crew work days spent constructing retrofit project	205	208	208
		Percentage of annual construction crew work days charged to retrofit project	88%	90%	90%
		Linear feet of swale restoration	16,254	15,000	22,000
2.40	Protect The Natural Resources	Number of illicit discharge inspections performed	0	12	20
		Number of stormwater permits issued	6	10	10
		Number of stormwater permit construction site inspections performed	6	20	25
2.50	Maintain a High Quality Of Life	Miles of roadway swept	339	339	339
		Number of personnel trained for illicit discharge and stormwater pollution prevention	0	10	15
3.0 People					
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs actual	67%	90%	90%
		Percentage of operating funds vs. actual spent on Water Quality aquatic vegetation/mowing contract	30%	100%	100%
		Percentage of operating funds vs. actual spent on Water Quality swale contract	67%	95%	95%
		Number of grant applications submitted for projects	1	1	1

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Works

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-2,098,564	-	125,000	125,000
Personnel	5,928,836	6,697,563	6,839,459	141,896
Operating	9,223,132	9,955,073	8,342,718	(1,612,355)
Capital Outlay	14,179,752	28,417,352	33,214,503	4,797,151
Debt Service	770,889	2,267,946	2,279,630	11,684
Other Uses	2,221,278	14,174,757	11,120,859	(3,053,898)
Total Budgetary Costs	30,225,323	61,512,691	61,922,169	409,478

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	-	500,000	1,323,692	823,692
Special Revenue	16,723,421	21,880,492	22,400,173	519,681
Debt Service	488,531	2,366,777	2,366,777	0
Capital	13,013,371	35,911,172	34,977,277	(933,895)
Trust and Agency	-	854,250	854,250	0
Total Revenues	30,225,323	61,512,691	61,922,169	409,478

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administration - Public Works	4.00	4.00	4.00	0.00
Engineering	23.00	23.00	24.00	1.00
Road & Bridge	55.00	55.00	56.00	1.00
Water Quality	9.00	9.33	10.33	1.00
Total Full-Time Equivalentents (FTE)	91.00	91.33	94.33	3.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Administration - Public Works

Highlights

The Administration Division FY19 adopted budget of \$732,275 is increasing by \$52,314:

- Personnel is increasing by \$13,202 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o The personnel portion of a funding transition for the Artificial Reef Service from Mosquito Control
- Operating is increasing by \$39,112 due to:
 - o Increase in Other Contractual Services, the operations portion of the funding transition for the Artificial Reef Service

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-170,240	-	-	0
Personnel	408,986	406,303	419,505	13,202
Operating	182,582	273,658	312,770	39,112
Other Uses	367	-	-	0
Total Budgetary Costs	<u>421,695</u>	<u>679,961</u>	<u>732,275</u>	<u>52,314</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	421,695	679,961	732,275	52,314
Total Revenues	<u>421,695</u>	<u>679,961</u>	<u>732,275</u>	<u>52,314</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	3.00	3.00	3.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Total Full-Time Equivalentents (FTE)	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Engineering

Highlights

The Engineering Division FY19 adopted budget of \$48,179,928 is increasing by \$3,458,881:

- Personnel is increasing by a total of \$137,185 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o The addition of \$71,160 for a state-mandated Permitting Technician II position
 - o The reclassification of a Construction Inspector I position to a Construction Inspector III
- Operating is decreasing by \$1,043,088 due to:
 - o Reductions in operating accounts and the drawing down and closing of various operating projects from FY18
 - o \$15,000 for Neighborhood Traffic Studies
- Capital Outlay is increasing by \$5,954,339 due to:
 - o The addition of various new funding requests, with the major ones as follows:
 - \$4,500,000 for the Edwards Rd – Oleander Ave – US1 project
 - \$1,323,692 for two Hurricane Irma USDA-NRCS grant projects (Christensen Rd at Canal 102 & Verada Ditch Phase 2)
 - \$500,000 for the Midway Rd at NSLRWCD Canal 92 project
 - \$500,000 for the Emerson Rd Restoration project
 - \$500,000 for the Prima Vista Blvd – West of US1 project
 - o The drawing down and closing of various capital projects from FY18
- Debt Service is increasing by \$511,684 due to the debt service payments
- Other Uses is decreasing by \$2,101,239 due to decrease in reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-1,391,174	-	-	0
Personnel	1,638,469	1,867,738	2,004,923	137,185
Operating	3,097,769	3,580,194	2,537,106	(1,043,088)
Capital Outlay	12,623,743	24,980,357	30,934,696	5,954,339
Debt Service	660,956	1,767,946	2,279,630	511,684
Other Uses	1,499,177	12,524,812	10,423,573	(2,101,239)
Total Budgetary Costs	18,128,941	44,721,047	48,179,928	3,458,881

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	-	-	1,323,692	1,323,692
Special Revenue	6,430,350	8,560,348	10,795,831	2,235,483
Debt Service	488,531	2,366,777	2,366,777	0
Capital	11,210,060	32,939,672	32,839,378	(100,294)
Trust and Agency	-	854,250	854,250	0
Total Revenues	18,128,941	44,721,047	48,179,928	3,458,881

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	5.00	5.00	5.00	0.00
Officials/Managers	1.00	1.00	1.00	0.00
Professionals	9.00	9.00	10.00	1.00
Service Maintenance Technicians	1.00	1.00	1.00	0.00
	7.00	7.00	7.00	0.00
Total Full-Time Equivalentents (FTE)	23.00	23.00	24.00	1.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Road & Bridge

Highlights

The Road & Bridge Division FY19 adopted budget of \$9,048,097 is decreasing by \$1,684,380:

- Personnel is decreasing by \$32,853 due to:
 - o The retirement of two employees
 - o Four equipment operator positions being under-filled by maintenance technicians
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o The addition of a Maintenance Technician II (1.0 FTE), transferred from the Solid Waste Division
 - o The reclassification of a Traffic Signal Maintenance Technician to a Traffic Signal Specialist
 - o The reclassification of two Equipment Operator positions to Maintenance Technician III
 - o The pay grade increase of the Lead Heavy Equipment Mechanic position

- Operating is decreasing by \$608,584 due to:
 - o The reduction of road materials - FEC Railroad expenses, and other off-setting increases
 - o \$62,050 to fund the Midway Road Median Maintenance Contractor
 - o \$5,000 for Training for the 3M FAST TOOLS

- Capital Outlay is increasing by \$267,600 due to:
 - o \$30,000 for Ten Generators for Traffic Signals
 - o \$20,000 for Mobile Computers for the Traffic Division
 - o The carry forward for the Traffic Monitoring System
 - o The spend down and completion of various capital improvement projects

- Debt Service is decreasing BY \$500,000, due to the transfer of heavy equipment debt to Engineering

- Other Uses is decreasing by \$810,543 due to the reduction of reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	3,280,061	3,644,545	3,611,692	(32,853)
Operating	5,277,000	5,147,965	4,539,381	(608,584)
Capital Outlay	261,496	25,000	292,600	267,600
Debt Service	109,933	500,000	-	(500,000)
Other Uses	67,178	1,414,967	604,424	(810,543)
Total Budgetary Costs	8,995,668	10,732,477	9,048,097	(1,684,380)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	-	500,000	-	(500,000)
Special Revenue	7,198,857	7,567,510	7,193,673	(373,837)
Capital	1,796,811	2,664,967	1,854,424	(810,543)
Total Revenues	8,995,668	10,732,477	9,048,097	(1,684,380)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	4.00	4.00	4.00	0.00
Officials/Managers	2.00	2.00	2.00	0.00
Professionals	-	1.00	1.00	0.00
Service Maintenance	29.00	28.00	29.00	1.00
Skilled Craft	14.00	14.00	14.00	0.00
Technicians	6.00	6.00	6.00	0.00
Total Full-Time Equivalents (FTE)	55.00	55.00	56.00	1.00

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Water Quality

Highlights

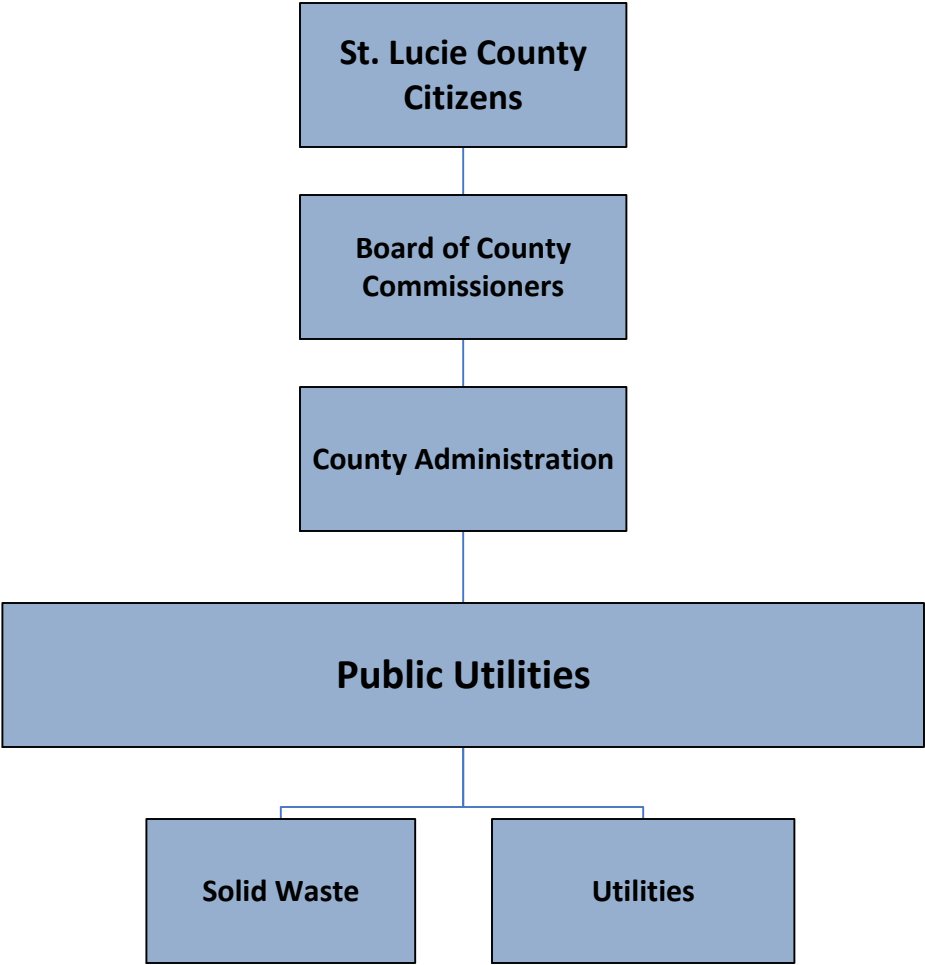
The Water Quality Division FY19 adopted budget of \$3,961,869 is decreasing by \$1,417,337

- Intrafund Transfers is increasing from \$0 to \$125,000 due to:
 - o The Paradise Park Drainage Project Phase 5 funding requirement
- Personnel is increasing by \$24,362 due to:
 - o The downward reclassification of the Stormwater Coordinator
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o The addition of \$89,323 for a mandated Stormwater Inspector
- Operating is increasing by \$205 due to:
 - o Increase in Other Contractual Services; offset by reduction in Professional Services
- Capital Outlay is decreasing by \$1,424,788 due to:
 - o The drawing down and closing of various projects from FY18
 - o \$250,000 for the Lakewood Park Stormwater project
- Other Uses is decreasing by \$142,116 due to a reduction in reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-537,150	-	125,000	125,000
Personnel	601,320	778,977	803,339	24,362
Operating	665,782	953,256	953,461	205
Capital Outlay	1,294,512	3,411,995	1,987,207	(1,424,788)
Other Uses	654,556	234,978	92,862	(142,116)
Total Budgetary Costs	2,679,019	5,379,206	3,961,869	(1,417,337)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	2,672,519	5,072,673	3,678,394	(1,394,279)
Capital	6,500	306,533	283,475	(23,058)
Total Revenues	2,679,019	5,379,206	3,961,869	(1,417,337)

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Officials/Managers	1.00	2.33	2.33	0.00
Professionals	1.00	1.00	1.00	0.00
Service Maintenance	2.00	2.00	2.00	0.00
Skilled Craft	3.00	3.00	3.00	0.00
Technicians	2.00	1.00	2.00	1.00
Total Full-Time Equivalentents (FTE)	9.00	9.33	10.33	1.00



PUBLIC UTILITIES: SUMMARY

MISSION STATEMENT:

To serve the citizens of St. Lucie County by operating the St. Lucie County Baling and Recycling Facility in an efficient, safe, and cost effective manner and to improve the quality of life providing safe, reliable and environmentally responsible water, wastewater and reclaimed water service to our customers at a fair and reasonable cost and with the best customer experience possible.

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES – SOLID WASTE DIVISION:

FY 18 Accomplishments:

- Single Stream Processing Facility – Tracking to exceed projected incoming tonnages of 41,850 by 1,860 tons
- Recycling Facility – The participation and tonnages of recovered materials has increased in excess of 50% with the new program and continues to exceed expectations
- A partial closure of cell 3B was completed and construction of cell 4A was completed
- Landfill Gas Collection System Expansion – completed the expansion of the Landfill Gas Collection System thereby increasing sales to Tropicana
- Completed Hurricane Irma debris clean-up in 35 days; saved hundreds of thousands of dollars by elimination of the need for paying for disposal of the hurricane vegetative debris by delivering it to the landfill to be utilized as an alternative daily cover

FY 19 Initiatives:

- Continue to work with Fort Pierce Utility Authority (FPUA) on leachate discharges to deep injection well (DIW)
- Work with Martin County to structure a deal that commits their single stream material to St. Lucie County Solid Waste for an extended term, by either purchasing their material or being paid to process it
- Work with private parties to bring a waste to energy facility to St. Lucie County and eliminate the need for selecting another landfill site for the foreseeable future

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES – UTILITIES DIVISION:

The Utility Division provides water, wastewater and reclaimed water service to customers within the unincorporated areas of St. Lucie County through 94 miles of water transmission lines, 60 miles of wastewater lines, and 18 miles of reclaimed water lines plus five Wastewater and two Water Treatment Facilities. Service is provided in a cost effective manner to maintain reasonable rates without compromising quality of product delivery or service. The Division evaluates and plans for the improvements and expansion of water, wastewater, and reclaimed water systems to meet the needs of our current and future customers in compliance with County and State regulations.

PUBLIC UTILITIES: SUMMARY

FY 18 Accomplishments:

- Increased customers utilizing automatic bill pay by 34%
- Completed design and permitting of North County water main loop and construction of water main loop and water and force mains commenced
- Public/private partnership in completion of Indrio Road water and force mains design and permitting
- Completed design and permitting of the North County (Holiday Pines) Water Treatment Plant expansion from 0.288 mgd to 0.8 mgd
- Complete revision of the Consumptive Use Permit to include addition withdrawal for the Surficial Aquifer, and completed 2 of 4 Surficial Aquifer wells

FY 19 Initiatives:

- Partner with developers in public/private partnerships to expand infrastructure in North County Service Area
- Complete construction and clearance of North County water main loop
- Complete construction and clearance of Indrio Road water and force mains
- Complete expansion of the North County (Holiday Pines) Water Treatment Plant from 0.288 mgd to 0.8 mgd
- Complete two additional Surficial Aquifer wells

PUBLIC UTILITIES - SOLID WASTE: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	LEAP training participation - customer service course	100%	100%	100%
1.20	Innovation	Construction & demolition mining - recovered fill material - \$200,000/yr saved by mining in lieu of purchasing	100,000 CY	100,000 CY	100,000 CY
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	Percentage completion for each section of the Phase IV-A landfill cell project	100% drawings	100% construction	N/A
2.40	Protect The Natural Resources	Landfill gas run time; availability to Tropicana	99%	99%	99%
		Percentage of County participation and tonnages of recovered materials increased with the new recycling program	55%	65%	75%
3.0 People					
3.10	Develop and Train Workforce	Ongoing training to develop our lowest pay grade staff for career opportunities	100%	100%	100%
		Ongoing training for required FDEP certification	100%	100%	100%
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	78%	90%	90%

PUBLIC UTILITIES - UTILITIES: PERFORMANCE MEASURES

OBJECTIVES		MEASURES	ACTUAL FY 2016-17	TARGET FY 2017-18	TARGET FY 2018-19
1.0 Customer Service					
1.10	Deliver Excellent Customer Service	Complaints per 1000 accounts	12.47	< 20	< 20
2.0 Community					
2.10	Design, Construct and Maintain Infrastructure	System renewal and replacement rate	2%	5%	5%
		Leaks and breaks per 100 miles of pipe	8.3	< 20	< 20
2.20	Provide For a Safe Community	Regulatory compliance rate	100%	100%	100%
3.0 People					
3.10	Develop and Train Workforce	Training hours per employee	18.3	8	8
4.0 Financial Management					
4.10	Provide Transparent and Accountable Financial Management	Percentage of operating budget vs. actual	65%	90%	90%
		Cash reserves (days)	365	365	365

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Utilities

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-413,968	-	-	0
Personnel	4,393,049	5,081,328	4,635,316	(446,012)
Operating	24,694,260	18,103,730	19,174,522	1,070,792
Capital Outlay	-	9,351,948	5,546,139	(3,805,809)
Debt Service	945,250	1,525,650	1,696,650	171,000
Grants & Aids	441,369	452,000	452,000	0
Other Uses	14,815,143	13,544,236	11,513,918	(2,030,318)
Total Budgetary Costs	<u>44,875,103</u>	<u>48,058,892</u>	<u>43,018,545</u>	<u>(5,040,347)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,119,053	-	-	0
Enterprise	43,756,050	48,058,892	43,018,545	(5,040,347)
Total Revenues	<u>44,875,103</u>	<u>48,058,892</u>	<u>43,018,545</u>	<u>(5,040,347)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Solid Waste & Recycling	72.00	65.80	56.80	(9.00)
Utilities	11.00	9.20	9.20	0.00
Total Full-Time Equivalents (FTE)	<u>83.00</u>	<u>75.00</u>	<u>66.00</u>	<u>(9.00)</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Solid Waste & Recycling

Highlights

The Solid Waste & Recycling Division FY19 adopted budget of \$20,716,755 is decreasing by a total of \$8,258,814:

- Personnel is decreasing by a total of \$517,913 due to:
 - o The transfer-out and reclassification of a Solid Waste Maintenance Technician (-1.0 FTE) to the Planning & Development Services Department
 - o The elimination of five (5) Solid Waste Recycling Technician positions (-5.0 FTE)
 - o The elimination of two (2) Solid Waste Maintenance Technician positions (-2.0 FTE)
 - o The elimination of one (1) Materials Recovery Facilitator (-1.0 FTE)
 - o The reclassification of a Solid Waste Operations Manager to a Solid Waste Division Director position
 - o The reclassification of a Solid Waste Education and Marketing Coordinator to a Solid Waste Operations Manager position
 - o The reclassification of a Solid Waste Material Handler position to a Utility Billing Specialist - Solid Waste
 - o The reclassification of a Solid Waste Recycling Technician to a Fiscal Assistant
 - o The reclassification of a Senior Staff Assistant to an Office Operations Specialist
 - o The reclassification of a Staff Assistant to a Senior Staff Assistant
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
- Operating is increasing by a total of \$873,667 due to:
 - o \$600,000 for Professional Services Increase
 - o \$400,000 for Contractual Services Increase
 - o The decrease of various other operating accounts
- Capital Outlays is decreasing by \$6,869,589 due to:
 - o The completion of the Landfill Phase IIIB Partial Closure, and early completion of the Landfill Phase IV Cell construction project
 - o \$400,000 for Landfill Gas System Improvements for Phase IIIB
 - o \$994,500 for New Machinery & Equipment - Trash Compactor, 930 Loader, Forklift/Skid Steer
- Other Uses is decreasing by a total of \$1,744,979 due to the decrease in reserves and a \$300,000 reduction in the transfer to the General Fund for recycling revenues

Budgetary Costs	FY 2017	FY 2018	FY 2019	Variance
	Actual	Adopted	Adopted	
Personnel	3,635,387	4,462,148	3,944,235	(517,913)
Operating	16,634,069	12,881,266	13,754,933	873,667
Capital Outlay	-	8,318,231	1,448,642	(6,869,589)
Grants & Aids	441,369	452,000	452,000	0
Other Uses	1,239,559	2,861,924	1,116,945	(1,744,979)
Total Budgetary Costs	21,950,385	28,975,569	20,716,755	(8,258,814)

Funding Sources	FY 2017	FY 2018	FY 2019	Variance
	Actual	Adopted	Adopted	
General	1,119,053	-	-	0
Enterprise	20,831,332	28,975,569	20,716,755	(8,258,814)
Total Revenues	21,950,385	28,975,569	20,716,755	(8,258,814)

Staffing Summary	FY 2017	FY 2018	FY 2019	Variance
	Actual	Adopted	Adopted	
Administrative Support	5.00	5.00	5.00	0.00
Officials/Managers	3.00	10.80	10.80	0.00
Service Maintenance	42.00	30.00	22.00	(8.00)
Skilled Craft	18.00	13.00	14.00	1.00
Technicians	4.00	7.00	5.00	(2.00)
Total Full-Time Equivalent (FTE)	72.00	65.80	56.80	(9.00)

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Utilities

Highlights

The Utilities Division FY 19 adopted budget of \$22,301,790 is increasing by \$3,218,467:

- Personnel is increasing by \$71,901 due to:
 - o An increase in health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18
 - o The reclassification of Utility Customer Service Specialists of various grades to cross-functional Utility Billing Specialists
- Operating is increasing by \$197,125 due to:
 - o The addition of \$198,421 for Utilities Operation Budget Increase
 - o The decrease of various other operating accounts
- Capital is increasing by \$3,063,780 due to:
 - o \$3,202,000 for the Holiday Pines Water/ Wastewater Treatment Plant Expansion
 - o \$380,000 for North County Water and Wastewater Line Extensions
 - o \$300,000 for the US1 Water Main in SLCU Services Area project
 - o \$30,000 for the NHI Clarifier Rebuild project
 - o The carry forward and spend-down and/or completion of various Capital Improvement Projects
- Debt Service is increasing by \$171,000 due to interest paid on bonds
- Other Uses is decreasing by \$285,339 due to the reduction in reserves

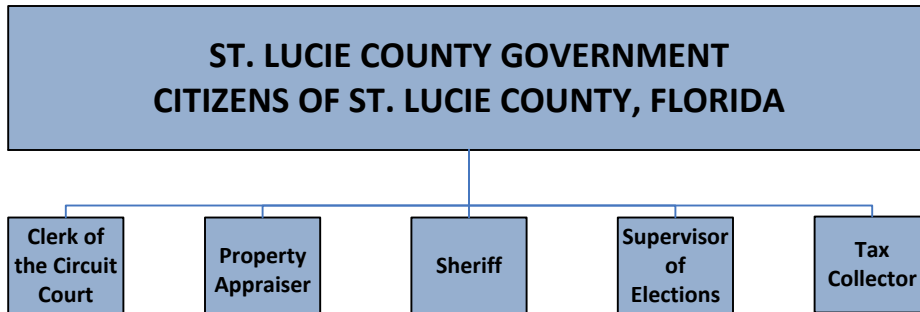
Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-413,968	-	-	0
Personnel	757,662	619,180	691,081	71,901
Operating	8,060,191	5,222,464	5,419,589	197,125
Capital Outlay	-	1,033,717	4,097,497	3,063,780
Debt Service	945,250	1,525,650	1,696,650	171,000
Other Uses	13,575,584	10,682,312	10,396,973	(285,339)
Total Budgetary Costs	22,924,718	19,083,323	22,301,790	3,218,467

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Enterprise	22,924,718	19,083,323	22,301,790	3,218,467
Total Revenues	22,924,718	19,083,323	22,301,790	3,218,467

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support	3.00	3.00	4.00	1.00
Officials/Managers	3.00	2.20	2.20	0.00
Professionals	4.00	3.00	2.00	(1.00)
Technicians	1.00	1.00	1.00	0.00
Total Full-Time Equivalent (FTE)	11.00	9.20	9.20	0.00



**CONSTITUTIONAL
OFFICERS**



**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Constitutional Officers

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Other Uses	87,171,029	94,379,714	99,333,266	4,953,552
Total Budgetary Costs	<u>87,171,029</u>	<u>94,379,714</u>	<u>99,333,266</u>	<u>4,953,552</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	35,815,693	36,435,426	39,978,413	3,542,987
Special Revenue	51,258,333	57,912,190	59,269,326	1,357,136
Debt Service	42,966	17,488	70,917	53,429
Trust and Agency	54,038	14,610	14,610	0
Total Revenues	<u>87,171,029</u>	<u>94,379,714</u>	<u>99,333,266</u>	<u>4,953,552</u>

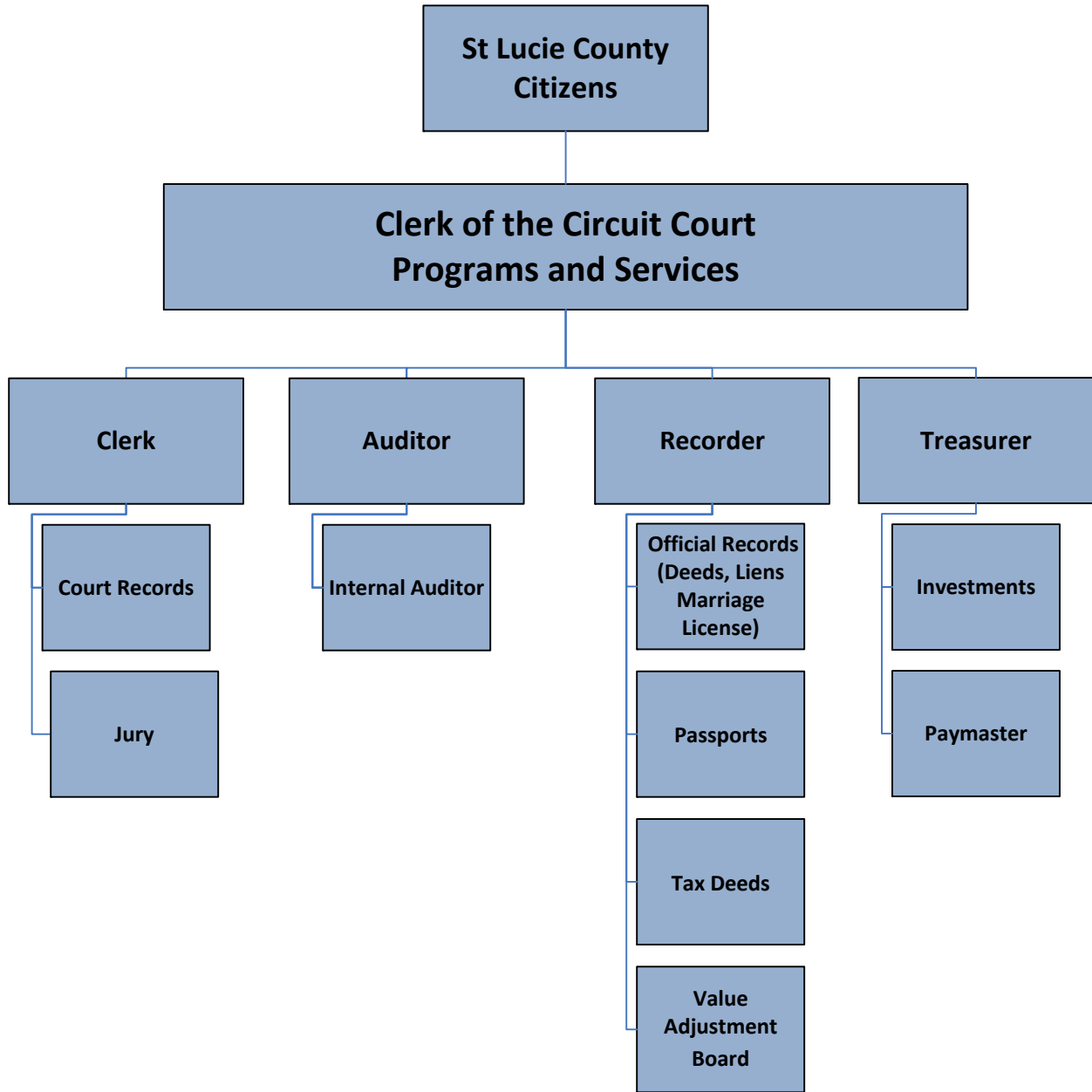
Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Sheriff	557.50	557.50	557.50	0.00
Supervisor of Elections	18.00	20.00	20.00	0.00
Clerk of Circuit Court	18.00	18.00	18.00	0.00
Tax Collector Fees	115.00	115.00	115.00	0.00
Property Appraiser Fees	72.00	72.00	72.00	0.00
Total Full-Time Equivalentents (FTE)	<u>780.50</u>	<u>782.50</u>	<u>782.50</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Constitutional Officers (BOCC)

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	3,680,837	3,708,292	3,714,871	6,579
Capital Outlay	654,658	6,499,945	1,648,926	(4,851,019)
Grants & Aids	67,922	125,104	95,953	(29,151)
Other Uses	809,512	1,803,988	1,581,229	(222,759)
Total Budgetary Costs	<u>5,212,928</u>	<u>12,137,329</u>	<u>7,040,979</u>	<u>(5,096,350)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	3,661,873	3,688,292	3,694,871	6,579
Special Revenue	693,872	1,539,427	1,597,062	57,635
Capital	654,658	6,732,402	1,648,926	(5,083,476)
Trust and Agency	202,526	177,208	100,120	(77,088)
Total Revenues	<u>5,212,928</u>	<u>12,137,329</u>	<u>7,040,979</u>	<u>(5,096,350)</u>



ST. LUCIE COUNTY CLERK OF THE CIRCUIT COURT: SUMMARY

MISSION STATEMENT:

Efficiently and effectively perform the responsibilities of the Clerk of the Circuit and County Courts, Clerk to the Board of County Commissioners, Recorder, Guardian of Public Records, Treasurer, and Auditor.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Clerk of the Courts serves as the clerk, accountant, and auditor for the Board of County Commissioners. The Clerk's budget consists of two parts. The first part deals with the Clerk's 'Finance' responsibilities to the Board. This is incorporated into the County budget review process and is subject to approval by the Board. The second part concerns the Clerk's responsibilities as Clerk of the Courts. This portion is supported by fees imposed on individuals by the court system. The Clerk submits a budget for the portion of his budget related to Finance responsibilities to the Board each year. In addition to the budget submitted by the Clerk, the County funds communications expenses directly in accordance with Florida Statutes 29.008.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Clerk of Circuit Court

Highlights

The Clerk of Court (COC) FY19 adopted budget, \$1,474,172 is increasing by a total of \$17,384. The Clerk's budget includes \$2,018,172 net of \$-544,000 for anticipated excess fees.

- Personnel is increasing by a total of \$34,705 due to:
 - o An increase in Executive Salaries per Florida Statutes;
 - o An increase in the health insurance and annual COLA adjustment

- Operating is decreasing by a total of (-\$17,321) due:
 - o A decrease in I.T. expenses

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Other Uses	1,571,929	1,456,788	1,474,172	17,384
Total Budgetary Costs	<u>1,571,929</u>	<u>1,456,788</u>	<u>1,474,172</u>	<u>17,384</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,571,929	1,456,788	1,474,172	17,384
Total Revenues	<u>1,571,929</u>	<u>1,456,788</u>	<u>1,474,172</u>	<u>17,384</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
of Circuit Court	18.00	18.00	18.00	0.00
Total Full-Time Equivalentents (FTE)	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>0.00</u>

Clerk of Circuit Court (Communications)

Highlights

The Clerk of Court (COC) (BOCC) FY19 adopted budget, \$70,000 is remaining the same as FY 2018. The COC (BOCC) budget includes communication costs.

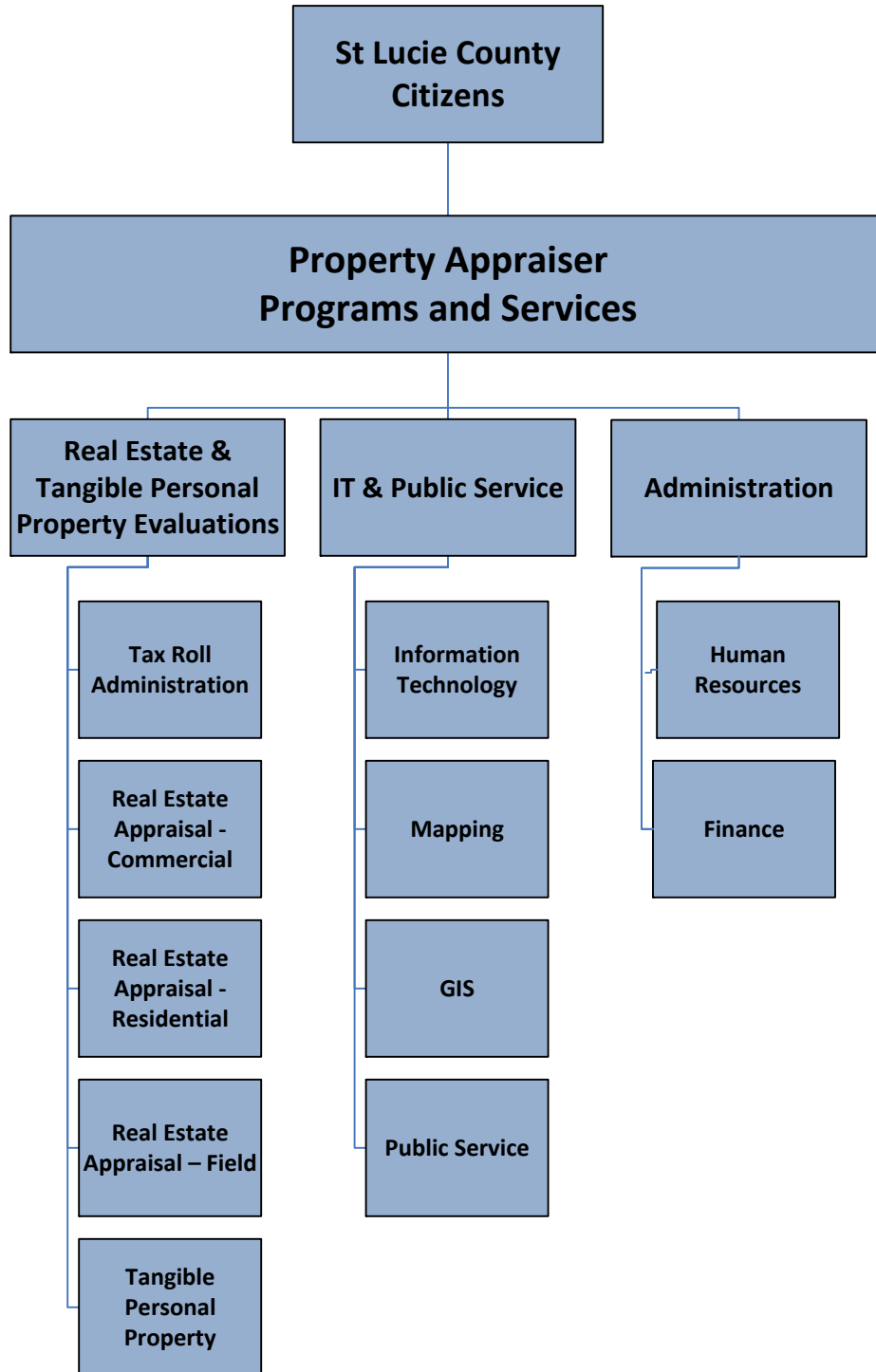
- Operating is remaining the same

Funding Sources:

- This Constitutional COC (BOCC) FY19 budget is funded 100% by the General Fund

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	40,974	70,000	70,000	0
Total Budgetary Costs	40,974	70,000	70,000	0

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	40,974	70,000	70,000	0
Total Revenues	40,974	70,000	70,000	0



ST. LUCIE COUNTY PROPERTY APPRAISER: SUMMARY

MISSION STATEMENT:

Locate, appraise and assess all property located within St. Lucie County according to the laws of the State of Florida, thereby assuring all property owners with a fair and equitable taxing structure.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Property Appraiser is the officer in charge of determining the value of all county property. The Property Appraiser's budget is supported by fees for services charged to each entity for which tax is collected (except the school board and municipalities, which are paid by the County) (F.S. 192.091). The fees are based on the approved budget, and allocated based on prior year tax collections. The estimated budget is submitted to the Department of Revenue (DOR) on June 1st (F.S. 195.087). A copy is provided to the County at the same time. DOR notifies the County of its tentative budget decisions by July 15; the Appraiser or Board may submit information for DOR to consider prior to its final decision on or before August 15. The DOR's budget decisions may be appealed to the Governor and Cabinet. The budgeted amounts are the Board's portion of the Property Appraiser's budget. In addition to the budget submitted by the Property Appraiser, the County funds items directly, such as communications and printing.

1. Assess all property located within St. Lucie County.
2. Provide effective and efficient service to the citizens of St. Lucie County.
3. Administer all exemptions and classifications; Execute all processes of the Supreme Court, Circuit, County Court, and Board of County Commissioners.
4. Provide Tax Roll for all taxing authorities.
5. Administer the Truth in Millage (TRIM) process.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Property Appraiser Fees

Highlights

The Property Appraiser (PA) FY19 adopted budget, \$5,597,559 is increasing by a total of \$229,453. The PA budget includes \$5,747,559 net of \$-150,000 for anticipated excess fees. Also, additional Property Appraiser fees are included in the Department budgets. The Property Appraiser's budget is funded by fees for services charged.

Funding Sources:

- This Constitutional budget is funded by several funds.

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Other Uses	4,504,101	5,368,106	5,597,559	229,453
Total Budgetary Costs	<u>4,504,101</u>	<u>5,368,106</u>	<u>5,597,559</u>	<u>229,453</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	3,615,984	4,270,458	4,358,706	88,248
Special Revenue	884,590	1,097,648	1,238,853	141,205
Debt Service	3,527	-	-	0
Total Revenues	<u>4,504,101</u>	<u>5,368,106</u>	<u>5,597,559</u>	<u>229,453</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Appraiser Fees	72.00	72.00	72.00	0.00
Total Full-Time Equivalentents (FTE)	<u>72.00</u>	<u>72.00</u>	<u>72.00</u>	<u>0.00</u>

Property Appraiser (TRIM & Comm.)

Highlights

In addition to the budget submitted by the Property Appraiser, the County funds items directly such as Truth In Millage (TRIM), communications and printing expenses.

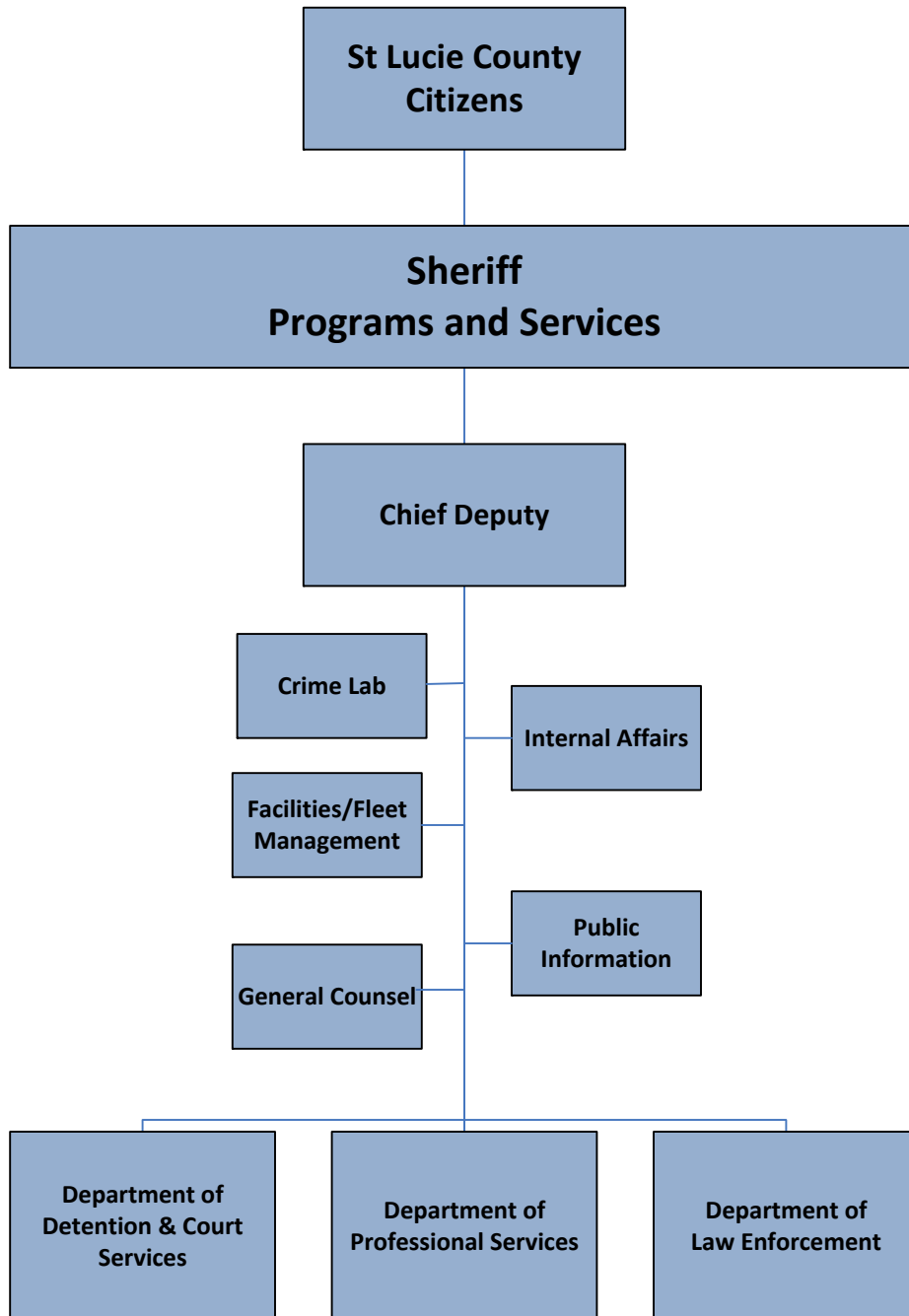
The Property Appraiser (BOCC) FY19 adopted budget, \$115,000 remains the same as prior year, FY 2018

Funding Sources:

- This Constitutional (BOCC) budget is funded 100% by the General Fund

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	77,953	115,000	115,000	0
Total Budgetary Costs	<u>77,953</u>	<u>115,000</u>	<u>115,000</u>	<u>0</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	77,953	115,000	115,000	0
Total Revenues	<u>77,953</u>	<u>115,000</u>	<u>115,000</u>	<u>0</u>



ST. LUCIE COUNTY SHERIFF: SUMMARY

MISSION STATEMENT:

Provide the highest professional level of effective and efficient law enforcement services to the residents of St. Lucie County.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Sheriff is the chief law enforcement officer for the County. The Sheriff submits his budget to the County each year in accordance with Florida Statute 30.49(2) (a). The budget is incorporated into the County budget review process and is subject to approval by the Board of Commissioners. In the event there is a disagreement between the Sheriff and the Board, it may be resolved by the Governor and Cabinet. The Sheriff has limited revenues from non-ad valorem resources. The majority of his budget is supported by ad valorem taxes.

1. Provide a uniformed deputy to respond to all emergency and non-emergency calls for service.
2. Investigate crimes and diligently pursue those persons who violate the law.
3. Provide School Resource Officers at the Schools.
4. Execute all processes of the Supreme Court, Circuit, County Court, and Board of County Commissioners.
5. Provide St. Lucie County courthouse and courtroom security.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Sheriff

Highlights

The Sheriff Office (SO) FY19 adopted budget, \$85,016,451 is increasing by a total of \$4,081,730. The Sheriff's budget includes \$85,022,451 net of \$-6,000 for anticipated excess fees.

- The Sheriff's overall budget is increasing by a total of \$4,081,730 due to:
 - o An increase in Salaries, Florida Retirement Service (FRS), Health Insurance and other benefits
 - o An increase in various operating expenses including inmate medical, data communications, auto and property insurance
 - o An additional increase of School Resource Officers (SRO) funding of \$300,000, and
 - o A decrease in Capital Outlays due to patrol vehicles purchased in the previous fiscal year
 - o In FY 2018, the budget was amended to include additional funds for the remaining patrol vehicles lease purchase from FY 2017, amount of Capital Lease Proceeds was \$2,177,663

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Other Uses	75,001,560	80,934,721	85,016,451	4,081,730
Total Budgetary Costs	<u>75,001,560</u>	<u>80,934,721</u>	<u>85,016,451</u>	<u>4,081,730</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	25,403,225	24,881,756	28,043,091	3,161,335
Special Revenue	49,598,335	56,052,965	56,973,360	920,395
Total Revenues	<u>75,001,560</u>	<u>80,934,721</u>	<u>85,016,451</u>	<u>4,081,730</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Sheriff	557.50	557.50	557.50	0.00
Total Full-Time Equivalents (FTE)	<u>557.50</u>	<u>557.50</u>	<u>557.50</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Sheriff (Inmate Med., Training)

Highlights

In addition to the budget submitted by the Sheriff's Office, the County funds expenses for inmate medical, training and administer Grants for County Governments from Federal, State, and Local levels.

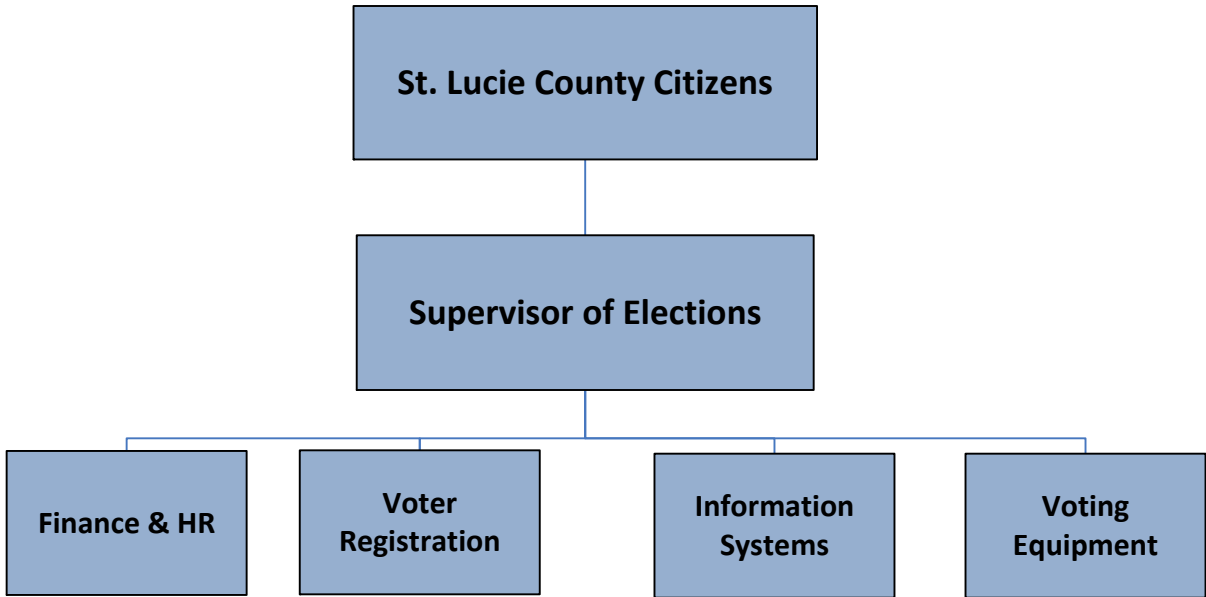
The Sheriff's Office (BOCC) FY19 adopted budget, \$4,897,182 is decreasing by (-\$19,453) mostly due to reductions in grants, and transfers related to 2nd Dollar and Family Protection Act Programs

Funding Sources:

- The Sheriff's Office (BOCC) revenues are funded mostly from sale of property seized, Law Enforcement Impact Fees, Grants, General and Fine & Forfeiture Funds

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	3,353,397	3,220,000	3,220,000	0
Grants & Aids	67,922	125,104	95,953	(29,151)
Other Uses	809,512	1,571,531	1,581,229	9,698
Total Budgetary Costs	<u>4,230,832</u>	<u>4,916,635</u>	<u>4,897,182</u>	<u>(19,453)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	3,334,434	3,200,000	3,200,000	0
Special Revenue	693,872	1,539,427	1,597,062	57,635
Trust and Agency	202,526	177,208	100,120	(77,088)
Total Revenues	<u>4,230,832</u>	<u>4,916,635</u>	<u>4,897,182</u>	<u>(19,453)</u>



ST. LUCIE COUNTY SUPERVISOR OF ELECTIONS: SUMMARY

MISSION STATEMENT:

Pursue excellence in the registration of citizens to vote in compliance with the National Voter Registration Act as well as process and maintain voter records in a timely and professional manner that serves all citizens of St. Lucie County. The Supervisor of Elections will conduct all elections within St. Lucie County with integrity and accuracy, and in the most proficient and cost effective manner to serve all citizens.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Supervisor of Elections is the officer in charge of implementation of the state election laws. The Supervisor of Elections submits its budget to the County each year in accordance with Florida Statute 129.03. The budget is incorporated into the County budget review process and is subject to approval by the Board of County Commissioners. In the event the Board disagrees with the budget, the Board may amend, modify, increase, or reduce any or all items of expenditure in the proposed budget. If the budget has been modified, the Board must notify the Supervisor of Elections in writing of its action to specific items amended. The Supervisor of Elections budget is supported by ad valorem taxes in the General Fund. In addition to the budget submitted by the Supervisor of Elections, the County funds items directly such as utilities and rent.

1. Conduct all regularly scheduled federal, state, county and municipal elections as well as any special election as required by the State, County, and Cities in St. Lucie County or special district.
2. Maintain registration records in physical and electronic form via the statewide voter registration data base.
3. Perform voter outreach at many local events to educate the public on how to register to vote or make changes to their registration as well as provide opportunities to answer questions concerning registration, voting and elections.
4. Qualify all candidates for county or special district office within St. Lucie County.
5. Train poll workers for each election as required by state statutes.
6. Verification of signatures on candidate and initiative petitions with certification to the State of Florida
7. Publish election related material and advertising as required by state statute notifying citizens, candidates, political parties, and committees of dates of events relating to all elections.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Supervisor of Elections

Highlights

The Supervisor of Elections (SOE) FY19 adopted budget, \$3,123,501 is decreasing by a total of (-\$105,230). The SOE budget includes \$3,134,501 net of \$-11,000 for anticipated excess fees.

- Personnel is increasing by a total of \$67,605 due to:
 - o An increase in Executive Salaries per Florida Statutes 145.09;
 - o An increase in the health insurance and annual COLA adjustment

- Operating is increasing overall by \$17,000 due to:
 - o An increase in contractual services related to license & fee expenditures

- Capital Outlays is decreasing by (-\$189,835) due to:
 - o A decrease in equipment purchased in the previous fiscal year

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Other Uses	2,967,166	3,228,731	3,123,501	(105,230)
Total Budgetary Costs	<u>2,967,166</u>	<u>3,228,731</u>	<u>3,123,501</u>	<u>(105,230)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	2,967,166	3,228,731	3,123,501	(105,230)
Total Revenues	<u>2,967,166</u>	<u>3,228,731</u>	<u>3,123,501</u>	<u>(105,230)</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
of Elections	18.00	20.00	20.00	0.00
Total Full-Time Equivalentents (FTE)	<u>18.00</u>	<u>20.00</u>	<u>20.00</u>	<u>0.00</u>

Supervisor of Elections (Rent, Util.)

Highlights

The Supervisor of Elections (SOE) (BOCC) FY19 adopted budget, \$285,871 is increasing by \$6,579. The SOE (BOCC) budget includes utilities and building rental.

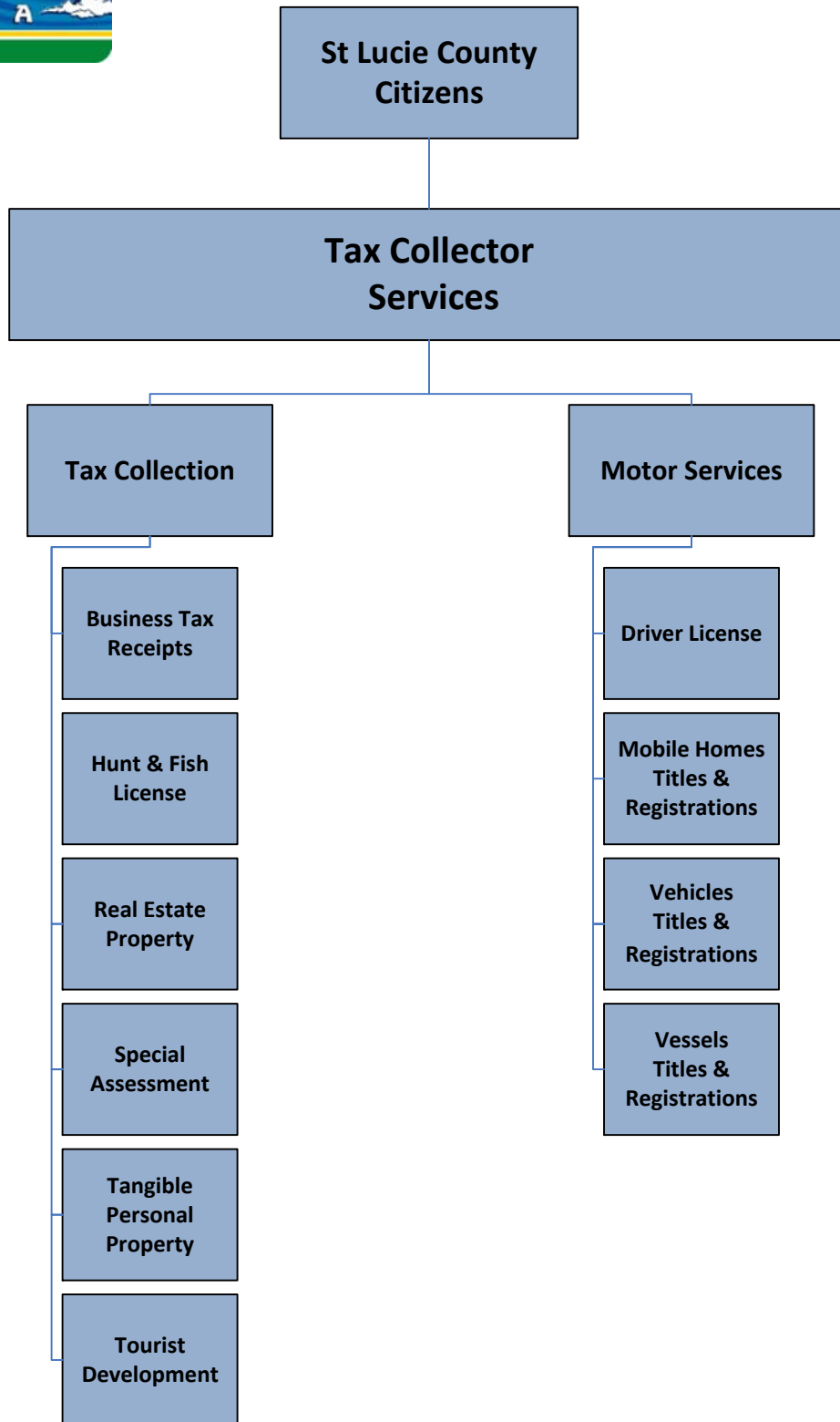
- Operating is increasing by \$6,579 due to an increases in building rental expenses

Funding Sources:

- This Constitutional SOE (BOCC) FY19 budget is funded 100% by the General Fund

Budgetary Costs		FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating		186,832	279,292	285,871	6,579
	Total Budgetary Costs	<u>186,832</u>	<u>279,292</u>	<u>285,871</u>	<u>6,579</u>

Funding Sources		FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General		186,832	279,292	285,871	6,579
	Total Revenues	<u>186,832</u>	<u>279,292</u>	<u>285,871</u>	<u>6,579</u>



ST. LUCIE COUNTY TAX COLLECTOR: SUMMARY

MISSION STATEMENT:

Provide our neighbors the highest level of customer service through innovative technology and highly trained professionals while maintaining the public trust.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Tax Collector is an independently elected constitutional officer who collects taxes for state agencies as well as local governments. The County is just one of the Tax Collector's local government clients. Others include the cities, school board and special districts. The state agency clients include the Department of Revenue, Florida Wildlife Conservation Commission, Department of Highway Safety and Motor Vehicles and the Department of Health. The Tax Collector is a fee officer and his office budget is reviewed and approved through the Department of Revenue. Increases must be justified, and the Tax Collector must budget within the confines of the commissions and fees his office receives for the services he provides. The single largest tax collected in the State is the ad valorem tax. At the end of the year, any fees not required for operating expenses are distributed to the taxing authorities.

The budgeted amount is an estimate based on commissions and fees, and not a request from the Tax Collector. The Tax Collector's Budget is due to the State on August 1st. The budget figures represent the amount of fees that the County anticipates paying to the Tax Collector.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Tax Collector Fees

Highlights

The Tax Collector (TC) FY19 adopted budget, \$4,121,583 is increasing by a total of \$730,215. The TC budget includes \$6,378,583 net of \$-2,257,000 for anticipated excess fees. Also, additional Tax Collector fees are included in the Department budgets. The Tax Collector's budget is based on Commissions and Fees the County anticipates paying to the Tax Collector.

Funding Sources:

- This Constitutional budget is funded by various funds.

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Other Uses	3,126,273	3,391,368	4,121,583	730,215
Total Budgetary Costs	<u>3,126,273</u>	<u>3,391,368</u>	<u>4,121,583</u>	<u>730,215</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	2,257,389	2,597,693	2,978,943	381,250
Special Revenue	775,409	761,577	1,057,113	295,536
Debt Service	39,438	17,488	70,917	53,429
Trust and Agency	54,038	14,610	14,610	0
Total Revenues	<u>3,126,273</u>	<u>3,391,368</u>	<u>4,121,583</u>	<u>730,215</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Collector Fees	115.00	115.00	115.00	0.00
Total Full-Time Equivalents (FTE)	<u>115.00</u>	<u>115.00</u>	<u>115.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Tax Collector (Postage)

Highlights

In addition to the budget submitted by the Tax Collector, the County adopted FY19 budget funds direct postage expenses and the Tax Collector facility.

The Tax Collector (BOCC) FY19 adopted budget, \$1,672,926 is decreasing by (-\$5,083,476)

- Operating remains the same as FY18 at \$24,000
- Capital Outlays is decreasing by (-\$4,851,019) due to:
 - o Decreases in building and building-architectural service expenditures
- Other Uses is decreasing by (-\$232,457) due to:
 - o Decreases in project reserves related to capital outlay expenditures

Funding Sources:

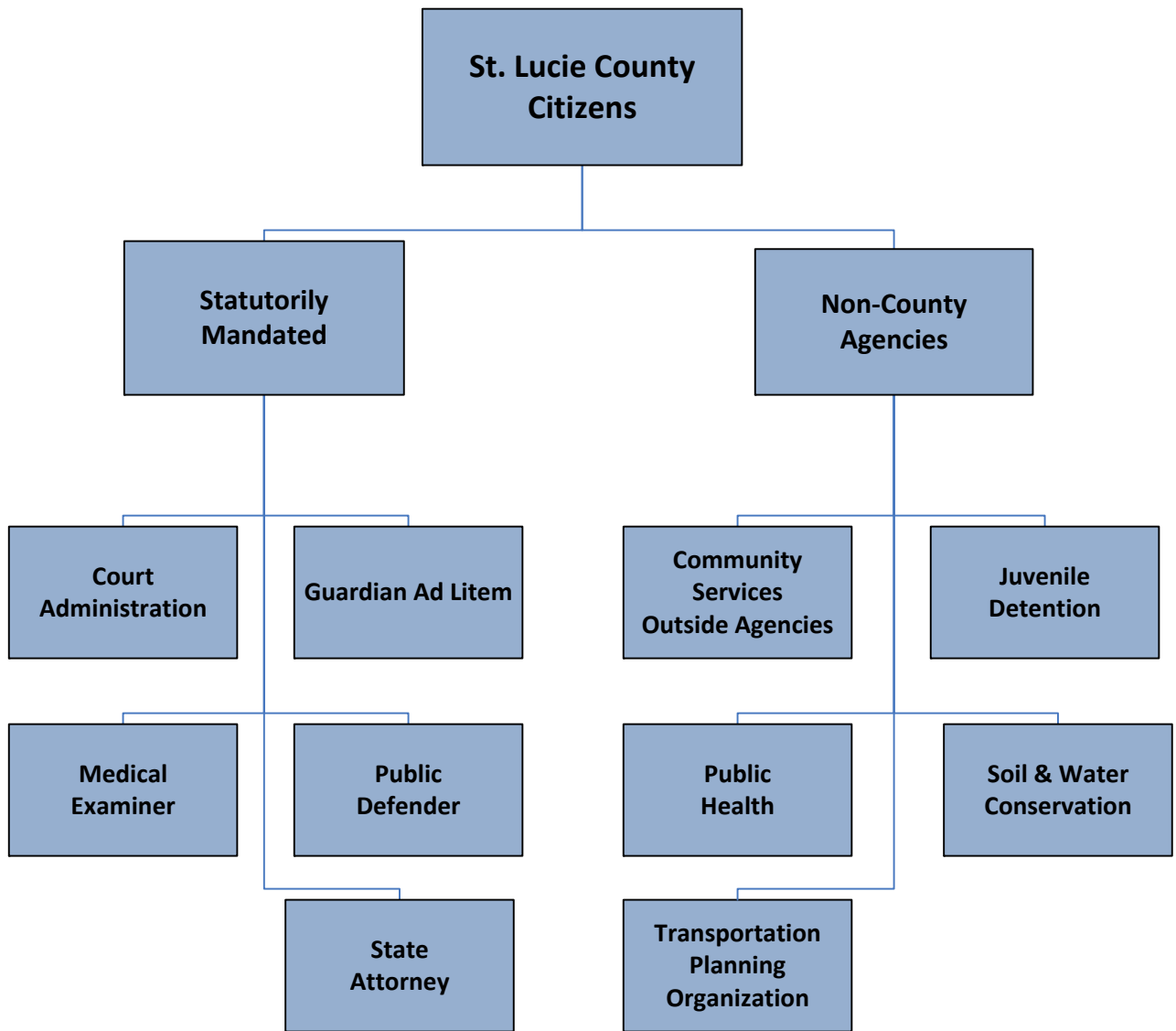
- The Tax Collector's postage and freight expenses is funded by the General Fund and the capital and other uses expense are funded by bond proceeds to be repaid from Excess Fees from the Tax Collector.

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	21,679	24,000	24,000	0
Capital Outlay	654,658	6,499,945	1,648,926	(4,851,019)
Other Uses	-	232,457	-	(232,457)
Total Budgetary Costs	676,337	6,756,402	1,672,926	(5,083,476)

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	21,679	24,000	24,000	0
Capital	654,658	6,732,402	1,648,926	(5,083,476)
Total Revenues	676,337	6,756,402	1,672,926	(5,083,476)



**OUTSIDE
AGENCIES**



**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Statutorily Mandated & Non-County Agencies

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-150,671	-	-	0
Personnel	1,292,622	1,680,976	2,726,613	1,045,637
Operating	7,372,073	7,804,579	9,878,892	2,074,313
Capital Outlay	160,664	690,306	621,656	(68,650)
Grants & Aids	3,236,222	3,608,855	2,807,904	(800,951)
Other Uses	57,744	235,435	1,614,350	1,378,915
Total Budgetary Costs	<u>11,968,654</u>	<u>14,020,151</u>	<u>17,649,415</u>	<u>3,629,264</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	7,120,767	7,471,639	8,643,339	1,171,700
Special Revenue	4,847,887	6,170,468	6,262,893	92,425
Trust and Agency	-	378,044	2,743,183	2,365,139
Total Revenues	<u>11,968,654</u>	<u>14,020,151</u>	<u>17,649,415</u>	<u>3,629,264</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Court Related	10.00	12.00	12.00	0.00
Medical Examiner	10.00	11.00	12.00	1.00
Public Defender	4.00	4.00	4.00	0.00
Soil & Water Conservation	1.00	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	<u>25.00</u>	<u>28.00</u>	<u>29.00</u>	<u>1.00</u>

COURT ADMINISTRATOR: SUMMARY

MISSION STATEMENT:

Manage the non-judicial functions of the court. Administrative functions and responsibilities assigned to the Court Administrator's Office are subject to the supervision and direction of the Administrative Judge. It is the role of the Court Administrator to ensure that all Court Departments function together to provide a forum for the resolution of legal disputes.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: Effective July 1, 2004, Article V, revision 7 of the State Constitution requires counties to "fund the cost of communications services, existing radio systems, existing multiagency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities." This is St. Lucie County's portion of the funding including Information Technology Recording Fees. St. Lucie County's amount includes general and administrative charges and excludes Trust Funds.

1. Duties of the Court Administrator's Office include personnel and fiscal management, calendar or scheduling management, information systems, space and equipment management, public information, law library operations, jury management and liaison functions to various groups and agencies.
2. The Court Administrator works closely with the office of the Clerk of the Court on all case management processes and procedures.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Court Related

Highlights

The Court Administration (CA) FY19 adopted budget, \$2,549,650 is increasing by a total of \$231,182.

Court Administrator:

This budget includes the Court Administrator's FY19 adopted budget \$1,855,796 that is decreasing by (-\$40,973). St. Lucie County's share (47% of cost), \$913,676 is decreasing by (-\$7,493).

- Personnel is decreasing by (-\$89,050) due to:

- o A decrease in the health insurance; and other offsetting increases including annual COLA adjustment,
- o Pay Plan and Health Insurance Program adjustments made in FY18

- o A position re-class from Sr. Network Support Analyst to Information Systems Applications Manager, increase of \$17,162

- Operating is increasing by \$54,540 due to:

- o An increase in expenditures related to equipment maintenance, building maintenance; offset by decreases in various operating expenditures

- Capital Outlays is decreasing by (-\$135,000) due to:

- o Decrease in machinery & equipment expenditures

- Other Uses is increasing by \$400,692 due to higher fund balance forward reserves

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-100,000	-	-	0
Personnel	664,166	886,043	796,993	(89,050)
Operating	855,033	815,514	870,054	54,540
Capital Outlay	160,664	465,000	330,000	(135,000)
Other Uses	26,496	151,911	552,603	400,692
Total Budgetary Costs	<u>1,606,359</u>	<u>2,318,468</u>	<u>2,549,650</u>	<u>231,182</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	1,606,359	2,318,468	2,549,650	231,182
Total Revenues	<u>1,606,359</u>	<u>2,318,468</u>	<u>2,549,650</u>	<u>231,182</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Related	10.00	12.00	12.00	0.00
Total Full-Time Equivalentents (FTE)	<u>10.00</u>	<u>12.00</u>	<u>12.00</u>	<u>0.00</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Court - Other

Highlights

Other Court Funding FY19 adopted budget, \$774,124 is decreasing by (-\$28,902). Court-Other includes funding for Legal Aid, Law Library, Dori Slosberg Drivers Education, and Drug Abuse Programs.

- Operating is increasing by \$35,077 due to:
 - o An increase of \$45,000 transfer from General Fund to fund Law Library increases in expenses related to operations and to increase staff to 40 hours/week
- Capital Outlay for Law Books is remaining the same as prior year
- Grants & Aids is decreasing by (-\$129,660) due to reduced expenditures available for the Dori Slosberg Grant
- Other uses is increasing by \$65,681 due to an increase in Legal Aid reserves fund balance

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-38,899	-	-	0
Operating	113,076	267,648	302,725	35,077
Capital Outlay	-	225,306	225,306	0
Grants & Aids	109,036	250,000	120,340	(129,660)
Other Uses	-	60,072	125,753	65,681
Total Budgetary Costs	<u>183,213</u>	<u>803,026</u>	<u>774,124</u>	<u>(28,902)</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	183,213	424,982	347,080	(77,902)
Trust and Agency	-	378,044	427,044	49,000
Total Revenues	<u>183,213</u>	<u>803,026</u>	<u>774,124</u>	<u>(28,902)</u>

GUARDIAN AD LITEM: SUMMARY

MISSION STATEMENT:

Represent the best interests of a child or incapacitated person involved in a case in superior court. The State of Florida Guardian ad Litem Program is a network of professional staff and community advocates, partnering to provide a strong voice in court and positive systemic change on behalf of Florida's abused and neglected children.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: Effective October 1, 2004, as a result of article V revision 7, Counties must fund certain costs associated with the Guardian Ad Litem Program.

1. A Guardian Ad Litem (GAL) is an individual appointed by the court.
2. The State of Florida Guardian Ad Litem Program is a network of professional staff and community advocates, partnering to provide a strong voice in court and positive systemic change on behalf of Florida's abused and neglected children.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Guardian Ad Litem

Highlights

The Guardian Ad Litem FY19 adopted budget, \$668,717 is increasing by a total of \$285,489. St. Lucie County's share (47% of cost), \$314,297 is increasing by \$134,180.

- Operating is decreasing by (-\$24,511) due to:
 - o Decreases in I.T., building maintenance, and building rental expenditures

- Capital Outlay is increasing by \$60,000 due to:
 - o An increase for a one time charge for building architectural services

- Other Uses is increasing by \$250,000 due to:
 - o An increase for year one of project reserves for a new location for the Guardian Ad Litem program

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	341,799	383,228	358,717	(24,511)
Capital Outlay	-	-	60,000	60,000
Other Uses	19,476	-	250,000	250,000
Total Budgetary Costs	<u>361,275</u>	<u>383,228</u>	<u>668,717</u>	<u>285,489</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	361,275	383,228	668,717	285,489
Total Revenues	<u>361,275</u>	<u>383,228</u>	<u>668,717</u>	<u>285,489</u>

MEDICAL EXAMINER: SUMMARY

MISSION STATEMENT:

Protect the constitutional and statutory rights of all citizens through the effective criminal legal representation of court appointed clients. The Office of the Public Defender provides superior legal representation to indigent defendants in the State of Florida.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: F. S. 406.08 provides that "Fees, salaries and expenses may be paid from the general fund or any other funds under the control of the Board of County Commissioners." The district medical examiner shall submit an annual budget to the Board of County Commissioners. This budget is net of credits not returned to the County at the end of the year as an adjustment to the following year's budget.

1. Required to investigate deaths occurring within the state in circumstances listed by Statute in order to determine the cause and manner of death.
2. Part of investigative team whose purpose is the timely, professional, medical, and legal investigation of death.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Medical Examiner

Highlights

The Medical Examiner FY19 adopted budget, \$2,316,139 is increasing by \$1,535,266. The Medical Examiner's budget is split between Indian River County (24%), Martin County (26%), Okeechobee County (7%) and St. Lucie County (43%). St. Lucie's share of the budget, \$821,308 is increasing by \$40,435.

Per interlocal agreement, FY 2019 is the first year St. Lucie County will facilitate the budget for all counties. Therefore, there is no overall data for previous fiscal years. However, St. Lucie County's portion of their budget changes are written below.

- Personnel is increasing by a total of \$54,304 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o The addition of a 1 new positions request; Medical Records Clerk (1 FTE)
- Operating is decreasing by (-\$13,869) due to:
 - o Credit adjustment applied to operating expenses

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	-	-	1,118,704	1,118,704
Operating	-	-	1,191,085	1,191,085
Capital Outlay	-	-	6,350	6,350
Grants & Aids	633,757	780,873	-	(780,873)
Total Budgetary Costs	<u>633,757</u>	<u>780,873</u>	<u>2,316,139</u>	<u>1,535,266</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	633,757	780,873	-	(780,873)
Trust and Agency	-	-	2,316,139	2,316,139
Total Revenues	<u>633,757</u>	<u>780,873</u>	<u>2,316,139</u>	<u>1,535,266</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Examiner	10.00	11.00	12.00	1.00
Total Full-Time Equivalents (FTE)	<u>10.00</u>	<u>11.00</u>	<u>12.00</u>	<u>1.00</u>

PUBLIC DEFENDER: SUMMARY

MISSION STATEMENT:

Protect the constitutional and statutory rights of all citizens through the effective criminal legal representation of court appointed clients. The Office of the Public Defender provides superior legal representation to indigent defendants in the State of Florida.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function:

1. Required Represent indigent clients charged with criminal offenses filed in Circuit, County, Juvenile, and Traffic Court.
2. Represent indigent clients with cases on appeal to the First District Court of Appeal.
3. Represent indigent clients in civil commitment proceedings under the Baker Act.
4. To provide for the realization of the constitutional guarantees of counsel in the representation of indigents, including related necessary services and facilities, in criminal and juvenile proceedings within the State, and to assure effective assistance and continuity of counsel to indigent accused taken into custody and indigent defendants in criminal and juvenile proceedings before the courts of the State of Florida.

Effective July 1, 2004, Article V, revision 7 of the State Constitution requires counties to "fund the cost of communications services, existing radio systems, existing multiagency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities."

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Defender

Highlights

The Public Defender (PD) FY19 adopted budget, \$482,483 is increasing by \$27,027. This budget includes \$52,000 that St. Lucie County pays directly for Utilities. The Public Defender's budget includes 4 positions, of which 1 position, Inmate Attorney, is funded by the General Fund.

- Personnel is increasing by \$13,393 due to:
 - o An increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18

- Operating is increasing by \$13,634 due to:
 - o An increase in contracted services for I.T. position expenditures

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel	91,699	87,627	101,020	13,393
Operating	327,410	367,829	381,463	13,634
Total Budgetary Costs	<u>419,109</u>	<u>455,456</u>	<u>482,483</u>	<u>27,027</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	91,699	87,627	101,020	13,393
Special Revenue	327,410	367,829	381,463	13,634
Total Revenues	<u>419,109</u>	<u>455,456</u>	<u>482,483</u>	<u>27,027</u>

Staffing Summary	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Defender	4.00	3.00	3.00	0.00
Professionals	-	1.00	1.00	0.00
Total Full-Time Equivalents (FTE)	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>

STATE ATTORNEY: SUMMARY

MISSION STATEMENT:

Pursue justice through prosecution effectively, efficiently, and in a timely manner for all criminal cases presented to or investigated by the State Attorney. The State's Attorney heads a team of prosecutors, victim advocates, investigators and other administrative staff to seek justice in all suits, applications, or motions, civil and criminal, in which the state is a party or civil actions which are mandated by the Florida Statutes.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: Effective July 1, 2004, Article V, revision 7 of the State Constitution requires counties to "fund the cost of communications services, existing radio systems, existing multiagency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities." This summary includes Information Technology costs.

1. Provide personnel and procedures to perform all duties and functions for intake, investigation, and prosecution of felony, misdemeanor, juvenile criminal cases as well as other statutory obligations such as motions to which the State is a party.
2. Facilitating the function of the Grand Jury and serving as legal advisor to the Grand Jury.
3. Assist all law enforcement agencies with legal and investigative assistance upon request.
4. Represent the State of Florida in all suits, applications, civil, and criminal motions to which the State is a party.

State Attorney

Highlights

The State Attorney (SA) FY19 adopted budget, \$1,144,540 is increasing by a total of \$186,041. This budget includes St. Lucie County funding for Sexual Assault Program in the amount of \$140,922.

- Operating is increasing by \$180,459 due to:
 - o An increase in expenditures related to communications, rent, and I.T. support

- Grants and Aids is increasing by \$5,582 due to:
 - o An increase in expenditures related to the Sexual Assault Assistance Program

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	685,979	823,159	1,003,618	180,459
Grants & Aids	136,552	135,340	140,922	5,582
Total Budgetary Costs	<u>822,531</u>	<u>958,499</u>	<u>1,144,540</u>	<u>186,041</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	822,531	958,499	1,144,540	186,041
Total Revenues	<u>822,531</u>	<u>958,499</u>	<u>1,144,540</u>	<u>186,041</u>

MISSION STATEMENT:

Provide funding assistance to Community Services Agencies from the community to provide services to St. Lucie County residents. Also other funding is provided for Transportation Planning Organization, Public Health, Court-other, Juvenile Detention and Soil & Water Conservation

PROGRAMS AND SERVICES:

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

ST. LUCIE COUNTY HEALTH DEPARTMENT provides health services for the community through contractual agreements between the State and the County. The department is responsible for the promotion of the public's health, the control of communicable diseases and the provision of primary health care for eligible low-income residents. The Board of County Commissioners (BOCC) provides funding each year in support of the services offered by the Health Department. The request for FY19 is \$1,117,647. This amount does not include the \$5,000 for Friends of St. Lucie County Public Health, which strives to promote, support and advance the vision and mission of the St. Lucie County Health Department. Friends will be under a separate Contract. During FY18, there were 167 FTEs with no layoffs (15.5 employees paid with County funds.

• Communicable Disease Control/Epidemiology/STD/Tuberculosis	\$ 366,500
• School Health	\$ 325,000
• Environmental Health	\$ 221,147
• Friends of St. Lucie County Public Health	\$ 5,000
• Children’s Immunizations	\$ 30,000
• Healthy St. Lucie	\$ 125,000
• Safe Kids Coalition Initiative	<u>\$ 50,000</u>
TOTAL	\$1,122,647

COUNCIL ON AGING OF ST. LUCIE, INC- OAA/CCE is a non-profit agency that provides programs that promote independence and enable the senior population of St. Lucie County to live longer in the home environment, minimizing dependency on nursing homes. The programs include adult day care, case management, chores, homemaking, legal services, information and referral, personal care, respite, senior meals and limited transportation. The Board provides the required 10% local match for these programs under the Older Americans Act and Community Care for the Elderly program. The FY19 match requirement for the Older Americans Act is \$94,182 and for the Community Care for the Elderly program is \$48,948. During FY18, the Council on Aging had 167 FTEs with no layoffs. The planned FTEs for FY19 are 174 with two projected layoffs.

LIFEBUILDERS was established by the Public Defender and several of her employees to address a specific need in our community. They noticed that there was a significant gap in funding and barriers to success for Public Defender clients who were recently released from jail but trying to get their lives back on track and not violate probation or reoffend. Transitional homes do not accept clients with no income

and as a result, bills and rent typically are overdue because of the time spent incarcerated. Financial assistance with housing, utilities, education, ID's, transportation and more are needed to obtain work and begin the process of sustainability. These barriers and others make success impossible and often lead to incarceration. The funding for FY19 is \$15,000. FTE's in FY18 were 3.5 with anticipated FTE's for FY19 at the same level with no layoffs.

NEW HORIZONS OF THE TREASURE COAST, INC. (NHTC) is a private non-profit agency that provides alcohol, drug abuse and mental health services in the four-county area of St. Lucie, Martin, Indian River and Okeechobee. The Board provides partial match funding for the NHTC contract with the Florida Department of Children and Families. A portion of this funding is required under Florida Statute F.S. 394.76. The match funding for FY19 is \$732,843. During FY18 there were 361.4 FTEs with no layoffs. The planned FTEs for FY18 are 382.95 with no projected layoffs.

2-1-1 HELPLINE is a non-profit agency that provides toll free 24 hour per day/7 day per week information, referral, telephone counseling, crisis intervention, and suicide prevention services. 2-1-1 assists with receiving calls during emergency situations/disasters, reducing the calls made to emergency services through 911. They also assist with identifying resident needs and coordinating volunteers and donations. The funding for FY19 is \$18,750. During FY18, there were 45 FTEs. The planned FTEs for FY19 are 46 with no projected layoffs.

THE ARC OF ST. LUCIE COUNTY, INC. is a non-profit agency that provides an array of services to the developmentally disabled citizens in our community. The funding for FY19 in the amount of \$56,554 will allow continuation of the After-school and Summer day care program for developmentally disabled children. During FY18, there were 65 FTEs with no layoffs. The planned FTEs for FY19 are 76 with no projected layoffs. Employees paid with County funds projected to be 9.9. A separate application is submitted for match funds in the amount of \$9,000 for the purchase of a vehicle for transportation services to acquire or maintain employment and participation in activities at other venues.

HEALTHY START COALITION OF ST. LUCIE COUNTY, INC. is a non-profit agency that provides assistance with prenatal care for women who are not eligible for services through any other program. Healthy Start provides at risk screening, service coordination, specialized case management, home visits, educational and instructional classes on childbirth, parenting, infant CPR and child safety. The BOCC has provided match funding for prenatal care, education and interventions since FY97 and the funding for FY19 is \$51,840. During FY18, there were 33.5 FTEs with no layoffs. The planned FTEs for FY19 are 33.5 with no projected layoffs.

ROUNDTABLE OF ST. LUCIE COUNTY, INC. is a non-profit agency whose mission is to build a community that supports the success of children. The request is to fund staff that will facilitate the continued operations, objectives and outcomes associated with the Roundtable, its Steering Committee and the five networks designed to target the reduction of risk factors that cause destructive behaviors by the youth of St. Lucie County. The funding for FY19 is \$48,200. During FY18, there were 12 FTEs with no layoffs. The planned FTEs for FY19 are 12 with no projected layoffs.

ROUNDTABLE – SAFE NEIGHBORHOODS NETWORK (GANG MODEL) is a non-profit agency that strives to address public safety issues through a comprehensive, long-term approach to violence prevention. The Safe Neighborhoods Network is implementing a comprehensive plan to address youth and gang violence through multi-disciplinary partnerships and data-driven prevention, intervention and suppression strategies. These strategies are outlined in the Office of Juvenile Justice Delinquency Prevention’s Comprehensive Gang Model. The strategic plan will leverage and integrate existing efforts, enhance and strengthen programs that are working, and fill gaps with evidence-based strategies and practices. The total funding for FY19 is \$40,000. During FY18, there were 12 FTEs with no layoffs. The planned FTEs for FY19 are 12 with no projected layoffs.

TREASURE COAST HOMELESS SERVICES COUNCIL, INC. is a non-profit agency designated as the HUD Continuum of Care for Indian River, St. Lucie and Martin Counties; taking the lead for the planning and development of programs and services which prevent and alleviate homelessness on the Treasure Coast. The funding for FY19 is \$22,500, which will be leveraged to apply for other grants. During FY18, there were 10 FTEs with no layoffs. The planned FTEs for FY19 are 10 with no projected layoffs.

SPECIAL OLYMPICS OF ST. LUCIE COUNTY is a non-profit agency that provides a variety of Olympic-type sports training and athletic competition for children and adults with Intellectual Disabilities. FY11 was the first year that funding for this organization was included with the non-profit organizations. In previous years, the Parks and Recreation Department oversaw a funded position. The funding for FY19 is \$32,178. During FY18, there was 1 FTE with no layoff. The planned FTE for FY19 is at the same level. Paid with County funds.

BOYS AND GIRLS CLUBS OF ST. LUCIE COUNTY, INC. is a non-profit agency that provides afterschool programs for the development of youth. They maintain five clubhouses (three in Fort Pierce, two in Port St. Lucie) and 12 school-based sites. The focus is to improve academic success, foster healthy lifestyles, and encourage civic responsibility. Activities are developed around 5 core program areas: Character & Leadership Development; Education and Career Development; Health & Life Skills, the Arts; Sports,; Fitness and Recreation, ensuring members have a life-changing Club Experience, and transition from the Club into young adulthood, knowing they will have a great future. The total funding for FY19 is \$34,000. The FTEs for FY18 were 87.5 with 22 layoffs. The planned FTEs for FY19 are 108.5 with no projected layoffs. There are 5 positions paid with County funds.

HANDS of St. Lucie County, benefits the community by providing access to healthcare and a continuum of healthcare to those whom otherwise would have nowhere to turn. History dictates that those without health insurance use the local hospital emergency room as their primary care facility or neglect to get care as needed. HANDS of St. Lucie County is working to keep health insurance premiums and hospital rates down, and the number of healthy people up in the workforce. The funding for FY19 is \$200,000. One Hundred percent of the grant will be used towards general operating expenses that come with providing direct adult patient care (medical, dental, psychological, vision, diabetes). Total FTEs for FY18 was 10 with 3.5 layoffs. Projected FTEs not shown.

CareerSource Research Coast – Summer of Success, program goal is to provide 60 youth in St. Lucie County with an 8-week summer work program inclusive of 2 weeks of employability skills training and 6 weeks of paid internship with a local employer. In partnership with Boys & Girls Club and the USDA, lunches are provided to all participants, plus free bus services to their classroom instruction sites and employers. Various employers benefit from interns at no cost to their business for approximately 192 workable hours or a monetary value of \$1728. County grant funding for FY19 is \$60,000. FTE's are 52, with no projected layoffs and 2.5 designated to be paid with County funds.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Non-County Agencies

Highlights

The Non-County Agencies FY19 adopted budget, \$1,423,995 is increasing by \$104,000

- Grants & Aids is increasing by \$104,000 due to:
 - o An increase in expenditures related to Summer of Success Program, \$60,000
 - o An increase in expenditures related to HANDS Clinic Inc., \$50,000
 - o An increase in expenditures related to New Horizons of the Treasure Coast, \$20,000
 - o A decrease in expenditures related to Boys & Girls Clubs of St Lucie County Inc., -\$16,000
 - o A decrease in expenditures related to Public Defenders' Life Builders Program, -\$10,000

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Grants & Aids	1,234,230	1,319,995	1,423,995	104,000
Total Budgetary Costs	<u>1,234,230</u>	<u>1,319,995</u>	<u>1,423,995</u>	<u>104,000</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,209,230	1,294,995	1,408,995	114,000
Special Revenue	25,000	25,000	15,000	(10,000)
Total Revenues	<u>1,234,230</u>	<u>1,319,995</u>	<u>1,423,995</u>	<u>104,000</u>

Community Service Mandates

Highlights

The Community Services Mandates FY19 adopted budget, \$4,574,981 is increasing by \$347,981. This budget includes funding for the Health Care Responsibility Act, Medicaid Hospital, and Pauper Burials.

- Operating is increasing by \$347,981 due to:
 - o An increase in Medicaid Hospital billings to the State of Florida

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	3,892,766	4,227,000	4,574,981	347,981
Total Budgetary Costs	<u>3,892,766</u>	<u>4,227,000</u>	<u>4,574,981</u>	<u>347,981</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	3,892,766	4,227,000	4,574,981	347,981
Total Revenues	<u>3,892,766</u>	<u>4,227,000</u>	<u>4,574,981</u>	<u>347,981</u>

Juvenile Detention

Highlights

The Juvenile Detention FY19 adopted budget, \$1,156,443 is increasing by \$244,854.

- Operating is increasing by \$244,854 due to:
 - o An increase of program expenses from the Department of Juvenile Justice (DJJ)

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	888,341	911,589	1,156,443	244,854
Total Budgetary Costs	<u>888,341</u>	<u>911,589</u>	<u>1,156,443</u>	<u>244,854</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Special Revenue	888,341	911,589	1,156,443	244,854
Total Revenues	<u>888,341</u>	<u>911,589</u>	<u>1,156,443</u>	<u>244,854</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Health

Highlights

Public Health funding for the Health Department FY19 adopted budget, \$1,122,647 is remaining the same as the prior year, FY2018. This budget includes \$5,000 matching funds for the Friends of the Health Department.

- Grants and Aids is remaining the same as the prior year, FY2018

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Operating	42	-	-	0
Grants & Aids	1,122,647	1,122,647	1,122,647	0
Total Budgetary Costs	<u>1,122,689</u>	<u>1,122,647</u>	<u>1,122,647</u>	<u>0</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	1,122,689	1,122,647	1,122,647	0
Total Revenues	<u>1,122,689</u>	<u>1,122,647</u>	<u>1,122,647</u>	<u>0</u>

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Soil & Water Conservation

Highlights

The Soil & Water FY19 adopted budget, \$76,547 is increasing by \$2,590.

- Personnel increased by \$2,590 due to:
 - o Increase in the health insurance and annual COLA adjustment,
 - o Pay Plan and Health Insurance Program adjustments made in FY18

Budgetary Costs		FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Personnel		69,189	73,957	76,547	2,590
	Total Budgetary Costs	69,189	73,957	76,547	2,590

Funding Sources		FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General		69,189	73,957	76,547	2,590
	Total Revenues	69,189	73,957	76,547	2,590

Staffing Summary		FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Administrative Support		1.00	1.00	1.00	0.00
	Total Full-Time Equivalentents (FTE)	1.00	1.00	1.00	0.00

Transportation Planning Organization

Highlights

The Transportation Planning Organization (TPO) FY19 adopted budget, \$1,359,149 is increasing by a total of \$693,736 due to projection of increased grant receipts from previous fiscal year.

- Personnel is remaining the same as FY18, \$633,349
- Operating is increasing by \$31,194 due to:
 - o An increase in building rental expenditures
- Other uses is increasing by \$662,542 due to:
 - o Expenditures for projected FY19 grants have not been allocated; when the grants funds are received they will be allocated to the appropriate operating categories

Budgetary Costs	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
Intrafund Transfers	-11,772	-	-	0
Personnel	467,569	633,349	633,349	0
Operating	267,626	8,612	39,806	31,194
Other Uses	11,772	23,452	685,994	662,542
Total Budgetary Costs	<u>735,195</u>	<u>665,413</u>	<u>1,359,149</u>	<u>693,736</u>

Funding Sources	FY 2017 Actual	FY 2018 Adopted	FY 2019 Adopted	Variance
General	735,195	665,413	1,359,149	693,736
Total Revenues	<u>735,195</u>	<u>665,413</u>	<u>1,359,149</u>	<u>693,736</u>



ST. LUCIE COUNTY BOARD OF COUNTY COMMISSIONERS FIVE-YEAR CAPITAL IMPROVEMENT PLAN (INCLUDING MAJOR MAINTENANCE PROJECTS) FISCAL YEAR 2019 – 2023

CAPITAL IMPROVEMENT PLAN OVERVIEW

St. Lucie County's Capital Improvement Plan (CIP) is a planning tool to identify the County's capital needs over a five-year period. The CIP should not be confused with the capital budget. The capital budget represents the current year CIP and is legally adopted by the Board of County Commissioners annually. Projects and financing sources listed in the CIP beyond the current year are not authorized until the annual budgets for those "out-year" projects are legally adopted by the Board. The out-years serve as a guide for future planning, and are subject to further review and modification.

The CIP is a great resource that helps St. Lucie County government plan its infrastructure wisely to achieve high quality service levels through proper planning and provision of the replacement, maintenance and enhancement of the County's capital assets. The quality of life of County residents depends on the reliability of transportation, the efficiency of waste disposal, the accessibility of culture and recreation, and many other essential public services.

Capital projects are land, buildings, major fixed assets or infrastructure having a useful life of one year or more, and a project cost of \$25,000 or more, except for the acquisition of land which is capitalized regardless of cost. Capital projects can include items such as buildings, roads, bridges, parks, and other recreational facilities, libraries, utilities, solid waste facilities, etc. Proposed projects may originate from the Board, Administration, county departments, constitutional officers or citizens. Based on recommendations, the CIP is updated annually and approved by the Board of County Commissioners to reflect the projects approved for completion within a five-year period. Revisions, deletions and additions to the current year list of projects may be made throughout the fiscal year by the County Administrator, up to \$50,000, or upon approval of the St Lucie County Board of County Commissioners.

Some of the County's proposed improvements are for projects that are capitalized from an accounting perspective related to real property. These improvements are for land, buildings, and infrastructure. The County's CIP also includes major maintenance improvement projects with a total cost of \$25,000 or more.

Funds allocated to specific projects remain allocated to that project until completed or until reallocated. Depending on the availability of funds, the nature and size of the project, and specific policies of the Board, capital projects may be funded partially or wholly by a variety of revenue sources such as ad valorem revenues, franchise fees, half-cent sales tax, grants, donations or private source contributions, impact fees, special assessments, gas taxes and debt financing.

The dramatic decrease in the County's Tax Revenue and Impact Fees has resulted in the initiation of fewer new capital projects. The guideline has been to limit new projects to ones that will be matched or funded with Special Revenue and Capital Funds, grants or other funding sources (Federal, State etc.), which will not be funded by General Fund.

CAPITAL IMPROVEMENT PROGRAM

Preparation

Each fiscal year, the Office of Management and Budget facilitates the preparation of a capital improvement program. Officials, administrators, and staff of St. Lucie County government all assist in this process. The preparation schedule includes the following:

- I. **Assessment of Capital Needs**
(Department/Division Staff and Constitutional Officers)
 - Prepare an inventory
 - Evaluate whether to repair or replace facilities and/or equipment
 - Identify future needs
- II. **Identification of Capital Projects**
(Commission, Administration, Department/Division Staff and Constitutional Officers)
 - Review status of current projects
 - Develop information for new projects
 - Submit project requests
- III. **Financial Analysis**
(Administration and OMB)
 - Evaluate financial conditions
 - Forecast financial trends
 - Evaluate funding options
- IV. **Evaluation & Planning of Capital Projects**
(Administration, OMB and Department/Division Staff)
 - Review and prioritize project requests
 - Select projects and project schedules
 - Determine project funding sources
- V. **Adoption of Capital Improvement Program & Annual Capital Budget**
(Commission, Administration and OMB)
 - Prepare and submit tentative program and budget to Commission
 - Hold public hearings
 - Revise and prepare final program and budget for adoption
- VI. **Implementation & Monitoring of Annual Capital Budget**
(OMB and Department/Division Staff)
 - October 1 through September 30

Additionally, during the course of the year, the Citizens Budget Committee is presented with various sections of the capital plan for discussion.

OPERATING IMPACT

A major challenge associated with completing capital projects involves the determination of operating impact. The following are examples of questions that must be asked, in order to be better able to budget for future operations:

- Will there be new revenues generated by the project such as lease, user fees and concession receipts?
- Will the project generate enough revenue to offset the anticipated operating expenses?
- How much will a new building increase the annual operating cost such as utilities, personnel and maintenance?

Departments have attempted to answer these questions in their capital budget requests. Any operating impact is indicated on the project summary sheet provided by the department during the capital plan review. Additional personnel costs due to these projects are shown in the individual departmental budgets.

Due to the decreasing funds available for operations, in some cases where capital funding is available, projects might have to be placed on hold to eliminate increased operating costs to the overall budget.

DEPARTMENT DESCRIPTIONS

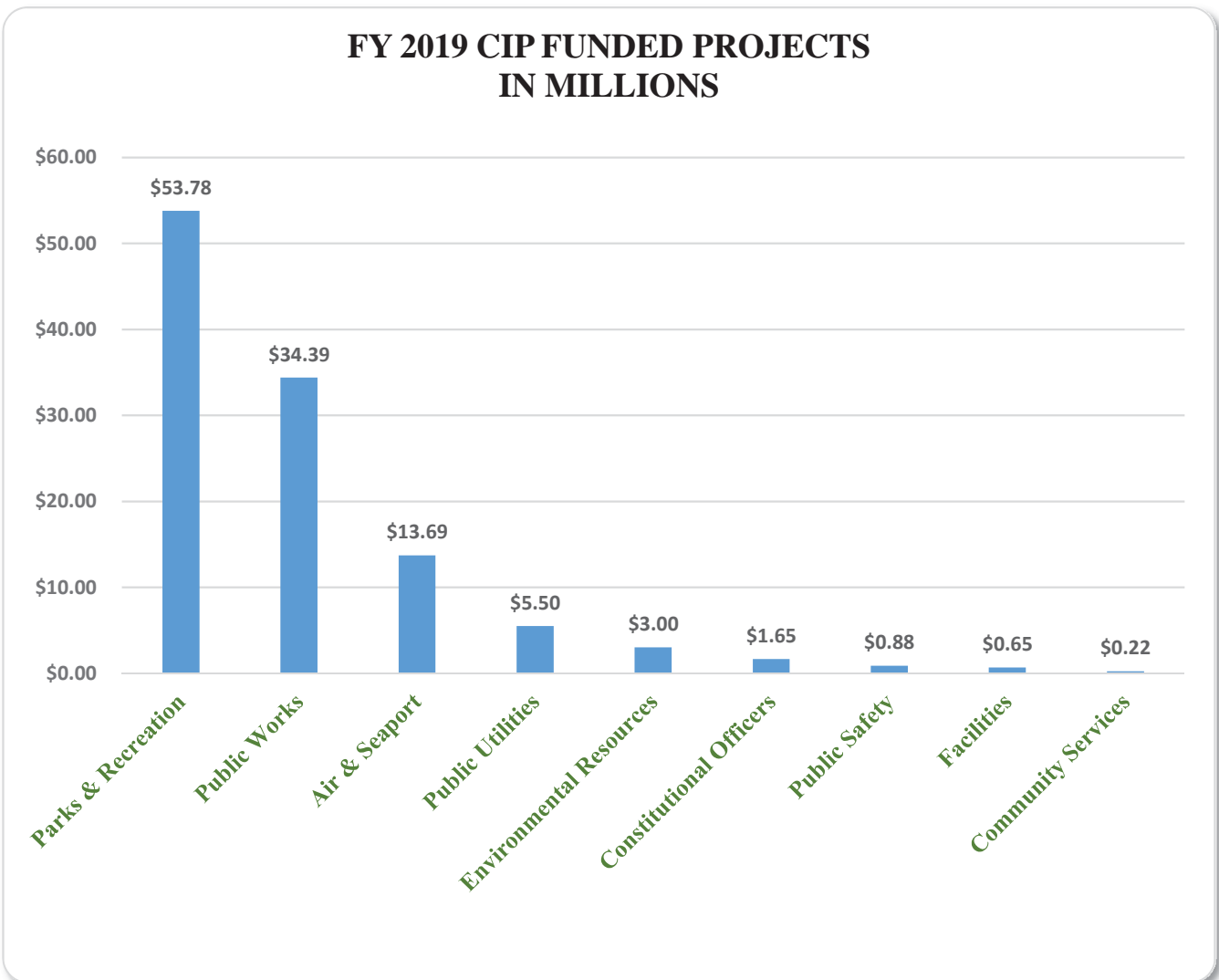
The County's Five-Year Capital Improvement program budget is divided into departments. Below is a summation of the departments with major projects and their impact to the operating budget.

- **Airport & Seaport** – Approximately \$37.11 million of the 5 Year CIP are for various project, including:
 - Almost \$4.32 million for the continued redevelopment of Fisherman's Wharf
 - Approximately \$8.06 million allocated to additional work on the north entrance to the Port of Fort Pierce
 - Continued construction on the Treasure Coast International Airport MRO Hangar Project of \$19.27 million
- **Environmental Resources** – Approximately \$3.0 million of the 5 Year CIP are programmed for various projects within the Environmental Resources Department. Some of the major projects are:
 - Reserves to purchase environmentally sensitive lands for just over \$1.5 million
 - Heathcote Storm Water Park Project for \$220,000
 - Petravice Preserve Project for \$200,000
- **Parks & Recreation** – Approximately \$55.79 million of the 5 Year CIP are programmed for various projects within the Parks & Recreation Department. Some of the major projects are:

- Approximately \$49.8 million in funds are reserved for continued First Data Field improvements
 - Beach, park and Fairgrounds restroom renovations and replacement for \$1.88 million
 - Several well, pump, water and irrigation projects for more than \$1.01 million
 - Various boating park and launch improvements of just under \$365,000
- **Public Safety** – Close to \$888,000 of the 5 Year CIP are programmed for Public Safety projects, including:
 - Approximately \$847,000 thousand for the E911 Phone Project
 - \$40,000 for a new lifeguard watch tower
- **Public Utilities** – Approximately \$66.5 million of the 5 Year CIP are programmed for various projects. Some of the major projects are:
 - \$35.3 million in funding for the North County service area water and wastewater plant, line extension, and aquifer wells
 - North and South Hutchinson Island infrastructure replacements of approximately \$6.3 million
 - More than \$5.5 million for Central County Wastewater Treatment Plant
 - \$4.9 million in funds reserved for the Holiday Pines Water & Wastewater projects
 - Approximately \$4.0 million for continuation the US 1 Water Main project
 - \$400,000 are reserved for landfill gas system improvements for Phase IIIB
- **Public Works** - Approximately \$71.0 million of the 5 Year CIP are programmed for various projects. Some of the major projects are:
 - \$13.6 million for Kings Highway and Indrio Road projects
 - \$5.5 million for the Emerson Road Restoration project
 - Edwards Road at Oleander Avenue project for \$4.5 million
 - Approximately \$3.4 million allocated for the Airport Connector project
 - Lakewood Park Stormwater project for \$2.75 million
 - Selvitz & Glades Intersection Improvements for approximately \$1.8 million
 - \$1.36 million for Phase III of the Indian River Estates Drainage project
 - Improvements at Oleander Avenue SW for approximately \$1.32 million
 - Funding for emergency culvert failures at \$1.25 million

**FY 2019 FUNDED PROJECTS
BY DEPARTMENT
IN MILLIONS**

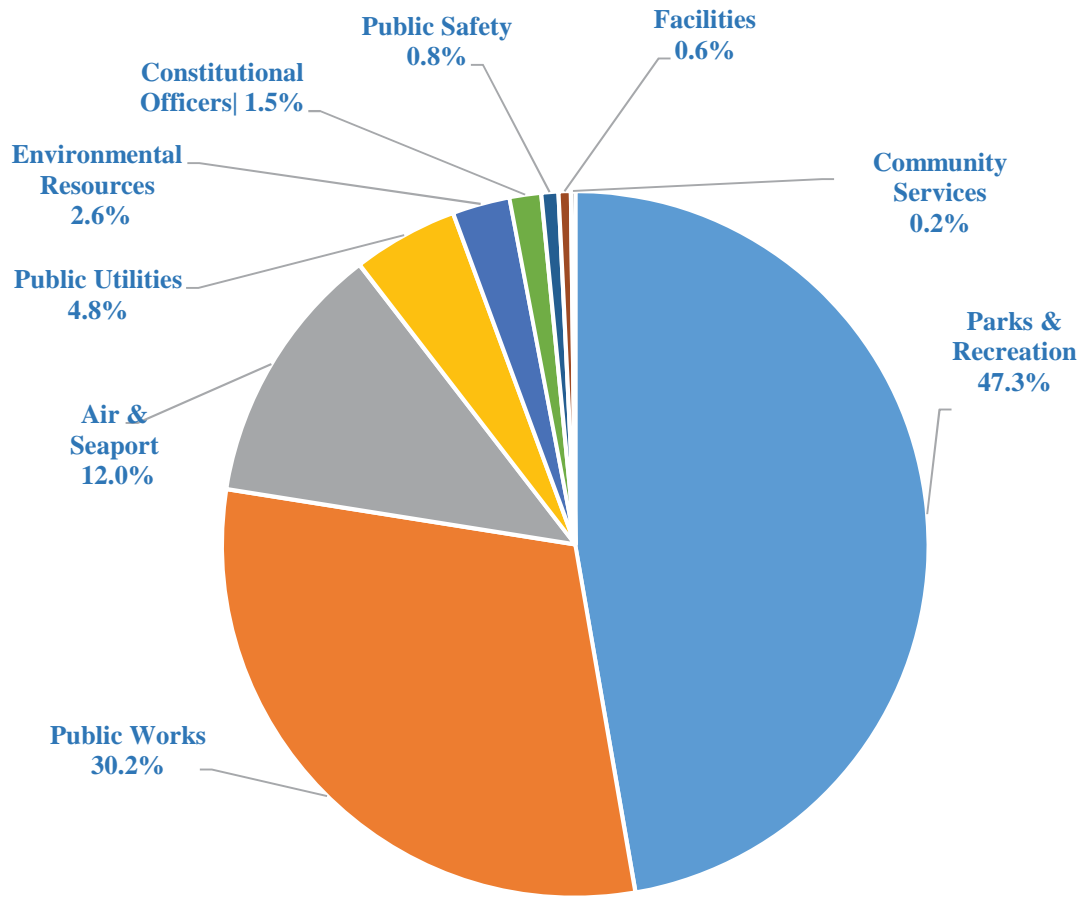
Department	FY 2019 CIP Funded Projects	Percent Distribution of Funded Projects
Parks & Recreation	\$53.78	47.3%
Public Works	\$34.39	30.2%
Air & Seaport	\$13.69	12.0%
Public Utilities	\$5.50	4.8%
Environmental Resources	\$3.00	2.6%
Constitutional Officers	\$1.65	1.5%
Public Safety	\$0.88	0.8%
Facilities	\$0.65	0.6%
Community Services	\$0.22	0.2%
Total CIP Budget - Funded Projects	\$113.76	100.0%



**FY 2019 FUNDED PROJECTS
BY FUNDING SOURCE
IN MILLIONS**

Funding Source	FY 2019 CIP Funding Sources	Funding Sources Distribution by Percent
Capital Financing	\$54.85	48.22%
Grant Funds	\$24.41	21.46%
Impact Fees - Transportation	\$9.77	8.59%
Drainage Maintenance MSTU	\$6.85	6.02%
Water & Sewer Dist. - Capital Facilities Fund	\$4.18	3.67%
Transportation Capital (Gas Taxes)	\$2.29	2.01%
Impact Fees - Alt Dev Fees-HIRD	\$1.50	1.32%
Parks MSTU	\$1.45	1.27%
Impact Fees - Parks	\$1.23	1.08%
Airport Fund	\$1.02	0.90%
General Fund	\$0.89	0.78%
Fine and Forfeiture Fund	\$0.87	0.76%
Water & Sewer Dist. R&R Fund	\$0.69	0.61%
Environmental Land Acquisition Fund	\$0.60	0.53%
Port Fund	\$0.56	0.49%
County Capital Fund	\$0.46	0.40%
Sanitary Landfill Fund	\$0.45	0.40%
Sports Complex Improv. Fund	\$0.32	0.28%
Court Facilities Fund	\$0.28	0.25%
Boating Improvement Projects Fund	\$0.26	0.23%
Impact Fees - Law Enforcement	\$0.25	0.22%
Transportation Trust Fund	\$0.20	0.18%
Water & Sewer Dist. Operations	\$0.19	0.17%
Tourism Development Fund - 5th Cent	\$0.14	0.12%
Sports Complex Fund	\$0.05	0.04%
Total CIP Budget - Funding Sources	\$113.76	100.00%

FY 2019 CIP-Funded Projects - Distribution by Department



**St. Lucie County Adopted Capital Improvement Plan
By Department
FY 2018/19 to FY 2022/23
Funded Projects**

Air and Seaport



ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
AIR & SEAPORT										
AIRPORT										
Design and Install Segmented Circle	Airport Fund	\$ 9,000	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ 9,000	\$ -
Project Sub-total		\$ 9,000	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ 9,000	\$ -
Airfield Signage & Lighting Update	Airport Fund	\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ 90,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ 90,000	\$ -
Runway 14/32 Airfield Lighting & Signage	Airport Fund	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 40,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 40,000	\$ -
Communications Increase for Customs Building	Airport Fund	\$ -	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 65,000	\$ -
Project Sub-total		\$ -	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 65,000	\$ -
Security Perimeter Fencing and Access Control	Airport Fund	\$ -	\$ 445,000	\$ 445,000	\$ -	\$ -	\$ -	\$ -	\$ 445,000	\$ -
Project Sub-total		\$ -	\$ 445,000	\$ 445,000	\$ -	\$ -	\$ -	\$ -	\$ 445,000	\$ -
Lengthen Runway 10R/28L	Airport Fund	\$ -	\$ -	\$ -	\$ -	\$ 183,986	\$ -	\$ -	\$ 183,986	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 183,986	\$ -	\$ -	\$ 183,986	\$ -
Create North Parallel Taxiway	Airport Fund	\$ -	\$ -	\$ -	\$ -	\$ 155,600	\$ -	\$ -	\$ 155,600	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 155,600	\$ -	\$ -	\$ 155,600	\$ -
MRO Hangar Project	Airport Fund	\$ 27,500	\$ -	\$ 27,500	\$ -	\$ -	\$ -	\$ -	\$ 27,500	\$ -
MRO Hangar Project	Grant Funds	\$ 1,500,000	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
MRO Hangar Project	Grant Funds	\$ 4,031,891	\$ -	\$ 4,031,891	\$ 3,426,750	\$ 3,426,750	\$ 3,426,750	\$ 3,426,750	\$ 17,738,891	\$ -
Project Sub-total		\$ 5,559,391	\$ -	\$ 5,559,391	\$ 3,426,750	\$ 3,426,750	\$ 3,426,750	\$ 3,426,750	\$ 19,266,391	\$ -
AP Drainage and Erosion Control Improvements	Grant Funds	\$ 360,000	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ -
Project Sub-total		\$ 360,000	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000	\$ -
Noise Operations Monitoring System	Grant Funds	\$ 800,000	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -
Project Sub-total		\$ 800,000	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -
Install Segmented Circle Runway 10L/28R	Grant Funds	\$ 67,060	\$ -	\$ 67,060	\$ -	\$ -	\$ -	\$ -	\$ 67,060	\$ -
Project Sub-total		\$ 67,060	\$ -	\$ 67,060	\$ -	\$ -	\$ -	\$ -	\$ 67,060	\$ -
Design and Construct Apron Runway 10L/28R	Airport Fund	\$ 527,285	\$ -	\$ 527,285	\$ -	\$ -	\$ -	\$ -	\$ 527,285	\$ -
Project Sub-total		\$ 527,285	\$ -	\$ 527,285	\$ -	\$ -	\$ -	\$ -	\$ 527,285	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Construct Terminal Service Parking	Grant Funds	\$ 667,970	\$ -	\$ 667,970	\$ -	\$ -	\$ -	\$ -	\$ 667,970	\$ -
Project Sub-total		\$ 667,970	\$ -	\$ 667,970	\$ -	\$ -	\$ -	\$ -	\$ 667,970	\$ -
Rehab Taxiway D1	Grant Funds	\$ 599,484	\$ -	\$ 599,484	\$ -	\$ -	\$ -	\$ -	\$ 599,484	\$ -
Project Sub-total		\$ 599,484	\$ -	\$ 599,484	\$ -	\$ -	\$ -	\$ -	\$ 599,484	\$ -
Design/Construct Airport Entryway	Grant Funds	\$ 365,000	\$ -	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000	\$ -
Project Sub-total		\$ 365,000	\$ -	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000	\$ -
Microsurface Runway 14/32 (Design)	Grant Funds	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Project Sub-total		\$ 250,000	\$ -	\$ 250,000					\$ -	\$ -
Design/Construct Airport Entryway*	Tourism Development - 5th Cent	\$ 135,000	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000	\$ -
Project Sub-total		\$ 135,000	\$ -	\$ 135,000					\$ -	\$ -
<i>*Airport project funded by Tourism</i>										
PORT										
Land Appraisal	Port Fund	\$ 2,900	\$ -	\$ 2,900	\$ -	\$ -	\$ -	\$ -	\$ 2,900	\$ -
Project Sub-total		\$ 2,900	\$ -	\$ 2,900	\$ -	\$ -	\$ -	\$ -	\$ 2,900	\$ -
Redevelopment of Fisherman's Wharf	Capital Financing	\$ 1,038,725	\$ -	\$ 1,038,725	\$ -	\$ -	\$ -	\$ -	\$ 1,038,725	\$ -
Redevelopment of Fisherman's Wharf	Grant Funds	\$ 63,908	\$ -	\$ 63,908	\$ -	\$ -	\$ -	\$ -	\$ 63,908	\$ -
Redevelopment of Fisherman's Wharf	Grant Funds	\$ 57,645	\$ -	\$ 57,645	\$ -	\$ -	\$ -	\$ -	\$ 57,645	\$ -
Redevelopment of Fisherman's Wharf	Grant Funds	\$ -	\$ 271,647	\$ 271,647	\$ 271,647	\$ 271,647	\$ 271,647	\$ 271,647	\$ 1,358,235	\$ -
Redevelopment of Fisherman's Wharf	Grant Funds	\$ -	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 1,700,000	\$ -
Demolition of Old Packing House	Port Fund	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Project Sub-total		\$ 1,160,278	\$ 711,647	\$ 1,871,925	\$ 611,647	\$ 611,647	\$ 611,647	\$ 611,647	\$ 4,318,513	\$ -
Design of Port Avenue & Harbor Street	Port Fund	\$ -	\$ 11,000	\$ 11,000	\$ 900,000	\$ -	\$ -	\$ -	\$ 911,000	\$ -
Project Sub-total		\$ -	\$ 11,000	\$ 11,000	\$ 900,000	\$ -	\$ -	\$ -	\$ 911,000	\$ -
Master Stormwater Plan for Port of Fort Pierce	Port Fund	\$ -	\$ 199,000	\$ 199,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 299,000	\$ -
SLC Terminal Foundation Study	Port Fund	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -
N. Entrance To Port of Ft. Pierce	Port Fund	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000	\$ -
N. Entrance To Port of Ft. Pierce	Grant Funds	\$ 1,382,204	\$ -	\$ 1,382,204	\$ 1,382,204	\$ 1,382,204	\$ 1,382,204	\$ 1,382,204	\$ 6,911,020	\$ -
Project Sub-total		\$ 1,382,204	\$ 449,000	\$ 1,831,204	\$ 2,082,204	\$ 1,382,204	\$ 1,382,204	\$ 1,382,204	\$ 8,060,020	\$ -
Harbor Pointe Development	Grant Funds	\$ 175,549	\$ -	\$ 175,549	\$ -	\$ -	\$ -	\$ -	\$ 175,549	\$ -
Project Sub-total		\$ 175,549	\$ -	\$ 175,549	\$ -	\$ -	\$ -	\$ -	\$ 175,549	\$ -
AIRPORT - SEAPORT SUB-TOTAL		\$ 12,061,121	\$ 1,629,647	\$ 13,690,768	\$ 7,098,601	\$ 5,838,187	\$ 5,433,601	\$ 5,433,601	\$ 37,109,758	\$ -

Community Services



ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
COMMUNITY SERVICES										
Transit Operations Central Headquarters/Maintenance Facility	Grant Funds	\$ 220,348	\$ -	\$ 220,348	\$ -	\$ -	\$ -	\$ -	\$ 220,348	\$ -
Project Sub-total		\$ 220,348	\$ -	\$ 220,348	\$ -	\$ -	\$ -	\$ -	\$ 220,348	\$ -
Bus Shelter-Sportsman's & Prima Vista	Grant Funds	\$ 155	\$ -	\$ 155	\$ -	\$ -	\$ -	\$ -	\$ 155	\$ -
Project Sub-total		\$ 155	\$ -	\$ 155	\$ -	\$ -	\$ -	\$ -	\$ 155	\$ -
				\$ -						
COMMUNITY SERVICES SUB-TOTAL		\$ 220,503	\$ -	\$ 220,503	\$ -	\$ -	\$ -	\$ -	\$ 220,503	\$ -

Constitutional Officers



ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
CONSTITUTIONAL OFFICERS (BOCC)										
Tax Collector New Bldg in Tradition Development	Capital Financing	\$ 1,648,926	\$ -	\$ 1,648,926	\$ -	\$ -	\$ -	\$ -	\$ 1,648,926	\$ -
Project Sub-total		\$ 1,648,926	\$ -	\$ 1,648,926	\$ -	\$ -	\$ -	\$ -	\$ 1,648,926	\$ -
CONSTITUTIONAL OFFICERS (BOCC) SUB-TOTAL				\$ -	\$ 1,648,926	\$ -	\$ -	\$ -	\$ 1,648,926	\$ -

Environmental Resources



ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
ENVIRONMENTAL RESOURCES										
Raccoon Island Classroom	General Fund	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -
Project Sub-total		\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -
Pole Barn at Platts Creek Shop	General Fund	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Pole Barn at Platts Creek Shop	General Fund	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ -
Project Sub-total		\$ 50,000	\$ 70,000	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000	\$ -
St Lucie Village Boardwalk	General Fund	\$ 1,650	\$ -	\$ 1,650	\$ -	\$ -	\$ -	\$ -	\$ 1,650	\$ -
St Lucie Village Boardwalk	Capital Financing	\$ 28,350	\$ -	\$ 28,350	\$ -	\$ -	\$ -	\$ -	\$ 28,350	\$ -
Project Sub-total		\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -
Heathcote Stormwater Park	Environmental Land Acquisition Fund	\$ 220,000	\$ -	\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ 220,000	\$ -
Project Sub-total		\$ 220,000	\$ -	\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ 220,000	\$ -
								\$ 3		
Ft Pierce Mine	Environmental Land Acquisition Fund	\$ 244,080	\$ -	\$ 244,080	\$ -	\$ -	\$ -	\$ -	\$ 244,080	\$ -
Project Sub-total		\$ 244,080	\$ -	\$ 244,080	\$ -	\$ -	\$ -	\$ -	\$ 244,080	\$ -
Greenways and Trails Master Plan	Environmental Land Acquisition Fund	\$ 89,745	\$ -	\$ 89,745	\$ -	\$ -	\$ -	\$ -	\$ 89,745	\$ -
Project Sub-total		\$ 89,745	\$ -	\$ 89,745	\$ -	\$ -	\$ -	\$ -	\$ 89,745	\$ -
Capron Trails Extraction Fee	Environmental Land Acquisition Fund	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Florida Municipal Power Agency Land Preservation Agreement	County Capital Fund	\$ 460,294	\$ -	\$ 460,294	\$ -	\$ -	\$ -	\$ -	\$ 460,294	\$ -
Project Sub-total		\$ 460,294	\$ -	\$ 460,294	\$ -	\$ -	\$ -	\$ -	\$ 460,294	\$ -
Environmentally Safe Land Purchase	Capital Financing	\$ 564,748	\$ -	\$ 564,748	\$ -	\$ -	\$ -	\$ -	\$ 564,748	\$ -
Project Sub-total		\$ 564,748	\$ -	\$ 564,748	\$ -	\$ -	\$ -	\$ -	\$ 564,748	\$ -
IRL-S C23/24 Basin South Reservoir	Capital Financing	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -
Project Sub-total		\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Petravice Preserve	Capital Financing	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	
Project Sub-total		\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -
ENVIRONMENTAL RESOURCES SUB-TOTAL		\$ 2,933,867	\$ 70,000	\$ 3,003,867	\$ -	\$ -	\$ -	\$ -	\$ 3,003,867	\$ -

Facilities



ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
FACILITIES										
Facilities Compound Improvements	General Fund	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Court Facilities Plan	Fine & Forfeiture	\$ 27,000	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000	\$ -
Project Sub-total		\$ 27,000	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000	\$ -
Guardian Ad Litem Office Space Project	Court Facilities Fund	\$ 278,947	\$ -	\$ 278,947	\$ -	\$ -	\$ -	\$ -	\$ 278,947	\$ -
Project Sub-total		\$ 278,947	\$ -	\$ 278,947	\$ -	\$ -	\$ -	\$ -	\$ 278,947	\$ -
Rock Road Jail/Medical Wing Expansion (Design)	Impact Fees	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Project Sub-total		\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Rock Rd Jail Security System Upgrade	Capital Financing	\$ 44,591	\$ -	\$ 44,591	\$ -	\$ -	\$ -	\$ -	\$ 44,591	\$ -
Project Sub-total		\$ 44,591	\$ -	\$ 44,591	\$ -	\$ -	\$ -	\$ -	\$ 44,591	\$ -
FACILITIES SUB-TOTAL		\$ 650,538	\$ -	\$ 650,538	\$ -	\$ -	\$ -	\$ -	\$ 650,538	\$ -

Parks & Recreation



ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
PARKS & RECREATION										
FAIRWINDS GOLF COURSE										
Golf Course Enclose Pavilion	Parks MSTU	\$ 10,987	\$ -	\$ 10,987	\$ -	\$ -	\$ -	\$ -	\$ 10,987	\$ -
Project Sub-total		\$ 10,987	\$ -	\$ 10,987	\$ -	\$ -	\$ -	\$ -	\$ 10,987	\$ -
Golf Course Practice Facility Expansion & Improvements	Parks MSTU	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -
Golf Course Driving Range Tee Expansion	Parks MSTU	\$ 50,091	\$ -	\$ 50,091	\$ -	\$ -	\$ -	\$ -	\$ 50,091	\$ -
Project Sub-total		\$ 50,091	\$ 30,000	\$ 80,091	\$ -	\$ -	\$ -	\$ -	\$ 80,091	\$ -
Orange Tee Box Expansion	Parks MSTU	\$ 17,500	\$ -	\$ 17,500	\$ -	\$ -	\$ -	\$ -	\$ 17,500	\$ -
Project Sub-total		\$ 17,500	\$ -	\$ 17,500	\$ -	\$ -	\$ -	\$ -	\$ 17,500	\$ -
Fairwinds Golf Cart Barn Design	Parks MSTU	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -
Project Sub-total		\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -
Fairwinds Golf Cart Barn Project	Parks MSTU	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
Project Sub-total		\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
PARKS & SPECIAL FACILITIES										
Indrio Road Recreation Area	General Fund	\$ 76,454	\$ -	\$ 76,454	\$ -	\$ -	\$ -	\$ -	\$ 76,454	\$ -
Project Sub-total		\$ 76,454	\$ -	\$ 76,454	\$ -	\$ -	\$ -	\$ -	\$ 76,454	\$ -
White City Park	General Fund	\$ 285,970	\$ -	\$ 285,970	\$ -	\$ -	\$ -	\$ -	\$ 285,970	\$ -
White City Park	General Fund	\$ 299,372	\$ -	\$ 299,372	\$ -	\$ -	\$ -	\$ -	\$ 299,372	\$ -
Project Sub-total		\$ 585,342	\$ -	\$ 585,342	\$ -	\$ -	\$ -	\$ -	\$ 585,342	\$ -
Pickle Ball Courts	Parks MSTU	\$ 13,839	\$ -	\$ 13,839	\$ -	\$ -	\$ -	\$ -	\$ 13,839	\$ -
Project Sub-total		\$ 13,839	\$ -	\$ 13,839	\$ -	\$ -	\$ -	\$ -	\$ 13,839	\$ -
Savannas Campsite Extension	Parks MSTU	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Project Sub-total		\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Lakewood Park Pool Splash Pad	Parks MSTU	\$ 48,000	\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ -	\$ 48,000	\$ -
Lincoln Park Pool Beach Entry	Parks MSTU	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -
Project Sub-total		\$ 88,000	\$ -	\$ 88,000	\$ -	\$ -	\$ -	\$ -	\$ 88,000	\$ -
Riverpark Marina Trail Boardwalk	Parks MSTU	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -
Project Sub-total		\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
River Park Marina ADA Improvements	Parks MSTU	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
So County Beach Park Restroom Renov Ph 3	Parks MSTU	\$ 173,550	\$ -	\$ 173,550	\$ -	\$ -	\$ -	\$ -	\$ 173,550	\$ -
Project Sub-total		\$ 173,550	\$ -	\$ 173,550	\$ -	\$ -	\$ -	\$ -	\$ 173,550	\$ -
Pepper Park Renovations	Grant Funds	\$ 18,301	\$ -	\$ 18,301	\$ -	\$ -	\$ -	\$ -	\$ 18,301	\$ -
Pepper Park Renovations	Parks MSTU	\$ 32,679	\$ -	\$ 32,679	\$ -	\$ -	\$ -	\$ -	\$ 32,679	\$ -
Project Sub-total		\$ 50,980	\$ -	\$ 50,980	\$ -	\$ -	\$ -	\$ -	\$ 50,980	\$ -
Pepper Park/Wildcat Cove Pier	Parks MSTU	\$ 8,359	\$ -	\$ 8,359	\$ -	\$ -	\$ -	\$ -	\$ 8,359	\$ -
Project Sub-total		\$ 8,359	\$ -	\$ 8,359	\$ -	\$ -	\$ -	\$ -	\$ 8,359	\$ -
North Causeway Boat Launch Facility	Boating Improvement Projects	\$ 226,395	\$ -	\$ 226,395	\$ -	\$ -	\$ -	\$ -	\$ 226,395	\$ -
Project Sub-total		\$ 226,395	\$ -	\$ 226,395	\$ -	\$ -	\$ -	\$ -	\$ 226,395	\$ -
Stan Blum Boat Ramp Park Improvements	Boating Improvement Projects		\$ 30,000	\$ 30,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 130,000	\$ -
Project Sub-total		\$ -	\$ 30,000	\$ 30,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 130,000	\$ -
Parks Restrooms Replacements	Impact Fees	\$ -	\$ 75,000	\$ 75,000	\$ 225,000	\$ 75,000	\$ 225,000	\$ 300,000	\$ 900,000	\$ -
Project Sub-total		\$ -	\$ 75,000	\$ 75,000	\$ 225,000	\$ 75,000	\$ 225,000	\$ 300,000	\$ 900,000	\$ -
Walton Rocks Beach Restroom Replacement	Impact Fees	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Fairgrounds New Restroom	Impact Fees	\$ 447,380		\$ 447,380					\$ 447,380	\$ -
Project Sub-total		\$ 447,380	\$ -	\$ 447,380	\$ -	\$ -	\$ -	\$ -	\$ 447,380	\$ -
Adams Arena Electrical Addition	Impact Fees	\$ 12,000		\$ 12,000					\$ 12,000	\$ -
Project Sub-total		\$ 12,000	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ -
Equestrian Washrack and Sewer Connection	Impact Fees	\$ 154,754	\$ -	\$ 154,754	\$ -	\$ -	\$ -	\$ -	\$ 154,754	\$ -
Project Sub-total		\$ 154,754	\$ -	\$ 154,754	\$ -	\$ -	\$ -	\$ -	\$ 154,754	\$ -
Fairgrounds Generator Fire Suppression System	Impact Fees	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Project Sub-total		\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Fairgrounds Generator Water and Parking Lot	Impact Fees	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -
Project Sub-total		\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Lincoln Pk Comm Ctr Security Improvements	Impact Fees	\$ 8,568	\$ -	\$ 8,568	\$ -	\$ -	\$ -	\$ -	\$ 8,568	\$ -
Project Sub-total		\$ 8,568	\$ -	\$ 8,568	\$ -	\$ -	\$ -	\$ -	\$ 8,568	\$ -
Fairgrounds RV Area Electrical Upgrades	Impact Fees		\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Project Sub-total		\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Savannas Campgrounds Electrical Upgrades	Impact Fees	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Project Sub-total		\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -
REGIONAL PARKS & STADIUMS										
Lawnwood Football Locker Rooms	Parks MSTU	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000			\$ 200,000	
Project Sub-total		\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 200,000	\$ -
Lawnwood Sports Complex - Replace old Fencing	Parks MSTU	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 50,000	\$ 50,000	\$ 325,000	\$ -
Project Sub-total		\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 50,000	\$ 50,000	\$ 325,000	\$ -
Lawnwood Softball Renovations	Parks MSTU	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Project Sub-total		\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Lakewood Regional Park Potable Water Connection	Parks MSTU	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -
Project Sub-total		\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -
Lakewood Park Regional Park - Infield Renovations	Parks MSTU	\$ 30,000	\$ 30,000	\$ 60,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 90,000	\$ -
Project Sub-total		\$ 30,000	\$ 30,000	\$ 60,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 90,000	\$ -
Lawnwood Baseball Irrigation and Drainage	Parks MSTU	\$ 145,892	\$ 100,000	\$ 245,892	\$ 100,000	\$ -	\$ -	\$ -	\$ 345,892	\$ -
Project Sub-total		\$ 145,892	\$ 100,000	\$ 245,892	\$ 100,000	\$ -	\$ -	\$ -	\$ 345,892	\$ -
Parking Lot Resurfacing - Multiple Locations	Parks MSTU	\$ -	\$ 15,000	\$ 15,000	\$ 25,000	\$ 18,000			\$ 58,000	
Project Sub-total		\$ -	\$ 15,000	\$ 15,000	\$ 25,000	\$ 18,000	\$ -	\$ -	\$ 58,000	\$ -
John B. Parks Sports Complex - ADA	Parks MSTU	\$ 69,697	\$ -	\$ 69,697	\$ -	\$ -	\$ -	\$ -	\$ 69,697	\$ -
Project Sub-total		\$ 69,697	\$ -	\$ 69,697	\$ -	\$ -	\$ -	\$ -	\$ 69,697	\$ -
SLC Sports Complex Structural Inspection	Sports Complex Fund	\$ -	\$ 50,000	\$ 50,000					\$ 50,000	
Project Sub-total		\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Sterling Facilities Services CIP	Sports Complex Improvement Fund	\$ 39,598	\$ -	\$ 39,598	\$ -	\$ -	\$ -	\$ -	\$ 39,598	\$ -
Project Sub-total		\$ 39,598	\$ -	\$ 39,598	\$ -	\$ -	\$ -	\$ -	\$ 39,598	\$ -
First Data Irrigation Pump/Well	Sports Complex Improvement Fund	\$ -	\$ 275,000	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -
Project Sub-total		\$ -	\$ 275,000	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -
First Data Renovation	Capital Financing	\$ 112,200	\$ -	\$ 112,200	\$ -	\$ -	\$ -	\$ -	\$ 112,200	\$ -
First Data Renovation	Capital Financing	\$ 49,676,723	\$ -	\$ 49,676,723	\$ -	\$ -	\$ -	\$ -	\$ 49,676,723	\$ -
Project Sub-total		\$ 49,788,923	\$ -	\$ 49,788,923	\$ -	\$ -	\$ -	\$ -	\$ 49,788,923	\$ -
Additional Parking at Museum Pointe Park	Impact Fees	\$ -	\$ 25,000	\$ 25,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Project Sub-total		\$ -	\$ 25,000	\$ 25,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Walton Community Center Renovations	Impact Fees	\$ -	\$ 130,000	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000	\$ -
Project Sub-total		\$ -	\$ 130,000	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ 130,000	\$ -
PARKS & RECREATION SUB-TOTAL		\$ 52,703,309	\$ 1,065,000	\$ 53,768,309	\$ 1,130,000	\$ 268,000	\$ 275,000	\$ 350,000	\$ 55,791,309	\$ -

Public Safety



ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
PUBLIC SAFETY										
E911 Phone Project	Fine & Forfeiture	\$ 847,523	\$ -	\$ 847,523	\$ -	\$ -	\$ -	\$ -	\$ 847,523	\$ -
Project Sub-total		\$ 847,523	\$ -	\$ 847,523	\$ -	\$ -	\$ -	\$ -	\$ 847,523	\$ -
Lifeguard Watch Tower	General Fund	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -
Project Sub-total		\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -
PUBLIC SAFETY SUB-TOTAL		\$ 847,523	\$ 40,000	\$ 887,523	\$ -	\$ -	\$ -	\$ -	\$ 887,523	\$ -

Public Utilities



ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
PUBLIC UTILITIES										
SOLID WASTE										
Household Hazardous Waste Building	Sanitary Landfill	\$ 54,142	\$ -	\$ 54,142	\$ -	\$ -	\$ -	\$ -	\$ 54,142	\$ -
Project Sub-total		\$ 54,142	\$ -	\$ 54,142	\$ -	\$ -	\$ -	\$ -	\$ 54,142	\$ -
Landfill Gas System Improvements for Phase IIIB	Sanitary Landfill	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -
Project Sub-total		\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -
UTILITIES										
NHI Septic Removal Project	Water & Sewer District Operations	\$ 185,895	\$ -	\$ 185,895	\$ -	\$ -	\$ -	\$ -	\$ 185,895	\$ -
Project Sub-total		\$ 185,895	\$ -	\$ 185,895	\$ -	\$ -	\$ -	\$ -	\$ 185,895	\$ -
SHI Force Main Air Release Valve Replacement	Water & Sewer Dist - R&R Fund	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000	\$ -
Project Sub-total		\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000	\$ -
SHI Force Main Replacement	Water & Sewer Dist - R&R Fund	\$ -	\$ -	\$ -	\$ -	\$ 214,000	\$ -	\$ -	\$ 214,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 214,000	\$ -	\$ -	\$ 214,000	\$ -
SHI Lift Station Piping & Valve Replacement Project	Water & Sewer Dist - R&R Fund	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000	\$ -
Project Sub-total		\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 200,000	\$ -
SHI Infrastructure Replacement	Water & Sewer Dist - R&R Fund	\$ 8,939	\$ 278,000	\$ 286,939	\$ 278,000	\$ 278,000	\$ 278,000	\$ 278,000	\$ 1,398,939	\$ -
Project Sub-total		\$ 8,939	\$ 278,000	\$ 286,939	\$ 278,000	\$ 278,000	\$ 278,000	\$ 278,000	\$ 1,398,939	\$ -
Lift Station Improvements	Water & Sewer Dist - R&R Fund	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000	\$ -
Project Sub-total		\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000	\$ -
NHI Clarifier Rebuild	Water & Sewer Dist - R&R Fund	\$ 25,000	\$ 30,000	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ -
Project Sub-total		\$ 25,000	\$ 30,000	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ -
NHI WA Distr System Replacement	Water & Sewer Dist - R&R Fund	\$ -	\$ -	\$ -	\$ 1,080,000	\$ 1,500,000	\$ -	\$ -	\$ 2,580,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 1,080,000	\$ 1,500,000	\$ -	\$ -	\$ 2,580,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
NHI Lift Station Pump Replacement	Water & Sewer Dist - R&R Fund	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ 800,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ 800,000	\$ -
NHI Force Main Replacement	Water & Sewer Dist - R&R Fund	\$ -	\$ -	\$ -	\$ -	\$ 855,000	\$ -	\$ -	\$ 855,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 855,000	\$ -	\$ -	\$ 855,000	\$ -
Sewer Plant Operations	Water & Sewer Dist - R&R Fund	\$ 244,500	\$ -	\$ 244,500	\$ -	\$ -	\$ -	\$ -	\$ 244,500	\$ -
Project Sub-total		\$ 244,500	\$ -	\$ 244,500	\$ -	\$ -	\$ -	\$ -	\$ 244,500	\$ -
Holiday Pines Water/Wastewater Treatment Plant Expansion	Water & Sewer Dist - Capital Facilities	\$ -	\$ 3,202,000	\$ 3,202,000	\$ -	\$ -	\$ -	\$ -	\$ 3,202,000	\$ -
Project Sub-total		\$ -	\$ 3,202,000	\$ 3,202,000	\$ -	\$ -	\$ -	\$ -	\$ 3,202,000	\$ -
Central County Wastewater Treatment Plant	Water & Sewer Dist - Capital Facilities	\$ -	\$ 300,000	\$ 300,000	\$ 3,000,000	\$ 2,000,000	\$ -	\$ -	\$ 5,300,000	\$ -
Central County Wastewater Treatment Plant	Water & Sewer Dist - Capital Facilities	\$ 209,679	\$ -	\$ 209,679	\$ -	\$ -	\$ -	\$ -	\$ 209,679	\$ -
Project Sub-total		\$ 209,679	\$ 300,000	\$ 509,679	\$ 3,000,000	\$ 2,000,000	\$ -	\$ -	\$ 5,509,679	\$ -
Fairwinds WWTP Expansion	Water & Sewer Dist - Capital Facilities	\$ 25,724	\$ -	\$ 25,724	\$ 30,000	\$ 55,724	\$ -	\$ -	\$ 111,748	\$ -
Project Sub-total		\$ 25,724	\$ -	\$ 25,724	\$ 30,000	\$ 55,724	\$ -	\$ -	\$ 111,748	\$ -
North County Water & Wastewater Line Extension	Water & Sewer Dist - Capital Facilities	\$ 19,758	\$ -	\$ 19,758	\$ -	\$ -	\$ -	\$ -	\$ 19,758	\$ -
North County Water & Wastewater Line Extension	Water & Sewer Dist - Capital Facilities	\$ 65,160	\$ 300,000	\$ 365,160	\$ 250,000	\$ 250,000	\$ 200,000	\$ 200,000	\$ 1,265,160	\$ -
Project Sub-total		\$ 84,918	\$ 300,000	\$ 384,918	\$ 250,000	\$ 250,000	\$ 200,000	\$ 200,000	\$ 1,284,918	\$ -
US1 Water Main in SLCU Services Area	Water & Sewer Dist - Capital Facilities	\$ -	\$ -	\$ -	\$ 123,000	\$ 1,108,000	\$ -	\$ -	\$ 1,231,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 123,000	\$ 1,108,000	\$ -	\$ -	\$ 1,231,000	\$ -
Indrio Rd 24-Inch Water Main	Water & Sewer Dist - Capital Facilities	\$ -	\$ 56,300	\$ 56,300	\$ 1,406,700	\$ -	\$ -	\$ -	\$ 1,463,000	\$ -
Project Sub-total		\$ -	\$ 56,300	\$ 56,300	\$ 1,406,700	\$ -	\$ -	\$ -	\$ 1,463,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Indrio Rd 20-Inch Water Main	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 718,000	\$ 588,000	\$ -	\$ -	\$ 1,306,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 718,000	\$ 588,000	\$ -	\$ -	\$ 1,306,000	\$ -
Bulk Water Connect with FPUA	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ -	\$ 384,000	\$ -	\$ -	\$ 384,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 384,000	\$ -	\$ -	\$ 384,000	\$ -
Taylor and Dairy Rd 30-Inch Water Main	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 460,000	\$ -	\$ -	\$ -	\$ 460,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 460,000	\$ -	\$ -	\$ -	\$ 460,000	\$ -
No Cty Pump @ Holiday Pines	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -
No Cty Pump @ Holiday Pines	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 850,000	\$ 700,000	\$ -	\$ -	\$ 1,550,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 1,000,000	\$ 700,000	\$ -	\$ -	\$ 1,700,000	\$ -
Turnpike Feeder Rd Force Main	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 64,000	\$ 582,000	\$ -	\$ -	\$ 646,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 64,000	\$ 582,000	\$ -	\$ -	\$ 646,000	\$ -
Airport 12-Inch Water Main South	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 59,000	\$ 530,000	\$ -	\$ -	\$ 589,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 59,000	\$ 530,000	\$ -	\$ -	\$ 589,000	\$ -
Airport 12-Inch Water Main North	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 180,000	\$ 1,630,000	\$ -	\$ -	\$ 1,810,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 180,000	\$ 1,630,000	\$ -	\$ -	\$ 1,810,000	\$ -
Turnpike Feeder Rd Water Main	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 45,000	\$ 406,000	\$ -	\$ -	\$ 451,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 45,000	\$ 406,000	\$ -	\$ -	\$ 451,000	\$ -
Fairgrounds Tank Wastewater Lines	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,300,000	\$ -	\$ -	\$ 1,800,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 500,000	\$ 1,300,000	\$ -	\$ -	\$ 1,800,000	\$ -
North County Wastewater Plant	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 8,750,000	\$ 8,000,000	\$ -	\$ -	\$ 16,750,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 8,750,000	\$ 8,000,000	\$ -	\$ -	\$ 16,750,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
North County Regional Water Treatment Plant	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ 1,600,000	\$ -
North County Regional Water Treatment Plant	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 7,000,000	\$ 7,350,000	\$ -	\$ -	\$ 14,350,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 8,600,000	\$ 7,350,000	\$ -	\$ -	\$ 15,950,000	\$ -
N County Service Area Floridian Aquifer Wells	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -
NHI Chlorimines Booster Station	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 123,000	\$ 1,108,000	\$ -	\$ -	\$ 1,231,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 123,000	\$ 1,108,000	\$ -	\$ -	\$ 1,231,000	\$ -
Rangeline Rd Water Main Interconnect	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -
Mirimar and Indrio Rd 24-Inch Water Main	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 156,000	\$ 1,407,000	\$ -	\$ -	\$ 1,563,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 156,000	\$ 1,407,000	\$ -	\$ -	\$ 1,563,000	\$ -
NHI Force Main	Water & Sewer Dist-Capital Facilities	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -
PUBLIC UTILITIES SUB-TOTAL		\$ 838,797	\$ 4,666,300	\$ 5,505,097	\$ 28,522,700	\$ 31,395,724	\$ 578,000	\$ 578,000	\$ 66,579,521	\$ -

Public Works



ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
PUBLIC WORKS										
ENGINEERING										
Hurricane Irma EWP - Christensen Rd @ NSLRWCD C102	Grant Fund	\$ 440,286	\$ -	\$ 440,286	\$ -	\$ -	\$ -	\$ -	\$ 440,286	\$ -
Hurricane Irma EWP - Christensen Rd @ NSLRWCD C102	Grant Fund	\$ 44,029	\$ -	\$ 44,029	\$ -	\$ -	\$ -	\$ -	\$ 44,029	\$ -
Christensen Rd @ NSLRWCD C102	Drainage MSTU	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ -
Project Sub-total		\$ 484,315	\$ 450,000	\$ 934,315	\$ -	\$ -	\$ -	\$ -	\$ 934,315	\$ -
Hurricane Irma EWP - Verada Ditch Phase II	Grant Fund	\$ 763,070	\$ -	\$ 763,070	\$ -	\$ -	\$ -	\$ -	\$ 763,070	\$ -
Hurricane Irma EWP - Verada Ditch Phase II	Grant Fund	\$ 76,307	\$ -	\$ 76,307	\$ -	\$ -	\$ -	\$ -	\$ 76,307	\$ -
Project Sub-total		\$ 839,377	\$ -	\$ 839,377	\$ -	\$ -	\$ -	\$ -	\$ 839,377	\$ -
Unincorporated Bike Paths / Sidewalks	Transportation Trust	\$ 192,752	\$ -	\$ 192,752	\$ -	\$ -	\$ -	\$ -	\$ 192,752	\$ -
Project Sub-total		\$ 192,752	\$ -	\$ 192,752	\$ -	\$ -	\$ -	\$ -	\$ 192,752	\$ -
FDOT JPA – mowing on construction projects	Transportation Trust	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000	\$ -
Project Sub-total		\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000	\$ -
Aqua Ra Drive Drainage & Median Improvements	Transportation Trust	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Russo Rd @ FPFWCD Canal 6	Drainage MSTU	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -
Project Sub-total		\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ -
Orange Ave @ NSLRWCD C411 (Rock Rd)	Drainage MSTU	\$ 495	\$ -	\$ 495	\$ -	\$ -	\$ -	\$ -	\$ 495	\$ -
Project Sub-total		\$ 495	\$ -	\$ 495	\$ -	\$ -	\$ -	\$ -	\$ 495	\$ -
Orange Ave @ NSLRWCD C54	Drainage MSTU	\$ 20,001	\$ -	\$ 20,001	\$ 800,000	\$ -	\$ -	\$ -	\$ 820,001	\$ -
Project Sub-total		\$ 20,001	\$ -	\$ 20,001	\$ 800,000	\$ -	\$ -	\$ -	\$ 820,001	\$ -
Midway Rd @ NSLRWCD Canal 92	Drainage MSTU	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
Project Sub-total		\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
Selvitz Rd. @ NSLRWCD C102	Drainage MSTU	\$ 115,000	\$ 200,000	\$ 315,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 715,000	\$ -
Project Sub-total		\$ 115,000	\$ 200,000	\$ 315,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 715,000	\$ -
Rock Rd @ NSLRWCD C48	Drainage MSTU	\$ -	\$ 15,000	\$ 15,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 265,000	\$ -
Project Sub-total		\$ -	\$ 15,000	\$ 15,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 265,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Midway Rd. @ NSLRWCD Canal 93	Drainage MSTU	\$ 50,001	\$ 250,000	\$ 300,001					\$ 300,001	\$ -
Project Sub-total		\$ 50,001	\$ 250,000	\$ 300,001	\$ -	\$ -	\$ -	\$ -	\$ 300,001	\$ -
Culverts-Emergency Failures	Drainage MSTU	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000	\$ -
Project Sub-total		\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000	\$ -
Midway Rd @ NSLRWCD Canal 22	Drainage MSTU	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ 80,000	\$ -
Project Sub-total		\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ 80,000	\$ -
Aqua Ra Dr Drainage Investigation	Drainage MSTU	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Project Sub-total		\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Angle Road @ NSLRWCD C41	Drainage MSTU	\$ -	\$ -	\$ -	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ 250,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ 250,000	\$ -
S Header Canal Rd @ C65	Drainage MSTU	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -
S Header Canal Rd @ C66	Drainage MSTU	\$ -	\$ 15,000	\$ 15,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 515,000	\$ -
Project Sub-total		\$ -	\$ 15,000	\$ 15,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 515,000	\$ -
S Header Canal Rd @ C68	Drainage MSTU	\$ -	\$ -	\$ -	\$ 70,000	\$ 500,000	\$ -	\$ -	\$ 570,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 70,000	\$ 500,000	\$ -	\$ -	\$ 570,000	\$ -
S Header Canal Rd @ C69	Drainage MSTU	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Midway Rd Cross Drain E Sava Pk Ent	Drainage MSTU	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	\$ -
Johnston Rd @ PFWCD C16	Drainage MSTU	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Johnston Rd @ PFWCD Canal 17	Drainage MSTU	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Project Sub-total		\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Midway Rd @ Shinn Rd	Drainage MSTU	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 50,000
Project Sub-total		\$ -	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 50,000
Midway Rd 2600' East of Shinn Rd	Drainage MSTU	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Project Sub-total		\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -

**ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23**

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Johnston Road @ Canal 8	Drainage MSTU	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 60,000
Project Sub-total		\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 60,000
Easy St @ NSLRWCD Canal 17	Drainage MSTU	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Peacock Rd @ NSLRWCD C78	Drainage MSTU	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -
Project Sub-total		\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -
Russo Rd @ PPFWCD C7	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Summit St @ NSLRWCD C8	Drainage MSTU	\$ 25,565	\$ 121,000	\$ 146,565	\$ -	\$ -	\$ -	\$ -	\$ 146,565	\$ -
Project Sub-total		\$ 25,565	\$ 121,000	\$ 146,565	\$ -	\$ -	\$ -	\$ -	\$ 146,565	\$ -
L-20 Canal Rd Restoration	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,120,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,120,000
Devine Rd Restoration	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 1,250,000	\$ 1,350,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 1,250,000	\$ 1,350,000	\$ -
Peacock Rd Restoration	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,700,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,700,000
Schumann Rd @ NSLRWCD C59	Drainage MSTU	\$ -	\$ -	\$ -	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ 250,000	\$ 200,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ 250,000	\$ 200,000
Woodlands Dr @ NSLRWCD C27	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -
Indian River Ests Drainage Phase III	Drainage MSTU	\$ 1,350,000	\$ -	\$ 1,350,000	\$ -	\$ -	\$ -	\$ -	\$ 1,350,000	\$ -
Indian River Ests Drainage Phase III	Transportation Capital	\$ 10,660	\$ -	\$ 10,660	\$ -	\$ -	\$ -	\$ -	\$ 10,660	\$ -
Project Sub-total		\$ 1,360,660	\$ -	\$ 1,360,660	\$ -	\$ -	\$ -	\$ -	\$ 1,360,660	\$ -
Hutchinson Island Capital Projects TBD	Alt Dev Fees-HIRD	\$ 1,497,246	\$ -	\$ 1,497,246	\$ 1,497,246	\$ 1,497,246	\$ 1,497,246	\$ 1,497,246	\$ 7,486,230	\$ -
Project Sub-total		\$ 1,497,246	\$ -	\$ 1,497,246	\$ 1,497,246	\$ 1,497,246	\$ 1,497,246	\$ 1,497,246	\$ 7,486,230	\$ -
Whispering Oaks Offsite Improvements	Impact Fees	\$ 110,000	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ -
Project Sub-total		\$ 110,000	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
S. 25th St Bridge - East Side	Impact Fees	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
S. 25th St Bridge - East Side	Transportation Capital	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -
Project Sub-total		\$ 100,000	\$ 75,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ -
Airport Connector (Turnpike - Kings)	Impact Fees	\$ 1,700,000	\$ -	\$ 1,700,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 3,400,000	\$ 11,300,000
Project Sub-total		\$ 1,700,000	\$ -	\$ 1,700,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 3,400,000	\$ 11,300,000
Selvitz Rd (Glades cutoff - Edwards)	Impact Fees	\$ -	\$ -	\$ -	\$ 150,000	\$ 250,000	\$ -	\$ -	\$ 400,000	\$ 9,300,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 150,000	\$ 250,000	\$ -	\$ -	\$ 400,000	\$ 9,300,000
Glades Cut Off Rd (Commerce - Selvitz)	Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,100,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,100,000
Jenkins Rd (Midway - St Lucie Blvd)	Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 123,300,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 123,300,000
Juanita Ave Ph 3 (Juanita Bridge-US 1)	Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ 450,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ 450,000	\$ -
St. James S/W (Royce Ave - Lazy River)	Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000	\$ -
Oleander Ave. S/W (Midway - Saeger)	Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,323,840	\$ 1,323,840	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,323,840	\$ 1,323,840	\$ -
Walton Road S/W - (Lennard Rd to Green River Pkwy)	Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 640,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 640,000
Weatherbee Rd Sidewalk (US1 – Oleander)	Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Kings Highway Widening	Impact Fees	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 600,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 600,000	\$ -
Selvitz & Glades Intersection Improvements	Impact Fees	\$ 156,558	\$ 156,000	\$ 312,558	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 1,812,558	\$ -
Project Sub-total		\$ 156,558	\$ 156,000	\$ 312,558	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 1,812,558	\$ -
Oleander Ave – Farmers Market Intersection Improvements	Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Emerson Rd Restoration	Impact Fees	\$ -	\$ 500,000	\$ 500,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 5,500,000	\$ 1,000,000
Project Sub-total		\$ -	\$ 500,000	\$ 500,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 5,500,000	\$ 1,000,000
Edwards Rd – Oleander Ave – US1	Impact Fees	\$ -	\$ 4,500,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -
Project Sub-total		\$ -	\$ 4,500,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -
Sherwood Lane Drainage & Sidewalk Improvements	Impact Fees	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Oleander Ave Sidewalk (Midway - Market)	Impact Fees	\$ -	\$ 165,000	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ 165,000	\$ 1,037,000
Project Sub-total		\$ -	\$ 165,000	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ 165,000	\$ 1,037,000
Midway Rd (Selvitz Rd - 25th St)	Impact Fees	\$ 36,428	\$ -	\$ 36,428	\$ -	\$ -	\$ -	\$ -	\$ 36,428	\$ -
Midway Rd (Selvitz Rd - 25th St)	Impact Fees	\$ 955,868	\$ -	\$ 955,868	\$ -	\$ -	\$ -	\$ -	\$ 955,868	\$ -
Project Sub-total		\$ 992,296	\$ -	\$ 992,296	\$ -	\$ -	\$ -	\$ -	\$ 992,296	\$ -
Kings Hwy & Indrio Rd Intersection Improvements	Impact Fees	\$ 1,397,465	\$ -	\$ 1,397,465	\$ -	\$ -	\$ -	\$ -	\$ 1,397,465	\$ -
Kings Hwy & Indrio Rd Intersection Improvements	Grant Funds	\$ 11,851,614	\$ -	\$ 11,851,614	\$ -	\$ -	\$ -	\$ -	\$ 11,851,614	\$ -
Kings Hwy & Indrio Rd Intersection Improvements	Capital Financing	\$ 329,676	\$ -	\$ 329,676	\$ -	\$ -	\$ -	\$ -	\$ 329,676	\$ -
Project Sub-total		\$ 13,578,755	\$ -	\$ 13,578,755	\$ -	\$ -	\$ -	\$ -	\$ 13,578,755	\$ -
Orange Ave Culvert Repair MP 2.2 – 4.0	Transportation Capital	\$ -	\$ 425,000	\$ 425,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 775,000	\$ -
Project Sub-total		\$ -	\$ 425,000	\$ 425,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 775,000	\$ -
Carlton Rd Bridge over Canal C24	Transportation Capital	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -
Project Sub-total		\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -
McCarty Road Bridge over Ten Mile Creek South (940030)	Transportation Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Prima Vista Blvd – Medians and Access Management	Transportation Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 770,000	\$ 780,000	\$ 1,550,000	\$ -
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 770,000	\$ 780,000	\$ 1,550,000	\$ -
Prima Vista Blvd – West of US1	Transportation Capital	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
Project Sub-total		\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Old Dixie Highway Road Repair	Transportation Capital	\$ -	\$ 225,000	\$ 225,000	\$ 225,000	\$ -	\$ -	\$ -	\$ 450,000	\$ -
Project Sub-total		\$ -	\$ 225,000	\$ 225,000	\$ 225,000	\$ -	\$ -	\$ -	\$ 450,000	\$ -
Gordy Road Bridge over Ten Mile Creek	Transportation Capital	\$ -	\$ 175,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 1,500,000
Project Sub-total		\$ -	\$ 175,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 1,500,000
Keen Road Bridge over Taylor Creek	Transportation Capital	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,500,000
Project Sub-total		\$ -	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,500,000
Old Dixie Highway Bridge over Taylor Creek (940029)	Transportation Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Bridge Repairs/Rehabilitation	Transportation Capital	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000	\$ -
Project Sub-total		\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000	\$ -
Countywide Conduit and Fiber	Transportation Capital	\$ -	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 1,125,000	\$ 875,000
Project Sub-total		\$ -	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 1,125,000	\$ 875,000
Midway Rd - Glades to Selvitz	Capital Financing	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Midway Rd - Glades to Selvitz	Impact Fees	\$ 672	\$ -	\$ 672	\$ -	\$ -	\$ -	\$ -	\$ 672	\$ 3,150,000
Project Sub-total		\$ 150,672	\$ -	\$ 150,672	\$ -	\$ -	\$ -	\$ -	\$ 150,672	\$ 3,150,000
WATER QUALITY/STORMWATER										
Harmony Heights - North Phase	Drainage MSTU	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 350,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 350,000
White City Canals F and G Stormwater Improvements	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000,000
San Lucie Stormwater Master Plan	Drainage MSTU	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 150,000	\$ 150,000	\$ 500,000	\$ 8,000,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 150,000	\$ 150,000	\$ 500,000	\$ 8,000,000
Lakewood Park Stormwater	Drainage MSTU	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 2,750,000	\$ -
Project Sub-total		\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ 2,750,000	\$ -

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Palm Gardens Re-Plat/Ruhlman Subdivision										
Stormwater Master Plan	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
Harmony Heights Drainage Improvement Phase 2-5										
	Drainage MSTU	\$ -	\$ -	\$ -	\$ 100,000	\$ 150,000	\$ 250,000	\$ 250,000	\$ 750,000	\$ 23,250,000
Project Sub-total		\$ -	\$ -	\$ -	\$ 100,000	\$ 150,000	\$ 250,000	\$ 250,000	\$ 750,000	\$ 23,250,000
Sunland Gardens Neighborhood Imp. Project										
	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000,000
Baffle Box Installation Program										
	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Project Sub-total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Paradise Park Phase 4 Final										
	Drainage MSTU	\$ 57,385	\$ -	\$ 57,385	\$ 500,000	\$ 325,000	\$ 500,000	\$ -	\$ 1,382,385	\$ -
Project Sub-total		\$ 57,385	\$ -	\$ 57,385	\$ 500,000	\$ 325,000	\$ 500,000	\$ -	\$ 1,382,385	\$ -
Melville Rd Stormwater Master Plan										
	Drainage MSTU	\$ 2,029	\$ -	\$ 2,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Melville Rd Stormwater Master Plan										
	Drainage MSTU	\$ 202,796	\$ -	\$ 202,796	\$ -	\$ -	\$ -	\$ -	\$ 202,796	\$ -
Melville Road Stormwater Master Plan										
	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000
Melville Road Stormwater Improvements Phase 1										
	Drainage MSTU	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,500,000	\$ 1,000,000
Project Sub-total		\$ 204,825	\$ -	\$ 204,825	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,702,796	\$ 4,500,000
Summit St @ NSLRWCD C8										
	Drainage MSTU	\$ 59,142	\$ -	\$ 59,142	\$ -	\$ -	\$ -	\$ -	\$ 59,142	\$ -
Project Sub-total		\$ 59,142	\$ -	\$ 59,142	\$ -	\$ -	\$ -	\$ -	\$ 59,142	\$ -
Selvitz Rd. @ NSLRWCD C102										
	Drainage MSTU	\$ 115,000	\$ -	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000	\$ -
Project Sub-total		\$ 115,000	\$ -	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000	\$ -
White City Drainage Citrus & Saeger										
	Drainage MSTU	\$ 12,626	\$ -	\$ 12,626	\$ -	\$ -	\$ -	\$ -	\$ 12,626	\$ -
Project Sub-total		\$ 12,626	\$ -	\$ 12,626	\$ -	\$ -	\$ -	\$ -	\$ 12,626	\$ -
Paradise Park Drainage-Phase 5										
	Grant Funds	\$ 41,144	\$ -	\$ 41,144	\$ -	\$ -	\$ -	\$ -	\$ 41,144	\$ -
Paradise Park Drainage-Phase 5										
	Grant Funds	\$ 19,352	\$ -	\$ 19,352	\$ -	\$ -	\$ -	\$ -	\$ 19,352	\$ -
Paradise Park Drainage-Phase 5										
	Drainage MSTU	\$ 701,947	\$ -	\$ 701,947	\$ -	\$ -	\$ -	\$ -	\$ 701,947	\$ -
Project Sub-total		\$ 762,443	\$ -	\$ 762,443	\$ -	\$ -	\$ -	\$ -	\$ 762,443	\$ -
San Lucie Stormwater Phase II Project										
	Drainage MSTU	\$ 242,311	\$ -	\$ 242,311	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 1,842,311	\$ 750,000
Project Sub-total		\$ 242,311	\$ -	\$ 242,311	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 1,842,311	\$ 750,000

ADOPTED CAPITAL IMPROVEMENT PLAN BY DEPARTMENT
FY 2018/19 TO FY 2022/23

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY 2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL 2019-2023	FUTURE ANTICIPATED NEEDS
Platts Creek Preserve	Transportation Capital	\$ 227,975	\$ -	\$ 227,975	\$ -	\$ -	\$ -	\$ -	\$ 227,975	\$ -
Platts Creek Preserve	Capital Financing	\$ 55,500	\$ -	\$ 55,500	\$ -	\$ -	\$ -	\$ -	\$ 55,500	\$ -
Project Sub-total		\$ 283,475	\$ -	\$ 283,475	\$ -	\$ -	\$ -	\$ -	\$ 283,475	\$ -
PUBLIC WORKS SUB-TOTAL		\$ 23,435,900	\$ 10,952,000	\$ 34,387,900	\$ 15,062,246	\$ 8,062,246	\$ 5,407,246	\$ 8,151,086	\$ 71,068,695	\$ 335,357,000
ALL DEPARTMENTS GRAND TOTAL		\$ 95,340,484	\$ 18,422,947	\$ 113,763,431	\$ 51,813,547	\$ 45,564,157	\$ 11,693,847	\$ 14,512,687	\$ 236,960,640	\$ 335,357,000

ST. LUCIE COUNTY BOARD OF COUNTY COMMISSIONERS MAINTENANCE IMPROVEMENT PROJECTS FISCAL YEAR 2019 – 2023

OVERVIEW

The following schedule is a list of maintenance improvement projects. These projects may have a major impact on a department's operational budget, but are not capitalized from an accounting perspective related to real property.

Major maintenance projects are updated annually, but are planned for a five-year timeframe. Since these projects have an impact to the department's operational budget, these funds are expected to be spent in the fiscal year that they are budgeted. If the life of the project is expected to go past the current fiscal year, the departments are instructed to request the funds for the project to be carried into the new fiscal year.

**ST. LUCIE COUNTY ADOPTED
MAJOR MAINTENANCE IMPROVEMENT PROJECTS
BY DEPARTMENT
FY 2018/19 TO FY 2022/23
FUNDED PROJECTS**

ENVIRONMENTAL RESOURCES



**ADOPTED MAINTENANCE IMPROVEMENT PLAN BY DEPARTMENT
FY2018/19 TO FY 2022/23**

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL PROJECT FY2019 - 2023
ENVIRONMENTAL RESOURCES									
Maintenance Improvements	General Fund	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 5,000
Project Sub-total		\$ 1,000	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 5,000
ENVIRONMENTAL RESOURCES SUB-TOTAL		\$ 1,000	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 5,000

FACILITIES



**ADOPTED MAINTENANCE IMPROVEMENT PLAN BY DEPARTMENT
FY2018/19 TO FY 2022/23**

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL PROJECT FY2019 - 2023
FACILITIES									
Facilities 5 Year MIP	General Fund	\$ -	\$ 929,417	\$ 929,417	\$ 929,417	\$ 929,417	\$ 929,417	\$ 929,417	\$ 4,647,085
Facilities 5 Year MIP	Fine and Forfeiture Fund	\$ -	\$ 170,583	\$ 170,583	\$ 170,583	\$ 170,583	\$ 170,583	\$ 170,583	\$ 852,915
Project Sub-total		\$ -	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 5,500,000
Logistics Building Re-Roof	General Fund	\$ 62,836	\$ -	\$ 62,836	\$ -	\$ -	\$ -	\$ -	\$ 62,836
Logistics Building Re-Roof	Court Facilities Fund	\$ 17,495	\$ -	\$ 17,495	\$ -	\$ -	\$ -	\$ -	\$ 17,495
Project Sub-total		\$ 80,331	\$ -	\$ 80,331	\$ -	\$ -	\$ -	\$ -	\$ 80,331
Compound Security Upgrades	General Fund	\$ 57,643	\$ -	\$ 57,643	\$ -	\$ -	\$ -	\$ -	\$ 57,643
Project Sub-total		\$ 57,643	\$ -	\$ 57,643	\$ -	\$ -	\$ -	\$ -	\$ 57,643
Clerk of Court Building Improvements	Fine and Forfeiture Fund	\$ -	\$ 155,818	\$ 155,818	\$ -	\$ -	\$ -	\$ -	\$ 155,818
Project Sub-total		\$ -	\$ 155,818	\$ 155,818	\$ -	\$ -	\$ -	\$ -	\$ 155,818
Empire II Improvements	Fine and Forfeiture Fund	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Project Sub-total		\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
FACILITIES SUB-TOTAL		\$ 147,974	\$ 1,255,818	\$ 1,403,792	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 5,803,792

MOSQUITO CONTROL AND COASTAL MANAGEMENT



**ADOPTED MAINTENANCE IMPROVEMENT PLAN BY DEPARTMENT
FY2018/19 TO FY 2022/23**

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL PROJECT FY2019 - 2023
MOSQUITO CONTROL & COASTAL MANAGEMENT									
Inspection Building Renovations	Mosquito Fund	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Maintenance Improvements	Mosquito Fund	\$ -	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 35,000
Project Sub-total		\$ -	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 35,000
MOSQUITO CONTROL & COASTAL MANAGEMENT SUB-TOTAL		\$ 50,000	\$ 7,000	\$ 57,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 85,000

PARKS AND RECREATION



**ADOPTED MAINTENANCE IMPROVEMENT PLAN BY DEPARTMENT
FY2018/19 TO FY 2022/23**

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL PROJECT FY2019 - 2023
PARKS AND RECREATION									
Fairgrounds Maintenance	General Fund	\$ -	\$ 11,800	\$ 11,800	\$ 11,800	\$ 11,800	\$ 11,800	\$ 11,800	\$ 59,000
Project Sub-total		\$ -	\$ 11,800	\$ 11,800	\$ 11,800	\$ 11,800	\$ 11,800	\$ 11,800	\$ 59,000
County Pools Filter Replacements	General Fund	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Project Sub-total		\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
South County Regional Stadium Parking Lot Lights	General Fund	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Project Sub-total		\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Lincoln Park CC Security Upgrades	Parks MSTU	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Project Sub-total		\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Orange Tee Expansion	Parks MSTU	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Project Sub-total		\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Golf Course Practice Facility Expansion & Improvements	Parks MSTU	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ 70,000
Project Sub-total		\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ 70,000
Golf Course Repairs	Parks MSTU	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
Project Sub-total		\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
Lawnwood Tennis Courts	Parks MSTU	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 60,000
Project Sub-total		\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 60,000
Parking Lot Lights	Sports Complex Fund	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Project Sub-total		\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Maintenance Improvements	Golf Course Fund	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 10,000
Project Sub-total		\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 10,000
PARKS AND RECREATION SUB-TOTAL		\$ -	\$ 228,800	\$ 228,800	\$ 73,800	\$ 38,800	\$ 18,800	\$ 18,800	\$ 379,000

PUBLIC UTILITIES



**ADOPTED MAINTENANCE IMPROVEMENT PLAN BY DEPARTMENT
FY2018/19 TO FY 2022/23**

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL PROJECT FY2019 - 2023
PUBLIC UTILITIES									
Road Resurfacing/Repairs	Sanitary Landfill	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Project Sub-total		\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Lift Station Improvements	Water/Sewer R&R	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Project Sub-total		\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Maintenance Improvement Projects	Water/Sewer R&R	\$ -	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 187,500
Project Sub-total		\$ -	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 37,500	\$ 187,500
PUBLIC UTILITIES SUB-TOTAL		\$ -	\$ 337,500	\$ 337,500	\$ 337,500	\$ 337,500	\$ 337,500	\$ 337,500	\$ 1,687,500

PUBLIC WORKS

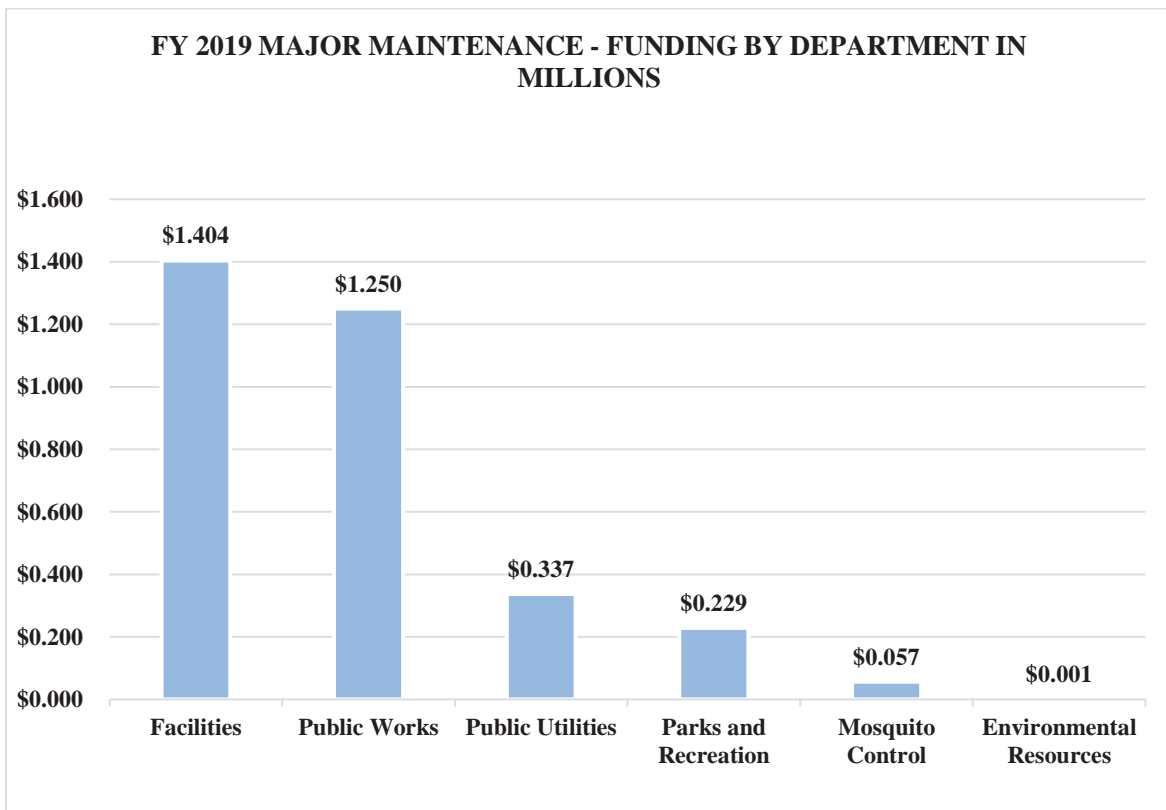


**ADOPTED MAINTENANCE IMPROVEMENT PLAN BY DEPARTMENT
FY2018/19 TO FY 2022/23**

PROJECT NAME	FUNDING SOURCE	CARRY FORWARD	NEW BUDGET FY2018/19	ADOPTED BUDGET FY2018/19	FY2019/20	FY2020/21	FY2021/22	FY2022/23	TOTAL PROJECT FY2019 - 2023
PUBLIC WORKS									
Chip Seal Program	Gas Taxes	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
	Project Sub-total	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
Asphalt Millings	Gas Taxes	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
	Project Sub-total	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
Unincorporated Area Resurfacing	Gas Taxes	\$ -	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 3,250,000
	Project Sub-total	\$ -	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000	\$ 3,250,000
Roadway Marking	Gas Taxes	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
	Project Sub-total	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
PUBLIC WORKS SUB-TOTAL		\$ -	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 1,250,000	\$ 6,250,000
ST. LUCIE COUNTY TOTAL MAINTENANCE IMPROVEMENT									
		\$ 198,974	\$ 3,079,118	\$ 3,278,092	\$ 2,769,300	\$ 2,734,300	\$ 2,714,300	\$ 2,714,300	\$ 14,210,292

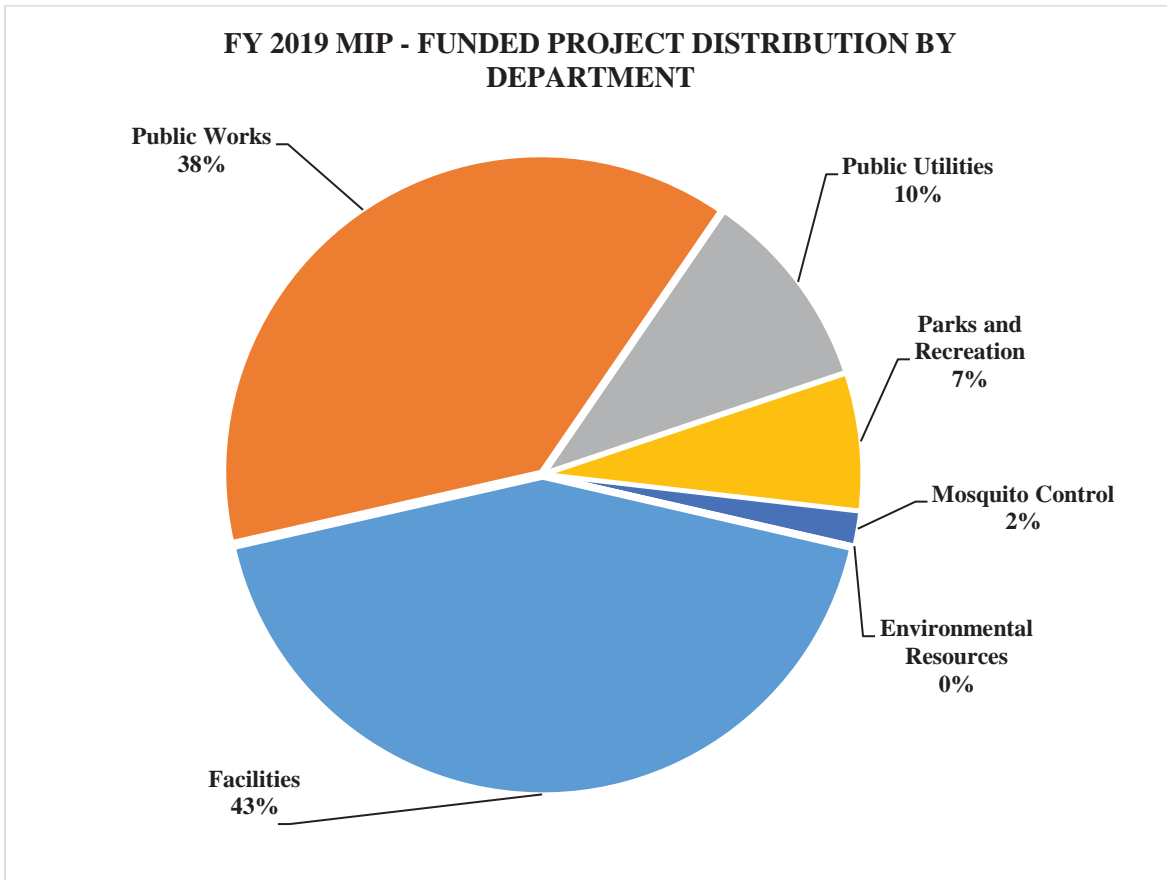
**FY 2019 FUNDED MAJOR MAINTENANCE PROJECTS
BY DEPARTMENT
IN MILLIONS**

Department	FY 2019-2023 MIP -Funded Projects	Funded Project Distribution by Percent
Facilities	\$1.403	\$0.428
Public Works	\$1.250	\$0.381
Public Utilities	\$0.337	\$0.103
Parks and Recreation	\$0.229	\$0.070
Mosquito Control	\$0.057	\$0.017
Environmental Resources	\$0.001	\$0.001
Total Major Maintenance Budget	\$3.278	\$1.000



**FY 2019 FUNDED MAJOR MAINTENANCE PROJECTS
BY FUNDING SOURCE
IN MILLIONS**

Funding Source	FY 2019-2023 MIP - Funding Sources	Funding Sources Distribution by Percent
Gas Taxes	\$1.250	\$0.381
General Fund	\$1.148	\$0.350
Fine and Forfeiture Fund	\$0.336	\$0.103
Sanitary Landfill	\$0.200	\$0.061
Water/Sewer Renewal & Replacement Fund	\$0.138	\$0.042
Parks MSTU Fund	\$0.120	\$0.037
Mosquito Fund	\$0.057	\$0.017
Court Facilities Fund	\$0.017	\$0.005
Sports Complex Fund	\$0.010	\$0.003
Golf Course Fund	\$0.002	\$0.001
Total Major Maintenance Budget	\$3.278	\$1.000





**DEBT
SERVICE**

DEBT ADMINISTRATION OVERVIEW

The Debt Management Policy is part of the comprehensive St. Lucie County’s Financial Policy included under the Introduction tab in this issue of the Budget Book. The details of the outstanding debt obligations such as original amounts, outstanding balances, fiscal year principal and interest are shown in the Debt Summary Schedule in this section of the book.

DEBT ISSUANCE PROCEDURES

Requests for debt issuance are considered in accordance with the County's overall adopted priorities and 5-year Capital Plan. St. Lucie County retains the services of professional financial consultants to facilitate the process.

The County may issue general obligation (GO) bonds and other debt instruments by means of referendums, County Ordinances, Bond Resolutions and/or other applicable provisions of law as required, and in full compliance with, the Constitution and Statutes of the State of Florida.

DEBT RATIOS *	BENCHMARK **	09/30/15	09/30/16	09/30/17	09/30/18
Net Direct Debt per Capita***	\$400	\$273	\$270	\$407	\$454
Net Direct Debt per Capita as % of Income per Capita	2%	0.88%	0.79%	1.14%	1.25%
Net Direct Debt as % of Taxable Property Value	1%	0.50%	0.46%	0.67%	0.70%
Net Direct Debt Service as % of General Govt. Expenditures	10%	3.78%	3.63%	5.20%	5.46%

Debt ratio calculations are based on the following data and sources:

313,506	Population of St. Lucie County – Estimate for 2018 Source: www.census.gov/quickfact/table/stluciecountyflorida
\$36,196	Per Capita Income in St. Lucie County Source: U.S. Dept. of Commerce; http://www.bea.doc.gov/bea/regional/
\$232,613,142	General Government Expenditures**** Source: FY18 Budget, FGIBDST Banner Query, Funds 001% and 107% as of 9/30/18
\$142,176,490	Net Direct Debt (General Obligation and Governmental Funds Bonds) Source: Bond Offering Statements as of September 30, 2018.
\$12,702,740	Net Direct Debt Service (Annual principal, interest and other debt service costs FY18) Source: Bond Offering Statements as of September 30, 2018.
\$20,432,874,403	Taxable Property Value (Property Appraiser's total property value before exemptions) Source: Tax Roll Certification

* Expressions used in these calculations are defined in the St. Lucie County Financial Policy section of this book

** Benchmarks are desirable ratio levels outlined in the St. Lucie County Financial Policy section of this book

*** Direct Debt includes general obligations and governmental fund bond debt

**** General Governmental expenditures are considered General Fund and Fine and Forfeiture Fund expenditures

Throughout the process, County Administration and the Finance Department coordinate the issuance of debt, such as sizing the new issue, structuring the debt, identifying the repayment sources and determining the mix and method of sale. The County, as a practice, structures all long-term debt with prepayment options except when alternative structures are more advantageous. The County's debt service requirements reflect its fiscal policies regarding the prudent use of tax-exempt financing.

CREDIT RATINGS

The County strives to maintain a minimum underlying bond rating equivalent to 'Upper Medium Grade' (Moody Rating Service A or Standard & Poor's A).

Current Moody's and Standard & Poor's ratings for St. Lucie County:

Moody's

- In December 2017, Moody's Investors Service assigned a rating of Aa3 to St. Lucie County FL's \$25.2 million Taxable Non-Ad Valorem Revenue Bonds, Series 2017A. Moody's maintained the Aa3 rating on approximately \$46.9 million of rated parity non-ad valorem debt, as well as the county's Aa2 Issuer Rating.

Standard and Poor's (S&P)

- In December 2017, S&P Global Ratings assigned its 'AA-' long-term rating to St. Lucie County, FL's Series 2017A taxable non-ad valorem revenue bonds. At the same time, they affirmed their 'AA-' long-term rating on the county's non-ad valorem debt outstanding. They also affirmed their 'AA' long-term issuer credit rating on the county's general obligation (GO) debt outstanding. In February 2018, they subsequently increased St. Lucie County's credit rating on the series 2017A taxable non-ad valorem revenue bonds from AA- to AA.

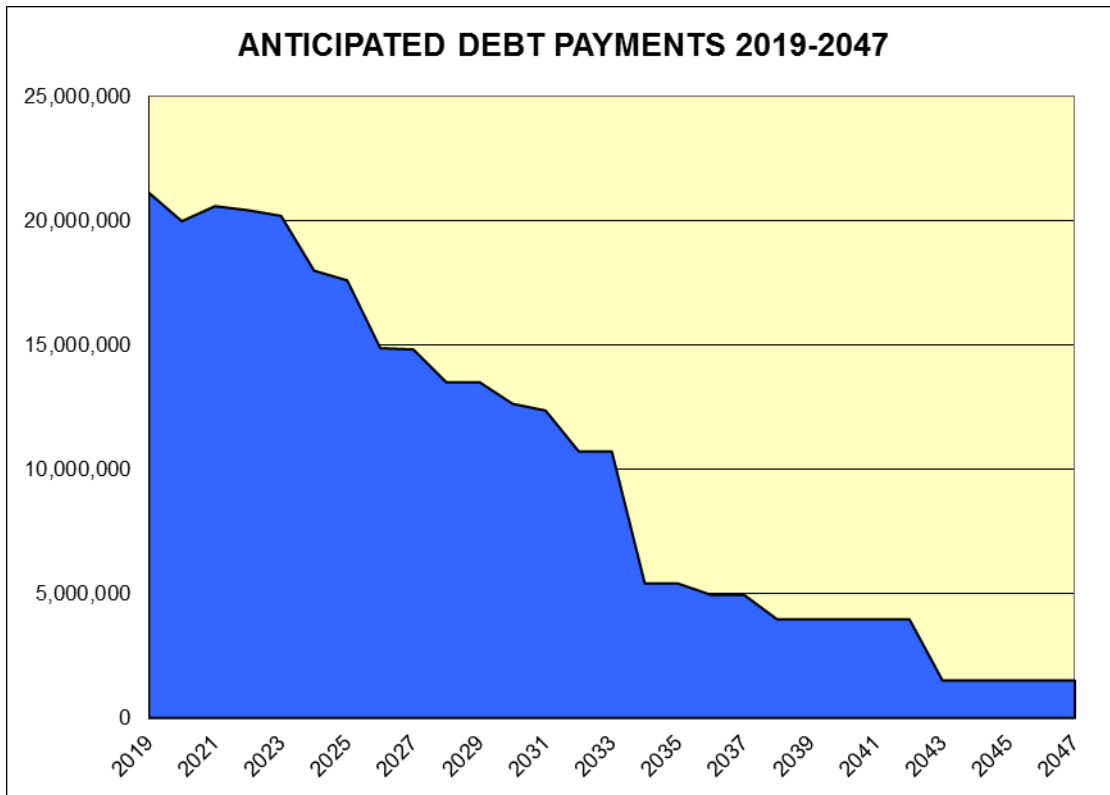
St. Lucie County has set aside reserves as stated in the Financial Policies. Also, the County Debt Policy outlines several key indicators designed to keep direct debt at the lowest possible level.

LEGAL DEBT MARGIN

Neither the Florida Constitution, Florida Statutes, nor the St. Lucie Board of County Commissioners place limits on the amount of debt the voters may approve by referendum. As of September 30, 2018, the County anticipates \$142,176,490 governmental funds bonds. Based on the assessed valuation of \$20.4 billion for the fiscal year ending September 30, 2018, the County's general obligation and voted debt ratio currently equals 0.70 percent (0.70%).

OUTSTANDING INDEBTEDNESS

The County's total outstanding debt as of September 30, 2018 is approximately \$201,340,913. None of the County's debt is pledged from property tax revenues. The debt is repaid with pledged revenues, including sales tax, tourist tax and special taxing units.



Non-Ad Valorem Revenue Bonds

St. Lucie County currently has several outstanding non-ad valorem revenue bonds. As of September 30, 2018, outstanding principal balance anticipated are listed below:

- Transportation Refunding Revenue Note issued in 2015 for the purpose of refunding the 2007 Bonds. The 2007 bonds purpose was acquisition, construction, and reconstruction of roads and bridges and other transportation improvements (The 2007 Project).
- (Half Cents) Sales Tax Refunding Revenue Bonds, Series 2013A issued to 1) refund all of the County’s outstanding Sales Tax Refunding Revenue Bonds, Series 2003, (the “Series 2003 Bonds”), 2) pay the premium for a Reserve Account Policy and 3) pay costs associated with the issuance of the Series 2013A Bonds. The Series 2003 Bonds were issued to advance refund all of the County’s outstanding Sales Tax Revenue Bonds Series 1994, pay the cost of certain capital improvements (Sheriff’s building, additional court, jail, library and other administrative facilities, purchase a Debt Service Reserve Account surety bond. The Bonds are secured by the County’s Local Government Half-Cent Sales Tax Clearing Trust Fund in the State Treasury.
- (Half Cents) Sales Tax Refunding Revenue Bonds, Series 2013B issued to 1) provide funds to advance refund all of the County’s outstanding Sales Tax Refunding Revenue Bonds, Series 2005 (the “Series 2005 Bonds,” and together with the Series 2003 Bonds, the “Refunded Bonds”), 2) pay the premium for a Reserve Account Policy and 3) pay costs associated with the issuance of the Series 2013B Bonds. Refunding of bonds issued to provide money’s with which the county purchased land for the County Research Park, (2) financing the costs of acquisition of certain lands within the county (the “Project” – the property is expected to be used for expansion of the St. Lucie County Fairgrounds); (3) purchasing a Reserve Account Credit Facility to fund the increase of the Reserve account requirements upon the issuance of the Series 2005 Bonds. These bonds and interest are limited, special obligations of the count payable form and secured solely by a pledge of and lien on (1) the proceeds of the Local Government Sales Tax Revenue when, as and if distributed to the county

pursuant to chapter 218, Part VI, Florida Statutes.

- Capital Improvement Revenue Refunding Bonds, Series 2014 issued to provide funds for the principal purpose of refunding the County's Public Improvement Refunding Revenue Bonds, Series 2004A and State Revenue Sharing Improvement Revenue Bonds, Series 2005 (collectively, the "Refunded Bonds"). The 2004 Bonds were issued to cover the cost of acquisition, construction, and installation of an 800 MHz Radio System for the County. The 2005 Bonds were issued for the purpose of financing the cost of the acquisition of real property, Environmental Sensitive Land, and the construction of certain capital improvements including a courthouse expansion with the county and purchasing a Reserve account Credit facility to fund the Reserve account.
- Capital Improvement Revenue Bonds, Series 2015 issued to provide funds for the purpose of financing the cost of the acquisition of Tax Collector Building. Bonds secured solely by a pledge of General Fund revenues (Tax Collector Excess Fees).
- Capital Improvement Revenue Bonds, Series 2016 issued to provide funds to finance certain capital improvements related to the County Jail (Jail Security System Upgrade). The bonds are secured by covenanting to budget and appropriate legally available non-ad valorem funds to pay the bonds.
- Capital Improvement Revenue Bonds, Series 2016A issued to provide financing for the design, bid and construction phases for a new Maintenance Rehab and Overhaul (MRO) hangar at the Treasure Coast International Airport and certain other capital improvements, including bulkhead design and construction at the Port of Fort Pierce Fisherman's Wharf, dredging permit and construction, roadway construction and the Port of Fort Pierce natural resources mitigations site design and permitting (the Project).
- Taxable Non-Ad Valorem Bonds, Series 2017A for the Port issued to acquire real property and existing infrastructure thereon in the King Maritime Terminal within the Port of Fort Pierce, Florida and acquire a 10% interest in real property located on or near the waterfront. This Project will include, but not be limited to, acquisition of two warehouse structures, submerged land leases from the State of Florida and construction of certain improvements thereto.
- Non-Ad Valorem Bonds, Series 2017 issued to acquire and construct improvements to the St. Lucie County Sports Complex owned by the County. Such improvements include, but not limited to, a new full-size practice field with artificial turf, new specialty raining fields, upgraded batting cages, upgraded Minor League clubhouse facilities, expanded outfield walkway, expanded and upgraded vertical circulation, new concession stands and restrooms, renovated Home and Visiting Team clubhouses, renovated support facilities, renovated fan and player walkways, signage, graphics, landscaping, youth baseball and softball playing fields, asphalt parking resurfacing, roof replacement/repair, washer/dryer replacements, seat replacements, HVAC, and ice machine and cooler replacements.
- St. Lucie County Water and Sewer District, Utility System Improvement and Refunding Revenue Bonds, Series 2013. These bonds were issued to provide funds for the purposes of (i) financing and/or reimbursing the costs of the 2013 Project, (ii) currently refunding all of the North Hutchinson Island Water and Sewer System Revenue Refunding Bonds, Series 1997, the Holiday Pines Water and Wastewater System Revenue Bonds, Series 1999 and the North Hutchinson Island Water and Sewer System Revenue Bonds, Series 2002 (collectively the "refunded Bonds"), (iii) prepaying the Improvement Refunding revenue Note, Series 2009A and (iv) paying the costs of issuance of the Series 2013 Bonds.
- Erosion District (SHI Beach and Dune) Series 2012 issued to finance a portion of the costs of the acquisition and construction of beach and dune restoration improvements within the South Hutchinson Island Beach and Dune Restoration Special Assessment District. These bonds are secured by a first lien on special assessments levied by the County against the lands and real estate benefiting by the project.

Loans

As of September 30, 2018, St. Lucie County will have a total of \$10,866,274 outstanding balances in notes payable from government type funds. The interest rates on these loans range from 2.17 to 4.79 percent. These

obligations are secured by St. Lucie County's covenants to budget and appropriate from legally available revenues in an amount sufficient to pay the required annual principal and interest on the notes. Total FY2018-2019 debt service for the loans is projected to be \$2,997,861.

Capital Leases

St. Lucie County has entered into several capital lease agreements at interest rates to 3.547 percent. The total outstanding balance as of September 30, 2018 is estimated to be \$18,458,423. All capital lease transactions undergo a thorough process of comparison to actual cost of acquisition of assets. Lease options are chosen if the annual cost of owning and maintaining the assets is higher. Capital leases are a cost-saving mechanism designed to keep up with the fast-changing technologies and high service and repair costs related to assets owned by the County.

Other Long-Term Obligations

In 1998, St. Lucie County BOCC entered into a contract with the US Army Corp. of Engineers to repay a portion of the cost of port deepening activities. The principal amount of the loan, \$797,960, is to be repaid over 30 years at 6.125 percent rate. St. Lucie County BOCC covers 48% the debt service, and 52% comes from the Port Development MSBU Fund.

FPL \$134,966 Lighting Loan is a 20-year contractual obligation, dated May 1, 2001, to repay Florida Power and Light for the installation and modification of recreational lighting facilities at the South County Regional Stadium.

Municipal Services Benefit Units (MSBU)

MSBUs are special assessments districts established to finance various neighborhood improvement projects. Special assessments are imposed against the properties benefiting from the projects. They are legally set up as trust accounts and are not obligations of the County. St. Lucie County is currently acting as the agent for the property owners in several municipal service taxing/benefit units located within the County. The County is in no way liable for repayment of the debt and is only collecting the assessments and forwarding the collections to the paying agent.

Conduit Debt

From time to time, the County has issued Industrial Revenue Bonds to provide financial assistance to private-sector entities for the acquisition and construction of industrial and commercial facilities deemed to be in the public interest. The County has also participated with other counties in the issuance of Housing Authority/Community Development District Bonds to provide down payment and other financial assistance to low and moderate income individuals and families. The bonds also finance various local projects: water and sewer, irrigation, storm water and paving improvements, as well as stimulating the construction and rehabilitation of housing through the use of public financing. These bonds are secured by the property financed and are payable solely from payments received on the underlying debt. Upon repayment of the bonds, ownership of the required facilities transfers to the private-sector entity, or individuals, served by the bond issuance. Neither the County, the State, nor any political subdivision thereof is obligated in any manner for repayment of the bonds.

Anticipated Future Debt Needs

Although the County may face some future debt needs to cover necessary improvements and repairs, its future debt position remains manageable.

ST. LUCIE COUNTY - BASIC DEBT SCHEDULE

FUND	Obligation	Year Issued	Maturity*	Original Amount	Interest Rate	Outstanding On 09/30/18	Payments Due in FY 19		
							Principal	Interest	Total
<u>BONDS - GOVERNMENT FUNDS:</u>									
218	TRANSPORTATION REFUNDING REVENUE NOTE Refunded Series 2007 Bonds. The 2007 bonds purpose was acquisition, construction, and reconstruction of Roads and bridges and other transportation improvements (The 2007 Project).	2015	2027	15,560,000	2.290%	10,105,000	\$1,025,000	\$231,405	1,256,405
215 **	(HALF-CENTS) SALES TAX REFUNDING REV BONDS Refunding of 2005 Sales Tax Ref Rev Bonds which ref 2003 5-bldg Bonds	2013 A	2033	47,285,000	2.00%-5.00%	37,060,000	\$1,735,000	\$1,733,050	3,468,050
215 **	(HALF-CENTS) SALES TAX REFUNDING REV BONDS Refunding of 2005 Research Park/Harbor Branch Acquisition Bonds	2013 B	2025	9,405,000	2.00%-5.00%	7,380,000	\$905,000	\$359,950	1,264,950
219	CAPITAL IMPROVEMENT REFUNDING BONDS Refunding of Series 2004 Bonds-800 MHz Radio Sys, & Series 2005 Bonds-Courthouse Imp./ESL Acquisition	2014	2025	10,495,000	2.41%	7,060,000	\$1,115,000	\$170,146	1,285,146
221	SLC CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 2015 Tax Collector Building	2015	2034	7,000,000	2.74%	6,200,000	\$290,000	\$165,907	455,907
220	CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 2016 Jail Security Upgrade	2016	2030	3,320,000	2.60%	2,810,000	\$200,000	\$73,060	273,060
224	CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 2016A Airport MRO Hanger Rehab and Other Capital Projects, FY19 P&I for full bonds draw Bonds not to exceed \$3M and \$280,000 principal payments made as of 9/30	2017	2028	371,490	2.18%	91,490	\$230,000	\$58,751	288,751
240	PORT SLC TAXABLE NON-AD VALOREM, SERIES 2017A Acquire real property and existing infrastructure in King Maritime Terminal in FP Port	2018	2047	25,730,000	2.584%-4.069%	25,730,000	\$0	\$975,071	975,071
263	NON-AD VALOREM REVENUE BONDS, SERIES 2017 Sports Complex Improvements \$55,000,000 (original amt. includes \$8M Premium, Issuance cost \$255,764.85 & underwriter discount \$68,681.15)	2017	2042	55,324,446	3.00%-5.00%	45,740,000	\$1,160,000	\$2,275,400	3,435,400
TOTAL:				93,065,000		142,176,490	6,660,000	5,067,669	12,702,740
<u>BONDS - ENTERPRISE FUNDS:</u>									
471 **	SLC WATER AND SEWER DISTRICT Utility System Improvement and Refunding Revenue Bonds Utility Project funds \$3,800,000 and Refunding	2013	2033	21,105,000	2.00%-5.25%	18,810,000	\$795,000	\$900,650	1,695,650
TOTAL:				21,105,000		18,810,000	795,000	900,650	1,695,650
<u>BONDS - SPECIAL ASSESSMENT FUNDS:</u>									
39012 PR#36203	EROSION DISTRICT (SHI BEACH AND DUNE RESTORATION) South Hutchinson Island Beach and Dune Restoration Project	2012	2022	2,183,000	1.91%	1,150,000	\$221,000	\$19,854	240,854
TOTAL:				2,183,000		1,150,000	221,000	19,854	240,854
<u>NOTES PAYABLE - GOVERNMENT FUNDS:</u>									
129	PARKS MSTU CAPITAL IMP REFUNDING REV NOTE 2011 Refunding of Improvement Revenue Note 2008	2011	2022	10,330,000	2.17%	4,980,000	\$955,000	\$97,569	1,052,569
216	CAPITAL IMPROVEMENT REVENUE NOTE Seacoast (LOC) \$10 Million; Sam's Acquisition, Façade, & imp, Admin Complex cooling, EOC, Clerk's Bldg	2007	2019	9,859,656	4.79%	994,274	\$994,274	\$21,472	1,015,746
262	TOURIST DEV TAX REVENUE NOTE 2011A Refunding of 2011/A & 2011B (Mets to pay debt sevice)	2016B	2023	4,832,000	3.03%	4,182,000	\$648,000	\$116,897	764,897
210	SOUTH COUNTY REGIONAL STADIUM Improvement Revenue Note Series 2008A	2009	2023	1,700,000	3.46%	710,000	\$130,000	\$34,648	164,648
TOTAL:				26,721,656		10,866,274	2,727,274	270,587	2,997,861

FUND	Obligation	Year Issued	Maturity*	Original Amount	Interest Rate	Outstanding On 09/30/18	Payments Due in FY 19		
							Principal	Interest	Total
	<u>OTHER LONG-TERM OBLIGATIONS:</u>								
140001/ 142	PORT DEEPENING LOAN/US ARMY CORP OF ENG County pays 48% and Port MSBU pays 52%	1998	2027	797,960	6.125%	374,491	\$32,420	\$22,937	55,358
216 PR#79502	FP&L SOUTH COUNTY REGIONAL STADIUM Lights Contract	2001	2021	134,966	8.82%	33,483	\$11,965	\$2,459	14,424
			TOTAL:	932,926		407,974	44,385	25,397	69,782
	<u>SPECIAL ASSESSMENTS:</u> An MSBU is a Municipal Services Benefit Unit. The debt service is paid by assessments on benefiting property, and unless guaranteed by the Board, is not an obligation of county government.								
39014	FRA MAR/WAGNER MSBU (39014)	2017	2027	242,000	2.600%	221,000	\$22,000	\$5,746	27,746
39015	IROQUOIS/NAVAJO MSBU	2019	2033	354,000	3.52%	354,000	\$19,000	\$9,726	28,726
669	LAKE DRIVE MSBU	2008	2022	150,000	4.561%	55,808	\$10,189	\$2,313	12,502
687	INDIAN RIVER ESTATES	2009	2028	16,000,000	3.068%	5,660,178	\$440,390	\$166,899	607,288
680	PARKLAND MSBU	2016	2031	339,000	3.73%	313,000	\$19,000	\$11,153	30,153
684	SUNLAND GARDENS Phase II (#3815)	2009B	2024	3,130,000	3.40%	1,204,766	\$155,336	\$38,321	193,657
296	N. LENNARD RD. 1 MSBU (#4502) #296	2010	2025	4,355,000	3.70%	2,330,000	\$300,000	\$86,210	386,210
			TOTAL:	24,570,000		9,471,752	965,914	320,368	1,286,282
	<u>ST. LUCIE COUNTY - OTHER DEBT CAPITAL LEASES:</u>								
222	ENERGY EFFICIENCY (LEASE/PURCHASE) - FP&L County Buildings	2015	2031	9,305,379	2.37%	7,862,245	\$716,423	\$186,335	902,758
223	MOTOROLA (LEASE/PURCHASE) 800MHZ RADIO SYSTEM SLC debt Obligation begins in 2018	2015	2030	8,967,201	3.547%	8,915,431	\$382,955	\$316,230	699,185
101	SLC EQUIPMENT LEASE PURCHASE NOT TO EXCEED \$3M PW heavy equipment (dump truck, Mower, Grappler, Excavator) This represents year-to-date drawdown of funds FY18, FY19 P & I for full loan	2018	2022	1,230,188	2.552%	1,230,188	\$232,724	\$21,280	254,004
001/1955	ST. LUCIE COUNTY IT CAPITAL LEASE PURCHASE To purchase Compuquip Technology equipment, checkpoint Firewalls	2018	2022	299,947	2.552%	232,830.37	\$56,026	\$5,942	61,968
101	ST. LUCIE COUNTY EQUIPMENT LEASE/PURCHASE To finance Public Works-Road & Bridge Equipment (Excavator, Street Sweeper, Motorgrader, Vas-Con Sewer Cleaner Body, Cab Tractor)	2014	2019	1,062,889	1.3073%	217,728	\$217,728	\$2,137	219,865
			TOTAL:	20,865,605		18,458,423	1,605,857	531,924	2,137,781
	TOTAL COUNTY DEBT OBLIGATIONS:			\$189,443,187		\$201,340,913	\$13,019,431	\$7,136,448	\$21,130,950
	Notes: *Maturity Date is per amortization schedule and is not based on County Fiscal Year. **Adjustments made to schedule based on Financial posting of some 10/1 debt payments in prior fiscal year on 9/30. County debt funds includes issuance cost, paying agent fees, etc. that are not included on this report.								



APPENDICES

CATEGORIES OF REVENUES & EXPENDITURES

REVENUES ARE DIVIDED INTO THE FOLLOWING CATEGORIES:

A. Taxes - The State of Florida does not have a state or local income tax. Specific types of taxes levied by local government include ad valorem (real and personal property), and sales and use taxes (imposed upon sale or consumption of goods and services levied locally). Sales and use taxes imposed by county government include the tourist development taxes, and local option gas taxes. Property tax revenue estimates are based on certified property valuations. Sales and use tax revenues are based on history and state provided estimates.

Franchise fees are also accounted for in this category. These fees may be levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The State collects fees imposed under the Telecommunications Act and disperses them to participating counties. The County also collects electrical and solid waste franchise fees. Revenue estimates are based on history and customer base projections.

B. Licenses and Permits - These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees). Revenue estimates are based on prior year collections.

C. Intergovernmental Revenues - Included are revenues received from federal, state and other local governmental sources in the form of grants, shared revenues and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and county gas tax. The state provides revenue estimates, except for grants; grant revenues are estimated based on information provided by grantors.

D. Charges for Services - These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, water utility, garbage/solid waste, sewer fees, park, library and recreation fees. Revenue estimates are based on revenue history and operating agency projections.

E. Fines and Forfeitures - This group of revenues includes moneys received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations or for neglect of official duty. Some examples include court fines, library fines, and pollution control violations. Revenue estimates are based on revenue history.

F. Miscellaneous Revenues - Monies in this category are primarily interest earnings. Types of interest earnings include moneys on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser and Supervisor of Elections. Also included would be rents and

proceeds for use of public property. Revenue estimates are based on history and analysis of fund balances.

G. Internal Service Charges - The Risk Management program generates revenue to fund the program by billing the departments for services provided. Revenues are determined by agency requirements, which are determined in the budget review process. The expenditure to the department is an example of an Internal Service Charge. The use of an internal service fund enhances cost accounting and accountability for this in-house service; however, since expenditures are counted in both the originating department and in the internal service fund, this results in a double count of the expenditures.

H. Non-Revenues - Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers from State to County. Included are such groupings as transfers, bond proceeds, insurance proceeds and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County. Estimates are based on history or on anticipated transactions such as bond issuances.

I. Less 5% Anticipated Revenues - State law requires that budgeted collections for ad valorem (property tax) revenues be set at not less than 95% of estimates projected by the Tax Collector, and that receipts generally, except for fund balances brought forward, be budgeted at 95% of anticipated levels.

EXPENDITURES ARE DIVIDED INTO THE FOLLOWING CATEGORIES:

A. General Government Services - Includes the costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Administrator's Office). Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing, property appraisal, tax collecting, personnel, purchasing, communication, printing, stores, property control, grants development and any other support services).

In addition, General Government includes legal services (County Attorney), comprehensive planning (County Planning Department), costs of providing a court system (Court Administrator, County Court, State Attorney, Public Defender, Law Library), court reporting, and Information Technology.

B. Public Safety - Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff, Public Safety), detention and/or correction (county jail), protective inspections (building and zoning inspections), emergency and disaster relief services (emergency management, communications system), and medical examiner.

C. Physical Environment - Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include utility services, garbage/solid waste control, sewer services, conservation and resource management, flood control and other physical environmental needs.

D. Transportation - Costs incurred for the safe and adequate flow of vehicles, travelers and pedestrians

are included. Specific subcategories include road and street facilities, traffic engineering, street lighting (County Department of Public Works), airports (Port & Airport), water transportation systems (canals, terminals, dock and ports), and transit systems.

E. Economic Environment - Costs of providing services to develop and improve the economic conditions of the community, including tourist development, are allocated to this category. Not included are welfare functions, which are included in human services.

F. Human Services - Costs of providing services for care, treatment and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, special needs and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County included the Health Unit, New Horizons, Mosquito Control, Abbie Jean Russell Center, and the Council on Aging.

G. Culture and Recreation - Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, golf courses, swimming pools, tennis courts, public parks, community centers, camping areas and bicycle paths. Any expenses for special events such as county fairs, civic events, historical celebrations etc. are assigned here.

H. Internal Services - Expenditures incurred by one County department for services requested by another County department. Risk Management (Insurance Fees) is an example of an internal service expenditure.

I. Non-Expenditure Disbursements - Included in this category are transfers, reserves and transfer to constitutional officers. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Transfers to constitutional officers are disbursements to the constitutional officers (Sheriff, Supervisor of Elections and Clerk of the Circuit Court).

EXPENDITURES ARE ALSO DIVIDED INTO THE FOLLOWING ACCOUNT TYPES:

A. Personnel - Expense for salaries, wages, and related employee benefits provided for all persons employed whether on full-time, part-time, temporary, or seasonal basis. Employee benefits include employer contributions to a retirement system, social security, insurance, sick leave, terminal pay, and similar direct benefits as well as other costs such as Other Post Employment Benefits (OPEB) expense accrual, Worker's Compensation and Unemployment Compensation Insurance.

B. Operating - Includes expenditures for goods and services, which are not defined as personnel services or capital outlays.

C. Capital Plan - Outlays for the acquisition of or addition to land, buildings and infrastructure.

D. Capital - Other - Outlays for the acquisition of or addition to fixed assets other than land, building and infrastructure. This category includes machinery and equipment, library books and materials, and software.

E. Debt Service - Outlays for debt service purposes.

F. Grants & Aids - Grants and Aids include all grants, subsidies, and contributions to other government entities/reporting units and private organizations.

G. Other Uses - Expenses for intragovernmental transfers, reserves, emergency reserves, contingency, project reserves and transfers to Constitutional Officers.

GLOSSARY

– A –

ABATEMENT – A complete or partial cancellation of a levy imposed by a governmental unit; applicable to tax levies and special assessments.

ABBREVIATIONS / ACRONYMS – A list of Abbreviations and acronyms follow the Glossary.

ACCOUNT – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

ACCOUNTING SYSTEM – A total structure or records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

ACCRUAL BASIS – In accrual-basis accounting, income is realized in the accounting period in which it is earned, regardless of when the cash from these revenues is received. Expenses are recorded, as they are owed, instead of when they are paid.

ACTUAL VS. BUDGETED – Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

ACTUARIAL – A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

AD VALOREM – A tax levied in proportion to the value of the property against which it is levied. It is a tax based upon the assessed value of real estate or personal property.

ADOPTED BUDGET – The budget, as approved by the Board of County Commissioners, after two public hearings prior to the beginning of each fiscal year.

AGENCY FUNDS – Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE – A rate obtained by dividing the sum of all ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. Expresses an average tax rate.

ALLOCATE – To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.

AMENDMENT – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

AMERICANS WITH DISABILITIES ACT (ADA) – Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation.

AMORTIZATION – The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

APPRAISED VALUE – To make an estimate of value for the purpose of taxation.

APPROPRIATED FUND BALANCE – Amount of fund balance appropriated as revenue for a given fiscal year, to offset operating expenditures that exceed current revenue.

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

APPROVED BUDGET – The budget as formally adopted by the Board of County Commissioners with legal appropriations for the upcoming fiscal year.

APPROVED POSITIONS – Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

ARBITRAGE – In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

ARTICLE V – Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

ASSESSED VALUATION – A valuation set upon real estate or other property by a government

as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

ASSETS – Physical items or rights that have value and are owned by the reporting entity. Tangible or intangible, passive or active resources owned or held by governments which possess service potentials which generally are utilized (consumed) in the delivery of municipal services.

ASSESSMENT – The process for determining values of real and personal property for taxation purposes.

ATTRITION – The naturally occurring accumulation of salary savings associated with the turn-over due to the duration of the hiring process.

AUDIT – An inspection, correction, and verification of accounts, conducted by an independent qualified accountant. An audit is the work done by accountants in examining financial reports, reviewing compliance with applicable laws and regulations, reviewing efficiency and economy of operations, and reviewing effectiveness in achieving program results. A basic audit examines only the financial reports and legal compliance. An outside Certified Public Accountant (CPA) audit is directed primarily toward the expression of an opinion as to the fairness of the financial statements and submission of a management letter. An auditor must be independent of the executive branch of government. A state auditor, private CPA, or public accountant, or elected auditor meets this test.

– B –

BALANCE SHEET – The financial statement disclosing the assets, liabilities and equity of an

entity at a specified date in conformity with generally accepted accounting principles.

BALANCED BUDGET – A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING – The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

BENEFITS - Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment.

BOARD OF COUNTY COMMISSIONERS (BOCC) – Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BOND – A long-term promise to repay a specified amount (the face amount of the bond) on a particular date (the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are long-term debt securities that are typically sold to finance capital improvement projects. With general obligation bonds, the full faith and credit of the County, through its taxing authority, guarantee the principal and interest payments

BOND INDENTURE – The formal agreement between a group of bond holders, acting through a trustee, and the issuer as to the term and security for the debt.

BOND RATING – In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's, and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity

and willingness' to repay its debt: (a.) the local economic base, including local employment, taxes, and demographics (for example: age, education, income level, and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity position, budget and financial planning, and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials, and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality. The private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

BOND REFINANCING – The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

BUDGET – A plan of financial operation, embodying an estimate of proposed expenditures for a given period and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative or whether the appropriating body has approved it. The budget, once adopted, is the legal authorization to expend county funds during

the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET AMENDMENT – The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes may be between funds or departments and require BOCC approval.

BUDGET CALENDAR – The schedule of key dates or milestones that the County follows in preparation, adoption, and administration of the budget.

BUDGET HEARING – A public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

BUDGET DOCUMENT – Is the official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.) an operations guide; 3.) a financial plan; and 4.) as a communications device.

BUDGET MESSAGE – The opening section of the budget that provides the BOCC and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the upcoming period.

BUDGET TRANSFER – The process by which approved budgeted dollars may be reallocated between line item expenditures within the same fund and department to cover unforeseen expenses. Transfers between departments or funds required BOCC approval.

BUDGETARY BASIS – This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes on the three forms: GAAP, cash, or modified accrual. The County utilizes the modified accrual basis for all fund types except enterprise and fiduciary. Those funds use accrual accounting.

BUDGETARY COMPARISONS – Statements or schedules presenting comparisons between appropriated budgetary amounts (as amended) and actual results of operations on the budgetary basis).

– C –

CAPITAL ASSET – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET – A plan of proposed capital outlays, and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

CAPITAL EXPENDITURES – Capital expenditures generally create assets or increase the value and extend the useful lives of existing capital assets, and can be made with regard to tangible and intangible assets. The work product results in a long-term benefit greater than 1 year and involves an expenditure of County resources \$25,000 or greater for land, buildings, or infrastructure / improvements other than buildings. For software, machinery and equipment, the expenditures are \$1,000 or greater. The general categories of capital expenditures are: construction, improvements, major repairs and upgrades, replacements, expansions, additions, land, easements, buildings, building improvements, infrastructure / improvements other than buildings, vehicles, software, and machinery and equipment.

CAPITAL IMPROVEMENT PROGRAM (CIP) – A plan for capital expenditures incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL LEASE – An agreement that conveys the right to use property, plant or equipment, usually for a stated period of time, which meets one or more of the accounting criteria for lease capitalization. A capital lease is a direct substitute for the purchase of an asset with borrowed money. It is a non-cancelable contract to make a series of payments in return for the use of an asset for a specified period of time. The capital lease transfers substantially all of the benefits and risks inherent in the ownership of the property to the lessee.

CAPITAL OUTLAY – Expenditures resulting in the acquisition of or addition to a fixed asset. All charges incurred to acquire equipment, land, buildings, improvements of land or buildings (infrastructure), fixtures, and other permanent improvements.

CAPITAL PROJECTS – Projects for the purchase or construction of capital assets. Typically, a capital project encompasses a purchase of land and / or the construction of a building or facility.

CARRYOVER – Year-end savings that can be carried forward.

CASH BASIS – Method that recognizes revenues when cash is received and recognizes expenses when cash is paid out. In contrast, the ACCRUAL METHOD recognizes revenues when

goods or services are sold and recognizes expenses when obligations are incurred

CHARGES FOR SERVICES – Fees charged for various government operations that are based on a cost recovery model. These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, water utility, garbage/solid waste, sewer fees, library, parks and recreation, and etc. fees. Revenue estimates are based on revenue history and operating agency projections.

CHARRETTE – A public input and design workshop used by planners in project design and formulation. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all those participate.

CHARGEBACKS – A mechanism by which services performed by one County Department for another is charged and paid across funds.

CHART OF ACCOUNTS – A system of accounting records developed by every organization to be compatible with its particular financial structure, and in agreement with the amount of detail required in its financial statements. It consists of a list of ledger account names and numbers showing classifications and sub-classifications, and serves as an index to locate a given account within the ledger.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – A federal funding source that allows local officials and residents flexibility in designing their own programs with a wide-range of eligible activities. The goal of the CDBG program is to encourage more broadly

conceived community development projects, and expand housing opportunities for people living in low and moderate-income households.

COMMUNITY REDEVELOPMENT AGENCY (CRA)

– The purpose of the agency is to revitalize both the physical and economic environment of the areas that are in need of redevelopment.

The activities and programs offered within a Community Redevelopment Area are administered by the Community Redevelopment Agency. A five- to seven-member CRA “Board” created by the local government (city or county) directs the agency. The Board can be comprised of local government officials and or other individuals appointed by the local government. Although one local government may establish multiple CRA districts, there generally may be only one CRA Board. Each district must maintain separate trust funds, and expend those funds only in that district.

COMMUNITY REDEVELOPMENT AREA (CRA) –

Under Florida law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist. Since all the monies used in financing CRA activities are locally generated, CRAs are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include, but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking.

COMMUNITY REDEVELOPMENT PLAN (CRP) –

The Community Redevelopment Agency is responsible for developing and implementing the Community Redevelopment Plan that addresses the unique needs of the targeted

area. The plan includes the overall goals for redevelopment in the area, as well as identifying the types of projects planned for the area.

Examples of traditional projects include: streetscapes and roadway improvements, building renovations, new building construction, flood control initiatives, water and sewer improvements, parking lots and garages, neighborhood parks, sidewalks and street tree plantings. The plan can also include redevelopment incentives such as grants and loans for such things as façade improvements, sprinkler system upgrades, signs, and structural improvements. The redevelopment plan is a living document that can be updated to meet the changing needs within the Community Redevelopment Area; however, the boundaries of the area cannot be changed without starting the process from the beginning.

COMPENSATED ABSENCES – A liability for vested vacation and sick leave benefits that is recorded as a general long-term obligation.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) –

The official financial report of a government. It includes the Auditor’s audit opinion as well as basic financial statements and supporting schedules necessary to demonstrate compliance with finance related legal and contractual provisions. It represents and reflects the County’s financial operations and condition to the County’s residents, its elected officials, management personnel, financial institutions, county bondholders, rating agencies, and all other parties interested in the financial affairs of the County. The CAFR is prepared in accordance with Generally Accepted Accounting Principles (GAAP) and includes financial statements audited by an independent public accounting firm. It is organized into a financial reporting pyramid, and includes supporting schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, required

supplementary information, extensive introduction material and illustrative information about the County.

COMPREHENSIVE DEVELOPMENT MASTER PLAN (CDMP) – The State of Florida requires all municipal and county jurisdictions to develop a Comprehensive Plan for future growth and development within three years of incorporation. This plan should address virtually every aspect of County life and development and should reflect the local community's vision for future development. Some of the required elements of this plan include: Land Use; Parks and Recreation; Stormwater; Transportation; Intergovernmental Coordination; Housing, and etc.

COMPREHENSIVE PLAN (CP) – A plan with the purpose to develop, promote and implement plans, policies and public improvements which enhance the quality of life for St. Lucie County residents, protect natural resources and promote sound long term economic development, while recognizing the differing needs and values of each of the County's unique communities and diverse land area.

COMPUTER AIDED DISPATCH (CAD) SYSTEM – A computer system that supports the Emergency Operations Center (EOC) 911 response service areas as well as other areas of public safety.

COMPUTER AIDED DESIGN AND DRAFTING (CADD) SYSTEM – A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

CONSTITUTIONAL OFFICERS – The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State Constitution.

CONTINGENCY – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

CONTRACTUAL SERVICES – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier service, non-professional consulting services, and temporary help.

COST-OF-LIVING ADJUSTMENT (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

COUNTY SEAT – The County Seat is the administrative center, or seat of government for a county. Most counties have only one county seat. However, some counties may have two county seats, which are usually located on opposite sides of the county. The county courthouse and county administration offices are usually located in the county seat, but some county functions may be conducted in other parts of the county, especially if the County is geographically large

CREDIT RATINGS – A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative, and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

CULTURE AND RECREATION – Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens

and visitors are included in this function. Separate categories include library costs, recreational programs, golf courses, swimming pools, tennis courts, public parks, community centers, camping areas and bicycle paths. Any expenses for special events such as county fairs, civic events, historical celebrations etc. are assigned here.

CURRENT ASSETS – Cash or other assets that can reasonably be expected to be converted into cash, sold or consumed in operation within one year.

CURRENT LIABILITIES – Obligations due and payable within one year.

– D –

DEBT – Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

DEBT MILLAGE – The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

DEBT PROCEEDS – Funds available from the issuance of bonds.

DEBT RATIO – Total debt divided by total assets. Used by finance and budgeting staff to assess fiscal health, internal controls, etc.

DEBT SERVICE – Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans). Also includes payments for paying agents, registrars, and escrow agents. It is the

expense of retiring debt such as loans and bond issues.

DEBT SERVICE RESERVE – Monies set aside to ensure that funds will be available in the event that pledged revenues fall short of expectation.

DEBT SERVICE FUNDS – To account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

DEFICIT – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during and accounting period.

DEPARTMENT – A major unit of organization in the County which indicates overall an operation or group or related operations within a functional area.

DEPENDENT SPECIAL DISTRICT – A special District, whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

DEPRECIATION – 1.) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence. 2.) The portion of the cost of a fixed asset other than a wasting asset, which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DERELICT STRUCTURE – A residential or nonresidential building or structure, whether or not construction has been completed, that might endanger the public's health, safety or welfare and for a continuous period in excess of six months has been: vacant; boarded up; and not lawfully connected to electric service from a utility service provider or not lawfully connected to any water or sewer service from a utility service provider.

DEVELOPMENT REVIEW COMMITTEE (DRC) – A committee comprised of representatives from local public agencies having jurisdictional authority over development in the city limits. The development review committee serves in an advisory capacity to the planning and zoning commission and provides comments and recommendations on applications for land development and proposed amendments to the land development regulations and ordinances.

St. Lucie County's DRC committee is composed of personnel from various public agencies, including: Engineering, Public Works, Building & Code Regulation, Environmental Resources, Planning, Property Acquisitions, Utilities, St. Lucie County School Board, the Health Department, the Fire District, and the Sheriff.

DISBURSEMENTS – The payment of monies by the County from a bank account or cash fund.

DISTINGUISHED BUDGET PRESENTATION AWARD PROGRAM – A voluntary awards program administered by the Government Finance Officers Association (GFOA) to encourage governments to prepare and publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

DIVISION – A unit of organization that is comprised of a specific operation within a

functional area. County departments may contain one or more divisions.

– E –

EVALUATION AND APPRAISAL REPORT (EAR) – The EAR, is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives and policies of the County's Comprehensive Management Plan are being met, and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulation Act, often referred to as the "Growth Management Act." The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

ECONOMIC ENVIRONMENT – Costs of providing services to develop and improve the economic conditions of the community, including tourist development, are allocated to this category. Not included are welfare functions, which are included in human services.

EFFECTIVENESS – The degree to which goals, objectives and outcomes are achieved.

EFFICIENCY – A measurement of an organization's performance based on operational outputs as measured by a comparison of production with cost.

ELECTRIC FRANCHISE – Franchise Tax levied on electric utilities, such as: Florida Power and Light (FPL) and Fort Pierce Utility Authority (FPUA).

EMERGENCY OPERATIONS CENTER (EOC) – A central command and control facility

responsible for carrying out the principles of emergency preparedness and emergency management, or disaster management functions at a strategic level in an emergency situation, and ensuring the continuity of operations during an emergency.

ENCUMBRANCE – An obligation in the form of a purchase order, contract, or other commitment, which is chargeable to an appropriation and for which a part of the appropriation is reserved. In some cases reserves are carried over into succeeding fiscal years.

ENHANCED 911 (E911) – Allows the citizens the ability to dial 911 in the event of an emergency. The system provides the caller’s name, address, phone number, and emergency responder information that are automatically displayed on a computer screen in the Emergency Communication Center.

ENHANCEMENT – An improvement to a programmatic service level.

ENTERPRISE FUND – A fund established to account for operations financed and operated in a manner similar to private business enterprises. The governing body intends that the full cost of providing the goods or services be financed primarily through charges and fees, thus removing the expense from the tax rate. Examples of Enterprise Funds are airports, utilities, or transit systems.

EXEMPTION – A reduction to the assess value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

EXPENDITURES – Decreases in net financial resources. Expenditures include current

operating expenses, which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

– F –

FIDUCIARY FUNDS – A type of fund in which the government acts as a trustee or agent on behalf of another party. See TRUST AND AGENCY FUND.

FINAL BUDGET – Term used to describe the revenues and expenditures for the upcoming fiscal year beginning October 1st and ending September 30th as adopted by the Board of County Commissioners.

FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) – Independent, private, non-governmental authority for the establishment of accounting principles in the United States. The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB’s standards as well as those of its predecessors, to state and local governments.

FINANCIAL POLICY – The County’s policy in respect to taxes, spending, and debt management as these relate to the provision of County services, programs and capital investment.

FINES AND FORFEITURES – This group of revenues includes moneys received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations or for

neglect of official duty. Some examples include court fines, library fines, and pollution control violations. Revenue estimates are based on revenue history.

FISCAL AGENT – A bank or other corporate fiduciary that performs the function of paying, on behalf of the governmental unit, or other debtor, interest on debt or principal of debt when due.

FISCAL YEAR – A 12-month period of which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The County fiscal year is October 1st to September 30th.

FIVE-YEAR CAPITAL PLAN – A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditure.

FIXED ASSETS – Assets of a long-term character, which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FLEET – The vehicle owned and operated by the County.

FORFEITURE – The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities.

FRANCHISE FEE – Fees levied on a corporation in return for granting a privilege, sanctioning a monopoly, or permitting the use of public

property, usually subject to regulation. Some examples are electricity, telephone, cable television, and solid waste.

FRINGE BENEFITS – Employee benefits, in addition to salary, which may be paid in full or in part by the County or sponsored for employee participation at their individual expense. Some benefits, such as Social Security and Medicare (FICA), unemployment insurance, workers' compensation, and others are required by law. Other benefits, such as health, dental and life insurance are not mandated by law, but are offered to employees by the County as part of their total compensation.

FRINGE BENEFITS – For budgeting purposes, fringe benefits include employer payments for items such as Social Security, Medicare, retirement, group health and life insurance, dental insurance, workers compensation and unemployment.

FULL-TIME EQUIVALENT (FTE) POSITION – The unit of accounting for employee positions where part-time positions are converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time person working 20 hours per week is equivalent to a 0.50 FTE (20 hours multiplied by 52 weeks, then divided by 2,080 hours). Two part-time positions working 20 hours per week is equivalent to 1.00 FTE

FUNCTIONS – Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives

in accordance with special regulations, restrictions, or limitations.

FUND ACCOUNTING – The accounts of the County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

FUND BALANCE – A term used to express the equity (assets minus liabilities and other uses) of governmental fund types and trust funds. These funds may be designated for a particular purpose. The unspent funds (the excess of fund assets over liabilities) can be included as revenue in the following year's budget.

FUND TYPE – Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

– G –

GASB 34 – Refers to the changes in the Governmental Accounting Standards Board regulations whereby the County has taken measures to simplify accounting as the first step towards compliance. This statement has established the financial report standard for state and local governments, by stipulating the financial statements should consist of: a Management's Discussion and Analysis (MD&A), basic financial statements, notes to

the financial statements and supplementary information.

GASB 54 – A statement that established changes to the fund balance classifications and governmental fund type definitions.

GENERAL FUND – The governmental accounting fund containing revenues that are not designed by law for any one specific purpose. These revenues, such as, property taxes, licenses and permits, service charges, and other general revenues, are used to provide county-wide operating services.

GENERAL GOVERNMENT SERVICES – Includes the costs of providing representation of the citizenry by the governing body (BOCC) as well as executive management and administration of the affairs of local government (County Administrator's Office). Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing, property appraisal, tax collecting, personnel, purchasing, communication, printing, stores, property control, grants development and any other support services).

In addition, General Government includes legal services (County Attorney), comprehensive planning (County Planning Department), costs of providing a court system (Court Administrator, County Court, State Attorney, Public Defender, and Law Library), court reporting, and Information Technology.

GENERAL LEDGER – A record containing the accounts needed to reflect the financial position and the results of operations of a government. In a double-entry bookkeeping, the debits and credits in the general ledger are equal (for example, the debit balances equal the credit balances).

GENERAL OBLIGATION (GO) BONDS – When a government pledges its full faith and credit to the repayment of bonds it issues. The term is usually used to refer to bonds, which will be repaid, from taxes and other general revenue sources.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GEOGRAPHIC INFORMATION SYSTEM (GIS) – A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information includes street, neighborhood, and planning district levels.

GOAL – A long or short-term desirable development that is attained by the execution of time-phased objectives and designed to carry out a strategy. It is an attainable target for an organization; a vision of the future.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) – An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception, and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

GOVERNMENTAL ACCOUNTING – The composite of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governmental units and agencies.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

GOVERNMENTAL FUNDS – Funds used to account for the acquisition, use and balances of financial resources and the related current liabilities. Does not include proprietary funds and fiduciary funds. The measurement focus is on the determination of financial position and changes in financial position, rather than on net income determination. Under current GAAP, there are four government fund types: general, special revenue, debt service and capital projects.

GRANT – A contribution of assets (usually cash) by a governmental unit or other organization to another. The contributions usually designated to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor. Typically, these contributions are made to local governments from the state and federal governments.

GROWTH MANAGEMENT ACT – In 1975, the State of Florida adopted the Growth Management Act requiring local governments to prepare and adopt comprehensive plans.

– H –

HEALTH & LIFE INSURANCE – Provide for benefits for health, accidental death,

dismemberment, life insurance, and long-term disability for full-time employees.

HOMESTEAD EXEMPTION – A \$25,000 deduction from the total assessed value of owner occupied property. The taxable value of such a home is \$25,000 less than the assessed value.

HUMAN SERVICES – Costs of providing services for care; treatment and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, special needs and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County included the Health Unit, New Horizons, Mosquito Control, Abbie Jean Russell Center, and the Council on Aging.

– I –

IMPACT FEES – Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT COST – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. These are usually costs incurred by other departments in the support of operating departments. Includes support services like Budget Preparation, Accounting, or Payroll Preparation.

INDUSTRIAL REVENUE DEVELOPMENT BONDS (IRDB) – IRDBs are means of financing the acquisition, construction, expansion or renovation of industrial development facilities.

INFLATION – A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

INFRASTRUCTURE – Facilities on which the continuance and growth of a community depend such as roads, water, sewer, public buildings, and parks.

INTEREST – A charge for borrowed money, generally a percentage of the amount borrowed.

INTERFUND TRANSFERS – Flows of assets (such as cash or goods) between funds of the governmental entity.

INTERGOVERNMENTAL REVENUE – Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s). For example: funds received from federal, state and other local government sources in the form of grants, state shared revenues, entitlements, or payments in lieu of taxes.

INTERLOCAL AGREEMENT – A written agreement between the County and other units of government to share similar services, projects, emergency assistance, support, funding, etc., to the mutual benefit of all parties.

INTERNAL SERVICE CHARGES – The Risk Management program generates revenue to fund the program by billing the departments for services provided. Revenues are determined by agency requirements, which are determined in the budget review process. The expenditure to the department is an example of an Internal Service Charge. The use of an internal service fund enhances cost accounting and accountability for this in-house service; however, since expenditures are counted in both the originating department and in the

internal service fund, this results in a double count of the expenditures.

INTERNAL SERVICE FUND – A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis.

INVESTMENTS – Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include fixed assets used in government operations.

– K –

KEY GOALS AND OBJECTIVES – A concise presentation of departmental outcome and / or efficiency goals and objectives for the budgeted fiscal year.

KEY MEASURE – Important performance indicators of workload, efficiency or effectiveness identified by departments.

– L –

LEASE-PURCHASE AGREEMENTS – A method of purchasing equipment in which payments are spread over a multi-year period.

LEGALLY ADOPTED BUDGET – The total of the budgets of each County fund including budgeted transactions between funds.

LEGISLATIVE PUBLIC HEARINGS – The purpose of a legislative public hearing is to obtain public input on legislative decisions on matters of policy. Legislative public hearings are required by state law when a city or county addresses such matters as comprehensive land use plans or the annual or biennial budget. Legislative public hearings are generally less formal than

quasi-judicial public hearings. They do not involve the legal rights of specific, private parties in a contested setting, but rather affect a wider range of citizens or perhaps the entire jurisdiction.

The wisdom of legislative decisions reached as a result of such hearings is not second-guessed by the courts; if challenged, they are reviewed only to determine if they are constitutional or violate state law. For example, a court will not review whether the basic budgetary decisions made by a city council or county commission were correctly made. On the other hand, comprehensive plans in Growth Management Act (GMA) counties may be reviewed by a growth management hearings board, and maybe later by a court, for consistency with the GMA.

LESS 5% ANTICIPATED REVENUES – State law requires that budgeted collections for ad valorem (property tax) revenues be set at not less than 95% of estimates projected by the Tax Collector, and that receipts generally, except for fund balances brought forward, be budgeted at 95% of anticipated levels.

LEVY – To impose taxes, special assessments or service charges for the support of County activities.

LIABILITIES – Debt or other obligations arising in the past, which must be liquidated, renewed, or refunded at some future date.

LICENSES AND PERMITS – Revenues derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees). Revenue estimates are based on prior year collections.

LICENSES AND PERMITS – Documents issued in order to regulate various kinds of businesses and other activity within the community. A degree of inspection may accompany the issuing of a license or permit, as in the case of building permits. In most instances, a fee is charged in conjunction with the issuance of a license or permit, generally to cover all or part of the cost of administration.

LIFT STATION – Part of the sanitary sewer collection system that pumps wasteflow from the gravity sewer system to the wastewater treatment plant. It can be installed above or below ground and is an integral part of the sanitary sewer system.

LINE ITEM BUDGET – A budget that lists each expenditure category separately, such as salaries, professional services, grounds maintenance, office supplies, uniforms, machinery & equipment, and etc. along with the dollar amount budgeted for each specific category.

LITIGATION – The act or process of bringing or contesting a legal action in court. It can be any lawsuit or other resort brought to the courts to determine a legal question or matter. Litigation is a contest authorized by law, in a court of justice, for the purpose of enforcing a right.

LOCAL OPTION GAS TAX – Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared between the County, the City of Fort Pierce, and the City of Port St. Lucie.

LONG-TERM DEBT – Debt with maturity of more than one year after the date of issuance.

LONG-TERM GOALS – Identified expectations the organization has targeted to reach over a time period greater than three years.

– M –

MANDATE – Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MAINTENANCE – The act of keeping capital assets in a state of good repair. It includes preventative maintenance, normal periodic repairs, replacement of parts or structural components, and other activities needed to maintain the asset so that it continues to provide normal services and achieve its optimal life.

MEASUREMENT FOCUS – The accounting convention which determines (1.) which assets and liabilities are included on an entity's balance sheet; and (2.) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

MILL, MILLAGE – 1/1,000 of one dollar, used in computing taxes by multiplying the rate times the taxable value divided by 1,000. For example, millage rate of \$5.60 per thousand; taxable value of \$50,000 = \$50,000 divided by 1,000 = 50 multiplied by \$5.60 = \$280.00.

MILLAGE RATE – A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the amount of tax per one thousand dollars of taxable values.

MISCELLANEOUS REVENUES – Monies in this category are primarily interest earnings. Types of interest earnings include monies on investments, contracts and notes, interest

earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser and Supervisor of Elections. Also included would be rents and proceeds for use of public property. Revenue estimates are based on history and analysis of fund balances.

MISSION STATEMENT – A written description declaring the purpose of an organizational unit (department or agency) and its function (what the department or agency does).

MODIFIED ACCRUAL BASIS – The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1.) Inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2.) Prepaid insurance and similar items which need not be reported; (3.) Accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4.) Interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5.) Principal and interest on long-term debt which are generally recognized when due. All governmental funds and Expendable Trust Funds are accounted for using the modified accrual basis of accounting.

MUNICIPAL – Refers to a village, town or city government; from the Latin “municipus” – many over the people. Used legislatively to separate counties from villages, towns and cities.

MUNICIPAL SERVICES BENEFIT UNIT (MSBU) – An MSBU is a special benefit district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

MUNICIPAL SERVICES TAXING UNIT (MSTU) – An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

– N –

NATIONAL COUNCIL ON GOVERNMENT ACCOUNTING (NCGA) – Established the use of fund accounting and of the accounting and reporting standards.

NET ASSETS – The GASB defines net assets as “the residual of all other elements presented in a statement of financial position.” Net Assets = assets + deferred outflows of resources – liabilities – deferred inflows of resources.

NET BONDED DEBT – Self-supporting and General Obligation debt less any sinking funds and reserves.

NET BUDGET – The legally adopted budget less all inter-fund transactions. Those amounts in the budget representing transfers and inter-fund reimbursements that in effect are double counted in from the perspective of the entire budget are subtracted from the legally adopted budget amount.

NETWORK INFRASTRUCTURE – In information technology and on the Internet, infrastructure is the physical hardware used to interconnect computers and users. Infrastructure includes the transmission media, including telephone lines, cable television lines, and satellites and antennas, and also the routers, aggregators, repeaters, and other devices that control transmission paths. Infrastructure also includes the software used to send, receive, and manage the signals that are transmitted.

NON-DEPARTMENTAL – Non-departmental appropriations include contributions to public agencies (non-County), debt service payments, and transfers to other funds, which are not attributable to a specific department.

NON-EXPENDITURES – Included in this category are transfers, reserves and transfer to constitutional officers. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Transfers to constitutional officers are disbursements to the constitutional officers (Sheriff, Supervisor of Elections and Clerk of the Circuit Court).

NON-RECURRING REVENUES – One time or intermittent revenues received, often from short-term grants, insurance recoveries, donations, etc.

NON-REVENUES – Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers from State to County. Included are such groupings as transfers, bond proceeds, insurance proceeds and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County. Estimates are

based on history or on anticipated transactions such as bond issuances.

– 0 –

OBJECTIVE – A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should imply a specific standard of performance for a given program: 1.) An operational objective focuses on service delivery; 2.) A managerial objective focuses on those aspects of management that help staff achieve operational objectives, i.e., staff training, work plan development, etc.

ONE-TIME-COST – Non-recurring costs budgeted for one year and then removed.

ONE-TIME-REVENUE – Sources of revenue that are irregular or occasional

ONGOING – Program expenditures or sources of revenues that are continuous or recurring.

OPERATING & MAINTENANCE (O&M) COSTS – The day-to-day operating and maintenance costs of a department and/or a division. These costs include personnel, contractual services, utility bills, travel, communication, postage, equipment and grounds maintenance, vehicle maintenance costs, and operating supplies.

OPERATING BUDGET – A plan of financial operation, which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues). The operating budget is the primary tool by which most of the financing, acquisition, spending and service delivery activities of a government are planned and controlled.

OPERATING EXPENSES – Recurring expenditures for services, supplies, equipment, and payments to individuals and other agencies.

OPERATING REVENUES – Funds received as income to pay for ongoing operations. The revenues include items such as taxes, fees from services, interest earnings, and grant revenues. The operating revenues are used to pay for day-to-day services.

OPERATING TRANSFERS – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

ORDINANCE – A formal legislative enactment by the governing body of a county or municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the county or municipality to which it applies. The statutes will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, usually require ordinances. See RESOLUTION.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – Post-employment benefits that an employee will begin to receive at the start of retirement such as life insurance premiums, healthcare premiums and deferred-compensation arrangements. This does not include pension benefits paid to the retired employee. The County provides only healthcare insurance benefits to retirees.

OUTSIDE AGENCIES – Community agencies or organizations that are financial partners with whom the County contracts to provide specific services.

OVERTIME – Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

– P –

PER CAPITA – Represents a given quantitative measure (for example, spending, inspections, ambulance trips) per unit of population.

PERFORMANCE BUDGET – A budget, which relates expenditures to measures of activity and performance.

PERFORMANCE INDICATORS – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific operations, projects, or programs.

PERFORMANCE MEASURE – A goal-driven estimation of past, present, and future success of the delivery of a given service, program, or function. Different measures can be used to provide specific information about the program and activities undertaken by government.

PERSONAL PROPERTY – A category of property, other than real estate, so identified for purposes of taxation. It includes personally owned items, corporate property and business equipment. Examples include automobiles, motorcycles, trailers, boats, airplanes, business furnishings and manufacturing equipment. Goods held by manufacturers, wholesalers or retailers (inventory) are not included.

PERSONNEL SERVICES – Expenditures related solely to staffing, i.e., wages, salaries, overtime, taxes and employee benefits.

PHYSICAL ENVIRONMENT – Costs of services provided to achieve a satisfactory living environment are assigned to this group.

Categories include utility services, garbage/solid waste control, sewer services, conservation and resource management, flood control and other physical environmental needs.

PLEGGED RESERVES – That portion of a fund’s assets that are set aside for guaranteeing payment of bonded debt.

PRINCIPAL – An amount of money invested, the face amount of a bond, or the balance owed on a debt, distinct from the finance charges paid to borrow.

PRODUCTIVITY – Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROGRAM BUDGET – A budget organized by programs. A program used in this application is a grouping of related activities, projects and services that are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROGRAM PERFORMANCE BUDGET – Combines performance measures with a program budget structure.

PROPERTY APPRAISER – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

PROPERTY TAX – A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS – Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification. *Enterprise Funds* are used to report the same functions presented as

business-type activities in the government-wide financial statements. This fund is the same as the function shown in the business-type activities in the Statement of Net Assets and the Statement of Activities. *Internal Service Funds* are an accounting device used to accumulate and allocate costs internally among the functions of the County. For example, the County uses an internal service fund to account for its risk management activity. Because this operation benefits predominately governmental rather than business-type activities, the internal service fund has been included within the governmental activities in the government-wide financial statements.

PUBLIC ASSISTANCE – Federal, state and local programs that provide a safety net (such as housing, medical assistance, and/or money) for disadvantaged groups who lack the resources to provide basic necessities for themselves and their families.

PUBLIC HEARING – a noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

PUBLIC SAFETY – Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff, Public Safety), detention and/or correction (county jail), protective inspections (building and zoning inspections), emergency and disaster relief services (emergency management, communications system), and medical examiner.

– Q –

QUASI-JUDICIAL PUBLIC HEARING – Unlike legislative ones, Quasi-Judicial Public Hearings involve the legal rights of specific parties, and the decisions made as a result of such hearings must be based upon and supported by the

"record" developed at the hearing. Quasi-judicial hearings are subject to stricter procedural requirements than legislative hearings. Most quasi-judicial hearings held by local government bodies involve land use matters, including site specific rezones, preliminary plats, variances, and conditional uses.

– R –

REAL PROPERTY – Real estate, including land and improvements, classified for purposes of tax assessment.

REAL PROPERTY TAX BASE – All land, buildings and other structures attached to it that are taxable under state law.

RECLASSIFICATION – A change in the classification and corresponding job title of an existing position which results from a major change in assigned responsibilities.

RECOMMENDED BUDGET – The budget formally submitted by the County Administrator to the Board of County Commissioners for its consideration.

RECURRING COSTS – Costs incurred on a recurring and generally regular basis throughout a facility's economic life, typically for operation, normal maintenance, and anticipated repair or replacement of components or subsystems.

RECURRING REVENUES – Revenues that can be expected to be received each year unless specific action is taken to eliminate the source.

REFERENDUM – Presenting an issue to the voters of the County where a majority of voters decide on the issue.

REFUNDING BOND – A bond issued to pay off another bond to obtain better interest rates and/or bond conditions. This is allowed one time only per bond issue.

RESERVE – An account used either to set aside budgeted revenues that are not required for expenditures in the current budget year, or to earmark revenues for a specific future purpose.

RESERVE FOR CONTINGENCIES – An amount set aside, consistent with statutory authority that can subsequently be appropriated to meet unexpected needs.

RESOLUTION – A special or temporary order of a legislative body that requires less legal formality than an ordinance or statute.

RESOURCES – Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REUSE – Reclaimed treated wastewater effluent that is suitable and usable for direct beneficial use by the public.

REVENUE – All funds that the County receives as income, including items such as tax payments, fees for specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

REVENUE BONDS – When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES – A formal estimate of how much revenue will be earned from a

specific revenue source from some future period.

REVENUES – 1.) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. 2.) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in is classified separately from revenues.

REVERSE OSMOSIS – A method of water treatment to produce potable water.

RISK MANAGEMENT – An organized, economical attempt to protect a government's assets against accidental loss.

ROLLED-BACK RATE – The millage rate that would generate the same ad-valorem tax revenue as was generated the previous year excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must advertise a tax increase. The advertisement must also state the amount of tax that the rolled-back rate would generate, as well as the amount of revenue to be generated by the proposed tax increase.

– S –

SALES TAX – Tax imposed on the taxable sales of all final goods.

SERVICE LEVEL – Service(s) or product(s) which comprise actual or expected output of a given program. Focus is on results, not measures of workload.

SHARED REVENUES – Revenues levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level, with another government or class of governments.

SHORT-TERM GOALS – Identified expectations the organization has targeted to reach over a time period between one and three years.

SPECIAL ASSESSMENTS – Collections resulting from compulsory levies against certain properties to defray all or part of the cost of specific improvements or services presumed to be of general benefit to the public and of special benefit to the assessed property.

SPECIAL ASSESSMENT DISTRICT (SAD) – A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL IMPROVEMENT SERVICE DISTRICT (SISD) – Is a special purpose district. It occurs when property owners within a district agree to the collection of additional taxes in order to fund improvements within the district. Improvements may include infrastructure, such as street lights, etc.

SPECIAL REVENUE FUNDS – To account for specific sources of revenue that is legally restricted for expenditures of specific purposes.

STATE-SHARED REVENUE – Includes the County's portion of state sales tax revenues, state-collected communications fees and gasoline taxes.

STATUTE – A written law enacted by a duly organized and constituted legislative body.

STRATEGIC PLANNING – The continuous and systematic process that guides members of the County to make decisions about the County's future; develop the necessary procedures and operations to achieve the future goals and plans; and determine how success will be measured.

STRATEGIC PLANS – A practical, action-oriented guide based on an examination of internal and external factors that directs goal-setting and resource allocation to achieve meaningful results over time. The County's strategic plan establishes the future direction of and reflects the strategic or critical issues facing the whole organization.

STRUCTURALLY BALANCED BUDGET – A true structurally balanced budget is one that supports financial sustainability for multiple years into the future.

– T –

TAX INCREMENT FINANCING (TIF) – A public financing method that is used as a subsidy for redevelopment, infrastructure and other community –improvement projects. TIF is a method to use future gains in taxes to subsidize current improvements, which are projected to create the conditions for said gains. The completion of a public or private project often results in an increase in the value of surrounding real estate, which generates additional tax revenue. Sales-tax revenue may also increase, and jobs may be added, although these factors and their multipliers usually do not influence the structure of TIF.

When an increase in site value and private investment generates an increase in tax revenues, it is the "tax increment." Tax increment financing dedicates tax increments within a certain defined district to finance the debt that is issued to pay for the project. TIF

was designed to channel funding toward improvements in distressed, underdeveloped, or underutilized parts of a jurisdiction where development might otherwise not occur. TIF creates funding for public or private projects by borrowing against the future increase in these property-tax revenues.

TAX LEVY – The total amount to be raised by general property taxes.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equal 5 dollars for each thousands of taxable value.

TAX ROLL – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year. The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2000 calendar year would be used to compute the ad valorem taxes levied for the FY 2000/01 budget.

TAXABLE VALUATION – The value used for computing the ad-valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principle residence. There are also exemptions for disability, government owned and non-profit owned property.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special

assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXING AUTHORITY – When a legislative body has the legal ability to impose a tax on its citizens.

TAX BASE – The total taxable value of real property (land, buildings and related improvements), commercial property and personal property (cars, boats, business tangible equipment) within the County.

The total property valuation on which each taxing authority imposes its tax rates.

TENTATIVE BUDGET – The preliminary budget approved by the Board of County Commissions for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER – A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers from other funds while appropriation transfers reflect transfers to other funds.

TRANSFERS IN/OUT – Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRANSPORTATION – Costs incurred for the safe and adequate flow of vehicles, travelers and pedestrians are included. Specific subcategories include road and street facilities, traffic engineering, street lighting (County

Department of Public Works), airports (Port & Airport), water transportation systems (canals, terminals, dock and ports), and transit systems.

TRIAL BALANCE – The aggregate of all debit and credit balances at the end of an accounting period that (1.) shows if the general ledger is in balance (total debits equal total credits) before making closing entries; (2.) serves as a worksheet for making closing entries; and (3.) provides the basis for making draft financial statements.

TRIM NOTICE – "True rate in Millage," a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

TRUST AND AGENCY FUND – Trust and Agency Funds are used to account for assets held by a governmental unit acting as a trustee or agent for individuals, organizations, other governmental units, or other funds of the same government.

TRUST FUNDS – A trust fund is an account for cash set-aside in a trustee capacity such as donations for certain programs.

TRUTH IN MILLAGE (TRIM) – A 1980 law enacted by the Florida legislature that changed the budget process for local taxing agencies. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

The Florida Truth In Millage Act serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of

their property and / or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the “rolled back” rate).

– U –

UNENCUMBERED BALANCE – The amount of an appropriation that is not encumbered. It is essentially the amount of funds still available for future needs.

UNIFORM ACCOUNTING SYSTEM – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

UNINCORPORATED AREA – That portion of the County that is not within the boundaries of any municipality.

UNRESERVED FUND BALANCE – In a governmental or expendable trust fund, the balance of net financial resources that are spendable or available for appropriation. In a non-expendable trust fund, the portion of fund balance that is not legally restricted.

USER FEES – These are charges for certain County services used by the public. Examples include: fees for the use of swimming pools and fees charged for summer camps, classes or facility rental.

USES – Total expenditures and transfers to other funds that decreases net financial resources.

– V –

VALUATION – The dollar value of property assigned by the County Property Appraiser.

VISION – A statement of an organization’s strategic plan for the future. It is an objective statement that describes an entity’s most desirable future state. An organizational vision employs the skills, knowledge, innovation and foresight of management and the workforce in order to communicate effectively the desired future state.

– W –

WARRANT – A voucher authorizing payment or receipt of money.

ABBREVIATIONS / ACRONYMS

ADA: Americans with Disabilities Act	COLA: Cost of Living Adjustment
AP: Accounts Payable	CP: Comprehensive Plan
A/R: Accounts Receivable	CPI: Consumer Price Index
BMP: Best Management Practice	CPSL: City of Port St. Lucie
BOCC: Board of County Commissioners	CRA: Community Redevelopment Agency, or Community Redevelopment Areas
CAD: Computer Aided Dispatch System	CRP: Community Redevelopment Plan
CADD: Computer Aided Design and Drafting	CY: Calendar Year
CAFR: Comprehensive Annual Financial Report	DCA: Department of Community Affairs
CBC: Citizens Budget Committee	DEP: Department of Environmental Protection
CCE: Community Care for the Elderly	DJJ: Department of Juvenile Justice
CDBG: Community Development Block Grant	DOR: Department of Revenue
CDMP: Comprehensive Development Master Plan	DR 420/422: Department of Revenue forms certifying taxable assessed value
CERT: Community Emergency Response Team	DRC: Development Review Committee
CEU: Continuing Education Unit	EAR: Evaluation and Appraisal Report
CFP: City of Fort Pierce	ED: Erosion District
CGFO: Certified Government Finance Officer	EDC: Economic Development Council
CIP: Capital Improvement Program, or Construction in Progress	EM: Emergency Management
CO: Change Order	EOC: Emergency Operations Center
COA: Council On Aging	EQ: Equipment
COBRA: Consolidated Omnibus Budget Reconciliation Act	ERD: Environmental Resources Department
COC: Clerk of Court	EXP: Expenditures
	F & F: Fines and Forfeitures
	FAA: Federal Aviation Administration

FASB: Financial Accounting Standards Board

FCT: Florida Community Trust Fund

FDEP: Florida Department of Environmental Protection

FDOT: Florida Department of Transportation

FGFOA: Florida Government Financial Officers Association

FEMA: Federal Emergency Management Agency

FFA: Future Farmers of America

FICA: Federal Insurance Contributions Act (Medicare and Social Security taxes)

FIND: Florida Inland Navigation District

FLMP: Florida Land Management Program

FMLA: Family Medical Leave Act

FP&L: Florida Power & Light

FP: Fort Pierce

FPUA: Fort Pierce Utility Authority

FRDAP: Florida Recreational Development Assistance Program

FS: Florida Statute

FTED: Florida Seaport and Economic Development

FT: Full Time

FTE: Full-time Equivalent position

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principles

GASB: Governmental Accounting Standards Board

GFOA: Government Finance Officers Association

GIS: Geographic Information System

GL: General Ledger

GMA: Growth Management Act

GOB: General Obligation Bond

GPS: Global Positioning System

H&CS: Housing & Community Services

HBOI: Harbor Branch Oceanographic Institute

HCRA: Health Care Responsibilities Act

HIPAA: Health Insurance Portability and Accountability Act

HMO: Health Maintenance Organization

HR: Human Resources

HRS: Health and Rehabilitative Services

HUD: Housing and Urban Development

HVAC: Heating, Ventilation and Air Conditioning

ICMA: International City/County Management Association

IRSC: Indian River State College (formally IRCC - Indian River Community College)

IT: Information Technology

IRDB: Industrial Revenue Development Bonds

JAC: Juvenile Assessment Center

JPA: Joint Participation Agreement

LAN: Local Area Network

LDR: Land Development Regulation

LETF: Law Enforcement Trust Fund

LOC: Letter of Credit, or Line of Credit

LOGT: Local Option Gas Tax

MC&CMS: Mosquito Control & Coastal Management Services

MHz: Megahertz

MOU: Memo of Understanding

MPO: Metropolitan Planning Organization

MSBU: Municipal Service Benefit Unit

MSTU: Municipal Service Taxing Unit

OAA: Older Americans Act

OMB: Office of Management & Budget

OPEB: Other Post Employment Benefits

OSHA: Occupational Safety and Health Administration

NACO: National Association of Counties

NPDES: National Pollutant Discharge Elimination System

NRCS: National Resource Conservation Service

NSF: Non-Sufficient Funds

P&DS: Planning & Development Services

P&SF: Parks & Special Facilities

PA: Property Appraiser

PC: Personal Computer

PCARD: Purchase Card

PO: Purchase Order

PR&F: Parks, Recreation & Facilities

PPO: Preferred Provider Organization

PS&C: Public Safety & Communications

PSL: Port St. Lucie

PT: Part-time

PUD: Planned Unit Development

PW: Public Works

R&B: Road and Bridge

R&E Park: Research & Education Park

R&R: Renewal and Replacement

RAD: Radiological

REP: Radiological Emergency Preparedness

REV: Revenues

RFB: Request for Bid

RFI: Request for Information

RFP: Request for Proposal

RFQ: Request for Quote

ROW: Right-of-Way

RP&S: Regional Parks & Stadiums

SAD: Special Assessment District

SIDI: Special Improvement Service District

SFWMD: South Florida Water Management District

SHIP: State Housing Initiative Partnership

SJPA: Supplemental Joint Participation Agreement

SLC: St. Lucie County

SLCTV: St. Lucie County Television

SLW: St. Lucie West

SO: Sheriff's Office

SOE: Supervisor of Elections

SRO: School Resource Officer

SISD: Special Interest Service District

STOP: Satellite Tracking Of People

T&V: Tourism & Venues

TC: Tax Collector

TCCLG: Treasure Coast Council of Local Governments

TCERDA: Treasure Coast Education, Research and Development Authority

TCRPC: Treasure Coast Regional Planning Council

TCREP: Treasure Coast Research and Education Park

TDC: Tourist Development Council

TIC: True Interest Cost

TPL: Trust for Public Land

TPO: Transportation Planning Organization

TRIM: Truth in Millage

W&S: Water & Sewer

WAN: Wide Area Network

WTP: Water Treatment Plant

WW: Wastewater

WWTP: Wastewater Treatment Plant

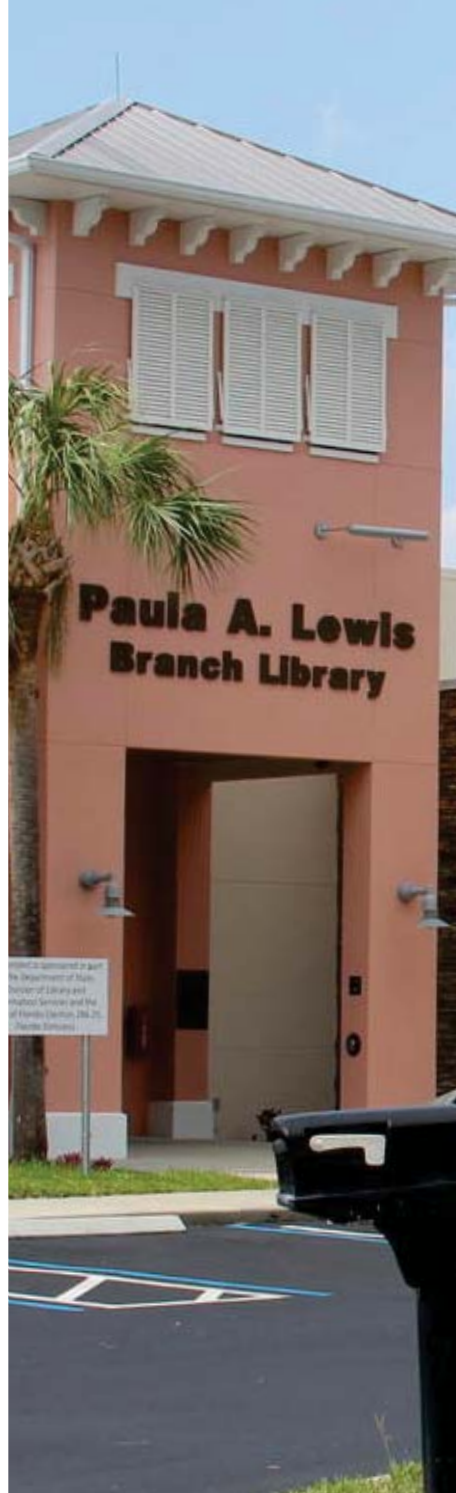
VA: Veterans Administration

VAB: Value Adjustment Board

VoIP: Voice over Internet Protocol telephone system

VSO: Veterans Services Officer

YTD: Year To Date



Our thanks to St. Lucie County Communications for cover design and photos.

Main Cover photo

Havert L. Fenn Center, interior, Fort Pierce

Cover panel photos (top to bottom):

Lakewood Park school playground, Fort Pierce

Sunrise over the St. Lucie River, Fort Pierce



Paula A. Lewis Library, Port St. Lucie



ST. LUCIE COUNTY FLORIDA



St. Lucie County BOCC
2300 Virginia Avenue
Fort Pierce, FL 34982

 (772) 462-1100  StLucieCo.gov

