



F
Y **2022**

FINAL BUDGET



ST. LUCIE BOARD OF COUNTY COMMISSIONERS



**ST. LUCIE COUNTY
BOARD OF COUNTY COMMISSIONERS
FISCAL YEAR 2022 FINAL BUDGET**



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October 01, 2020

Christopher P. Merrill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the St. Lucie County Board of County Commissioners, Florida for its annual budget for the Fiscal Year beginning October 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

-St. Lucie County OMB staff



ADMINISTRATION MEMORANDUM

TO: Board of County Commissioners

FROM: Howard N. Tipton, County Administrator

DATE: November 17, 2021

SUBJECT: FY 2021-2022 Final Budget

Executive Summary

For the upcoming FY2021-2022, I am pleased to submit the adopted budget in the amount of \$615,683,653, which is \$52,094,631 higher than the adopted FY2020-2021 fiscal year's approved budget. The largest single contributor for the bottom-line increase is the addition of federal funding relating to the American Rescue Plan and other federal funding programs relating to pandemic relief/recovery.

The adopted budget achieves a number of strategic objectives:

- Provides for the largest decrease in the countywide millage rate in more than a decade.
- Budget proposals are aligned with the Board's strategic plan.
- Creates reserve balances that are consistent with the Citizens Budget Committee and County Commission direction.
- Increases investments in key areas like public safety, infrastructure, and economic development.
- Addresses a long list of one-time projects/needs without adding to recurring expenses.
- Provides for continued competitive salary and benefits in a marketplace that is in short supply of a number of qualified disciplines.

At the time of writing last year's budget message, St. Lucie County was entering into uncharted waters dealing with the impacts of COVID-19. There was so much uncertainty about the spread of the virus, impacts on our public health, families, businesses, and the overall economy. Top of mind were also tax revenues that fund services and the next year's budget. And now it is next year.

The good news was that as 2020 finished and 2021 began, the virus's impacts began to moderate and the response from all levels of government and industry worked to mitigate the public health impacts including a successful vaccine rollout in coordination with the Health Department and other medical providers. Financial assistance to small businesses and individuals (rent/mortgage) has continued with a combination of County and Federal funding.

And while the pandemic's toll was significant, the community as a whole fared reasonably well in comparison to other parts of the state, the nation, and certainly the world. The dedicated leadership of the County Commission through this challenging time as well as an unprecedented level of commitment from County staff, the Health Department, our medical providers, first responders, municipal partners, businesses, the faith-based community, and our citizens have helped to create a better day for St. Lucie County.

With much of the County's energy directed at dealing with the pandemic, the stimulus funding from the CARES Act and the roll out of the vaccine, in a twist that few clearly understood, many sectors of the economy never slowed down. In fact, with the stimulus funding and other contributing economic and quality of life factors, our local economy began accelerating. The recent home building boom has accelerated as almost 1,000 people move to Florida each day and of that an estimated 30 people are moving daily to St Lucie County. As such, and as the entire County remained under a local, state and federal states of emergency, the Board and staff continued to provide all essential services without interruption. Albeit those jobs got performed in a much different environment where many had to adapt to social distancing, face coverings, working remotely and virtual meetings.

As has been widely reported, the hospitality industry took a particular hit as public health trumped travel and still has quite some way to come back. Tourism revenues were down about 20% during the last fiscal year. However, St. Lucie is geographically well positioned to take advantage of the recovery in travel, especially in-state travel, and has seen a very strong spring with April's tourist tax numbers setting an all-time high.

Strategically, the County continued to position the community for continued economic growth with a plan to diversify business sectors with several high-profile projects like Fed Ex, Amazon, and Cheney Brothers all adding to the logistics center destination that the County is becoming known for. Additionally, boat manufactures and building material related companies saw business surge which all told buoyed the local sales tax collections from the early declines in 2020.

Public engagement, adapted to the pandemic, continued through the Port master planning process, the Parks master planning process, two Citizens Academy classes, the Upward Mobility Cohort (Gates Foundation Grant through the Urban Institute), as well as numerous public health events and briefings.

Via the CARES Act, St Lucie County transferred more than \$35 million to local affected residents, businesses and agency partners to help offset impacts of the pandemic.

Highlights from FY 2020-2021

Strategic Plan Adoption

The County Commission developed the first comprehensive strategic plan and it was adopted in June of 2020. This plan provides the County Commission's goals and objectives that ultimately drive the budget priorities and planning for services and projects.

Local Fiscal Recovery Funds

To help assist in the pandemic relief/recovery efforts, St. Lucie County was awarded over \$55.5 million from the Coronavirus Aid, Relief, and Economic Security (CARES) Act. These funds not only helped to invest in the public safety/health response to COVID-19, but provided needed financial assistance to our residents, non-profits, places of worships, and small businesses. Additional direct funding allocations from the CARES Act through our state and federal partner agencies allowed for the County to invest in projects and programs at Airport, Transit, Housing and Human Services.

COVID-19 Vaccine Roll-Out

2021 saw the roll-out of the COVID-19 vaccine. The Board of County Commissioners and staff provided assistance and support to the St Lucie County Health Department in deploying the vaccine. The County coordinated receipt of the CARES funding that helped re-imburse the Health Department. Moreover, the County provided multiple locations for mass vaccinations at the Fairgrounds, Fenn Center, Lincoln Park Community Center and unincorporated areas.

Derecktor Fort Pierce

Derecktor Fort Pierce made significant progress in 2021 towards becoming a fully operational shipyard. The 1500-ton boat lift was delivered from Italy and fully assembled on site. Derecktor also completed the new boat haul-out slip in the main port pier. Finally, Derecktor and the County initiated installation of \$3 million worth of new utilities at the Port to support the shipyard operations.

Clover Park

The County and the New York Mets jointly completed the \$57 million renovations to Clover Park in early 2020 – only to have the spring training season abruptly ended by COVID-19 in March of that year. 2021 saw spring training return, but with MLB reduced fan attendance at 20%.

Nonetheless, spring training amounted to another gradual step towards reopening the County and slowly returning to some level of normalcy. And the baseball Olympic Trials held in partnership with Palm Beach County and St. Lucie in early June showed just how many people were willing to get out to an outdoor sporting event.

Fort Pierce & South Hutchinson Island Beach Projects

The St Lucie County Erosion District was successful in completing another renourishment of Fort Pierce Beach in 2021. In addition, Erosion District staff was instrumental in moving the South Hutchinson Island Project closer to the goal line.

The Board of County Commissioners established a South Hutchinson Island MSTU in FY 2020-2021 to assist the residents participating in paying for the project. The Erosion District with matching State and Federal funds expects the project to be completed in FY 2021-2022.

The Fort Pierce Beach project is critically important by continuing to address the downdrift sand deficit created by Fort Pierce Inlet. The County continues pursue a new fifty (50) year federal beach project (with coastal structures) at this beach.

In addition to this recent success, the County continues to pursue other beach/inlet projects with coastal resiliency in mind. The fall of 2021 will see the initial phase of the Fort Pierce Inlet Sand Trap construction to help bypass sand around the inlet. This project will likely reduce sedimentation within the inlet system and provide a future, cost-effective sand source for emergency beach projects. The County is also eagerly awaiting the initial federal beach nourishment project of St. Lucie County's southern shoreline (3.4 miles adjacent to the Martin County line). After decades of development and advocacy, both of these highly anticipated projects will help preserve our coastline and streamline the cost of managing our critically important resource.

In 2021/22 the County will continue to refine its management strategies to combat rising seas and more frequent storm events. Outside funding has and will continue to be a focus for staff as we look to use local funds as effectively/efficiently as possible. Historically, approximately 78% of the cost of all inlet and beach nourishment projects in St. Lucie County (since the late 90's) have been funded by the state and/or other federal agencies. This is a great return on investment for our residents and a benchmark that the County will continue to pursue. Additionally, during the final budget hearing, the Board of County Commissioners lowered the initial millage rate for the South Hutchinson Island Beach Erosion Control District from a tentative rate of .7455 to an adopted rate of .6613.

Prima Vista Boulevard

When the voters of St. Lucie County approved the ½ Cent Infrastructure Surtax in 2018, one of the projects the County promised would be completed first was the repaving of Prima Vista Boulevard. The \$3.2 million, 2-mile long project began in late 2019 and completed in FY 2020-2021.

Upward Mobility Cohort Project

In September 2020, St. Lucie County applied to be included in the Urban Institute's Upward Mobility Cohort. In December 2020, St Lucie County was chosen to participate in the Cohort along with some of the most populous counties in the nation, including Harris, TX (Houston), Alameda CA (Oakland), Cook, Ill (Chicago), Orleans Parrish, Louisiana and Philadelphia, PA. The Upward Mobility Cohort is a Bill and Melinda Gates Foundation-funded effort to mentor a small group of counties to develop meaningful strategies that narrow inequities and develop ladders out of poverty. The grant award is \$125,000 and covers technical assistance from the Urban Institute. St Lucie County will work with the Cohort counties and local partners to develop an Upward Mobility Action plan. The project began in January 2021 and is set to conclude in June 2022.

Treasure Coast International Airport – MRO Hangar

FY 2020-2021 proved to be a mixed blessing for the Airport as the COVID-19 shutdown affected the entire airline industry just as the County completed the brand new 28,000 square foot MRO hangar to entice more aviation maintenance and overhaul activities to occur at TCIA. As the year progressed, the aviation industry began to recover, and Airport staff remains active in recruiting an end user for the facility.

Tyler Land Management System

A long term vision of the Board of County Commissioners has been to develop a comprehensive land management system in the Planning & Development Services Department. Over the past two years, PDS staff has been working with Tyler Systems to develop the LMS and it is nearing completion during FY 2020-2021, with a projected roll out to the public at the beginning of FY 2021-2022. The new system will allow much more public access to planning and building applications and project status updates.

TCERDA Land Sales & Project Vision

The TCERDA Board and the Board of County Commissioners approved the Research Park Strategic Plan in 2018. One of the main goals of the strategic plan was to shift away from leasing land at the Park to selling land. To that end, County staff has been preparing to plat Quad 1A for eventual sale. In the mean time, the Economic Development Council of St Lucie County was approached by a developer of large light industrial, warehouse and supply chain campuses around the country looking for large tracts of land to develop. The EDC, in partnership with the TCERDA has initiated the process of selling about 500 acres of County, State and School Board land for development under “Project Vision”.

SLCU/FPUA Potential Partnership

St. Lucie County Utilities began exploring the possibility of partnering with the Fort Pierce Utility Authority on development of a joint waste water treatment plant two years ago. SLCU currently operates five waste water treatment plants - three of which are older, smaller plants on the mainland. These plants are small and costly to operate. As such, SCLU has been planning to develop a single, new plant on Taylor Dairy Road north of the Airport. However, FPUA has also been planning to build a new plant off of Selvitz Road to replace the South Hutchinson Island Waste Water Treatment Plant. Discussions and evaluation of whether or not a joint plan partnership is a viable option continue.

Impact Fees/Mobility Fees

The City of Port St Lucie has recently indicated they intend to terminate the interlocal agreement with the County to collect road impact fees within the City. Port St Lucie indicates that they intend to replace their road impact fee system with a “mobility fee” with the stated purpose of being able to use that fee for a broader range of transportation alternatives. The Board of County Commissioners welcomes further conversation with the City on impact fees and/or mobility fees. The County maintains its well litigated ability to collect impact fees within the City but would welcome a discussion about restructuring the interlocal agreement with the City.

Port Master Plan

The Board approved and adopted the Port of Fort Pierce Master Plan & Investment Strategy in May 2021. The Master Plan is intended to provide a road map to achieve a diverse working waterfront. The plan embraces a new vision for the Port and includes new industries and opportunities aligned with the goals of expanding economic and social benefit to the whole County.

Parks Master Plan

The County developed its first Parks Master Plan in 2003 with a 20 year time horizon and it was the driving force for the implementation of the countywide Parks MSTU (Municipal Service Taxing Unit) which has funded the Master Plan’s implementation. Parks staff is finalizing an updated Parks Master Plan with a 10

year planning horizon and it will be at the center of discussions around a possible extension of the Parks MSTU in 2022.

Transit

The Board of County Commissioners selected a new Transit provider in early 2020 and the new company took over in July 2020. The transition was handled successfully, and the new provider, MV Transportation, will have more than a year of service at the beginning of FY 2021-2022. Transit recently added 19 new buses to the system to modernize the County's fleet. This was accomplished with \$2 million in State and Federal funding.

The Transit Division also continues to work closely with the City of Port St Lucie to help better serve the needs of the fast growing City. In addition, Transit is working with the City to build a bus center next to the PSL Community Center comparable to the Beth Ryder Transit Center in Fort Pierce. Ridership on Transit declined significantly during COVID-19 but has rebounded well with the reopening of the County. Most recently, Transit initiated a rebranding of the system and presented the proposed new brand to the Board of County Commissioners in May 2021. The Board authorized proceeding with the proposed new brand "ART" short for Area Regional Transit – however, the brand's tie in is with the strong arts and cultural history of St Lucie County.

Moving Forward into Fiscal Year 2021-2022

Budget Overview, Strategic Initiatives & Departmental Updates

The much stronger than anticipated growth in the local economy has generated another strong year in property values for St. Lucie County. This has allowed the Board of County Commissioners to meet many of the demands of a growing population while also reducing property tax rates. This year the countywide millage rate is reduced by 0.25. This represents the largest millage decrease in more than a decade.

At the same time, the County has been able to meet the recommended 20% reserve thresholds from the Citizens Budget Committee that was adopted in FY 2020-2021. This will ensure the ability to weather financial storms, meet extraordinary challenges and opportunities, and maintain the County's current AA credit rating.

The County has also been the recipient of \$63.7 million in American Rescue Plan Act dollars (ARPA) which the Board of County Commissioners is working on a plan to benefit our residents directly with additional personal and business support along with many infrastructure-related projects to improve the County.

The Board of County Commissioners continues its strong support for public safety and law enforcement by providing a large portion of valuation growth (\$3.9 million) to fully fund the Sheriff's Office request.

The strong economic performance of the local economy and the County's excellent fiscal management has allowed the County to finally emerge from years of fiscal constraint brought on by the Great Recession. The Board of County Commissioners implemented and completed the 5-Year plan in 2019-2020 and is now in the second year of being able to address long standing maintenance deferred.

Road and drainage system maintenance are a Board priority – as is getting to many water quality projects. Many of the County’s older neighborhoods were built with insufficient drainage and retrofitting neighborhoods such as White City, Lakewood Park, Harmony Heights and Indian River Estates being priorities. In addition to allocating additional general revenue to drainage and water quality projects, the Board is pursuing grant funds and restoring millage to the stormwater MSTU to help accelerate these vital, quality of life and safety projects. Moreover, water quality projects help meet another Board priority of protecting the Indian River Lagoon. The adopted budget includes increasing the stormwater millage back to pre-recession levels to support the Board’s water priorities.

The County is also working to accelerate road maintenance and capacity enhancing projects. The ½ Sales Tax along with increasing impact fees is allowing the County to catch up on road maintenance projects as well as consider bonding a number of important capacity enhancing projects. Continuing to expand Midway Road along with a new Turnpike Interchange on Midway and South Jenkins Road expansion are priority projects to improve road capacity in this part of the County and north Port St Lucie. Improvements to Glades Cut off Road and Selvitz Road remain priorities in this part of the County.

American Recovery Plan Act (ARPA)

With the approval of the American Rescue Plan (ARP), St. Lucie County is poised to receive an additional \$63.7 million that will be invested in our community. These funds will provide a direct benefit to our residents by funding qualified projects to address infrastructure projects such as water and sewer, respond to economic harms to workers, businesses, and families, implement mitigation strategies to help support public health response, provide government services to the extent of the reduction in revenue experienced and compensation for essential workers.

As with the CARES Act, the American Rescue Plan will allow for additional direct funding allocations to occur from our state and federal partners that will allow us to continue investing in projects and programs at the Airport, Transit, Housing and Human Services.

Parks Master Plan

As St. Lucie County continues to grow, there has been a need to ensure that our residents and visitors at our parks, recreational facilities, athletic fields, and event venues are planned appropriately for the future. As a result, St. Lucie County embarked on a comprehensive 10-year Parks and Recreation Masterplan initiative to examine our current parks and recreation assets’ ability to meet the needs of the County and outline the steps needed to close the gaps between current capabilities and those needs. This plan will provide a 10-year strategy for the creation, optimization and maintenance of County Parks and Recreation assets. The goal of this twelve-phase master planning process has been to assess County citizenry’s recreational needs and explore the best way to meet those needs within the mission of the Department and the County’s Strategic Plan Objectives and Framework.

Inmate Medical

In its resolution to the Board of County Commissioners, the Citizens Budget Committee made addressing expenses related to inmate medical costs a recommended focus of the County in FY 2021-2022. Inmate medical costs were over \$11 million in FY 2018-2019, and \$9 million in FY 2019-2020. Administration

has made finding ways to lower the annual expenditure a priority and has tasked staff with developing counter measures to continue driving down costs.

Culvert Assistance Program

The Board of County Commissioners authorized staff to proceed with development of a culvert replacement assistance program in 2021. The Board authorized \$500,000 to jump-start the program which offers residents the ability to pay for culvert replacement over time. It is estimated that there are thousands of culverts under residential driveways that are nearing, have reached, or are passed the end of their useful life. Failed driveway culverts restrict or interrupt the swale drainage system and cause localized flooding and standing water after rain events. Depending upon the success of the program roll-out, the Board will continue to authorize ongoing support in the 2021-2022 fiscal year and beyond. The Culvert Assistance Program is also a part of the County's broader water quality and drainage maintenance program.

Stormwater Master Plan

Heavy rains and localized flooding in the summer and fall of 2020 prompted the Board to begin ramping up the County's stormwater and drainage program. Moreover, the County's last stormwater master plan was completed in the early 1990s. The County's many older subdivisions and neighborhoods were constructed without adequate drainage and the County has slowly been adding stormwater capacity. However, the increasingly heavy rain events have highlighted the need to accelerate these neighborhood stormwater retrofits. Having a detailed plan along with a better and updated inventory of the existing stormwater and drainage infrastructure will facilitate better planning.

Taylor Creek Dredging

The Taylor Creek dredging project will address the muck sediments that have accumulated in the navigation channel of Taylor Creek, since it was last dredged in July 2004. This project will prevent the muck sediments from migrating on-to the seagrass beds in the Indian River Lagoon and provide navigational benefits to the Marinas and Port of Fort Pierce. The Taylor Creek navigation channel will be restored to its full depth to benefit the public and local businesses. The project involves dredging muck and sediments out of Taylor Creek between the FEC bridge and the intracoastal waterway (ICW).

Public Works Road Project Acceleration

The Board of County Commissioners is looking to accelerate roadway widening projects on major roadways, in order to better serve regional transportation of people, goods and services. These projects are identified in long range transportation plans and are typically funded using road impact fees, which are paid by new development in order to provide new or expanded capacity rather than tax existing citizens for the needs. The Board has identified the widening of Midway Road and the construction of a new portion of Jenkins Road as strategic priorities for the coming years. Project Development and Environmental (PD&E) Studies for Glades Cut-Off Road and Jenkins Road are also underway to determine the need and timing of improvements. Realignment of Selvitz Road is under design, including a new bridge over Ten-Mile Creek. These multi-year projects will ultimately provide for a safer and more efficient roadway network to connect the population center to jobs corridors inside the region.

Summary

St. Lucie County is poised to exceed the growth rates of the early 2000's, the economy is more diversified than ever before, educational institutions are thriving, medical facilities are expanding, and critical infrastructure needs are being addressed. This is an exciting time to be in this community and the Treasure Coast as the pandemic's shadow fades and we create what will be the next new normal. As the Board considered the upcoming budget there was a focus on a couple of key opportunities and challenges throughout the process:

Opportunities Ahead

Federal/State Funding

The CARES Act and American Rescue Plan funding, along with grant opportunities from the State and possible additional funding for infrastructure from Washington, create a unique opportunity to address critical, one time infrastructure needs for the County, School Board, the cities of Port St. Lucie and Fort Pierce, and other related agencies. It's hard to imagine that local governments will see this type of capital infusion again in this generation.

Ballot Initiatives

Looking ahead to the 2022 ballot initiatives, the existing Ad Valorem Tax Abatement program is set to expire at the end of 2022. This 10 year voter approved economic development tool provides businesses the opportunity to relocate or expand while receiving tax savings. The key to this incentive is that it is performance based and provided after the fact, once the promised investment and/or job goals are met by the business. Additionally, the existing Parks Municipal Services Taxing Unit (MSTU) that is currently levied countywide through interlocal agreement is set to expire in 2023 and will likely also be on the ballot for November 2022. This has been in place for nearly 20 years and has funded the last Parks Master Plan. A new 10 year master plan is in the process of development and will form the basis the public education campaign. Even though these are both existing programs and have a good track records, in this current political environment these two community campaigns will be critical to future business development and sustaining our quality of life.

Challenges Ahead

Affordable Workforce Housing

Recent months have seen housing and rent prices soar to the point where it almost feels like 2006 all over again. The supply chain impacts to a number of goods and services from the pandemic compounded by a high number of people looking to come to St. Lucie with very little available housing inventory has driven prices higher. St. Lucie has long been the affordable housing option for people working in Palm Beach, Martin, or Indian River counties but that landscape is changing rapidly. With the City of Port St. Lucie issuing more than 4,000 single family building permits in 2020 and the County seeing monthly records in as well, the demand for affordable workforce housing options continues to grow. Developing a long-term strategy with our municipal partners and business community to support workforce housing development will be key to sustainable economic growth.

State Challenges to Local Government Authority

The past legislative session saw an unprecedented attack on the power and authority of local governments, cities and counties across Florida. We've seen previously how preemption bills for vacation rentals have our citizens calling Tallahassee for relief with no response and then coming to the County for help only to be told our hands are tied. The County, the cities, and our associations regularly oppose unfunded mandates and preemption efforts that undermine the services from the government closest to the people. Recall a central Florida County Attorney addressing this point years ago to his legislative delegation, describing Tallahassee as "the well spring from which all wisdom flows" which got a rousing chuckle from everyone in the room. The fear is that now there are apparently sufficient numbers who think this might actually be true. If there is an opportunity to help build an improved relationship with the Legislature, Governor, and local governments all good efforts should be made to see that those relationships are improved.

ALIGNMENT OF BUDGET TO STRATEGIC PLAN

Budget formulation, adoption, and execution in St. Lucie County involves the year-round interaction of the Board of County Commissioners, the County Administrator, and staff at various levels within the County. The purpose of the budget process is to identify departmental needs, develop strategies to meet those needs, ensure alignment between the corporate Strategic Plan, and to develop detailed revenue and expenditure estimates to implement. The most effective and efficient organizations are those that also align their strategic plan with their budget.

As part of the annual budget development process, each budget request is evaluated and aligned to the Board adopted Goals and Objectives. and here in St. Lucie County, we do this through alignment between the budget and the County's Goals, Strategic Objectives and Strategic Initiatives. During FY 2021, the St. Lucie County Board of County Commissioner adopted the core elements of the FY 2021 – 2023 Strategic Plan. The diagram below depicts the County's Vision, Core Values and Mission Statement within the overall theme of *St. Lucie Works*.



In addition, the Board of County Commissioners (BOCC) reviewed and adopted five, Strategic Goals along with 22, Strategic Objectives that set the initial framework for the Strategic Plan. During the annual budget process, County departments submit their regular budget along with additional budget proposals. During the FY 2022 budget development process, the goals and objectives found on the page that follows were integrated into the GovMax budgeting system so that every budget proposal from the departments was linked to a Strategic Objective and given a departmental priority level for funding consideration. Integration of the strategic plan objectives into the budget preparation software provided the following key advantages:

- Budget proposals were reviewed for consistency with the overall business strategy in order to enable the County to achieve its Strategic Goals and Objectives, and ultimately, realize the future vision,
- A software-based decision tool to identify requests by goal while confirming the consistency between departmental operational activities, the policy direction of the BOCC as expressed in the Strategic Plan, and the priority assigned by the department,
- An ability to make agency-wide budget decisions based on providing resources toward common Strategic Objectives being addressed in several departments by varying but related efforts.



Once the Strategic Objectives were identified by the BOCC, five Goal Teams, one per goal, engaged with our plan consultant, the Innovation and Performance Division of County Administration, and a group of senior executives known as the Strategic Plan Implementation Team. During FY 2021, the entire group was tasked with distilling over 250 departmental initiatives into a manageable group of Strategic Initiatives. We asked each Goal Team to operationalize, or define, what they believed the goal was about and to identify and prioritize draft, Strategic Initiatives. The implementation team identified 33, DRAFT Strategic Initiatives that were also considered during the FY 2022 budget process after an initial review with each County Commissioner. Based on their feedback, the FY 2022 budget was prepared in consideration of the identified Strategic Initiatives, which provided key data to further define the adopted Strategic Objectives.

The details related to the linkages between the Strategic Goals, Objectives, priorities and the anticipated timeframes for each identified Strategic Initiative begin on the page that follows. During FY 2022, it is the intent of the Innovation and Performance Division to:

1. Circle back to the community and obtain additional feedback on the 33, identified DRAFT Strategic Initiatives. The purpose is to ensure that they represent our community’s priorities and that nothing was left out by the Strategic Plan Implementation Team as initially reviewed and refined with County Commission input. As such, Strategic Initiatives are still labeled as DRAFT pending minor refinement.
2. Ensure the funded Strategic Initiatives and related Action Steps are identified and carried out.
3. Focus on the highest priority Strategic Initiatives by ensuring progress is made on the top two DRAFT Initiatives within each Goal area. These are the ten bolded items in the middle column in the tables that follow:

| | | |
|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
|  | <p>Goal 1 – Deliver superior public services with a commitment to fiscal management, community engagement and transparency.</p> | |
| <p>This goal is about:</p> | <ul style="list-style-type: none"> • Superior public service through a highly skilled workforce by empowering staff with the knowledge required to improve the citizens’ experience • Being open, honest, and creating transparency in business operations by being good stewards and managing resources to the best of our ability • Developing an understanding of what matters to customer and to our community • Partnering with community-based organizations to gain insight into the challenges and opportunities facing our community | |
| <p>GOAL 1 - BOCC Adopted Strategic Objectives</p> | <p>GOAL 1 DRAFT Initiatives</p> | <p>Item Priority – Timeframe: “ST” = Short-term, 6-18 months; “MT” = Mid-term, 12–24 months; “LT” = Long-term, 24+ months</p> |
| <p>1.1 Attract and retain an exceptional workforce</p> | <p>1.1.1 Develop recruitment policies, evaluate, and identify professional development opportunities, and cross-train for leadership growth at all levels that attract and retain an exceptional workforce.</p> | <p>6 – ST</p> |
| | <p>1.1.2 Promote activities that value and integrate a diverse workforce and provide employees opportunities to acquire culture-specific information and interpersonal skills.</p> | <p>3 – ST</p> |
| <p>1.2 Cultivate and leverage collaborative partnerships with public and private entities</p> | <p>1.2.1 Identify, develop, leverage & maintain collaborative partnerships with public and private entities that enhance service delivery and public education in all County departments and programs.</p> | <p>7 – LT</p> |



Goal 1 – Deliver superior public services with a commitment to fiscal management, community engagement and transparency.

This goal is about:

- Superior public service through a highly skilled workforce by empowering staff with the knowledge required to improve the citizens’ experience
- Being open, honest, and creating transparency in business operations by being good stewards and managing resources to the best of our ability
- Developing an understanding of what matters to customer and to our community
- Partnering with community-based organizations to gain insight into the challenges and opportunities facing our community

| GOAL 1 - BOCC Adopted Strategic Objectives | GOAL 1 DRAFT Initiatives | Item Priority – Timeframe: “ST” = Short-term, 6-18 months; “MT” = Mid-term, 12–24 months; “LT” = Long-term, 24+ months |
|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| 1.3 Engage our diverse community and encourage active involvement | 1.3.1 Expand meaningful community engagement and participation in the government process with our diverse community through effective communications and public outreach. | 2 – ST |
| 1.4 Increase efficiencies and minimize complexities through innovative practices and technology | 1.4.1 Deliver resilient technology solutions that improve organizational efficiency through the development and implementation of a strategic technology plan. | 4 – LT |
| | 1.4.2 Increase efficiencies and minimize complexities through innovative or industry-leading practices and continuous improvement efforts. | 8 – LT |
| 1.5 Provide easy access to information and services | 1.5.1 Enhance transparency by providing easy access to budget, major construction/ infrastructure projects and services. | 9 – MT |
| 1.6 Ensure financial resiliency | 1.6.1 Aggressively pursue funding partners and grant opportunities for all county services, programs, and projects. | 5 – ST |
| | 1.6.2 Develop and maintain a financial model that works in good and bad times. | 1 – ST |



Goal 2 – Diversify the economic base and create opportunities for an educated, ready workforce.

| | | |
|-------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>This goal is about:</p> | <p>The St. Lucie County economy and how it is developed, retained and supported for long-term sustainability with a focus on:</p> <ul style="list-style-type: none"> • Expanding the County’s tax base and business-related revenue streams • Expanding employment opportunities through business growth and retention • Maximizing opportunities that help develop an educated and skilled workforce. | |
| <p>GOAL 2 - BOCC Adopted Strategic Objectives</p> | <p>GOAL 2 DRAFT Initiatives</p> | <p>Item Priority – Timeframe: “ST” = Short-term, 6-18 months; “MT” = Mid-term, 12–24 months; “LT” = Long-term, 24+ months</p> |
| <p>2.1 Attract and retain targeted industries</p> | <p>2.1.1 Maximize the use of existing county assets to facilitate economic development.</p> | <p>1 – ST</p> |
| | <p>2.1.2 Identify programs and needs to facilitate and enhance attracting and retaining St. Lucie County targeted industries in collaboration with our local economic development organizations and partners.</p> | <p>3 – ST</p> |
| <p>2.2 Partner with educational institutions to develop a qualified community workforce</p> | <p>2.2.1 Implement innovative programs in collaboration with community partners to develop an educated and skilled workforce to meet existing and future needs.</p> | <p>4 – MT</p> |
| <p>2.3 Provide support and streamline processes for starting, operating and expanding a business</p> | <p>2.3.1 Develop a comprehensive one-stop small business start-up program.</p> | <p>5 – ST</p> |
| | <p>2.3.2 Enhance business enterprise development programs for small businesses, including businesses located in under-resourced areas of our community.</p> | <p>6 - ST</p> |
| <p>2.4 Capitalize on our geographic strategic advantages</p> | <p>2.4.1 Develop a marketing plan to communicate St. Lucie County’s unique natural and physical assets to position the County to attract targeted industries.</p> | <p>2 – ST</p> |



Goal 3 – Balance responsible growth and infrastructure with natural preservation.

| | | |
|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>This goal is about:</p> | <ul style="list-style-type: none"> • Protection, conservation and / or restoration of natural resources and ecological functions • Technological advancement benefitting our built and natural environment • Community resilience (infrastructure, natural resources, human capital) • Construction, renovation, maintenance and management of infrastructure and assets • Citizen engagement and partnerships that support a balance of growth, infrastructure and natural preservation | |
| <p>GOAL 3 - BOCC Adopted Strategic Objectives</p> | <p>GOAL 3 DRAFT Initiatives</p> | <p>Item Priority – Timeframe: “ST” = Short-term, 6-18 months; “MT” = Mid-term, 12–24 months; “LT” = Long-term, 24+ months</p> |
| <p>3.1 Align resources with infrastructure needs to ensure preventative maintenance and future resilience</p> | <p>3.1.1 Develop a St. Lucie Regional Resilience Plan for infrastructure, natural resources, and citizen safety and well-being.</p> | <p>2 – MT</p> |
| | <p>3.1.2 Evaluate infrastructural conditions and develop sustainable funding resources to address immediate and future needs.</p> | <p>1 – ST</p> |
| <p>3.2 Embrace technologies to improve infrastructure and natural resources</p> | <p>3.2.1 Evaluate and develop asset management programs for critical infrastructure and natural resources incorporating innovative best practices and technological advancements.</p> <p style="text-align: right;">3 – MT</p> | |
| <p>3.3 Develop strategic partnerships to enhance infrastructure and environmental resources</p> | <p>3.3.1 Evaluate, update and support policies, codes, regulations and practices that strengthen protection and conservation of the County’s natural resources.</p> | <p>6 – MT</p> |
| | <p>3.3.2 Encourage responsible growth through the planned expansion of utility services, broadband, and other infrastructure.</p> | <p>5 – LT</p> |
| <p>3.4 Protect, conserve and manage the county’s natural resources including land, air, water and wildlife</p> | <p>3.4.1 Develop and implement a comprehensive Land Management Strategy that protects, conserves, and/or restores healthy ecosystems and ecological functions throughout our community.</p> <p style="text-align: right;">4 – LT</p> | |




Goal 4 – Foster community connections by providing access to arts, heritage, culture, education and valued amenities.

This goal is about:

- Improving the quality of life of everyone in our community by promoting and communicating County program offerings
- Making facilities and programs available and accessible to all populations
- Promoting activities that bring our community together such as inter-generational programs

| GOAL 4 - BOCC Adopted Strategic Objectives | GOAL 4 DRAFT Initiatives | Item Priority – Timeframe: “ST” = Short-term, 6-18 months; “MT” = Mid-term, 12-24 months; “LT” = Long-term, 24+ months |
|---------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| 4.1 Promote active and healthy lifestyle by enhancing regional connectivity, mobility, and access to community-based amenities | 4.1.1 Evaluate and update the SmartMoves 2045 LRTP ensuring inclusion of all forms of transportation including motorized, non-motorized and mass transit opportunities to emphasize regional connectivity. | 3 – LT |
| 4.2 Increase awareness of activities and opportunities for community engagement | 4.2.1 Support and further cultural alliances that promote art, culture, educational, and recreational opportunities in our community. | 7 – MT |
| 4.3 Maximize regional resources to expand community and visitor opportunities | 4.3.1 Identify and expand year-round economic impact opportunities in parks, recreation, tourism, culture, and education with all related community businesses. | 6 – MT |
| | 4.3.2 Develop and implement a comprehensive Parks, Recreation and Preserves Master Plan that identifies community recreation needs and promotes mobility, including the trail systems and connectivity for parks and preserves. | 2 – ST |
| 4.4 Develop and implement a comprehensive housing program to meet the community needs | 4.4.1 Develop a comprehensive housing plan to expand affordable housing opportunities. | 1 – ST |
| | 4.4.2 Plan and construct the Veterans Assistance Center to provide solutions for stable housing and all other types of emergency assistance. | 4 – MT |
| | 4.4.3 Develop community-based strategies to address homelessness. | 5 – LT |

| | | |
|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
|  | Goal 5 – Health & Safety: Provide a healthy, safe and secure County through education, prevention, readiness and professional response. | |
| This goal is about: | <ul style="list-style-type: none"> • Building a culture of emergency preparedness and awareness in our community through education and programs • Promote safety and enhance community health • Institute effective emergency management and response strategies and plans • Enhance emergency resiliency within our community | |
| GOAL 5 - BOCC Adopted Strategic Objectives | GOAL 5 DRAFT Initiatives | Item Priority – Timeframe: “ST” = Short-term, 6-18 months; “MT” = Mid-term, 12–24 months; “LT” = Long-term, 24+ months |
| 5.1 Enhance community health and safety through preparedness and outreach | 5.1.1 Review and update the Comprehensive Emergency Management Plan (CEMP), and all related plans. | 1 – ST |
| | 5.1.2 Protect the public by identifying, monitoring, and responding to public health threats. | 3 – MT |
| 5.2 Mitigate incidents that negatively impact resources | 5.2.1 Implement a Countywide risk reduction strategy that mitigates incidents that negatively impact resources. | 2 – MT |
| 5.3 Address needs and provide options for our most vulnerable populations | 5.3.1 Provide economic stability and support services in our community for those individuals and families experiencing vulnerabilities. | 4 – LT |
| 5.4 React responsibly to the public safety needs of the community | 5.4.1 Identify the public safety dangers/hazards that have the greatest impact on health, safety and loss of life and mitigate the negative impacts. | 5 – LT |

With the top ten Strategic Initiatives (2 from each goal area) identified, we determined alignment of departmental efforts to strategy for FY 2022 by matching all departmental initiatives identified in the budget document to link those efforts supporting the priority Strategic Initiatives. Unlike the Strategic Initiatives, department initiatives can sometimes relate to normal daily operational improvements or special projects exclusive to the department. Those departmental initiatives that linked closely to a corporate Strategic Initiative are often related action steps needing to be undertaken by a specific department in furtherance of a Strategic Initiative. Although the preceding goal tables were used to

identify a core group of Strategic Objectives that each department is focused on, the chart that follows was used to identify department initiatives having a direct impact on furthering the priority Strategic Initiatives. These linkages are noted in the “Initiatives” section within each department’s budget pages.

| STRATEGIC OBJECTIVE | FY 2022 TOP TEN STRATEGIC INITIATIVES |
|--------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.3 Engage our diverse community and encourage active involvement | 1.3.1 Expand meaningful community engagement and participation in the government process with our diverse community through effective communications and public outreach. |
| 1.6 Ensure financial resiliency | 1.6.2 Develop and maintain a financial model that works in good and bad times. |
| 2.1 Attract and retain targeted industries | 2.1.1 Maximize the use of existing county assets to facilitate economic development. |
| 2.4 Capitalize on our geographic strategic advantages | 2.4.1 Develop a marketing plan to communicate St. Lucie County’s unique natural and physical assets to position the County to attract targeted industries. |
| 3.1 Align resources with infrastructure needs to ensure preventative maintenance and future resilience | 3.1.1 Develop a St. Lucie Regional Resilience Plan for infrastructure, natural resources, and citizen safety and well-being. |
| | 3.1.2 Evaluate infrastructural conditions and develop sustainable funding resources to address immediate and future needs. |
| 4.3 Maximize regional resources to expand community and visitor opportunities | 4.3.2 Develop and implement a comprehensive Parks, Recreation and Preserves Master Plan that identifies community recreation needs and promotes mobility, including the trail systems and connectivity for parks and preserves. |
| 4.4 Develop and implement a comprehensive housing program to meet the community needs | 4.4.1 Develop a comprehensive housing plan to expand affordable housing opportunities. |
| 5.1 Enhance community health and safety through preparedness and outreach | 5.1.1 Review and update the Comprehensive Emergency Management Plan (CEMP), and all related plans. |
| 5.2 Mitigate incidents that negatively impact resources | 5.2.1 Implement a Countywide risk reduction strategy that mitigates incidents that negatively impact resources. |

Budget preparation is a year-round process. In February, the Office of Management and Budget (OMB) conveys budget preparation instructions and tentative schedule to the County departments. The departments prepare their 'requested' budget during the months of February and March. The County Administrator reviews the budgets in May and the 'recommended' budget is reviewed by the Board during the month of July.

Concurrently with the steps listed above, the Citizens Budget Review Committee, a group of citizens appointed by the Elected Officials, reviews the County's Budget and makes recommendations to the Board of County Commissioners. In addition, the Infrastructure Surtax Committee, a group of citizens that help to ensure accountability related to the spending of the Local Option Infrastructure Surtax, meets throughout the year to review projects that are in line with the intent of the surtax, which was put in place to provide for better roads, more sidewalks, and cleaner rivers.

Once the Board approves the budgets and adopts the proposed millage rates in July, OMB notifies the Property Appraiser and prepares the Tentative Budget. The Tentative Budget is presented to the citizens of St. Lucie County and the Board of County Commissioners at the first public hearing in September. The Board will then adopt the Tentative Budget and Tentative Millage as presented or as amended. At a second and final public hearing, the Board adopts the Final Millage and Final Budget.

The budget is adopted at the fund level. During the course of the year, administration may approve the transfer of funds among line items as necessary for proper budgetary and fiscal management. The budget may be amended (increased or decreased) only by action of the Board of County Commissioners as set forth in Florida Statutes.

There are many times during the fiscal year when the budget needs to be amended to account for unanticipated revenues such as new grant funds, loan or insurance proceeds, and unanticipated budget needs. Balanced budget amendments to the County budget are prepared in conjunction with the requesting department, reviewed by OMB and County Administration, included in an amended budget resolution, and presented to the Board of County Commissioners by the OMB for approval on a monthly basis in compliance with Florida law.

The budget formulation, adoption, and execution in St. Lucie County, involve the year-round interaction of the Board of County Commissioners, the County Administrator, and staff at various levels within the County. The purpose of the budget process is to identify departmental needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. The budget process for St. Lucie County incorporates the elements that are shown in the budget process overview chart.

ST. LUCIE COUNTY BUDGET PROCESS OVERVIEW

October – September:

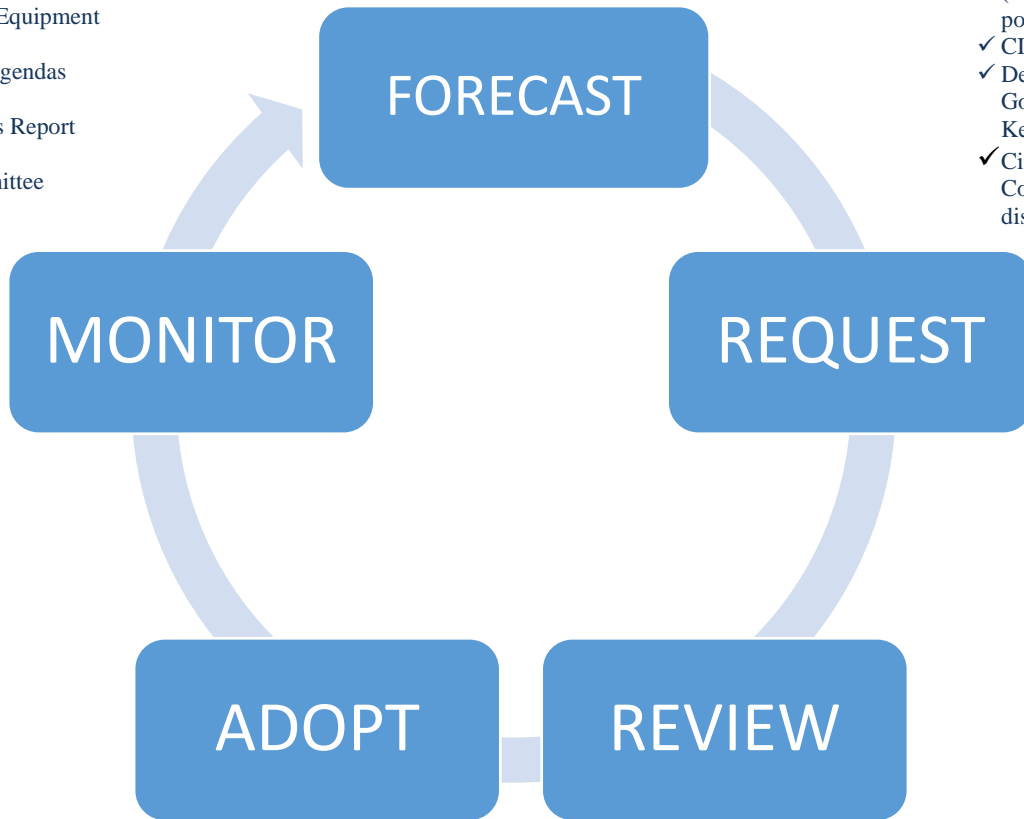
- ✓ Occurs Year Round
- ✓ Budget is loaded into Banner Accounting System
- ✓ Transmit Adopted Millage
- ✓ Review Departmental Accounts
- ✓ Process Line to Lines, Budget Amendments, Budget Resolutions, and New Equipment Requests
- ✓ Verify Departmental Agendas
- ✓ Grant Monitoring
- ✓ Grants Quarterly Status Report
- ✓ Monitor CIP Projects
- ✓ Citizens Budget Committee meetings

November – March:

- ✓ Beginning of the Budget Process
- ✓ Outline the Budget Process to the Departments
- ✓ Begin the CIP Process
- ✓ Calculation of Fund Balance Forward
- ✓ Meet with Departments for Revenue and Expense Projections
- ✓ Revenue Projections
- ✓ Citizens Budget Committee meetings

January – June:

- ✓ Staff Training of Microsoft Office, Banner, and GovMax as needed
- ✓ Department Requests (including equipment and position changes)
- ✓ CIP Requests
- ✓ Department Mission, Goals, Objectives, and Key Indicators
- ✓ Citizens Budget Committee meets to discuss recommendation



July – September:

- ✓ Ending of the Budget Process
- ✓ Set Proposed Millage Rates
- ✓ Tentative Budget Adoption
- ✓ TRIM Notice
- ✓ Public Hearings
- ✓ TRIM Advertisement
- ✓ Final Adoption of the Budget
- ✓ Citizens Budget Committee Meetings

March – September:

- ✓ Review of budget packages submitted
- ✓ County Administrator’s Budget Review
- ✓ Balancing of the Budget
- ✓ BOCC Budget Review Workshops
- ✓ Citizen Budget Committee review

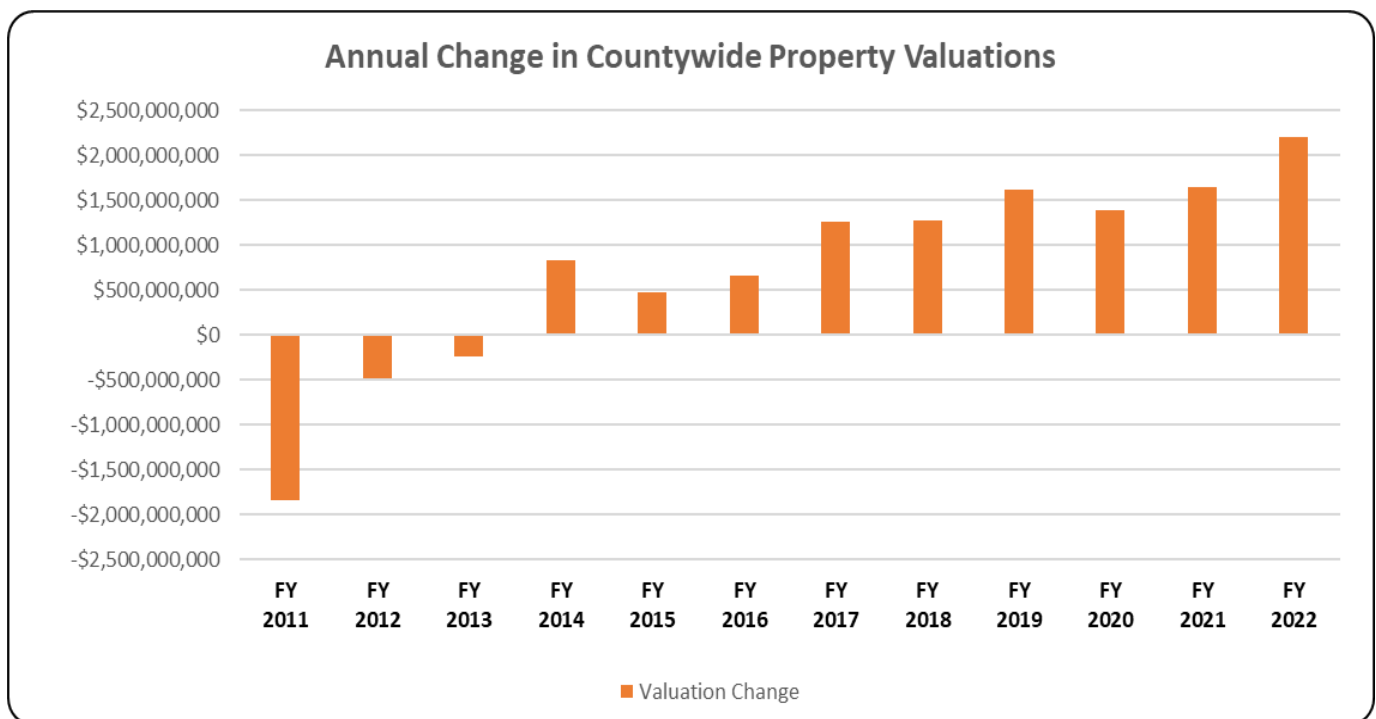
Capital Budgeting

St. Lucie County maintains a Capital Improvements Plan (CIP), which covers a five-year period and is updated annually. The Office of Management and Budget determines the amount of funds available for capital projects. Proposed projects are prioritized, and the available funds are allocated accordingly. A separate section of this document is designated for the CIP projects detail. Projects in the CIP this fiscal year are funded; however, out years indicate estimated needs and may exceed future available revenues.

The capitalization threshold is \$25,000 for buildings or infrastructure with a life span of more than one year. Budgets for buildings and infrastructure under \$25,000 are reflected in the County's operating budget instead of the Capital Improvement Program.

BUDGET HISTORY:

As seen in Chart 1, over the last decade, we have seen tumultuous changes in our property values. As we see some of the positive impacts of the economic recovery process, it is natural to want to think that the situation could improve, and property value increases could approach the rapid increases that we have seen in the past. However, St. Lucie County's taxing ability has been reduced by the caps and limitations enacted by the State. With these changes, the ability to collect additional revenue is gone forever unless the millage rate is changed. After many years of declining property valuations, St. Lucie County's countywide home values have increased for the ninth consecutive year.

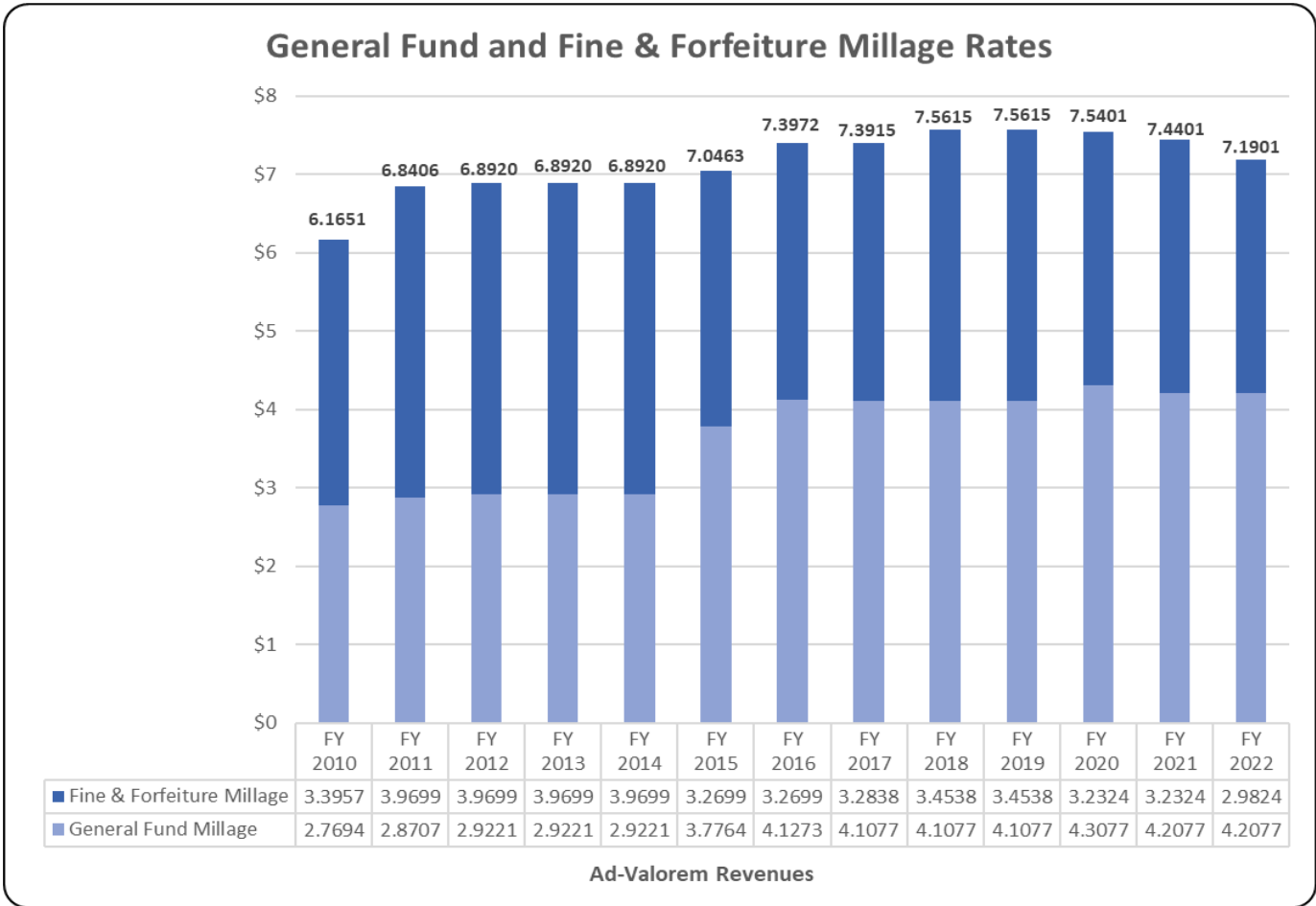


Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll Back Millage Chart

Millage:

Chart 2 depicts the change in General Fund and Fine & Forfeiture Fund millage rates year over year. With reduced property values, there have been adjustments to the millage rates to provide needed services. There were adjustments in FY 16 and FY 18, when the Board found it appropriate to increase the millage rate to fund increases in the Sheriff’s budget. For FY 21, the Board decreased the GF/FF millage rates by 0.1 mills and the approved budget has them being reduced another 0.25 mills. Changes occurred annually as the Board of County Commissioners choose to set the millage rate to meet the funding requirements needed for the operating budgets, programs and projects.

Chart 2

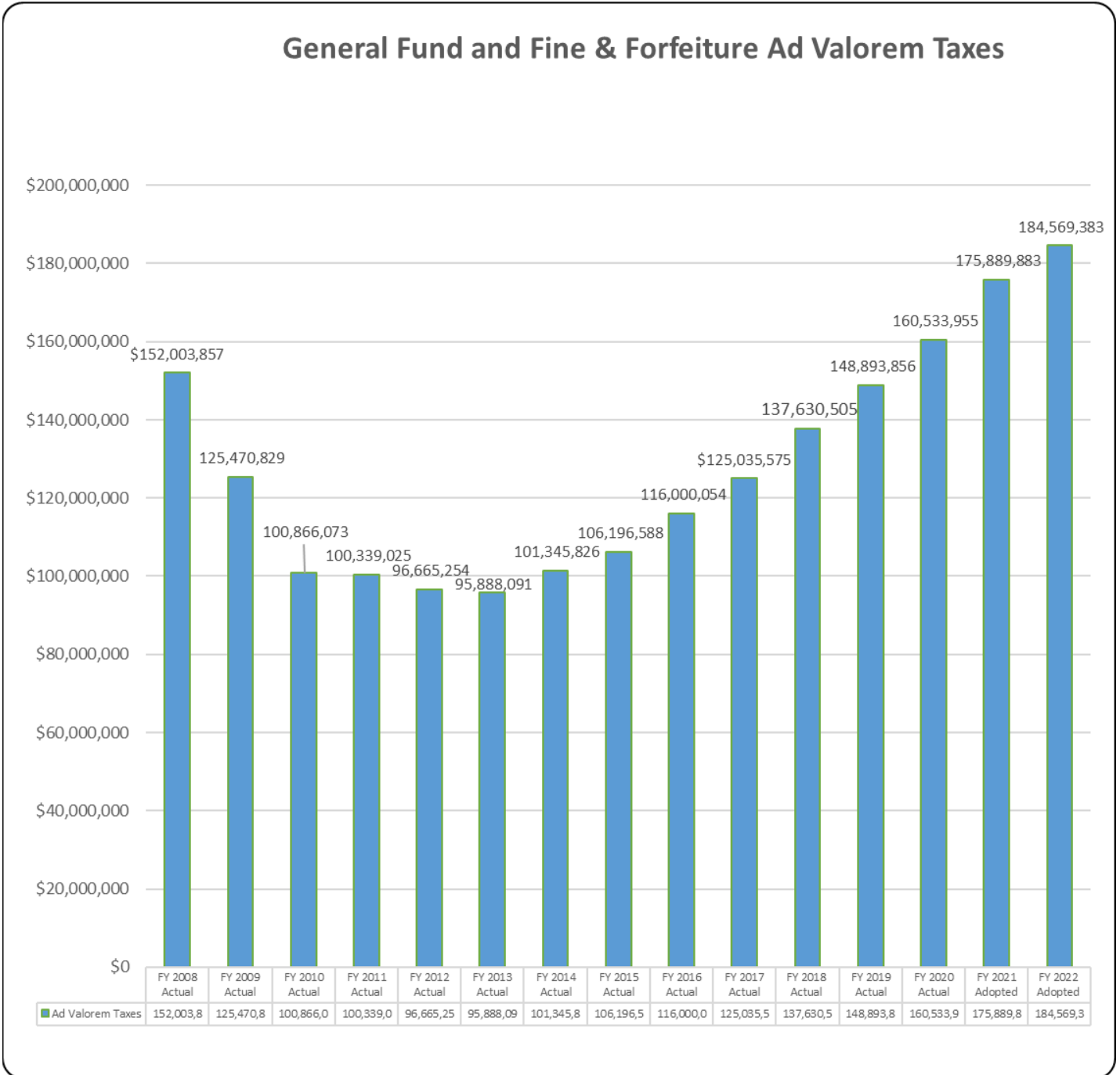


Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Millage Rates History

Major Revenues:

Chart 3 is a representation of the amount of revenue (in dollars) that the County receives from the General Fund and Fine and Forfeiture Ad Valorem taxes.

Chart 3

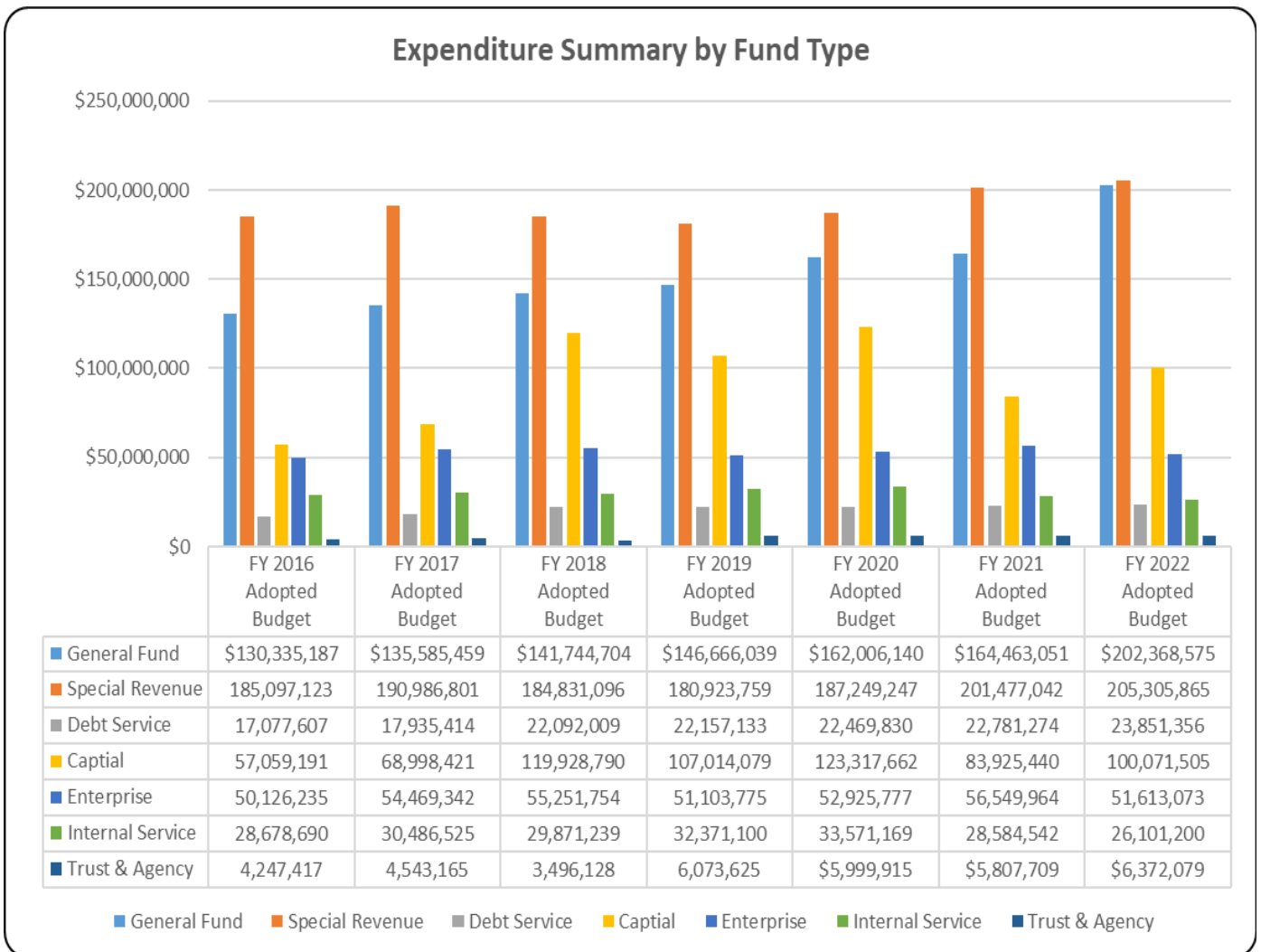


Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Roll-back Millage Rates

Major Expenses:

Chart 4 shows a summary of the budget by fund type. Of the fund types, the General Fund and the Special Revenue receive most of the Ad Valorem Tax Revenue. The Budget is broken down into the following fund types:

- General: To account for all financial resources except for those required to be accounted for in a separate fund
- Special Revenue: To account for specific resources which are restricted for a specific purpose
- Debt Service: To account for the payment of general long-term debt
- Capital: To account for resources for the acquisition or construction of major capital projects
- Enterprise: To account for operations that are financed and operated in a manner similar to private business
- Internal Service: To account for the financing of goods provided by one County department to another on a reimbursement basis
- Expendable Trust: To account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, or other governmental units



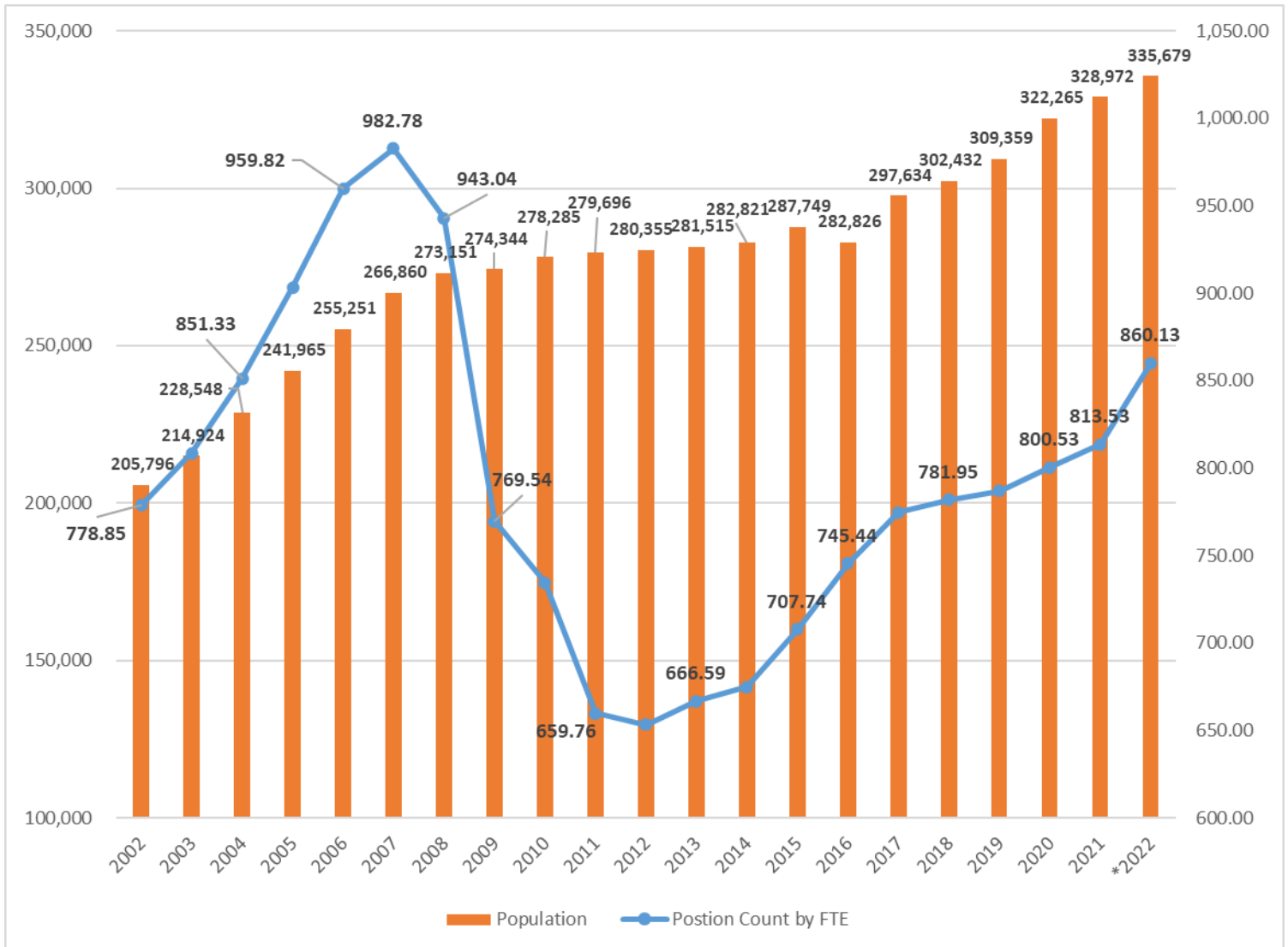
Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Summary of Revenues and Expenditures Major Funds

Positions:

In FY 2011, as part of an effort to reduce a budget deficit gap, the Board approved the structural realignment of the County’s 18 operating departments down to nine operating departments. With the organization of departments, there were also staff layoffs that resulted in a \$4.19 million personnel expense reduction and a drop in the FTE count by 237.31 FTEs. Upon conclusion of the layoffs, there were 659.76 FTEs remaining, which placed the County near the 1992-93 staffing level. The County is operating with 122 less positions than in 2007. For FY 22, we will be operating with a workforce that is the size it was in 2004. Over that 18-year period, our population is projected to have grown by approximately 47% or 107,000 residents.

For FY 2022, the FTE count is 860.13, with an increase of 46.60 FTEs.

Chart 5



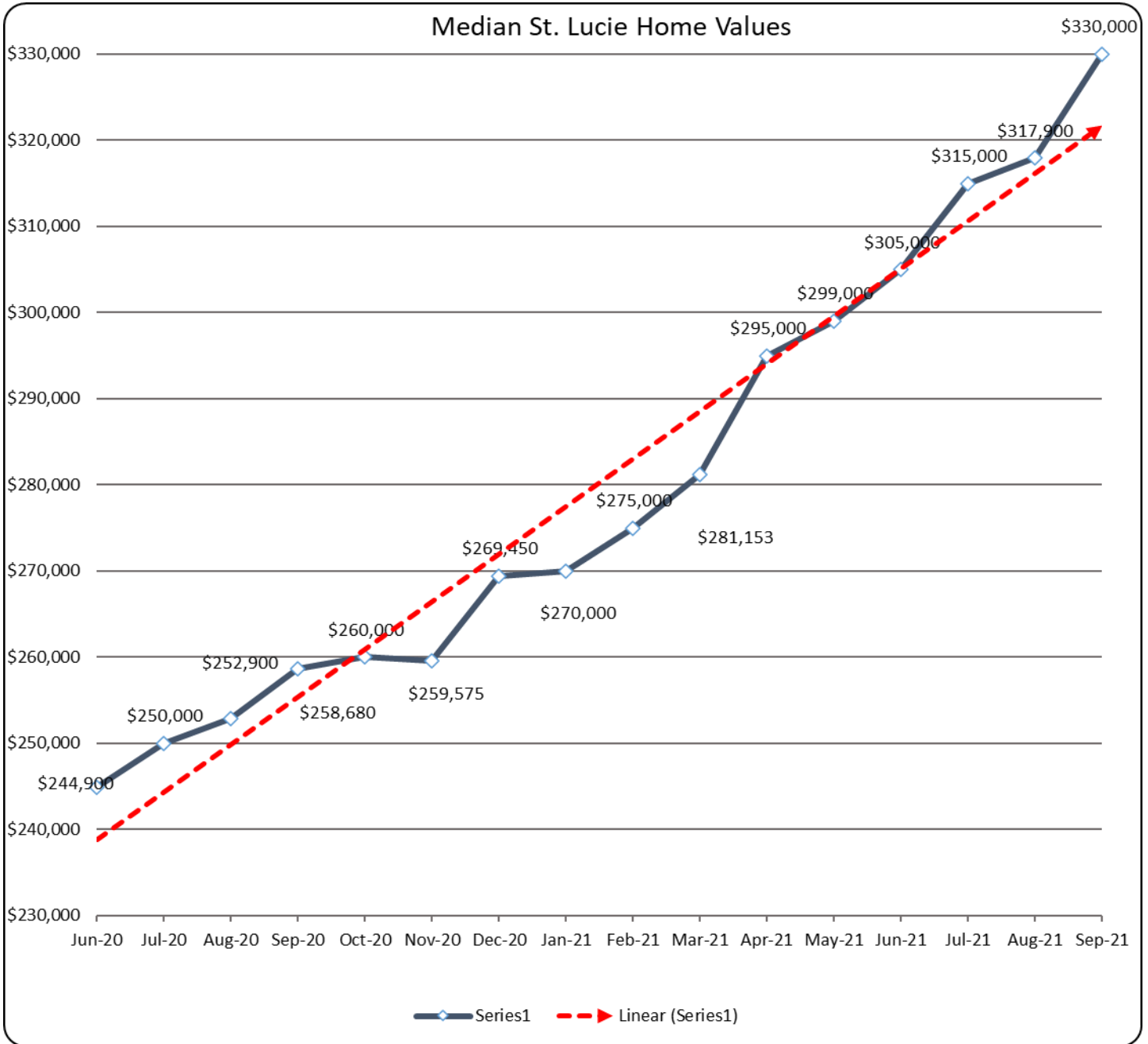
Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Personnel History
<https://www.bebr.ufl.edu/population/data> Under Florida County Population Projections – page 8

ECONOMIC CONDITIONS:

Median St. Lucie County Home Values:

The Florida Realtors Association reported that for September 2021 the median sales price for single-family homes in St. Lucie County was \$330,000, up from \$258,680 or 28% from the same time last year.

Chart 6

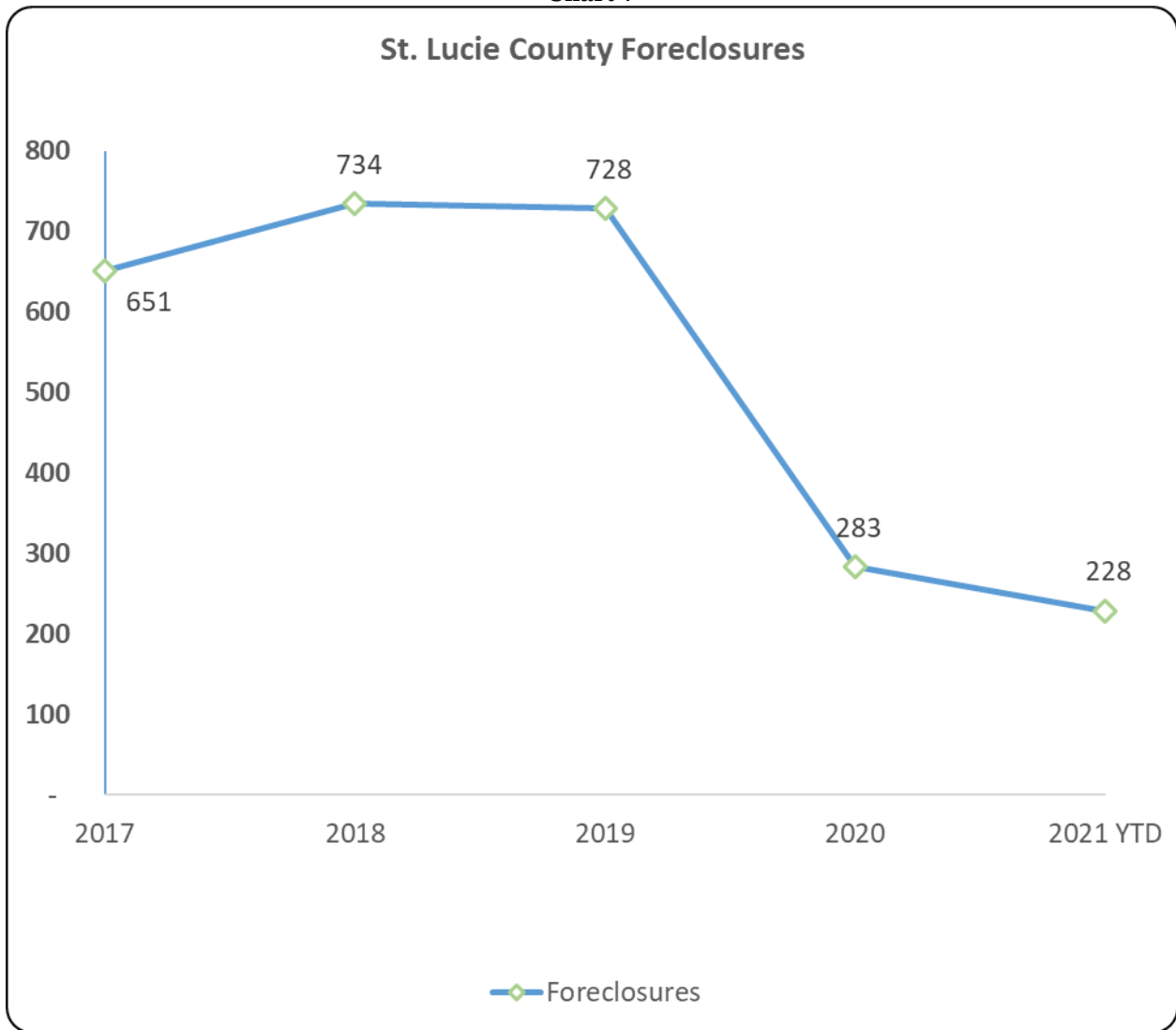


Source: <https://www.gabesanders.com/saint-lucie-county-real-estate-statistics> Real Estate of Florida – Single Family Homes - St. Lucie County Real Estate Statistics

Foreclosures in St. Lucie County

Prior to the pandemic, Foreclosure rates were vastly reduced from the levels that were seen during the great recession. There has been a moratorium on foreclosures and rental evictions, so we have yet to see the full impact related to COVID-19. The Rental eviction moratorium and the Foreclosure moratorium are expired on July 31, 2021. We are hopeful that the assistance programs have provided relief to struggling homeowners and have provided eligible residents with financial assistance which will help to keep them in their homes.

Chart 7

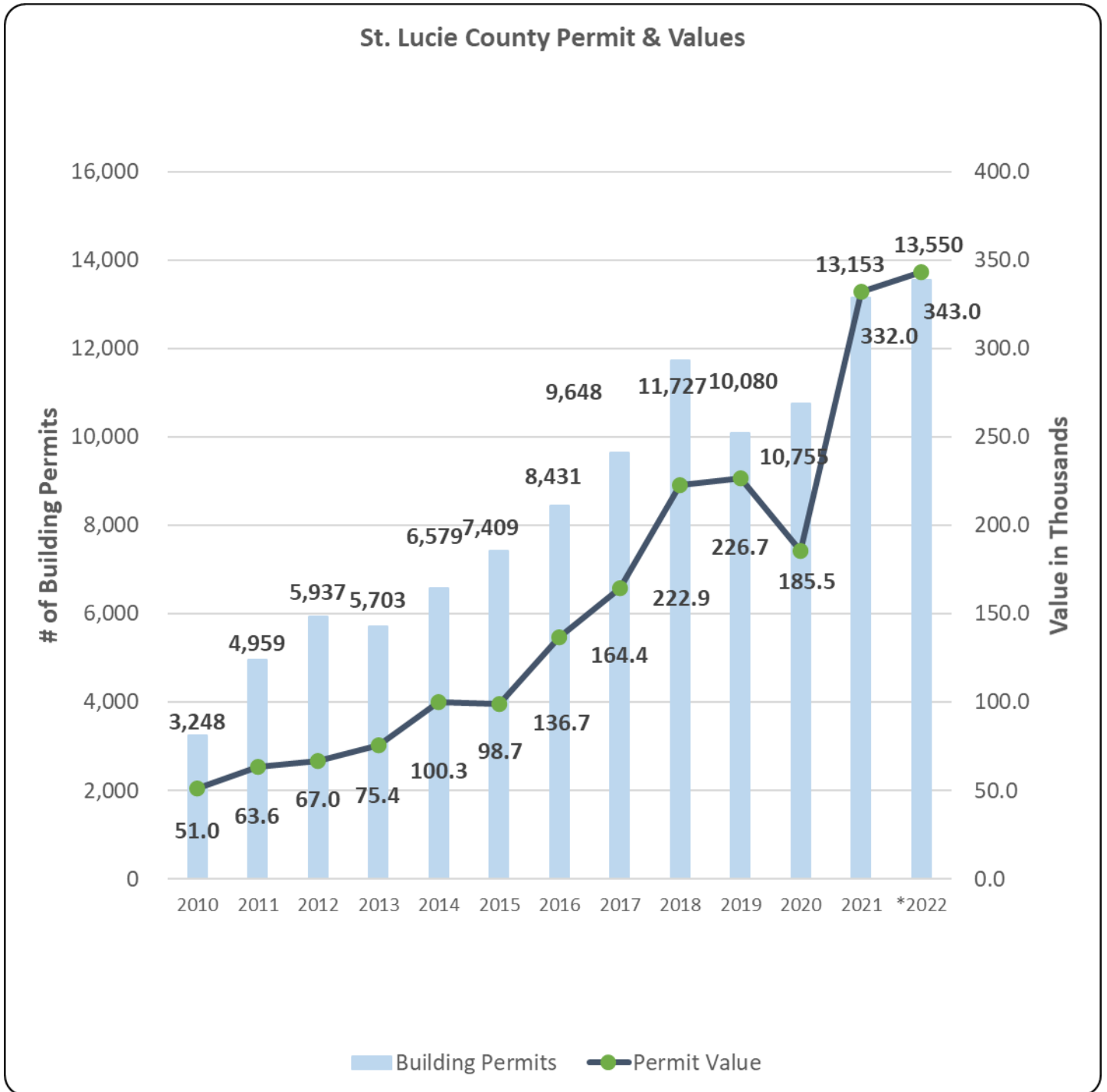


Source: St. Lucie County Clerk of Court – Recording Division and Civil Courts – Probate Division

New Construction in St. Lucie County

Building permits and permit value are leading indicators to improvement in the building industry. In the unincorporated area, we have permit activity that has quadrupled since 2010.

Chart 8

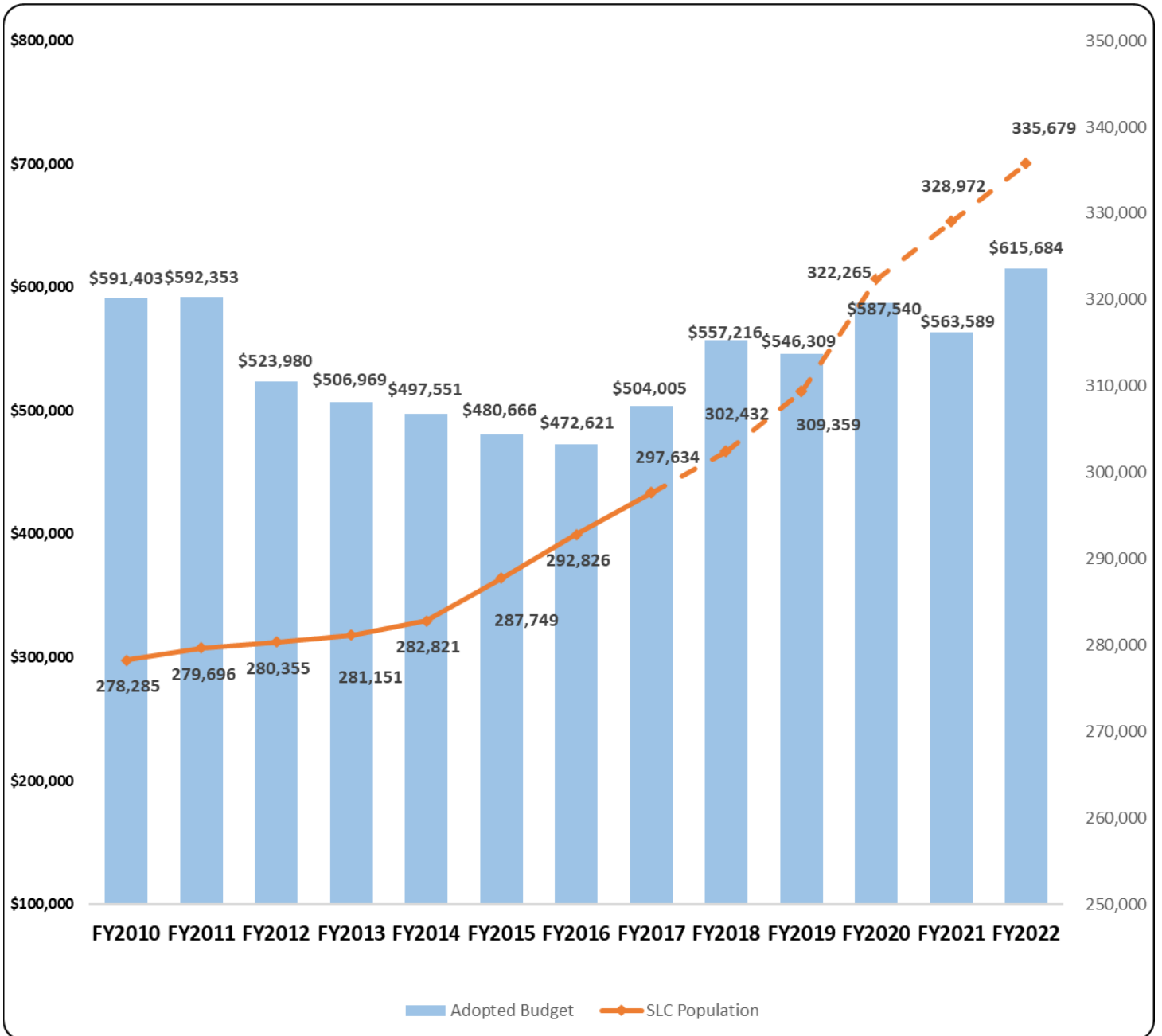


Source: St. Lucie County Planning & Development Services – Building and Code Regulation – Zoning & Permitting

Population:

If we look back 12 years, the County’s budget is going from \$591 million to an approved \$615 million, with a population that has gone from 278,000 to a forecasted 335,000 (or an increase of 57,000). Over this time, the budget has increased 2%, while the population has grown by 20%.

Chart 9



Source: St. Lucie County Office of Management & Budget – Annual Final Budget Books – Personnel History
<https://www.bebr.ufl.edu/population/data> Under Florida County Population Projections – page 8

Unemployment Rate

St. Lucie County partners with the St. Lucie County Economic Development Council (EDC) and the Cities of Fort Pierce and Port St. Lucie to support job creation and retention. In 2019, we were reporting that the unemployment rate for both the State and the County are at the lowest point since 2006. Then COVID happened and had a dramatic impact on unemployment. Locally, Unemployment rose to a high of 14.6% last April. Over the last year, it has dropped to 5.3%, which is lower than the national level of 5.3% and higher than the Statewide level of 4.9%.

Chart 10

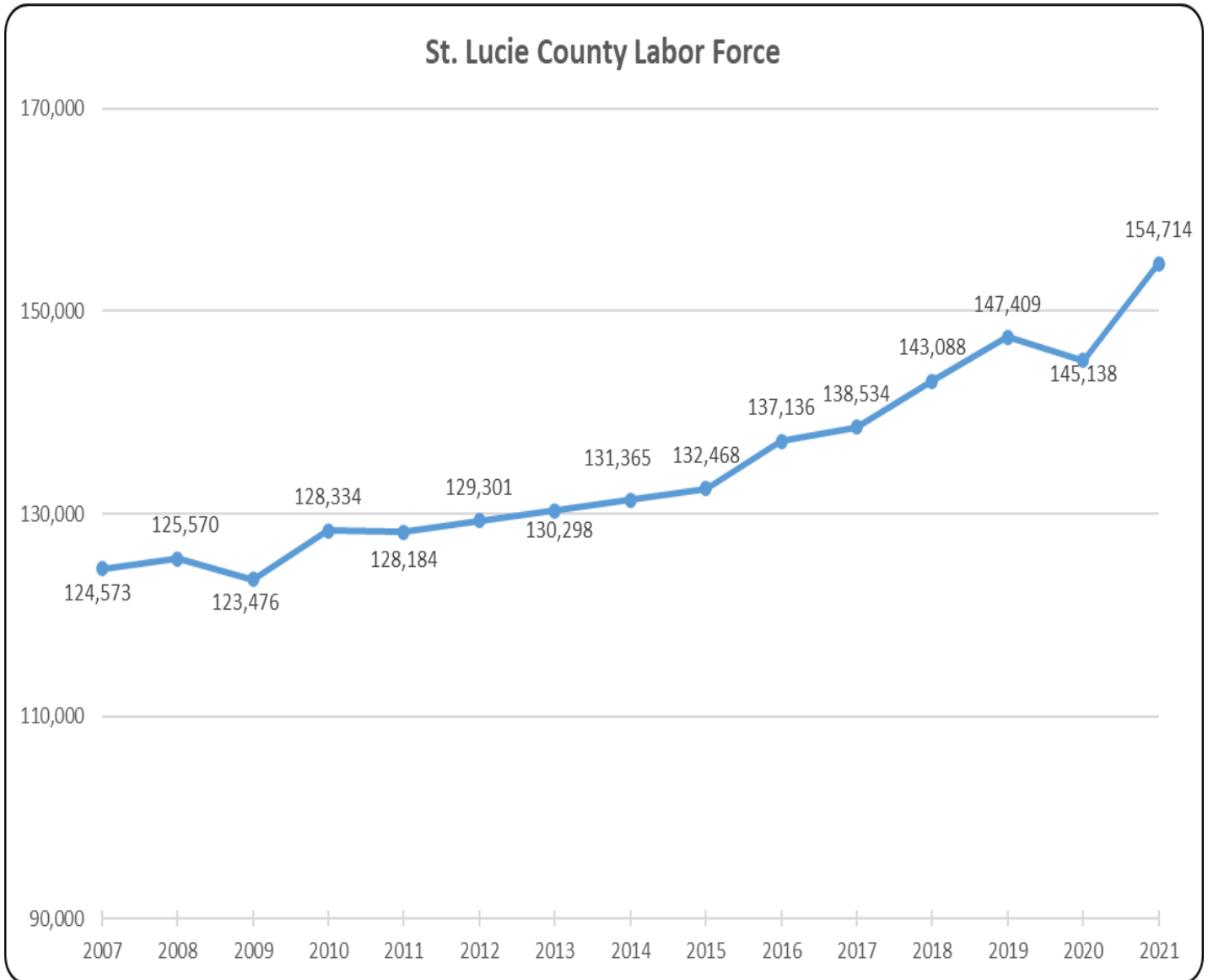


Source: Not Seasonally Adjusted Select Unemployment rate – select United State – select Florida – select St. Lucie County
https://www.google.com/publicdata/explore?ds=z1ebjpk2654c1_&hl=en&dl=en#!ctype=1&strail=false&bcs=d&nسلم=h&me t_y=unemployment_rate&fdim_y=seasonality:U&scale_y=lin&ind_y=false&rdim=country&idim=country:US&idim=country:C N1211100000000&idim=state:ST1200000000000&ifdim=country&tstart=1564372800000&tend=1630209600000&hl=en_US &dl=en&ind=false

Employment:

As seen in the chart below, Prior to COVID-19, St. Lucie County’s employment had been on a steady increase since 2008. In 2021, employment exceeds the levels seen before COVID-19 and has resumed increasing.

Chart 11



[https://floridajobs.org/economic-data/local-area-unemployment-statistics-\(laus\)/laus-by-county](https://floridajobs.org/economic-data/local-area-unemployment-statistics-(laus)/laus-by-county)

RESERVE POLICY

The County is a public corporation that must execute its fiduciary responsibilities by maintaining sufficient reserve levels in various funds. The Government Finance Officers Association (GFOA) has recommended the appropriate level reserves to maintain. The FY 2021-22 Adopted Budget includes designated reserves based on advisement of the Government Finance Officers Association which has indicated as a best practice, governments should set aside funding for occurrences that affect Revenue Volatility, Infrastructure Risks and Extreme Events. In line with GFOA guidelines, an allocation of \$36.5 million has been set aside as the minimum reserve balance for emergency and unanticipated purposes for FY 2022.

During FY 2020, the SLC Citizen Budget Committee passed a resolution recommending four specific recommendations to be included in a County reserve policy that are being considered for FY 2022 adoption within the context of GFOA guidelines and State law definitions.

ADOPTED BUDGET - HIGHLIGHTS OF MAJOR CHANGES (Service Levels, Fees & Taxes):

What this budget does

In the FY 2021-22 Budget, funding has been allocated to the following areas:

Salary Increase/Health Insurance: The FY 2021-22 Budget includes a cost-of-living adjustment (COLA) for Board of County Commissioners employees & an increase in health insurance premiums. Salary increases also impact the budgets of the Sheriff, Clerk of Court, Supervisor of Elections, Property Appraiser, and the Tax Collector.

Other Increases:

- Increase of \$3,901,385 for the Sheriff's budget.
- Increase in FRS of \$283,455 (BOCC- General Fund/Fine & Forfeiture Fund portion)
- Supervisor of Elections increase of \$1,005,299 (\$474,000 through one-time sources)
- Clerk of Circuit Court increase of \$582,969
- Tax Collector (Fee based) increase of \$340,270 (General Fund/Fine & Forfeiture Fund portion)
- Property Appraiser Fees increase of \$150,349 (General Fund/Fine & Forfeiture Fund portion)

Community Redevelopment Agencies (CRAs): The increase in the incremental value of the Community Redevelopment Areas will require a \$735,989 increase in the County's payments to the CRAs.

Non-Profits: Although there is no change in overall non-profit funding, the County has partnered with United Way of St. Lucie County to review prospective recipient applications, and to establish recommendations for the distribution of funding to non-profit agencies.

Board Departments (General Fund/Fine & Forfeiture Fund):

Community Services:

- Transit Services Operational Enhancements \$978,610
- Transit Federal Contract Compliance and Reporting Specialist Position \$76,407

County Administration:

- Overtime Increase \$4,000

| | |
|----------------------------------------------------------------|-------------|
| County Attorney | |
| ○ Criminal Justice GPS Monitoring of Pretrial Defendants | \$70,758 |
| ○ New Horizons | \$54,000 |
| ○ Drug Lab Operating Supplies Increase | \$5,000 |
| ○ Criminal Justice Communications Increase | \$970 |
| ○ Okeechobee Drug Lab Communications Increase | \$770 |
| ○ Martin County contract increase | 29,500 |
| | |
| Environmental Resources: | |
| ○ Natural Resources Management Specialist I Position | \$73,561 |
| ○ Perfect Minds Software Contract | \$500 |
| | |
| Facilities: | |
| ○ Utility Price Increases | \$96,689 |
| ○ Maintenance Technician III Position | \$69,693 |
| ○ Custodial Services Increase | \$55,560 |
| ○ Building Maintenance Overtime Increase | \$4,974 |
| | |
| Human Resources: | |
| ○ Inmate Medical Increase | \$1,000,000 |
| | |
| IFAS Extension (Ag): | |
| ○ Classroom Kitchen Remodel | \$3,000 |
| | |
| Information Technology: | |
| ○ Increase to Software Support Contracts | \$173,000 |
| ○ Increase to Communications Budget | \$100,000 |
| | |
| Library Services: | |
| ○ Library Information Systems Coordinator Position | \$88,657 |
| ○ Pruitt Library Stabilization Project | \$20,000 |
| | |
| Office of Management & Budget: | |
| ○ Financial Sustainability Model | \$50,000 |
| | |
| Parks & Recreation / Regional Parks & Stadiums: | |
| ○ Maintenance Technician II Position | \$69,658 |
| ○ Dude solutions Work Order System | \$20,000 |
| ○ Employee Education | \$4,000 |
| ○ Uniform Polo Shirts for Public-Facing Employees | \$1,950 |
| | |
| Public Safety: | |
| ○ Six New Communication Officer Positions | \$441,366 |

SUMMARY OF CHANGES BY FUND (Recommended to Adopted):

| | FY 2022 Recommended | FY 2022 Change | FY 2022 Adopted |
|-----------------------------------------------|--------------------------------|---------------------------|----------------------------|
| 001 General Fund | 177,673,892 | 3,759,634 | 181,433,526 |
| 001S General Fund Subfunds | 20,962,341 | -27,292 | 20,935,049 |
| 101 Transportation Trust Fund | 12,829,890 | 442,432 | 13,272,322 |
| 102 Unincorporated Services Fund | 6,399,872 | 43,709 | 6,443,581 |
| 102001 Drainage Maintenance MSTU | 7,694,189 | 48,090 | 7,742,279 |
| 103 Law Enforcement MSTU | 9,368,149 | 92,531 | 9,460,680 |
| 107 Fine & Forfeiture Fund | 94,506,692 | -101,650 | 94,405,042 |
| 129 Parks MSTU Fund | 7,827,695 | 46,449 | 7,874,144 |
| 130 SLC Public Transit MSTU | 8,036,372 | 24,853 | 8,061,225 |
| 145 Mosquito Fund | 8,386,912 | 22,727 | 8,409,639 |
| 162 Tourism Dev-5th Cent | 1,271,867 | 33,000 | 1,304,867 |
| 184 Erosion Control Operating Fund | 13,946,416 | 36,076 | 13,982,492 |
| 194 South Hutchinson Erosion MSTU | 872,497 | -86,578 | 785,919 |
| 263 Non-Ad Valorem Bonds, Series 2017 | 4,290,925 | 367,000 | 4,657,925 |
| 319 Infrastructure Surtax Capital | 11,066,678 | 6,000,000 | 17,066,678 |
| 611 Tourist Development Trust-Adv Fund | 915,163 | 177,327 | 1,092,490 |
| All Other Funds | 218,755,795 | 0 | 218,755,795 |
| Total | 604,805,345 | 10,878,308 | 615,683,653 |

Between the presentation of the County Administrator’s Recommended Budget in June and the adoption of the Final Budget at the second public hearing in September, a number of adjustments are made by staff and also directed by the Board of County Commissioners during the tentative hearing. The changes by fund are summarized in the table above and highlights include:

- General Fund and GF Subfunds – Property tax figures based on new data, FEMA reimbursement for Hurricane Frances, a cost-of-living adjustment (COLA) of 4% or \$1.10/hour, whichever is greatest, adjustments to fund balance/grant revenue, and increased sales tax estimates
- Transportation Trust – Fund balance recognition for sidewalk program and recognize additional gas tax revenues
- Unincorporated Services; Drainage Maintenance MSTU; Law Enforcement MSTU; Parks MSTU; SLC Public Transit; Mosquito; Erosion Control Operating – Updates to tax figures based on new values and TRIM Millages and adjustments for COLA
- Fine and Forfeiture - Updates to tax figures based on new values and TRIM Millages, maintenance projects, including Rock Road Jail AHU, reduction in reserves due a further decrease in millage, and a required contract increase
- Tourist Dev. 5th Cent; Tourist Development Trust; Non-Ad Valorem Bonds, Series 2017 – Revised revenue projections for tourist taxes impacting three related funds
- South Hutchinson Erosion MSTU – Updated property tax figures, lowering of the millage rate from .7455 to .6613, and increase in the use of other funds/reserves to implement the beach renourishment project
- Infrastructure Surtax Capital – Increase of \$6 million from an advance from the General Fund in order to expedite the Road Resurfacing Program

**ST. LUCIE COUNTY
FISCAL YEAR 2022
FINAL BUDGET
TABLE OF CONTENTS**

INTRODUCTION

| | |
|--------------------------------------|----|
| User’s Guide ----- | 1 |
| Organization Chart ----- | 4 |
| St. Lucie County Profile ----- | 5 |
| Financial Policies & Procedure ----- | 20 |
| Budget Calendar ----- | 28 |

SUMMARIES/ANALYSIS

| | |
|------------------------------------------------|----|
| Where the Money Comes From ----- | 30 |
| Where the Money Goes ----- | 31 |
| Revenue Summary ----- | 32 |
| Expenditure Summary ----- | 33 |
| Budget Summary ----- | 34 |
| Budget by Department ----- | 37 |
| Property Taxes ----- | 42 |
| Property Taxes by District ----- | 43 |
| Roll-back Millage Rates ----- | 44 |
| Allocation of Property Tax & Assessments ----- | 45 |
| Millage Rates History ----- | 47 |
| Taxable Property Values ----- | 48 |
| Value of One Mill ----- | 49 |
| Ad Valorem Tax Distribution ----- | 50 |
| Major Revenues ----- | 51 |
| Position History Report ----- | 63 |
| Position Changes by Division ----- | 66 |

BUDGET BY FUND

| | |
|------------------------------------------------|----|
| Funds Definitions ----- | 68 |
| Fund Descriptions ----- | 69 |
| Department/Division to Fund Relationship ----- | 75 |
| Fund Expenditure Budget Summary ----- | 77 |
| Revenues & Expenditures – Major Funds ----- | 79 |
| Fund Balances ----- | 81 |
| Fund Balance Projection ----- | 82 |
| Estimated Changes in Fund Balance ----- | 83 |
| Total Budget by Fund Type ----- | 85 |
| Revenues by Source-Expenditures by Function | |
| General Fund ----- | 86 |
| Special Revenue Fund ----- | 87 |
| Debt Service Funds ----- | 88 |
| Capital Funds ----- | 89 |
| Enterprise Funds ----- | 90 |
| Internal Service Funds ----- | 91 |
| Expendable Trust Funds ----- | 92 |

DEPARTMENTAL SUMMARIES

| | |
|-------------------------------------|----|
| Board of County Commissioners ----- | 93 |
|-------------------------------------|----|

| | |
|---------------------------------------|-----|
| County Attorney ----- | 102 |
| County Administration ----- | 110 |
| Information Technology ----- | 124 |
| Human Resources ----- | 130 |
| Management & Budget Office ----- | 139 |
| Air & Seaport ----- | 146 |
| Community Services ----- | 153 |
| Environmental Resources ----- | 163 |
| Extension ----- | 173 |
| Facilities ----- | 180 |
| Libraries ----- | 189 |
| Mosquito Control ----- | 196 |
| Parks & Recreation ----- | 204 |
| Planning & Development Services ----- | 214 |
| Public Safety ----- | 224 |
| Public Utilities ----- | 235 |
| Public Works ----- | 242 |

CONSTITUTIONAL OFFICERS

| | |
|-------------------------------|-----|
| Org Chart ----- | 254 |
| Summaries ----- | 255 |
| Clerk of Court ----- | 257 |
| Property Appraiser ----- | 261 |
| Sheriff ----- | 265 |
| Supervisor of Elections ----- | 269 |
| Tax Collector ----- | 273 |

OUTSIDE AGENCIES

| | |
|-----------------|-----|
| Org Chart ----- | 277 |
| Summaries ----- | 278 |

CAPITAL BUDGET

| | |
|------------------------------------------|-----|
| Five-year Capital Improvement Plan ----- | 296 |
| Projects & Funding Sources ----- | 299 |
| CIP/MIP by Fund ----- | 301 |

DEBT SERVICE

| | |
|------------------------------------|-----|
| Debt Administration Overview ----- | 339 |
| Debt Schedule ----- | 344 |

APPENDICES

| | |
|--------------------------------------------|-----|
| Categories of Revenue & Expenditures ----- | 346 |
| Glossary ----- | 350 |
| Abbreviations/Acronyms ----- | 375 |

INTRODUCTION

USER'S GUIDE

This document is the adopted budget for FY 2021-2022 for the period beginning October 1, 2021 and ending September 30, 2022. The intent of this document is to provide the public with concise and readable information about St. Lucie County. It contains general information, analysis of revenues and expenditures, as well as a budget history.

SUMMARIES/ANALYSIS

This section contains key information from subsequent sections which the Office of Management and Budget (OMB) has extracted and then presented in an understandable format. Staff recommends this section as an excellent starting point for review of the budget because it includes a discussion of the revenue sources. Summaries of the total county budget are available to provide ease in understanding the budget. This section contains charts, graphs and spreadsheets showing the history of property values, tax millage rates, and the resulting revenues. This section also includes a personnel history report that shows the percent (%) change in personnel for each year.

BUDGET BY FUND

This section begins with a listing of the numerous funds that make up the county budget along with fund definitions. This section categorizes each fund by type and briefly describes the sources of revenue and types of expenditures found in each fund. This list is followed by a three-year history of each fund showing the budget versus actual amounts. The history also shows the amount budgeted in the new fiscal year and the percent change from the previous year's budget. A section showing the estimated changes in fund balance is also included. The remaining portion of this section is comprised of charts and graphs of selected funds that reveal the amount of budgeted revenue sources and budgeted expenditures.

DEPARTMENTAL SUMMARIES

This section contains budgetary information as it applies to each department. Each department includes an organizational chart, a three-year budget summary of each division located within the department along with the division mission, function, and goals. The divisions also list key indicators, which are used to measure how well each goal is being accomplished.

CONSTITUTIONAL OFFICERS

This section contains budgetary information as it applies to the Constitutional Officers. Each Constitutional section includes organizational charts, a three-year budget summary, along with the mission, function and goals of the Constitutional Officers.

OUTSIDE AGENCIES SUMMARIES

The information contained in this section includes budgetary information about outside agencies that are Statutorily Mandated or Non-County organizations. Each section includes a three-year summary along with the mission, function, and goals of the Statutorily Mandated and Non County agencies.

CAPITAL BUDGET

The heart of this section is the St. Lucie County Board of County Commissioners Five-Year Capital Improvement Plan. This plan is designed to address the foreseeable capital improvement needs of St. Lucie County. This section also provides information on the planning and approval process involved in the development of the Five-Year Capital Improvement Plan.

The Five-Year Capital Improvement Plan may include capital improvements affecting major infrastructure facilities such as roads, bridges, beach restoration/preservation, environmental lands, drainage and stormwater projects, port and airport facilities, parks and recreational facilities, libraries, general governmental buildings and correctional facilities, utilities and museums.

Each plan identifies the sources of funding and provides a detailed listing of projects and the estimated costs associated with each project.

MAJOR MAINTENANCE PROJECTS

This section also contains information related to maintenance projects that are at a cost of \$25,000 or more. These projects have a major impact to a department's operational budget, but are not capitalized from an accounting perspective related to real property.

Major maintenance projects are updated annually, but are planned for a five-year timeframe. Since these projects have an impact to the department's operational budget, these funds are expected to be spent in the fiscal year that they are budgeted. If the life of the project is expected to go past the current fiscal year, the departments are instructed to request the funds for the project to be carried into the new fiscal year.

DEBT SERVICE

This section contains important information regarding outstanding debt issued by the County or, in the case of Community Development District Bonds and Industrial Revenue Bonds, in which the County has a vested interest. Others were issued after the Board of County Commissioners approved the funding of improvements through debt financing. The Board, on behalf of County utilities or a third party, issued other debts. The Office of Management and Budget carefully monitors the amount of debt the County issues in order to preserve its creditworthiness.

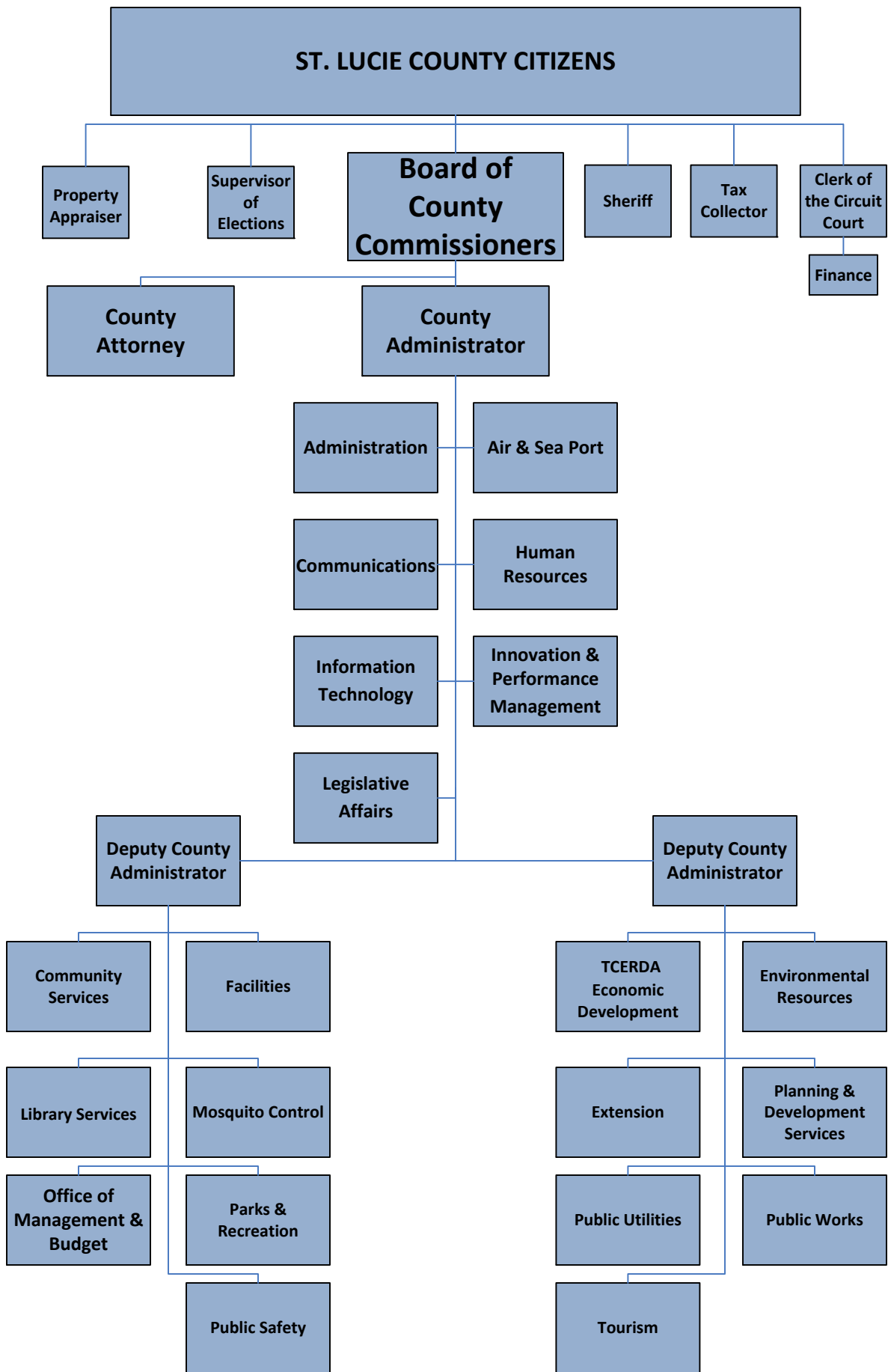
APPENDICES

The Appendices Section includes a glossary for the definitions of terms and a section on acronyms.

For any additional information, contact our office:

ST. LUCIE BOARD OF COUNTY COMMISSIONERS
OFFICE OF MANAGEMENT & BUDGET
2300 Virginia Avenue,
Fort Pierce, FL 34982-5652
Telephone (772) 462-1670 • Fax (772) 462-2117

Or, visit the St. Lucie County website: **www.stlucieco.org**



ST. LUCIE COUNTY TIMELINE

According to historians, it is believed that the name “St. Lucie” was first given to this area by the Spanish, when they began construction of a fort at the Jupiter Inlet in 1565. The garrison (a permanent military installation post) was established on December 13th, in honor of the feast day of the Roman Catholic Saint Lucia. The area now known as the Town of St. Lucie Village has been inhabited for centuries, in part, because of its proximity to the Indian River Inlet, a natural inlet that was eventually closed north of the current Fort Pierce Inlet. Old Spanish maps identify the area between what is now known as Vero Beach to Stuart as “Santa Lucia”, which is where a Spanish colony was established circa 1567.

In 1763, France, Britain, and Spain signed the Treaty of Paris at the end of the French and Indian War. As part of the treaty, France gave up almost all of its land in North America and Spain gave up Florida. During the French and Indian War, Britain had captured Havana, Spain’s busiest port. In exchange for Havana, the Spanish traded Florida to Britain, which in turn, Britain then divided Florida into two territories: East Florida and West Florida.’ Also known as the Floridas, the area known as East Florida consisted of entire peninsula and were bordered on the west by the Apalachicola River. The area known as West Florida, consisted of the land between the Mississippi River to the Apalachicola River, which includes parts of modern-day Alabama, Mississippi, and Louisiana.

The modern-day Saint Lucie County was known as East Florida in 1810, and then in 1819, the Spanish lost their settlements when the United States effectively took control of East Florida. During 1821, the area was combined with other lands and renamed St. Johns County. In 1832, the U.S. territory of Florida was created by Congress, and during the Second Seminole War (1835-1842), the U.S. Army began setting up military posts throughout the state. In 1837, Col. Benjamin K. Pierce (brother to the future 14th President of the United States) sailed down the Indian River from St. Augustine. A year later, he built a fort out of palmetto trees near an Ais Indian mound, on what is now known as Old Fort Park on Indian River Drive, in Fort Pierce.

In 1840, St. Johns County was split into several counties, causing the St. Lucie area to become part of the newly formed Mosquito County. The Armed Occupation Act of 1842 provided for the settlement of the unsettled part of east Florida. In 1844, segments of Mosquito County were split off. One area became St. Lucia County and the other became Brevard County. On March 3, 1845, the territory of Florida became the 27th state of the United States of America. And, on January 6, 1855, St. Lucia County was renamed St. Lucie County.

On July 1, 1905, the County’s boundaries changed again, with St. Lucie County acquiring the southern part of Brevard County, which included the City of Fort Pierce. This newly created St. Lucie County included sections of modern-day Indian River, Okeechobee, and northern Martin counties. However, there are some historians who believe the county was established on May 24, 1905, but the event was not celebrated until July 1st.

GENERAL INFORMATION

St. Lucie County is approximately 600 square miles with a diverse population that includes two cities and one village: Fort Pierce, Port St. Lucie and St. Lucie Village. With 21 miles of unspoiled beaches, charming neighborhoods, progressive businesses and friendly people, St. Lucie County is truly the crown jewel of the Treasure Coast.

St. Lucie County is located on the eastern edge of the south-central coast of Florida in the heart of the Treasure Coast region. It is bounded on the north by Indian River County, the west by Okeechobee County, the south by Martin County and the east by the beautiful Atlantic Ocean. According to the U.S. Census Bureau, the County has a total area of 688 square miles (1,782 km²), of which, 572 square miles (1,483 km²) of it is land and 116 square miles (299 km²) of water that merges with the Atlantic Ocean. The total area is 16.80% water. Between two cities and their major tourist attractions, the City of Fort Pierce is located approximately 60 miles north of West Palm Beach, and 100 miles southeast of the City of Orlando.

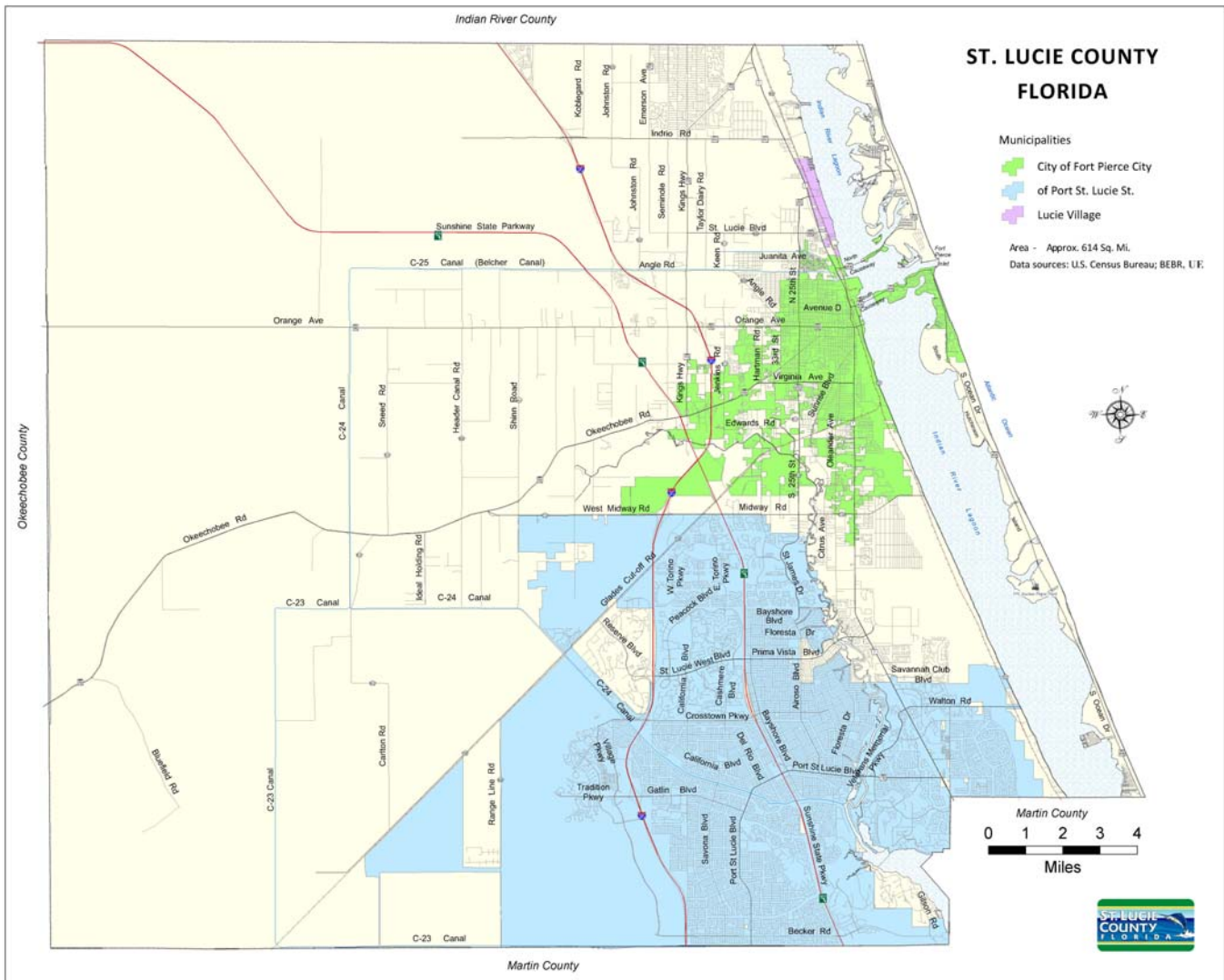
St. Lucie County unique location provides easy access to the I-95, the Florida Turnpike, US 1 and State Road 70. In close proximity to each other are the Treasure Coast International Airport and Business Park, the Port of Fort Pierce, and the Florida East Coast Railway system. This provides for easy access to County amenities as well as commercial opportunities.

The County is also the home of two prestigious research facilities: Florida Atlantic University Harbor Branch Oceanographic Institute and the Smithsonian Marine Station, Fort Pierce. Additionally, The University of Florida has established an agricultural research center in the County, and the United States Department of Agriculture has selected St. Lucie County as a location for a research facility.

First Data Field is the site of many public events and includes a modern baseball stadium and practice fields that serve as the spring training home of the New York Mets baseball team. It is also home of the St. Lucie Mets, a minor league affiliate of the New York Mets and serves and the rehabilitation facility for professional baseball players.

Sources: Enterprise Florida (<https://www.enterpriseflorida.com/data-center/>)
National Association of Counties (<http://cic.naco.org/>)

MAP OF ST. LUCIE COUNTY'S MUNICIPALITIES



INCORPORATED MUNICIPALITIES

St. Lucie County consists of three municipalities: the City of Fort Pierce (which is also the location of the County Seat), the City of Port St. Lucie, and St. Lucie Village.

Fort Pierce

Fort Pierce covers 21 square miles and serves as the county seat. The city's early economies were water transportation and fishing, along with the production of pineapple (a crop that was eventually replaced with citrus). Fort Pierce remains the commercial center of St. Lucie County, although it is smaller in population and land area than Port St. Lucie. The City of Fort Pierce is governed by a five-member city commission and employs a professional manager for the management of daily activities.

Port St. Lucie

The City of Port St. Lucie is the largest city both geographically and in terms of population in St. Lucie County. It covers 120 square miles. It was incorporated in 1961 as a residential community and was originally developed in large measure as a retirement community by the GDC. Years later a population boom followed, with the city's population more than tripling between 1980 and 1990. The city has

transitioned from a residential bedroom community and has been called one of fastest growing cities in Florida. The City of Port St. Lucie is governed by a five-member city council, and also employs a professional manager for the management of daily activities.

Town of St. Lucie Village

The Village has 36 historic structures listed on the National Register of Historic Places and is a place where generations of some families have resided for a century or more. The roads remain narrow from the days when horse-and-buggy was the mode of transportation. Some of the Village's early economies were the production of pineapples and fishing the Indian River Lagoon for green turtles, oysters, large snook, goliath grouper, redfish, sawfish, mullet, and other various types of native fish.

The Town of St. Lucie Village is a small enclave covering 1.5 square miles of territory in North St. Lucie County, located on the west side of the Indian River Lagoon. The village is about 4 miles north of Fort Pierce and 11 miles south of Vero Beach and was incorporated in 1961. The village is governed by a five-member Board of Aldermen, and the mayor serves as the chief executive officer of the Town.

Sources:

St. Lucie County website (<http://www.stlucieco.gov/media/history.htm>)

Florida Counties Map (http://www.floridacountiesmap.com/st_lucie_county.shtml)

St. Lucie County Historical Society (<http://www.stluciehistoricalsociety.org/>)

St. Lucie County Historical Society (<http://www.rootsweb.ancestry.com/~flstluci/slchistory.htm>)

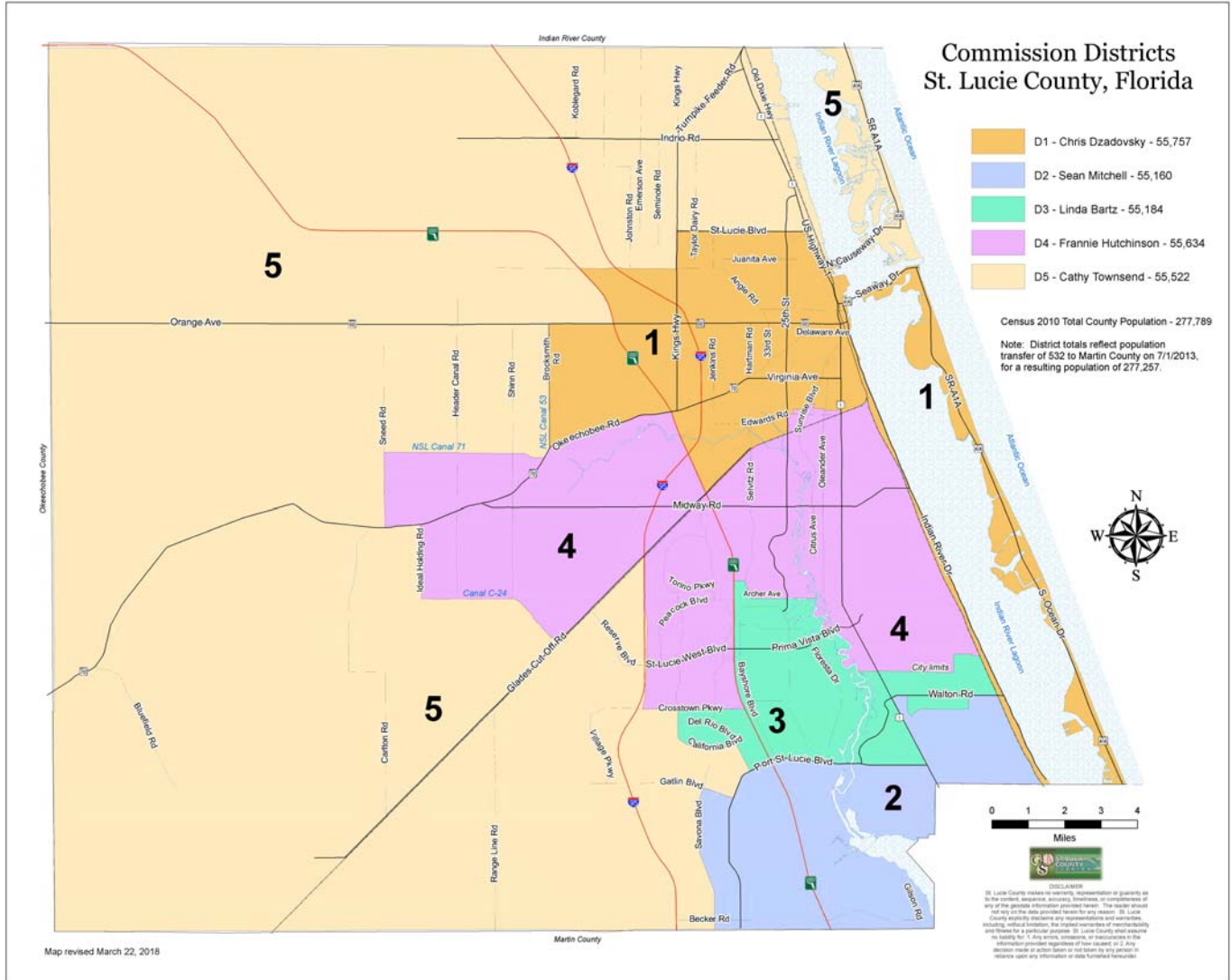
Wikipedia (http://en.wikipedia.org/wiki/St._Lucie,_Florida)

Florida Commission on Ethics (<http://www.ethics.state.fl.us/opinions/94/CEO%2094-008.htm>)

Indian River Magazine (http://indianrivermag.com/LIVE/index.php?module=pagemaster&PAGE_user_op=view_page&PAGE_id=174)

St. Johns River Water Management District and the Indian River Lagoon National Estuary Program: Indian River Lagoon: An Introduction to a Natural Treasure (http://sjr.state.fl.us/itsyourlagoon/pdfs/IRL_Natural_Treasure_book.pdf)

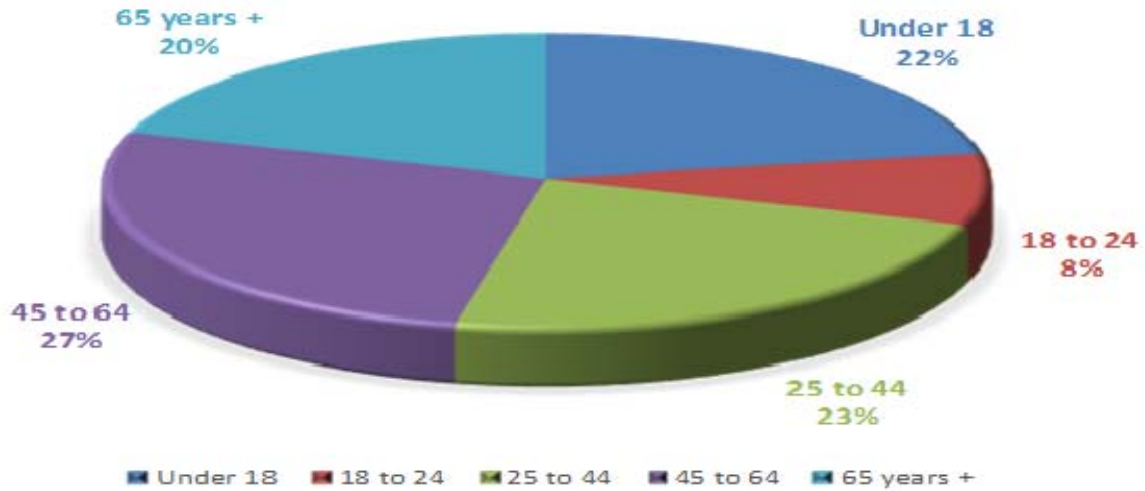
MAP OF ST. LUCIE COUNTY COMMISSION DISTRICTS



GOVERNMENT

St. Lucie County is a non-charter county governed by a Board of County Commissioners consisting of five-members. The commissioners are elected at large to serve a period of four years. Elections are staggered to provide continuity between boards. A professional administrator, who is appointed by the Board of County Commissioners, manages the County on a daily basis.

AGE OF POPULATION



Source: United States Department of Commerce – U.S. Census Bureau – State and County Quick Facts
<https://data.census.gov/cedsci/table?q=United%20States&t=Age%20and%20Sex&g=0500000US12111&tid=ACSTIY2019.S0101>

EMPLOYMENT

Services, tourism, education and health, retail trade, and light manufacturing are the principal industries currently within the County.

The Major Industry Areas of Employment in St. Lucie County are:

St. Lucie County

| Industry Descriptions | 2017 | | 2018 | | 2019 | | 2017 vs. 2019 | 2017 vs. 2019 |
|------------------------------------------|-------------|---------------|-------------|---------------|-------------|---------------|--------------------|--------------------|
| | Labor Force | % Labor Force | Labor Force | % Labor Force | Labor Force | % Labor Force | # Change in Growth | % Change in Growth |
| Agriculture, natural resources, & mining | 3,038 | 2.62% | 2,910 | 2.36% | 2,786 | 2.17% | -252 | -8.29% |
| Construction | 7,572 | 6.52% | 8,241 | 6.68% | 8,844 | 6.88% | 1272 | 16.80% |
| Education and health services | 17,266 | 14.88% | 17,892 | 14.50% | 18,703 | 14.54% | 1437 | 8.32% |
| Financial activities | 11,279 | 9.72% | 12,010 | 9.73% | 13,082 | 10.17% | 1803 | 15.99% |
| Government | 14,169 | 12.21% | 14,428 | 11.69% | 14,479 | 11.26% | 310 | 2.19% |
| Information | 913 | 0.79% | 1,019 | 0.83% | 1,066 | 0.83% | 153 | 16.76% |
| Leisure and hospitality | 11,172 | 9.63% | 12,163 | 9.86% | 12,808 | 9.96% | 1636 | 14.64% |
| Manufacturing | 4,008 | 3.45% | 4,217 | 3.42% | 4,480 | 3.48% | 472 | 11.78% |
| Other Services | 9,489 | 8.18% | 10,121 | 8.20% | 10,341 | 8.04% | 852 | 8.98% |
| Professional and business services | 6,990 | 6.02% | 7,145 | 5.79% | 7,520 | 5.85% | 530 | 7.58% |
| Retail trade | 13,740 | 11.84% | 14,216 | 11.52% | 14,351 | 11.16% | 611 | 4.45% |
| Trade, transportation, and utilities* | 13,037 | 11.23% | 15,645 | 12.68% | 16,812 | 13.07% | 3775 | 28.96% |
| Wholesale trade | 3,392 | 2.92% | 3,395 | 2.75% | 3,359 | 2.61% | -33 | -0.97% |

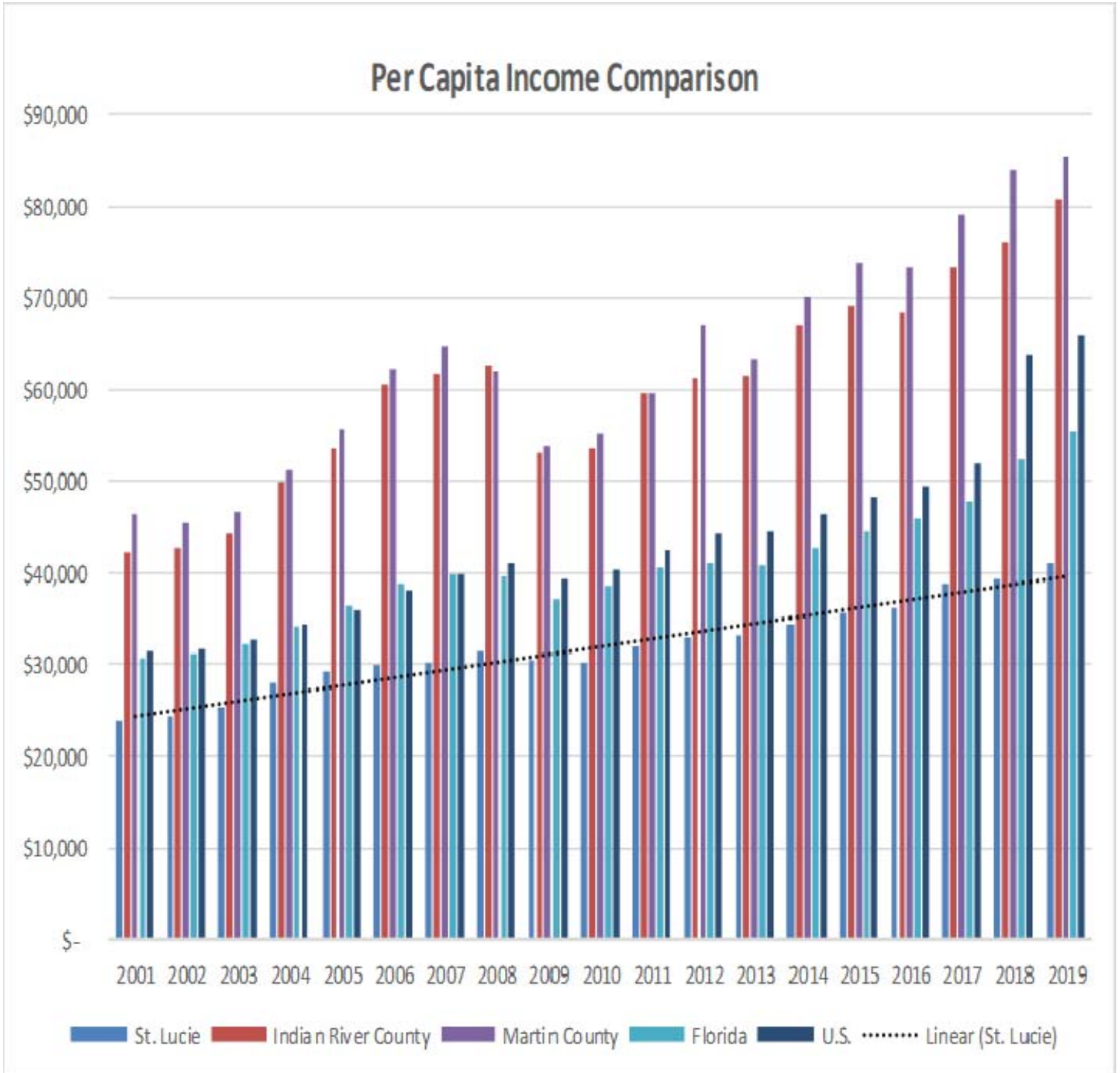
Not shown to avoid disclosure of confidential information; estimates are included in higher-level totals.

Source: US Department of Commerce - Bureau of Economic Analysis - Total Full-Time and Part-Time Employment by NAICS Industry
<http://www.bea.gov/iTable/iTable.cfm?ReqID=70&step=1>

The following graph illustrates the per capita income for St. Lucie County. Indian River County is directly north of St Lucie County with Martin County directly to the South. The State of Florida and United States are also shown on the chart below with a “linear” line comparing St. Lucie County to all.

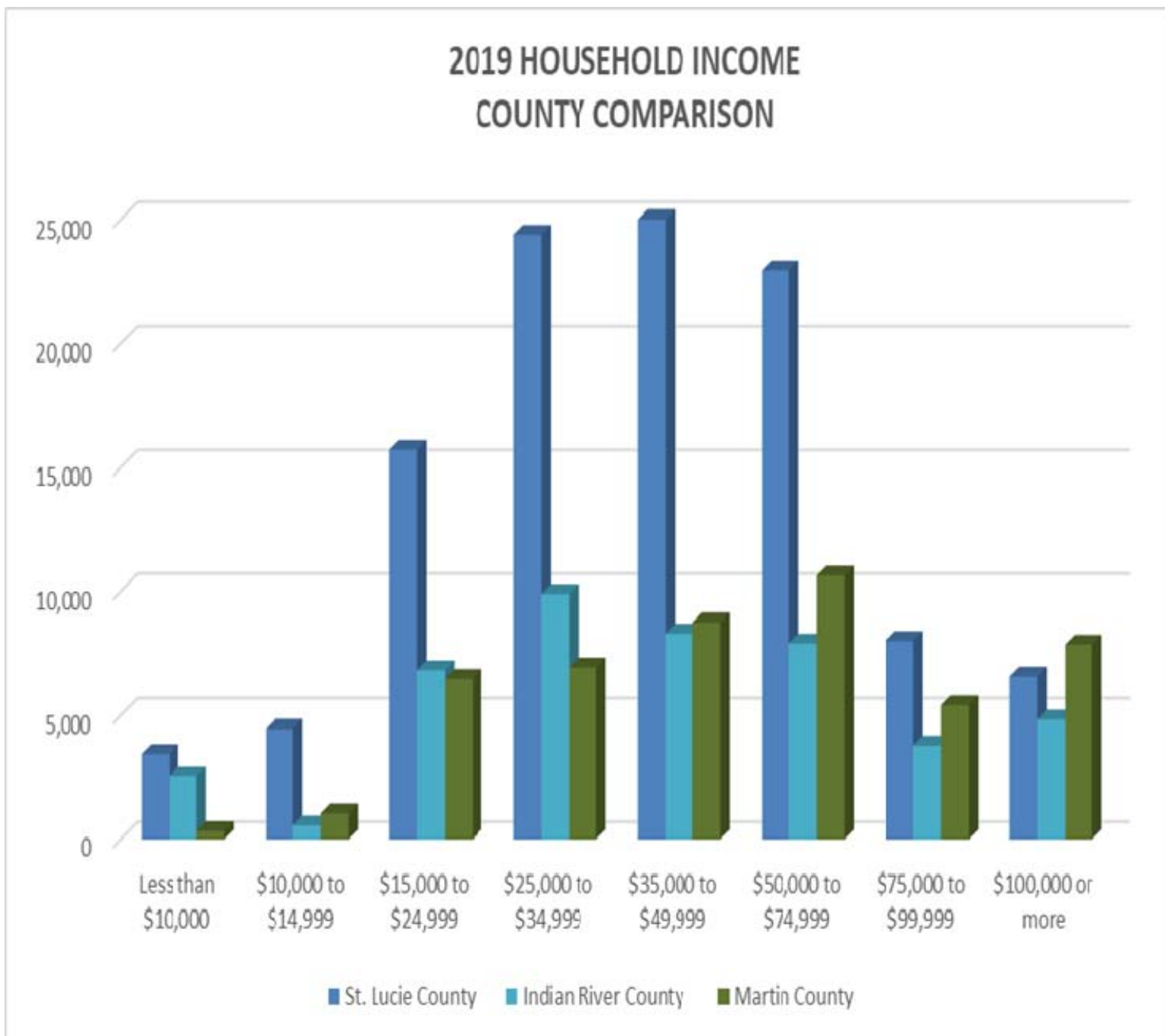
FINANCIAL HEALTH

The Per Capita Personal Income from 2001 to 2019:



Sources: Bureau of Economic Analysis <https://apps.bea.gov/iTable/iTable.cfm?reqid=70&step=1&acrdn=6>
 1. Select Personal Income, Population, Per Capita Personal Income 2. Select County 3. Select State 4. Select County

The following graph illustrates a comparison of household income for St. Lucie County, Indian River County, and Martin County.



https://data.census.gov/cedsci/table?q=St.%20Lucie%20County,%20Florida%20Income%20and%20Poverty&g=040000US12_0500000US12061,12085&tid=ACSST1Y2019.S2001&moe=false&hidePreview=true

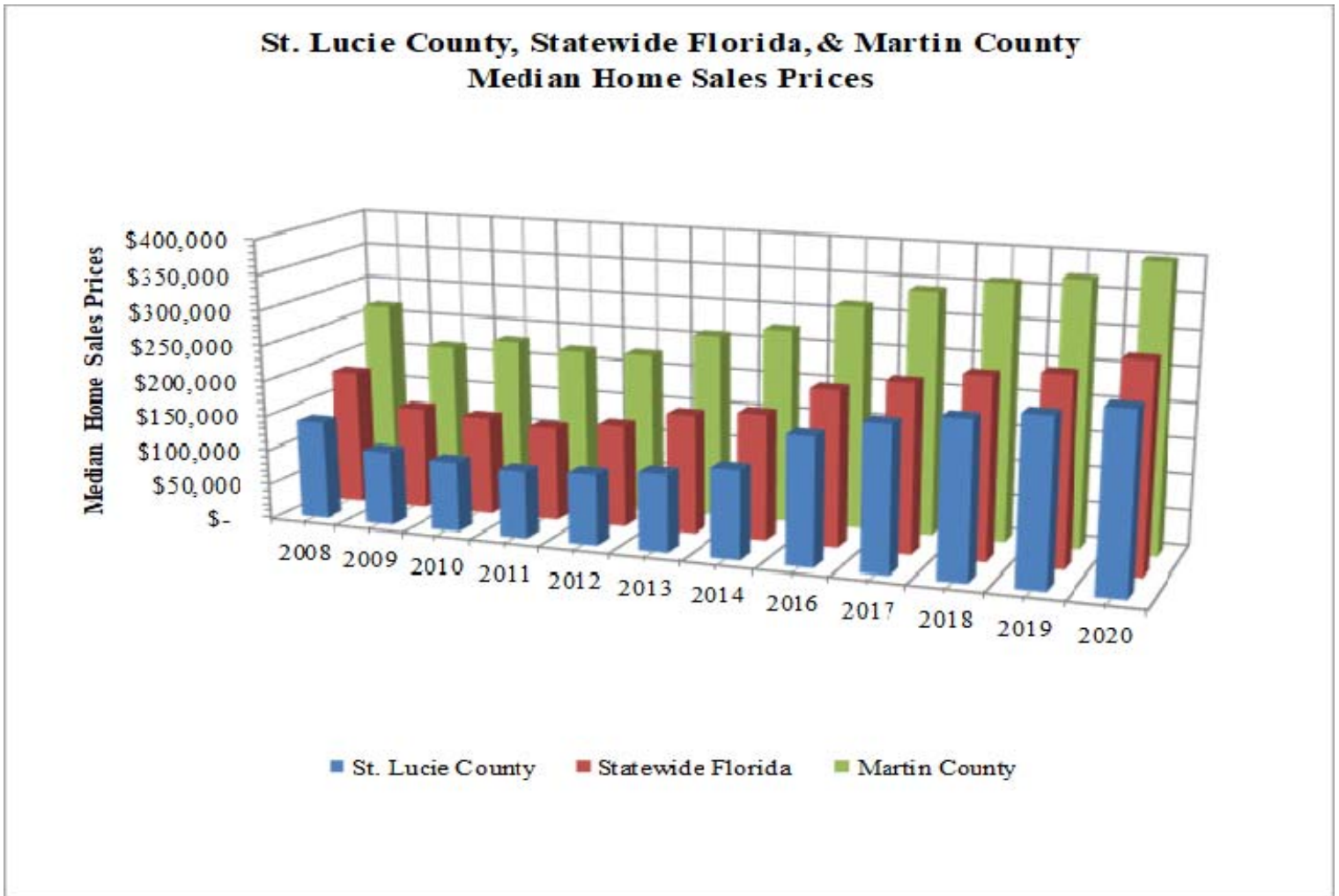
HOUSING

Residential Housing Trends in St. Lucie County:

| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|--------------------------|------------|------------|------------|------------|------------|------------|
| Average Sale Price | \$ 172,272 | \$ 199,603 | \$ 220,836 | \$ 226,955 | \$ 246,017 | \$ 268,509 |
| # Homes on the Market | 1,625 | 1,732 | 1,585 | 1,748 | 1,738 | 932 |
| # Homes Sold | 5,404 | 5,315 | 5,545 | 5,517 | 5,886 | 6,372 |
| Average # Days on Market | 84 | 87 | 84 | 79 | 90 | 79 |

Sources: <https://www.gabesanders.com/saint-lucie-county-real-estate-statistics>

The Median Home Sales for St. Lucie County, Florida, and Martin County:



Sources: Florida Realtors <https://www.gabesanders.com/saint-lucie-county-real-estate-statistics>

EDUCATION

There are more than 37,600 students in [St. Lucie County's public schools](#). The countywide public school system is governed by a School Board of five members, each elected for a four-year term. The school system is comprised of: 19 elementary schools (grades K-5); 12 schools that combine grades K-8; three middle schools (grades 6-8); 4 middle/high schools (grades 6-12); one middle/high school (grades 7-12); one lower high school (grades 9-10); six high schools (grades 9-12); and 5 complete schools (grades K-12). Of the total 50 public schools in St. Lucie County, there are five Charter Schools; six Alternative Schools, two Virtual Schools, one Special Education School; and six Magnet Schools.

Additionally, St. Lucie County also has following independent private schools: two for PreK–K; one elementary school (grades PreK-6); one elementary school (grades K-7); three elementary schools (grades K-8); one middle/high school (grades 6-12); two high schools (grades 9-12); one elementary/middle/high school (grades 1-11); one elementary/middle/high school (grades 1-12); and 10 complete schools (grades K-12). Of the 22 private schools in St. Lucie County, there are 17 schools that are religious, including one all-boys military school; two non-sectarian schools; one special education school; and two Montessori schools.

More than 85 percent of our residents are high school graduates, while nearly 20 percent have a bachelor's degree or higher. Higher educational resources within the County include: Indian River State College (IRSC) (formally Indian River Community College), Keiser University, and the extension campuses of Florida Atlantic University, University of Florida, Nova Southeastern University, Strayer University, University of Florida, Institute of Food and Agriculture Sciences – Indian River Research and Education Center, and the Florida State University College of Medicine. These prestigious schools enable an individual to obtain two and four-year degrees without having to leave the area.

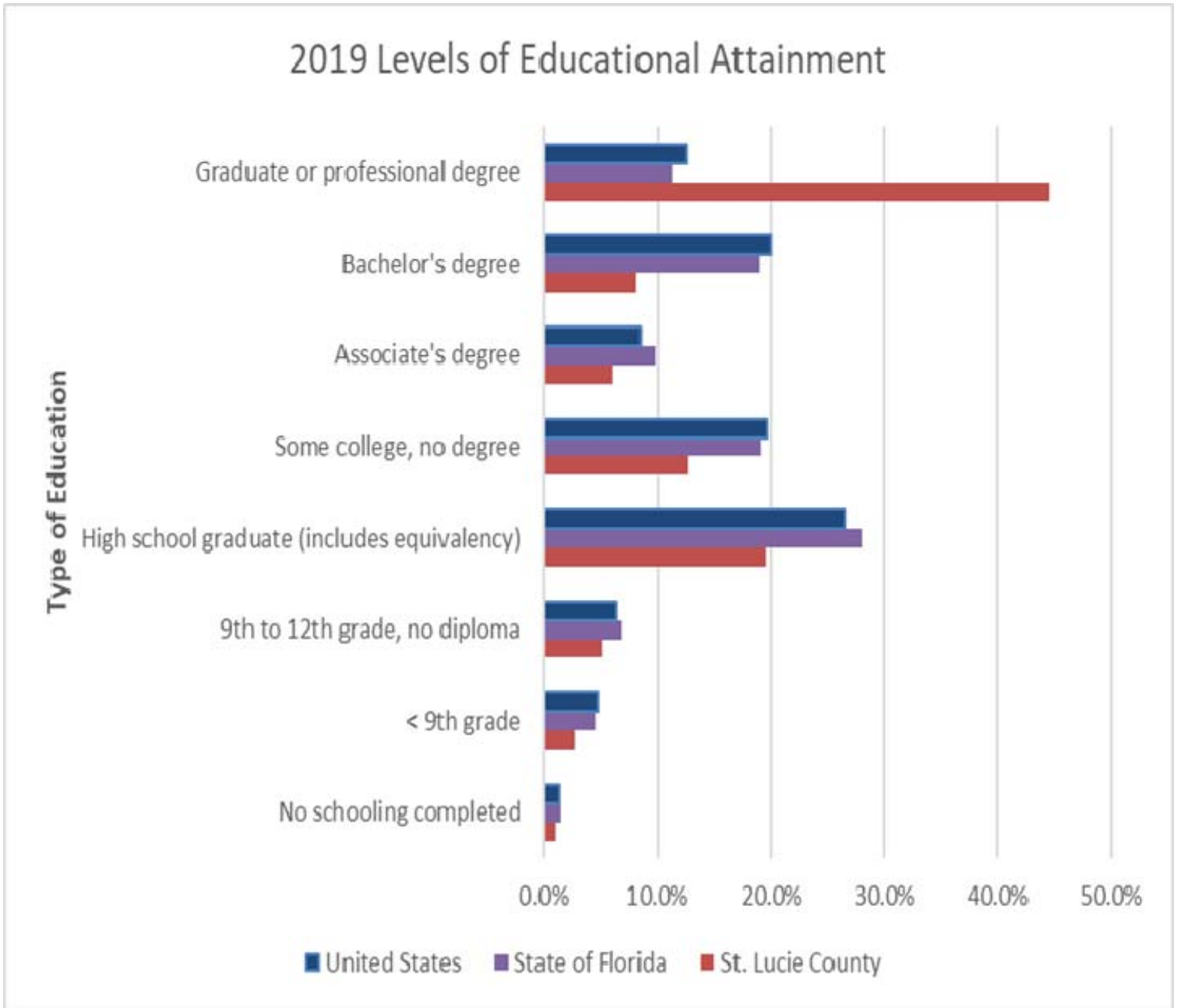
There are also vocational training schools, such as Fortis and CareerSource Research Coast, which offer individuals various program and degree choices, vocational training, high school and GED assistance services, and work-related training and placement opportunities.

In addition to the public education system, there are a number of research facilities located in St. Lucie County, including [FAU's Harbor Branch Oceanographic Institution](#), [UF/IFAS Indian River Research and Education Center](#), [USDA Horticultural Research Laboratory](#), [The Smithsonian Marine Station at Fort Pierce](#) and more.



Sources: Economic Development Council of St. Lucie County (http://youredc.com/regional_data/education)

Educational Attainment Rates in St. Lucie County, State of Florida, and United States



Sources: US Census Bureau - Educational Attainment - Population 25 Years and Over - 2019 American Community Survey 1-Year Estimates
https://data.census.gov/cedsci/table?q=education&t=Educational%20Attainment&g=0100000US_0400000US12_0500000US12111&tid=ACST1Y2019.S1501&moe=false&hidePreview=true

QUALITY OF LIFE:

Points of Interest:

- Club Med Sandpiper, Port St. Lucie
- Florida Power & Light's Energy Encounter, Hutchinson Island
- Fort Pierce City Marina, Fort. Pierce
- Hallstrom Planetarium, Fort Pierce
- Harbor Branch Oceanographic Institution, Fort Pierce
- Harbortown Marina, Fort Pierce
- Heathcote Botanical Gardens, Fort Pierce
- Highwaymen Heritage Trail, Fort Pierce
- Indian Hills Recreation Center, Fort Pierce
- Manatee Observation & Education Center, Fort Pierce
- McCarty Ranch, Port St. Lucie
- National Navy UDT-SEAL Museum, Fort Pierce
- Nature Preserves, Fort Pierce & Port St. Lucie
- Oxbow Eco-Center
- Ocean Discovery Center, Florida Atlantic University
- Port St. Lucie Botanical Gardens, Port St. Lucie
- P.P. Cobb Building, Fort Pierce
- Seven Gables House Visitor Information Center, Fort Pierce
- St. Lucie County Aquarium, Fort Pierce
- St. Lucie County Regional History Center, Fort Pierce
- First Data Field Sports Complex, Port St. Lucie
- Wildlife Eco Tours, Fort Pierce & Port St. Lucie
- Zora Neale Hurston Dust Tracks Heritage Trail, Fort Pierce

Recreational Opportunities:

- 21 miles of beaches
- 19 Beach Access Sites
- Freshwater and Saltwater Fishing
- Diving and snorkeling at Natural & Artificial Reefs
- Boating, Kayaking, Stand Up Paddle Boarding, Surfing and other Water Recreation
- Horseback Riding at Frederick Douglass Beach & at designated Nature Preserve Trails
- Tennis Courts
- 2 Bowling Alleys
- 3 State Parks
- 10,000 acres of preserves
- 42 miles of hiking trails
- 3 County Pools open during the summer
- 38 Parks
- 23 Ballfields
- 7 County Libraries
- 6 Dog Parks and 1 Beach Dog Park
- 1 Skate Park



Golf Courses:

- Ballantrae, Port St. Lucie
- Club Med Sandpiper, Port St. Lucie
- Fairwinds, Fort Pierce
- Gator Trace, Fort Pierce
- Indian Hills, Fort Pierce
- Island Pines, Fort Pierce
- Meadowood, Fort Pierce
- PGA Golf Club, Dye Course, Port St. Lucie
- PGA Golf Club, Ryder Course, Port St. Lucie
- PGA Golf Club, Wanamaker Course, Port St. Lucie
- St Lucie Trail, Port St. Lucie
- St. James, Port St. Lucie
- The Saints, Port St. Lucie



Cultural Events / Festivals:

Year round:

- Events at St. Lucie County Fairgrounds, Event & Equestrian Center, Fort Pierce
- Havert L. Fenn Center, Fort Pierce
- Port St. Lucie Civic Center, Port St. Lucie
- Food Truck Frenzy at Tradition Square, Port St. Lucie, 1st & 3rd Friday each month
- Art Walk in Historic Downtown Fort Pierce, 2nd Wednesday each month
- Friday Fest, Fort Pierce City Marina Square, 1st Friday each month
- Wednesday Night Jazz Jam, Port St. Lucie Botanical Gardens, every other Wednesday

January

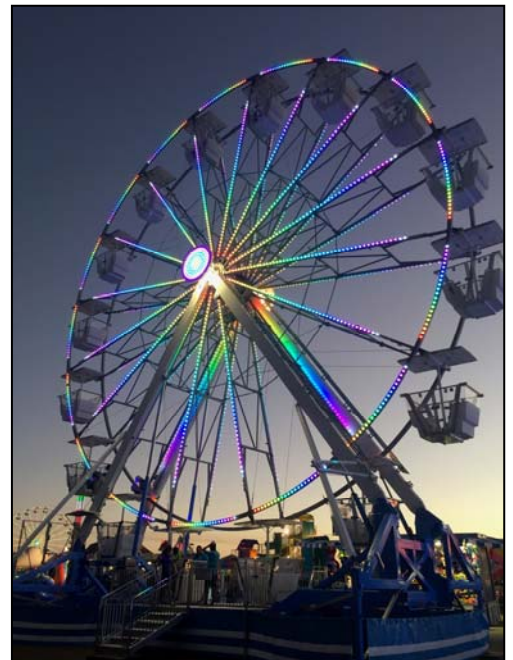
- Italian Festival, Tradition Square and the Port St. Lucie Civic Center, Port St. Lucie
- Pelican Yacht Club Billfish Tournament, Fort Pierce
- Professional Bull Riding Event, St. Lucie Fairgrounds, Fort Pierce

February

- Botanica Garden Festival, Port St. Lucie Botanical Gardens
- Party in the Park, Fort Pierce
- Greek Festivals, Port St. Lucie and Fort Pierce
- Highwaymen Festival, Fort Pierce
- St. Lucie County Fair, St. Lucie Fairgrounds, Fort Pierce
- New York Mets Spring Training, Port St. Lucie

March

- Taste of Seafood & Sandy Shoes Festival, Fort Pierce
- St. Patrick's Day Parade and Festival, Port St. Lucie
- Taste of St. Lucie, various locations in Port St. Lucie
- Heathcote Botanical Gardens' Bonsai Ball, Fort Pierce
- Cracker Trail Ride, Fort Pierce
- FIHA Pow Wow, Fort Pierce
- New York Mets Spring Training, Port St. Lucie



April

- Port St Lucie Anglers Kid’s Fishing Tournament, Port St. Lucie
- Hooked on Music Festival, Fort Pierce
- South Florida Wingfest, Port St. Lucie
- Adams Ranch Rodeo, Fort Pierce
- Oyster & Seafood Festival, Fort Pierce
- New York Mets Spring Training, Port St. Lucie
- Plants in the Park, Fort Pierce
- Oxbow’s Earth Day Festival, Port St. Lucie



May

- Celebrate Cinco de Mayo, Fort Pierce
- Fishing Frenzy, Fort Pierce
- Waterfest, Fort Pierce



June

- St. Lucie Mets, Port St. Lucie

July

- Freedom Fest, Port St. Lucie
- Stars Over St. Lucie, Fort Pierce
- Chili Cook Off, Fort Pierce
- Turtle Walks, Hutchinson Island
- St. Lucie Mets, Port St. Lucie



August

- Turtle Walks, Hutchinson Island

September

- Indian River Lagoon Science Festival, Fort Pierce
- St. Lucie Mets, Port St. Lucie



October

- Oktoberfest, Port St. Lucie
- Ghost of Fort Pierce Past Historic Walking Tours, Downtown Fort Pierce
- BOOtanical Halloween Party, Port St. Lucie

November

- National Navy SEAL Museum’s Annual Muster Event, Fort Pierce
- Treasure Coast Beer Fest, Port St. Lucie



December

- Heathcote’s Garden of Lights, Fort Pierce
- Christmas Boat Parade, Fort Pierce
- Sights & Sounds Festival & Parade, Fort Pierce
- Christmas Parade, Port St. Lucie Civic Center, Port St. Lucie
- Raid on Fort Pierce Civil War Reenactment, Fort Pierce

Galleries:

- A.E. “Bean” Backus Museum & Gallery, Fort Pierce
- Indian River State College’s Art Gallery, Fort Pierce
- Port St. Lucie Civic Center Art Gallery, Port St. Lucie

Theater Companies:

- McAlpin Fine Arts Center, Indian River State College, Fort Pierce
- Pineapple Playhouse, Fort Pierce
- Sunrise Theater & Black Box Theatre, Fort Pierce

Symphony Orchestras:

- Fort Pierce Jazz Society
- Treasure Coast Symphony at Indiana River State College McAlpin Fine Arts Center, Fort Pierce



Medical Services:

- Lawnwood Regional Medical Center & Heart Institute, Port St. Lucie
- Martin Health Systems, various locations throughout Port St. Lucie
- Port St. Lucie (formally Savannas) Hospital, Port St. Lucie
- St. Lucie Medical Center, Port St. Lucie
- Tradition Medical Center, Port St. Lucie

For more information, visit <http://www.visitstluciefla.com/>.

Sources: St. Lucie County Tourism (<http://www.stlucieco.gov/departments-services/a-z/administration/tourism>)

Economic Development Council of St. Lucie County (http://youredec.com/regional_data/things_to_do)

St. Lucie County website (<http://www.stlucieco.gov/parks/index.htm>)

Wikipedia (http://en.wikipedia.org/wiki/St._Lucie_County)

FINANCIAL POLICIES AND PROCEDURES

FISCAL POLICY STATEMENT

St. Lucie County has an important responsibility to its citizens to correctly account for public funds, to manage county finances wisely and to plan for adequate funding of services desired by the public. St. Lucie County needs to ensure that it is capable of adequately funding and providing local government services needed by the community.

Sound fiscal policies that are realistic and consistent provide useful guidance for the long-term programming of services and facilities. They also provide a set of assumptions under which budget and tax decisions should be made. While established for the best management of government resources, generally accepted fiscal policy also helps set the parameters for government's role in the broader economy of the community. The following fiscal policies set a framework to guide the operations of the County.

FINANCIAL STRUCTURE

All operations of St. Lucie County are accounted for by the use of fund accounting, in order to provide proper accountability for the different kinds of resources. Various funds have been established to track transactions. Funds with similar objectives, activities and legal restrictions are placed in one the following three groups:

Governmental Funds - These funds account for general governmental functions, such as the court system and law enforcement. They use a spending measurement focus; which means that only current assets and liabilities are generally included on the fund types' balance sheets, and the difference between these assets and liabilities is classified as fund balance. Governmental Funds types are classified into four generic fund types as follow:

- X **General Fund** is used to account for all financial resources except those required to be accounted for in a specific fund. Most countywide activities are accounted for in this fund.
- X **Special Revenue Funds** account for proceeds of specific revenue sources that legally restricted to expenditures for specified purposes.
- X **Debt Service Funds** are used to account for the accumulation of resources for and the payment of general long-term debt principal, interest and other costs associated with long-term debt.
- X **Capital Project Funds** are used to account for the purchase or construction of major capital facilities, such as buildings, infrastructure and lands.

Proprietary Funds - These funds are used to account for governments' ongoing activities that are similar to those of private enterprise. They are accounted for on a cost of service basis. There are two types of Proprietary Funds:

- X **Enterprise Funds** are used to account for the provision of public services that are similar to services provided by business enterprises. Operating costs of such funds are paid from user

charges or other non-governmental revenue.

- X **Internal Service Funds** is the financing of goods or services provided by one department to other departments within the same government on a cost reimbursement basis.

Fiduciary Funds - These funds account for assets belonging to others, held by a government in a trustee capacity or as an agent. Agency and expendable trust funds are accounted for like governmental funds. Non-expendable trusts are accounted for in the same manner as proprietary funds. Fiduciary Funds consists of two groups:

- X **Expendable Trust Funds** account for assets held by the County in trust for administration and disbursement for specific purposes.

- X **Agency Funds** account for assets belonging to others, which are held pending disposition.

BUDGETARY BASIS

Modified Accrual Basis for Governmental Funds - All Governmental Funds (General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds), Expendable Trust Funds and Agency Funds are maintained on the modified accrual basis of accounting. Modified accrual is essentially accrual accounting, modified to recognize the governmental environment and unique accounting measurement objectives. Revenues are generally recognized during the fiscal year when they are quantifiable, measurable and there is a reasonable expectation that they will be collected during that period. In most cases, expenditures are recorded when the good or service is actually delivered, regardless of when the funds are disbursed. As a budgetary control measure, the funds are encumbered or "reserved" when the good or service is ordered.

Accrual Basis for Proprietary Funds- Proprietary Funds include the Internal Service Funds and the Enterprise Funds. Under the Accrual basis, revenues are budgeted based on the measurable amount expected to be "earned" during the fiscal year. Expenditure estimates are developed for all expenses anticipated to be "incurred" during the fiscal year. Revenue is recognized when earned and expenditures are recognized when incurred. Transactions are recorded when they occur - regardless of when cash is received or disbursed. This is essentially the same method used in the private sector; however, there are a few differences:

1. Capital expenditures and debt principal are budgeted as appropriations
2. Compensated absence accruals are not budgeted

Fund Balance - Fund balance is the result of the previous fiscal year's beginning cash balance plus revenues received minus actual expenditures. It includes unallocated resources that may be used to fund new projects/programs as well as unspent allocated funds, which will be carried forward to fund those existing projects/programs. Fund balance is adjusted for inventory and other non-cash assets and liabilities.

Depreciation - For budget purposes, depreciation is recognized in a designated reserve only to the extent that it is funded.

GRANTS BUDGETING

Grants are funds awarded to St. Lucie County by the federal government, state agencies, or other organizations to finance projects such as capital improvement, cultural and educational activities, environmental projects, economic development, planning and research, etc. Grant revenues are received into governmental or proprietary funds related to the project. Each grant is individually budgeted as a sub-fund subordinate to its hierarchy governmental or proprietary fund. Transfers of grant local matches, interest monies and residual cash between a grant and its hierarchy fund are permitted without Board approval.

CAPITAL BUDGETING

St. Lucie County maintains a Capital Improvements Plan (CIP), which covers a five-year period and is updated annually. The Office of Management and Budget determines the amount of funds available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. A separate section of this document is designated for the CIP projects detail. Projects in the CIP this fiscal year are funded; however out years are estimated needs and may exceed future available revenues.

The capitalization threshold is \$25,000 for buildings or infrastructure with a life span of more than five years. Budgets for buildings and infrastructure under \$25,000 are reflected in the County's operating budget instead of the Capital Improvement Program.

GENERAL BUDGET POLICY

1. The operating budget authorizing expenditure of County money will be adopted annually by the Board at the fund level.
2. The budget shall reflect the estimated beginning balances of all funds and all planned revenues or receipts for each fund for which the County must maintain accounts. Once the prior year's books are closed, staff may prepare a Budget Resolution to adjust the beginning balances from the estimated to the actual. Budget staff may also adjust the budget in the capital improvement program to reflect the prior year's ending balance.
3. No monies shall be expended or disbursed from accounts of the Board of County Commissioners except pursuant to authorization reflected in the adopted budget. The Clerk of Courts shall advise the Board of any exceptions to this policy required by law or generally accepted accounting practice.
4. Florida law states that a county must have a balanced budget. Therefore, the budgeted expenditures and reserves of each fund (including reserves for contingencies, cash flow and all other purposes) will equal the sum of projected fund balance at the beginning of the fiscal year and all revenues and receipts, which reasonably can be expected to be received during the fiscal year. There are many times during the fiscal year when the budget needs to be amended to account for unanticipated revenues such as new grant funds, loan or insurance proceeds, and unanticipated budget needs. Balanced budget amendments to the County budget are prepared in conjunction with the requesting department, reviewed by OMB and County Administration, included in an amended budget resolution, and presented to the Board of County Commissioners by the OMB for approval on a monthly basis in compliance with Florida law.

5. Reserves:

- a. A reserve for contingency may be budgeted in each of the funds. At the Board's discretion, these funds may be allocated as needed during the year to fund unexpected operations or events.
- b. In line with GFOA guidelines, an allocation \$16.5 million and would be used for storm events and emergencies/issues that are not anticipated in normal budget development.
- c. One year of budget stabilization, which if we take our most critical year in 2010, equals \$14 million.
- d. An allocation of \$6 million in a transportation infrastructure reserve as our current repaving cycle is not sustainable.
- e. When these reserves are utilized, full funding may not be available in the following years. These reserves may be replenished during the budget process, if funding is available.
- f. During FY 2020, the SLC Citizen Budget Committee passed a resolution recommending four specific recommendations to be included in a County reserve policy that are being considered for FY 2022 adoption within the context of GFOA guidelines and State law definitions.

6. Transfers:

- a. Transfers to reserve accounts may be made during the fiscal year by the County Administrator or the Management & Budget Director as required for proper management of the budget.
 - b. Transfers among expenditure or revenue accounts may be made during the fiscal year by County Administration and/or the Office of Management & Budget, if re-allocations within a fund are determined to be needed. Additional procedures will be established by the County Administrator. No transfers having an impact on capital facility improvement will be made without Board authority.
 - c. No transfer affecting the total allocations to a Constitutional Officer may be made without Board approval.
 - d. No transfer may be made between funds if the result of such transfer will be to change the adopted total budget of a fund, except pursuant to a public hearing and Board action to amend the adopted budget.
 - e. Transfers from reserves for contingency will require approval of the Board.
7. Changes in the adopted total budget of a fund will be made only with Board approval of a budget amendment resolution.

8. The operating budget will reflect programmatic expectations of the Board and County Administrator for each department. The budget will emphasize the relationship between financial and managerial (operations) planning.
9. For purposes of budget preparation, in the event policies or stated desires of the Board regarding appropriations or service levels prove to be incompatible with forecasted revenues or revenue policies, these conflicts will be resolved in favor of the revenue policy.
10. The Capital Improvement Budget showing estimated annualized costs of capital projects will be updated on an annual basis.

REVENUE POLICY

1. The use of general ad valorem tax revenues will be limited to the General, Law Enforcement & Courts (Fine & Forfeiture), MSTU Funds, and dependent special districts, unless required in other funds by bond indenture agreements or by the terms of municipal service taxing units ordinance.
2. The use of ad valorem tax revenues based on millage levied for the Mosquito Control, and Erosion Control Special Districts will be limited to those districts.
3. The use of gas tax revenues will be limited to the Transportation Trust and Transportation Projects Funds, unless required in other funds by bond indenture agreements.
4. The use of sales tax revenues will be limited to the General and Law Enforcement & Courts (Fine & Forfeiture) funds except when allocated to debt service funds to meet non-ad valorem debt service requirements.
5. Pursuant to Ordinance, Tourist Development Tax proceeds will be appropriated as follows:
 - a. 20% for tourist advertising and promotion within St. Lucie County.
 - b. 40% to provide a sports stadium and related facilities in St. Lucie County.
 - c. 33.40% debt service for stadium renovations.
 - d. 6.60% for capital facilities that promote tourism in the Fairgrounds and the area north of Midway Road.
6. The use of revenues pledged to bondholders will conform in every respect to the bond covenants committing those revenues.
7. Periodic cost studies of all County services for which user fees are imposed will be prepared, and proposed fee adjustments will be presented for Board consideration. Fee revenues will be anticipated for purposes of budget preparation using fee schedules, which have been adopted by the Board.
8. County staff will continue to aggressively pursue grant funds. For purposes of preparing the annual budget, revenues will be budgeted at actual award levels when known, and at anticipated grant award levels for continuing grants. Other grants will be budgeted upon notice of award.
9. Ad valorem taxes will be anticipated for purposes of operating budget preparation at 95% of the final assessed taxable value as determined by the Property Appraiser.
10. Millages for Debt Service will be established at the amounts, which will generate sufficient revenue, to make all required payments plus any reserve amount deemed prudent by the Office of Management and Budget or prescribed by covenant or ordinance.
11. All revenues, which are reasonably expected to be unexpended and unencumbered at the end of the fiscal year, will be anticipated as "fund balance" in the budget of the following fiscal year.

DEBT POLICY

1. Neither the Florida Constitution, Florida Statutes, nor the Board of County Commissioners place a limit on the amount of debt the voters may approve by referendum. However, as a practical matter, debt is limited by the availability of revenue streams to pay debt service, by market factors, and by Board/voter discretion.
2. In concert with the County Administrator and the County Finance Team, and to facilitate better short-term decisions, the Office of Management and Budget creates an annual debt schedule to the Board, which lists current debt and projects debt requirements.
3. The County will not fund operations or normal maintenance from the proceeds of long-term financing and will confine long-term borrowing and capital leases to capital improvements, projects, or equipment that cannot be financed from current or projected financial resources. To conserve debt capacity as well as maintain a high bond rating the County will utilize pay-as-you-go financing to the maximum extent possible.
4. Notwithstanding extenuating circumstances, the County's debt capacity will be maintained within the following generally accepted benchmarks:
 - Direct debt per capita shall remain below four hundred dollars (\$400.00). Direct debt includes general obligations and governmental fund bond debt.
 - Direct debt per capita as a percentage of income per capita should not exceed 2%.
 - Direct debt as a percentage of the final assessment value of taxable property as provided by the Office of the Property Appraiser shall not exceed 1%.
 - The ratio of direct debt service expenditures as a percentage of general governmental expenditures will not exceed 10%. General governmental expenditures are considered General Fund expenditures, Fine and Forfeitures Fund expenditures plus transfers to the Constitutional Officers, the Airport, the Port and all transfers to Internal Service Funds.
5. The County strives to maintain a minimum underlying bond rating equivalent to 'Upper Medium Grade' (Moody Rating Service A or Standard & Poor's A). The County shall request an evaluation of their underlying rating every five years or as deemed necessary by the Board.
6. The County shall strive to keep the average maturity of general obligation bonds at or below fifteen (15) years.
7. When financing capital projects or equipment by issuing bonds, the County will amortize the debt over a term not to exceed the useful life of the project or piece of equipment.
8. Each year the County will review its outstanding debt for the purpose of determining the feasibility of refunding an issue.
9. To the maximum extent possible, the County will use special assessment (i.e. Municipal Services Benefit Unit) or self-supporting bonds (i.e. Revenue Bonds) in lieu of general obligation bonds so that those benefiting from the improvements will absorb all or part of the project costs.

APPROPRIATION POLICY

1. Fund appropriations of the Board will be allocated to departments, divisions, programs, organization codes, projects, and line item object codes as deemed appropriate by the Management & Budget Director, with the approval of the County Administrator, to facilitate managerial control and reporting of financial operations.
2. Each year, before Department Directors and Division Managers begin to prepare operating budget requests, the Office of Management & Budget will issue budget preparation instructions. These instructions will take into consideration: 1) County financial policies; 2) The expressed desires of the Board and County Administrator for changes in service or service levels; 3) Projected costs of authorized services; 4) Forecasted revenues. County managers will prepare annual budget consistent with these instructions.
3. The County, in conjunction with an independent consultant, will prepare and maintain an indirect cost allocation plan, which conforms to federal guidelines for grant reimbursement of administrative costs. Managers will bill and collect indirect cost charges to eligible grant projects, enterprise funds, and other funds as appropriate.
4. The budget requests of County agencies will include itemized lists of all desired operating equipment, and of any equipment in inventory for which replacement is being requested. Purchase of equipment valued in excess of \$5,000 not on the approved budget list will require approval by the County Administrator or the Board on a case-by-case basis.
5. Each year the County will prepare a comprehensive five-year capital improvement program identifying needed public facilities by service type and geographic area for approval by the Board.
6. The annual budget will contain appropriations to fund capital projects identified by Departments for the purpose of completing the first year of the five-year capital improvement program. Operating budget implications of these capital projects will be identified; such expenses for the first (budgeted) year of the capital plan shall be funded.

BUDGET PREPARATION AND IMPLEMENTATION CALENDAR

Date: 2020

ACTIVITY

October

- The new 2020/2021 fiscal year begins on October 1st.
- Implementation of the FY 2020/2021 adopted budget.
- Prepare Truth In Millage (TRIM) compliance packet for Florida Department of Revenue.
- Comply with GFOA requirements for submission for the budget awards program.
- Monitor FY 2020/2021 beginning year activity.
- Prepare any needed budget amendments.
- Begin policy planning for FY 2021/2022.
- Citizens’ Budget Committee Meeting

November

- Close out FY 2019/2020.

December

- Adjust prior year estimates to unaudited actual.
- The FY 2020/2021 final budget book is printed and uploaded to the County’s website.

Date: 2021

ACTIVITY

January

- Citizens’ Budget Committee elects chair and vice chair members and schedules meeting dates for the calendar year.

February

- Work on payroll projections and Department’s approved positions.
- OMB calculates preliminary fund balance estimates.
- Citizens’ Budget Committee meeting

Date: 2021

ACTIVITY

March

- Distribute budget preparation guidelines to departments.
- OMB opens GovMax— enabling departments to input requested budget data.
- GovMax & Microsoft Office training for Budget Coordinators as needed.
- Departments prepare budget requests.
- Provide budget assistance to Departments. Department Directors review budgets.
- Update audited carryover amounts.
- Make preliminary revenue, expense, and Fund Balance Forward estimates.
- Citizens’ Budget Committee meeting

April

- Departmental budget packages and Capital Improvement Plans due to OMB.
- Departmental GovMax input completed.
- Analyze budget requests.
- Balance Funds.
- Make preliminary revenue, expense, and Fund Balance Forward estimates.
- OMB conducts technical budget reviews with departments.
- Judges, Court Administrator, Public Defender, State Attorney, Guardian Ad Litem and Medical Examiner budgets are due.
- Citizens’ Budget Committee meeting

May

- County Administrator’s budget review with Departments.
- Work with Departments and enter the County Administrator’s budget changes into GovMax’s recommended phase of the FY 2021/2022 budget.

Date: 2021

ACTIVITY

May

- Clerk of Court, Sheriff, and Supervisor of Elections budgets are due.
- Complete the recommended phase budget changes.
- If necessary, rebalance Funds from applied recommended budget changes.
- Update the preliminary revenue, expense, and Fund Balance Forward estimates.
- Citizens' Budget Committee meeting

June

- Compile the tentative budget packets for the Board's review in July.
- Property Appraiser's budget and Property Value Estimates are due.
- Distribute budget summaries to Departments for review.
- Citizens' Budget Committee meeting

July

- Property Appraiser certifies property values to the BOCC (DR420's).
- Distribute budget to the Commissioners.
- The County Administrator presents the proposed budget to the BOCC.
- Conduct the BOCC Budget Review Workshops.
- The BOCC sets the proposed millage rates to be advertised in the Notice of Proposed Property Taxes.
- Enter the BOCC's budget changes into Banner's tentative phase of the FY 2021/2022 budget.
- Complete tentative phase budget changes.
- OMB returns completed DR420's to Property Appraiser.

Date: 2021

ACTIVITY

August

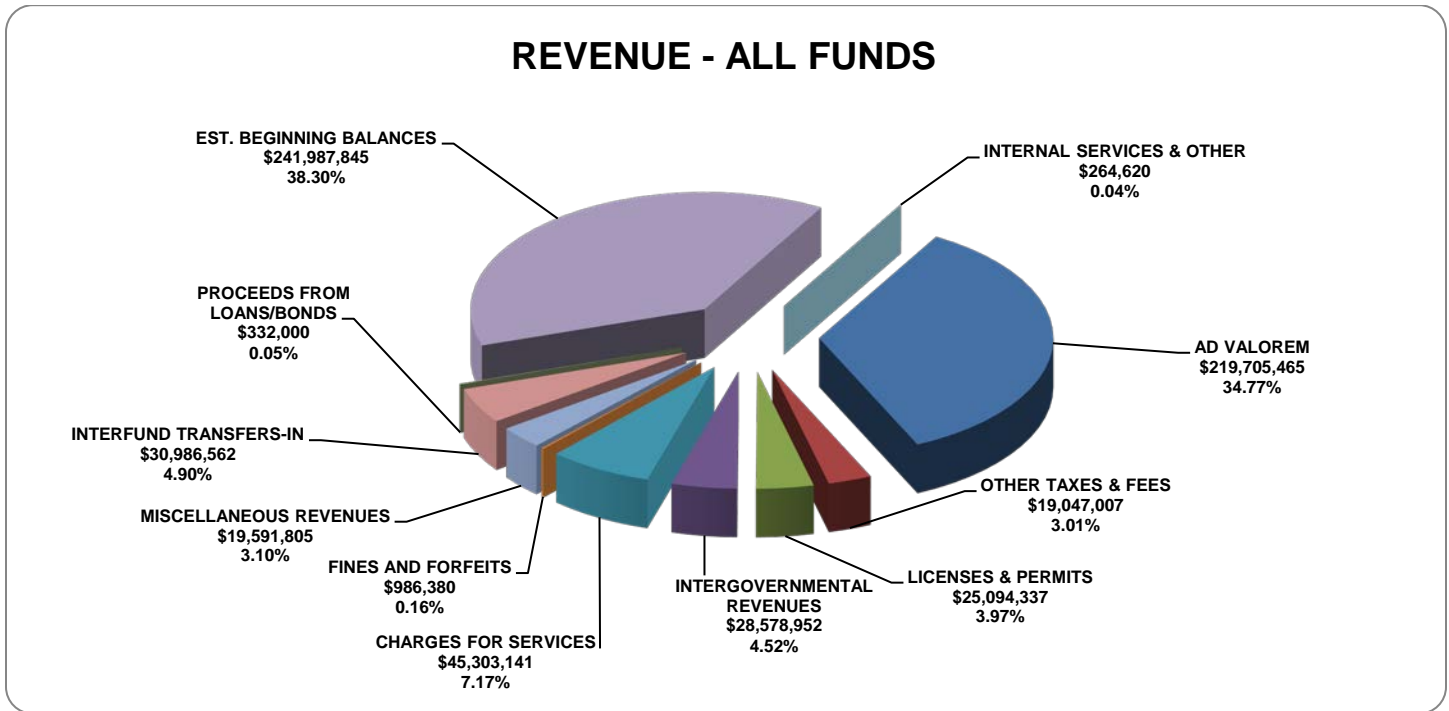
- Tax Collector's budget is due on August 1st.
- Prepare and print the tentative budget book.
- Departments turn in their purchase order roll-over requests for FY 2020/2021 to OMB.
- Property Appraiser distributes TRIM notices to all property owners. The TRIM notice notifies property owners of the 1st public hearing for the tentative budget and millage.
- Prepare for public hearings.
- Citizens' Budget Committee meeting

September

- The BOCC holds the 1st public hearing of the FY 2021/2022 budget in September and tentatively adopts the budget and millage rates.
- The County advertises in newspapers the 2nd public hearing for the adoption of the final budget and millage.
- The BOCC holds the 2nd public hearing of the FY 2021/2022 budget in September and adopts the final budget and millage rates.
- Certify final millage with the Property Appraiser and State of Florida Department of Revenue within 3 days of final adoption.
- The 2020/2021 fiscal year ends on September 30th.

SUMMARIES
& ANALYSIS

WHERE THE MONEY COMES FROM TOTAL OF ALL FUNDS \$615,683,653 FISCAL YEAR 2021-2022



*Revenues are reduced by \$16,194,461 to reflect an allowance for uncollectible amounts.

Fund Balance: represents the excess of fund assets over liabilities from the previous year.

Ad Valorem Tax: property taxes from real estate.

Charges for Services: funds generated from fees and/or services provided through the County.

Other Taxes & Fees: include local option fuel tax, infrastructure sales tax, local communication service tax electric, tourist development tax & local business tax.

Intergovernmental Revenues: revenues received from federal, state, and other local governmental sources.

Licenses & Permits: revenues derived from the issuance of local licenses and permits.

Fines and Forfeits: include monies received from fines and penalties for the commission of statutory offenses, violation of lawful administrative rules and regulations, or for neglect of duty.

Interfund Transfers-In: represent transfers in from one County fund to another.

Miscellaneous Revenues/Other: interest and reimbursements account for the majority of miscellaneous revenues.

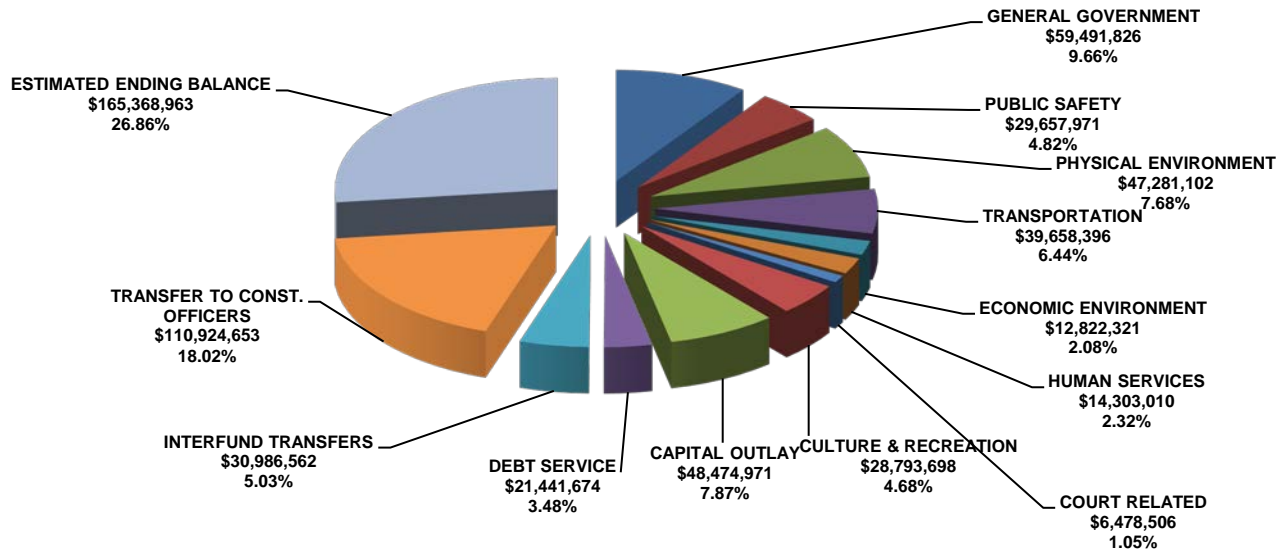
Proceeds from Loans/Bonds: revenues from loans & bonds, which will be used to finance projects.

WHERE THE MONEY GOES

TOTAL OF ALL FUNDS \$615,683,653

FISCAL YEAR 2021-2022

EXPENDITURES - ALL FUNDS



Estimated Ending Balance: the excess of fund assets over liabilities from the current year

Transfers to Constitutional Officers: transfers to the Clerk of Circuit Court, Sheriff, Property Appraiser, Tax Collector, and Supervisor of Elections.

Capital Outlay: includes the purchase of land, improvements to land, and buildings.

General Government: services provided by the County for the benefit of the public and general governmental body as a whole.

Physical Environment: function performed by the County to achieve a satisfactory living environment for the community as a whole

Transportation: expenditures for developing and improving the safe and adequate flow of vehicles, travelers, and pedestrians.

Public Safety: services provided by the County for the safety and security of the public.

Culture and Recreation: expenditures to provide residents opportunities and facilities for cultural, recreational and educational programs.

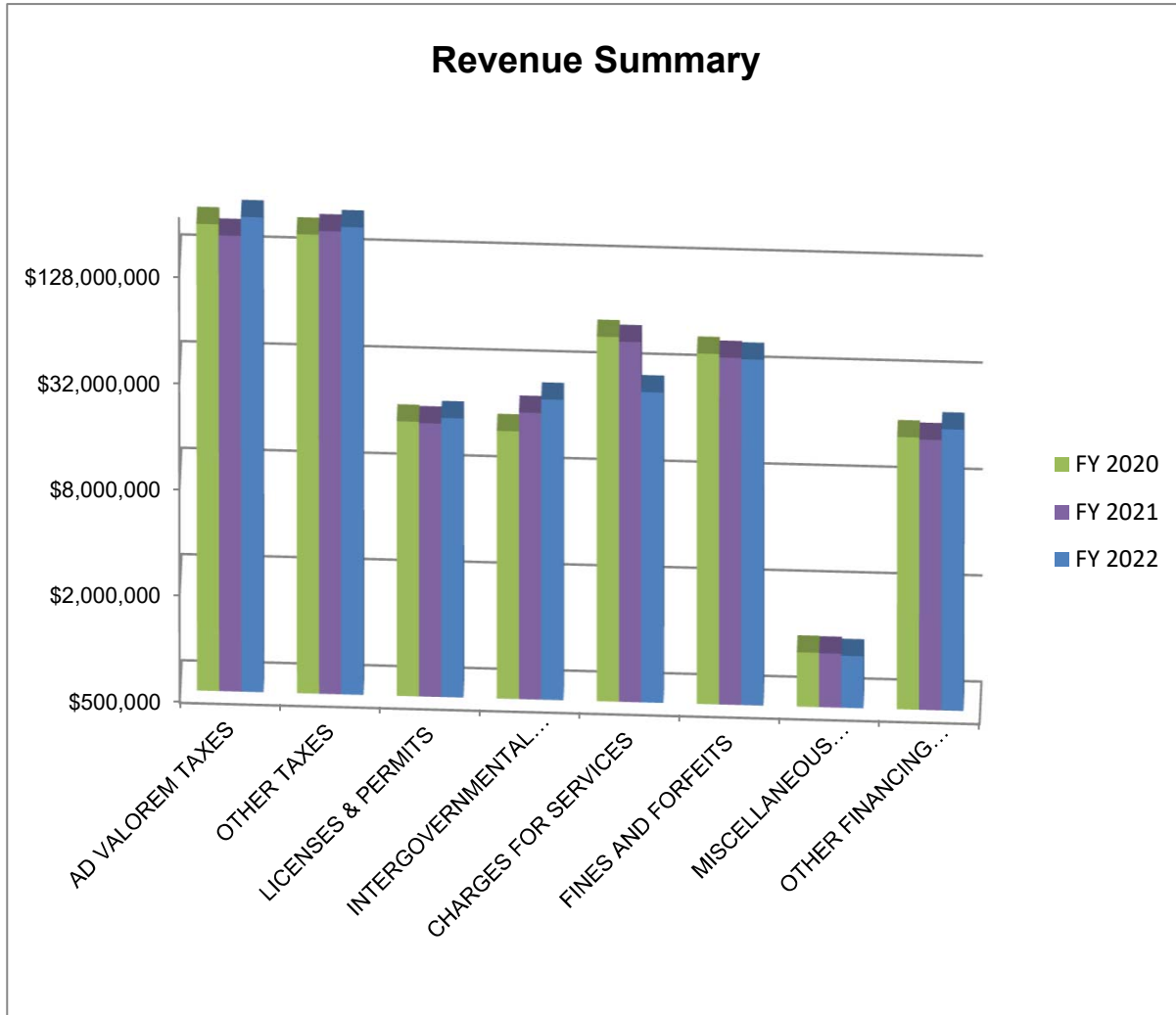
Debt Service: principal, interest and fees for debt service purposes.

Interfund Transfers: transfers from one County fund to another.

Human Services: expenditures with the purpose of promoting the general health and wellbeing of the community as a whole.

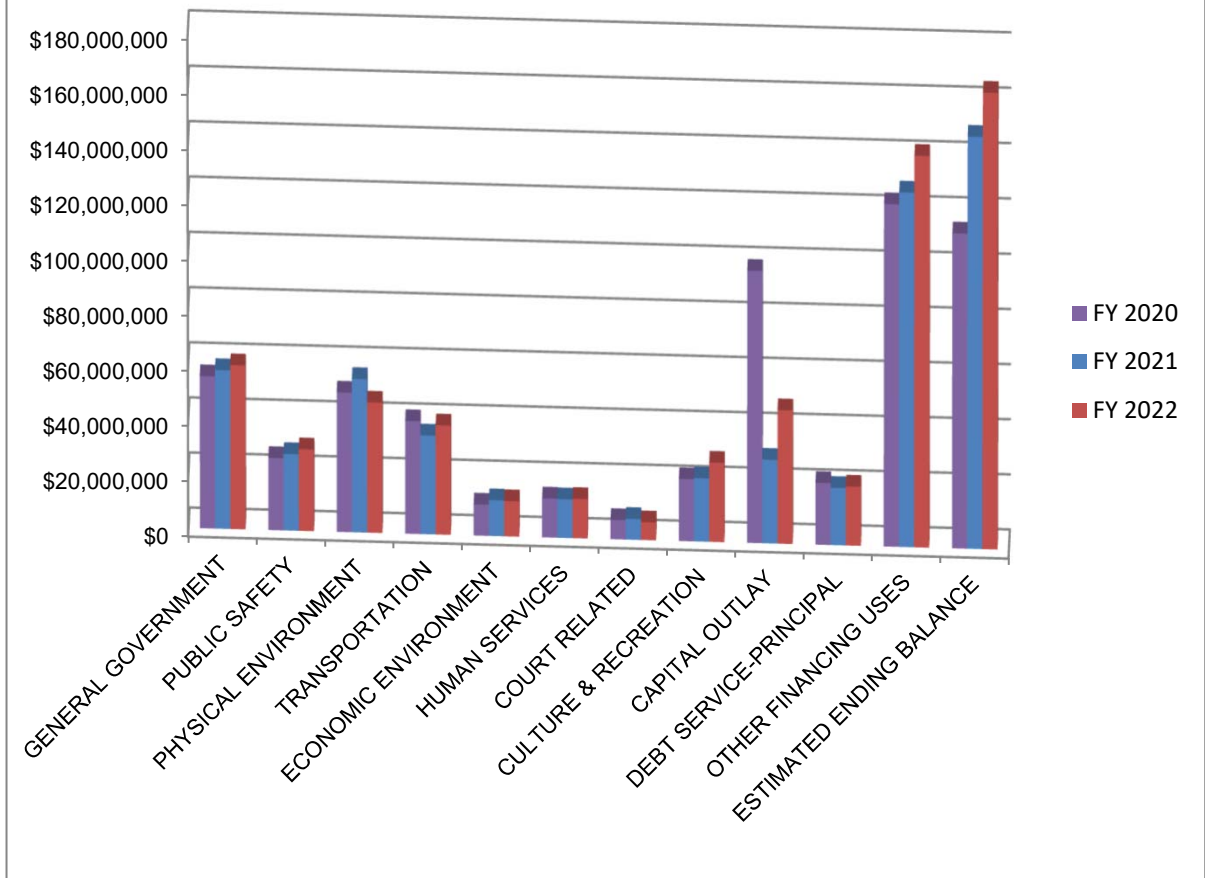
Economic Environment: expenditures for developing and improving the living conditions of residents.

Court Related: includes Court Administration, Public Defender, State Attorney, Guardian Ad Litem.



| ESTIMATED REVENUES: | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget |
|-----------------------------------|------------------------------|------------------------------|------------------------------|
| EST. BEGINNING BALANCES | \$217,764,124 | \$188,675,289 | \$241,987,845 |
| AD VALOREM TAXES | 196,909,388 | 206,874,784 | 219,705,465 |
| OTHER TAXES | 17,952,716 | 17,679,351 | 19,047,007 |
| LICENSES & PERMITS | 16,417,417 | 20,993,957 | 25,094,337 |
| INTERGOVERNMENTAL REVENUES | 57,820,094 | 54,570,266 | 28,578,952 |
| CHARGES FOR SERVICES | 48,101,073 | 45,998,388 | 45,303,141 |
| FINES AND FORFEITS | 1,016,221 | 1,011,240 | 986,380 |
| MISCELLANEOUS REVENUES | 17,425,953 | 16,976,355 | 19,591,805 |
| OTHER FINANCING SOURCES | 28,468,851 | 25,859,499 | 31,583,182 |
| LESS 5% | -14,336,097 | -15,050,107 | -16,194,461 |
| TOTAL EST. REVENUE SOURCES | \$587,539,740 | \$563,589,022 | \$615,683,653 |

Expenditure Summary



| ESTIMATED EXPENDITURES: | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget |
|---------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| GENERAL GOVERNMENT | \$55,219,291 | \$57,585,967 | \$59,491,826 |
| PUBLIC SAFETY | 26,197,312 | 27,799,012 | 29,657,971 |
| PHYSICAL ENVIRONMENT | 50,611,179 | 55,709,540 | 47,281,102 |
| TRANSPORTATION | 40,917,759 | 35,866,334 | 39,658,396 |
| ECONOMIC ENVIRONMENT | 11,306,458 | 13,009,362 | 12,822,321 |
| HUMAN SERVICES | 14,171,959 | 14,036,743 | 14,303,010 |
| COURT RELATED | 7,005,263 | 7,578,612 | 6,478,506 |
| CULTURE & RECREATION | 22,532,203 | 22,968,620 | 28,793,698 |
| CAPITAL OUTLAY | 98,738,103 | 30,374,182 | 48,474,971 |
| DEBT SERVICE-PRINCIPAL | 22,461,901 | 20,818,560 | 21,441,674 |
| OTHER FINANCING USES | 124,139,343 | 128,510,280 | 141,911,215 |
| ESTIMATED ENDING BALANCE | 114,238,969 | 149,331,810 | 165,368,963 |
| TOTAL EXPENDITURES, USES | \$587,539,740 | \$563,589,022 | \$615,683,653 |

BUDGET SUMMARY
BOARD OF COUNTY COMMISSIONERS OF ST. LUCIE COUNTY

| | GENERAL | | | SPECIAL REVENUE | | | DEBT SERVICE | | |
|--------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| | FUND | | | FUNDS | | | FUNDS | | |
| | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget |
| ESTIMATED REVENUES: | | | | | | | | | |
| EST. BEGINNING BALANCES | 46,101,565 | 45,821,278 | 76,691,122 | 39,317,980 | 44,974,453 | 63,828,075 | 6,418,497 | 5,960,165 | 5,504,714 |
| TAXES: | | | | | | | | | |
| AD VALOREM | 95,161,016 | 99,269,780 | 108,011,376 | 101,748,372 | 107,605,004 | 111,694,089 | 0 | 0 | 0 |
| OTHER TAXES & FEES | 25,000 | 25,000 | 25,000 | 3,129,627 | 3,981,023 | 3,949,782 | 2,439,121 | 2,437,448 | 2,853,197 |
| LICENSES & PERMITS | 4,109,729 | 4,109,729 | 4,122,622 | 564,998 | 605,723 | 455,723 | 482,502 | 482,502 | 0 |
| INTERGOVERNMENTAL REVENUES | 14,971,831 | 13,536,798 | 11,955,967 | 26,334,469 | 28,005,194 | 8,862,054 | 6,377,313 | 6,383,146 | 6,630,606 |
| CHARGES FOR SERVICES | 1,568,893 | 1,717,155 | 1,609,785 | 2,487,963 | 2,551,963 | 2,551,963 | 0 | 0 | 0 |
| FINES AND FORFEITS | 79,800 | 74,800 | 49,809 | 603,421 | 603,440 | 603,571 | 230,000 | 230,000 | 230,000 |
| MISCELLANEOUS REVENUES | 5,055,503 | 5,165,947 | 5,686,411 | 4,974,944 | 5,160,542 | 5,700,829 | 1,233,129 | 1,454,989 | 2,552,536 |
| OTHER FINANCING SOURCES | | | | | | | | | |
| INTERFUND TRANSFERS-IN | 452,907 | 694,475 | 694,475 | 12,572,655 | 12,588,844 | 13,979,738 | 5,637,601 | 6,181,357 | 6,404,424 |
| PROCEEDS FROM LOANS/BONDS | 0 | 0 | 0 | 1,611,000 | 1,661,000 | 50,000 | 0 | 0 | 0 |
| INTERNAL SERVICES & OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS 5% | -5,520,104 | -5,951,911 | -6,477,992 | -6,096,182 | -6,260,144 | -6,369,959 | -348,333 | -348,333 | -324,121 |
| TOTAL EST. REVENUE SOURCES | 162,006,140 | 164,463,051 | 202,368,575 | 187,249,247 | 201,477,042 | 205,305,865 | 22,469,830 | 22,781,274 | 23,851,356 |
| ESTIMATED EXPENDITURES: | | | | | | | | | |
| GENERAL GOVERNMENT | 26,604,221 | 26,565,891 | 29,272,764 | 6,811,886 | 7,782,140 | 8,119,990 | 0 | 0 | 0 |
| PUBLIC SAFETY | 5,124,440 | 5,849,496 | 6,708,911 | 14,940,659 | 15,412,759 | 15,990,701 | 0 | 0 | 0 |
| PHYSICAL ENVIRONMENT | 3,308,943 | 3,389,143 | 3,389,460 | 16,525,884 | 17,371,488 | 8,859,080 | 0 | 0 | 0 |
| TRANSPORTATION | 1,664,956 | 2,815,573 | 5,321,262 | 26,559,425 | 25,614,978 | 21,528,134 | 0 | 0 | 0 |
| ECONOMIC ENVIRONMENT | 6,471,608 | 6,157,592 | 6,330,338 | 3,976,154 | 6,002,447 | 5,599,971 | 0 | 0 | 0 |
| HUMAN SERVICES | 9,396,801 | 8,952,086 | 8,993,609 | 4,594,159 | 5,084,657 | 5,309,401 | 0 | 0 | 0 |
| COURT RELATED | 0 | 0 | 0 | 6,824,264 | 7,379,613 | 6,108,140 | 0 | 0 | 0 |
| CULTURE & RECREATION | 15,084,228 | 14,854,291 | 15,081,862 | 5,781,151 | 6,098,720 | 6,492,685 | 0 | 0 | 0 |
| CAPITAL OUTLAY | 3,438,271 | 2,003,884 | 6,937,917 | 10,808,291 | 7,444,776 | 3,645,775 | 0 | 0 | 0 |
| DEBT SERVICE | 0 | 0 | 0 | 1,376,355 | 1,369,548 | 1,698,804 | 19,087,792 | 17,642,912 | 18,025,314 |
| TOTAL EXPENDITURES/EXPENSES | 71,093,468 | 70,587,956 | 82,036,123 | 98,198,228 | 99,561,126 | 83,352,681 | 19,087,792 | 17,642,912 | 18,025,314 |
| OTHER FINANCING USES | | | | | | | | | |
| INTERFUND TRANSFERS | 6,959,459 | 7,347,104 | 13,468,788 | 12,256,135 | 12,723,318 | 12,948,055 | 0 | 1,000,000 | 200,000 |
| TRANSFER TO CONST. OFFICERS | 43,746,301 | 45,075,351 | 48,489,679 | 58,365,320 | 59,703,251 | 62,370,876 | 108,488 | 108,488 | 17,488 |
| TOTAL EXPENDITURES & USES | 121,799,228 | 123,010,411 | 143,994,590 | 168,819,683 | 171,987,695 | 158,671,612 | 19,196,280 | 18,751,400 | 18,242,802 |
| ESTIMATED ENDING BALANCE | 40,206,912 | 41,452,640 | 58,373,985 | 18,429,564 | 29,489,347 | 46,634,253 | 3,273,550 | 4,029,874 | 5,608,554 |
| TOTAL EXPENDITURES, USES | 162,006,140 | 164,463,051 | 202,368,575 | 187,249,247 | 201,477,042 | 205,305,865 | 22,469,830 | 22,781,274 | 23,851,356 |

BUDGET SUMMARY
BOARD OF COUNTY COMMISSIONERS OF ST. LUCIE COUNTY

| | CAPITAL FUNDS | | | ENTERPRISE FUNDS | | | INTERNAL SERVICE FUNDS | | |
|--------------------------------------|----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget |
| | ESTIMATED REVENUES: | | | | | | | | |
| EST. BEGINNING BALANCES | 91,975,312 | 56,950,159 | 68,620,251 | 17,938,245 | 22,293,327 | 15,565,947 | 12,966,288 | 10,073,208 | 8,714,368 |
| TAXES: | | | | | | | | | |
| AD VALOREM | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER TAXES & FEES | 11,607,268 | 10,513,625 | 11,383,490 | 0 | 0 | 0 | 0 | 0 | 0 |
| LICENSES & PERMITS | 4,132,514 | 7,863,329 | 12,573,000 | 7,127,674 | 7,932,674 | 7,942,992 | 0 | 0 | 0 |
| INTERGOVERNMENTAL REVENUES | 9,134,306 | 5,564,881 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CHARGES FOR SERVICES | 0 | 0 | 0 | 23,663,230 | 23,486,030 | 24,300,287 | 20,105,487 | 17,967,740 | 16,565,606 |
| FINES AND FORFEITS | 0 | 0 | 0 | 3,000 | 3,000 | 3,000 | 0 | 0 | 0 |
| MISCELLANEOUS REVENUES | 1,657,633 | 1,691,433 | 1,463,736 | 4,113,400 | 3,054,900 | 3,465,117 | 375,144 | 419,344 | 693,976 |
| OTHER FINANCING SOURCES | | | | | | | | | |
| INTERFUND TRANSFERS-IN | 800,000 | 1,800,000 | 7,000,000 | 1,505,775 | 1,256,050 | 1,922,412 | 0 | 0 | 0 |
| PROCEEDS FROM LOANS/BONDS | 4,672,640 | 270,000 | 282,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL SERVICES & OTHER | 0 | 0 | 0 | 196,000 | 207,600 | 109,620 | 155,000 | 155,000 | 155,000 |
| LESS 5% | -662,011 | -727,987 | -1,250,972 | -1,621,547 | -1,683,617 | -1,696,302 | -30,750 | -30,750 | -27,750 |
| TOTAL EST. REVENUE SOURCES | 123,317,662 | 83,925,440 | 100,071,505 | 52,925,777 | 56,549,964 | 51,613,073 | 33,571,169 | 28,584,542 | 26,101,200 |
| ESTIMATED EXPENDITURES: | | | | | | | | | |
| GENERAL GOVERNMENT | 3,211 | 251,503 | 500,627 | 16,620 | 66,614 | 69,461 | 21,660,143 | 22,864,453 | 21,473,618 |
| PUBLIC SAFETY | 0 | 0 | 0 | 3,072,880 | 3,764,065 | 3,988,034 | 0 | 0 | 0 |
| PHYSICAL ENVIRONMENT | 3,297,262 | 4,264,188 | 3,525,311 | 27,479,090 | 30,684,721 | 31,507,251 | 0 | 0 | 0 |
| TRANSPORTATION | 12,693,378 | 7,435,783 | 12,809,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| ECONOMIC ENVIRONMENT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUMAN SERVICES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| COURT RELATED | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CULTURE & RECREATION | 177,780 | 436,708 | 5,587,893 | 1,478,997 | 1,568,854 | 1,621,211 | 0 | 0 | 0 |
| CAPITAL OUTLAY | 77,052,629 | 18,134,516 | 34,780,000 | 7,207,256 | 2,525,700 | 2,860,973 | 0 | 0 | 0 |
| DEBT SERVICE | 240,854 | 0 | 0 | 1,756,900 | 1,806,100 | 1,717,556 | 0 | 0 | 0 |
| TOTAL EXPENDITURES/EXPENSES | 93,465,114 | 30,522,698 | 57,202,831 | 41,011,743 | 40,416,054 | 41,764,486 | 21,660,143 | 22,864,453 | 21,473,618 |
| OTHER FINANCING USES | | | | | | | | | |
| INTERFUND TRANSFERS | 536,935 | 663,520 | 1,871,400 | 2,081,682 | 1,831,957 | 2,498,319 | 0 | 0 | 0 |
| TRANSFER TO CONST. OFFICERS | 70,413 | 42,681 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES & USES | 94,072,462 | 31,228,899 | 59,106,231 | 43,093,425 | 42,248,011 | 44,262,805 | 21,660,143 | 22,864,453 | 21,473,618 |
| ESTIMATED ENDING BALANCE | 29,245,200 | 52,696,541 | 40,965,274 | 9,832,352 | 14,301,953 | 7,350,268 | 11,911,026 | 5,720,089 | 4,627,582 |
| TOTAL EXPENDITURES, USES | 123,317,662 | 83,925,440 | 100,071,505 | 52,925,777 | 56,549,964 | 51,613,073 | 33,571,169 | 28,584,542 | 26,101,200 |

BUDGET SUMMARY
BOARD OF COUNTY COMMISSIONERS OF ST. LUCIE COUNTY

| | EXPENDABLE TRUST | | | TOTAL ALL | | |
|--------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| | FUNDS | | | FUNDS | | |
| | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget |
| ESTIMATED REVENUES: | | | | | | |
| EST. BEGINNING BALANCES | 3,046,237 | 2,602,699 | 3,063,368 | 217,764,124 | 188,675,289 | 241,987,845 |
| TAXES: | | | | | | |
| AD VALOREM | 0 | 0 | 0 | 196,909,388 | 206,874,784 | 219,705,465 |
| OTHER TAXES & FEES | 751,700 | 722,255 | 835,538 | 17,952,716 | 17,679,351 | 19,047,007 |
| LICENSES & PERMITS | 0 | 0 | 0 | 16,417,417 | 20,993,957 | 25,094,337 |
| INTERGOVERNMENTAL REVENUES | 1,002,175 | 1,080,247 | 1,130,325 | 57,820,094 | 54,570,266 | 28,578,952 |
| CHARGES FOR SERVICES | 275,500 | 275,500 | 275,500 | 48,101,073 | 45,998,388 | 45,303,141 |
| FINES AND FORFEITS | 100,000 | 100,000 | 100,000 | 1,016,221 | 1,011,240 | 986,380 |
| MISCELLANEOUS REVENUES | 16,200 | 29,200 | 29,200 | 17,425,953 | 16,976,355 | 19,591,805 |
| OTHER FINANCING SOURCES | | | | | | |
| INTERFUND TRANSFERS-IN | 865,273 | 1,045,173 | 985,513 | 21,834,211 | 23,565,899 | 30,986,562 |
| PROCEEDS FROM LOANS/BONDS | 0 | 0 | 0 | 6,283,640 | 1,931,000 | 332,000 |
| INTERNAL SERVICES & OTHER | 0 | 0 | 0 | 351,000 | 362,600 | 264,620 |
| LESS 5% | -57,170 | -47,365 | -47,365 | -14,336,097 | -15,050,107 | -16,194,461 |
| TOTAL EST. REVENUE SOURCES | 5,999,915 | 5,807,709 | 6,372,079 | 587,539,740 | 563,589,022 | 615,683,653 |
| ESTIMATED EXPENDITURES: | | | | | | |
| GENERAL GOVERNMENT | 123,210 | 55,366 | 55,366 | 55,219,291 | 57,585,967 | 59,491,826 |
| PUBLIC SAFETY | 3,059,333 | 2,772,692 | 2,970,325 | 26,197,312 | 27,799,012 | 29,657,971 |
| PHYSICAL ENVIRONMENT | 0 | 0 | 0 | 50,611,179 | 55,709,540 | 47,281,102 |
| TRANSPORTATION | 0 | 0 | 0 | 40,917,759 | 35,866,334 | 39,658,396 |
| ECONOMIC ENVIRONMENT | 858,696 | 849,323 | 892,012 | 11,306,458 | 13,009,362 | 12,822,321 |
| HUMAN SERVICES | 0 | 0 | 0 | 14,171,959 | 14,036,743 | 14,303,010 |
| COURT RELATED | 180,999 | 198,999 | 370,366 | 7,005,263 | 7,578,612 | 6,478,506 |
| CULTURE & RECREATION | 10,047 | 10,047 | 10,047 | 22,532,203 | 22,968,620 | 28,793,698 |
| CAPITAL OUTLAY | 231,656 | 265,306 | 250,306 | 98,738,103 | 30,374,182 | 48,474,971 |
| DEBT SERVICE | 0 | 0 | 0 | 22,461,901 | 20,818,560 | 21,441,674 |
| TOTAL EXPENDITURES/EXPENSES | 4,463,941 | 4,151,733 | 4,548,422 | 349,161,428 | 285,746,932 | 308,403,475 |
| OTHER FINANCING USES | | | | | | |
| INTERFUND TRANSFERS | 0 | 0 | 0 | 21,834,211 | 23,565,899 | 30,986,562 |
| TRANSFER TO CONST. OFFICERS | 14,610 | 14,610 | 14,610 | 102,305,132 | 104,944,381 | 110,924,653 |
| TOTAL EXPENDITURES & USES | 4,478,551 | 4,166,343 | 4,563,032 | 473,300,771 | 414,257,212 | 450,314,690 |
| ESTIMATED ENDING BALANCE | 1,521,364 | 1,641,366 | 1,809,047 | 114,238,969 | 149,331,810 | 165,368,963 |
| TOTAL EXPENDITURES,USES | 5,999,915 | 5,807,709 | 6,372,079 | 587,539,740 | 563,589,022 | 615,683,653 |

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Board of County Commissioners

| | FY 2020 | FY 2021 | FY 2022 | Change |
|---------------------------|------------------|------------------|------------------|---------------|
| | Actual | Adopted | Adopted | |
| BOCC - District 1 | 225,195 | 236,148 | 248,091 | 11,943 |
| BOCC - District 2 | 245,695 | 257,332 | 272,269 | 14,937 |
| BOCC - District 3 | 238,269 | 249,779 | 260,883 | 11,104 |
| BOCC - District 4 | 239,495 | 250,981 | 264,431 | 13,450 |
| BOCC - District 5 | 223,407 | 242,485 | 257,993 | 15,508 |
| BOCC - General Government | 49,672 | 69,672 | 70,887 | 1,215 |
| | 1,221,732 | 1,306,397 | 1,374,554 | 68,157 |

County Attorney

| | FY 2020 | FY 2021 | FY 2022 | Change |
|------------------|------------------|------------------|------------------|----------------|
| | Actual | Adopted | Adopted | |
| County Attorney | 1,683,635 | 1,820,353 | 2,007,373 | 187,020 |
| Criminal Justice | 2,913,042 | 3,333,108 | 3,741,148 | 408,040 |
| | 4,596,677 | 5,153,461 | 5,748,521 | 595,060 |

County Administration

| | FY 2020 | FY 2021 | FY 2022 | Change |
|---------------------------------------|------------------|------------------|------------------|----------------|
| | Actual | Adopted | Adopted | |
| Communications | 489,506 | 716,220 | 903,074 | 186,854 |
| County Administration | 825,808 | 1,006,067 | 1,360,822 | 354,755 |
| Research & Education Park | -259,034 | 569,654 | 501,360 | -68,294 |
| Tourism | 873,113 | 2,151,097 | 2,190,477 | 39,380 |
| Innovation and Performance Management | 254,485 | 366,559 | 491,302 | 124,743 |
| Legislative Affairs | 364,339 | 511,417 | 635,117 | 123,700 |
| | 2,548,217 | 5,321,014 | 6,082,152 | 761,138 |

Information Technology

| | FY 2020 | FY 2021 | FY 2022 | Change |
|------------------------|------------------|------------------|-------------------|------------------|
| | Actual | Adopted | Adopted | |
| Information Technology | 5,136,849 | 6,073,157 | 10,283,914 | 4,210,757 |
| | 5,136,849 | 6,073,157 | 10,283,914 | 4,210,757 |

Human Resources

| | FY 2020 | FY 2021 | FY 2022 | Change |
|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Adopted | Adopted | |
| Human Resources | 931,795 | 974,159 | 1,011,862 | 37,703 |
| Insurance Program | 19,078,799 | 21,152,875 | 19,828,837 | -1,324,038 |
| Risk Management | 2,264,437 | 1,852,898 | 1,789,677 | -63,221 |
| | 22,275,031 | 23,979,932 | 22,630,376 | -1,349,556 |

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Office of Management & Budget

| | FY 2020 | FY 2021 | FY 2022 | Change |
|---------------------|----------------|------------------|------------------|----------------|
| | Actual | Adopted | Adopted | |
| Management & Budget | 605,774 | 795,622 | 915,430 | 119,808 |
| Purchasing | 364,677 | 418,115 | 436,994 | 18,879 |
| | 970,451 | 1,213,737 | 1,352,424 | 138,687 |

Community Services

| | FY 2020 | FY 2021 | FY 2022 | Change |
|------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Adopted | Adopted | |
| Human Services | 1,332,161 | 1,254,140 | 1,219,938 | -34,202 |
| Housing Services | 1,948,144 | 3,514,939 | 2,318,755 | -1,196,184 |
| Transit | 8,248,705 | 12,661,748 | 5,734,414 | -6,927,334 |
| Veteran Services | 589,634 | 785,080 | 1,118,854 | 333,774 |
| | 12,118,644 | 18,215,907 | 10,391,961 | -7,823,946 |

Extension

| | FY 2020 | FY 2021 | FY 2022 | Change |
|-----------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | |
| Extension | 805,081 | 870,541 | 835,920 | -34,621 |
| | 805,081 | 870,541 | 835,920 | -34,621 |

Environmental Resources

| | FY 2020 | FY 2021 | FY 2022 | Change |
|---------------------------------|------------------|------------------|------------------|-------------------|
| | Actual | Adopted | Adopted | |
| Admin - Environmental Resources | 329,138 | 534,102 | 692,832 | 158,730 |
| Environmental Education | 547,477 | 606,853 | 602,977 | -3,876 |
| Land Management | 3,710,204 | 6,734,754 | 4,887,493 | -1,847,261 |
| Environmental Regulations | 0 | 723,961 | 816,694 | 92,733 |
| | 4,586,818 | 8,599,670 | 6,999,996 | -1,599,674 |

Facilities

| | FY 2020 | FY 2021 | FY 2022 | Change |
|--------------------------------------------|-------------------|-------------------|-------------------|------------------|
| | Actual | Adopted | Adopted | |
| Capital Projects & Construction Management | 3,018,227 | 4,069,076 | 8,637,061 | 4,567,985 |
| Building Maintenance Operations | 4,787,912 | 5,542,063 | 7,003,767 | 1,461,704 |
| Facilities Administration | 1,406,647 | 1,696,847 | 1,910,672 | 213,825 |
| Records Management & Facility Logistics | 1,546,930 | 1,756,037 | 1,733,037 | -23,000 |
| | 10,759,716 | 13,064,023 | 19,284,537 | 6,220,514 |

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Library Services

| | FY 2020 | FY 2021 | FY 2022 | Change |
|------------------|------------------|------------------|------------------|----------------|
| | Actual | Adopted | Adopted | |
| Library Services | 5,117,163 | 5,535,398 | 6,048,993 | 513,595 |
| | <u>5,117,163</u> | <u>5,535,398</u> | <u>6,048,993</u> | <u>513,595</u> |

Mosquito Control & Coastal Management Svcs

| | FY 2020 | FY 2021 | FY 2022 | Change |
|--------------------------|------------------|------------------|------------------|----------------|
| | Actual | Adopted | Adopted | |
| Inspection Division | 1,216,138 | 1,608,968 | 1,823,415 | 214,447 |
| Admin - Mosquito Control | 1,051,113 | 1,130,064 | 1,117,947 | -12,117 |
| Impoundment Operations | 2,090,464 | 1,394,436 | 1,468,428 | 73,992 |
| | <u>4,357,714</u> | <u>4,133,468</u> | <u>4,409,790</u> | <u>276,322</u> |

Parks and Recreation

| | FY 2020 | FY 2021 | FY 2022 | Change |
|------------------------------|-------------------|-------------------|-------------------|------------------|
| | Actual | Adopted | Adopted | |
| Regional Parks & Stadiums | 44,071,130 | 10,444,419 | 18,358,759 | 7,914,340 |
| Admin - Parks and Recreation | 350,480 | 471,296 | 687,406 | 216,110 |
| Fairwinds Golf Course | 1,547,413 | 1,785,800 | 1,654,477 | -131,323 |
| Parks & Special Facilities | 5,588,498 | 6,938,850 | 7,594,352 | 655,502 |
| | <u>51,557,521</u> | <u>19,640,365</u> | <u>28,294,994</u> | <u>8,654,629</u> |

Air & Seaport

| | FY 2020 | FY 2021 | FY 2022 | Change |
|--------------------------------------|------------------|-------------------|------------------|-------------------|
| | Actual | Adopted | Adopted | |
| Treasure Coast International Airport | 8,214,761 | 8,682,793 | 4,132,900 | -4,549,893 |
| Port | 844,609 | 3,019,827 | 1,102,158 | -1,917,669 |
| | <u>9,059,370</u> | <u>11,702,620</u> | <u>5,235,058</u> | <u>-6,467,562</u> |

Planning & Development Services

| | FY 2020 | FY 2021 | FY 2022 | Change |
|--------------------------------------|------------------|------------------|------------------|----------------|
| | Actual | Adopted | Adopted | |
| Planning | 1,338,216 | 1,776,642 | 1,862,598 | 85,956 |
| Building and Code Regulation | 4,061,159 | 4,898,194 | 5,311,677 | 413,483 |
| Admin. - Planning & Development Svc. | 380,229 | 531,529 | 637,570 | 106,041 |
| Business and Strategic Initiatives | 550,349 | 1,192,671 | 934,094 | -258,577 |
| | <u>6,329,953</u> | <u>8,399,036</u> | <u>8,745,939</u> | <u>346,903</u> |

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Public Safety

| | FY 2020 | FY 2021 | FY 2022 | Change |
|-------------------------------------------------------|-------------------|-------------------|-------------------|----------------|
| | Actual | Adopted | Adopted | |
| Public Safety - Animal Safety Services and Protection | 831,244 | 940,823 | 964,470 | 23,647 |
| Public Safety - Marine Safety | 551,770 | 684,071 | 700,441 | 16,370 |
| Public Safety - Emergency Mgmt. | 9,551,935 | 863,079 | 669,855 | -193,224 |
| Public Safety - RAD Plan | 346,247 | 557,494 | 517,752 | -39,742 |
| Public Safety - Cent. Communications | 6,118,144 | 8,095,657 | 9,162,913 | 1,067,256 |
| | 17,399,341 | 11,141,124 | 12,015,431 | 874,307 |

Public Works

| | FY 2020 | FY 2021 | FY 2022 | Change |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Adopted | Adopted | |
| Road & Bridge | 9,716,135 | 10,896,986 | 21,468,237 | 10,571,251 |
| Administration - Public Works | 321,964 | 539,854 | 2,257,703 | 1,717,849 |
| Engineering | 12,265,267 | 20,344,327 | 34,563,703 | 14,219,376 |
| Coastal Management Services | 5,756,453 | 14,499,421 | 4,305,362 | -10,194,059 |
| Water Quality | 3,727,084 | 3,801,912 | 4,327,481 | 525,569 |
| | 31,786,904 | 50,082,500 | 66,922,486 | 16,839,986 |

Public Utilities

| | FY 2020 | FY 2021 | FY 2022 | Change |
|-------------------------|-------------------|-------------------|-------------------|------------------|
| | Actual | Adopted | Adopted | |
| Utilities | 10,994,062 | 9,781,414 | 10,564,046 | 782,632 |
| Solid Waste & Recycling | 23,641,369 | 23,386,007 | 23,844,402 | 458,395 |
| | 34,635,431 | 33,167,421 | 34,408,448 | 1,241,027 |

Constitutional Officers

| | FY 2020 | FY 2021 | FY 2022 | Change |
|-------------------------|--------------------|--------------------|--------------------|------------------|
| | Actual | Adopted | Adopted | |
| Clerk of Circuit Court | 1,920,885 | 1,729,682 | 2,312,651 | 582,969 |
| Property Appraiser Fees | 4,844,475 | 5,969,231 | 6,119,580 | 150,349 |
| Sheriff | 85,997,828 | 88,299,324 | 92,200,709 | 3,901,385 |
| Supervisor of Elections | 3,915,023 | 3,675,149 | 4,680,448 | 1,005,299 |
| Tax Collector Fees | 4,794,542 | 5,270,995 | 5,611,265 | 340,270 |
| | 101,472,753 | 104,944,381 | 110,924,653 | 5,980,272 |

Department Budget Summary Report
St. Lucie County Board of County Commissioners

Constitutional Officers (BOCC)

| | FY 2020 | FY 2021 | FY 2022 | Change |
|-----------------------------------------|------------------|------------------|------------------|----------------|
| | Actual | Adopted | Adopted | |
| Clerk of Circuit Court (Communications) | 53,002 | 70,000 | 70,000 | 0 |
| Property Appraiser (TRIM & Comm.) | 81,564 | 115,000 | 115,000 | 0 |
| Sheriff (Inmate Med., Training) | 5,948,393 | 5,443,791 | 5,732,640 | 288,849 |
| Supervisor of Elections (Rent, Util.) | 291,345 | 307,746 | 376,999 | 69,253 |
| Tax Collector (Postage) | 23,598 | 24,000 | 24,000 | 0 |
| | 6,397,901 | 5,960,537 | 6,318,639 | 358,102 |

Statutorily Mandated & Non-County Agencies

| | FY 2020 | FY 2021 | FY 2022 | Change |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Adopted | Adopted | |
| Community Service Mandates | 4,781,575 | 5,072,808 | 5,085,308 | 12,500 |
| Court - Other | 206,524 | 845,370 | 1,034,298 | 188,928 |
| Court Administration | 1,847,820 | 2,892,602 | 1,896,676 | -995,926 |
| Guardian Ad Litem | 400,069 | 720,135 | 306,644 | -413,491 |
| Juvenile Detention | 1,355,850 | 1,576,400 | 1,818,923 | 242,523 |
| Medical Examiner | 0 | 2,845,268 | 2,997,901 | 152,633 |
| Non-County Agencies | 1,367,825 | 1,487,857 | 1,547,857 | 60,000 |
| Public Defender | 482,231 | 526,706 | 529,852 | 3,146 |
| Public Health | 843,235 | 1,232,647 | 1,232,647 | 0 |
| Soil & Water Conservation | 74,902 | 76,600 | 83,334 | 6,734 |
| State Attorney | 1,152,463 | 1,247,394 | 1,239,276 | -8,118 |
| Transportation Planning Organization | 1,139,925 | 1,811,935 | 16,243 | -1,795,692 |
| | 13,652,420 | 20,335,722 | 17,788,959 | -2,546,763 |

Non-Departmental

| | FY 2020 | FY 2021 | FY 2022 | Change |
|------------------------------|--------------------|--------------------|--------------------|-------------------|
| | Actual | Adopted | Adopted | |
| CRA Payments to PSL & FP | 5,668,934 | 6,185,952 | 6,921,941 | 735,989 |
| Debt Service | 19,401,886 | 20,818,560 | 21,441,674 | 623,114 |
| Financial and Administrative | 1,252,893 | 1,356,187 | 1,371,822 | 15,635 |
| General Government | 1,370,940 | 3,573,722 | 3,647,161 | 73,439 |
| Other - Nondepartmental | -11,840,044 | 0 | 0 | 0 |
| Reserves | 121,792 | 149,201,810 | 165,170,267 | 15,968,457 |
| Transfers | 37,547,820 | 23,565,899 | 30,986,562 | 7,420,663 |
| Value Adjustment Board | 33,632 | 46,481 | 46,481 | 0 |
| | 53,557,853 | 204,748,611 | 229,585,908 | 24,837,297 |
| Total County Budget | 400,343,542 | 563,589,022 | 615,683,653 | 52,094,631 |

PROPERTY TAXES

A “property tax” more specifically called an “ad valorem” tax, is a tax based on the value of the property. In Florida there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax and the tax rate.

Yearly, taxing authorities decide how much tax money their budgets require to operate and provide public services. The rate at which the tax is charged is called the “millage rate”. One mill is equal to \$.001. This means that if the millage rate is 8 mills then the amount of tax paid per dollar value is \$.008. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at \$10,000 and the millage rate is 8 mills, you would pay \$8 per \$1000 value or \$80.

AGGREGATE MILLAGE RATE

A rate obtained by dividing the sum of all ad valorem taxes levied by the Board of County Commissioners by the taxable value of the County. Expresses an average tax rate.

2020-2021 MILLAGE

This figure represents the millage that was approved for the previous fiscal year. It is interpreted as dollars per thousand.

2020-2021 TAXES

This is the computed taxes derived by multiplying the 2020-2021 Millage by the Prior Years Value and then dividing by 1,000.

2021-2022 ROLLBACK RATE

The Rollback Rate is the millage that would have to be levied in 2021-2022 to produce the same computed tax revenue as last year. The calculation is 2020-2021 Taxes (less Tax Increment Financing-TIF) divided by 2021-2022 Adjusted Value (less TIF) and multiplied by 1,000.

2021-2022 ROLLBACK TAXES

Rollback Taxes is the amount of computed taxes that would be generated in 2021-2022 if the millage imposed was the 2020-2021 Rollback Rate. The formula is: 2021-2022 Rollback Rate multiplied by the 2021-2022 Gross Value and then divided by 1,000.

2021-2022 MILLAGE

This figure represents the millage for the 2021-2022 fiscal year. It is interpreted as dollars per thousand.

2021-2022 TAXES

This is derived by multiplying the 2020-2021 Millage by the 2021-2022 Gross Value and then dividing by 1,000.

PRIOR YEARS VALUE

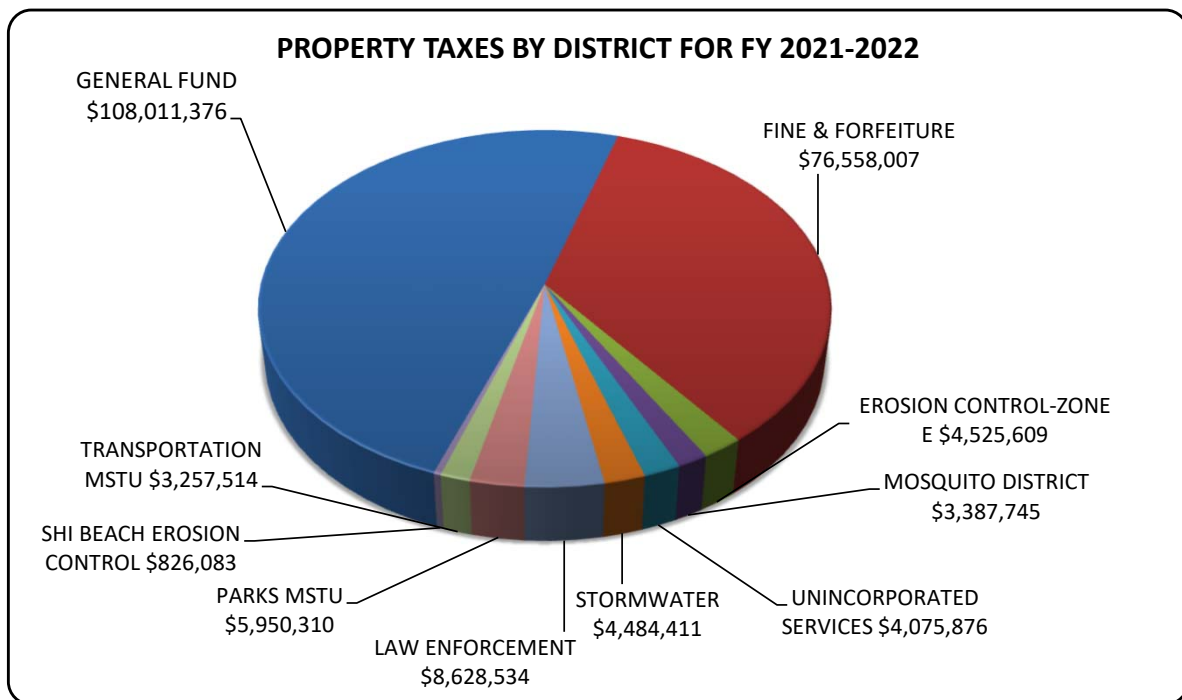
This is the prior year’s Final Value as determined by the Office of the Property Appraiser.

2021-2022 GROSS VALUE

This is the 2021-2022 fiscal year Gross Value as determined by the Office of the Property Appraiser.

PROPERTY TAXES BY DISTRICT FOR FY 2021-2022

| <u>FUND NAME</u> | <u>TAXES</u> |
|-----------------------------|-----------------------------|
| GENERAL FUND | \$108,011,376 |
| FINE & FORFEITURE | \$76,558,007 |
| EROSION CONTROL-ZONE E | \$4,525,609 |
| MOSQUITO DISTRICT | \$3,387,745 |
| UNINCORPORATED SERVICES | \$4,075,876 |
| STORMWATER | \$4,484,411 |
| LAW ENFORCEMENT | \$8,628,534 |
| PARKS MSTU | \$5,950,310 |
| TRANSPORTATION MSTU | \$3,257,514 |
| SHI BEACH EROSION CONTROL | \$826,083 |
| GRAND TOTAL OF TAXES | <u>\$219,705,465</u> |



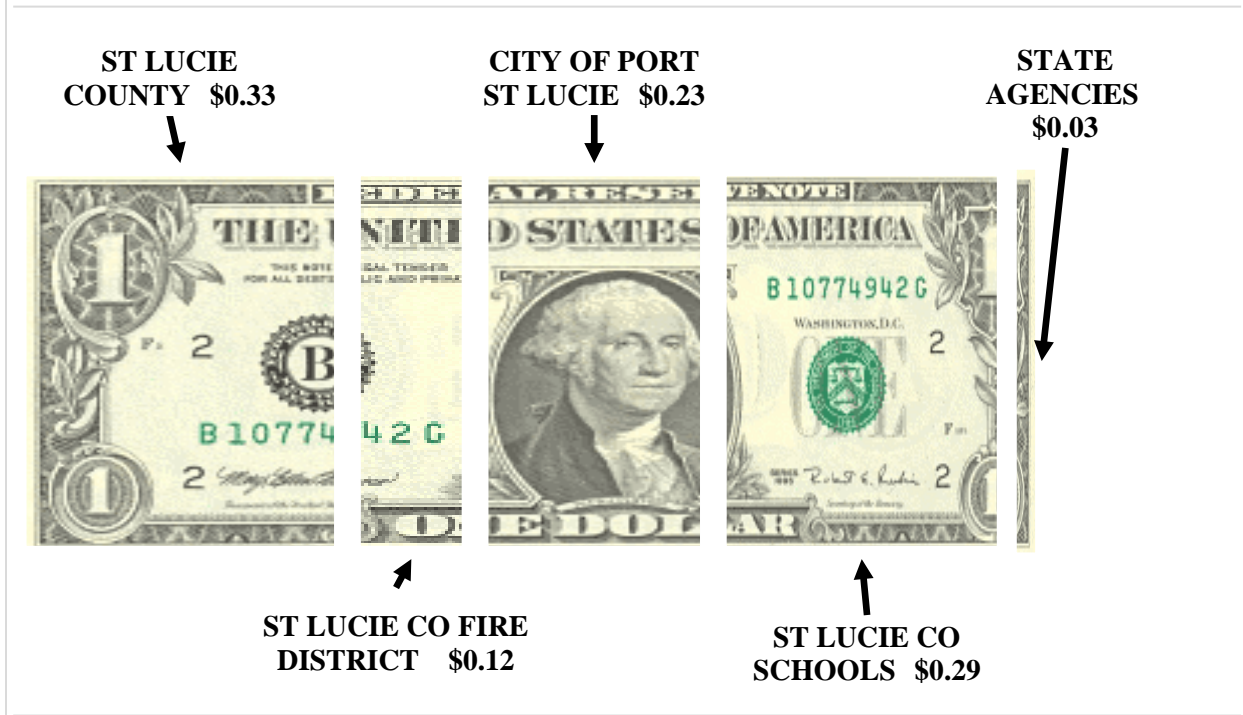
WORKSHEET ANALYSIS OF ROLL-BACK MILLAGE RATE FOR FISCAL YEAR 2021-2022

| | A | B | C | D | E | F | G | H |
|---------------------------------------------------------------------------|-----------------|--------------------|-----------------------|------------------------|-----------------|--------------------|---------------------------------|----------------------------------|
| FUND NAME | 2020-21 Millage | 2020-21 Taxes | 2021-22 Rollback Rate | 2021-22 Rollback Taxes | 2021-22 Millage | 2021-22 Taxes | Prior Year's Value ¹ | 2021-22 Gross Value ¹ |
| COUNTY | | | | | | | | |
| GENERAL FUND | 4.2077 | 98,756,538 | 3.9640 | 101,755,613 | 4.2077 | 108,011,376 | 23,470,432,330 | 25,669,932,656 |
| FINE & FORFEITURE | 3.2324 | 75,865,825 | 3.0542 | 78,401,108 | 2.9824 | 76,558,007 | 23,470,432,330 | 25,669,932,656 |
| SUBTOTAL COUNTY | 7.4401 | 174,622,363 | 7.0182 | 180,156,721 | 7.1901 | 184,569,383 | | |
| DEPENDENT DISTRICTS | | | | | | | | |
| EROSION CONTROL - ZONE E | 0.1763 | 4,137,837 | 0.1656 | 4,250,941 | 0.1763 | 4,525,609 | 23,470,432,330 | 25,669,932,656 |
| MOSQUITO DISTRICT ² | 0.1352 | 3,101,399 | 0.1269 | 3,179,770 | 0.1352 | 3,387,745 | 22,939,343,070 | 25,057,288,944 |
| SUBTOTAL DEPENDENT DIST. | 0.3115 | 7,239,236 | 0.2925 | 7,430,711 | 0.3115 | 7,913,354 | | |
| TOTAL COUNTY/DEPENDENT DIST. | 7.7516 | 181,861,599 | 7.3107 | 187,587,432 | 7.5016 | 192,482,737 | | |
| MUNICIPAL SERVICE TAXING UNITS (MSTUs) | | | | | | | | |
| UNINCORPORATED SERVICES ³ | 0.4300 | 3,886,426 | 0.4131 | 3,915,684 | 0.4300 | 4,075,876 | 9,038,199,615 | 9,478,780,258 |
| STORMWATER ³ | 0.3497 | 3,160,658 | 0.3360 | 3,184,870 | 0.4731 | 4,484,411 | 9,038,199,615 | 9,478,780,258 |
| LAW ENFORCEMENT ³ | 0.9103 | 8,227,473 | 0.8746 | 8,290,141 | 0.9103 | 8,628,534 | 9,038,199,615 | 9,478,780,258 |
| PARKS MSTU ⁴ | 0.2313 | 5,441,347 | 0.2172 | 5,587,580 | 0.2313 | 5,950,310 | 23,525,061,940 | 25,725,507,810 |
| TRANSIT MSTU | 0.1269 | 2,978,398 | 0.1192 | 3,059,856 | 0.1269 | 3,257,514 | 23,470,432,330 | 25,669,932,656 |
| SHI BEACH EROSION CONTROL | 0.2131 | 248,119 | 0.1989 | 248,462 | 0.6613 | 826,083 | 1,164,332,066 | 1,249,179,955 |
| SUBTOTAL MSTU | 2.2613 | 23,942,421 | 2.1590 | 24,286,594 | 2.8329 | 27,222,728 | | |
| TOTAL AGGREGATE MILLAGE | 8.7687 | 205,804,020 | 8.3171 | 213,499,397 | 8.5589 | 219,705,465 | 23,470,432,330 | 25,669,932,656 |
| AGGREGATE MILLAGE INCREASE (DECREASE) | | | | | | -0.2098 | | |
| PERCENT INCREASE(DECREASE) IN AGGREGATE MILLAGE OVER PREVIOUS YEAR | | | | | | -2.39% | | |
| INCREASE (DECREASE) OVER ROLL-BACK | | | | | | 0.2418 | | |
| PERCENT INCREASE(DECREASE) IN AGGREGATE MILLAGE OVER ROLL-BACK | | | | | | 2.91% | | |
| GRAND TOTAL OF TAXES | | 205,804,020 | | | | 219,705,465 | | |

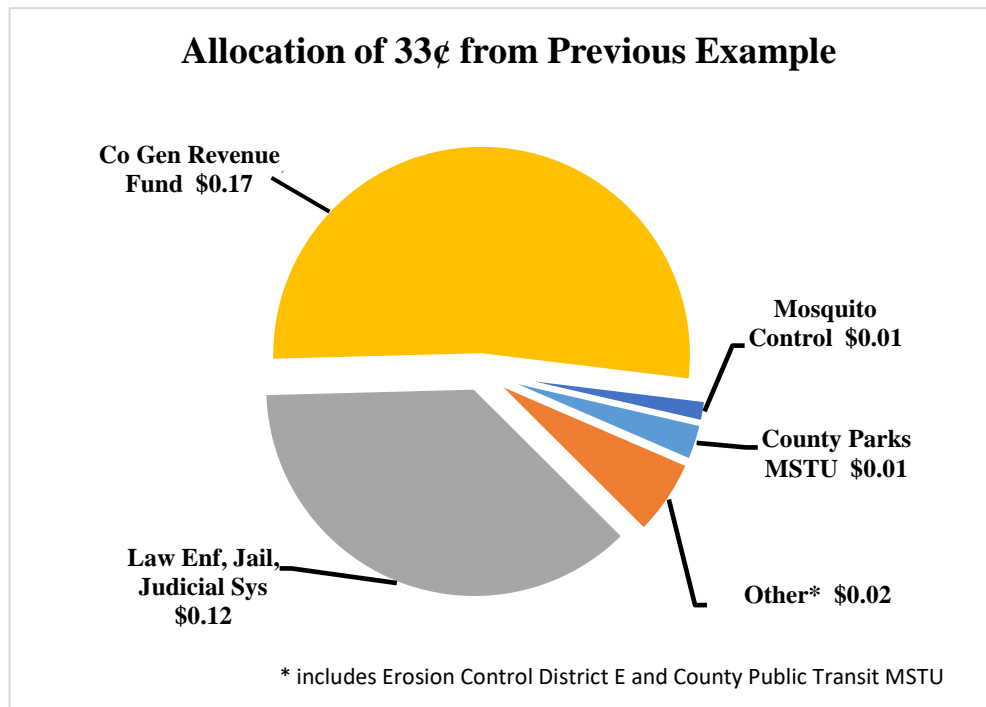
NOTES:

1. The property values are as certified by the Property Appraiser.
2. There is a small portion of the County that the Mosquito Control Millage does not apply to.
3. The Unincorporated Services MSTU, Stormwater MSTU and Law Enforcement MSTU do not apply to properties within the Cities.
4. The Parks MSTU runs through December 31, 2023.

ALLOCATION OF \$1.00 OF PROPERTY TAXES AND ASSESSMENTS CITY OF PORT ST LUCIE

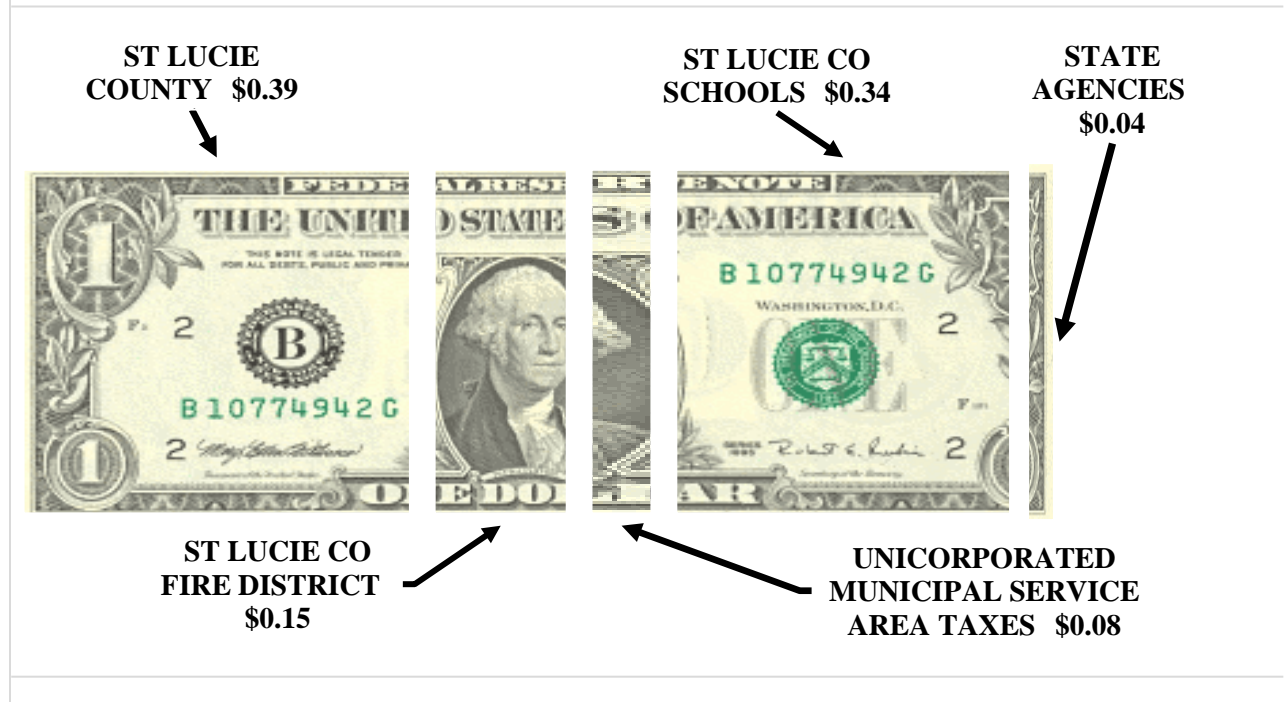


The above diagram represents how each dollar of property tax assessed in the City of Port St. Lucie is allocated between the taxing authorities for FY 2022.

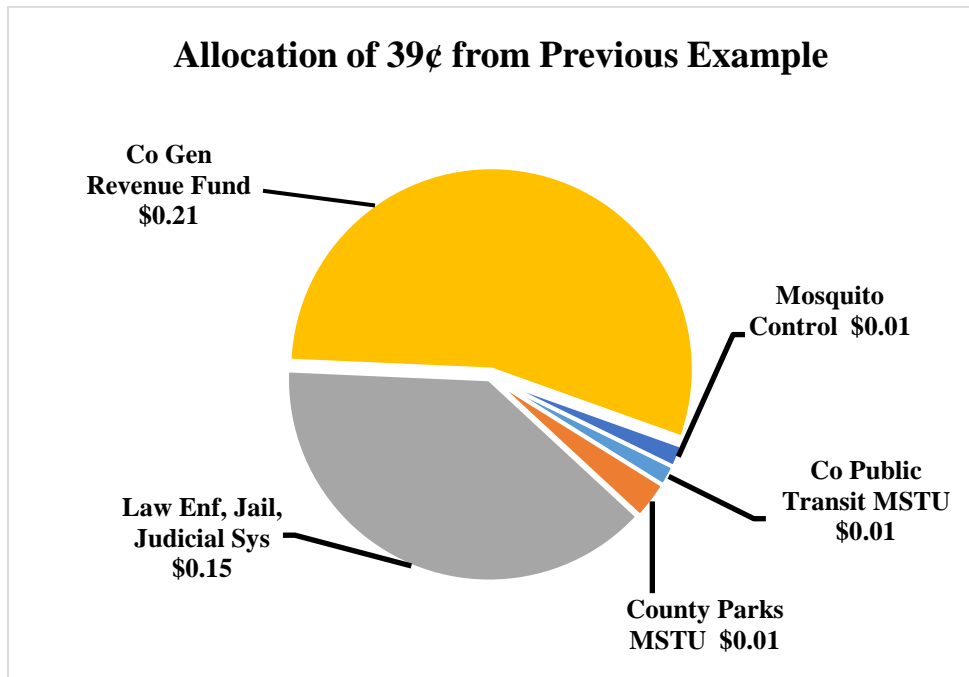


The above chart shows how 33¢ from the previous diagram is allocated between the agencies of St. Lucie County for FY 2022.

**ALLOCATION OF \$1.00 OF PROPERTY TAXES
AND ASSESSMENTS
UNINCORPORATED ST LUCIE COUNTY**



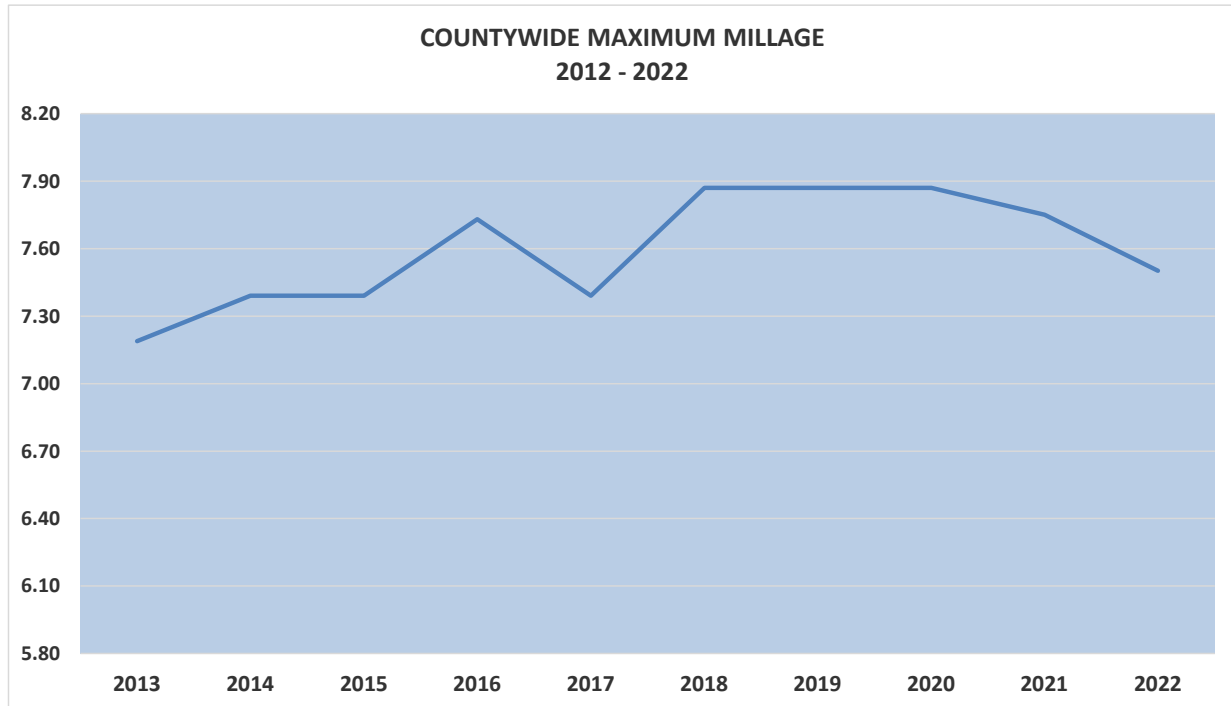
The above diagram represents how each dollar of property tax assessed in the unincorporated area of St. Lucie County is allocated between the taxing authorities for FY 2022.



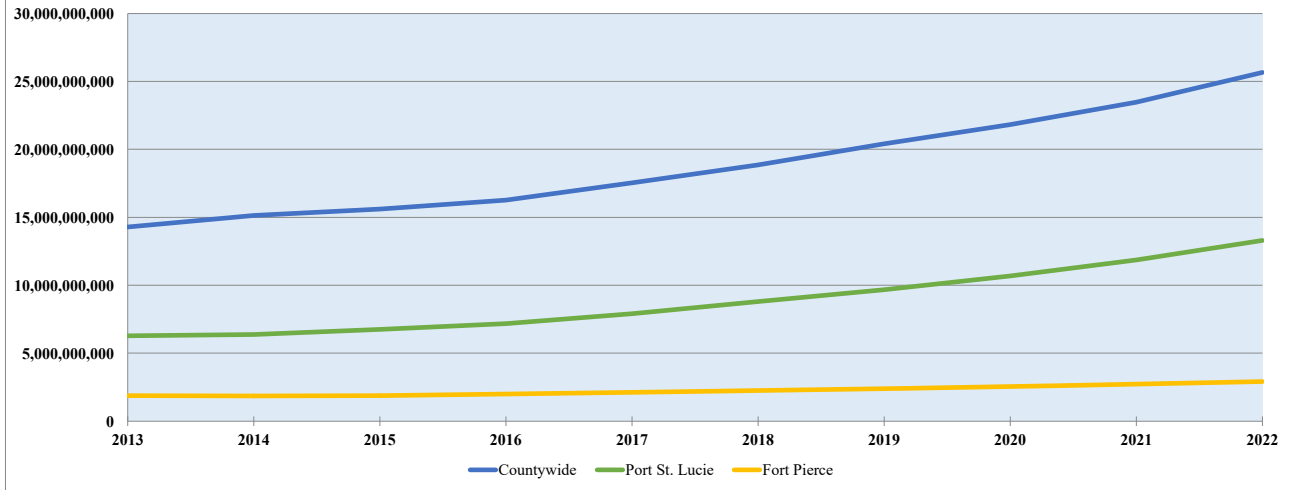
The above chart shows how 39¢ from the previous diagram is allocated between the agencies of St. Lucie County for FY 2022.

ST. LUCIE COUNTY
MILLAGE RATES HISTORY FISCAL YEARS 2012 - 2022

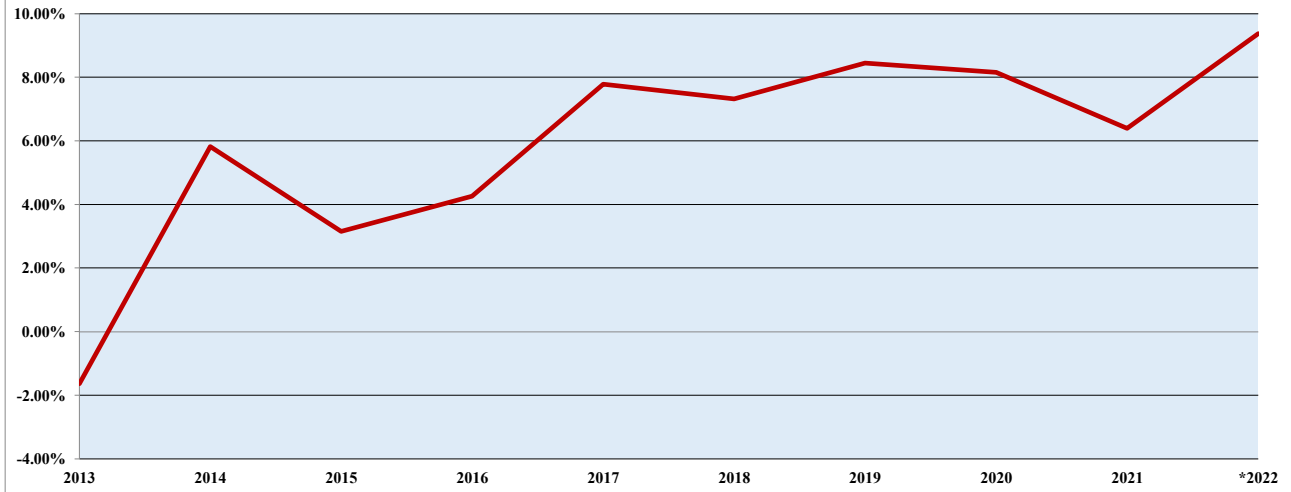
| FISCAL YEAR | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
|----------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| COUNTY COMMISSION | | | | | | | | | | |
| GENERAL FUND | 2.9221 | 2.9221 | 3.7764 | 4.1273 | 4.1077 | 4.1077 | 4.1077 | 4.3077 | 4.2077 | 4.2077 |
| FINE & FORFEITURE | 3.9699 | 3.9699 | 3.2699 | 3.2699 | 3.2838 | 3.4538 | 3.4538 | 3.2324 | 3.2324 | 2.9824 |
| PORT & AIRPORT | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 |
| EROSION DIST E | 0.0925 | 0.0925 | 0.0925 | 0.0925 | 0.0925 | 0.0925 | 0.0925 | 0.1497 | 0.1763 | 0.1763 |
| SUBTOTAL COUNTYWIDE MILLAGE | 6.9845 | 6.9845 | 7.1388 | 7.4897 | 7.4840 | 7.6540 | 7.6540 | 7.6898 | 7.6164 | 7.3664 |
| MOSQUITO CONTROL | 0.2036 | 0.4065 | 0.2522 | 0.2413 | 0.2164 | 0.2164 | 0.2164 | 0.1806 | 0.1352 | 0.1352 |
| COUNTYWIDE MAX MILL. | 7.1881 | 7.3910 | 7.3910 | 7.7310 | 7.3910 | 7.8704 | 7.8704 | 7.8704 | 7.7516 | 7.5016 |
| MUNICIPAL SERVICE TAXING UNITS (MSTU) | | | | | | | | | | |
| COMMUNITY DEVELOPMENT MSTU | 0.4380 | 0.4380 | 0.4380 | 0.4380 | 0.3840 | 0.3840 | 0.3840 | 0.3840 | 0.4300 | 0.4300 |
| LAW ENFORCEMENT MSTU | 0.5103 | 0.5103 | 0.5103 | 0.5103 | 0.5103 | 0.9103 | 0.9103 | 0.9103 | 0.9103 | 0.9103 |
| STORMWATER | 0.3497 | 0.3497 | 0.3497 | 0.3497 | 0.3497 | 0.3497 | 0.3497 | 0.3497 | 0.3497 | 0.4731 |
| PARKS MSTU | 0.2313 | 0.2313 | 0.2313 | 0.2313 | 0.2313 | 0.2313 | 0.2313 | 0.2313 | 0.2313 | 0.2313 |
| COUNTY TRANSIT MSTU | 0.1269 | 0.1269 | 0.1269 | 0.1269 | 0.1269 | 0.1269 | 0.1269 | 0.1269 | 0.1269 | 0.1269 |
| SHI BEACH EROSION CONTROL | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.2131 | 0.6613 |
| SUBTOTAL - MSTUs | 1.6562 | 1.6562 | 1.6562 | 1.6562 | 1.6562 | 2.0022 | 2.0022 | 2.0022 | 2.2613 | 2.8329 |
| DEBT SERVICE FUNDS | | | | | | | | | | |
| PORT PROPERTY BOND | 0.0154 | 0.0154 | 0.0154 | 0.0154 | 0.0154 | 0.0154 | 0.0000 | 0.0000 | 0.0000 | 0.0000 |
| SUBTOTAL - DEBT MAXIMUM MILLAGE | 0.0154 | 0.0154 | 0.0154 | 0.0154 | 0.0154 | 0.0154 | 0.0000 | 0.0000 | 0.0000 | 0.0000 |



**TAXABLE PROPERTY VALUES
FISCAL YEARS 2011 - 2022**



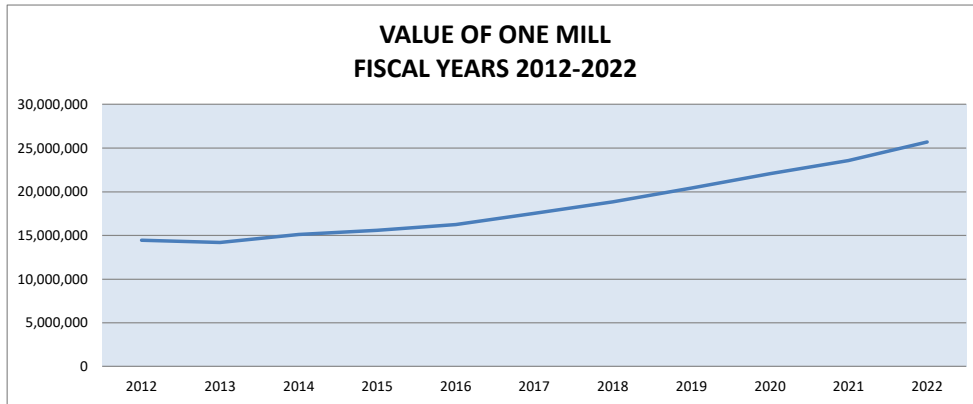
**PERCENTAGE CHANGE IN COUNTYWIDE PROPERTY VALUES
FISCAL YEARS 2013 - 2022**



| FISCAL YEAR | GENERAL FUND FINAL CERTIFIED VALUE | DIFFERENCE | PERCENT DIFFERENCE | FISCAL YEAR | GENERAL FUND FINAL CERTIFIED VALUE | DIFFERENCE | PERCENT DIFFERENCE |
|-------------|------------------------------------|--------------|--------------------|-------------|------------------------------------|----------------|--------------------|
| 1981 | 2,300,802,183 | | | 2002 | 8,667,691,605 | 528,296,243 | 6.49% |
| 1982 | 2,521,586,744 | 220,784,561 | 9.60% | 2003 | 9,440,470,969 | 772,779,364 | 8.92% |
| 1983 | 2,867,734,704 | 346,147,960 | 13.73% | 2004 | 10,794,450,475 | 1,353,979,506 | 14.34% |
| 1984 | 3,083,530,363 | 215,795,659 | 7.52% | 2005 | 13,635,067,852 | 2,840,617,377 | 26.32% |
| 1985 | 3,897,879,971 | 814,349,608 | 26.41% | 2006 | 17,531,857,063 | 3,896,789,211 | 28.58% |
| 1986 | 4,194,714,452 | 296,834,481 | 7.62% | 2007 | 24,412,809,790 | 6,880,952,727 | 39.25% |
| 1987 | 4,416,000,387 | 221,285,935 | 5.28% | 2008 | 25,554,081,157 | 1,141,271,367 | 4.67% |
| 1988 | 4,720,251,700 | 304,251,313 | 6.89% | 2009 | 21,301,295,874 | -4,252,785,283 | -16.64% |
| 1989 | 5,204,587,267 | 484,335,567 | 10.26% | 2010 | 16,850,268,512 | -4,451,027,362 | -20.90% |
| 1990 | 5,621,419,606 | 416,832,339 | 8.01% | 2011 | 15,013,709,614 | -1,836,558,898 | -10.90% |
| 1991 | 6,309,634,141 | 688,214,535 | 12.24% | 2012 | 14,529,243,377 | -484,466,237 | -3.23% |
| 1992 | 6,703,624,675 | 393,990,534 | 6.24% | 2013 | 14,292,317,878 | -236,925,499 | -1.63% |
| 1993 | 6,867,017,584 | 163,392,909 | 2.44% | 2014 | 15,123,381,622 | 831,063,744 | 5.81% |
| 1994 | 6,975,159,041 | 108,141,457 | 1.57% | 2015 | 15,599,739,461 | 476,357,839 | 3.15% |
| 1995 | 7,103,725,228 | 128,566,187 | 1.84% | 2016 | 16,263,608,260 | 663,868,799 | 4.26% |
| 1996 | 7,167,166,187 | 63,440,959 | 0.89% | 2017 | 17,529,028,758 | 1,265,420,498 | 7.78% |
| 1997 | 7,486,030,190 | 318,864,003 | 4.45% | 2018 | 18,810,646,535 | 1,281,617,777 | 7.31% |
| 1998 | 7,937,402,083 | 451,371,893 | 6.03% | 2019 | 20,398,038,676 | 1,587,392,141 | 8.44% |
| 1999 | 7,738,060,581 | -199,341,502 | -2.51% | 2020 | 22,060,213,812 | 1,662,175,136 | 8.15% |
| 2000 | 8,190,166,624 | 452,106,043 | 5.84% | 2021 | 23,470,432,330 | 1,410,218,518 | 6.39% |
| 2001 | 8,139,395,362 | -50,771,262 | -0.62% | *2022 | 25,669,932,656 | 2,199,500,326 | 9.37% |

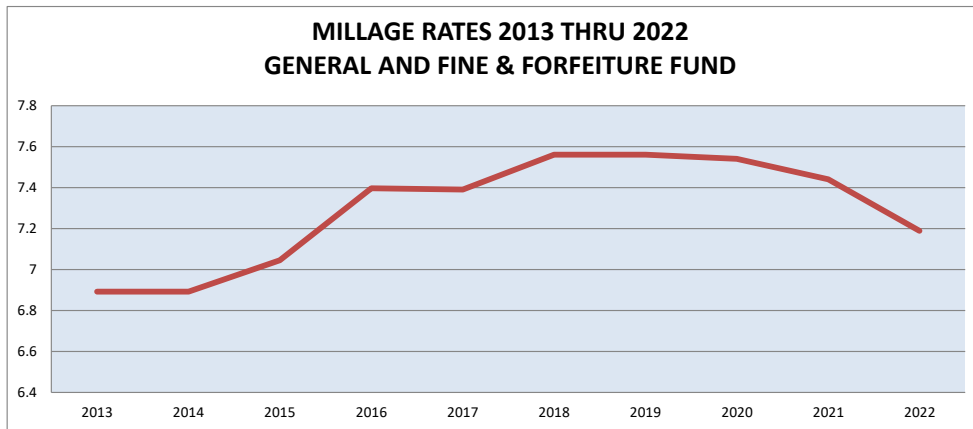
* = Property Appraiser's July 1st for the 2021 Tax Year/2022 Fiscal Year

Note: All other years reflect final property values after the Value Adjustment Board's final decisions were completed.



Note: One mill represents \$1.00 levied against every \$1,000.00 of property value.

| <u>Fiscal Year</u> | <u>Value of 1 Mill</u> | <u>Fiscal Year</u> | <u>Value of 1 Mill</u> | <u>Fiscal Year</u> | <u>Value of 1 Mill</u> | <u>Fiscal Year</u> | <u>Value of 1 Mill</u> |
|--------------------|------------------------|--------------------|------------------------|--------------------|------------------------|--------------------|------------------------|
| 1991 | 6,309,634 | 1999 | 7,738,060 | 2007 | 24,412,810 | 2015 | 15,599,739 |
| 1992 | 6,703,625 | 2000 | 8,190,167 | 2008 | 25,554,081 | 2016 | 16,263,608 |
| 1993 | 6,867,018 | 2001 | 8,139,395 | 2009 | 21,301,296 | 2017 | 17,529,029 |
| 1994 | 6,975,159 | 2002 | 8,667,692 | 2010 | 16,850,269 | 2018 | 18,810,646 |
| 1995 | 7,103,725 | 2003 | 9,440,471 | 2011 | 15,013,710 | 2019 | 20,432,874 |
| 1996 | 7,167,166 | 2004 | 10,794,450 | 2012 | 14,529,243 | 2020 | 22,090,911 |
| 1997 | 7,486,030 | 2005 | 13,635,068 | 2013 | 14,292,318 | 2021 | 23,470,432 |
| 1998 | 7,937,402 | 2006 | 17,531,857 | 2014 | 15,123,382 | 2022 | 25,669,933 |

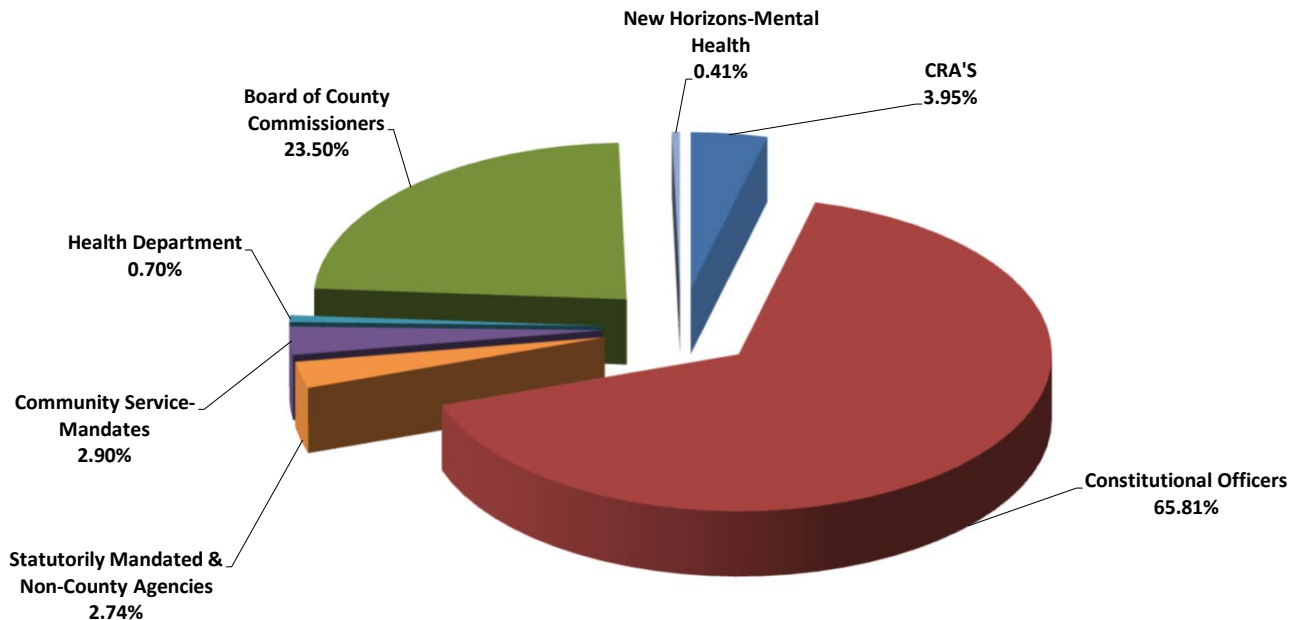


| <u>FISCAL YEAR</u> | <u>GENERAL</u> | <u>FINE & FORFEITURE</u> | <u>COMBINED</u> | <u>FISCAL YEAR</u> | <u>GENERAL</u> | <u>FINE & FORFEITURE</u> | <u>COMBINED</u> |
|--------------------|----------------|------------------------------|-----------------|--------------------|----------------|------------------------------|-----------------|
| 1991 | 2.5314 | 4.6258 | 7.1572 | 2007 | 4.2734 | 2.3778 | 6.6512 |
| 1992 | 2.3617 | 4.6769 | 7.0386 | 2008 | 4.2299 | 1.9352 | 6.1651 |
| 1993 | 3.4438 | 4.3393 | 7.7831 | 2009 | 3.6173 | 2.5478 | 6.1651 |
| 1994 | 3.3561 | 4.2804 | 7.6365 | 2010 | 2.7694 | 3.3957 | 6.1651 |
| 1995 | 2.9942 | 4.5227 | 7.5169 | 2011 | 2.8707 | 3.9699 | 6.8406 |
| 1996 | 2.9565 | 4.5230 | 7.4795 | 2012 | 2.9221 | 3.9699 | 6.892 |
| 1997 | 2.5596 | 4.9233 | 7.4829 | 2013 | 2.9221 | 3.9699 | 6.892 |
| 1998 | 2.6595 | 4.7356 | 7.3951 | 2014 | 2.9221 | 3.9699 | 6.892 |
| 1999 | 2.7328 | 4.8466 | 7.5794 | 2015 | 3.7764 | 3.2699 | 7.0463 |
| 2000 | 3.1328 | 4.4466 | 7.5794 | 2016 | 4.1273 | 3.2699 | 7.3972 |
| 2001 | 2.8486 | 4.7308 | 7.5794 | 2017 | 4.1077 | 3.2838 | 7.3915 |
| 2002 | 2.9639 | 4.6155 | 7.5794 | 2018 | 4.1077 | 3.4538 | 7.5615 |
| 2003 | 2.9639 | 4.6155 | 7.5794 | 2019 | 4.1077 | 3.4538 | 7.5615 |
| 2004 | 4.0728 | 3.5066 | 7.5794 | 2020 | 4.3077 | 3.2324 | 7.5401 |
| 2005 | 4.1248 | 3.3178 | 7.4426 | 2021 | 4.2077 | 3.2324 | 7.4401 |
| 2006 | 4.2619 | 2.9807 | 7.2426 | 2022 | 4.2077 | 2.9824 | 7.1901 |

**DISTRIBUTION OF GENERAL FUND AND FINE & FORFEITURE AD VALOREM TAX REVENUES
FISCAL YEAR 2021-2022**

| | | | |
|---|--------------------------------------------------------------------|-------------|---------------|
| 1 | TOTAL GENERAL FUND & FINE & FORFEITURE AD VALOREM TAX REVENUE * | | \$175,340,914 |
| 2 | ALLOCATIONS/FEES TO CONSTITUTIONAL OFFICERS | | \$115,385,106 |
| 3 | STATUTORILY MANDATED & OTHER NON-COUNTY AGENCIES | | |
| | HEALTH DEPARTMENT | \$1,232,647 | |
| | NEW HORIZONS-MENTAL HEALTH | \$712,843 | |
| | COMMUNITY SERVICES-MANDATES | | |
| | HEALTH CARE RESP. ACT | \$50,000 | |
| | MEDICAID HOSPITAL | \$4,997,808 | |
| | PAUPER BURIALS | \$37,500 | |
| | TOTAL COMMUNITY SERVICES-MANDATES | \$5,085,308 | |
| | OTHER MANDATES & NON-COUNTY AGENCIES | \$4,800,314 | |
| | TOTAL STATUTORILY MANDATED & OTHER NON-COUNTY AGENCIES | | \$11,831,112 |
| 4 | COMMUNITY REDEVELOPMENT AGENCY'S (CRA'S) | | |
| | CITY OF PORT ST. LUCIE | \$2,781,543 | |
| | CITY OF FORT PIERCE | \$4,140,398 | |
| | TOTAL CRA'S | | \$6,921,941 |
| 5 | SUB-TOTAL | | \$134,138,159 |
| 6 | NET AVAILABLE FOR BOARD ALLOCATIONS | | \$41,202,755 |
| * | Total anticipated Ad Valorem revenue less statutorily mandated 5%. | | |

**DISTRIBUTION OF GENERAL FUND AND FINE & FORFEITURE AD VALOREM TAX REVENUES
FISCAL YEAR 2021-2022**

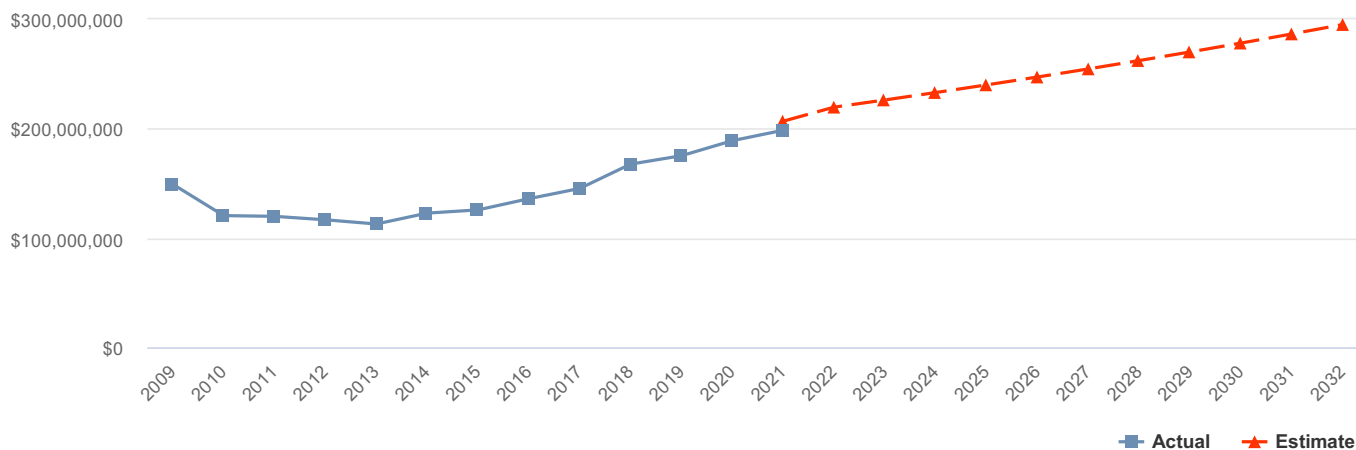


MAJOR REVENUES

Description

The Ad Valorem Tax is levied against all property within the County and is based on the Taxable Assessed Value. The Tax Collector sends bills to property owners in October with the option of paying a discounted amount if the bill is paid between November and March. State statutes prohibit the County from budgeting less than 95% of the total amount it expects to receive, and the Florida Constitution limits the amount of Ad Valorem millage the counties may levy to 10 mills.

Ad Valorem



Legal Authority

Florida Statute, Chapter 200

Fund / Account Number

Various Funds/311XXX

Discussion and Concerns

The Board of County Commissioners is continuing their efforts to alleviate the amount of taxes borne by the property owners by encouraging environmentally friendly industries and retailers to locate within St. Lucie County. In January of 2008, the State of Florida imposed legislation regarding property tax reform. This legislation combined with falling property values, led to a reduction in ad valorem revenue beginning in fiscal years 2009 through 2016. The tax rate reduction of .25 mills in the Fine the Forfeiture Fund that primarily supports the Sheriff's Office provides for the largest decrease in the countywide millage rate in more than a decade.

Assumptions and Projections

The fiscal year 2022 budget reflects the total taxes levied. However, discounts are allowed for early payment at the rate of 4% in November, 3% in December, 2% in January, and 1% in February. As a result, the actual collections are less than the taxes levied.



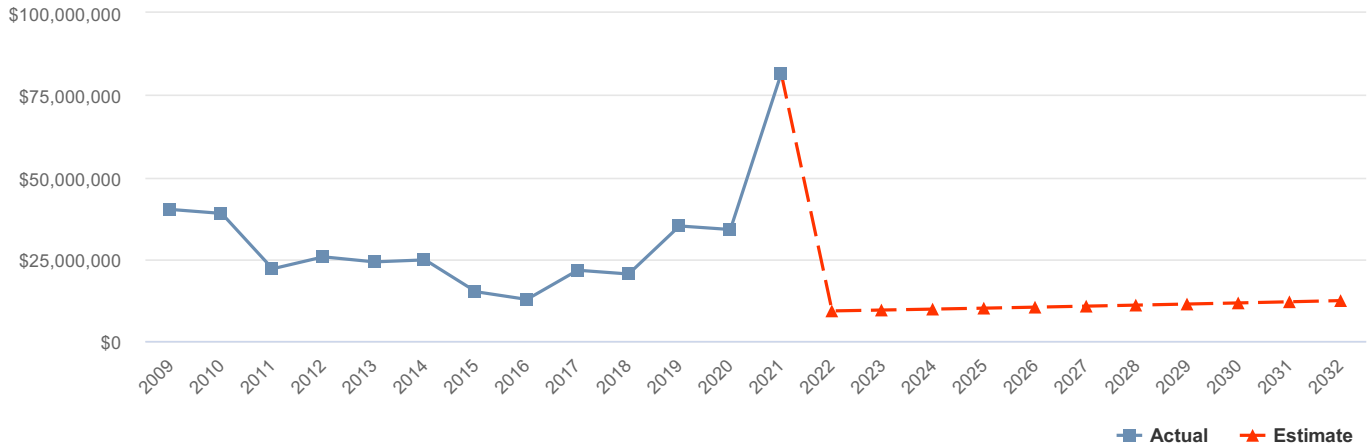
Intergovernmental Revenue

Office of Management & Budget

Description

Intergovernmental Revenues include Federal, State and Local grants, the Half-Cent Sales Tax, State Shared Revenue, and Gasoline Taxes (with the exception of those designated Local Option). For the purpose of this report, revenues received from the Half-Cent Sales Tax, State Shared Revenue and all Gasoline Taxes are reported in separate sections.

Intergovernmental Revenue



Legal Authority

Fund / Account Number

Various Funds/33XXXX

Discussion and Concerns

Although Revenues generated through grants have not been consistent year to year; they do show an upward trend. Given the recent economic situation and its impact on the State and Federal Governments, there are reduced grant opportunities available. Due to the timing of grants starting and ending during the fiscal year, and to the spending pattern of the currently active grants, not all of the grant revenues are reflected in Fiscal Year 2022's Estimate. Fiscal year 2021 saw an increase in intergovernmental revenue, which was related to CARES Act and The American Rescue Plan funding. The impact on revenues related to the Infrastructure Investment and Jobs Act is expected to be positive in FY 2022 and beyond but is unknown as this was being written.

Assumptions and Projections

Staff expects revenues to increase next fiscal year with the passage of the Infrastructure Investment and Jobs Act (IIJA) by Congress, which is expected to be signed into law as this document goes to print. Funds for capital projects may increase more than anticipated in FY 2022 and then we expect revenues to level off and generate an estimated 2% annual increase in future years. The spike in the chart may have less of a pronounced drop when more is known about eligible County projects.

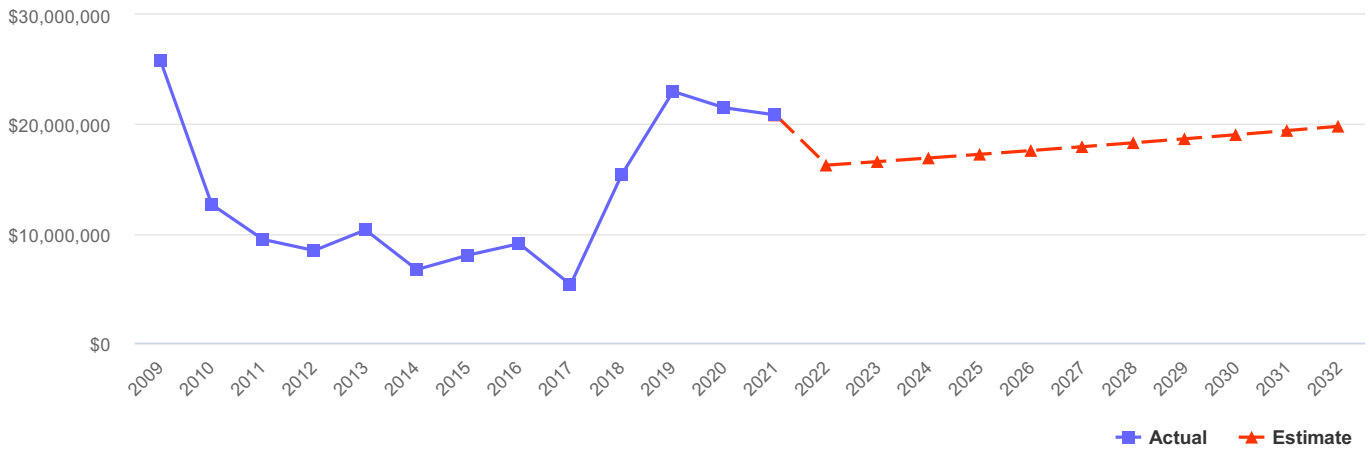


Interest and Miscellaneous Revenue
Office of Management & Budget

Description

This source of revenue is mainly comprised of earned interest, rent/lease agreement, reimbursements and concession receipts.

Interest and Miscellaneous Revenue



Legal Authority

N/A

Fund / Account Number

Various Funds/36XXXX

Assumptions and Projections

Due to the erratic nature of this revenue source, it is impossible to accurately predict future income. In the interest of long-range planning, staff has prepared projections based on the following assumptions: 1) Interest rates will remain relatively level for the foreseeable future. 2) Departments, particularly Public Works and Parks, Recreation & Facilities, and Airport, will begin spending more of the funds allocated to them for capital improvement projects. 3) This increased spending will reduce the amount of funds on deposit resulting in a further reduction in earned interest. Based on the above assumptions, we project Interest and Miscellaneous Revenue income to remain stable.

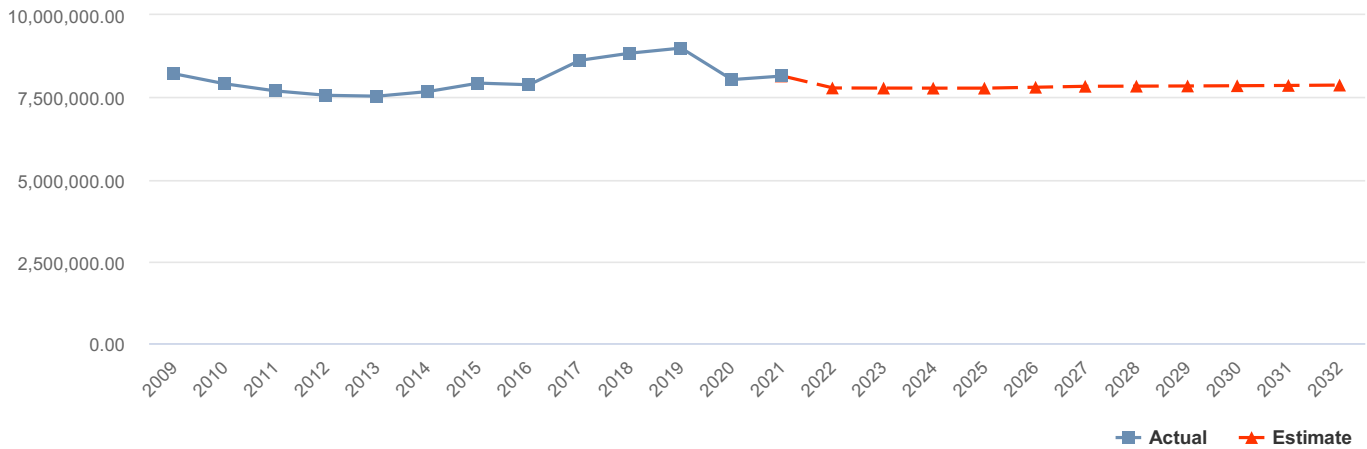
Gasoline Taxes

Office of Management & Budget

Description

In addition to the Constitutional Gas Taxes and the County Gas Tax, local governments are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate gas taxes. The first is a 1 to 6-Cent Local Option Gas Tax imposed on every gallon of motor and diesel fuel sold within the County. The second is a 1 to 5-Cent Local Option Gas Tax imposed on every gallon of motor fuel sold. The third is a tax of one-cent on every gallon of motor and diesel fuel sold. Revenue collected from the Local Option Gas Taxes is distributed between the County and the municipalities of Fort Pierce, Port St. Lucie and St. Lucie Village according to interlocal agreements. These distributions are based on a moving five-year accumulation of reported transportation related expenditures by each entity.

Gasoline Taxes



Legal Authority

Constitutional Gas Tax, Florida Constitution Art. XII, s. 9(c) (4), F.S. Chapter 206.41 and 206.47 Local Option Gas Tax, F.S. Chapter 336.025 (1) (a & b) Ninth-Cent Fuel Tax, F.S. Chapter 336.021 County Fuel Tax, F.S. Chapter 206.60

Fund / Account Number

101 / 312410, 312425, 312300, 335430, 335440 & 335450

Discussion and Concerns

The Ninth Cent Gas Tax was approved effective September 1, 1995 and will continue until repealed. The Local Option 1-6 Gas Tax and the Local Option 1-5 Cent Gas Tax are set up to run through December 31, 2023, unless extended by the Board.

Assumptions and Projections

After considering the expected reduction in Local Option Gas Tax revenue due to the allocation formula, staff is projecting an annual reduction of 2% in total gas tax revenue.



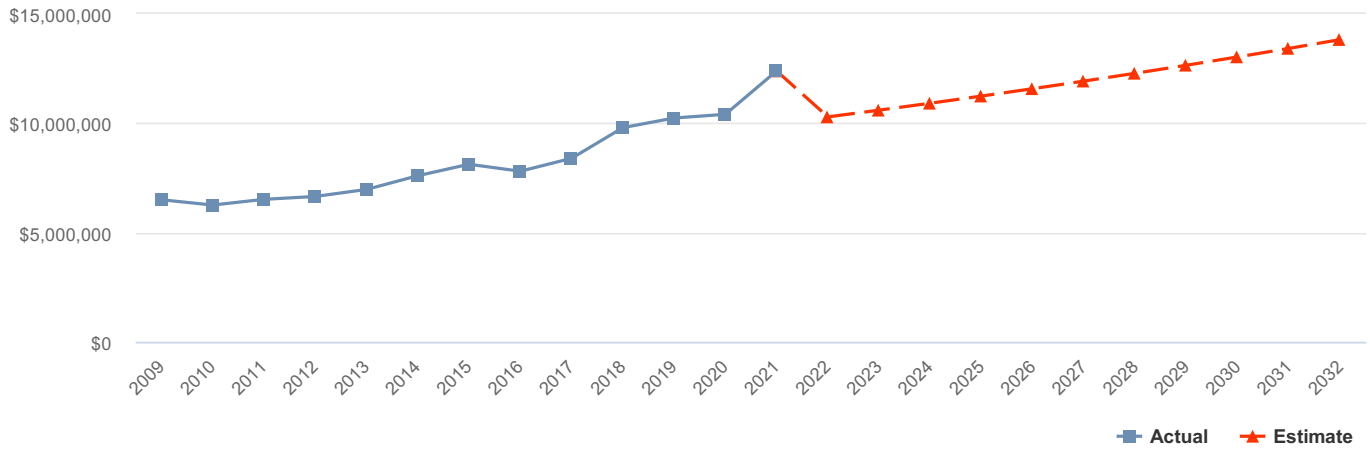
Half-Cent Sales Tax

Office of Management & Budget

Description

Local Governments receive a share of the State sales tax collections that is roughly equal to, and is referred to as, the “Half-Cent” Sales Tax. It generates the largest amount of revenue for local governments than any other State shared revenue program.

Half-Cent Sales Tax



Legal Authority

Florida Statutes Chapter 218, Part IV

Fund / Account Number

001, 102, 215/335180

Discussion and Concerns

Beginning in fiscal year 2005, Article V, Revision 7 reduced this source of revenue. The legislature diverted a portion of the Half Cent Sales Tax to help fund the courts. After the initial reduction, the normal growth in this revenue resumed and was passed on to the counties. Due to the economy, we have been experiencing a reduction of half-cent sales tax over the last few years, as seen in 2008 through 2010. But, from recent activity in the economy, the half-cent sales tax revenue trend has shown an improvement from 2011 to 2019.

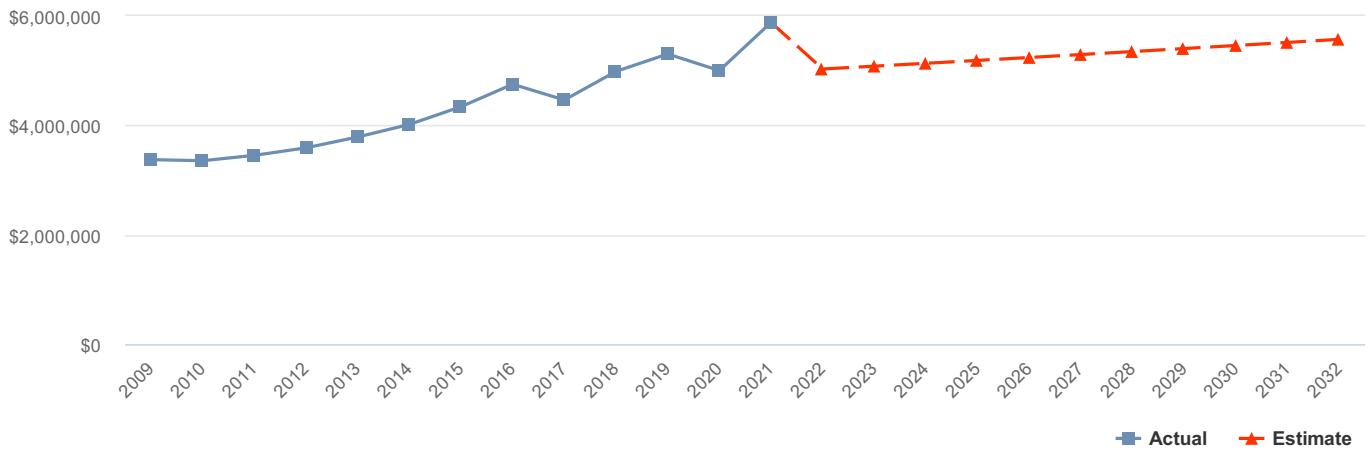
Assumptions and Projections

We are taking a conservative approach when budgeting anticipated revenue from the Half-Cent Sales Tax. Staff projects a 3% annual increase in half-cent sales tax revenue beginning in fiscal year 2021.

Description

The Florida State Department of Revenue uses an established formula to apportion to each eligible county a certain amount of revenue collected from cigarette and intangible taxes levied by the State. The formula is based on county population, unincorporated population, and county sales tax collections. Distributions are usually consistent from month to month with the exception of July when the State makes an annual adjustment based on the past fiscal year collections.

State Shared Revenue



Legal Authority

Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972

Fund / Account Number

001, 217/335121

Discussion and Concerns

Beginning in Fiscal Year 1999 the State Legislature reduced the Intangibles Tax with the intent of eventually eliminating it. This was the main source of Shared Revenue receipts allocated to the counties. During the fiscal year 2000 session, legislators agreed to replace most of the lost revenue with an increase in State sales tax distributions using Fiscal Year 1999-2000 as the base year. The Article V, Revision 7 Constitutional Amendment, reduced this source of revenue in fiscal year 2005. Fiscal year 2020 saw a reduction in intergovernmental revenue, which was related to COVID-19, and that trend rebounded significantly in FY 21 due to increased economic activity.

Assumptions and Projections

Beginning in fiscal year 2021, staff predicts this revenue stream to increase by 3% annually.

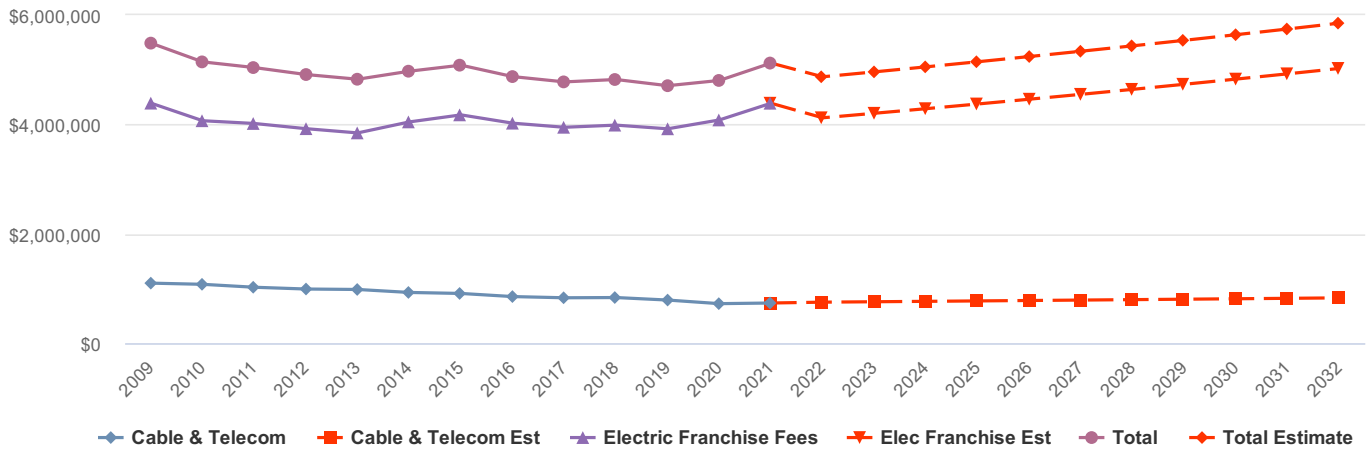
Franchise and Privilege Fees

Office of Management & Budget

Description

The County negotiated agreements with the Florida Power and Light Company (FPL) and the Fort Pierce Utilities Authority (FPUA) allowing each a non-exclusive franchise to operate facilities within County rights-of-ways in the unincorporated areas of the County. In consideration for the franchise, each entity has agreed to pay a fee. In the case of the electric companies, this fee is remitted to the County. In addition, fees charged to telecommunications related companies pay the fee to the State who then distributes the revenue to each respective county. This fee is an agreed upon percentage of their revenues, less actual write-offs, which are 'billed' to customers living within the unincorporated area of the County.

Franchise and Privilege Fees



Legal Authority

N/A

Fund / Account Number

Various Funds / 315000, 323150, & 323100

Discussion and Concerns

The Communications Services Tax Simplification Law, Chapter 00-260 Laws of Florida (the Communications Tax Law) combined State and local taxes under a single law administered by the Florida Department of Revenue (DOR). Beginning October 1, 2001, all communication services are taxed at the same rate. The Communications Tax Law repealed all State, county and municipal taxes and fees on communications services and replaced them with a new, simplified communications services tax.

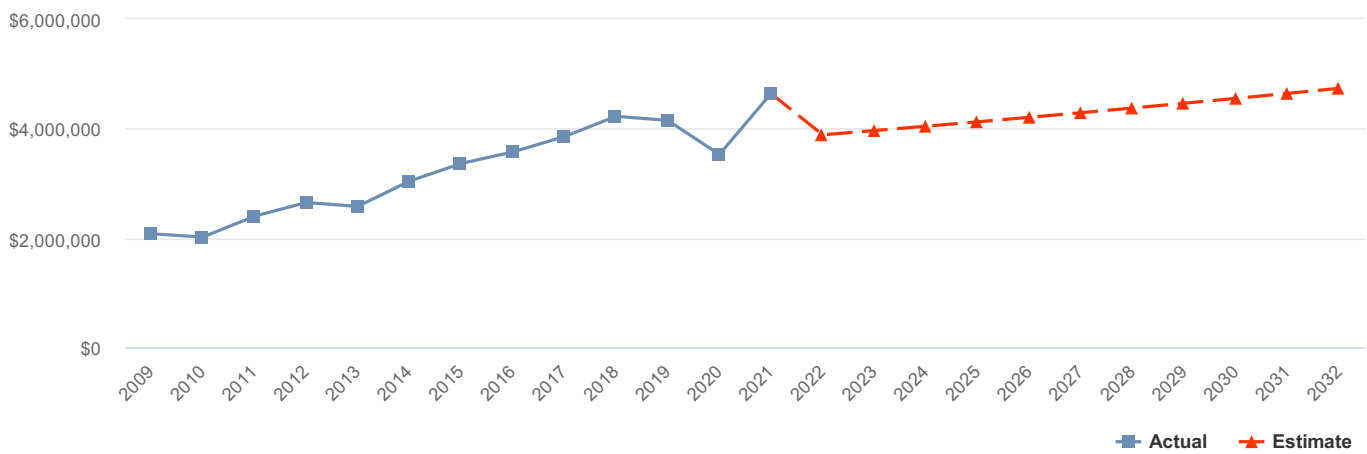
Assumptions and Projections

St. Lucie County began collecting Franchise and Privilege Fees in Fiscal Year 1998. Receipts from this source have grown significantly each year. From fiscal years 2006 through 2014, there was a gradual decline attributed to the declining economy. The major contributors to this source are the electric companies but blending the three streams results in a projected 2% annual growth rate beginning in fiscal year 2022.

Description

In 1984, the County's voters approved a referendum levying a two cent Tourist Development Tax. Revenue from these two cents is pledged to pay for the St. Lucie County Sports Complex operations and to the extent available, to pay for debt service on industrial revenue bonds issued to finance construction of the stadium complex. In 1987, the Board of County Commissioners adopted Ordinance No. 87-82 levying a third cent tourist development tax to promote and advertise tourism in St. Lucie County. By adopting Ordinance No. 97-14 in 1997, the Board levied a fourth cent for the express purpose of paying debt service on bonds issued to finance the renovation of the St. Lucie County Sports Complex. In 2003, the Board approved Ordinance 03-12, levying a fifth cent for the purpose of paying debt service on bonds issued to finance improvements at the St. Lucie County Sports Complex and to pay for capital facilities that promote tourism at the St. Lucie County Fairgrounds and the area north of Midway Road.

Tourist Development Tax



Legal Authority

Florida Statutes, Section 125.0104

Fund / Account Number

162/312130, 262/312130, 610/312130, and 611/312130

Discussion and Concerns

Assumptions and Projections

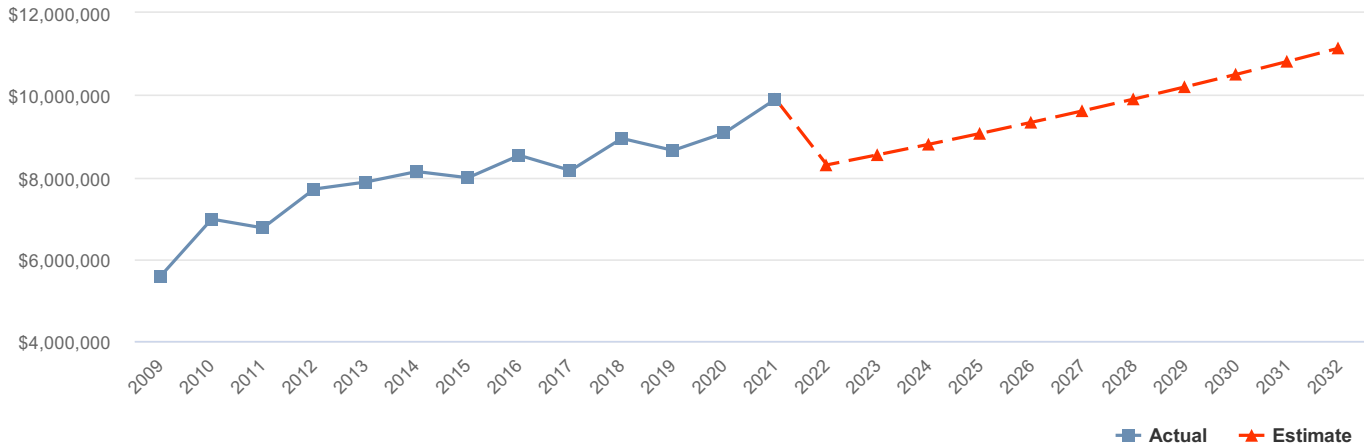
Realizing that this source of revenue is highly correlated with the tourist industry and the state of the economy, staff anticipates the annual rate of change to increase as the economy improves. However, due to the impact of the COVID-19 pandemic, staff projected an initial revenue drop in fiscal year 2021, however, tourist development tax receipts in FY 2021 spiked as a result of local and domestic travel, possibly due to pent-up demand. As travel restrictions lift and we recover from the pandemic, staff projects Tourist Development Tax Revenues will increase by an average annual rate of 2% starting in fiscal year 2022.



Description

This revenue source includes occupational licenses, building permits, special assessments and certification fees. Impact fees are normally considered a part of this classification of revenue; however, because this source is not normally recognized until it is expended; staff has chosen not to include impact fees in this analysis.

Licenses and Permits



Legal Authority

N/A

Fund / Account Number

Various Funds/32XXXX

Discussion and Concerns

Before 1972, the State had imposed an occupational license tax and shared the revenues with the counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax but capped the rate of increase.

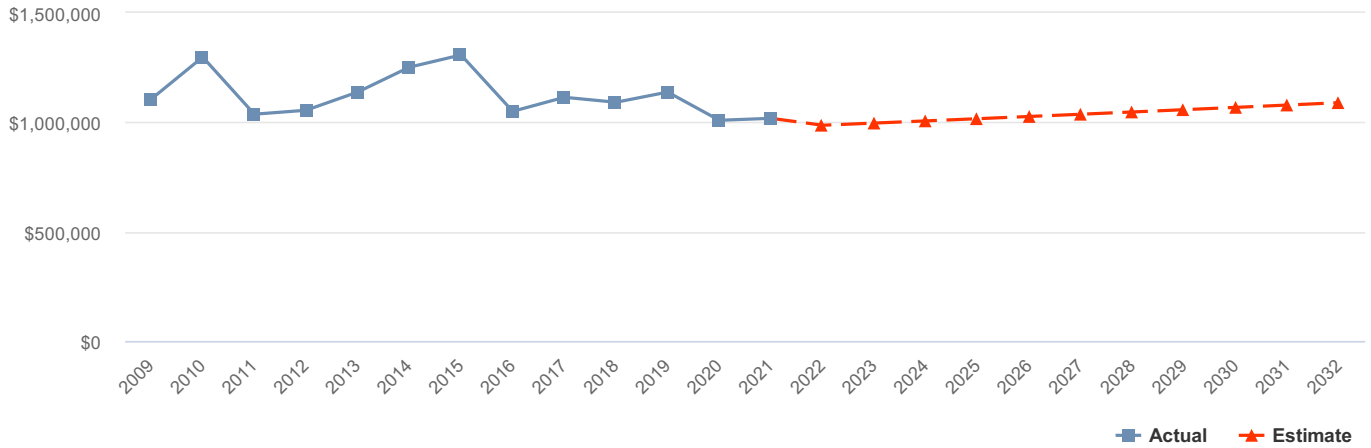
Assumptions and Projections

Rapid growth in the area lead to increased revenue from building permits. Building permits dropped in fiscal years 2006 through 2009 as a result of a slowdown in the housing market. Changes in the State’s chart of accounts reclassified expenses for capital improvement assessments and solid waste assessments into this category during fiscal year 2009. The pandemic did nothing to slow development in St. Lucie County and it is common knowledge in the real estate industry that Florida has become a preferred destination for those who have a negative view on pandemic lockdowns and restrictions being imposed in other states. Future growth is anticipated to continue at a rate of 3% per year beginning in fiscal year 2022, however, building permit activity, especially residential, could be substantially higher.

Description

This revenue source includes revenues received from fines and penalties imposed for the commission of statutory offenses and violation of unlawful administrative rules and regulations. Forfeits include revenues resulting from confiscation of deposits or bonds held as performance guarantees and proceeds from the sale of contraband property seized by law enforcement agencies.

Fines and Forfeits



Legal Authority

N/A

Fund / Account Number

Various Funds/35XXXX

Discussion and Concerns

In FY 2005, there was a large decline in the revenues due to the Article V, Revision 7 Constitutional Amendment that diverted fine and forfeiture revenue from the County and to the State.

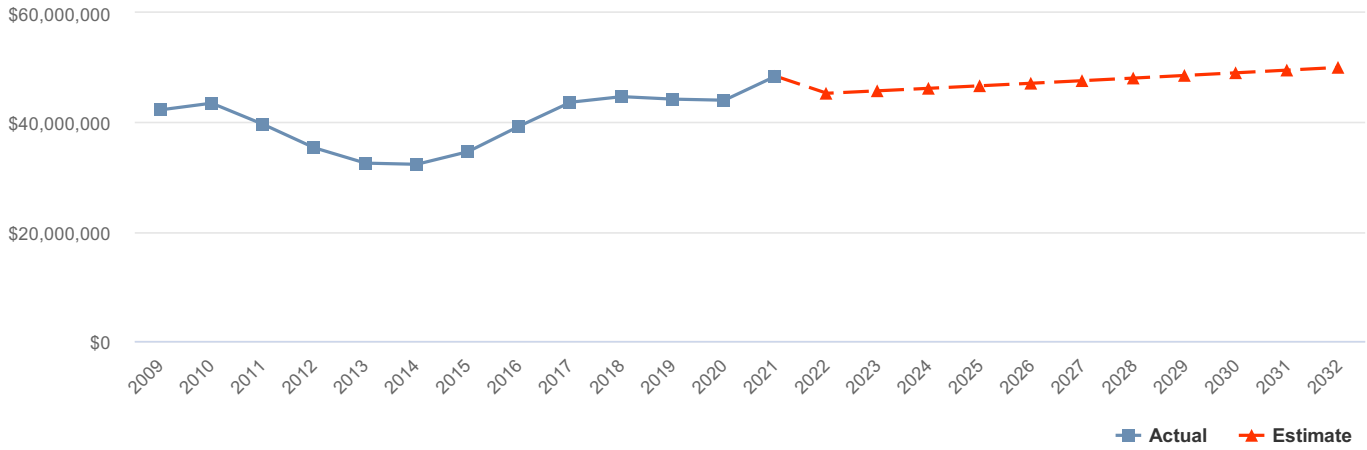
Assumptions and Projections

The County expects this revenue source to slow in growth in in the outer years.

Description

This revenue source reflects all revenues stemming from charges for current services including recording fees, insurance reimbursements, and insurance premiums charged to county departments, landfill fees, water fees, and sewer fees. These sources are estimated using trend analysis.

Charges for Service



Legal Authority

N/A

Fund / Account Number

Various Funds/34XXXX

Assumptions and Projections

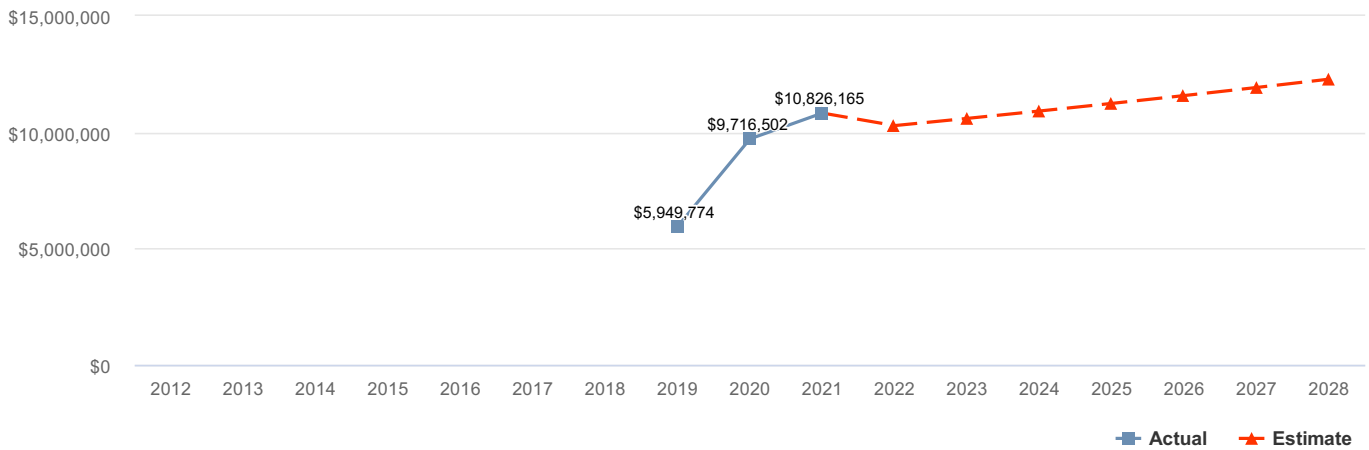
In fiscal year 2005, the County began receiving an additional service charge of \$2 per page for instruments recorded in the official records. This revenue is to be used exclusively to fund court-related technology and court technology needs as defined in Florida Statute 29.008(1) (f) 2 and (h). This revenue source is expected to remain stable.



Description

This revenue source is a 0.5% increase to the existing 6.5% sales tax that is currently levied in St. Lucie County. The levy of this tax was put to referendum in November 2018, and was passed by the voters. Revenues generated from the tax can only be used on infrastructure projects in St. Lucie County. The tax will not be applied to gas purchases or unprepared food (i.e. groceries). For automobile purchases, the tax is only applied to the first \$5,000 of the purchase, or a \$25 cap. This surtax expires in ten years.

Infrastructure Sales Tax



Legal Authority

Florida Statute 212.08

Fund / Account Number

319 / 312630

Assumptions and Projections

This surtax was originally projected to generate approximately \$10 million per year and generated \$12.4 million in FY 2021. Because of lockdowns and travel restrictions in 2020 due to the pandemic, the demand for goods and services, including the proliferation of on-line shopping, surged in FY 2021 resulting in an increase in sales tax revenues of over 11 percent. As travel and the economy reopen in FY 2022, it is anticipated that sales will level off and grow at a normal rate of 3% in future years.

**St. Lucie County Board of County Commissioners
Fiscal Year 2022 Full Time Equivalent Summary**

Board of County Commissioners

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|-------------------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| BOCC - District 1 | 2.00 | 2.00 | 2.00 | 0.00 |
| BOCC - District 2 | 2.00 | 2.00 | 2.00 | 0.00 |
| BOCC - District 3 | 2.00 | 2.00 | 2.00 | 0.00 |
| BOCC - District 4 | 2.00 | 2.00 | 2.00 | 0.00 |
| BOCC - District 5 | 2.00 | 2.00 | 2.00 | 0.00 |
| | <u>10.00</u> | <u>10.00</u> | <u>10.00</u> | <u>0.00</u> |

County Attorney

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|------------------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| County Attorney | 10.00 | 10.00 | 11.00 | 1.00 |
| Criminal Justice | 26.00 | 26.00 | 28.00 | 2.00 |
| | <u>36.00</u> | <u>36.00</u> | <u>39.00</u> | <u>3.00</u> |

County Administration

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|-------------------------------------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| Communications | 4.00 | 5.00 | 6.00 | 1.00 |
| County Administration | 6.00 | 6.00 | 8.00 | 2.00 |
| Innovation & Performance Management | 3.00 | 2.00 | 3.00 | 1.00 |
| Legislative Affairs | 2.00 | 2.00 | 3.00 | 1.00 |
| Research & Education Park | 1.00 | 1.00 | 1.00 | 0.00 |
| Tourism | 3.00 | 3.00 | 3.00 | 0.00 |
| | <u>19.00</u> | <u>19.00</u> | <u>24.00</u> | <u>5.00</u> |

Information Technology

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|------------------------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| Information Technology | 34.00 | 34.00 | 34.00 | 0.00 |
| | <u>34.00</u> | <u>34.00</u> | <u>34.00</u> | <u>0.00</u> |

Human Resources

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|-------------------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| Human Resources | 8.80 | 7.55 | 7.55 | 0.00 |
| Insurance Program | 1.10 | 1.30 | 2.30 | 1.00 |
| Risk Management | 2.10 | 3.15 | 2.15 | -1.00 |
| | <u>12.00</u> | <u>12.00</u> | <u>12.00</u> | <u>0.00</u> |

Office of Management & Budget

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|---------------------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| Management & Budget | 6.00 | 7.00 | 7.00 | 0.00 |
| Purchasing | 4.00 | 4.00 | 4.00 | 0.00 |
| | <u>10.00</u> | <u>11.00</u> | <u>11.00</u> | <u>0.00</u> |

Community Services

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|------------------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| Housing Services | 5.00 | 5.00 | 4.00 | -1.00 |
| Human Services | 8.00 | 8.00 | 8.25 | 0.25 |
| Transit | 5.00 | 5.00 | 6.50 | 1.50 |
| Veteran Services | 11.00 | 10.00 | 11.25 | 1.25 |
| | <u>29.00</u> | <u>28.00</u> | <u>30.00</u> | <u>2.00</u> |

Extension

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|-----------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| Extension | 11.50 | 11.50 | 11.50 | 0.00 |
| | <u>11.50</u> | <u>11.50</u> | <u>11.50</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Fiscal Year 2022 Full Time Equivalent Summary**

Environmental Resources

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|---------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Admin - Environmental Resources | 2.00 | 3.00 | 5.00 | 2.00 |
| Environmental Education | 4.47 | 4.47 | 5.00 | 0.53 |
| Environmental Regulations | 0.00 | 4.00 | 5.00 | 1.00 |
| Land Management | 13.00 | 8.00 | 7.00 | -1.00 |
| | <u>19.47</u> | <u>19.47</u> | <u>22.00</u> | <u>2.53</u> |

Facilities

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|---------------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Building Maintenance Operations | 28.00 | 25.00 | 27.00 | 2.00 |
| Capital Projects & Construction Mgmt. | 13.00 | 13.00 | 13.00 | 0.00 |
| Facilities Administration | 5.00 | 5.00 | 7.00 | 2.00 |
| Records Mgmt. & Facility Logistics | 28.77 | 31.77 | 28.77 | -3.00 |
| | <u>74.77</u> | <u>74.77</u> | <u>75.77</u> | <u>1.00</u> |

Library Services

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Library Services | 63.50 | 63.50 | 65.50 | 2.00 |
| | <u>63.50</u> | <u>63.50</u> | <u>65.50</u> | <u>2.00</u> |

Mosquito Control

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|--------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Admin - Mosquito Control | 4.53 | 4.53 | 4.00 | -0.53 |
| Impoundment Operations | 9.00 | 9.00 | 9.00 | 0.00 |
| Inspection Division | 13.86 | 13.86 | 13.86 | 0.00 |
| | <u>27.39</u> | <u>27.39</u> | <u>26.86</u> | <u>-0.53</u> |

Parks and Recreation

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Admin - Parks and Recreation | 3.00 | 3.00 | 4.00 | 1.00 |
| Fairwinds Golf Course | 17.40 | 17.40 | 7.10 | -10.30 |
| Parks & Special Facilities | 68.17 | 64.37 | 63.57 | -0.80 |
| Regional Parks & Stadiums | 49.83 | 53.63 | 55.33 | 1.70 |
| | <u>138.40</u> | <u>138.40</u> | <u>130.00</u> | <u>-8.40</u> |

Air & Seaport

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|--------------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Port | 3.00 | 2.00 | 2.00 | 0.00 |
| Treasure Coast International Airport | 8.50 | 8.50 | 9.50 | 1.00 |
| | <u>11.50</u> | <u>10.50</u> | <u>11.50</u> | <u>1.00</u> |

Planning & Development Services

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|--------------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Admin. - Planning & Development Svc. | 2.33 | 3.08 | 3.74 | 0.66 |
| Building and Code Regulation | 35.47 | 38.93 | 40.63 | 1.70 |
| Planning | 14.03 | 12.82 | 12.46 | -0.36 |
| | <u>51.83</u> | <u>54.83</u> | <u>56.83</u> | <u>2.00</u> |

Public Safety

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|--------------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| Public Safety - Animal Control | 5.00 | 5.00 | 5.00 | 0.00 |
| Public Safety - Cent. Communications | 66.34 | 67.00 | 74.50 | 7.50 |
| Public Safety - Emergency Mgmt. | 5.00 | 4.34 | 5.34 | 1.00 |
| Public Safety - Marine Safety | 8.50 | 8.50 | 8.00 | -0.50 |
| Public Safety - RAD Plan | 2.00 | 2.00 | 2.00 | 0.00 |
| | <u>86.84</u> | <u>86.84</u> | <u>94.84</u> | <u>8.00</u> |

St. Lucie County Board of County Commissioners
Fiscal Year 2022 Full Time Equivalent Summary

Public Works

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|-------------------------------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| Administration - Public Works | 4.00 | 4.00 | 5.00 | 1.00 |
| Coastal Management Services | 2.00 | 2.00 | 2.00 | 0.00 |
| Engineering | 25.00 | 25.00 | 25.00 | 0.00 |
| Road & Bridge | 56.00 | 56.00 | 57.00 | 1.00 |
| Water Quality | 12.33 | 12.33 | 12.33 | 0.00 |
| | <u>99.33</u> | <u>99.33</u> | <u>101.33</u> | <u>2.00</u> |

Public Utilities

| | FY 2020 | FY 2021 | FY 2022 | FY 2022 |
|-------------------------|----------------|----------------|----------------|----------------|
| | Actual | Adopted | Adopted | Change |
| Solid Waste & Recycling | 56.80 | 67.60 | 71.80 | 4.20 |
| Utilities | 9.20 | 9.40 | 32.20 | 22.80 |
| | <u>66.00</u> | <u>77.00</u> | <u>104.00</u> | <u>27.00</u> |

| | | | | |
|-------------------|---------------|---------------|---------------|--------------|
| Total County FTEs | <u>800.53</u> | <u>813.53</u> | <u>860.13</u> | <u>46.60</u> |
|-------------------|---------------|---------------|---------------|--------------|

St. Lucie County Board of County Commissioners Fiscal Year 2022 Position Changes

| Department/Division | Change in Positions | Comment |
|--------------------------------------|---------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| County Attorney | | |
| County Attorney | 1.00 | FY21 Legal Secretary II position (1.00) approved |
| Criminal Justice | 1.00 | New Position (1.00 FTE) Pretrial Release Officer grant funded |
| | 1.00 | (1.00 FTE) approved in FY21 for a Sr. Lab Tech |
| | 3.00 | |
| County Administration | | |
| Innovation & Performance Mgmt | 1.00 | New (1.00) FTE for Impact Fee Program Coordinator |
| Communications | 1.00 | FY21 (1.00) FTE for Communications Division Manager |
| Administration | 2.00 | New Position (1.00 FTE) Sr Office Operations Specialist and (1.00 FTE approved during FY21, Comm & Business Engagement Coordinator |
| Legislative Affairs | 1.00 | (1.00) FTE Grant funded approved for Legislative Affairs Grant Coordinator thru American Rescue Plan in FY21 |
| | 5.00 | |
| Human Resources | | |
| Insurance Program | 1.00 | (1.00 FTE) position increase from Risk Management to Insurance Program |
| Risk Management | -1.00 | (-1.00 FTE) reallocation from Risk to Insurance Program |
| | 0.00 | |
| Community Services | | |
| Housing Services | -1.00 | (-1.00 FTE) Sr Staff Assistant reallocated to (.25 FTE) Veterans, (.25 FTE) Human Services; (.50 FTE) Transit |
| Human Services | 0.25 | (0.25 FTE) Sr Staff Assistant reallocated from Housing |
| Transit | 1.50 | (0.50 FTE) Sr Staff Assistant reallocated from Housing and (1.00 FTE) New Position request - Federal Contract Compliance and Reporting Specialist |
| Veterans | 1.25 | (0.25 FTE) Sr Staff Assistant reallocated from Housing and New Position request - 2 year funding for (1.00 FTE) Licensed Mental Health Counselor |
| | 2.00 | |
| Environmental Resources | | |
| Admin-Environmental Resources | 2.00 | (1.00 FTE) Environmental Education to Administration and (1.00 FTE) Lands to Administration |
| Environmental Education | 0.53 | (.53) FTE Reclassification of Sr. Env. Education Coordinator to a Env. Education and Community Outreach Manager |
| Environmental Regulations | 1.00 | New request (1.00 FTE) Permitting & Zoning Coordinator |
| Land Management | -1.00 | Moved (-1.00 FTE) to ERD Administration and moved (-1.00 FTE) to Environmental Education, in addition to new request (1.00 FTE) for Natural Resources Management Specialist I |
| | 2.53 | |
| Facilities | | |
| Building Maint. Operations | 2.00 | FY21 transfer of (1.00) FTE from Records Management & Facility Logistics to Building Maintenance Operations & New Position Request for (1.00 FTE) Maintenance Technician III |
| Facilities Administration | 2.00 | FY21 transfer of (2.00 FTE) from Records Management & Facility Logistics to Facilities Administration |
| Records Mgt. & Facility Logistics | -3.00 | FY21 transfer of (-3.00 FTE) from Records Management & Facility Logistics to Facilities Administration |
| | 1.00 | |
| Library Services | | |
| Library | 2.00 | Reclass of (2) part-time to (2) full time positions, 10/1/2019 & 1/28/21 and (1.00 FTE) New position-Library Information Systems Coordinator |
| | 2.00 | |
| Mosquito Control | | |

| | | |
|-----------------------------------------------|--------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Admin-Mosq Control | -0.53 | (-.53) FTE Reclassification of the Env. Education and Community Outreach Manager to Env Res |
| | -0.53 | |
| Parks and Recreation | | |
| Admin-Parks & Recreation | 1.00 | Transfer of Assistant Director position budget from Parks and Special Facilities to Parks Administration |
| Fairwinds Golf Course | -10.30 | FY21 Transfer of 1.0 FTE Assistant Maintenance Manager to Public Utilities; (-9.3 FTE) from new maintenance contract |
| Parks & Special Facilities (PSF) | -0.80 | New position request (1.00) FTE Maintenance Tech II; (-1.00 FTE) transfer of Assistant Director position from Parks and Special Facilities to Parks Administration; allocation of temporary seasonal LPCC staff to RPS (-0.80 FTE) |
| Regional Parks & Stadiums (RPS) | 1.70 | Allocation of temporary seasonal LPCC staff from PSF (1.70 FTE) |
| | -8.40 | |
| Air & Seaport | | |
| Treasure Coast International Airport | 1.00 | FY21 re-institution of an Airport Technician position that was loaned out to Solid Waste |
| | 1.00 | |
| Planning & Development Services | | |
| Admin-Planning & Dev Services | 0.66 | Moved FTE under Administration from Planning and reduce (-0.60 FTE) Economic Dev Coordinator position |
| Bldg. & Code Regulation | 1.70 | New positions: Zoning Technician and Impact Budget & Contract Coordinator; eliminate Impact Fee Specialist and Impact Fee Supervisor and reduce (-0.30 FTE) Economic Dev Coordinator position |
| Planning | -0.36 | New position (1.00) FTE Senior Planner and reallocated (-1.36) FTE to Administration |
| | 2.00 | |
| Public Safety | | |
| Communications | 7.50 | 6 FTE requests for Public Safety Communication Officers, 1 FTE PS Communication Officer was added after the FY21 budget process and .50 FTE was moved from Marine Safety to Central Communications |
| Emergency Management | 1.00 | 1 FTE Senior Program Specialist Recovery approved during FY21 grant funded DAC |
| Marine Safety | -0.50 | Moved .50 FTE to Central Communications |
| | 8.00 | |
| Public Works | | |
| Admin-Public Works | 1.00 | Transfer of Assistant Director position budget from Water Quality to PW Admin |
| Road & Bridge | 1.00 | Request for 1.0 FTE Senior Project Manager position |
| Water Quality | 0.00 | New position request for 1.0 FTE Project Manager, offset by transfer of Assistant Director to Public Works Admin |
| | 2.00 | |
| Public Utilities | | |
| Solid Waste & Recycling | 4.20 | The return of a "loaned" FTE back to the Airport and reallocation of Director's 80/20 split and (5.00 FTE) new positions on the 7/27/21 agenda |
| Utilities | 22.80 | FY 21 reorganization that added a crew of 15 plant operators and utility technicians and 4 ancillary staff for the Water Plant; the Director's 80/20 split and (3.00 FTE) new positions on the 8/17/21 agenda |
| | 27.00 | |
| Total County FTE's Change in Positions | 46.60 | |

BUDGET BY
FUND

ST. LUCIE COUNTY FUND DEFINITIONS

FUND DEFINITIONS:

An independent fiscal and accounting entity consisting of a self-balancing set of accounts for recording cash and/or other assets together with related liabilities, reserves, and equities segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with certain defined regulations, restrictions, and limitations.

GOVERNMENTAL FUND TYPES:

These are funds through which most governmental functions typically are financed.

001 GENERAL FUND

To account for all financial resources except those required to be accounted for in another fund. Most government entities maintain a General Fund.

101-199 SPECIAL REVENUE FUNDS

To account for the proceeds of specific revenue sources which are restricted to expenditures for a specific purpose other than debt service or capital projects.

201-299 DEBT SERVICE FUNDS

To account for financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

301-399 CAPITAL PROJECT FUNDS

To account for financial resources that are restricted, committed, or assigned to expenditure for capital outlays.

PROPRIETARY FUNDS:

These funds are used to account for government activities that are similar to a business.

401-499 ENTERPRISE FUNDS

To account for the operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

501-599 INTERNAL SERVICE FUNDS

To account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

FIDUCIARY FUNDS:

These are funds held in trust by government for the benefit of individuals or other entities.

601-699 TRUST AND AGENCY FUNDS

To account for assets held by a government in a purely custodial capacity.

Source: State of Florida, Uniform Accounting System Manual, 2011 Edition.

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

| FUND | FL STATUTE | SOURCES AND USES |
|-------------------------------------------|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <u>GENERAL FUND</u> | | |
| 001 GENERAL FUND | 129.02 (1) F.S. | REV: Ad Valorem Taxes, Sales Tax, Licenses, Racing Tax, User fees, "General" revenue EXP: Parks & Recreation Services, Facilities, Libraries, Extension, Emergency Management, Environmental Services, Health Services, Administrative, Property Appraiser, Tax Collector, Clerk to Board, Supervisor of Elections, General , Commission |
| <u>SPECIAL REVENUE FUNDS</u> | | |
| 101 TRANSPORTATION TRUST | 129.02 (2) F.S. | REV: Gas Taxes, Franchise Fees, Impact Fees, Mobile Home Tags, EXP: Capital Transportation Projects, Road & Bridge, Engineering, Public Works Administration |
| 102 UNINCORPORATED SERVICES | 129.01 (2) F.S. | REV: Ad Valorem Taxes, Fees, Fines EXP: Planning, Economic Development, Building & Zoning, Code Compliance, Community Development, Admin, Animal Control, Urban Forester |
| 102001 DRAINAGE MAINTENANCE MSTU | 129.01 (2) F.S. | REV: Ad Valorem EXP: Stormwater Drainage |
| 103 LAW ENFORCEMENT MSTU | 129.01 (2) F.S. | REV: Ad Valorem EXP: Transfer to fund 107 for Unincorporated Area Road Patrol |
| 104 GRANTS & DONATIONS | 129.01 (2) F.S. | REV: Grants EXP: Grant Projects |
| 105 LIBRARY SPECIAL GRANTS | 129.01 (2) F.S. | REV: State Library Grant, Donations EXP: Library |
| 107 FINE & FORFEITURE FUND | 129.02 (3) F.S. | REV: Ad Valorem Taxes, Fines, E911 Fee EXP: Sheriff, Judicial, Central Communications, Facilities (Jail & Judicial Maintenance) |
| 109 DRUG ABUSE TRUST FUND | 129.01 (2) F.S. | REV: Fees EXP: Drug Abuse Programs |
| 111-139 SPECIAL DISTRICTS, MSBU's, MSTU's | 129.01 (2) F.S. | REV: Ad Valorem Taxes, Special Assessments EXP: Street Lights, Road/Drainage Improvements to special districts, Parks, Transit |
| 140 AIRPORT FUND | 129.01 (2) F.S. | REV: FAA Grants, FDOT Grants, Ad Valorem Taxes, Airport Operating Revenue EXP: Airport Expansion, Port Improvement, Airport operations |

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

| FUND | FL STATUTE | SOURCES AND USES |
|-----------------------------------------|-------------------|------------------------------------------------------------------------------------------------------------------------|
| 140001 SEAPORT FUND | 129.01 (2) F.S. | REV: Operating Revenue, FDOT Grants, FIND Grants EXP: Seaport Capital Improvements, Seaport operations |
| 141 AIRPORT REVOLVING LOAN FUND | 129.01 (2) F.S. | REV: Reimbursement Revenue EXP: Revolving Loan |
| 142 SEAPORT MSBU DEVELOPMENT | 129.01 (2) F.S. | REV: Special Assessments EXP: Seaport Development |
| 145-146 MOSQUITO CONTROL FUNDS | 129.02 (6) F.S. | REV: Ad Valorem Taxes, State Allocation, Grants EXP: Mosquito Control |
| 150 IMPACT FEES | 129.01 (2) F.S. | REV: Impact Fees EXP: Administration Operations |
| 160 PLAN MAINTENANCE RAD FUND | 129.01 (2) F.S. | REV: FPL/State Grant EXP: Radiological Planning and Exercises |
| 162 TOURISM DEV - 5TH CENT | 129.01 (2) F.S. | REV: Tourism Dev- 5th Cent EXP: Sports Complex Parks and Recreation Improvements |
| 170 COURT FACILITIES FUND | 129.01 (2) F.S. | REV: Court Fees EXP: Judicial Maintenance & Capital |
| 171 COURT FACILITIES FUND - COURT COSTS | 129.01 (2) F.S. | REV: Court Filing Charges and Court Loses EXP: Construction, Operation and Maintenance of Court Facilities |
| 181 SLC HOUSING FINANCE AUTHORITY | 129.01 (2) F.S. | REV: Residual Funds from Loan program EXP: St. Lucie County Housing Authority |
| 182 ENVIRONMENTAL LAND ACQUISITION | 129.01 (2) F.S. | REV: Ad Valorem Taxes EXP: Environmental Land Acquisition |
| 183 COURT ADMINISTRATOR | 129.01 (2) F.S. | REV: Transfer from Fine & Forfeiture (Fund 107), Grants, Circuit Counties Share EXP: Court Administrator, Mediation |
| 184 EROSION CONTROL OPERATING FUND | 129.02 (6) F.S. | REV: Ad Valorem Taxes EXP: Erosion Control Operations, Maintenance, Construction |
| 185 HOUSING ASSISTANCE (SHIP) | 129.01 (2) F.S. | REV: Grants EXP: Housing Assistance Program |
| 187 BOATING IMPROVEMENT PROJECTS | 129.01 (2) F.S. | REV: Vessel Fees EXP: Interest on Projects |
| 188 BLUEFIELD RANCH IMPROVEMENTS | 129.01 (2) F.S. | REV: Private Contributions and Campsite User Fees EXP: Bluefield Ranch Property Management and Restoration |

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

| FUND | FL STATUTE | SOURCES AND USES |
|--------------------------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 189 HOUSING ASSISTANCE (HUD) | 129.01 (2) F.S. | REV: Housing Grants EXP: Housing Assistance Program |
| 190 SPORTS COMPLEX | 129.01 (2) F.S. | REV: Sports Complex operating revenues, 2-cent Tourism Tax (transfer from Fund 610) EXP: Sports Complex operations, maintenance, and payment to St. Lucie West |
| 191 SLC SUSTAINABILITY DISTRICT | 129.01 (2) F.S. | REV: Bond Proceeds, Special Assessments EXP: Sustainability and renewable energy improvement operations |
| <u>DEBT SERVICE FUNDS</u> | | |
| 201-298 INTEREST & SINKING FUNDS | 129.02 (5) F.S. | REV: Ad Valorem Taxes, State Revenue Sharing, Special Assessments EXP: Debt Service on Bonds |
| <u>CAPITAL PROJECT FUNDS</u> | | |
| 310 IMPACT FEES FUND | 129.02 (4) F.S. | REV: Impact Fees EXP: Parks, Libraries, Public Building and Correctional Building |
| 316 COUNTY/TRANSPORTATION CAPITAL | 129.02 (4) F.S. | REV: Franchise Fees, Gas taxes EXP: Capital Transportation Projects, Parks Capital Projects, Capital projects as approved by Board of County Commissioners |
| 317 COUNTY CAPITAL - STATE REV SHARE | 129.02 (4) F.S. | REV: State Revenue Sharing EXP: Clerk of Courts Building, Judicial Air Conditioner Chiller, Land and Capital Improvements |
| 318 COUNTY CAPITAL - TRANSPORTATION | 129.02 (4) F.S. | REV: Bond Proceeds EXP: Transportation Capital |
| 320 JAIL SECURITY UPGRADE | 129.02 (4) F.S. | REV: Proceeds From Refunding-Principal EXP: Rock Rd Correction Center - Upgrade Security Sys |
| 321 CAPITAL IMP REV BOND 2015 | 129.02 (4) F.S. | REV: Bond Proceeds EXP: Tax Collector Building |
| 322 Energy Efficiency FPL 2016 | 129.02 (4) F.S. | REV: Capital Lease Proceeds EXP: Energy Efficiency (ALL) FPL 2016 |
| 324 CAPITAL IMP REV BOND 2016A | 129.02 (4) F.S. | REV: Bond Proceeds EXP: Airport, Fisherman's Wharf |
| 362 SPORT COMPLEX IMPROVEMENT | 129.02 (4) F.S. | REV: Cash Balance from Bond Proceeds EXP: Sports Complex improvements |

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

| FUND | FL STATUTE | SOURCES AND USES |
|-----------------------------------------|-------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| 363 NON-AD VALOREM DEBT PROJECT FUND | 129.02 (4) F.S. | REV: Cash Balance from Bond Proceeds EXP: Sports Complex improvements |
| 370 MSBU INHOUSE FINANCING | 129.02 (4) F.S. | REV: Transportation Trust Fund EXP: Assessment Proceeds from Property Owners |
| 382 ENVIRONMENTAL LAND CAPITAL FUND | 129.02 (4) F.S. | REV: Bond Proceeds EXP: Environmental Land Acquisition |
| 389-399 CAPITAL MSBU FUNDS | 129.02 (4) F.S. | REV: Bond Proceeds, Special Assessments EXP: MSBU Capital costs |
| <u>ENTERPRISE FUNDS</u> | | |
| 401 SANITARY LANDFILL FUND | 129.01 (2) F.S. | REV: Landfill fees, Garbage Franchise, Grants EXP: Landfill operations, capital, reserves, debt service |
| 418 GOLF COURSE FUND | 129.01 (2) F.S. | REV: Golf Course User Fees, Sales EXP: Golf Course Operations |
| 451-458 UTILITY FUNDS | 129.01 (2) F.S. | REV: Utility User Fees, Bond Proceeds EXP: Utility operations, capital |
| 471-489 WATER & SEWER FUNDS | 129.01 (2) F.S. | REV: Utility User Fees, Bond Proceeds EXP: Utility operations, capital |
| 491 BUILDING CODE FUND | 129.01 (2) F.S. | REV: Permit Fees EXP: Code Compliance (Building Inspections) |
| <u>INTERNAL SERVICE FUNDS</u> | | |
| 505 INSURANCE & RISK MANAGEMENT FUND | 129.01 (2) F.S. | REV: Charges to departments, and constitutional officers EXP: Health and Life Programs, Property, Workers Compensation, and Liability coverage |
| <u>TRUST AND AGENCY FUNDS</u> | | |
| 610-611 TOURIST DEVELOPMENT TRUST | 129.01 (2) F.S. | REV: One-cent Tourism Tax EXP: Tourism Division Salaries & Promotions |
| 620 LAW ENFORCEMENT TRUST FUND | 129.01 (2) F.S. | REV: Confiscated Property EXP: Sheriff |
| 625 LAW LIBRARY | 129.01 (2) F.S. | REV: Law Library Fees EXP: Law Library Operations and books |
| 665 SLC ART IN PUBLIC PLACES TRUST FUND | 129.01 (2) F.S. | REV: Transfer from various capital projects EXP: Art work as per ordinance |

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

FUND

FL STATUTE

SOURCES AND USES

**ST. LUCIE COUNTY
FUND DESCRIPTIONS**

| FUND | FL STATUTE | SOURCES AND USES |
|---------------------------------|-------------------|-------------------------------------------------------------------------------------------|
| 666 SLC ECONOMIC DEV TRUST FUND | 129.01 (2) F.S. | REV: Delinquent Taxes , Occupational Licenses EXP: SLC Economic Development Trust Fund |
| 669 LAKE DRIVE MSBU | 129.01 (2) F.S. | REV: Special Assessment EXP: Debt Service |
| 670-699 CAPITAL MSBU FUNDS | 129.01 (2) F.S. | REV: Bond Proceeds, Special Assessments EXP: MSBU Capital costs |

FUND SOURCES & USES are listed in major revenue/expenditure order for each fund.

DEPARTMENT / DIVISION TO FUND RELATIONSHIP

The tables below summarize show the relationship between County departments / divisions and the funds in the accounting and budgetary groupings previously described.

Governmental Fund Types

General Fund

Board of County Commissioners

Community Services

- ✓ Housing Services
- ✓ Human Services
- ✓ Transit
- ✓ Veterans Program

County Administration

- ✓ Administration
- ✓ Media Relations
- ✓ Research & Education Park
- ✓ Innovations & Performance Mgmt
- ✓ Tourism
- ✓ Legislative Affairs

County Attorney

- ✓ County Attorney
- ✓ Criminal Justice

Environmental Resources

- ✓ Administration
- ✓ Environmental Education
- ✓ Land Management

Extension

Facilities

Human Resources & Support Services

- ✓ Human Resources
- ✓ Risk Management

Information Technology

Library Services

Office of Management & Budget

- ✓ Management & Budget
- ✓ Purchasing

Parks, Recreation & Facilities

- ✓ Administration
- ✓ Parks & Special Facilities
- ✓ Regional Parks & Stadiums

Planning & Development Services

- ✓ Planning

Public Safety & Communications

- ✓ Emergency Management
- ✓ Marine Safety

Special Revenue Funds

Air & Seaport

- ✓ TC International Airport
- ✓ Port

Community Services

- ✓ Housing Services
- ✓ Human Services
- ✓ Transit

County Administration

- ✓ Tourism

County Attorney

- ✓ Criminal Justice

Environmental Resources

- ✓ Environmental Education
- ✓ Environmental Regulation
- ✓ Land Management

Extension

Facilities

Library Services

Mosquito Control & Coastal Management Services

- ✓ Administration
- ✓ Coastal Management Services
- ✓ Impound Division
- ✓ Inspection Division

Parks, Recreation & Facilities

- ✓ Fairwinds Golf Course
- ✓ Parks & Special Facilities
- ✓ Regional Parks & Stadiums

Planning & Development Services

- ✓ Building & Code Regulation
- ✓ Planning

Public Safety & Communications

- ✓ Animal Control
- ✓ Central Communications
- ✓ Emergency Management
- ✓ Radiological Planning

Public Works

- ✓ Engineering
- ✓ Road & Bridge
- ✓ Water Quality

Governmental Fund Types

Governmental Fund Types

Debt Service

Non-Departmental

Parks, Recreation & Facilities

- ✓ Regional Parks & Stadiums

Public Works

- ✓ Engineering

Capital Projects

County Administration

- ✓ Research & Education Park

Air & Seaport

- ✓ Port
- ✓ TC International Airport

Environmental Resources

- ✓ Land Management

Facilities

Library Services

Mosquito Control

- ✓ Impound Division

Parks, Recreation & Facilities

- ✓ Parks & Special Facilities
- ✓ Regional Parks & Stadiums
- ✓ Venues

Public Works

- ✓ Engineering
- ✓ Road & Bridge
- ✓ Water Quality

Proprietary Fund Types

Enterprise Funds

Parks, Recreation & Facilities

- ✓ Fairwinds Golf Course

Planning & Development Services

- ✓ Building & Code Regulation

Public Utilities

- ✓ Solid Waste & Recycling
- ✓ Water & Sewer District

Internal Service

Human Resources & Support Services

- ✓ Insurance Program
- ✓ Risk Management

Agency Funds

Trust & Agency Funds

Constitutional Officers (BOCC)

- ✓ Sheriff

County Administration

- ✓ Tourism

Non-Departmental

Parks, Recreation & Facilities

- ✓ Administration
- ✓ Venues

Public Works

- ✓ Engineering

Statutorily Mandated & Non-County Agencies

- ✓ Court - Other

Fund Expenditure Budget Summary Report
St. Lucie County Board of County Commissioners

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|-----------------------------------------|-------------------|--------------------|--------------------|-------------------|
| 001 General Fund | 106,537,763 | 157,478,924 | 181,433,526 | 23,954,602 |
| 001S General Fund Subfunds | 11,759,939 | 6,984,127 | 20,935,049 | 13,950,922 |
| 101 Transportation Trust Fund | 9,974,668 | 12,357,920 | 13,272,322 | 914,402 |
| 102 Unincorporated Services Fund | 4,427,097 | 5,577,151 | 6,443,581 | 866,430 |
| 102001 Drainage Maintenance MSTU | 3,323,249 | 7,794,457 | 7,742,279 | -52,178 |
| 103 Law Enforcement MSTU | 8,142,661 | 9,074,864 | 9,460,680 | 385,816 |
| 104 Grants & Donations Fund | 151,102 | 404,553 | 404,512 | -41 |
| 105 Library Special Grants Fund | 108,305 | 113,257 | 0 | -113,257 |
| 107 Fine & Forfeiture Fund | 76,573,457 | 88,378,217 | 94,405,042 | 6,026,825 |
| 107S Fine & Forfeiture Fund Subfunds | 3,285,425 | 7,018,428 | 13,037,544 | 6,019,116 |
| 109 Drug Abuse Fund | 65,000 | 244,819 | 222,820 | -21,999 |
| 111 River Park I Fund | 45,635 | 81,942 | 62,158 | -19,784 |
| 112 River Park II Fund | 10,739 | 18,095 | 14,085 | -4,010 |
| 113 Harmony Heights 3 Fund | 3,163 | 10,050 | 9,108 | -942 |
| 114 Harmony Heights 4 Fund | 7,876 | 27,074 | 26,829 | -245 |
| 115 Sheraton Plaza Fund | 7,691 | 25,475 | 24,454 | -1,021 |
| 116 Sunland Gardens Fund | 8,987 | 28,428 | 28,235 | -193 |
| 117 Sunrise Park Fund | 1,972 | 7,551 | 8,116 | 565 |
| 118 Paradise Park Fund | 4,925 | 29,736 | 35,301 | 5,565 |
| 119 Holiday Pines Fund | 11,050 | 28,708 | 34,108 | 5,400 |
| 120 The Grove Fund | 3,122 | 5,647 | 6,207 | 560 |
| 121 Blakely Subdivision Fund | 52 | 3,730 | 3,926 | 196 |
| 122 Indian River Estates Fund | 14,255 | 75,155 | 75,218 | 63 |
| 123 Queens Cove Lighting Dist#13 Fund | 5,270 | 10,489 | 12,129 | 1,640 |
| 124 Lakewood Park Drainage MSBU | 69,954 | 145,341 | 147,060 | 1,719 |
| 126 Southern Oak Estates Lighting | 2,254 | 3,442 | 3,771 | 329 |
| 127 Pine Hollow Street Lighting MSTU | 7,071 | 9,087 | 11,127 | 2,040 |
| 128 Kings Hwy Industrial Park Lighting | 8,660 | 12,595 | 15,462 | 2,867 |
| 129 Parks MSTU Fund | 4,559,182 | 6,852,224 | 7,874,144 | 1,021,920 |
| 130 SLC Public Transit MSTU | 7,328,216 | 11,168,820 | 8,061,225 | -3,107,595 |
| 131 Property Cleanup SAD | 2,873 | 48,450 | 48,450 | 0 |
| 136 Meadowood MSTU | 32,439 | 41,485 | 48,439 | 6,954 |
| 138 Palm Lake Gardens MSTU Fund | 4,408 | 6,966 | 8,418 | 1,452 |
| 139 Palm Grove Fund | 13,716 | 16,476 | 18,704 | 2,228 |
| 140 Airport Fund | 1,740,783 | 7,824,159 | 3,969,092 | -3,855,067 |
| 140001 Port Fund | 956,051 | 1,571,500 | 1,061,266 | -510,234 |
| 142 Port MSBU Development Fund | 29,233 | 88,946 | 82,894 | -6,052 |
| 145 Mosquito Fund | 5,044,196 | 8,817,524 | 8,409,639 | -407,885 |
| 146 Mosquito State I Fund | 0 | 0 | 0 | 0 |
| 147 Bear Point Mitigation Fund | 40,032 | 614,967 | 646,569 | 31,602 |
| 150 Impact Fee Collections | 3,503 | 97,610 | 480,283 | 382,673 |
| 160 Plan Maintenance RAD Fund | 346,247 | 557,494 | 517,752 | -39,742 |
| 162 Tourism Dev-5th Cent | 5,559 | 1,272,176 | 1,304,867 | 32,691 |
| 170 Court Facilities Fund | 804,710 | 607,180 | 1,304,696 | 697,516 |
| 181 SLC Housing Finance Authority Fund | 2,543 | 119,317 | 84,137 | -35,180 |
| 182 Environmental Land Acquisition Fund | 0 | 766,614 | 766,614 | 0 |
| 183 Ct Administrator-19th Judicial Cir | 1,851,941 | 3,851,938 | 2,490,688 | -1,361,250 |
| 184 Erosion Control Operating Fund | 6,164,394 | 17,688,026 | 13,982,492 | -3,705,534 |
| 185 Housing Assistance SHIP Program | 277,503 | 512,804 | 588,851 | 76,047 |
| 187 Boating Improvement Projects | 91,555 | 1,105,418 | 1,105,418 | 0 |
| 188 Bluefield Ranch Improvements | 0 | 147,965 | 147,965 | 0 |
| 189 Florida Housing Grant | 609,878 | 1,653,140 | 872,876 | -780,264 |

Fund Expenditure Budget Summary Report
St. Lucie County Board of County Commissioners

| | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | FY 2022 Change |
|----------------------------------------------|---------------------------|----------------------------|----------------------------|---------------------------|
| 190 Sports Complex Fund | 2,529,642 | 2,491,292 | 3,400,098 | 908,806 |
| 191 SLC Sustainability District | 485,557 | 1,831,800 | 1,738,295 | -93,505 |
| 194 South Hutchinson Erosion MSTU | 0 | 236,540 | 785,919 | 549,379 |
| 210 Impact Fees I&S | 169,400 | 184,811 | 172,840 | -11,971 |
| 215 Sales Tax Revenue Bonds I&S Fund | 4,753,375 | 6,107,630 | 7,963,480 | 1,855,850 |
| 216 County Capital I&S | 14,424 | 676,653 | 744,521 | 67,868 |
| 218 Transportation I&S Fund | 1,252,932 | 1,298,729 | 1,410,187 | 111,458 |
| 219 Capital Impro. Rev Refunding 2014 | 1,278,274 | 1,699,564 | 1,843,901 | 144,337 |
| 220 Cap Imp Rev Bonds, Series 2016 | 277,860 | 371,134 | 433,945 | 62,811 |
| 221 Capital Imp Rev Bonds 2015 | 457,824 | 465,737 | 744,514 | 278,777 |
| 222 Lease/Purchase FPL | 916,756 | 1,355,557 | 1,643,426 | 287,869 |
| 223 Lease/Purchase Motorola | 699,185 | 759,908 | 767,897 | 7,989 |
| 224 Capital Imp. Revenue Bond, 2016A | 305,948 | 334,956 | 323,356 | -11,600 |
| 225 Taxable Capital Imp Rev Bond, 2019 | 204,358 | 222,669 | 222,603 | -66 |
| 240 Port Taxable NonAdValorem Bond2017A | 975,071 | 1,656,762 | 1,656,875 | 113 |
| 262 Tourism Dev 4th Cent I&S Fund | 762,990 | 1,311,102 | 1,265,886 | -45,216 |
| 263 Non-Ad Valorem Bonds, Series 2017 | 5,462,475 | 4,456,238 | 4,657,925 | 201,687 |
| 296 No Lennard Rd 1 | 2,472,310 | 1,879,824 | 0 | -1,879,824 |
| 310 Impact Fee Funds | 2,383,384 | 48,277,585 | 73,395,670 | 25,118,085 |
| 316 County Capital | 6,007,098 | 6,370,926 | 3,009,947 | -3,360,979 |
| 317 County Capital-St Rev Share Bnd | 0 | 2,931,894 | 2,893,017 | -38,877 |
| 318 County Capital - Transportation | 176,515 | 816,070 | 88,911 | -727,159 |
| 319 Infrastructure Surtax Capital | 7,008,540 | 14,378,708 | 17,066,678 | 2,687,970 |
| 320 Jail Security Upgrade | 15,477 | 0 | 0 | 0 |
| 321 Capital Imp Rev Bonds 2015 | 274,421 | 0 | 0 | 0 |
| 324 Capital Imp. Revenue Bond, 2016A | 6,372,074 | 3,756,068 | 0 | -3,756,068 |
| 362 Sports Complex Improv Fund | 373,256 | 311,920 | 655,344 | 343,424 |
| 363 Non-Ad Valorem Debt Project Fund | 35,015,039 | 0 | 0 | 0 |
| 364 Sports Complex Addit'l Improvements | 0 | 1,000,000 | 1,217,375 | 217,375 |
| 370 MSBU Inhouse Financing Projects | 32,535 | 986,091 | 1,009,803 | 23,712 |
| 382 Environmental Land Capital Fund | 1,494,914 | 1,886,700 | 734,760 | -1,151,940 |
| 390 MSBU Capital Funds-Outside Financed | 3,042,171 | 3,209,478 | 0 | -3,209,478 |
| 401 Sanitary Landfill Fund | 24,667,019 | 24,891,578 | 24,436,282 | -455,296 |
| 418 Golf Course Fund | 1,420,646 | 1,732,092 | 1,739,248 | 7,156 |
| 471 Water & Sewer District Operations | 9,711,146 | 14,904,506 | 12,990,967 | -1,913,539 |
| 478 Water & Sewer Dist Renewal & Replacement | 467,879 | 1,842,373 | 2,371,870 | 529,497 |
| 479 Water & Sewer Dist Capital Facilities | 1,244,020 | 5,881,297 | 2,401,343 | -3,479,954 |
| 491 Building Code Fund | 3,268,972 | 7,298,118 | 7,673,363 | 375,245 |
| 505 Health Insurance Fund | 18,912,676 | 28,584,542 | 26,101,200 | -2,483,342 |
| 610 Tourist Development Trust Fund | 0 | 1,214,049 | 1,214,049 | 0 |
| 611 Tourist Development Trust-Adv Fund | 859,552 | 988,076 | 1,092,490 | 104,414 |
| 620 Law Enforcement Trust Fund | 82,524 | 97,424 | 97,424 | 0 |
| 625 Law Library | 0 | 424,305 | 595,672 | 171,367 |
| 630 Medical Examiner Agency Fund | 0 | 2,845,268 | 2,997,901 | 152,633 |
| 665 SLC Art in Public Places Trust Fund | 0 | 163,530 | 229,174 | 65,644 |
| 666 SLC Economic Development Trust Fund | 25,000 | 75,057 | 145,369 | 70,312 |
| Total | 400,343,543 | 563,589,022 | 615,683,653 | 52,094,631 |

**SUMMARY OF REVENUES AND EXPENDITURES
MAJOR FUNDS**

| | GENERAL FUND | | | FINE AND FORFEITURE | | | TRANSPORTATION TRUST | | |
|--------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget |
| ESTIMATED REVENUES: | | | | | | | | | |
| EST. BEGINNING BALANCES | 46,101,565 | 45,821,278 | 76,691,122 | 3,813,650 | 7,483,289 | 10,442,349 | 3,548,822 | 3,940,630 | 4,703,954 |
| TAXES: | | | | | | | | | |
| AD VALOREM | 95,161,016 | 99,269,780 | 108,011,376 | 71,406,659 | 76,260,103 | 76,558,007 | 0 | 0 | 0 |
| OTHER TAXES & FEES | 25,000 | 25,000 | 25,000 | 0 | 0 | 0 | 3,742,340 | 3,761,852 | 3,693,228 |
| LICENSES & PERMITS | 4,109,729 | 4,109,729 | 4,122,622 | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERGOVERNMENTAL REVENUES | 14,971,831 | 13,536,798 | 11,955,967 | 2,645,628 | 3,047,443 | 747,557 | 4,060,706 | 4,040,915 | 4,102,406 |
| CHARGES FOR SERVICES | 1,568,893 | 1,717,155 | 1,609,785 | 1,325,000 | 1,325,000 | 365,000 | 0 | 0 | 0 |
| FINES AND FORFEITS | 79,800 | 74,800 | 49,809 | 283,600 | 283,600 | 163,600 | 0 | 0 | 0 |
| MISCELLANEOUS REVENUES | 5,055,503 | 5,165,947 | 5,686,411 | 1,220,365 | 1,239,862 | 1,352,287 | 121,741 | 121,741 | 139,951 |
| OTHER FINANCING SOURCES | | | | | | | | | |
| INTERFUND TRANSFERS-IN | 452,907 | 694,475 | 694,475 | 9,364,919 | 9,800,942 | 8,734,090 | 579,008 | 879,008 | 1,018,509 |
| PROCEEDS FROM LOANS/BONDS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| INTERNAL SERVICES & OTHER | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| LESS 5% | -5,520,104 | -5,951,911 | -6,477,992 | -3,979,818 | -4,043,594 | -3,957,848 | -396,240 | -386,226 | -385,726 |
| | | | | | | | | | |
| TOTAL EST. REVENUE SOURCES | 162,006,140 | 164,463,051 | 202,368,575 | 86,080,003 | 95,396,645 | 94,405,042 | 11,656,377 | 12,357,920 | 13,272,322 |
| ESTIMATED EXPENDITURES: | | | | | | | | | |
| GENERAL GOVERNMENT | 26,431,791 | 26,565,891 | 29,272,764 | 3,085,631 | 4,737,165 | 4,317,307 | 761,315 | 761,315 | 761,315 |
| PUBLIC SAFETY | 5,124,440 | 5,849,496 | 6,708,911 | 13,090,486 | 13,557,324 | 11,167,555 | 0 | 0 | 0 |
| PHYSICAL ENVIRONMENT | 3,308,943 | 3,389,143 | 3,389,460 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRANSPORTATION | 1,664,956 | 2,815,573 | 5,321,262 | 0 | 0 | 0 | 10,244,525 | 10,510,530 | 10,968,697 |
| ECONOMIC ENVIRONMENT | 6,471,608 | 6,157,592 | 6,330,338 | 2,596,984 | 2,569,490 | 2,871,540 | 0 | 0 | 0 |
| HUMAN SERVICES | 9,396,801 | 8,952,086 | 8,993,609 | 0 | 0 | 0 | 0 | 0 | 0 |
| COURT RELATED | 0 | 0 | 0 | 5,010,880 | 5,094,728 | 3,004,233 | 0 | 0 | 0 |
| CULTURE & RECREATION | 15,084,228 | 14,854,291 | 15,081,862 | 0 | 0 | 0 | 0 | 0 | 0 |
| CAPITAL OUTLAY | 3,438,271 | 2,003,884 | 6,937,917 | 344,200 | 608,430 | 0 | 268,416 | 125,022 | 57,600 |
| DEBT SERVICE | 172,430 | 0 | 0 | 0 | 0 | 0 | 269,337 | 264,972 | 260,606 |
| TOTAL EXPENDITURES/EXPENSES | 71,093,468 | 70,587,956 | 82,036,123 | 24,128,181 | 26,567,137 | 21,360,635 | 11,543,593 | 11,661,839 | 12,048,218 |
| OTHER FINANCING USES | | | | | | | | | |
| INTERFUND TRANS & OTHER | 6,959,459 | 7,347,104 | 13,468,788 | 2,969,048 | 3,191,318 | 3,222,969 | 79,008 | 79,008 | 79,008 |
| TRANSFER TO CONST. OFFICERS | 43,746,301 | 45,075,351 | 48,489,679 | 57,408,155 | 58,774,580 | 61,292,208 | 0 | 0 | 0 |
| TOTAL EXPENDITURES & USES | 121,799,228 | 123,010,411 | 143,994,590 | 84,505,384 | 88,533,035 | 85,875,812 | 11,622,601 | 11,740,847 | 12,127,226 |
| ESTIMATED ENDING BALANCE* | 40,206,912 | 41,452,640 | 58,373,985 | 1,574,619 | 6,863,610 | 8,529,230 | 33,776 | 617,073 | 1,145,096 |
| TOTAL EXPENDITURES, USES | 162,006,140 | 164,463,051 | 202,368,575 | 86,080,003 | 95,396,645 | 94,405,042 | 11,656,377 | 12,357,920 | 13,272,322 |

The estimated ending fund balance includes money budgeted in reserves. We expect that a portion of the money budgeted for other expense items will not be spent during the year.

**SUMMARY OF REVENUES AND EXPENDITURES
MAJOR FUNDS**

| | MOSQUITO CONTROL | | | ENTERPRISE & OTHER NON-MAJOR FUNDS | | | TOTAL ALL FUNDS | | |
|--------------------------------------|------------------------|------------------------|------------------------|------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget | FY 2020 Adopted Budget | FY 2021 Adopted Budget | FY 2022 Adopted Budget |
| ESTIMATED REVENUES: | | | | | | | | | |
| EST. BEGINNING BALANCES | 6,640,728 | 6,455,264 | 5,714,322 | 159,974,299 | 124,974,828 | 144,436,098 | 220,079,064 | 188,675,289 | 241,987,845 |
| TAXES: | | | | | | | | | |
| AD VALOREM | 3,904,311 | 3,128,590 | 3,387,745 | 25,605,368 | 28,216,311 | 31,748,337 | 196,077,354 | 206,874,784 | 219,705,465 |
| OTHER TAXES & FEES | 0 | 0 | 0 | 15,017,410 | 13,892,499 | 15,328,779 | 18,784,750 | 17,679,351 | 19,047,007 |
| LICENSES & PERMITS | 0 | 0 | 0 | 12,307,688 | 16,884,228 | 20,971,715 | 16,417,417 | 20,993,957 | 25,094,337 |
| INTERGOVERNMENTAL REVENUES | 7,177 | 4,785 | 2,392 | 36,134,752 | 33,940,325 | 11,770,630 | 57,820,094 | 54,570,266 | 28,578,952 |
| CHARGES FOR SERVICES | 0 | 0 | 0 | 45,207,180 | 42,956,233 | 43,328,356 | 48,101,073 | 45,998,388 | 45,303,141 |
| FINES AND FORFEITS | 0 | 0 | 0 | 652,821 | 652,840 | 772,971 | 1,016,221 | 1,011,240 | 986,380 |
| MISCELLANEOUS REVENUES | 38,238 | 38,238 | 120,000 | 10,990,106 | 10,410,567 | 12,293,156 | 17,425,953 | 16,976,355 | 19,591,805 |
| OTHER FINANCING SOURCES | | | | | | | | | |
| INTERFUND TRANSFERS-IN | 45,764 | 0 | 0 | 11,391,613 | 12,191,474 | 20,539,488 | 21,834,211 | 23,565,899 | 30,986,562 |
| PROCEEDS FROM LOANS/BONDS | 0 | 0 | 0 | 3,968,700 | 1,931,000 | 332,000 | 3,968,700 | 1,931,000 | 332,000 |
| INTERNAL SERVICES & OTHER | 0 | 0 | 0 | 351,000 | 362,600 | 264,620 | 351,000 | 362,600 | 264,620 |
| LESS 5% | -223,402 | -194,386 | -168,251 | -4,216,533 | -4,473,990 | -5,204,644 | -14,336,097 | -15,050,107 | -16,194,461 |
| | | | | | | | | | |
| TOTAL EST. REVENUE SOURCES | 10,412,816 | 9,432,491 | 9,056,208 | 317,384,404 | 281,938,915 | 296,581,506 | 587,539,740 | 563,589,022 | 615,683,653 |
| ESTIMATED EXPENDITURES: | | | | | | | | | |
| GENERAL GOVERNMENT | 0 | 0 | 0 | 24,036,168 | 25,521,596 | 25,144,464 | 54,314,905 | 57,585,967 | 59,495,850 |
| PUBLIC SAFETY | 0 | 0 | 0 | 8,108,705 | 8,392,192 | 11,805,409 | 26,323,631 | 27,799,012 | 29,681,875 |
| PHYSICAL ENVIRONMENT | 0 | 0 | 0 | 49,715,897 | 52,320,397 | 43,959,141 | 53,024,840 | 55,709,540 | 47,348,601 |
| TRANSPORTATION | 0 | 0 | 0 | 29,064,024 | 22,540,231 | 23,368,437 | 40,973,505 | 35,866,334 | 39,658,396 |
| ECONOMIC ENVIRONMENT | 0 | 0 | 0 | 3,493,813 | 4,282,280 | 3,620,443 | 12,562,405 | 13,009,362 | 12,822,321 |
| HUMAN SERVICES | 4,379,187 | 4,048,468 | 4,252,790 | 743,331 | 1,036,189 | 1,056,611 | 14,519,319 | 14,036,743 | 14,303,010 |
| COURT RELATED | 0 | 0 | 0 | 1,963,024 | 2,483,884 | 3,474,273 | 6,973,904 | 7,578,612 | 6,478,506 |
| CULTURE & RECREATION | 0 | 0 | 0 | 7,706,606 | 8,119,329 | 13,715,102 | 22,790,834 | 22,973,620 | 28,796,964 |
| CAPITAL OUTLAY | 247,227 | 85,000 | 157,000 | 94,439,989 | 27,551,846 | 41,322,457 | 98,738,103 | 30,374,182 | 48,474,974 |
| DEBT SERVICE | 0 | 0 | 0 | 22,192,564 | 20,553,588 | 21,181,068 | 22,634,331 | 20,818,560 | 21,441,674 |
| TOTAL EXPENDITURES/EXPENSES | 4,626,414 | 4,133,468 | 4,409,790 | 241,464,121 | 172,801,532 | 188,647,405 | 352,855,777 | 285,751,932 | 308,502,171 |
| OTHER FINANCING USES | | | | | | | | | |
| INTERFUND TRANS & OTHER | 45,764 | 0 | 0 | 11,780,932 | 12,948,469 | 14,215,797 | 21,834,211 | 23,565,899 | 30,986,562 |
| TRANSFER TO CONST. OFFICERS | 153,319 | 140,842 | 129,400 | 997,357 | 953,608 | 1,013,366 | 102,305,132 | 104,944,381 | 110,924,653 |
| TOTAL EXPENDITURES & USES | 4,825,497 | 4,274,310 | 4,539,190 | 254,242,410 | 186,703,609 | 203,876,568 | 476,995,120 | 414,262,212 | 450,413,386 |
| ESTIMATED ENDING BALANCE* | 5,587,319 | 5,158,181 | 4,517,018 | 63,141,994 | 95,235,306 | 92,704,938 | 110,544,620 | 149,326,810 | 165,270,267 |
| TOTAL EXPENDITURES, USES | 10,412,816 | 9,432,491 | 9,056,208 | 317,384,404 | 281,938,915 | 296,581,506 | 587,539,740 | 563,589,022 | 615,683,653 |

The estimated ending fund balance includes money budgeted in reserves. We expect that a portion of the money budgeted for other expense items will not be spent during the year.

FUND BALANCES

A significant portion of the County budget consists of “fund balances”. Fund balance, also called Fund Balance Forward (FBF), consists of all unused funds rolled forward from the previous fiscal year to the next fiscal year. In governmental accounting, these funds are calculated as revenue; however, from a strict accounting sense, FBF would be considered a source of funds rather than regular re-occurring revenue.

The accounting principles that provide for fund balance are unique to governmental and non-profit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities. A positive fund balance means the County’s funds are solvent and money is available to meet current needs. In the private sector accounting, the concept would be similar to a company’s current liquidity.

Fund balance arises in a variety of ways. For various reasons, the County typically under-budgets its revenues and over-budgets its expenditures. Fund balance may occur for any of the following reasons:

1. The County may collect more revenue than estimated in its budget. Florida law requires local governments to budget expenditures at no more than 95% of anticipated revenue. Therefore, if the budget states our revenue for the year is anticipated to be \$1,000, we are only allowed to budget and spend \$950. Any revenues above the \$950 budgeted are carried forward into the next budget year as Fund Balance Forward.
2. Departments typically do not spend every dollar approved in their budgets.
3. Some fund balance comes from monies held in reserve accounts. These funds are held aside in the event of emergencies, natural disasters, or other specific purposes.

FUND BALANCE FORWARD

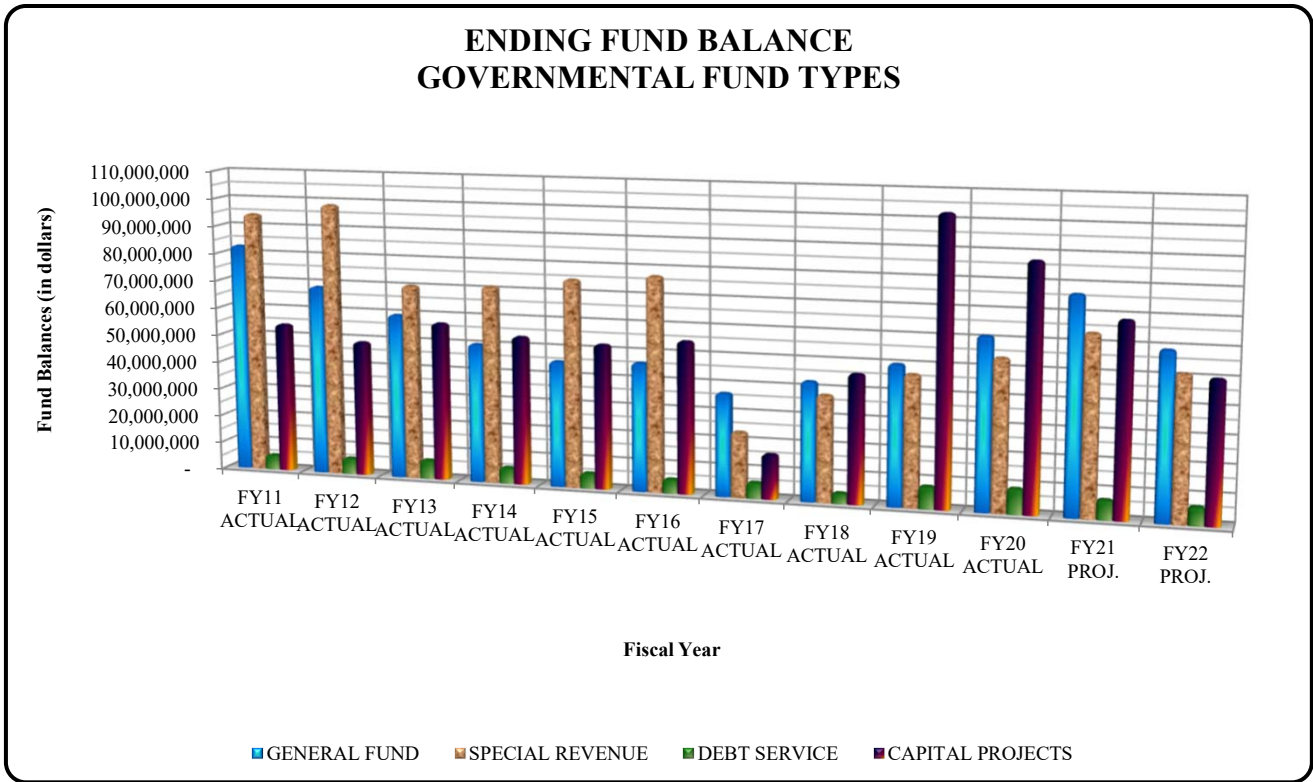
Fund balances are needed to fund operations until property tax collections begin. The amounts vary due to a mixture of liquidity, debt service reserves, and contingency reserves. Some of the larger fund balances are a result of higher reserves to pay off debt services for the Sales Tax Revenue Bonds I&S Fund, the State Revenue Sharing Bond I&S Fund, Transportation I&S, and the Environmental Land I&S Fund. The Parks Impact Fees and County Capital fund balances are high due to funding capital projects that span over several years.

The “Estimated Fund Balances” table, on the following pages, shows the budgeted FBF for all governmental funds.

The “Fund Balance Forward” table shows the beginning fund balances, total sources, total uses, and resulting fund balances, in aggregate, for the budgeted funds in St. Lucie County. As this table demonstrates, it is not unusual for the budgeted ending fund balance to change by more than 10% from the budgeted beginning fund balance. As part of the budget process, each fund is monitored to determine factors that cause changes in the estimated fund balance.

FUND BALANCE PROJECTION

Ending fund balances are shown for the general fund, special revenue funds, debt service funds and capital projects funds. The County has been aggressively working on solutions to address reductions in property taxes that significantly impacted St. Lucie County during the great recession and to maximize the use of available budget. This revenue loss resulted in a decade of expenditures exceeding revenue in our General Fund and Fine and Forfeiture Fund. The plan to address this included many cost cutting measures, strict budget accountability and spending control measures. In FY 2011, the County began to utilize some of the money that was set aside during times of escalating property values. The budgeted ending fund balance for the end of FY 2022 is \$59,237,861 in the general fund. It is anticipated that the actual fund balance will be higher than this because of the County's continued efforts to spend less than the amounts budgeted. The fund balances in the special revenue funds, debt service funds and capital projects funds include funds that are restricted for specific purposes. The balances in these funds are mostly related to the timing of projects.



Estimated Changes in Fund Balance

| Fund Name | FY 2020 Year End Actual Fund Bal | FY 2021 Year End Estimated Fund Bal | FY2022 Revenues/ Sources | FY2022 Expenses/ Uses | 9/30/2022 Year End Estimated Fund Bal | Change in Fund Balance FY2021 to FY2022 |
|----------------------------------|-------------------------------------------|----------------------------------------------|--------------------------------|-----------------------------|------------------------------------------------|--------------------------------------------------|
| GENERAL FUND | | | | | | |
| GENERAL FUND | \$76,077,760 | \$76,691,122 | \$125,677,453 | \$143,130,714 | \$59,237,861 | -\$17,453,261 |
| Subtotal | \$76,077,760 | \$76,691,122 | \$125,677,453 | \$143,130,714 | \$59,237,861 | -\$17,453,261 |
| SPECIAL REVENUE FUNDS | | | | | | |
| TRANSPORTATION TRUST FUND | \$4,899,161 | \$4,703,954 | \$8,568,368 | \$12,127,226 | \$1,145,096 | -\$3,558,858 |
| UNINCORPORATED SERVICES FUND | \$1,718,400 | \$1,991,517 | \$4,452,064 | \$5,692,058 | \$751,523 | -\$1,239,994 |
| DRAINAGE MAINTENANCE MSTU | \$5,557,252 | \$3,385,918 | \$4,356,361 | \$4,922,381 | \$2,819,898 | -\$566,020 |
| LAW ENFORCEMENT MSTU | \$1,185,773 | \$1,215,943 | \$8,244,737 | \$8,668,732 | \$791,948 | -\$423,995 |
| GRANTS AND DONATIONS FUND | \$236,261 | \$242,662 | \$161,850 | \$225,614 | \$178,898 | -\$63,764 |
| LIBRARY SPECIAL GRANTS FUND | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FINE AND FORFEITURE FUND | \$23,293,606 | \$19,496,832 | \$87,945,754 | \$92,166,285 | \$15,276,301 | -\$4,220,531 |
| DRUG ABUSE FUND | \$260,644 | \$174,819 | \$48,001 | \$65,000 | \$157,820 | -\$16,999 |
| RIVER PARK I FUND | \$24,896 | \$19,081 | \$43,077 | \$55,800 | \$6,358 | -\$12,723 |
| RIVER PARK II FUND | \$4,043 | \$4,063 | \$10,022 | \$10,510 | \$3,575 | -\$488 |
| HARMONY HEIGHTS 3 FUND | \$6,242 | \$5,688 | \$3,420 | \$3,775 | \$5,333 | -\$355 |
| HARMONY HEIGHTS 4 FUND | \$18,457 | \$18,745 | \$8,084 | \$8,600 | \$18,229 | -\$516 |
| SHERATON PLAZA FUND | \$17,161 | \$15,629 | \$8,825 | \$9,250 | \$15,204 | -\$425 |
| SUNLAND GARDENS FUND | \$19,812 | \$19,367 | \$8,868 | \$9,200 | \$19,035 | -\$332 |
| SUNRISE PARK FUND | \$6,279 | \$6,027 | \$2,089 | \$2,550 | \$5,566 | -\$461 |
| PARADISE PARK | \$19,795 | \$21,669 | \$13,632 | \$8,150 | \$27,151 | \$5,482 |
| HOLIDAY PINES FUND | \$19,478 | \$22,376 | \$11,732 | \$12,750 | \$21,358 | -\$1,018 |
| THE GROVE FUND | \$2,040 | \$2,170 | \$4,037 | \$4,037 | \$2,170 | \$0 |
| BLAKELY SUBDIVISION FUND | \$2,593 | \$2,283 | \$1,643 | \$1,675 | \$2,251 | -\$32 |
| INDIAN RIVER ESTATES FUND | \$61,826 | \$59,401 | \$15,817 | \$17,800 | \$57,418 | -\$1,983 |
| QUEENS COVE LIGHTING DISTRICT | \$4,900 | \$6,097 | \$6,032 | \$5,850 | \$6,279 | \$182 |
| LAKEWOOD PARK DRAINAGE MSTU | \$2,223 | \$59,660 | \$87,400 | \$85,809 | \$61,251 | \$1,591 |
| SOUTHERN OAK ESTATES LIGHTING | \$1,645 | \$1,330 | \$2,441 | \$2,824 | \$947 | -\$383 |
| PINE HOLLOW STREET LIGHTING MSTU | \$2,228 | \$3,850 | \$7,277 | \$7,525 | \$3,602 | -\$248 |
| KINGS HWY IND. PARK LIGHTING | \$3,892 | \$6,271 | \$9,191 | \$9,250 | \$6,212 | -\$59 |
| PARKS MSTU | \$2,315,471 | \$1,911,904 | \$5,962,240 | \$5,815,859 | \$2,058,285 | \$146,381 |
| SLC PUBLIC TRANSIT MSTU | \$3,203,340 | \$4,752,228 | \$3,308,997 | \$3,706,408 | \$4,354,817 | -\$397,411 |
| PROPERTY CLEANUP SAD | \$5,857 | \$0 | \$48,450 | \$47,250 | \$1,200 | \$1,200 |
| MONTE CARLO LIGHTING MSTU #4 | \$10,384 | \$15,509 | \$32,930 | \$38,450 | \$9,989 | -\$5,520 |
| PALM LAKE GARDENS MSTU FUND | \$3,219 | \$3,898 | \$4,520 | \$4,850 | \$3,568 | -\$330 |
| PALM GROVE FUND | \$4,979 | \$5,159 | \$13,545 | \$16,476 | \$2,228 | -\$2,931 |
| PORT AND AIRPORT | \$3,055,029 | \$1,660,704 | \$3,274,730 | \$2,624,549 | \$2,310,885 | \$650,181 |
| AIRPORT REVOLVING LOAN FUND | \$559,146 | \$55,942 | \$38,982 | \$0 | \$94,924 | \$38,982 |
| PORT MSBU DEVELOPMENT FUND | \$75,433 | \$65,633 | \$17,261 | \$29,706 | \$53,188 | -\$12,445 |
| MOSQUITO CONTROL FUNDS | \$5,087,753 | \$5,087,753 | \$3,321,886 | \$4,483,976 | \$3,925,663 | -\$1,162,090 |
| BEAR POINT MITIGATION FUND | \$626,569 | \$626,569 | \$20,000 | \$55,214 | \$591,355 | -\$35,214 |
| IMPACT FEE COLLECTIONS | \$133,783 | \$133,783 | \$346,500 | \$276,287 | \$203,996 | \$70,213 |
| RAD | \$272,217 | \$99,792 | \$417,960 | \$514,523 | \$3,229 | -\$96,563 |
| TOURISM DEV - 5TH CENT | \$1,119,403 | \$1,058,541 | \$246,326 | \$5,163 | \$1,299,704 | \$241,163 |
| COURT FACILITIES | \$790,682 | \$778,646 | \$526,050 | \$517,096 | \$787,600 | \$8,954 |
| HOUSING AUTHORITY | \$121,172 | \$79,171 | \$4,966 | \$15,623 | \$68,514 | -\$10,657 |
| ENVIRONMENTAL LANDS | \$677,216 | \$495,769 | \$270,845 | \$15,000 | \$751,614 | \$255,845 |
| COURT ADMINISTRATOR | \$1,645,089 | \$1,574,382 | \$916,306 | \$960,357 | \$1,530,331 | -\$44,051 |
| EROSION DISTRICT | \$5,981,226 | \$9,585,817 | \$4,396,675 | \$4,023,051 | \$9,959,441 | \$373,624 |
| SHIP | \$0 | \$0 | \$588,851 | \$588,851 | \$0 | \$0 |
| BOATING IMPROVEMENTS PROJECTS | \$1,092,753 | \$1,037,493 | \$67,925 | \$65,760 | \$1,039,658 | \$2,165 |
| BLUEFIELD RANCH IMPROVEMENTS | \$150,532 | \$146,437 | \$1,528 | \$108 | \$147,857 | \$1,420 |
| FHFC HURRICANE HOUSING REC. | \$0 | \$0 | \$872,876 | \$872,876 | \$0 | \$0 |
| SPORTS COMPLEX FUND | \$2,323,760 | \$1,500,098 | \$1,900,000 | \$2,466,953 | \$933,145 | -\$566,953 |
| SLC SUSTAINABILITY DISTRICT | \$0 | \$1,667,495 | \$70,800 | \$1,691,000 | \$47,295 | -\$1,620,200 |
| SOUTH HUTCHINSON EROSION MSTU | \$0 | \$0 | \$785,919 | \$785,919 | \$0 | \$0 |
| Subtotal | \$66,623,620 | \$63,828,075 | \$141,477,790 | \$153,743,956 | \$51,561,909 | -\$12,266,166 |

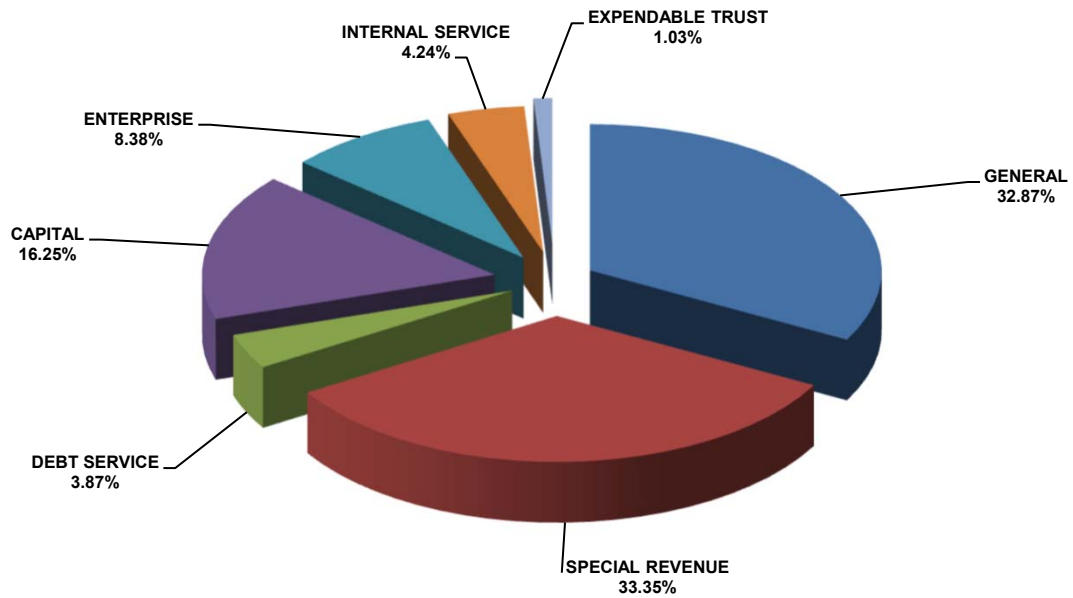
Estimated Changes in Fund Balance

| Fund Name | FY 2020 Year End Actual Fund Bal | FY 2021 Year End Estimated Fund Bal | FY2022 Revenues/ Sources | FY2022 Expenses/ Uses | 9/30/2022 Year End Estimated Fund Bal | Change in Fund Balance FY2021 to FY2022 |
|-------------------------------------|-------------------------------------------|----------------------------------------------|--------------------------------|-----------------------------|------------------------------------------------|--------------------------------------------------|
| DEBT SERVICE FUNDS | | | | | | |
| IMPACT FEES I&S | \$7,948 | \$9,536 | \$163,304 | \$168,090 | \$4,750 | -\$4,786 |
| 5YR BUILDING BOND I & S FUND | \$1,476,487 | \$1,735,410 | \$6,228,070 | \$4,756,375 | \$3,207,105 | \$1,471,695 |
| COUNTY CAPITAL I&S | \$720,291 | \$730,090 | \$14,431 | \$0 | \$744,521 | \$14,431 |
| TRANSPORTATION - I&S | \$79,130 | \$115,941 | \$1,294,246 | \$1,259,499 | \$150,688 | \$34,747 |
| CAP IMPROV REV REFUNDING 2014 | \$335,223 | \$388,361 | \$1,455,540 | \$1,124,845 | \$719,056 | \$330,695 |
| CAP IMP REV BONDS 2016 | \$117,522 | \$138,119 | \$295,826 | \$276,810 | \$157,135 | \$19,016 |
| CAP IMP REV BONDS 2015 | \$289,450 | \$288,599 | \$455,915 | \$47,114 | \$697,400 | \$408,801 |
| LEASE/PURCHASE FPL | \$475,666 | \$596,765 | \$1,046,661 | \$1,574,715 | \$68,711 | -\$528,054 |
| LEASE/PURCHASE MOTOROLA | \$66,369 | \$68,711 | \$699,186 | \$699,186 | \$68,711 | \$0 |
| CAPITAL IMP REV BONDS 2016A | \$34,285 | \$35,137 | \$288,219 | \$305,853 | \$17,503 | -\$17,634 |
| TAXABLE CAPITAL IMP REV BOND 2019 | \$0 | \$0 | \$222,603 | \$222,603 | \$0 | \$0 |
| PORT TAXABLE NON AD VALOREM | \$152,851 | \$133,922 | \$1,522,953 | \$1,522,853 | \$134,022 | \$100 |
| TOURISM DVE 4TH CENT I & S FUND | \$566,352 | \$502,437 | \$763,449 | \$764,833 | \$501,053 | -\$1,384 |
| NON-AD VALOREM BOND, SERIES 2017 | \$1,641,263 | \$761,686 | \$3,896,239 | \$2,672,118 | \$1,985,807 | \$1,224,121 |
| NORTH LENNARD RD MSBU 1 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Subtotal | \$5,962,837 | \$5,504,714 | \$18,346,642 | \$15,895,041 | \$6,574,789 | \$2,744,991 |
| CAPITAL PROJECTS FUNDS | | | | | | |
| IMPACT FEE FUNDS | \$66,031,209 | \$60,586,574 | \$12,809,096 | \$30,805,030 | \$42,590,640 | -\$17,995,934 |
| COUNTY & TRANSP. CAPITAL | \$4,497,119 | \$1,287,288 | \$1,722,659 | \$2,278,748 | \$731,199 | -\$556,089 |
| CTY CAPITAL - ST REV SHARING BOND | \$3,066,471 | \$2,852,371 | \$40,646 | \$28,350 | \$2,864,667 | \$12,296 |
| CTY CAPITAL - TRANSPORTATION | \$955,859 | \$87,662 | \$1,249 | \$0 | \$88,911 | \$1,249 |
| INFRASTRUCTURE SURTAX CAPITAL | \$5,946,255 | \$1,263,671 | \$15,803,007 | \$16,425,000 | \$641,678 | -\$621,993 |
| JAIL SECURITY UPGRADE | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CAPITAL IMP REV BONDS 2015 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ENERGY EFFICIENCY FPL 2016 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CAPITAL IMP REV BONDS 2016A | -\$372,415 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SPORTS COMPLEX IMPROV FUND | \$672,053 | \$375,000 | \$280,344 | \$1,708 | \$653,636 | \$278,636 |
| SPORTS COMPLEX CAPITAL PROJECT | \$2,050,458 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SPORTS COMPLEX ADDIT'L IMPROVEMENTS | \$0 | \$1,003,081 | \$214,294 | \$0 | \$1,217,375 | \$214,294 |
| MSBU IN-HOUSE FINANCING PROJECTS | \$515,128 | \$442,977 | \$566,826 | \$326,500 | \$683,303 | \$240,326 |
| ENVIRONMENTAL LAND CAPITAL | \$707,451 | \$721,627 | \$13,133 | \$627 | \$734,133 | \$12,506 |
| MSBU INTERIM FINANCING PROJECTS | \$1,669,239 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Subtotal | \$85,738,827 | \$68,620,251 | \$31,451,254 | \$49,865,963 | \$50,205,542 | -\$18,414,709 |
| Total | \$234,403,044 | \$214,644,162 | \$316,953,139 | \$362,635,674 | \$167,580,101 | -\$45,389,145 |

Fund Balance is a term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. The following is an explanation of the major changes in the County's fund balance:

1. Decrease in General Fund and Fine & Forfeiture Fund is expected as one-time funding is spent down.
2. Decrease in Special Revenue Funds (such as Transportation Trust Fund, Unincorporated Services Fund, Erosion District, Port & Airport) is from anticipated capital expenditures.
3. Changes in the Capital Projects Funds reflects budgeted projects which may be delayed. This will result in fund balance being carried forward.
4. Due to anticipated delays in capital projects, it is expected that the actual 9/30/2021 Year End Fund Balance will be higher than what's projected.
5. The 9/30/22 year end balance is expected to be higher than indicated above. This is mainly due to efforts to not expend the and also timing delays in completing budgeted projects.

TOTAL BUDGET BY FUND TYPE



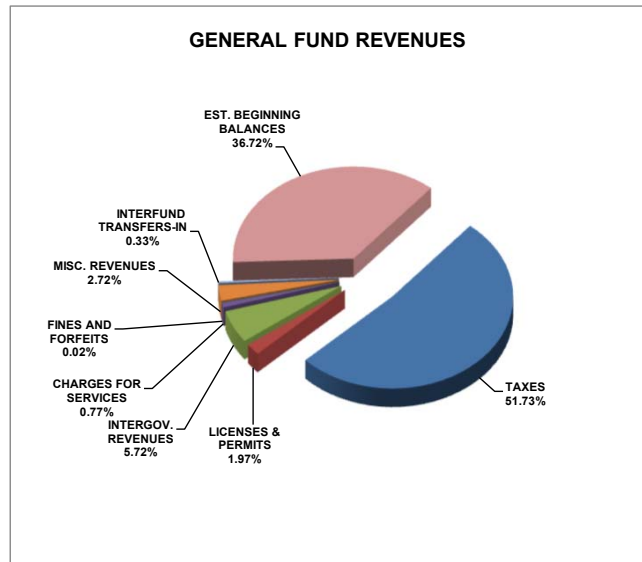
ALL FUNDS:

| | |
|------------------|------------------------------|
| GENERAL | \$202,368,575 |
| SPECIAL REVENUE | \$205,305,865 |
| DEBT SERVICE | \$23,851,356 |
| CAPITAL | \$100,071,505 |
| ENTERPRISE | \$51,613,073 |
| INTERNAL SERVICE | \$26,101,200 |
| EXPENDABLE TRUST | \$6,372,079 |
| TOTAL | <u>\$ 615,683,653</u> |

GENERAL FUND - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

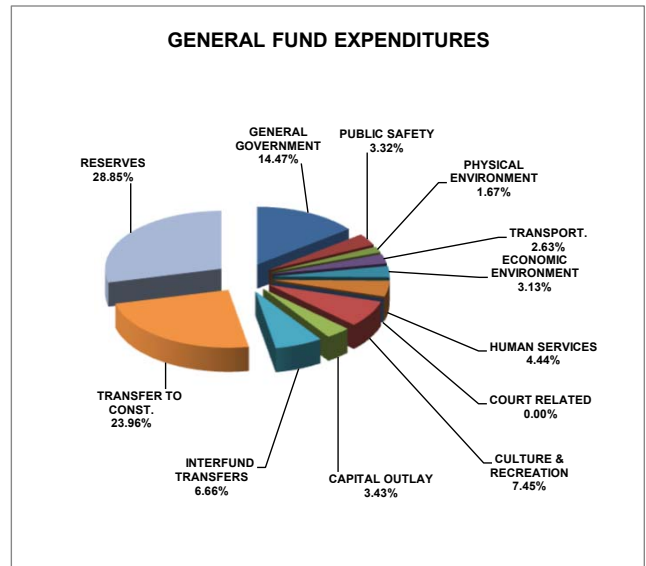
GENERAL FUND - REVENUES BY SOURCE

| | | |
|---------------------------|-----------|--------------------|
| TAXES | \$ | 108,036,376 |
| LICENSES & PERMITS | \$ | 4,122,622 |
| INTERGOV. REVENUES | \$ | 11,955,967 |
| CHARGES FOR SERVICES | \$ | 1,609,785 |
| FINES AND FORFEITS | \$ | 49,809 |
| MISC. REVENUES | \$ | 5,686,411 |
| OTHER FINANCING SOURCES: | | |
| INTERFUND TRANSFERS-IN | \$ | 694,475 |
| PROCEEDS FROM LOANS/BONDS | \$ | - |
| INTERNAL SERVICES | \$ | - |
| LESS 5% | \$ | (6,477,992) |
| EST. BEGINNING BALANCES | \$ | 76,691,122 |
| TOTAL | \$ | 202,368,575 |



GENERAL FUND - EXPENDITURES BY FUNCTION

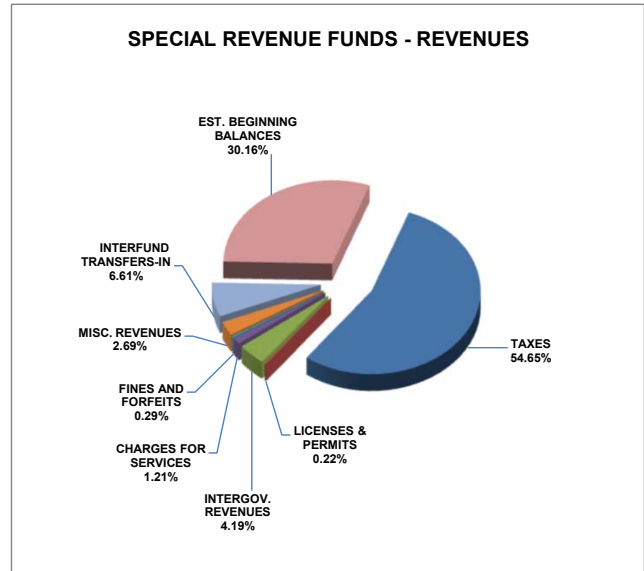
| | | |
|-----------------------|-----------|--------------------|
| GENERAL GOVERNMENT | \$ | 29,272,764 |
| PUBLIC SAFETY | \$ | 6,708,911 |
| PHYSICAL ENVIRONMENT | \$ | 3,389,460 |
| TRANSPORT. | \$ | 5,321,262 |
| ECONOMIC ENVIRONMENT | \$ | 6,330,338 |
| HUMAN SERVICES | \$ | 8,993,609 |
| COURT RELATED | \$ | - |
| CULTURE & RECREATION | \$ | 15,081,862 |
| CAPITAL OUTLAY | \$ | 6,937,917 |
| DEBT SERVICE | \$ | - |
| OTHER FINANCING USES: | | |
| INTERFUND TRANSFERS | \$ | 13,468,788 |
| TRANSFER TO CONST. | \$ | 48,489,679 |
| RESERVES | \$ | 58,373,985 |
| TOTAL | \$ | 202,368,575 |



SPECIAL REVENUE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

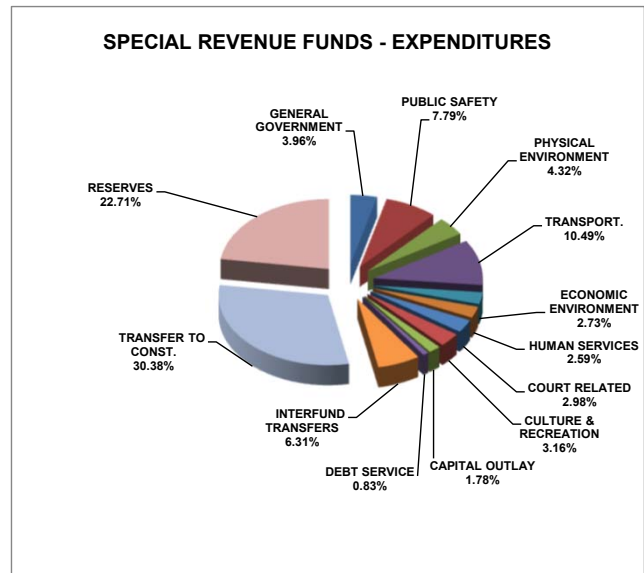
SPECIAL REVENUE FUNDS - REVENUES BY SOURCE

| | |
|---------------------------|-----------------------|
| TAXES | \$ 115,643,871 |
| LICENSES & PERMITS | \$ 455,723 |
| INTERGOV. REVENUES | \$ 8,862,054 |
| CHARGES FOR SERVICES | \$ 2,551,963 |
| FINES AND FORFEITS | \$ 603,571 |
| MISC. REVENUES | \$ 5,700,829 |
| OTHER FINANCING SOURCES: | |
| INTERFUND TRANSFERS-IN | \$ 13,979,738 |
| PROCEEDS FROM LOANS/BONDS | \$ 50,000 |
| INTERNAL SERVICES | \$ - |
| LESS 5% | \$ (6,369,959) |
| EST. BEGINNING BALANCES | \$ 63,828,075 |
| TOTAL | \$ 205,305,865 |



SPECIAL REVENUE FUNDS - EXPENDITURES BY FUNCTION

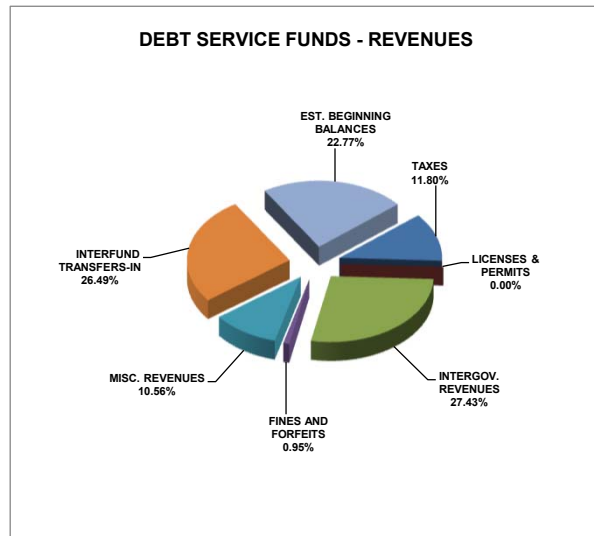
| | |
|-----------------------|-----------------------|
| GENERAL GOVERNMENT | \$ 8,119,990 |
| PUBLIC SAFETY | \$ 15,990,701 |
| PHYSICAL ENVIRONMENT | \$ 8,859,080 |
| TRANSPORT. | \$ 21,528,134 |
| ECONOMIC ENVIRONMENT | \$ 5,599,971 |
| HUMAN SERVICES | \$ 5,309,401 |
| COURT RELATED | \$ 6,108,140 |
| CULTURE & RECREATION | \$ 6,492,685 |
| CAPITAL OUTLAY | \$ 3,645,775 |
| DEBT SERVICE | \$ 1,698,804 |
| OTHER FINANCING USES: | |
| INTERFUND TRANSFERS | \$ 12,948,055 |
| TRANSFER TO CONST. | \$ 62,370,876 |
| RESERVES | \$ 46,634,253 |
| TOTAL | \$ 205,305,865 |



DEBT SERVICE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

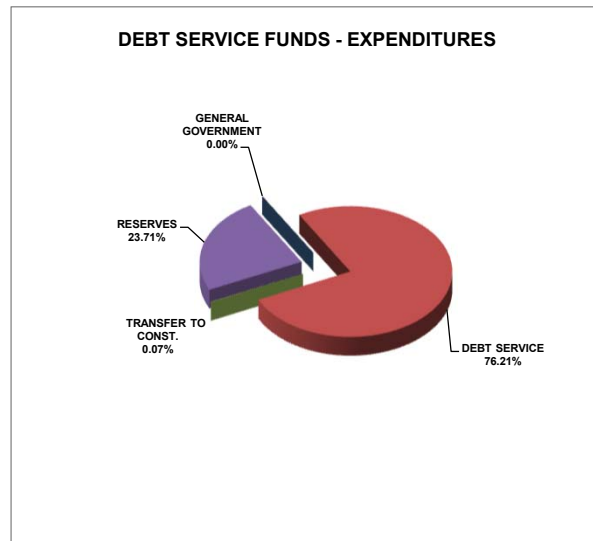
DEBT SERVICE FUNDS - REVENUES BY SOURCE

| | |
|---------------------------|----------------------|
| TAXES | \$ 2,853,197 |
| LICENSES & PERMITS | \$ - |
| INTERGOV. REVENUES | \$ 6,630,606 |
| CHARGES FOR SERVICES | \$ - |
| FINES AND FORFEITS | \$ 230,000 |
| MISC. REVENUES | \$ 2,552,536 |
| OTHER FINANCING SOURCES: | |
| INTERFUND TRANSFERS-IN | \$ 6,404,424 |
| PROCEEDS FROM LOANS/BONDS | \$ - |
| INTERNAL SERVICES | \$ - |
| LESS 5% | \$ (324,121) |
| EST. BEGINNING BALANCES | \$ 5,504,714 |
| TOTAL | \$ 23,851,356 |



DEBT SERVICE FUNDS - EXPENDITURES BY FUNCTION

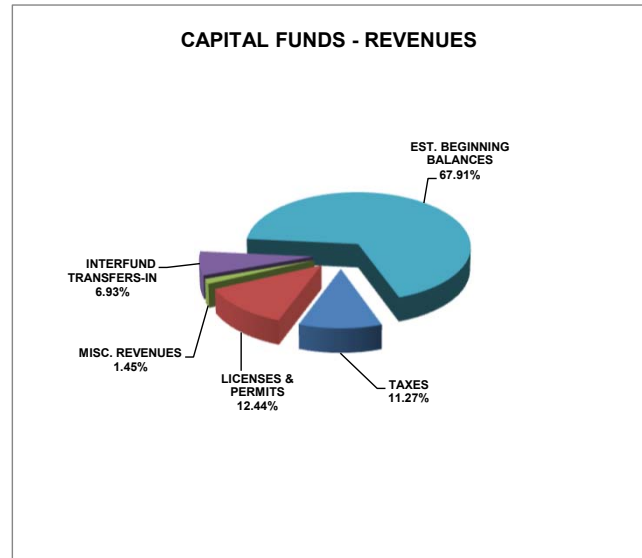
| | |
|-----------------------|----------------------|
| GENERAL GOVERNMENT | \$ - |
| PUBLIC SAFETY | \$ - |
| PHYSICAL ENVIRONMENT | \$ - |
| TRANSPORT. | \$ - |
| ECONOMIC ENVIRONMENT | \$ - |
| HUMAN SERVICES | \$ - |
| COURT RELATED | \$ - |
| CULTURE & RECREATION | \$ - |
| CAPITAL OUTLAY | \$ - |
| DEBT SERVICE | \$ 18,025,314 |
| OTHER FINANCING USES: | |
| INTERFUND TRANSFERS | \$ 200,000 |
| TRANSFER TO CONST. | \$ 17,488 |
| RESERVES | \$ 5,608,554 |
| TOTAL | \$ 23,851,356 |



CAPITAL FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

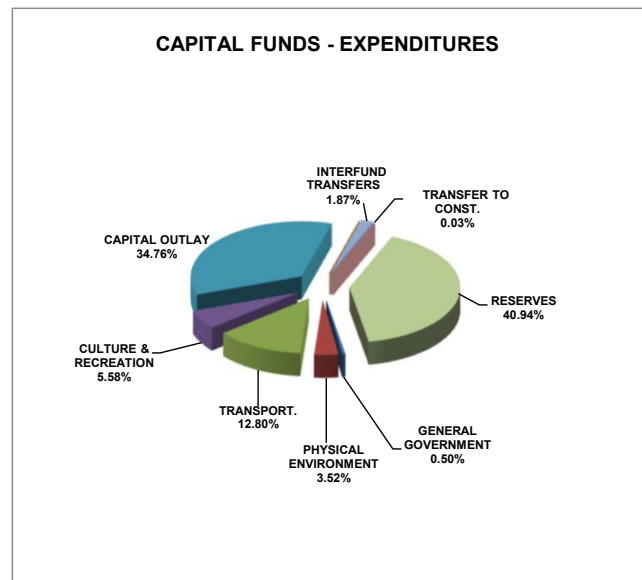
CAPITAL FUNDS - REVENUES BY SOURCE

| | |
|---------------------------|-----------------------|
| TAXES | \$ 11,383,490 |
| LICENSES & PERMITS | \$ 12,573,000 |
| INTERGOV. REVENUES | \$ - |
| CHARGES FOR SERVICES | \$ - |
| FINES AND FORFEITS | \$ - |
| MISC. REVENUES | \$ 1,463,736 |
| OTHER FINANCING SOURCES: | |
| INTERFUND TRANSFERS-IN | \$ 7,000,000 |
| PROCEEDS FROM LOANS/BONDS | \$ 282,000 |
| INTERNAL SERVICES | \$ - |
| LESS 5% | \$ (1,250,972) |
| EST. BEGINNING BALANCES | \$ 68,620,251 |
| TOTAL | \$ 100,071,505 |



CAPITAL FUNDS - EXPENDITURES BY FUNCTION

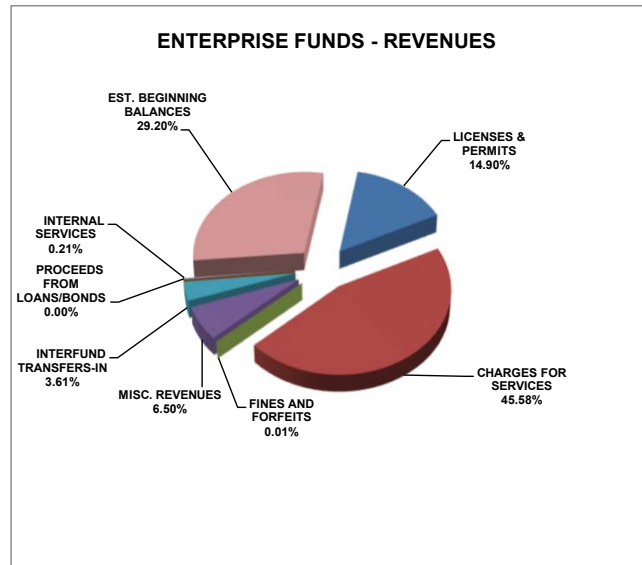
| | |
|-----------------------|-----------------------|
| GENERAL GOVERNMENT | \$ 500,627 |
| PUBLIC SAFETY | \$ - |
| PHYSICAL ENVIRONMENT | \$ 3,525,311 |
| TRANSPORT. | \$ 12,809,000 |
| ECONOMIC ENVIRONMENT | \$ - |
| HUMAN SERVICES | \$ - |
| COURT RELATED | \$ - |
| CULTURE & RECREATION | \$ 5,587,893 |
| CAPITAL OUTLAY | \$ 34,780,000 |
| DEBT SERVICE | \$ - |
| OTHER FINANCING USES: | |
| INTERFUND TRANSFERS | \$ 1,871,400 |
| TRANSFER TO CONST. | \$ 32,000 |
| RESERVES | \$ 40,965,274 |
| TOTAL | \$ 100,071,505 |



ENTERPRISE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

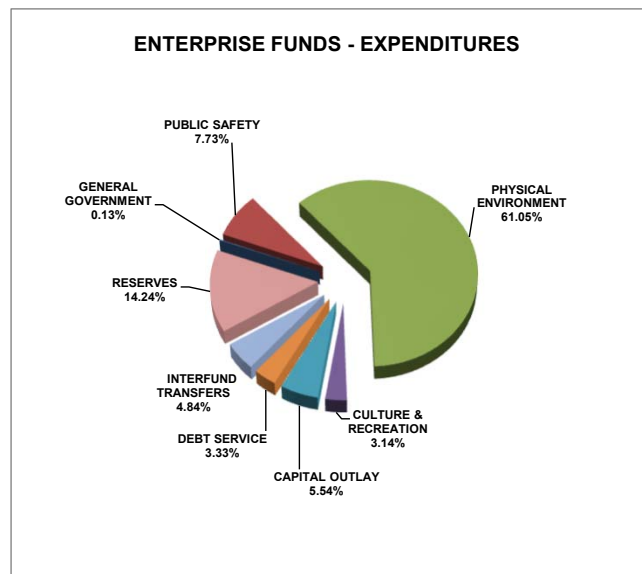
ENTERPRISE FUNDS - REVENUES BY SOURCE

| | | |
|---------------------------|-----------|-------------------|
| TAXES | \$ | - |
| LICENSES & PERMITS | \$ | 7,942,992 |
| INTERGOV. REVENUES | \$ | - |
| CHARGES FOR SERVICES | \$ | 24,300,287 |
| FINES AND FORFEITS | \$ | 3,000 |
| MISC. REVENUES | \$ | 3,465,117 |
| OTHER FINANCING SOURCES: | | |
| INTERFUND TRANSFERS-IN | \$ | 1,922,412 |
| PROCEEDS FROM LOANS/BONDS | \$ | - |
| INTERNAL SERVICES | \$ | 109,620 |
| LESS 5% | \$ | (1,696,302) |
| EST. BEGINNING BALANCES | \$ | 15,565,947 |
| TOTAL | \$ | 51,613,073 |



ENTERPRISE FUNDS - EXPENDITURES BY FUNCTION

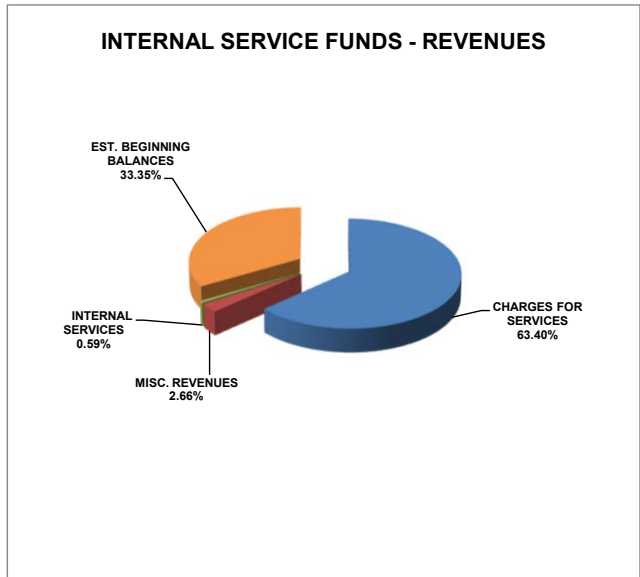
| | | |
|-----------------------|-----------|-------------------|
| GENERAL GOVERNMENT | \$ | 69,461 |
| PUBLIC SAFETY | \$ | 3,988,034 |
| PHYSICAL ENVIRONMENT | \$ | 31,507,251 |
| TRANSPORT. | \$ | - |
| ECONOMIC ENVIRONMENT | \$ | - |
| HUMAN SERVICES | \$ | - |
| COURT RELATED | \$ | - |
| CULTURE & RECREATION | \$ | 1,621,211 |
| CAPITAL OUTLAY | \$ | 2,860,973 |
| DEBT SERVICE | \$ | 1,717,556 |
| OTHER FINANCING USES: | | |
| INTERFUND TRANSFERS | \$ | 2,498,319 |
| TRANSFER TO CONST. | \$ | - |
| RESERVES | \$ | 7,350,268 |
| TOTAL | \$ | 51,613,073 |



INTERNAL SERVICE FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

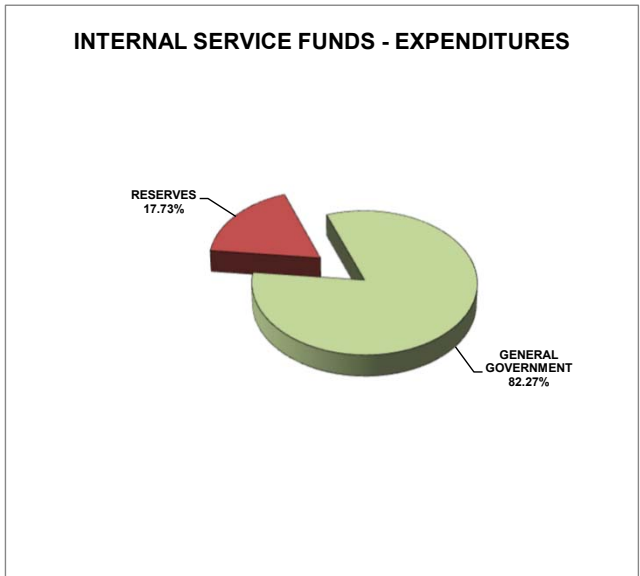
INTERNAL SERVICE FUNDS - REVENUES BY SOURCE

| | | |
|---------------------------|-----------|-------------------|
| TAXES | \$ | - |
| LICENSES & PERMITS | \$ | - |
| INTERGOV. REVENUES | \$ | - |
| CHARGES FOR SERVICES | \$ | 16,565,606 |
| FINES AND FORFEITS | \$ | - |
| MISC. REVENUES | \$ | 693,976 |
| OTHER FINANCING SOURCES: | | |
| INTERFUND TRANSFERS-IN | \$ | - |
| PROCEEDS FROM LOANS/BONDS | \$ | - |
| INTERNAL SERVICES | \$ | 155,000 |
| LESS 5% | \$ | (27,750) |
| EST. BEGINNING BALANCES | \$ | 8,714,368 |
| TOTAL | \$ | 26,101,200 |



INTERNAL SERVICE FUNDS - EXPENDITURES BY FUNCTION

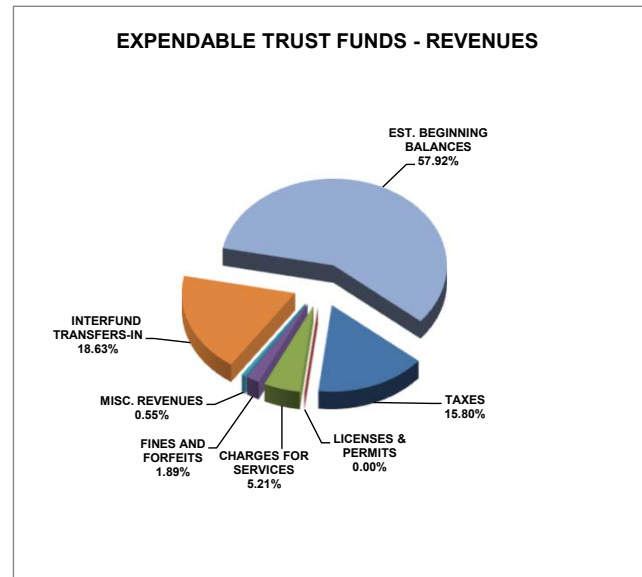
| | | |
|-----------------------|-----------|-------------------|
| GENERAL GOVERNMENT | \$ | 21,473,618 |
| PUBLIC SAFETY | \$ | - |
| PHYSICAL ENVIRONMENT | \$ | - |
| TRANSPORT. | \$ | - |
| ECONOMIC ENVIRONMENT | \$ | - |
| HUMAN SERVICES | \$ | - |
| COURT RELATED | \$ | - |
| CULTURE & RECREATION | \$ | - |
| CAPITAL OUTLAY | \$ | - |
| DEBT SERVICE | \$ | - |
| OTHER FINANCING USES: | | |
| INTERFUND TRANSFERS | \$ | - |
| TRANSFER TO CONST. | \$ | - |
| RESERVES | \$ | 4,627,582 |
| TOTAL | \$ | 26,101,200 |



EXPENDABLE TRUST FUNDS - REVENUES BY SOURCE - EXPENDITURES BY FUNCTION

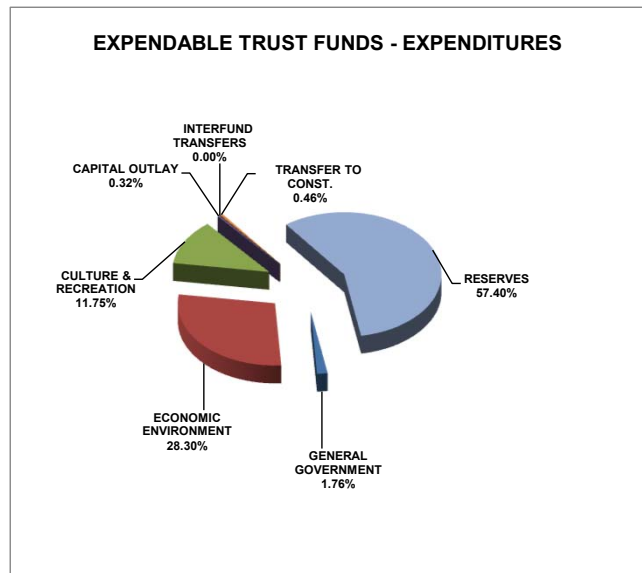
EXPENDABLE TRUST FUNDS - REVENUES BY SOURCE

| | | |
|---------------------------|-----------|------------------|
| TAXES | \$ | 835,538 |
| LICENSES & PERMITS | \$ | - |
| INTERGOV. REVENUES | \$ | 1,130,325 |
| CHARGES FOR SERVICES | \$ | 275,500 |
| FINES AND FORFEITS | \$ | 100,000 |
| MISC. REVENUES | \$ | 29,200 |
| OTHER FINANCING SOURCES: | | |
| INTERFUND TRANSFERS-IN | \$ | 985,513 |
| PROCEEDS FROM LOANS/BONDS | \$ | - |
| INTERNAL SERVICES | \$ | - |
| LESS 5% | \$ | (47,365) |
| EST. BEGINNING BALANCES | \$ | 3,063,368 |
| TOTAL | \$ | 6,372,079 |

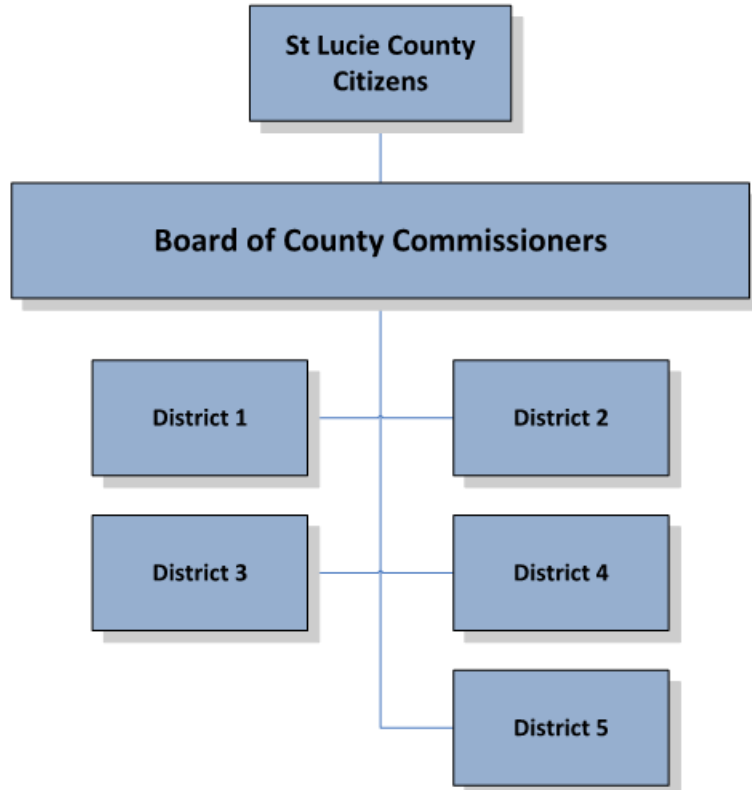


EXPENDABLE TRUST FUNDS - EXPENDITURES BY FUNCTION

| | | |
|-----------------------|-----------|------------------|
| GENERAL GOVERNMENT | \$ | 55,366 |
| PUBLIC SAFETY | \$ | 2,970,325 |
| PHYSICAL ENVIRONMENT | \$ | - |
| TRANSPORT. | \$ | - |
| ECONOMIC ENVIRONMENT | \$ | 892,012 |
| HUMAN SERVICES | \$ | - |
| CULTURE & RECREATION | \$ | 370,366 |
| CAPITAL OUTLAY | \$ | 10,047 |
| CAPITAL OUTLAY | \$ | 250,306 |
| DEBT SERVICE | \$ | - |
| OTHER FINANCING USES: | | |
| INTERFUND TRANSFERS | \$ | - |
| TRANSFER TO CONST. | \$ | 14,610 |
| RESERVES | \$ | 1,809,047 |
| TOTAL | \$ | 6,372,079 |



DEPARTMENTAL
SUMMARIES



Mission Statement

The Board of County Commissioners is the governing body of Saint Lucie County. The Board provides service, infrastructure, and leadership necessary to advance a safe and sustainable community, maintain a high quality of life and protect the natural environment for all its citizens.

Function

- Establish an annual budget
- Provide overall policy direction for all County operations
- Represent the constituents in their district and overall County
- Work to improve legislative relations at all levels of government

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Board of County Commissioners

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 1,149,442 | 1,190,365 | 1,250,367 | 60,002 |
| Operating | 72,290 | 116,032 | 124,187 | 8,155 |
| Total Budgetary Costs | <u>1,221,733</u> | <u>1,306,397</u> | <u>1,374,554</u> | <u>68,157</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 1,221,733 | 1,306,397 | 1,374,554 | 68,157 |
| Total Revenues | <u>1,221,733</u> | <u>1,306,397</u> | <u>1,374,554</u> | <u>68,157</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| BOCC - District 1 | 2.00 | 2.00 | 2.00 | 0.00 |
| BOCC - District 2 | 2.00 | 2.00 | 2.00 | 0.00 |
| BOCC - District 3 | 2.00 | 2.00 | 2.00 | 0.00 |
| BOCC - District 4 | 2.00 | 2.00 | 2.00 | 0.00 |
| BOCC - District 5 | 2.00 | 2.00 | 2.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>10.00</u> | <u>10.00</u> | <u>10.00</u> | <u>0.00</u> |

BOCC - General Government

Highlights

- Personnel is changing due to:
 - o Group insurance no longer being paid
- Operating is changing due to:
 - o Florida Association of Counties membership increase

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | - | 11,195 | - | (11,195) |
| Operating | 49,672 | 58,477 | 70,887 | 12,410 |
| Total Budgetary Costs | <u>49,672</u> | <u>69,672</u> | <u>70,887</u> | <u>1,215</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 49,672 | 69,672 | 70,887 | 1,215 |
| Total Revenues | <u>49,672</u> | <u>69,672</u> | <u>70,887</u> | <u>1,215</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

BOCC - District 1

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o The communications and utilities accounts commenced a decrease and transferred to Information Technology and Facilities

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 221,524 | 226,308 | 239,651 | 13,343 |
| Operating | 3,671 | 9,840 | 8,440 | (1,400) |
| Total Budgetary Costs | <u>225,195</u> | <u>236,148</u> | <u>248,091</u> | <u>11,943</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 225,195 | 236,148 | 248,091 | 11,943 |
| Total Revenues | <u>225,195</u> | <u>236,148</u> | <u>248,091</u> | <u>11,943</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>2.00</u> | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

BOCC - District 2

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o The communications and utilities accounts commenced a decrease and transferred to Information Technology and Facilities

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 242,414 | 248,662 | 264,399 | 15,737 |
| Operating | 3,281 | 8,670 | 7,870 | (800) |
| Total Budgetary Costs | <u>245,695</u> | <u>257,332</u> | <u>272,269</u> | <u>14,937</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 245,695 | 257,332 | 272,269 | 14,937 |
| Total Revenues | <u>245,695</u> | <u>257,332</u> | <u>272,269</u> | <u>14,937</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>2.00</u> | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

BOCC - District 3

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o The communications and utilities accounts commenced a decrease and transferred to Information Technology and Facilities

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 230,605 | 238,574 | 250,933 | 12,359 |
| Operating | 7,664 | 11,205 | 9,950 | (1,255) |
| Total Budgetary Costs | <u>238,269</u> | <u>249,779</u> | <u>260,883</u> | <u>11,104</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 238,269 | 249,779 | 260,883 | 11,104 |
| Total Revenues | <u>238,269</u> | <u>249,779</u> | <u>260,883</u> | <u>11,104</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>2.00</u> | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |

BOCC - District 4

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 236,117 | 242,121 | 255,571 | 13,450 |
| Operating | 3,378 | 8,860 | 8,860 | 0 |
| Total Budgetary Costs | <u>239,495</u> | <u>250,981</u> | <u>264,431</u> | <u>13,450</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 239,495 | 250,981 | 264,431 | 13,450 |
| Total Revenues | <u>239,495</u> | <u>250,981</u> | <u>264,431</u> | <u>13,450</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>2.00</u> | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

BOCC - District 5

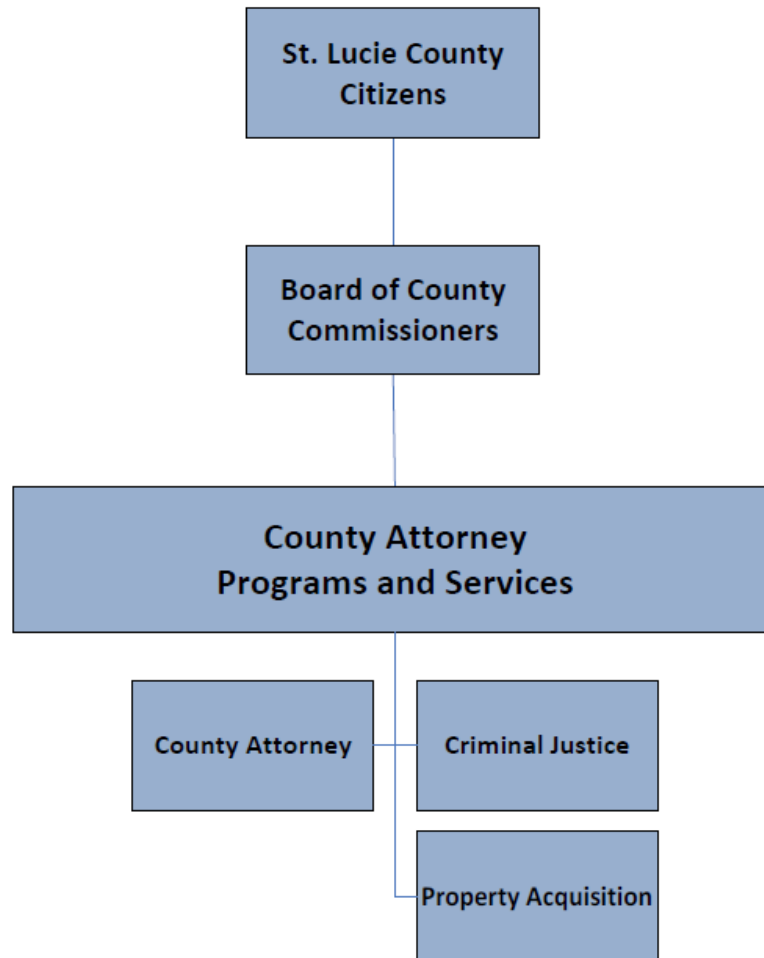
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o The communications and utilities accounts commenced a decrease and transferred to Information Technology and Facilities
 - o Additional increases in operating for postage, office supplies, computer and training seminar registrations

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 218,783 | 223,505 | 239,813 | 16,308 |
| Operating | 4,624 | 18,980 | 18,180 | (800) |
| Total Budgetary Costs | <u>223,407</u> | <u>242,485</u> | <u>257,993</u> | <u>15,508</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 223,407 | 242,485 | 257,993 | 15,508 |
| Total Revenues | <u>223,407</u> | <u>242,485</u> | <u>257,993</u> | <u>15,508</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>2.00</u> | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |



Mission Statement

The mission of the County Attorney's Office is to provide the best legal representation and advice to the Board of County Commissioners and its staff, attend meetings of the Board and Board Advisory Committees and various other meetings as directed, and provide legal services to the several constitutional officers.

Function

County Attorney's Office

To represent the Board in all legal matters, to provide legal services to other constitutional officers, and to provide acquisition services to the Board relating to all real property.

Property Acquisition Division

Maintain original deeds and documents of properties acquired by the County for subdivisions, roads, easements, environmental lands, and various projects that take place in the County. Review Site Plans; process Petitions for abandonments; review and process Right-of-Way permits for utility providers; and coordinate Right-of-Way donations and Conservation Easements dedicated to St. Lucie County. Prepare license agreements; process Tax Deeds and reserve street names for the entire County for future developments.

Criminal Justice Division

This position was acquired in 2005 through the County Attorney's Office. The Criminal Justice Coordinator implements priorities established by the Public Safety Coordinating Council and the County. Additional responsibilities include implementing the criminal justice system assessment action plan. Furthermore, this position identifies areas that need improvement and develops strategies that impact the criminal justice system.

Accomplishments

County Attorney's Office

- Process Ordinances; Resolutions, Public Records Requests; and Tax Deed Overbid Claims

Property Acquisition Division

- Received and processed 183 Right-of-Way Permits, 28 requests for License Agreements, and 13 Right-of-Way donations to St. Lucie County.
- Coordinated a Sovereignty Submerged Lands Lease Renewal and Modification for the Port of Fort Pierce with the Board of Trustees of the Internal Improvement Trust Fund for an increase in the square footage of the submerged lands lease area and to modify the term of the lease for a 25-year period.
- Coordinated the Dedication to Public Use and Declaration of Restrictive Covenants from Florida Communities Trust/Florida Department of Environmental Protection for reimbursement of acquisition costs for the North Fork II Addition/Zorc Parcels (\$259,192.50).
- Coordinated the donation of a 31.66-acre parcel for a Florida Scrub Jay Preserve from Pursuit Boats.
- Acquired a 10-acre parcel from Pursuit Boats to provide connectivity and habitat for the federally endangered Florida Scrub Jay.

Criminal Justice Division

- Implemented planned comprehensive annual in-service training program for all Pretrial employees.
- Completed Accreditation Mock and Final Assessment.
- Expanded program to include additional jail screening and defendant services to best serve program population
- Kept Lab operations open during COVID-19.
- Increased testing of designer drugs.
- Implemented COVID-19 customer safety protocols including texting HIPAA forms and appointments to enter the building.
- Deployed automated text messaging options for the pretrial program alerting defendants of pending action they need to take.
- Have fully deployed ActivTrack employee monitoring software.
- Completed the visual studio upgrade from 2017 to 2019.

Initiatives

County Attorney's Office (Strategic Objectives 1.1; 1.2; 1.5; 1.6; 3.1; 5.2; 5.4)

- Provide legal services to the Board and other constitutional officers
- Provide legal advice regarding the Port of Fort Pierce, the Clover Park renovations, and the St. Lucie County International Airport renovations. (Strategic Initiative 3.1.2)



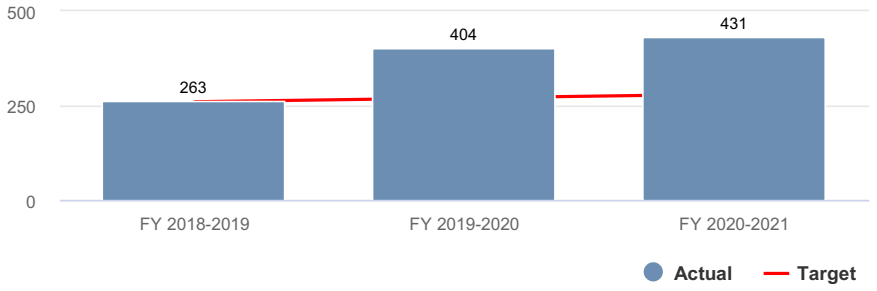


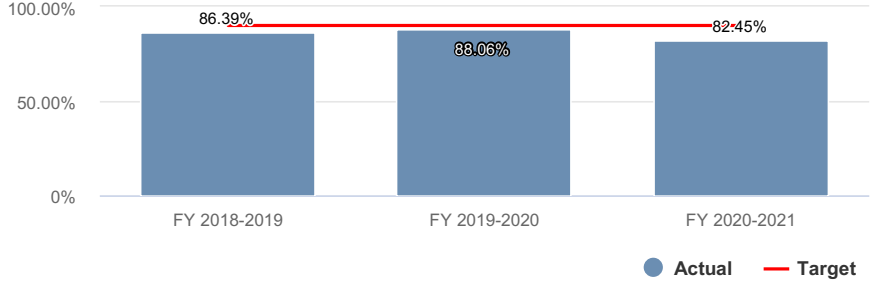
Property Acquisition Division

- Acquire additional properties as directed by County departments.
- Continue the coordination of the ½ sales tax initiative projects.
- Create a GIS interactive map showing ownership and maintenance responsibilities of County arterial and collector roadways. (Strategic Initiative 5.2.1)

Criminal Justice Division

- Continue efforts towards a near paperless operation through utilization of technology.
- Expand video conference capability in both Pretrial office locations.
- Implement collaborative training with County and Local law enforcement agencies in Counties we provide Pretrial services. (Strategic Initiative 1.3.1)
- Increase commercial business.
- Incorporate temporary COVID-19 safety protocols into permanent procedures.
- Expand use of technology for communications with agency customers.
- Continue providing updates to existing applications as required by management.
- Explore Banner reporting options as they become available.
- Explore a mobile phone application for the Attorney calendaring system.

| Objectives | Measures | Charts | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------|------------|--------------|---------|---------|--------------|---------|---------|--------------|---------|---------|
|  <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p> | <p> Percentage of responsiveness to Agenda Item Review</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>100.00%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>100.00%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>100.00%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 100.00% | 100.00% | FY 2019-2020 | 100.00% | 100.00% | FY 2020-2021 | 100.00% | 100.00% |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | |
| FY 2018-2019 | 100.00% | 100.00% | | | | | | | | | | | | |
| FY 2019-2020 | 100.00% | 100.00% | | | | | | | | | | | | |
| FY 2020-2021 | 100.00% | 100.00% | | | | | | | | | | | | |
|  <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p> | <p> Percentage of responsiveness to Commissioners</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>100.00%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>100.00%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>100.00%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 100.00% | 100.00% | FY 2019-2020 | 100.00% | 100.00% | FY 2020-2021 | 100.00% | 100.00% |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | |
| FY 2018-2019 | 100.00% | 100.00% | | | | | | | | | | | | |
| FY 2019-2020 | 100.00% | 100.00% | | | | | | | | | | | | |
| FY 2020-2021 | 100.00% | 100.00% | | | | | | | | | | | | |
|  <p>1.2 Cultivate and leverage collaborative partnerships with public and private entities St. Lucie County Strategic Plan</p> | <p> Percentage of legal representation provided to all Boards and Committees</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>100.00%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>100.00%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>100.00%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 100.00% | 100.00% | FY 2019-2020 | 100.00% | 100.00% | FY 2020-2021 | 100.00% | 100.00% |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | |
| FY 2018-2019 | 100.00% | 100.00% | | | | | | | | | | | | |
| FY 2019-2020 | 100.00% | 100.00% | | | | | | | | | | | | |
| FY 2020-2021 | 100.00% | 100.00% | | | | | | | | | | | | |
|  <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p> | <p> Number of Resolutions processed annually</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>260</td> <td>260</td> </tr> <tr> <td>FY 2019-2020</td> <td>292</td> <td>292</td> </tr> <tr> <td>FY 2020-2021</td> <td>280</td> <td>280</td> </tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 260 | 260 | FY 2019-2020 | 292 | 292 | FY 2020-2021 | 280 | 280 |
| Fiscal Year | Actual | Target | | | | | | | | | | | | |
| FY 2018-2019 | 260 | 260 | | | | | | | | | | | | |
| FY 2019-2020 | 292 | 292 | | | | | | | | | | | | |
| FY 2020-2021 | 280 | 280 | | | | | | | | | | | | |
|  <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p> | <p> Number of Ordinances processed annually</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>11</td> <td>11</td> </tr> <tr> <td>FY 2019-2020</td> <td>28</td> <td>28</td> </tr> <tr> <td>FY 2020-2021</td> <td>25</td> <td>25</td> </tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 11 | 11 | FY 2019-2020 | 28 | 28 | FY 2020-2021 | 25 | 25 |
| Fiscal Year | Actual | Target | | | | | | | | | | | | |
| FY 2018-2019 | 11 | 11 | | | | | | | | | | | | |
| FY 2019-2020 | 28 | 28 | | | | | | | | | | | | |
| FY 2020-2021 | 25 | 25 | | | | | | | | | | | | |

| Objectives | Measures | Charts | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------|--------|--------------|--------|------|--------------|--------|------|--------------|--------|------|
| <p> 1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p> | <p> Number of Public Records Requests processed annually</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>263</td> <td>~280</td> </tr> <tr> <td>FY 2019-2020</td> <td>404</td> <td>~280</td> </tr> <tr> <td>FY 2020-2021</td> <td>431</td> <td>~280</td> </tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 263 | ~280 | FY 2019-2020 | 404 | ~280 | FY 2020-2021 | 431 | ~280 |
| Fiscal Year | Actual | Target | | | | | | | | | | | | |
| FY 2018-2019 | 263 | ~280 | | | | | | | | | | | | |
| FY 2019-2020 | 404 | ~280 | | | | | | | | | | | | |
| FY 2020-2021 | 431 | ~280 | | | | | | | | | | | | |
| <p> 1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p> % of Operating Budget vs. Actual - County Attorney Dept.</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>86.39%</td> <td>85%</td> </tr> <tr> <td>FY 2019-2020</td> <td>83.06%</td> <td>85%</td> </tr> <tr> <td>FY 2020-2021</td> <td>82.45%</td> <td>85%</td> </tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 86.39% | 85% | FY 2019-2020 | 83.06% | 85% | FY 2020-2021 | 82.45% | 85% |
| Fiscal Year | Actual | Target | | | | | | | | | | | | |
| FY 2018-2019 | 86.39% | 85% | | | | | | | | | | | | |
| FY 2019-2020 | 83.06% | 85% | | | | | | | | | | | | |
| FY 2020-2021 | 82.45% | 85% | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Attorney

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 2,973,760 | 3,359,936 | 3,799,132 | 439,196 |
| Operating | 1,622,917 | 1,793,525 | 1,949,389 | 155,864 |
| Total Budgetary Costs | <u>4,596,677</u> | <u>5,153,461</u> | <u>5,748,521</u> | <u>595,060</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 1,953,205 | 2,130,947 | 2,313,188 | 182,241 |
| Special Revenue | 2,643,473 | 3,022,514 | 3,435,333 | 412,819 |
| Total Revenues | <u>4,596,677</u> | <u>5,153,461</u> | <u>5,748,521</u> | <u>595,060</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| County Attorney | 10.00 | 10.00 | 11.00 | 1.00 |
| Criminal Justice | 26.00 | 26.00 | 28.00 | 2.00 |
| Total Full-Time Equivalentents (FTE) | <u>36.00</u> | <u>36.00</u> | <u>39.00</u> | <u>3.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Attorney

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o 1 FTE added for a Legal Secretary II position

- Operating is changing due to:
 - o Moved communications and utilities to other departments causing a decrease

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 1,138,437 | 1,317,844 | 1,508,364 | 190,520 |
| Operating | 545,198 | 502,509 | 499,009 | (3,500) |
| Total Budgetary Costs | <u>1,683,635</u> | <u>1,820,353</u> | <u>2,007,373</u> | <u>187,020</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 1,683,635 | 1,820,353 | 2,007,373 | 187,020 |
| Total Revenues | <u>1,683,635</u> | <u>1,820,353</u> | <u>2,007,373</u> | <u>187,020</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 2.00 | 1.00 |
| Officials/Managers | 2.00 | 2.00 | 2.00 | 0.00 |
| Professionals | 7.00 | 7.00 | 7.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>10.00</u> | <u>10.00</u> | <u>11.00</u> | <u>1.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Criminal Justice

Highlights

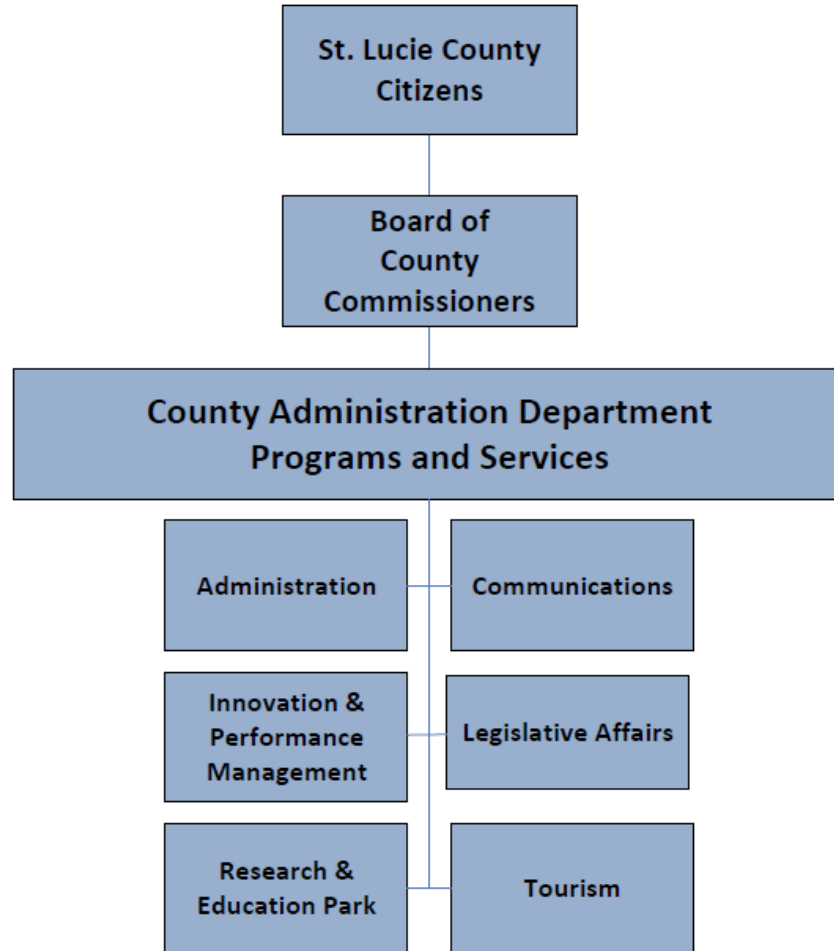
- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o 1 FTE Pretrial Release Officer grant funded
 - o 1 FTE Approved in FY21 for a Sr. Lab Tech.

- Operating is changing due to:
 - o Increase in Operating supplies and Other Contractual Services related to GPS monitoring.
 - o Increase in New Horizons contract

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 1,835,323 | 2,042,092 | 2,290,768 | 248,676 |
| Operating | 1,077,719 | 1,291,016 | 1,450,380 | 159,364 |
| Total Budgetary Costs | <u>2,913,042</u> | <u>3,333,108</u> | <u>3,741,148</u> | <u>408,040</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 269,570 | 310,594 | 305,815 | (4,779) |
| Special Revenue | 2,643,473 | 3,022,514 | 3,435,333 | 412,819 |
| Total Revenues | <u>2,913,042</u> | <u>3,333,108</u> | <u>3,741,148</u> | <u>408,040</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 4.00 | 4.00 | 4.00 | 0.00 |
| Officials/Managers | 2.00 | 2.00 | 2.00 | 0.00 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Protect/SVC/Non-sworn | 13.00 | 13.00 | 14.00 | 1.00 |
| Technicians | 6.00 | 6.00 | 7.00 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>26.00</u> | <u>26.00</u> | <u>28.00</u> | <u>2.00</u> |



Mission Statement

Provide professional management and administrative oversight of the day-to-day operations while promoting ethical, legal and fair practices in County government. Ensure County business is conducted in an efficient and effective manner to provide the highest quality of life to citizens, stakeholders, visitors and businesses of St. Lucie County.

Function

Administration

The County Administrator serves as the Chief Executive Officer of the County and is responsible for carrying out the directives and policies of the Board of County Commissioners including the administration of all operating departments of the county government as well as all other duties and responsibilities as assigned by the Board of County Commissioners and as specified in Florida Statutes.

Office of Legislative Affairs

The Office of Legislative Affairs is responsible for overseeing and coordinating the county's legislative advocacy program, as well as the annual state and federal legislative platforms in accordance with the strategic priorities and policy direction of the Board of County Commissioners. The office serves as a liaison between the county and the federal and state legislative delegations and regional entities. The Office also tracks legislation through its process and works in conjunction with county departments to ascertain the impacts of pending legislation and regulations in order to provide recommendations to support or oppose pending legislation.

Under the direction of the Board of County Commissioners, the Division of Legislative Affairs is responsible for:

- Overseeing and coordinating the county's legislative advocacy program.
- Responsible for the annual state and federal legislative platforms in accordance with the strategic priorities and policy direction of the Board of County Commissioners.
- Serves as a liaison between the county and the federal and state legislative delegations as well as regional entities.
- Provides assistance on grant application and administration on major infrastructure projects within the County.
- Tracks legislation through the legislative process and works in conjunction with county departments to ascertain the impacts of pending legislation and regulations in order to provide recommendations to support or oppose pending legislation.

Communications

To provide the right information to the right people at the right time so that they can make the right decision.

Treasure Coast Education, Research and Development Authority

The Research Park Division purpose in collaboration with government, academic, and business entities, design, build and operate a world-class science technology and education park that will capitalize on and expand St. Lucie County's growing research, education, and workforce assets.

Tourism

The Tourism Division is responsible for the development, planning and implementation of all aspects of tourism-related work in coordination with the County and the Tourist Development Council's (TDC) goals and objectives. The division develops, plans, organizes, and oversees tourism marketing programs; develops and administers marketing strategy and programs; conducts market research; promotes County tourism assets, programs, events, and resources and monitors and maintains the tourism budget. The division is also focused on advancing County and community tourism advocacy and support, actively participating in membership events, maintaining communication and effective relationships with the media, public officials, partner municipalities, the local and state hospitality industry and the general public.

Innovation & Performance Management

- Responsible for the implementation, management and oversight of the County's strategic planning and management.
- Coordinates, monitors and reports performance measures related to the implementation of the County's Strategic Plan and functional areas and services as directed by the County Administrator's Office.
- Works collaboratively with departments and senior managers on continuous improvement efforts (process, productivity and waste elimination) including creation and implementation of Six Sigma projects.
- Works on special organizational and management projects as assigned by the County Administrator.

Accomplishments

Administration

- Balanced the budget and lowered the millage rate in the midst of the pandemic through strong fiscal management with emphasis on limited spending
- Administered the \$55 million Federal CARES Act program and distributed grant funds to municipalities, individuals, and businesses who suffered COVID-19 income losses
- Spearheaded COVID-19 vaccine rollout and vaccine information campaign with outreach to underserved areas of the County

Office of Legislative Affairs

- Secured over \$3 million to fund the Taylor Creek Muck Removal Project and \$2,793,524.61 for the extension for Edwards Road Project.
- Secured \$650,000 to fund North County Causeway Island Park boat ramp and dock improvements.
- Secured \$7.56 million in federal funding for the next iteration of the Fort Pierce beach nourishment project.

Communications

- Served as the lead Communications team for COVID-19 information, working alongside the Florida Department of Health
- Produced a new Quarterly Report production highlighting new projects and programs initiated by the BOCC
- Created a new website to provide COVID-19 information including CARES Act Assistance and vaccination information

Treasure Coast Education, Research and Development Authority

- Modified the Strategic Business Plan to incorporate new conditional land uses
- Collaborated with the Treasure Coast Food Bank to host the Culinary Training Academy, using cooking to teach employment skills
- Safely reopened the Sunshine Kitchen after the pandemic to serve its more than 30 clients

Tourism

- Expanded our industry relations program by engaging with and assisting tourism related businesses that were previously not part of our ongoing communications network.
- Identified areas of opportunity to help the industry grow, learn, operate and stabilize including the launch of a new Treasure Coast chapter for the Florida Restaurant & Lodging Association, a St. Lucie County Chapter for the Florida Vacation Rental Management Association, and the launch of the St. Lucie Stories campaign.

Initiatives

Administration (Strategic Objectives 1.3; 1.6; 3,3)

- Administer, monitor, and distribute the American Rescue Plan stimulus package (Strategic Initiative 3.1.2)
- Build County reserves back to a 20% level (Strategic Initiative 1.6.2)
- Participate in the Urban Institute's *Boosting Upward Mobility from Poverty* project by developing a Mobility Action Plan that defines strategies to improve opportunities for upward economic mobility and outcomes for residents. (Strategic Initiative 1.3.1)

Office of Legislative Affairs (Strategic Objectives 1.2; 1.6)

- Advocate for the expansion of the Treasure Coast Foreign Trade Zone #218 to include Indian River, Okeechobee, Martin and St. Lucie Counties
- Submit at least 3 competitive grants to assist in funding major infrastructure projects within the County (Strategic Initiative 1.6.2)
- Advocate for the 2022 State and Federal Legislative Programs as approved by the Board of County Commissioners (Strategic Initiative 1.3.1)

Communications (Strategic Objective 1.5)

- Develop a 5-year capital improvement plan focused on audio-visual upgrades for broadcasting of meetings and original programs in the studio (Strategic Initiative 1.3.1)
- Update/redesign the County's main website: stlucieco.gov
- Develop a style guide for all County marketing and public relations materials

Treasure Coast Education, Research and Development Authority (Strategic Objectives 2.1; 2.3; 2.4)

- Implement a new strategic vision for the Treasure Coast Research Park that includes strategies for leasing and selling developable parcels in the Research Park (Strategic Initiative 2.1.1)
- Identify desirable targeted industries consistent with the Research Park Strategic Marketing Plan and actively recruit those industries to the Park (Strategic Initiative 2.4.1)
- Increase the number of tenants utilizing the Sunshine Kitchen and provide support for food entrepreneurs to operate and expand business opportunities (Strategic Initiative 2.1.1)

Tourism (Strategic Objectives 1.3; 1.6; 2.1; 2.4)


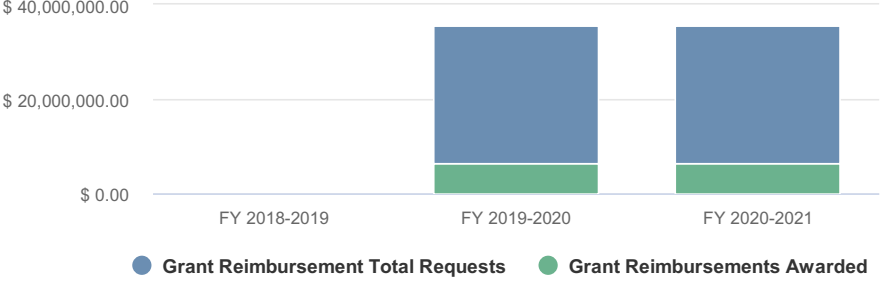

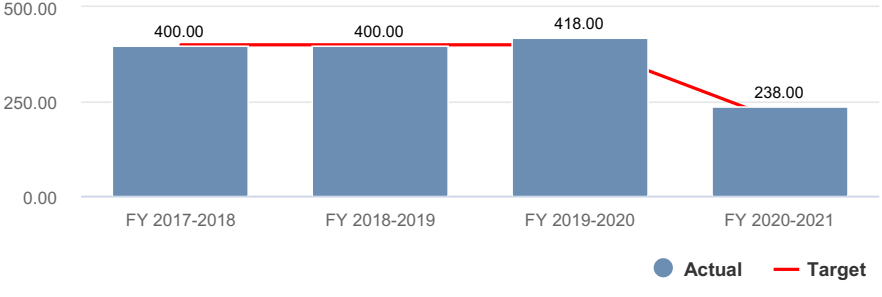
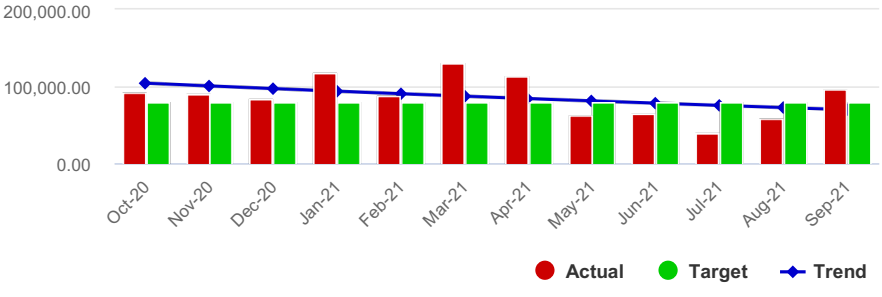
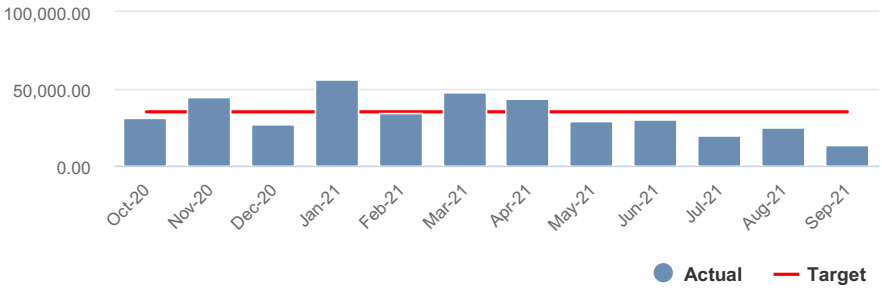
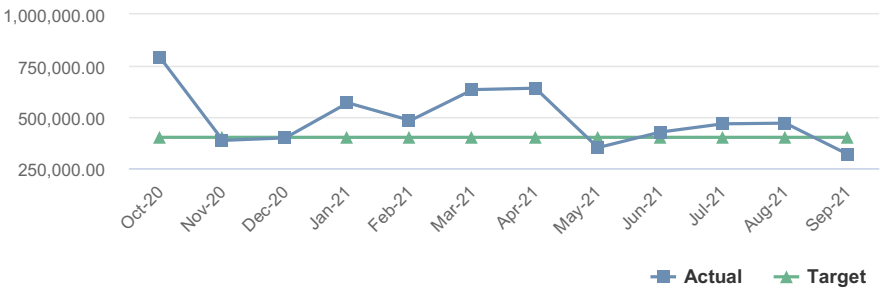
- Invest in technology platforms that will advance data collection efforts to help staff make data-driven decisions; increase visitation to St. Lucie County; and, enhance visitor spending to tourism related businesses in St. Lucie County. (Strategic Initiative 2.4.1)
- Assess and re-tool promotional materials and content to reflect the diversity of our communities that will open the door to new and emerging target markets. (Strategic Initiative 1.3.1)
- Leverage budget and resources by continuing to invest in co-operative public relations programs with regional partners. (Strategic Initiative 1.3.1)

Innovation & Performance Management

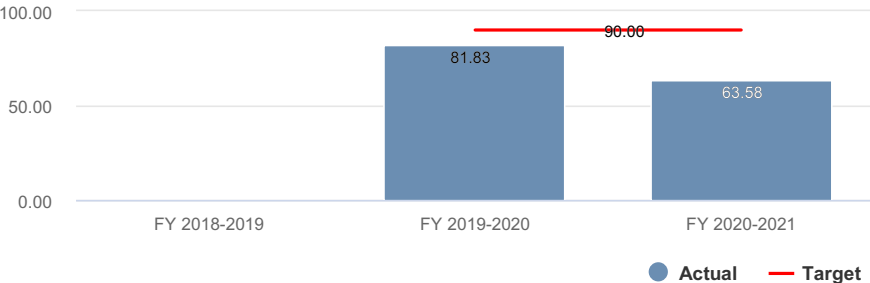
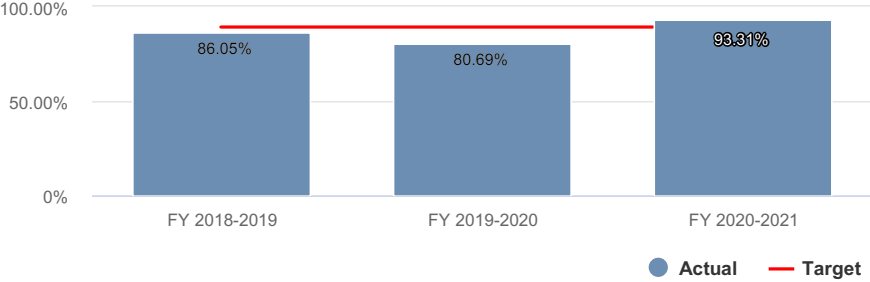
- Continued development of Strategic Plan and the strategic initiatives that were adopted by BOCC in May 2020.
- Enhanced the County's performance management and reporting software and developed tools to assist in monitoring implementation of Strategic Plan.
- Served as the COVID-19 Economic Recovery Lead and managed the St. Lucie Recovers Small Business Assistance Program, which distributed over \$1.8 million in business assistance.

Innovation & Performance Management (Strategic Objectives 1.4)

- Oversee and monitor implementation of the county's Strategic Plan, develop Action Plans for strategic initiatives, and provide opportunities for St. Lucie County residents and businesses to engage in the process.
- Continue to enhance and improve performance management and reporting systems to develop a reporting dashboard.
- Upward Mobility Initiative - support and assist in developing a Mobility Action Plan. (Strategic Initiative 1.3.1)

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------------------------------|------------------------------|--------------|-------------|-------------|--------------|----------------|---------------|--------------|----------------|---------------|--------------|-------------|-------------|-------------|-------------|-------------|------------|-------------|-------------|------------|-------------|-------------|--------|-------------|-------------|------------|-------------|-------------|------------|-------------|-------------|------------|-------------|-------------|--------|-------------|-------------|------------|--------|------------|------------|------------|--------|------------|------------|------------|--------|------------|------------|------------|
| <p>1.2 Cultivate and leverage collaborative partnerships with public and private entities St. Lucie County Strategic Plan</p>  | <p>↑ Federal and State Budgetary Allocations Success Rate Administration</p> |  <table border="1"> <caption>Grant Reimbursement Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Grant Reimbursement Total Requests</th> <th>Grant Reimbursements Awarded</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>0.00</td> <td>0.00</td> </tr> <tr> <td>FY 2019-2020</td> <td>~35,000,000.00</td> <td>~5,000,000.00</td> </tr> <tr> <td>FY 2020-2021</td> <td>~35,000,000.00</td> <td>~5,000,000.00</td> </tr> </tbody> </table> | Fiscal Year | Grant Reimbursement Total Requests | Grant Reimbursements Awarded | FY 2018-2019 | 0.00 | 0.00 | FY 2019-2020 | ~35,000,000.00 | ~5,000,000.00 | FY 2020-2021 | ~35,000,000.00 | ~5,000,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| FY 2018-2019 | 0.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | ~35,000,000.00 | ~5,000,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | ~35,000,000.00 | ~5,000,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.3 Engage our diverse community and encourage active involvement St. Lucie County Strategic Plan</p>  | <p>↑ Number of Press Releases Written/ Distributed per year Administration</p> |  <table border="1"> <caption>Press Releases Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 2017-2018</td> <td>400.00</td> <td>400.00</td> </tr> <tr> <td>FY 2018-2019</td> <td>400.00</td> <td>400.00</td> </tr> <tr> <td>FY 2019-2020</td> <td>418.00</td> <td>400.00</td> </tr> <tr> <td>FY 2020-2021</td> <td>238.00</td> <td>400.00</td> </tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2017-2018 | 400.00 | 400.00 | FY 2018-2019 | 400.00 | 400.00 | FY 2019-2020 | 418.00 | 400.00 | FY 2020-2021 | 238.00 | 400.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2017-2018 | 400.00 | 400.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 400.00 | 400.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| | <p>↑ Nextdoor Social Media Reach/ Engagements Administration</p> |  <table border="1"> <caption>Nextdoor Social Media Data</caption> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> <th>Trend</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>~90,000.00</td><td>~80,000.00</td><td>~110,000.00</td></tr> <tr><td>Nov-20</td><td>~90,000.00</td><td>~80,000.00</td><td>~105,000.00</td></tr> <tr><td>Dec-20</td><td>~85,000.00</td><td>~80,000.00</td><td>~100,000.00</td></tr> <tr><td>Jan-21</td><td>~115,000.00</td><td>~80,000.00</td><td>~95,000.00</td></tr> <tr><td>Feb-21</td><td>~90,000.00</td><td>~80,000.00</td><td>~90,000.00</td></tr> <tr><td>Mar-21</td><td>~130,000.00</td><td>~80,000.00</td><td>~85,000.00</td></tr> <tr><td>Apr-21</td><td>~115,000.00</td><td>~80,000.00</td><td>~80,000.00</td></tr> <tr><td>May-21</td><td>~60,000.00</td><td>~80,000.00</td><td>~75,000.00</td></tr> <tr><td>Jun-21</td><td>~65,000.00</td><td>~80,000.00</td><td>~70,000.00</td></tr> <tr><td>Jul-21</td><td>~40,000.00</td><td>~80,000.00</td><td>~65,000.00</td></tr> <tr><td>Aug-21</td><td>~55,000.00</td><td>~80,000.00</td><td>~60,000.00</td></tr> <tr><td>Sep-21</td><td>~95,000.00</td><td>~80,000.00</td><td>~55,000.00</td></tr> </tbody> </table> | Month | Actual | Target | Trend | Oct-20 | ~90,000.00 | ~80,000.00 | ~110,000.00 | Nov-20 | ~90,000.00 | ~80,000.00 | ~105,000.00 | Dec-20 | ~85,000.00 | ~80,000.00 | ~100,000.00 | Jan-21 | ~115,000.00 | ~80,000.00 | ~95,000.00 | Feb-21 | ~90,000.00 | ~80,000.00 | ~90,000.00 | Mar-21 | ~130,000.00 | ~80,000.00 | ~85,000.00 | Apr-21 | ~115,000.00 | ~80,000.00 | ~80,000.00 | May-21 | ~60,000.00 | ~80,000.00 | ~75,000.00 | Jun-21 | ~65,000.00 | ~80,000.00 | ~70,000.00 | Jul-21 | ~40,000.00 | ~80,000.00 | ~65,000.00 | Aug-21 | ~55,000.00 | ~80,000.00 | ~60,000.00 | Sep-21 | ~95,000.00 | ~80,000.00 | ~55,000.00 |
| Month | Actual | Target | Trend | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | ~90,000.00 | ~80,000.00 | ~110,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | ~90,000.00 | ~80,000.00 | ~105,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | ~85,000.00 | ~80,000.00 | ~100,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | ~115,000.00 | ~80,000.00 | ~95,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | ~90,000.00 | ~80,000.00 | ~90,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | ~130,000.00 | ~80,000.00 | ~85,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | ~115,000.00 | ~80,000.00 | ~80,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | ~60,000.00 | ~80,000.00 | ~75,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | ~65,000.00 | ~80,000.00 | ~70,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | ~40,000.00 | ~80,000.00 | ~65,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | ~55,000.00 | ~80,000.00 | ~60,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | ~95,000.00 | ~80,000.00 | ~55,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | ~35,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | ~45,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | ~30,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | ~55,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | ~35,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | ~48,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | ~45,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | ~30,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | ~35,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | ~20,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | ~25,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | ~15,000.00 | ~40,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Facebook Social Media Reach/ Engagements Administration</p> |  <table border="1"> <caption>Facebook Social Media Data</caption> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>~800,000.00</td><td>~400,000.00</td></tr> <tr><td>Nov-20</td><td>~400,000.00</td><td>~400,000.00</td></tr> <tr><td>Dec-20</td><td>~400,000.00</td><td>~400,000.00</td></tr> <tr><td>Jan-21</td><td>~550,000.00</td><td>~400,000.00</td></tr> <tr><td>Feb-21</td><td>~450,000.00</td><td>~400,000.00</td></tr> <tr><td>Mar-21</td><td>~600,000.00</td><td>~400,000.00</td></tr> <tr><td>Apr-21</td><td>~600,000.00</td><td>~400,000.00</td></tr> <tr><td>May-21</td><td>~350,000.00</td><td>~400,000.00</td></tr> <tr><td>Jun-21</td><td>~400,000.00</td><td>~400,000.00</td></tr> <tr><td>Jul-21</td><td>~450,000.00</td><td>~400,000.00</td></tr> <tr><td>Aug-21</td><td>~450,000.00</td><td>~400,000.00</td></tr> <tr><td>Sep-21</td><td>~300,000.00</td><td>~400,000.00</td></tr> </tbody> </table> | Month | Actual | Target | Oct-20 | ~800,000.00 | ~400,000.00 | Nov-20 | ~400,000.00 | ~400,000.00 | Dec-20 | ~400,000.00 | ~400,000.00 | Jan-21 | ~550,000.00 | ~400,000.00 | Feb-21 | ~450,000.00 | ~400,000.00 | Mar-21 | ~600,000.00 | ~400,000.00 | Apr-21 | ~600,000.00 | ~400,000.00 | May-21 | ~350,000.00 | ~400,000.00 | Jun-21 | ~400,000.00 | ~400,000.00 | Jul-21 | ~450,000.00 | ~400,000.00 | Aug-21 | ~450,000.00 | ~400,000.00 | Sep-21 | ~300,000.00 | ~400,000.00 | | | | | | | | | | | | | |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | ~800,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | ~400,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | ~400,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | ~550,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | ~450,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | ~600,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | ~600,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | ~350,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | ~400,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | ~450,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | ~450,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | ~300,000.00 | ~400,000.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Objectives | Measures | Charts |
|--------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|--------|
| | <p>Instagram Social Media Reach/ Engagements Administration</p> | |
| <p>1.4 Increase efficiencies and minimize complexities through innovative practices and technology St. Lucie County Strategic Plan</p> | <p>% of Green Belt Certified County executives, managers, and supervisors (non-union) Administration</p> | |
| | <p>% of Yellow Belt Certified County employees Administration</p> | |
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>% of Operating Budget vs. Actual - Research and Education Park Div. Administration</p> | |
| | <p>% of Operating Budget vs. Actual - Communications Div. Administration</p> | |

| Objectives | Measures | Charts | | | | | | | | | | | | |
|--------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------|--------|--------------|--------|--------|--------------|--------|--------|--------------|--------|--------|
| | <p data-bbox="358 201 391 233">↑</p> <p data-bbox="412 163 591 275">% of Operating Budget vs. Actual - Legislative Affairs Div. Administration</p> |  <table border="1" data-bbox="646 163 1511 443"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>0.00</td> <td>90.00</td> </tr> <tr> <td>FY 2019-2020</td> <td>81.83</td> <td>90.00</td> </tr> <tr> <td>FY 2020-2021</td> <td>63.58</td> <td>90.00</td> </tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 0.00 | 90.00 | FY 2019-2020 | 81.83 | 90.00 | FY 2020-2021 | 63.58 | 90.00 |
| Fiscal Year | Actual | Target | | | | | | | | | | | | |
| FY 2018-2019 | 0.00 | 90.00 | | | | | | | | | | | | |
| FY 2019-2020 | 81.83 | 90.00 | | | | | | | | | | | | |
| FY 2020-2021 | 63.58 | 90.00 | | | | | | | | | | | | |
| | <p data-bbox="358 527 391 558">↓</p> <p data-bbox="412 499 591 590">% of Operating Budget vs. Actual - Tourism Div. Administration</p> |  <table border="1" data-bbox="646 506 1511 785"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>86.05%</td> <td>90.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>80.69%</td> <td>90.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>93.31%</td> <td>90.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 86.05% | 90.00% | FY 2019-2020 | 80.69% | 90.00% | FY 2020-2021 | 93.31% | 90.00% |
| Fiscal Year | Actual | Target | | | | | | | | | | | | |
| FY 2018-2019 | 86.05% | 90.00% | | | | | | | | | | | | |
| FY 2019-2020 | 80.69% | 90.00% | | | | | | | | | | | | |
| FY 2020-2021 | 93.31% | 90.00% | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

County Administration

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Intrafund Transfers | -595,381 | - | - | 0 |
| Personnel | 1,856,203 | 2,380,422 | 3,078,016 | 697,594 |
| Operating | 1,000,745 | 1,174,495 | 1,286,990 | 112,495 |
| Capital Outlay | 25,012 | - | 5,000 | 5,000 |
| Grants & Aids | 210,700 | 223,500 | 228,500 | 5,000 |
| Other Uses | 50,938 | 1,542,597 | 1,483,646 | (58,951) |
| Total Budgetary Costs | <u>2,548,217</u> | <u>5,321,014</u> | <u>6,082,152</u> | <u>761,138</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 1,705,509 | 3,204,678 | 3,804,071 | 599,393 |
| Special Revenue | - | 1,267,013 | 1,386,069 | 119,056 |
| Trust and Agency | 842,708 | 849,323 | 892,012 | 42,689 |
| Total Revenues | <u>2,548,217</u> | <u>5,321,014</u> | <u>6,082,152</u> | <u>761,138</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|---------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| County Administration | 6.00 | 6.00 | 8.00 | 2.00 |
| Communications | 4.00 | 5.00 | 6.00 | 1.00 |
| Research & Education Park | 1.00 | 1.00 | 1.00 | 0.00 |
| Tourism | 3.00 | 3.00 | 3.00 | 0.00 |
| Legislative Affairs | 2.00 | 2.00 | 3.00 | 1.00 |
| Innovation and Performance Management | 3.00 | 2.00 | 3.00 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>19.00</u> | <u>19.00</u> | <u>24.00</u> | <u>5.00</u> |

County Administration

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Increase in Overtime
 - o 1 FTE request for Sr. Office Operations Specialist
 - o 1 FTE taken from Planning for the Community and Business Engagement Coordinator

- Operating is changing due to:
 - o Increase in Ad valorem exemption education
 - o Increase in contractual services

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 781,806 | 930,467 | 1,233,522 | 303,055 |
| Operating | 41,198 | 75,600 | 127,300 | 51,700 |
| Capital Outlay | 2,804 | - | - | 0 |
| Total Budgetary Costs | <u>825,808</u> | <u>1,006,067</u> | <u>1,360,822</u> | <u>354,755</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 825,808 | 1,006,067 | 1,360,822 | 354,755 |
| Total Revenues | <u>825,808</u> | <u>1,006,067</u> | <u>1,360,822</u> | <u>354,755</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 3.00 | 2.00 | 3.00 | 1.00 |
| Officials/Managers | 3.00 | 3.00 | 3.00 | 0.00 |
| Professionals | - | 1.00 | 1.00 | 0.00 |
| Technicians | - | - | 1.00 | 1.00 |
| Total Full-Time Equivalents (FTE) | <u>6.00</u> | <u>6.00</u> | <u>8.00</u> | <u>2.00</u> |

Communications

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o 1 FTE added Communication Division Manager during FY21

- Operating is changing due to:
 - o Increase to operating expenses for lights in chambers

- Capital Outlay is changing due to:
 - o Increase to equipment for graphic computer

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 363,492 | 542,290 | 680,274 | 137,984 |
| Operating | 120,716 | 173,930 | 217,800 | 43,870 |
| Capital Outlay | 5,298 | - | 5,000 | 5,000 |
| Total Budgetary Costs | <u>489,506</u> | <u>716,220</u> | <u>903,074</u> | <u>186,854</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 489,506 | 716,220 | 903,074 | 186,854 |
| Total Revenues | <u>489,506</u> | <u>716,220</u> | <u>903,074</u> | <u>186,854</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.00 | 1.00 | 2.00 | 1.00 |
| Officials/Managers | - | - | 1.00 | 1.00 |
| Professionals | 2.00 | 3.00 | 2.00 | (1.00) |
| Technicians | - | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>4.00</u> | <u>5.00</u> | <u>6.00</u> | <u>1.00</u> |

Research & Education Park

Highlights

- Personnel is changing due to:
 - o Decrease in health coverage
- Operating is changing due to:
 - o Increase in Communications
- Other uses changing due to:
 - o Reserve adjustment for fund balance

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Intrafund Transfers | -544,443 | - | - | 0 |
| Personnel | 96,865 | 100,918 | 90,846 | (10,072) |
| Operating | 174,768 | 189,652 | 190,072 | 420 |
| Capital Outlay | 13,776 | - | - | 0 |
| Grants & Aids | - | 3,500 | 3,500 | 0 |
| Other Uses | - | 275,584 | 216,942 | (58,642) |
| Total Budgetary Costs | <u>-259,034</u> | <u>569,654</u> | <u>501,360</u> | <u>(68,294)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | -259,034 | 569,654 | 501,360 | (68,294) |
| Total Revenues | <u>-259,034</u> | <u>569,654</u> | <u>501,360</u> | <u>(68,294)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>1.00</u> | <u>1.00</u> | <u>1.00</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Tourism

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o Increase in Software Support Contracts and Promotional Advertising
- Other Uses is changing due to:
 - o Reserves adjustment for fund balance

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Intrafund Transfers | -50,938 | - | - | 0 |
| Personnel | 286,718 | 310,854 | 324,318 | 13,464 |
| Operating | 375,695 | 353,230 | 374,455 | 21,225 |
| Grants & Aids | 210,700 | 220,000 | 225,000 | 5,000 |
| Other Uses | 50,938 | 1,267,013 | 1,266,704 | (309) |
| Total Budgetary Costs | <u>873,113</u> | <u>2,151,097</u> | <u>2,190,477</u> | <u>39,380</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 30,406 | 34,761 | 31,761 | (3,000) |
| Special Revenue | - | 1,267,013 | 1,266,704 | (309) |
| Trust and Agency | 842,708 | 849,323 | 892,012 | 42,689 |
| Total Revenues | <u>873,113</u> | <u>2,151,097</u> | <u>2,190,477</u> | <u>39,380</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>3.00</u> | <u>3.00</u> | <u>3.00</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Legislative Affairs

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o 1 FTE Grant funded approved for Legislative Affairs Grant Coordinator

- Operating is changing due to:
 - o Communications and Utilities were moved to I/T and Facilities

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 181,757 | 214,167 | 341,867 | 127,700 |
| Operating | 179,448 | 297,250 | 293,250 | (4,000) |
| Capital Outlay | 3,134 | - | - | 0 |
| Total Budgetary Costs | <u>364,339</u> | <u>511,417</u> | <u>635,117</u> | <u>123,700</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 364,339 | 511,417 | 635,117 | 123,700 |
| Total Revenues | <u>364,339</u> | <u>511,417</u> | <u>635,117</u> | <u>123,700</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 2.00 | 1.00 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>2.00</u> | <u>2.00</u> | <u>3.00</u> | <u>1.00</u> |

Innovation and Performance Management

Highlights

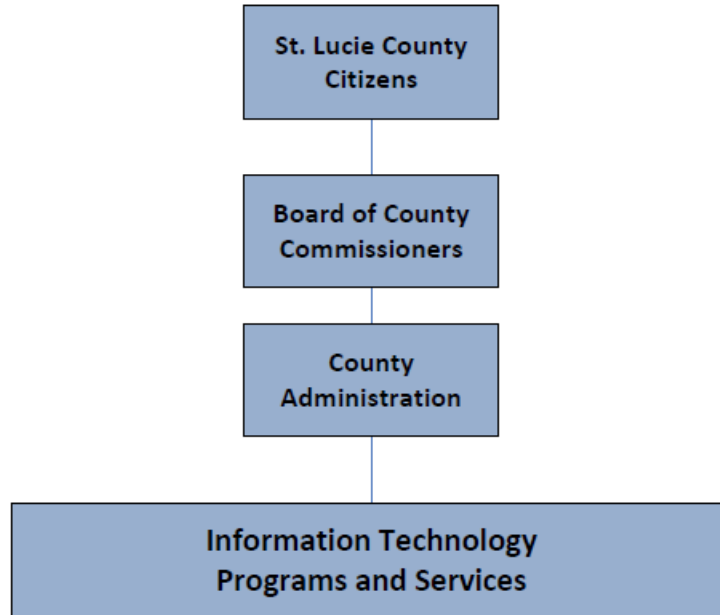
- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o 1 FTE added for Impact Fee Program Manager position

- Operating is changing due to:
 - o Communications expenses were moved to I/T

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 145,565 | 281,726 | 407,189 | 125,463 |
| Operating | 108,920 | 84,833 | 84,113 | (720) |
| Total Budgetary Costs | <u>254,485</u> | <u>366,559</u> | <u>491,302</u> | <u>124,743</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 254,485 | 366,559 | 371,937 | 5,378 |
| Special Revenue | - | - | 119,365 | 119,365 |
| Total Revenues | <u>254,485</u> | <u>366,559</u> | <u>491,302</u> | <u>124,743</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Officials/Managers | - | 1.00 | 2.00 | 1.00 |
| Professionals | 3.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>3.00</u> | <u>2.00</u> | <u>3.00</u> | <u>1.00</u> |



Mission Statement

Our team supports the County's missions by enabling greater transparency, accountability, and citizen collaboration in government through the use of innovative and reliable systems. We work to ensure information security, protect individual privacy, and be good stewards of taxpayer resources by creating a government that strategically combines technology with effective processes, to serve its citizens and visitors.

Function

- Provide centralized Systems, Network, and Applications services to County departments by delivering technology needs that align with the County's business strategies.
- Operate the County help desk and enterprise networks. The Help Desk is staffed from 7 a.m. to 5 p.m., Monday through Friday for business hour assistance. The Information Technology Department completed a total of 14,300 formal service requests.
- Installation, maintenance and repair of computer devices, personal computers, cellular devices and other peripheral equipment.
- Support applications such as the Enterprise Resource Planning system (ERP) , Public Safety Computer Aided Dispatch (CAD), the Records Management System (RMS) as well as other department specific applications.
- Administration of the County's telephone system, the 911 Public Safety Answering Point system (PSAP) as well as central phone and voicemail services. The coordination of move s, additions and changes ; review of all new building and renovation projects wiring standards ; and coordination of repair contracts.
- With 34 full-time employees, the department supports more than 841 St. Lucie County users with an additional 505 users from outside agencies, in addition to countless internet customers.
- The department manages more than 90 applications, 220 servers, 1488 workstations, 1,209 phones, 2,105 SIP lines, 746 voice mail boxes, and 390 voice circuits across 75 locations.
- Provide 24x365 technical support for the county's 911 Center and other critical needs. The Information Technology Department completed 11,569 formal service requests.

Accomplishments

- Replaced VMWare host servers, upgraded VMWare software and added two additional hosts for BOCC.
- Completed Microsoft Office 365 migration to the cloud.
- Completed enhanced endpoint security to devices by installing Carbon Black malware and threat software.
- Completed the new security form for onboarding with a new approval process through Laserfiche.
- Added new tenants, Property Appraiser, State Attorney, Public Defender and Tax Collector to our Rock Road Data Center for a secure hardened facility.
- Added Multi-Factor Authentication to all BOCC users which adds additional layer of security when working in the cloud.
- Implemented the BOCC security training program from Knowbe4 for all computer users in the county.
- Replaced and upgraded the Cisco VOIP phone system for the county.
- Implementation of a test environment for Laserfiche to allow testing protocols to be followed.
- Deployed and maintained a web application for processing Cares Act funding.
- Upgraded the Utilities department billing application making it a sustainable solution.
- Developed and implemented online form submissions for various workflows for Capital Asset Management, Payment Authorization Requests and Clerk's Payroll Change Form which reduces paper processes.
- Implemented tools to automate and streamline many forms.
- Continued work on County's ERP system ensuring its functionality until a replacement can be purchased.

Initiatives

Strategic Objectives 1.4; 1.6 and 5.2:

- Upgrade to a 10gb data network between Rock Road & Virginia Ave and Compound & Virginia Ave.
- Install 1gb diverse Internet Service from FPUA and Crown Castle at Rock Road Data Center. Make Crown Castle 1gb the primary and FPUA 300mb the redundant
- Install and configure a new 120tb NetApp Network Storage
- Install and configure two new Exagrid backup appliances with 327tb capability
- Install and configure additional tape drive units
- Upgrade to the cloud with a new Informacast Emergency Notification System
- Implement Varonis, a network and security data platform (Strategic Initiative 5.2.1)
- Complete the creation of an IT Strategic Plan
- Continue commitment to ensure all software applications are on supported version of hardware and software
- Continue to deploy workflow solutions that reduce the County's dependency on paper processes
- Provide project management and oversight to software applications including new Land Management System and Public Safety software implementation
- Move on premise applications to the Cloud where appropriate
- Ensure cloud based solutions are considered for all new applications (Strategic Initiative 5.2.1)
- Continue to support on premise legacy ERP until a replacement can be purchased

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------------------|-------------------|--------------|-------|-----|--------------|-------|-----|--------------|-------|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|
| | <p>↑ Core Application Availability</p> | <table border="1"> <caption>Core Application Availability Data</caption> <thead> <tr> <th>Month</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr><td>Sep-20</td><td>0</td><td>100</td></tr> <tr><td>Oct-20</td><td>0</td><td>100</td></tr> <tr><td>Nov-20</td><td>0</td><td>100</td></tr> <tr><td>Dec-20</td><td>0</td><td>100</td></tr> <tr><td>Jan-21</td><td>100</td><td>100</td></tr> <tr><td>Feb-21</td><td>100</td><td>100</td></tr> <tr><td>Mar-21</td><td>100</td><td>100</td></tr> <tr><td>Apr-21</td><td>100</td><td>100</td></tr> <tr><td>May-21</td><td>100</td><td>100</td></tr> <tr><td>Jun-21</td><td>100</td><td>100</td></tr> <tr><td>Jul-21</td><td>100</td><td>100</td></tr> <tr><td>Aug-21</td><td>100</td><td>100</td></tr> <tr><td>Sep-21</td><td>100</td><td>100</td></tr> </tbody> </table> | Month | Actual (%) | Target (%) | Sep-20 | 0 | 100 | Oct-20 | 0 | 100 | Nov-20 | 0 | 100 | Dec-20 | 0 | 100 | Jan-21 | 100 | 100 | Feb-21 | 100 | 100 | Mar-21 | 100 | 100 | Apr-21 | 100 | 100 | May-21 | 100 | 100 | Jun-21 | 100 | 100 | Jul-21 | 100 | 100 | Aug-21 | 100 | 100 | Sep-21 | 100 | 100 |
| Month | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-20 | 0 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 0 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 0 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 0 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.4 Increase efficiencies and minimize complexities through innovative practices and technology St. Lucie County Strategic Plan</p> | <p>↑ Help Desk Calls</p> | <table border="1"> <caption>Help Desk Calls Data</caption> <thead> <tr> <th>Month</th> <th>% of Calls Answered</th> <th>% Answered Target</th> </tr> </thead> <tbody> <tr><td>Sep-20</td><td>100</td><td>100</td></tr> <tr><td>Oct-20</td><td>100</td><td>100</td></tr> <tr><td>Nov-20</td><td>100</td><td>100</td></tr> <tr><td>Dec-20</td><td>100</td><td>100</td></tr> <tr><td>Jan-21</td><td>100</td><td>100</td></tr> <tr><td>Feb-21</td><td>100</td><td>100</td></tr> <tr><td>Mar-21</td><td>100</td><td>100</td></tr> <tr><td>Apr-21</td><td>100</td><td>100</td></tr> <tr><td>May-21</td><td>100</td><td>100</td></tr> <tr><td>Jun-21</td><td>100</td><td>100</td></tr> <tr><td>Jul-21</td><td>100</td><td>100</td></tr> <tr><td>Aug-21</td><td>100</td><td>100</td></tr> <tr><td>Sep-21</td><td>100</td><td>100</td></tr> </tbody> </table> | Month | % of Calls Answered | % Answered Target | Sep-20 | 100 | 100 | Oct-20 | 100 | 100 | Nov-20 | 100 | 100 | Dec-20 | 100 | 100 | Jan-21 | 100 | 100 | Feb-21 | 100 | 100 | Mar-21 | 100 | 100 | Apr-21 | 100 | 100 | May-21 | 100 | 100 | Jun-21 | 100 | 100 | Jul-21 | 100 | 100 | Aug-21 | 100 | 100 | Sep-21 | 100 | 100 |
| Month | % of Calls Answered | % Answered Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-20 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>↑ Network Availability Critical Sites</p> | <table border="1"> <caption>Network Availability Critical Sites Data</caption> <thead> <tr> <th>Month</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr><td>Sep-20</td><td>99</td><td>100</td></tr> <tr><td>Oct-20</td><td>100</td><td>100</td></tr> <tr><td>Nov-20</td><td>100</td><td>100</td></tr> <tr><td>Dec-20</td><td>100</td><td>100</td></tr> <tr><td>Jan-21</td><td>100</td><td>100</td></tr> <tr><td>Feb-21</td><td>100</td><td>100</td></tr> <tr><td>Mar-21</td><td>99</td><td>100</td></tr> <tr><td>Apr-21</td><td>100</td><td>100</td></tr> <tr><td>May-21</td><td>100</td><td>100</td></tr> <tr><td>Jun-21</td><td>100</td><td>100</td></tr> <tr><td>Jul-21</td><td>100</td><td>100</td></tr> <tr><td>Aug-21</td><td>100</td><td>100</td></tr> <tr><td>Sep-21</td><td>99</td><td>100</td></tr> </tbody> </table> | Month | Actual (%) | Target (%) | Sep-20 | 99 | 100 | Oct-20 | 100 | 100 | Nov-20 | 100 | 100 | Dec-20 | 100 | 100 | Jan-21 | 100 | 100 | Feb-21 | 100 | 100 | Mar-21 | 99 | 100 | Apr-21 | 100 | 100 | May-21 | 100 | 100 | Jun-21 | 100 | 100 | Jul-21 | 100 | 100 | Aug-21 | 100 | 100 | Sep-21 | 99 | 100 |
| Month | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-20 | 99 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 99 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 100 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Sep-21 | 99 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>↑ % of Operating Budget vs. Actual - I.T. Dept.</p> | <table border="1"> <caption>% of Operating Budget vs. Actual - I.T. Dept. Data</caption> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>93.30</td><td>100</td></tr> <tr><td>FY 2019-2020</td><td>87.02</td><td>100</td></tr> <tr><td>FY 2020-2021</td><td>81.58</td><td>100</td></tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 93.30 | 100 | FY 2019-2020 | 87.02 | 100 | FY 2020-2021 | 81.58 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 93.30 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 87.02 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 81.58 | 100 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

Information Technology

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 2,970,075 | 3,452,375 | 3,609,144 | 156,769 |
| Operating | 1,933,174 | 2,122,355 | 2,575,976 | 453,621 |
| Capital Outlay | 61,172 | 326,000 | 4,000,000 | 3,674,000 |
| Debt Service | 172,428 | 172,427 | 98,794 | (73,633) |
| Total Budgetary Costs | <u>5,136,849</u> | <u>6,073,157</u> | <u>10,283,914</u> | <u>4,210,757</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 5,136,849 | 6,073,157 | 10,283,914 | 4,210,757 |
| Total Revenues | <u>5,136,849</u> | <u>6,073,157</u> | <u>10,283,914</u> | <u>4,210,757</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Information Technology | 34.00 | 34.00 | 34.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>34.00</u> | <u>34.00</u> | <u>34.00</u> | <u>0.00</u> |

Information Technology

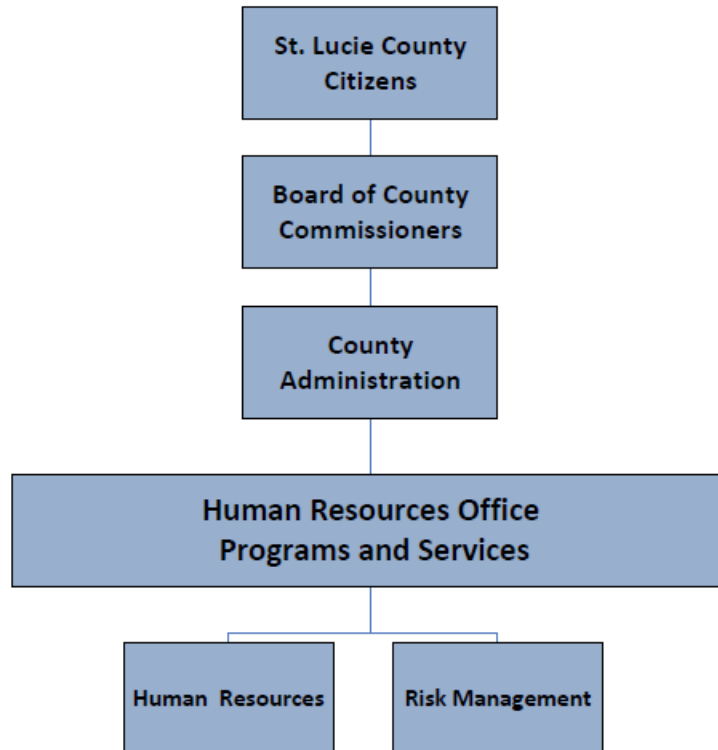
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o Increase to Countywide Communications
 - o Moved all General Fund Communications to facilitate billing
 - o Increase in Software support contracts
- Capital Outlay is changing due to:
 - o Partial funding for replacement of the County's ERP system
- Other uses is changing due to:
 - o Reduction of Debt service set to expire within the first 6 months

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 2,970,075 | 3,452,375 | 3,609,144 | 156,769 |
| Operating | 1,933,174 | 2,122,355 | 2,575,976 | 453,621 |
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| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
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| General | 5,136,849 | 6,073,157 | 10,283,914 | 4,210,757 |
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| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 5.00 | 5.00 | 5.00 | 0.00 |
| Officials/Managers | 5.00 | 5.00 | 5.00 | 0.00 |
| Professionals | 15.00 | 14.00 | 14.00 | 0.00 |
| Technicians | 9.00 | 10.00 | 10.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>34.00</u> | <u>34.00</u> | <u>34.00</u> | <u>0.00</u> |



Mission Statement

St. Lucie County Human Resources Department is a trusted foundation which provides ethical, strategic, and highly skilled services customized to each phase of every employee's journey. We attract, develop, and retain a high-performing and diverse workforce; promoting a healthy, productive and fulfilling work culture.

Function

Human Resources is a support service for the employees and residents of St. Lucie County. We assist employees through their journey from application to retirement.

Accomplishments

Human Resources

- Received the 2021 NACo Achievement Award for the LaunchPad program (in collaboration with Children Services Council), Essential Employee Childcare Program (in collaboration with Boys & Girls Club of St. Lucie County), and the St. Lucie Works Summer Youth Program (in collaboration with CareerSource Research Coast and Boys and Girls Club of St. Lucie County).
- Collaborated with Information Technology to cease cell phone stipends, which resulted in increased cost savings and public records retention
- Implemented a full compensation study in October 2020, providing over \$2.2 million in salary increases to County employees

Risk Management

- Conducted fire drill training for the Administrative Complex and Libraries
- Successfully deployed an Alternative & Remote Workspace Program
- Implemented a Safety Incentive Program for County departments
- Created a comprehensive take-home vehicle program and policy
- Conducted a Health Insurance Wellness Survey
- Facilitated the first virtual benefits open enrollment
- Conducted the first dependent audit for benefits eligibility, realizing significant cost-savings

Employee Relations and Training

- Successfully implemented the G.R.O.W. (Getting Ready for Opportunities at Work) employee program
- Created a Diversity, Equity & Inclusion (DE&I) Committee
- Facilitated the creation of an FCCMA Student Chapter
- Conducted a BOCC Employee Engagement Survey

Initiatives

Strategic Objectives 1.1; 1.2; 1.5; 5.2

Human Resources


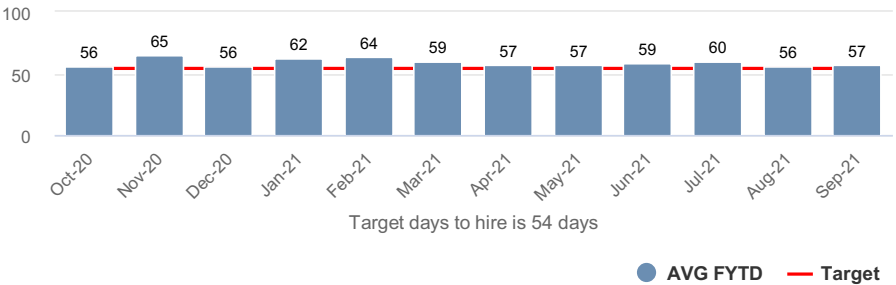

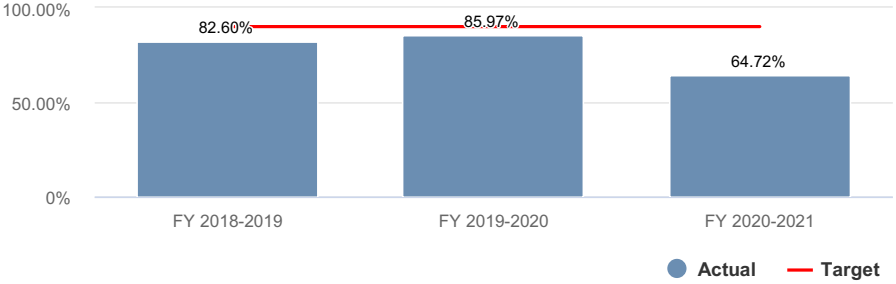

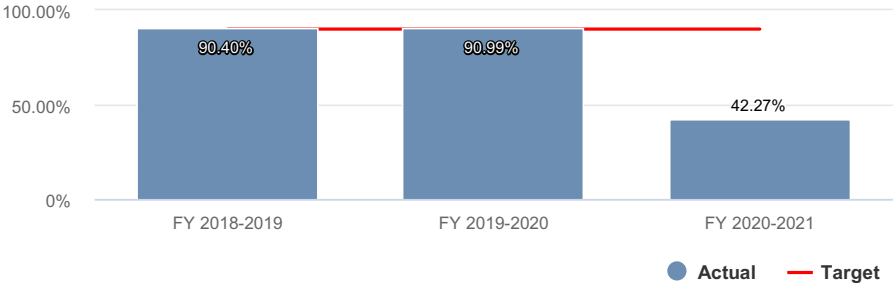

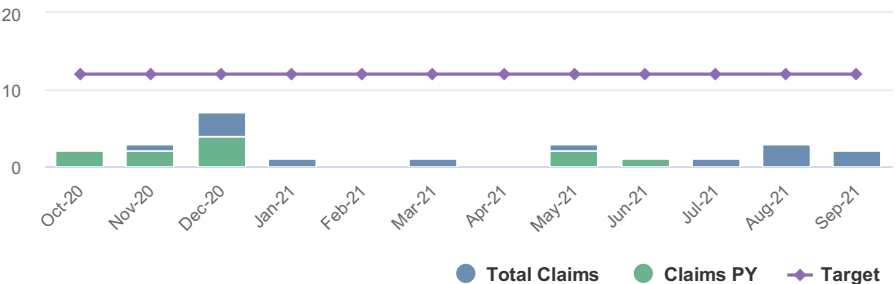


- Fully automate the Tuition Reimbursement process through LaserFiche Forms
- Complete the HR Restructure Folder project, in collaboration with Information Technology, for key personnel to have limited access to employee personnel files
- Develop and implement a minimum wage increase plan to meet new state wage requirements by September 2026

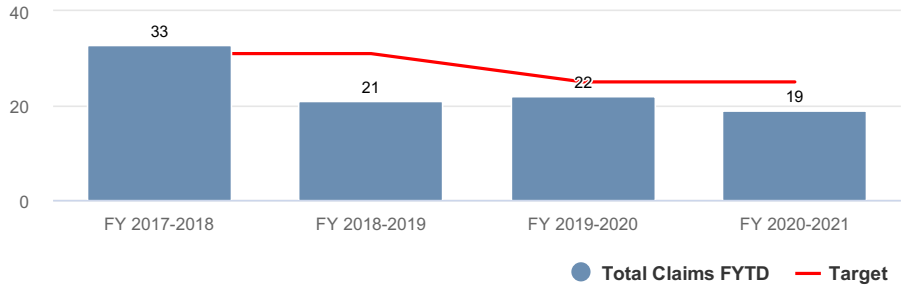
Risk Management (Strategic Initiative 5.2.1)

- Achieve a MOD rate below 1.00 (employee injury reduction)
- Conduct annual emergency code training
- Implement a comprehensive mental health program and financial literacy program
- Expand fire drill training county-wide, to include the remaining County facilities and Constitutional Offices

Employee Relations and Training

- Create a fully revised Employee Handbook and policies/procedures manual
- Implement a comprehensive County-wide training plan
- Enhance community partnerships to provide facilitate educational and training programs, including a GED program, internships, etc.
- Create a succession planning to identify and develop future leaders
- Implement revised CBA Agreement effective 10/1/2021

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------------|--------------|--------------|--------|------|--------------|--------|--------|--------------|--------|------|--------|--------|-----|--------|--------|-----|--------|--------|--------|--------|--------|-----|--------|--------|-----|--------|--------|-----|--------|--------|--------|--------|--------|-----|--------|--------|-----|----|--------|---|---|----|--------|---|---|----|--------|---|---|----|
| <p>1.1 Attract and retain an exceptional workforce St. Lucie County Strategic Plan</p>  | <p>Average Days to Fill Positions Human Resources Administration</p> <p>↑</p> |  <table border="1"> <caption>Average Days to Fill Positions</caption> <thead> <tr> <th>Month</th> <th>AVG FYTD</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>56</td><td>54</td></tr> <tr><td>Nov-20</td><td>65</td><td>54</td></tr> <tr><td>Dec-20</td><td>56</td><td>54</td></tr> <tr><td>Jan-21</td><td>62</td><td>54</td></tr> <tr><td>Feb-21</td><td>64</td><td>54</td></tr> <tr><td>Mar-21</td><td>59</td><td>54</td></tr> <tr><td>Apr-21</td><td>57</td><td>54</td></tr> <tr><td>May-21</td><td>57</td><td>54</td></tr> <tr><td>Jun-21</td><td>59</td><td>54</td></tr> <tr><td>Jul-21</td><td>60</td><td>54</td></tr> <tr><td>Aug-21</td><td>56</td><td>54</td></tr> <tr><td>Sep-21</td><td>57</td><td>54</td></tr> </tbody> </table> | Month | AVG FYTD | Target | Oct-20 | 56 | 54 | Nov-20 | 65 | 54 | Dec-20 | 56 | 54 | Jan-21 | 62 | 54 | Feb-21 | 64 | 54 | Mar-21 | 59 | 54 | Apr-21 | 57 | 54 | May-21 | 57 | 54 | Jun-21 | 59 | 54 | Jul-21 | 60 | 54 | Aug-21 | 56 | 54 | Sep-21 | 57 | 54 | | | | | | | | | | | | | |
| Month | AVG FYTD | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 56 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 65 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 56 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 62 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 64 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 59 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 57 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 57 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 59 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 60 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 56 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 57 | 54 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p>  | <p>Number of New Hires, Transfers & Promotions Human Resources Administration</p> <p>↑</p> |  <table border="1"> <caption>Percentage of Internal Hires</caption> <thead> <tr> <th>Month</th> <th>Internal % FYTD</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>25.00%</td><td>20%</td></tr> <tr><td>Nov-20</td><td>32.00%</td><td>20%</td></tr> <tr><td>Dec-20</td><td>42.86%</td><td>20%</td></tr> <tr><td>Jan-21</td><td>34.00%</td><td>20%</td></tr> <tr><td>Feb-21</td><td>33.85%</td><td>20%</td></tr> <tr><td>Mar-21</td><td>32.95%</td><td>20%</td></tr> <tr><td>Apr-21</td><td>35.92%</td><td>20%</td></tr> <tr><td>May-21</td><td>36.15%</td><td>20%</td></tr> <tr><td>Jun-21</td><td>34.23%</td><td>20%</td></tr> <tr><td>Jul-21</td><td>33.94%</td><td>20%</td></tr> <tr><td>Aug-21</td><td>33.15%</td><td>20%</td></tr> <tr><td>Sep-21</td><td>33.33%</td><td>20%</td></tr> </tbody> </table> | Month | Internal % FYTD | Target | Oct-20 | 25.00% | 20% | Nov-20 | 32.00% | 20% | Dec-20 | 42.86% | 20% | Jan-21 | 34.00% | 20% | Feb-21 | 33.85% | 20% | Mar-21 | 32.95% | 20% | Apr-21 | 35.92% | 20% | May-21 | 36.15% | 20% | Jun-21 | 34.23% | 20% | Jul-21 | 33.94% | 20% | Aug-21 | 33.15% | 20% | Sep-21 | 33.33% | 20% | | | | | | | | | | | | | |
| Month | Internal % FYTD | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 25.00% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 32.00% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 42.86% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 34.00% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 33.85% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 32.95% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 35.92% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 36.15% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 34.23% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 33.94% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 33.15% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 33.33% | 20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p>  | <p>Percentage operating budget vs actual Human Resources Administration</p> <p>↑</p> |  <table border="1"> <caption>Percentage operating budget vs actual</caption> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>82.60%</td><td>100%</td></tr> <tr><td>FY 2019-2020</td><td>85.97%</td><td>100%</td></tr> <tr><td>FY 2020-2021</td><td>64.72%</td><td>100%</td></tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 82.60% | 100% | FY 2019-2020 | 85.97% | 100% | FY 2020-2021 | 64.72% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 82.60% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 85.97% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 64.72% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>5.2 Mitigate incidents that negatively impact resources St. Lucie County Strategic Plan</p>  | <p>Percentage operating budget vs actual Risk Management</p> <p>↑</p> |  <table border="1"> <caption>Percentage operating budget vs actual</caption> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>90.40%</td><td>100%</td></tr> <tr><td>FY 2019-2020</td><td>90.99%</td><td>100%</td></tr> <tr><td>FY 2020-2021</td><td>42.27%</td><td>100%</td></tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 90.40% | 100% | FY 2019-2020 | 90.99% | 100% | FY 2020-2021 | 42.27% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 90.40% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 90.99% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 42.27% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>5.2 Mitigate incidents that negatively impact resources St. Lucie County Strategic Plan</p>  | <p>Vehicle Accident Claims Risk Management</p> <p>↑</p> |  <table border="1"> <caption>Vehicle Accident Claims</caption> <thead> <tr> <th>Month</th> <th>Claims PY</th> <th>Total Claims</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>2</td><td>2</td><td>12</td></tr> <tr><td>Nov-20</td><td>2</td><td>2</td><td>12</td></tr> <tr><td>Dec-20</td><td>5</td><td>7</td><td>12</td></tr> <tr><td>Jan-21</td><td>1</td><td>1</td><td>12</td></tr> <tr><td>Feb-21</td><td>0</td><td>0</td><td>12</td></tr> <tr><td>Mar-21</td><td>1</td><td>1</td><td>12</td></tr> <tr><td>Apr-21</td><td>0</td><td>0</td><td>12</td></tr> <tr><td>May-21</td><td>2</td><td>2</td><td>12</td></tr> <tr><td>Jun-21</td><td>1</td><td>1</td><td>12</td></tr> <tr><td>Jul-21</td><td>1</td><td>1</td><td>12</td></tr> <tr><td>Aug-21</td><td>2</td><td>2</td><td>12</td></tr> <tr><td>Sep-21</td><td>1</td><td>1</td><td>12</td></tr> </tbody> </table> | Month | Claims PY | Total Claims | Target | Oct-20 | 2 | 2 | 12 | Nov-20 | 2 | 2 | 12 | Dec-20 | 5 | 7 | 12 | Jan-21 | 1 | 1 | 12 | Feb-21 | 0 | 0 | 12 | Mar-21 | 1 | 1 | 12 | Apr-21 | 0 | 0 | 12 | May-21 | 2 | 2 | 12 | Jun-21 | 1 | 1 | 12 | Jul-21 | 1 | 1 | 12 | Aug-21 | 2 | 2 | 12 | Sep-21 | 1 | 1 | 12 |
| Month | Claims PY | Total Claims | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 2 | 2 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 2 | 2 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 5 | 7 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 1 | 1 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 0 | 0 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 1 | 1 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 0 | 0 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 2 | 2 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 1 | 1 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 1 | 1 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 2 | 2 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 1 | 1 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Objectives | Measures | Charts | | | | | | | | | | | | | | | |
|--------------|---------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------|--------|--------------|----|----|--------------|----|----|--------------|----|----|--------------|----|----|
| | <p data-bbox="354 174 391 212">↑</p> <p data-bbox="410 159 565 233">Workers Comp Claims Risk Management</p> |  <table border="1" data-bbox="605 163 1502 451"> <thead> <tr> <th>Fiscal Year</th> <th>Total Claims FYTD</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 2017-2018</td> <td>33</td> <td>33</td> </tr> <tr> <td>FY 2018-2019</td> <td>21</td> <td>31</td> </tr> <tr> <td>FY 2019-2020</td> <td>22</td> <td>25</td> </tr> <tr> <td>FY 2020-2021</td> <td>19</td> <td>25</td> </tr> </tbody> </table> | Fiscal Year | Total Claims FYTD | Target | FY 2017-2018 | 33 | 33 | FY 2018-2019 | 21 | 31 | FY 2019-2020 | 22 | 25 | FY 2020-2021 | 19 | 25 |
| Fiscal Year | Total Claims FYTD | Target | | | | | | | | | | | | | | | |
| FY 2017-2018 | 33 | 33 | | | | | | | | | | | | | | | |
| FY 2018-2019 | 21 | 31 | | | | | | | | | | | | | | | |
| FY 2019-2020 | 22 | 25 | | | | | | | | | | | | | | | |
| FY 2020-2021 | 19 | 25 | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Human Resources

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Personnel | 2,618,686 | 2,788,532 | 2,828,470 | 39,938 |
| Operating | 16,471,818 | 21,080,080 | 19,731,906 | (1,348,174) |
| Capital Outlay | 3,100,527 | - | - | 0 |
| Grants & Aids | 84,000 | - | - | 0 |
| Other Uses | - | 111,320 | 70,000 | (41,320) |
| Total Budgetary Costs | <u>22,275,031</u> | <u>23,979,932</u> | <u>22,630,376</u> | <u>(1,349,556)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 955,714 | 1,115,479 | 1,153,182 | 37,703 |
| Capital | 3,093,103 | - | - | 0 |
| Internal Service | 18,226,214 | 22,864,453 | 21,477,194 | (1,387,259) |
| Total Revenues | <u>22,275,031</u> | <u>23,979,932</u> | <u>22,630,376</u> | <u>(1,349,556)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Human Resources | 8.80 | 7.55 | 7.55 | 0.00 |
| Risk Management | 2.10 | 3.15 | 2.15 | (1.00) |
| Insurance Program | 1.10 | 1.30 | 2.30 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>12.00</u> | <u>12.00</u> | <u>12.00</u> | <u>0.00</u> |

Human Resources

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o Moved Communications and Utilities to other departments

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 675,882 | 766,974 | 807,973 | 40,999 |
| Operating | 171,913 | 207,185 | 203,889 | (3,296) |
| Grants & Aids | 84,000 | - | - | 0 |
| Total Budgetary Costs | <u>931,795</u> | <u>974,159</u> | <u>1,011,862</u> | <u>37,703</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 919,861 | 974,159 | 1,011,862 | 37,703 |
| Internal Service | 11,934 | - | - | 0 |
| Total Revenues | <u>931,795</u> | <u>974,159</u> | <u>1,011,862</u> | <u>37,703</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.00 | 2.00 | 2.00 | 0.00 |
| Officials/Managers | 3.60 | 3.55 | 3.55 | 0.00 |
| Professionals | 2.20 | 1.00 | 1.00 | 0.00 |
| Technicians | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>8.80</u> | <u>7.55</u> | <u>7.55</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Risk Management

Highlights

- Personnel is changing due to:
 - o Moved 1 FTE from Risk to Insurance Program
- Operating is changing due to:
 - o Increase in Communications

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 128,960 | 292,585 | 228,644 | (63,941) |
| Operating | 2,135,477 | 1,560,313 | 1,561,033 | 720 |
| Total Budgetary Costs | <u>2,264,437</u> | <u>1,852,898</u> | <u>1,789,677</u> | <u>(63,221)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 236 | - | - | 0 |
| Internal Service | 2,264,201 | 1,852,898 | 1,789,677 | (63,221) |
| Total Revenues | <u>2,264,437</u> | <u>1,852,898</u> | <u>1,789,677</u> | <u>(63,221)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 0.20 | 0.50 | - | (0.50) |
| Officials/Managers | 1.10 | 1.15 | 1.15 | 0.00 |
| Professionals | 0.80 | 1.50 | 1.00 | (0.50) |
| Total Full-Time Equivalentents (FTE) | <u>2.10</u> | <u>3.15</u> | <u>2.15</u> | <u>(1.00)</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Insurance Program

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Moved an FTE from Risk to Insurance Program

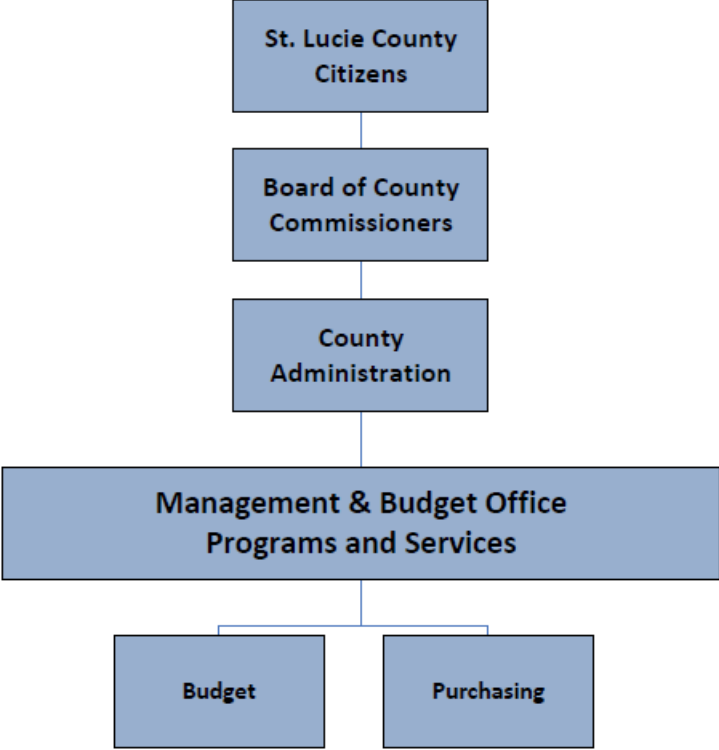
- Operating is changing due to:
 - o Reduction in Administration fee for Health/Life and Medical Claims
 - o Removal of health insurance budget for Tax Collector

- Other uses changing due to:
 - o Reserve adjustment for fund balance

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Personnel | 1,813,844 | 1,728,973 | 1,791,853 | 62,880 |
| Operating | 14,164,428 | 19,312,582 | 17,966,984 | (1,345,598) |
| Capital Outlay | 3,100,527 | - | - | 0 |
| Other Uses | - | 111,320 | 70,000 | (41,320) |
| Total Budgetary Costs | <u>19,078,799</u> | <u>21,152,875</u> | <u>19,828,837</u> | <u>(1,324,038)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 35,617 | 141,320 | 141,320 | 0 |
| Capital | 3,093,103 | - | - | 0 |
| Internal Service | 15,950,079 | 21,011,555 | 19,687,517 | (1,324,038) |
| Total Revenues | <u>19,078,799</u> | <u>21,152,875</u> | <u>19,828,837</u> | <u>(1,324,038)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 0.80 | 0.50 | 2.00 | 1.50 |
| Officials/Managers | 0.30 | 0.30 | 0.30 | 0.00 |
| Professionals | - | 0.50 | - | (0.50) |
| Total Full-Time Equivalentents (FTE) | <u>1.10</u> | <u>1.30</u> | <u>2.30</u> | <u>1.00</u> |



Mission Statement

To support County Management in achieving its mission by providing timely and accurate Financial Reporting, Planning & Management; by developing and coordinating the County's Performance Management process; and providing Purchasing Services to all County Departments.

Function

Budget

- Prepare, monitor and amend the County's annual budget
- Prepare financial analyses
- Coordinate performance management
- Reviewing financing options
- Provide budget information to the Board and public

Purchasing

- Purchase or contract for all supplies, materials, equipment and contractual services required by any County department
- Prepare, monitor and manage all Bid, Request for Proposals and Request for Qualification documents
- Contract Management enables the County to manage and monitor the County's current and future contracts to ensure compliance with the County's own ordinances and resolutions, and compliance with state statutes
- Maintain and manage all vendor insurance certificates for compliance
- Operate the material center
- Maintain the County's capital asset records. Inventory Management provides a reasonable assurance that proper records have been maintained for property acquired with state financial assistance; equipment is adequately safeguarded and maintained; and the disposition or encumbrance of any equipment or real property is in accordance with state requirements
- Courier function provides efficiency obtained by having coordinated deliveries between County departments
- Maintain and manage all vehicle/Equipment titles and license plates

Accomplishments

Budget

- Continued to ensure the County reduce its reliance on fund balance reserves and ensure the County does not become reliant on unreserved and undesignated fund balance to fund on-going future operating costs
- Continued capital project reporting and provide support for the Half-Cent Sales Tax Oversight Committee

Purchasing

- Implement changes resulting from internal audits related to purchasing cards, purchasing processes, contract management, and asset management
- Began process for online vendor registration

Initiatives


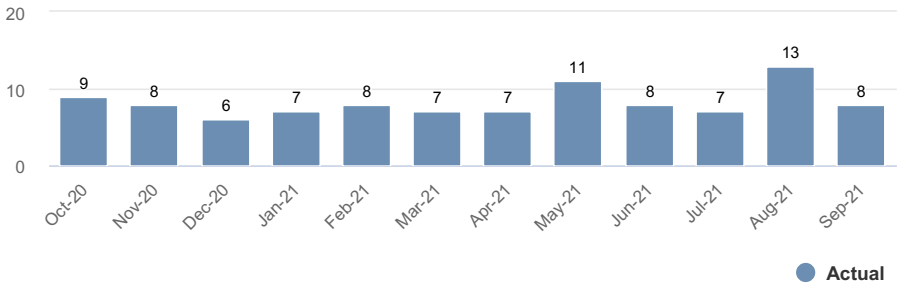

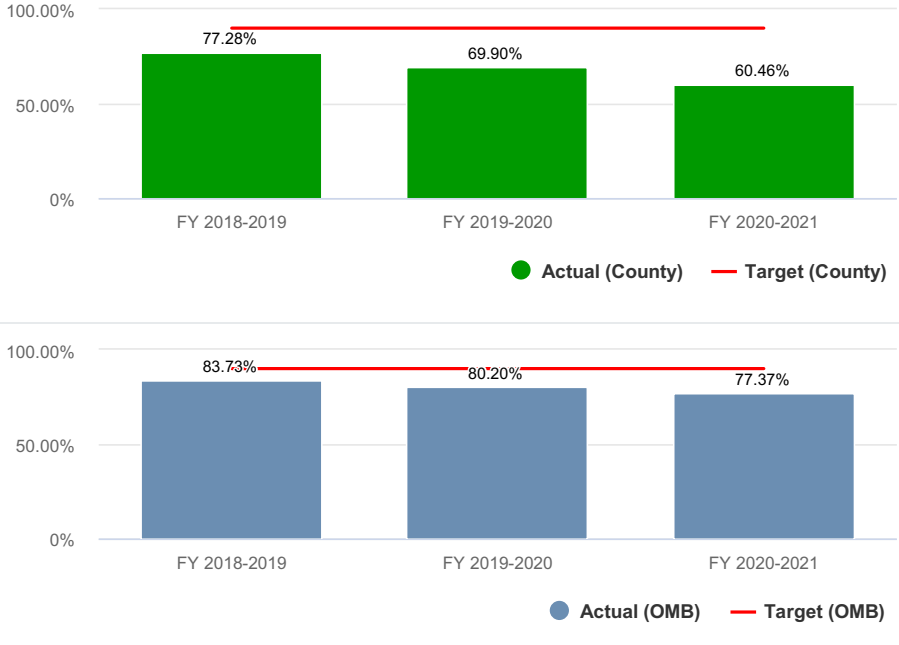
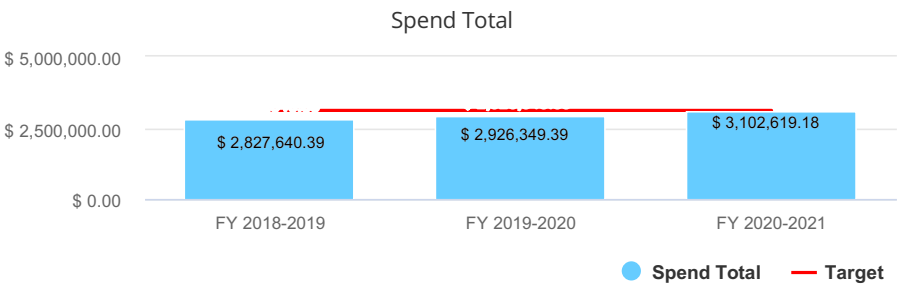
Strategic Objectives 1.5; 1.6

Budget

- Improve budget monitoring by establishing quarterly financial meetings with Administration identifying areas of concern within the budget.
- Implement Financial Forecasting Tool for the General Fund/Fine & Forfeiture Fund. (Strategic Initiative 1.6.2)

Purchasing

- Begin an annual process of reviewing the County's procurement policy.
- Implement annual procurement training

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------------|-----------------|--------------|-----------------|--------------|--------------|-----------------|--------------|--------------|-----------------|--------------|-------------|--------------|--------------|--------------|--------|------|--------------|--------|--------|--------------|--------|------|--------|---|
| <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p>  | <p>Number of Bids, RFPs and RFQs Purchasing</p> |  <table border="1"> <caption>Number of Bids, RFPs and RFQs</caption> <thead> <tr> <th>Month</th> <th>Actual</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>9</td></tr> <tr><td>Nov-20</td><td>8</td></tr> <tr><td>Dec-20</td><td>6</td></tr> <tr><td>Jan-21</td><td>7</td></tr> <tr><td>Feb-21</td><td>8</td></tr> <tr><td>Mar-21</td><td>7</td></tr> <tr><td>Apr-21</td><td>7</td></tr> <tr><td>May-21</td><td>11</td></tr> <tr><td>Jun-21</td><td>8</td></tr> <tr><td>Jul-21</td><td>7</td></tr> <tr><td>Aug-21</td><td>13</td></tr> <tr><td>Sep-21</td><td>8</td></tr> </tbody> </table> | Month | Actual | Oct-20 | 9 | Nov-20 | 8 | Dec-20 | 6 | Jan-21 | 7 | Feb-21 | 8 | Mar-21 | 7 | Apr-21 | 7 | May-21 | 11 | Jun-21 | 8 | Jul-21 | 7 | Aug-21 | 13 | Sep-21 | 8 |
| Month | Actual | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 9 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 8 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 6 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 7 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 8 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 7 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 7 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 11 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 8 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 7 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 13 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 8 | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p>  | <p>% of Operating Budget vs. Actual - Budget Div. Budget</p> |  <table border="1"> <caption>% of Operating Budget vs. Actual - Budget Div. Budget</caption> <thead> <tr> <th>Fiscal Year</th> <th>Actual (County)</th> <th>Target (County)</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>77.28%</td><td>~85%</td></tr> <tr><td>FY 2019-2020</td><td>69.90%</td><td>~85%</td></tr> <tr><td>FY 2020-2021</td><td>60.46%</td><td>~85%</td></tr> </tbody> </table> <table border="1"> <caption>% of Operating Budget vs. Actual - OMB</caption> <thead> <tr> <th>Fiscal Year</th> <th>Actual (OMB)</th> <th>Target (OMB)</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>83.73%</td><td>~85%</td></tr> <tr><td>FY 2019-2020</td><td>80.20%</td><td>~85%</td></tr> <tr><td>FY 2020-2021</td><td>77.37%</td><td>~85%</td></tr> </tbody> </table> | Fiscal Year | Actual (County) | Target (County) | FY 2018-2019 | 77.28% | ~85% | FY 2019-2020 | 69.90% | ~85% | FY 2020-2021 | 60.46% | ~85% | Fiscal Year | Actual (OMB) | Target (OMB) | FY 2018-2019 | 83.73% | ~85% | FY 2019-2020 | 80.20% | ~85% | FY 2020-2021 | 77.37% | ~85% | | |
| Fiscal Year | Actual (County) | Target (County) | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 77.28% | ~85% | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 69.90% | ~85% | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 60.46% | ~85% | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual (OMB) | Target (OMB) | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 83.73% | ~85% | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 80.20% | ~85% | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 77.37% | ~85% | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>P-Card Total Purchasing Volume Purchasing</p> | <p>Spend Total</p>  <table border="1"> <caption>P-Card Total Purchasing Volume</caption> <thead> <tr> <th>Fiscal Year</th> <th>Spend Total</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>\$ 2,827,640.39</td><td>~\$3,000,000</td></tr> <tr><td>FY 2019-2020</td><td>\$ 2,926,349.39</td><td>~\$3,000,000</td></tr> <tr><td>FY 2020-2021</td><td>\$ 3,102,619.18</td><td>~\$3,000,000</td></tr> </tbody> </table> | Fiscal Year | Spend Total | Target | FY 2018-2019 | \$ 2,827,640.39 | ~\$3,000,000 | FY 2019-2020 | \$ 2,926,349.39 | ~\$3,000,000 | FY 2020-2021 | \$ 3,102,619.18 | ~\$3,000,000 | | | | | | | | | | | | | | |
| Fiscal Year | Spend Total | Target | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | \$ 2,827,640.39 | ~\$3,000,000 | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | \$ 2,926,349.39 | ~\$3,000,000 | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | \$ 3,102,619.18 | ~\$3,000,000 | | | | | | | | | | | | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Office of Management & Budget

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 880,180 | 1,060,480 | 1,149,635 | 89,155 |
| Operating | 90,271 | 153,257 | 202,789 | 49,532 |
| Total Budgetary Costs | <u>970,451</u> | <u>1,213,737</u> | <u>1,352,424</u> | <u>138,687</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 970,451 | 1,213,737 | 1,352,424 | 138,687 |
| Total Revenues | <u>970,451</u> | <u>1,213,737</u> | <u>1,352,424</u> | <u>138,687</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Management & Budget | 6.00 | 7.00 | 7.00 | 0.00 |
| Purchasing | 4.00 | 4.00 | 4.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>10.00</u> | <u>11.00</u> | <u>11.00</u> | <u>0.00</u> |

Management & Budget

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o Increase in software support contracts for the financial sustainability model

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 597,058 | 734,505 | 804,313 | 69,808 |
| Operating | 8,716 | 61,117 | 111,117 | 50,000 |
| Total Budgetary Costs | <u>605,774</u> | <u>795,622</u> | <u>915,430</u> | <u>119,808</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 605,774 | 795,622 | 915,430 | 119,808 |
| Total Revenues | <u>605,774</u> | <u>795,622</u> | <u>915,430</u> | <u>119,808</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Professionals | 4.00 | 5.00 | 5.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>6.00</u> | <u>7.00</u> | <u>7.00</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Purchasing

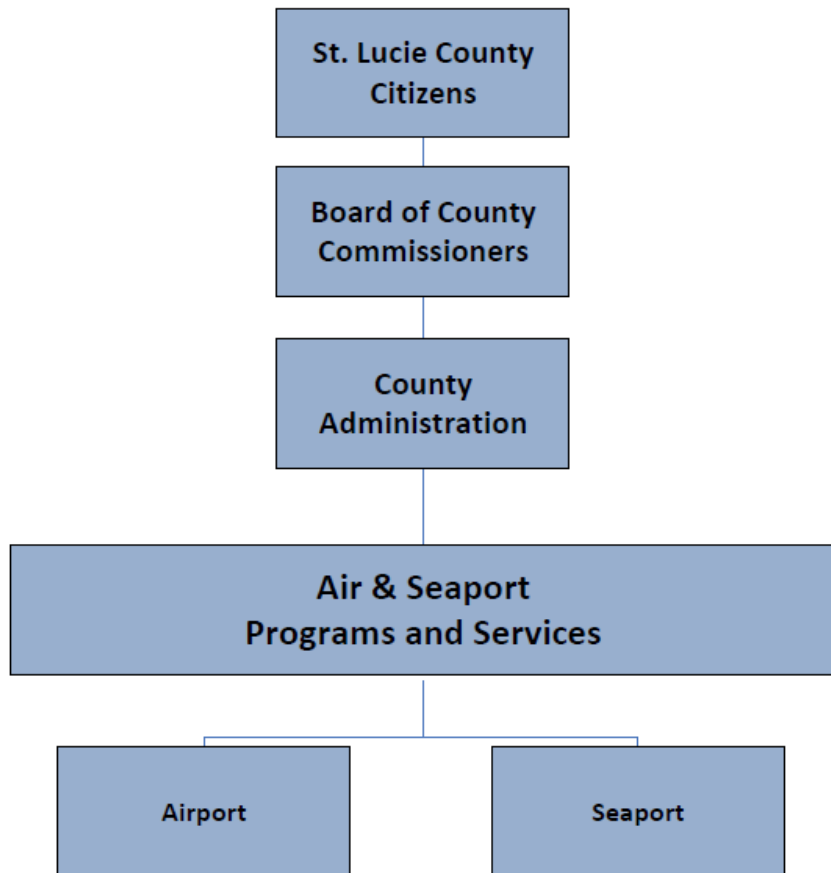
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o Reduction in communications, expenses transferred to I.T.

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 283,122 | 325,975 | 345,322 | 19,347 |
| Operating | 81,555 | 92,140 | 91,672 | (468) |
| Total Budgetary Costs | <u>364,677</u> | <u>418,115</u> | <u>436,994</u> | <u>18,879</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 364,677 | 418,115 | 436,994 | 18,879 |
| Total Revenues | <u>364,677</u> | <u>418,115</u> | <u>436,994</u> | <u>18,879</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.00 | 2.00 | 2.00 | 0.00 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Technicians | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>4.00</u> | <u>4.00</u> | <u>4.00</u> | <u>0.00</u> |



Mission Statement

Our mission is to operate Treasure Coast International Airport and Port of Fort Pierce in a fiscally and environmentally responsible, safe and efficient manner that is consistent with the interests of stakeholders.

Function

Treasure Coast International Airport & Business Park

The function at the Treasure Coast International Airport is to operate and manage the Airport in a safe and efficient manner and to provide general aviation and air transportation needs of the community by promoting a positive relationship with our neighbors and users while maintaining on a self-sufficient basis, generating full use of Airport owned properties for commercial and industrial purposes.

Port of Fort Pierce

Our function is to ensure that the Port is developed and operated to achieve operational excellence, including safe and efficient use of the County's infrastructure and resources, while exercising fiscal responsibility, with the goals of self-sufficiency and sustainable growth, for the benefit and in consideration of the community, stakeholders and the environment.

Accomplishments

Treasure Coast International Airport & Business Park

- Completed construction of the 28,500 sq. ft. Maintenance, Repair and Overhaul (MRO) hangar
- Filed application for the reorganization of Foreign Trade Zone #218, to include all of St. Lucie, Indian River and Okeechobee counties
- Acquisition of a new gate control and badging system
- Accelerated evaluation of the undeveloped taxiway-adjacent parcels for MRO and corporate aviation campuses or clusters.
- Designed and bid runway 14/32 resurfacing
- Full airport lighting and signage upgrade currently being designed
- Acquisition of a new Vector Noise Monitoring System

Port of Fort Pierce

- Completion and adoption of the new Port Master Plan
- Delivery and assembly of the world's largest mobile hoist by Derecktor Ft Pierce, LLC
- Completed the Black Pearl Boat Ramp reconstruction

Initiatives

Airport & Seaport - Strategic Objectives 2.1; 2.3; 2.4; 3.1

Treasure Coast International Airport & Business Park (Strategic Initiative 2.1.1)

- Publish of RFP for the lease agreement with MRO operator for Hangar
- Solicit hangar construction on undeveloped parcels
- Complete process of Part 139 certification for commercial service
- Complete Freight Logistics Zone Study
- Complete reorganization of Foreign Trade Zone
- Continue to market the Airport for commercial air service
- New website design and construction

Port of Fort Pierce

- Begin concept design of Harbour Point (Strategic Initiative 2.1.1)
- Complete Port Master Stormwater Plan (Strategic Initiative 3.1.2)
- Complete Fisherman's Wharf boat ramp improvements
- Resolve issue of County's ownership interest in the "Bell" property (Strategic Initiative 2.1.1)
- Support Derecktor in the design, construction of infrastructure projects utilizing state funding (Strategic Initiative 2.1.1)

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------------------|------------------|--------------|--------|---------|--------------|--------|---------|--------------|--------|---------|--------|--------|--------|--------|--------|--------|--------|---------|---------|--------|---------|---------|--------|--------|---------|--------|---------|---------|--------|--------|---------|--------|--------|--------|--------|--------|--------|
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>% of Operating Budget vs. Actual - Seaport Div. Seaport</p> | <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>81.19%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>25.96%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>30.52%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 81.19% | 100.00% | FY 2019-2020 | 25.96% | 100.00% | FY 2020-2021 | 30.52% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 81.19% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 25.96% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 30.52% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>% of Operating Budget vs. Actual - Airport Div. Airport</p> | <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>62.58%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>74.69%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>43.20%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 62.58% | 100.00% | FY 2019-2020 | 74.69% | 100.00% | FY 2020-2021 | 43.20% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 62.58% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 74.69% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 43.20% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Fuel Revenue Airport</p> | <table border="1"> <thead> <tr> <th>Month</th> <th>Revenue to County (\$)</th> <th>Total Gallons</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>~5,000</td><td>78,104</td></tr> <tr><td>Nov-20</td><td>~6,000</td><td>96,866</td></tr> <tr><td>Dec-20</td><td>~9,000</td><td>138,746</td></tr> <tr><td>Jan-21</td><td>~6,000</td><td>97,109</td></tr> <tr><td>Feb-21</td><td>~6,000</td><td>97,703</td></tr> <tr><td>Mar-21</td><td>~10,000</td><td>160,236</td></tr> <tr><td>Apr-21</td><td>~10,000</td><td>152,992</td></tr> <tr><td>May-21</td><td>~8,000</td><td>128,870</td></tr> <tr><td>Jun-21</td><td>~10,000</td><td>150,322</td></tr> <tr><td>Jul-21</td><td>~7,000</td><td>104,212</td></tr> <tr><td>Aug-21</td><td>~6,000</td><td>95,821</td></tr> <tr><td>Sep-21</td><td>~5,000</td><td>80,128</td></tr> </tbody> </table> | Month | Revenue to County (\$) | Total Gallons | Oct-20 | ~5,000 | 78,104 | Nov-20 | ~6,000 | 96,866 | Dec-20 | ~9,000 | 138,746 | Jan-21 | ~6,000 | 97,109 | Feb-21 | ~6,000 | 97,703 | Mar-21 | ~10,000 | 160,236 | Apr-21 | ~10,000 | 152,992 | May-21 | ~8,000 | 128,870 | Jun-21 | ~10,000 | 150,322 | Jul-21 | ~7,000 | 104,212 | Aug-21 | ~6,000 | 95,821 | Sep-21 | ~5,000 | 80,128 |
| Month | Revenue to County (\$) | Total Gallons | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | ~5,000 | 78,104 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | ~6,000 | 96,866 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | ~9,000 | 138,746 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | ~6,000 | 97,109 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | ~6,000 | 97,703 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | ~10,000 | 160,236 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | ~10,000 | 152,992 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | ~8,000 | 128,870 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | ~10,000 | 150,322 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | ~7,000 | 104,212 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | ~6,000 | 95,821 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | ~5,000 | 80,128 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>4.1 Promote active and healthy lifestyle by enhancing regional connectivity, mobility, and access to community-based amenities St. Lucie County Strategic Plan</p> | <p>Number of Entries Through Customs Airport</p> | <table border="1"> <thead> <tr> <th>Month</th> <th>Private Aircraft</th> <th>Private Charters</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>74</td><td>20</td></tr> <tr><td>Nov-20</td><td>159</td><td>28</td></tr> <tr><td>Dec-20</td><td>267</td><td>67</td></tr> <tr><td>Jan-21</td><td>35</td><td>328</td></tr> <tr><td>Feb-21</td><td>197</td><td>34</td></tr> <tr><td>Mar-21</td><td>251</td><td>59</td></tr> <tr><td>Apr-21</td><td>411</td><td>49</td></tr> <tr><td>May-21</td><td>419</td><td>57</td></tr> <tr><td>Jun-21</td><td>375</td><td>45</td></tr> <tr><td>Jul-21</td><td>402</td><td>41</td></tr> <tr><td>Aug-21</td><td>388</td><td>34</td></tr> <tr><td>Sep-21</td><td>405</td><td>43</td></tr> </tbody> </table> | Month | Private Aircraft | Private Charters | Oct-20 | 74 | 20 | Nov-20 | 159 | 28 | Dec-20 | 267 | 67 | Jan-21 | 35 | 328 | Feb-21 | 197 | 34 | Mar-21 | 251 | 59 | Apr-21 | 411 | 49 | May-21 | 419 | 57 | Jun-21 | 375 | 45 | Jul-21 | 402 | 41 | Aug-21 | 388 | 34 | Sep-21 | 405 | 43 |
| Month | Private Aircraft | Private Charters | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 74 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 159 | 28 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 267 | 67 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 35 | 328 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 197 | 34 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 251 | 59 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 411 | 49 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 419 | 57 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 375 | 45 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 402 | 41 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 388 | 34 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 405 | 43 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Air & Seaport

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -2,508,866 | - | - | 0 |
| Personnel | 913,385 | 1,072,124 | 1,219,053 | 146,929 |
| Operating | 1,530,147 | 2,725,895 | 1,769,036 | (956,859) |
| Capital Outlay | 6,586,247 | 7,904,601 | 237,617 | (7,666,984) |
| Debt Service | 29,592 | - | - | 0 |
| Other Uses | 2,508,866 | - | 2,009,352 | 2,009,352 |
| Total Budgetary Costs | <u>9,059,370</u> | <u>11,702,620</u> | <u>5,235,058</u> | <u>(6,467,562)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 198,171 | - | 817,617 | 817,617 |
| Special Revenue | 2,489,126 | 8,560,107 | 4,417,441 | (4,142,666) |
| Capital | 6,372,074 | 3,142,513 | - | (3,142,513) |
| Total Revenues | <u>9,059,370</u> | <u>11,702,620</u> | <u>5,235,058</u> | <u>(6,467,562)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Port | 3.00 | 2.00 | 2.00 | 0.00 |
| Treasure Coast International Airport | 8.50 | 8.50 | 9.50 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>11.50</u> | <u>10.50</u> | <u>11.50</u> | <u>1.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Port

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o Increase in Professional Services for Master Stormwater Plan
 - o Numerous operational decreases due to completion of maintenance improvement projects and departmental efficiencies
- Capital Outlay is changing due to:
 - o The spend down and completion of various capital improvement projects
 - o New budget planning procedures that eliminate capital and grant carry forwards
- Other Uses is changing due to:
 - o Capital Reserves Allocated for Grant True Ups

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -115,189 | - | - | 0 |
| Personnel | 266,726 | 277,629 | 306,196 | 28,567 |
| Operating | 485,221 | 1,020,968 | 593,226 | (427,742) |
| Capital Outlay | 63,070 | 1,721,230 | - | (1,721,230) |
| Debt Service | 29,592 | - | - | 0 |
| Other Uses | 115,189 | - | 202,736 | 202,736 |
| Total Budgetary Costs | <u>844,609</u> | <u>3,019,827</u> | <u>1,102,158</u> | <u>(1,917,669)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | - | - | 250,000 | 250,000 |
| Special Revenue | 744,093 | 1,191,329 | 852,158 | (339,171) |
| Capital | 100,516 | 1,828,498 | - | (1,828,498) |
| Total Revenues | <u>844,609</u> | <u>3,019,827</u> | <u>1,102,158</u> | <u>(1,917,669)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Professionals | 1.00 | - | - | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>3.00</u> | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |

Treasure Coast International Airport

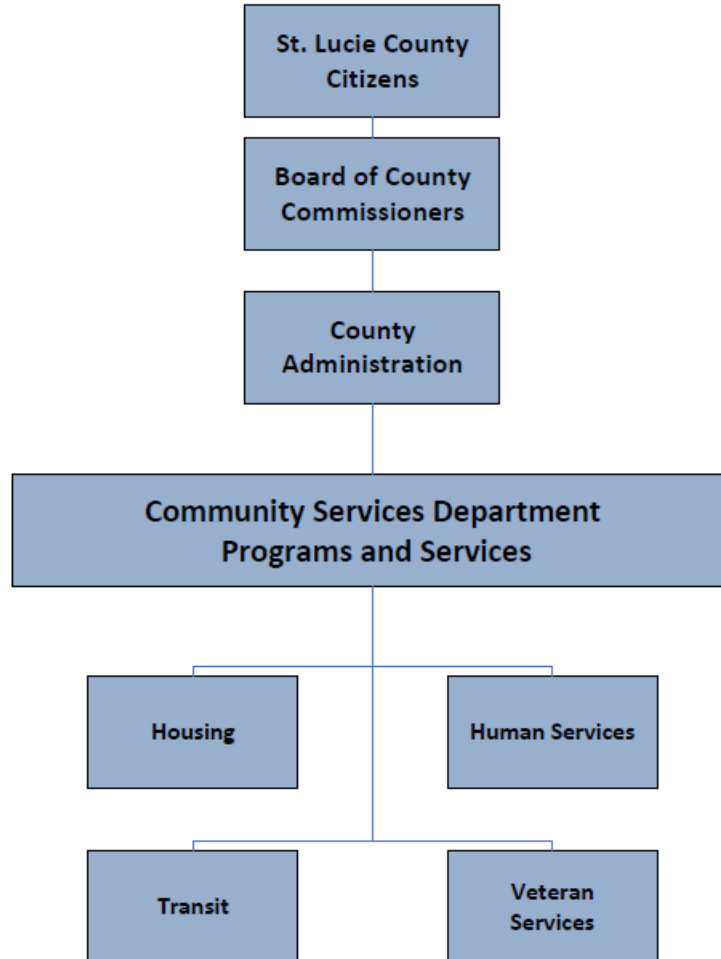
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o FY21 re-institution of an Airport Technician position that was loaned out to Solid Waste
- Operating is changing due to:
 - o Completion of maintenance improvement projects
 - o New budget planning procedures that eliminate grant carry forwards
 - o Increases to utilities, equipment maintenance, and other operating accounts
 - o New Airport furniture
 - o Fire Inspection Services for MRO Hangar
 - o Creation of a Customs building maintenance account
 - o Pavement Marking Project
 - o Airport development on the Westside (Professional Services increase)
- Capital Outlay is changing due to:
 - o Aerowest Taxiway Development Design
 - o AOA Security Project Supplemental Funding (grant match)
 - o Southside Road Extension Design
 - o Backhoe Purchase
- Other Uses is changing due to:
 - o Capital Reserves Allocated for Grant True Ups

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -2,393,677 | - | - | 0 |
| Personnel | 646,659 | 794,495 | 912,857 | 118,362 |
| Operating | 1,044,925 | 1,704,927 | 1,175,810 | (529,117) |
| Capital Outlay | 6,523,177 | 6,183,371 | 237,617 | (5,945,754) |
| Other Uses | 2,393,677 | - | 1,806,616 | 1,806,616 |
| Total Budgetary Costs | <u>8,214,761</u> | <u>8,682,793</u> | <u>4,132,900</u> | <u>(4,549,893)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 198,171 | - | 567,617 | 567,617 |
| Special Revenue | 1,745,033 | 7,368,778 | 3,565,283 | (3,803,495) |
| Capital | 6,271,558 | 1,314,015 | - | (1,314,015) |
| Total Revenues | <u>8,214,761</u> | <u>8,682,793</u> | <u>4,132,900</u> | <u>(4,549,893)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.00 | 2.00 | 2.00 | 0.00 |
| Officials/Managers | 1.50 | 1.50 | 1.50 | 0.00 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Service Maintenance | 3.00 | 3.00 | 3.00 | 0.00 |
| Technicians | 1.00 | 1.00 | 2.00 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>8.50</u> | <u>8.50</u> | <u>9.50</u> | <u>1.00</u> |



Mission Statement

Community Services provides assistance to residents to improve quality of life through information, resources and services.

Function

Housing Division

- Provide direct assistance to income eligible households through the following services/programs:
 - Home-Buyer Assistance Program
 - Housing Rehabilitation and Demolition/Construction Program
 - Hurricane Loss Mitigation Program
 - Development Assistance to Community Housing Development Organizations
- Assist with preparation, response and recovery needs at times of disaster
- Affirmatively further Fair Housing

Human Services Division

- Provide direct services to residents through information, referral and resources
- Coordinate with other Social Service organizations to enhance service delivery and avoid duplication of services
- Process all requests for State mandated human service programs, which include indigent burials, Health Care Responsibility Act and childhood forensic examinations
- Assist with preparation, response and recovery needs at times of disaster

Transit Division

- Administer state, federal and local funding to provide public transportation services of the Treasure Coast Connector in the form of fixed route, para-transit, micro-transit and after-hour services using local taxi's and Uber for Business
- Leverage the St. Lucie Transit Municipal Services Taxing Unit with state and federal grants from the U.S. Department of Transportation, Florida Department of Transportation and the Florida Commission for the Transportation Disadvantaged
- Tabulate performance measures, project management and prepare quarterly compliance reports for regulatory procedures
- Develop grant submittals, planning documents and new program initiatives
- Educate the public via community outreach events and social media to increase awareness regarding the county's transit system
- Operational oversight of numerous contracts including the master transit operator (Council on Aging/Community Transit) and other vendors to ensure adequate levels of service and granting agency compliance with key performance indicators

Veteran Services

- Increase outside funding sources to further develop and expand Veteran Services successful "Wheelchairs-4-Warriors" program
- Develop housing solutions for placement of homeless Veterans into stable housing
- Identify and develop partnering opportunities with treasure coast Veteran organizations to assist Veterans requiring emergency assistance
- To serve Treasure Coast Veterans and their families with dignity and compassion and to be their principal advocate in ensuring they receive the care, support and recognition earned in service to our Nation
- Process benefit claims on Veterans behalf for compensation, pension, health care, education, burial, home loans, lost records, property tax exemptions and survivor benefits
- Provide daily medical transportation services for Veterans to the West Palm Beach Veterans Administration Hospital
- Provide handicapped transportation for Veterans requiring specialized service from home to hospital van transportation pickup points and return upon completion

Accomplishments

Housing Division

- Successfully administered a \$750,000 Community Development Block Grant (CDBG) program from Florida Department of Economic Opportunity.
- Successfully administered \$194,000 from the Florida Division of Emergency Management for the Hurricane Loss Mitigation Program.
- The Housing Division's Hurricane Retrofit Program was featured in FEMA's publication, Natural Hazards Retrofit Program Toolkit.

Human Services Division

- Received \$1,557,023 in grant funding for social services programs.
- Assisted 124 households with 498 services to help gain or maintain employment, continue their secondary education, obtain their GED or other certification to enable families to become self-sufficient. As a result of services provided 124 amount of households achieved 221 positive outcomes such as obtained/maintained housing, employment, basic needs for 90 to 180 days.
- Developed new partnerships with various community organizations to provide support for low income children in need of laptops, hygiene items and summer camp scholarships.

Transit Division

- Maximized the leverage of the County's Transit Municipal Services Taxing Unit by 190% with an additional \$500k in competitive, discretionary awards from the Florida Commission for the Transportation Disadvantaged.
- Developed and executed two new contracts to innovate service delivery for the county's transportation disadvantaged population - Uber for Business and UZURV, both partnerships are paid 90% by state grant funding.
- Openly procured and awarded a new, three year master contract for the county's transit service provider, MV Transportation for the fixed route/ADA and paratransit services.
- Secured grant funding, developed and deployed three new transportation services to expand mobility options: adaptive transportation network, 8th bus route to the fixed route network, and the first microtransit service to the Treasure Coast region.

Veteran Services

- Successfully acquired private/public partnership for 5 cottages on avenue B and Dundas for homeless veterans via treasure coast homeless services.
- Continually assisting FDVA & VA with new 120 bed Ardie R. Copas State Veterans Nursing Home for St. Lucie county with an anticipated opening of July or August 2021.
- \$253,762,000 in federal benefits obtained for Treasure Coast area Veterans.
- 83 community outreach events in FY 21 (six months only).
- 2194 veterans, widows and families were served in FY 21 (six months only).

Initiatives

Strategic Objectives 1.3; 4.1; 4.3; 4.4

Housing Division (Strategic Initiative 4.4.1)

- Begin the process of developing a Housing Needs Assessment and Housing Plan to address affordable housing needs within St. Lucie County.
- Implement a Tenant Based Rental Assistance Program in partnership with the City of Port Saint Lucie.
- Continue to build partnerships that further the goal of creating more affordable housing within St. Lucie County.

Human Services Division



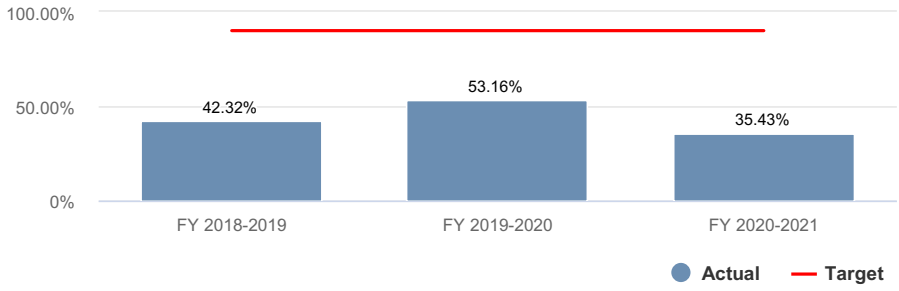

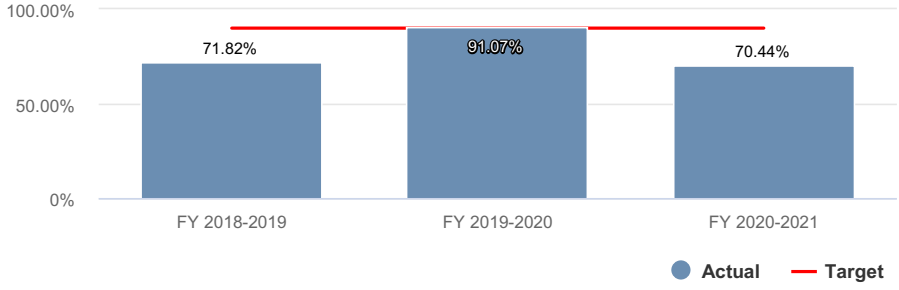

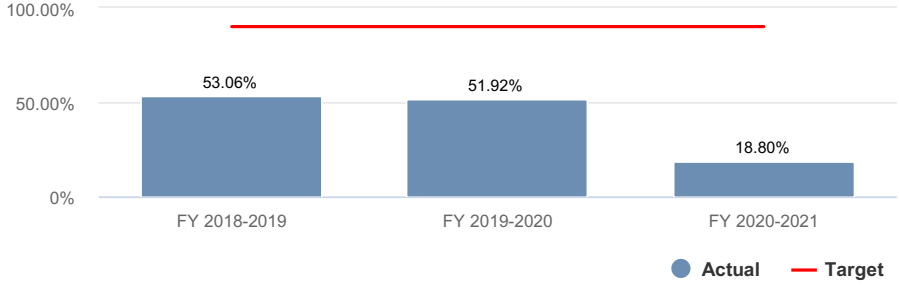


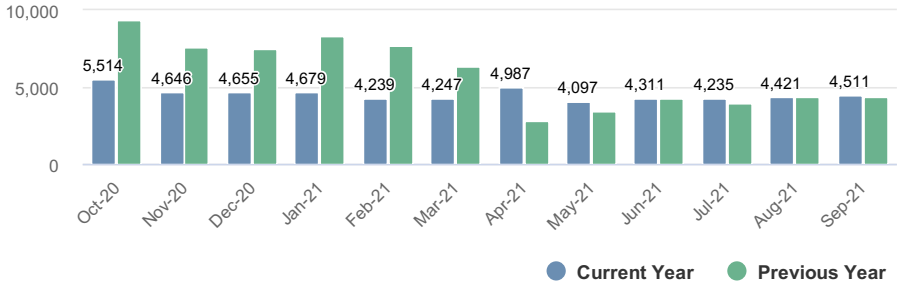


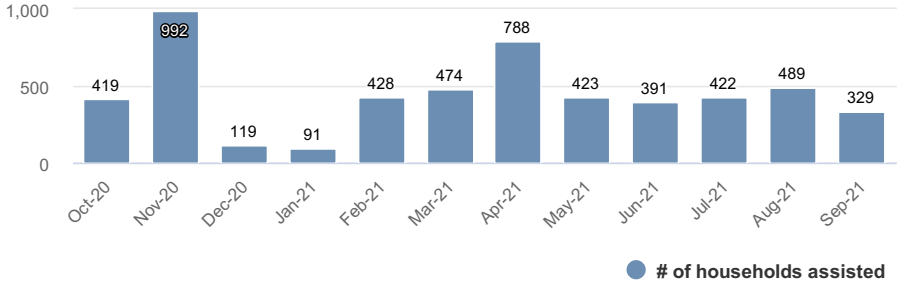
- To market the Human Services Division and its programs to the community, focusing on the underserved population.

Transit Division

- Execute the extension of the interlocal agreements for the St. Lucie Transit MSTU. This will coincide with finalizing design plans and commence construction of the Port St. Lucie Intermodal Facility.
- Execute the rebranding of the transit system with community partnerships.
- Continue to develop a funding plan and secure additional grant awards for the construction of the St. Lucie Transportation Operations Facility in years 2023/2024. Funding awarded for construction is approximately 50 percent of total project cost. Continue to develop civil engineering plans.
- Identify new public private partnerships to develop and launch vanpool services for area employers.
- Continue to maintain the highest ridership levels in county history via the operation of a fare-free system as recommended by the Florida Department of Transportation.

Veteran Services

- Continue to increase funding sources to further develop and expand Veteran Services successful "Wheelchairs-4-Warriors" program.
- Establish Veteran Assistance Center to eradicate veteran homelessness.
- Continue to develop relationships with VA Medical Center personnel to ensure our veterans are receiving the best of care.
- Continue to identify and develop partnering opportunities with treasure coast Veteran organizations to assist Veterans requiring emergency assistance.
- Assist in establishing a VA Vet Center in Saint Lucie County to ensure all our veterans are receiving all needed mental health services in their community.

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------------------------|---------------|--------------|--------|--------------|--------------|--------|--------------|--------------|--------|-------|--------|-------|--------|--------|--------|-------|--------|-------|--------|--------|--------|-------|--------|-------|-------|--------|-------|-------|--------|-------|-------|--------|-------|-------|--------|-------|-------|
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p>  | <p>Percentage operating budget vs actual Housing</p>  |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>42.32%</td> <td>90%</td> </tr> <tr> <td>FY 2019-2020</td> <td>53.16%</td> <td>90%</td> </tr> <tr> <td>FY 2020-2021</td> <td>35.43%</td> <td>90%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 42.32% | 90% | FY 2019-2020 | 53.16% | 90% | FY 2020-2021 | 35.43% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | FY 2018-2019 | 42.32% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 53.16% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 35.43% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>Percentage operating budget vs actual Veterans Services</p>  |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>71.82%</td> <td>90%</td> </tr> <tr> <td>FY 2019-2020</td> <td>91.07%</td> <td>90%</td> </tr> <tr> <td>FY 2020-2021</td> <td>70.44%</td> <td>90%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 71.82% | 90% | FY 2019-2020 | 91.07% | 90% | FY 2020-2021 | 70.44% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 71.82% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 91.07% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 70.44% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>Percentage operating budget vs actual Human Services</p>  |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>53.06%</td> <td>90%</td> </tr> <tr> <td>FY 2019-2020</td> <td>51.92%</td> <td>90%</td> </tr> <tr> <td>FY 2020-2021</td> <td>18.80%</td> <td>90%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 53.06% | 90% | FY 2019-2020 | 51.92% | 90% | FY 2020-2021 | 18.80% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 53.06% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 51.92% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 18.80% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>4.1 Promote active and healthy lifestyle by enhancing regional connectivity, mobility, and access to community-based amenities St. Lucie County Strategic Plan</p>  | <p>On Demand Ridership Transit</p>  |  <table border="1"> <thead> <tr> <th>Month</th> <th>Current Year</th> <th>Previous Year</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>5,514</td><td>9,500</td></tr> <tr><td>Nov-20</td><td>4,646</td><td>7,500</td></tr> <tr><td>Dec-20</td><td>4,655</td><td>7,500</td></tr> <tr><td>Jan-21</td><td>4,679</td><td>8,500</td></tr> <tr><td>Feb-21</td><td>4,239</td><td>7,500</td></tr> <tr><td>Mar-21</td><td>4,247</td><td>6,500</td></tr> <tr><td>Apr-21</td><td>4,987</td><td>3,000</td></tr> <tr><td>May-21</td><td>4,097</td><td>3,500</td></tr> <tr><td>Jun-21</td><td>4,311</td><td>4,500</td></tr> <tr><td>Jul-21</td><td>4,235</td><td>4,000</td></tr> <tr><td>Aug-21</td><td>4,421</td><td>4,500</td></tr> <tr><td>Sep-21</td><td>4,511</td><td>4,500</td></tr> </tbody> </table> | Month | Current Year | Previous Year | Oct-20 | 5,514 | 9,500 | Nov-20 | 4,646 | 7,500 | Dec-20 | 4,655 | 7,500 | Jan-21 | 4,679 | 8,500 | Feb-21 | 4,239 | 7,500 | Mar-21 | 4,247 | 6,500 | Apr-21 | 4,987 | 3,000 | May-21 | 4,097 | 3,500 | Jun-21 | 4,311 | 4,500 | Jul-21 | 4,235 | 4,000 | Aug-21 | 4,421 | 4,500 | Sep-21 | 4,511 | 4,500 |
| Month | Current Year | Previous Year | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 5,514 | 9,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 4,646 | 7,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 4,655 | 7,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 4,679 | 8,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 4,239 | 7,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 4,247 | 6,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 4,987 | 3,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 4,097 | 3,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 4,311 | 4,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 4,235 | 4,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 4,421 | 4,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 4,511 | 4,500 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>5.3 Address needs and provide options for our most vulnerable populations St. Lucie County Strategic Plan</p>  | <p>Number of support services provided Human Services</p>  |  <table border="1"> <thead> <tr> <th>Month</th> <th># of households assisted</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>419</td></tr> <tr><td>Nov-20</td><td>992</td></tr> <tr><td>Dec-20</td><td>119</td></tr> <tr><td>Jan-21</td><td>91</td></tr> <tr><td>Feb-21</td><td>428</td></tr> <tr><td>Mar-21</td><td>474</td></tr> <tr><td>Apr-21</td><td>788</td></tr> <tr><td>May-21</td><td>423</td></tr> <tr><td>Jun-21</td><td>391</td></tr> <tr><td>Jul-21</td><td>422</td></tr> <tr><td>Aug-21</td><td>489</td></tr> <tr><td>Sep-21</td><td>329</td></tr> </tbody> </table> | Month | # of households assisted | Oct-20 | 419 | Nov-20 | 992 | Dec-20 | 119 | Jan-21 | 91 | Feb-21 | 428 | Mar-21 | 474 | Apr-21 | 788 | May-21 | 423 | Jun-21 | 391 | Jul-21 | 422 | Aug-21 | 489 | Sep-21 | 329 | | | | | | | | | | | | | |
| Month | # of households assisted | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 419 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 992 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 119 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 91 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 428 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 474 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 788 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 423 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 391 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 422 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 489 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 329 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|------------|----------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|--------------|---------------|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|
| | <p data-bbox="354 174 391 212">↑</p> <p data-bbox="410 163 561 233">Veteran Clients Served Veterans Services</p> | <table border="1"> <thead> <tr> <th>Month</th> <th>Current year</th> <th>Previous year</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>317</td><td>317</td></tr> <tr><td>Nov-20</td><td>329</td><td>329</td></tr> <tr><td>Dec-20</td><td>308</td><td>308</td></tr> <tr><td>Jan-21</td><td>333</td><td>333</td></tr> <tr><td>Feb-21</td><td>250</td><td>250</td></tr> <tr><td>Mar-21</td><td>326</td><td>326</td></tr> <tr><td>Apr-21</td><td>466</td><td>466</td></tr> <tr><td>May-21</td><td>420</td><td>420</td></tr> <tr><td>Jun-21</td><td>663</td><td>663</td></tr> <tr><td>Jul-21</td><td>538</td><td>538</td></tr> <tr><td>Aug-21</td><td>652</td><td>652</td></tr> <tr><td>Sep-21</td><td>596</td><td>596</td></tr> </tbody> </table> <p data-bbox="1149 422 1490 449">● Current year ● Previous year</p> | Month | Current year | Previous year | Oct-20 | 317 | 317 | Nov-20 | 329 | 329 | Dec-20 | 308 | 308 | Jan-21 | 333 | 333 | Feb-21 | 250 | 250 | Mar-21 | 326 | 326 | Apr-21 | 466 | 466 | May-21 | 420 | 420 | Jun-21 | 663 | 663 | Jul-21 | 538 | 538 | Aug-21 | 652 | 652 | Sep-21 | 596 | 596 |
| Month | Current year | Previous year | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 317 | 317 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 329 | 329 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 308 | 308 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 333 | 333 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 250 | 250 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 326 | 326 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 466 | 466 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 420 | 420 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 663 | 663 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 538 | 538 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 652 | 652 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 596 | 596 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Community Services

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -648,736 | - | - | 0 |
| Personnel | 1,701,952 | 2,320,912 | 2,377,254 | 56,342 |
| Operating | 3,400,643 | 11,788,013 | 4,606,594 | (7,181,419) |
| Capital Outlay | 255,195 | 956,412 | 250,000 | (706,412) |
| Grants & Aids | 6,760,612 | 3,013,861 | 3,022,644 | 8,783 |
| Other Uses | 648,979 | 136,709 | 135,469 | (1,240) |
| Total Budgetary Costs | <u>12,118,644</u> | <u>18,215,907</u> | <u>10,391,961</u> | <u>(7,823,946)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 3,972,586 | 5,837,821 | 5,218,474 | (619,347) |
| Special Revenue | 8,146,059 | 12,378,086 | 5,173,487 | (7,204,599) |
| Total Revenues | <u>12,118,644</u> | <u>18,215,907</u> | <u>10,391,961</u> | <u>(7,823,946)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Human Services | 8.00 | 8.00 | 8.25 | 0.25 |
| Housing Services | 5.00 | 5.00 | 4.00 | (1.00) |
| Transit | 5.00 | 5.00 | 6.50 | 1.50 |
| Veteran Services | 11.00 | 10.00 | 11.25 | 1.25 |
| Total Full-Time Equivalentents (FTE) | <u>29.00</u> | <u>28.00</u> | <u>30.00</u> | <u>2.00</u> |

Human Services

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o (0.25 FTE) Sr Staff Assistant reallocated from Housing
- Operating is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel
 - o The communications and utilities accounts commenced a decrease and transferred to Information Technology and Facilities
- Grants & Aids is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel
- Other Uses is changing due to:
 - o Reduction in reserves for fund balance adjustment

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 626,764 | 677,871 | 730,236 | 52,365 |
| Operating | 34,950 | 113,220 | 101,421 | (11,799) |
| Grants & Aids | 670,447 | 399,683 | 328,140 | (71,543) |
| Other Uses | - | 63,366 | 60,141 | (3,225) |
| Total Budgetary Costs | <u>1,332,161</u> | <u>1,254,140</u> | <u>1,219,938</u> | <u>(34,202)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 1,327,760 | 1,158,774 | 1,127,797 | (30,977) |
| Special Revenue | 4,401 | 95,366 | 92,141 | (3,225) |
| Total Revenues | <u>1,332,161</u> | <u>1,254,140</u> | <u>1,219,938</u> | <u>(34,202)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 6.00 | 6.00 | 6.25 | 0.25 |
| Officials/Managers | 2.00 | 2.00 | 2.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>8.00</u> | <u>8.00</u> | <u>8.25</u> | <u>0.25</u> |

Housing Services

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Housing Manager 33% to the general fund
 - o (-1.00 FTE) Sr Staff Assistant reallocated to (.25 FTE) Veterans, (.25 FTE) Human Services; (.50 FTE) Transit
- Operating is changing due to:
 - o State Housing Initiative Partnerships (SHIP) Program
 - o The communications and utilities accounts commenced a decrease and transferred to Information Technology and Facilities
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel
- Grants & Aids is changing due to:
 - o Closure of grant funds

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -109,734 | - | - | 0 |
| Personnel | 223,317 | 393,439 | 269,160 | (124,279) |
| Operating | 525,611 | 634,346 | 457,585 | (176,761) |
| Grants & Aids | 1,198,973 | 2,487,154 | 1,592,010 | (895,144) |
| Other Uses | 109,977 | - | - | 0 |
| Total Budgetary Costs | <u>1,948,144</u> | <u>3,514,939</u> | <u>2,318,755</u> | <u>(1,196,184)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 1,060,763 | 1,348,995 | 857,028 | (491,967) |
| Special Revenue | 887,381 | 2,165,944 | 1,461,727 | (704,217) |
| Total Revenues | <u>1,948,144</u> | <u>3,514,939</u> | <u>2,318,755</u> | <u>(1,196,184)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 4.00 | 4.00 | 3.00 | (1.00) |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>5.00</u> | <u>5.00</u> | <u>4.00</u> | <u>(1.00)</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Transit

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Reduction due to option choice on the insurance plan
 - o (0.50 FTE) Sr Staff Assistant reallocated from Housing
 - o New Position request - Federal Contract Compliance and Reporting Specialist
- Operating is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel
 - o The communications and utilities accounts commenced a decrease and transferred to Information Technology and Facilities
- Capital Outlay is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel
- Grants & Aids is changing due to:
 - o Operational Enhancements

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -539,002 | - | - | 0 |
| Personnel | 303,014 | 634,919 | 628,270 | (6,649) |
| Operating | 2,801,505 | 10,994,393 | 4,004,650 | (6,989,743) |
| Capital Outlay | 253,995 | 906,412 | - | (906,412) |
| Grants & Aids | 4,890,191 | 126,024 | 1,101,494 | 975,470 |
| Other Uses | 539,002 | - | - | 0 |
| Total Budgetary Costs | <u>8,248,705</u> | <u>12,661,748</u> | <u>5,734,414</u> | <u>(6,927,334)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 994,429 | 2,594,972 | 2,114,795 | (480,177) |
| Special Revenue | 7,254,276 | 10,066,776 | 3,619,619 | (6,447,157) |
| Total Revenues | <u>8,248,705</u> | <u>12,661,748</u> | <u>5,734,414</u> | <u>(6,927,334)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 3.00 | 3.00 | 3.50 | 0.50 |
| Officials/Managers | - | - | 1.00 | 1.00 |
| Professionals | 2.00 | 2.00 | 2.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>5.00</u> | <u>5.00</u> | <u>6.50</u> | <u>1.50</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Veteran Services

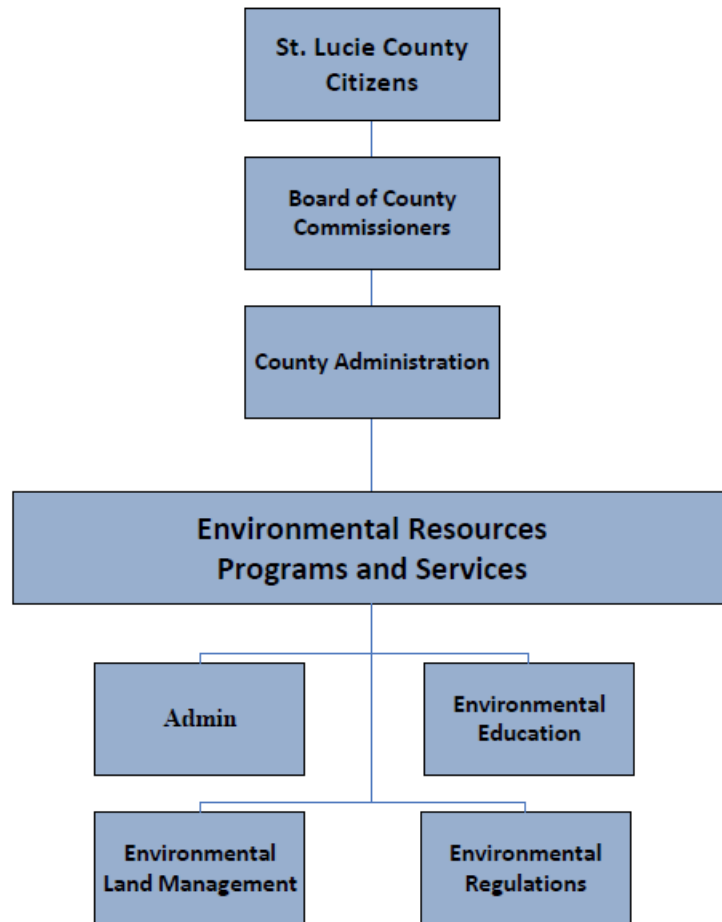
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o (0.25 FTE) Sr Staff Assistant reallocated from Housing
 - o New Position request - 2 year funding for Licensed Mental Health Counselor
- Operating is changing due to:
 - o The communications and utilities accounts commenced a decrease and transferred to Information Technology and Facilities
- Capital Outlay is changing due to:
 - o Veterans Assistance Center
- Other Uses is changing due to:
 - o An increase in reserves for fund balance adjustment

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 548,856 | 614,683 | 749,588 | 134,905 |
| Operating | 38,577 | 46,054 | 42,938 | (3,116) |
| Capital Outlay | 1,200 | 50,000 | 250,000 | 200,000 |
| Grants & Aids | 1,000 | 1,000 | 1,000 | 0 |
| Other Uses | - | 73,343 | 75,328 | 1,985 |
| Total Budgetary Costs | 589,634 | 785,080 | 1,118,854 | 333,774 |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 589,634 | 735,080 | 1,118,854 | 383,774 |
| Special Revenue | - | 50,000 | - | (50,000) |
| Total Revenues | 589,634 | 785,080 | 1,118,854 | 333,774 |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 5.00 | 4.00 | 5.25 | 1.25 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Service Maintenance | 5.00 | 5.00 | 4.00 | (1.00) |
| Technicians | - | - | 1.00 | 1.00 |
| Total Full-Time Equivalents (FTE) | 11.00 | 10.00 | 11.25 | 1.25 |



Mission Statement

ERD preserves and protects St. Lucie County's natural resources to help create a resilient St. Lucie through land acquisition, restoration, sustainable land management, comprehensive planning and regulations, and environmental education and community engagement.

Function

- ERD Administration is responsible for overseeing the Environmental Resources Department and supporting the County's mission.
- Environmental Regulations division reviews proposed developments to ensure compliance with the resource protection elements of the County's Comprehensive Plan and Land Development Code, as well as alignment with the County's long-term vision. Regulations staff is responsible at a local level for identifying the habitats of critical importance, working with landowners and developers to ensure avoidance and minimization of impacts to these areas and encourage preservation and appropriate mitigation to compensate for unavoidable impacts.
- Environmental Education & Community Outreach (EECO) division cultivates knowledge, nurtures a sense of wonder, and inspires stewardship for the natural world through education, artistic expression, collaboration, volunteerism, and celebration; provides educational programs, opportunities for citizen involvement, sustainable ecotourism development, and leadership to engage internal and external partners to conserve natural resources while creating a sustainable community.
- Natural Resources Management/ Environmental Lands Division manages the Environmentally Significant Lands Program, initiated in 1994 with a \$20M voter-approved bond referendum, which through the leveraging of funds and fostering of partnerships has grown to be the \$82M public land conservation system in SLC today, as well as the Greenways and Trails program, by managing and restoring ecosystems and providing public access and passive recreational amenities these systems.

Accomplishments

ERD Administration/ERD-wide Accomplishments

- Created Resilience Navigator position & launched Community Resilience Planning Initiative
- Managed 11 grant funded projects totaling \$4,411,425
- Moved ERD's main office
- Assisted other departments by providing environmental consulting services

Environmental Regulations Division

- Reviewed 233 site plan/land use/zoning submittals (a 30% increase from 2019); reviewed 1059 permit applications (compared to 984 in 2019), and completed 79 pre-application reviews, (a 42% increase from 2019)
- Completed Phase I of Habitat Conservation Plan for the federally protected Florida Scrub Jay

EECO Division

- Welcomed 36,000 visitors to the Oxbow Eco-Center & Preserve, adopted innovative education strategies via media, virtual, and web-based modalities reaching 53,000+, installed new elements: *Ready, Set, Explore!* activity guides, center displays, and the children's nature playscape, 'Gilly's Gully'
- Maintained volunteer engagement, by creating virtual and outdoor opportunities, 156 new volunteers (=3,654 service hours & \$99,389)
- Launched *Between the Pines*, with 7,332 initial e-subscribers, held inaugural Osprey Trail Run, and participated in 18 community events hosted by others, reaching an additional 28,000 people

Natural Resources Management/ Lands Division

- Managed 12,000 acres of preserves and 42+ miles of trails
- Received \$1.8 M in new funding, managed \$4.4 M of grant funded projects
- Trained 420 Fire District personnel in wildland fire operations (=3,400 hours training), held 4 training days for the IRSC Fire Academy, hosted 4th annual Wildland Taskforce workshop, and hosted 2nd annual Wildland Fire Expo with over 6,000
- Design/permitting for 7 miles of East Coast Greenway trail located within the of the Savannas Preserve, completed agreements covering maintenance responsibilities of trails to be constructed

Initiatives

Strategic Objectives 1.2; 1.3; 1.6; 2.4; 3.1; 3.2; 3.3; 3.4; 4.2

ERD Administration/ ERD-wide Initiatives

- Seek partnerships & funding opportunities to leverage budget funds (Strategic Initiative 3.1.2)
- Continue to lead St. Lucie Community Resilience Planning Initiative (Strategic Initiative 3.1.1)
- Establish a "Friends of" not-for-profit group
- Improve Countywide efficiencies by utilizing ERD resources (staff expertise, equipment, etc.) to provide environmental consulting and land management services

Environmental Regulations Division


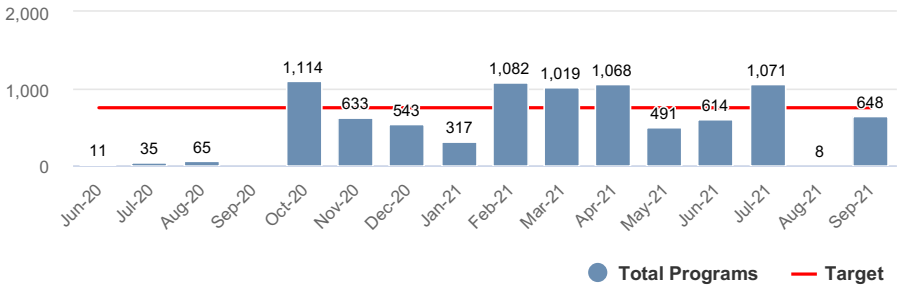
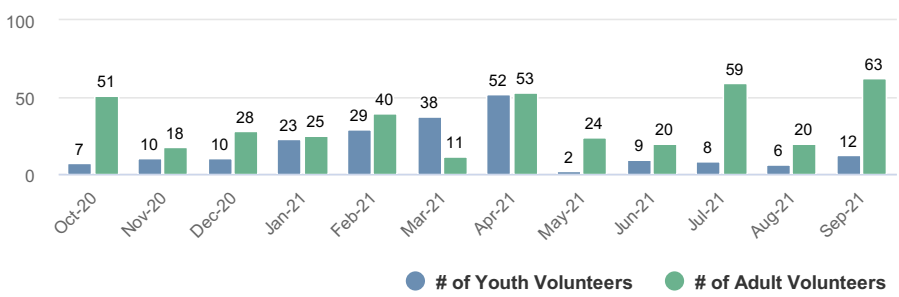
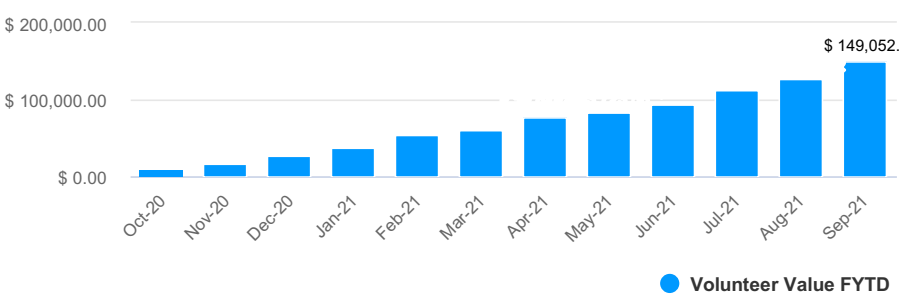

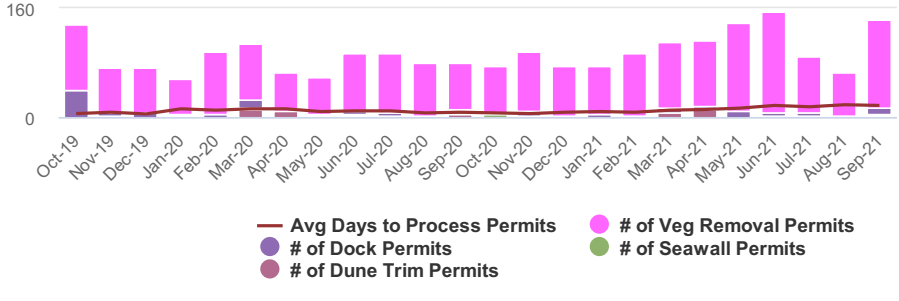
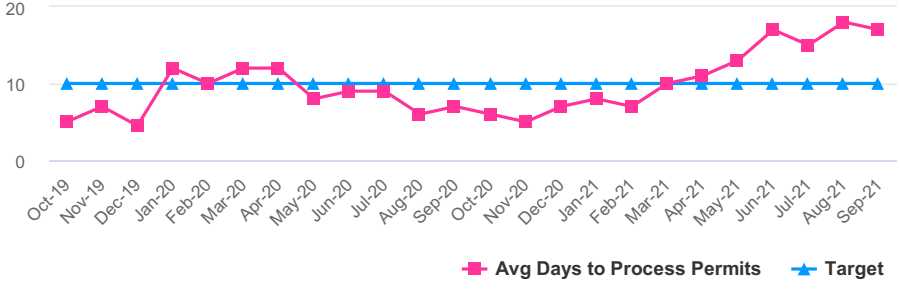
- Continue to provide excellent customer service and timely review timeframes for all development review and permit applications, with implementation of online system
- Phase II of Habitat Conservation Plan (HCP) for the Federally Threatened Scrub-Jay to help promote environmentally sustainable growth at Treasure Coast International Airport (TCIA) and the surrounding area

EECO Division (Strategic Initiative 1.3.1)

- Host SL Water Champions trainings, goal of 60 participants & 80 volunteers working on stewardship & restoration projects
- Increase skills-based volunteer program, with goal of 550 volunteers/10,000 hours of service
- Expand reach of Procession of the Species & Earth Day Festival
- Continue to build on collaborations and partnerships with diverse organizations in support of common goals and objectives

Natural Resources Management/ Lands Division (Strategic Initiatives 3.1.1 and 3.1.2)

- Manage/restore habitat, with a minimum of 1,260 acres prescribed fire, 3,308 acres of invasive species removal, 77.5 acres managed for gopher tortoise habitat, 300 acres of wetland restored, finalization of Ten Mile Creek oxbow at Becker Preserve, finalization of public use amenities at Petravice Family Preserve, and continued improvement to public access infrastructure/passive recreational amenities within preserve system
- Expand Nature Programming
- Expand Greenways & Trails system, including the SUN Trail/East Coast Greenway

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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---|---|----|--------|---|----|--------|---|----|--------|---|----|--------|---|----|--------|---|----|--------|---|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|
| <p>1.3 Engage our diverse community and encourage active involvement St. Lucie County Strategic Plan</p>  | <p>Number of educational program participants Environmental Education</p> <p>Number of Volunteers (adult & youth) Environmental Education</p> |  <table border="1"> <caption>Total Programs vs Target</caption> <thead> <tr> <th>Month</th> <th>Total Programs</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Jun-20</td><td>11</td><td>800</td></tr> <tr><td>Jul-20</td><td>35</td><td>800</td></tr> <tr><td>Aug-20</td><td>65</td><td>800</td></tr> <tr><td>Sep-20</td><td>-</td><td>800</td></tr> <tr><td>Oct-20</td><td>1,114</td><td>800</td></tr> <tr><td>Nov-20</td><td>633</td><td>800</td></tr> <tr><td>Dec-20</td><td>543</td><td>800</td></tr> <tr><td>Jan-21</td><td>317</td><td>800</td></tr> <tr><td>Feb-21</td><td>1,082</td><td>800</td></tr> <tr><td>Mar-21</td><td>1,019</td><td>800</td></tr> <tr><td>Apr-21</td><td>1,068</td><td>800</td></tr> <tr><td>May-21</td><td>491</td><td>800</td></tr> <tr><td>Jun-21</td><td>614</td><td>800</td></tr> <tr><td>Jul-21</td><td>1,071</td><td>800</td></tr> <tr><td>Aug-21</td><td>8</td><td>800</td></tr> <tr><td>Sep-21</td><td>648</td><td>800</td></tr> </tbody> </table>  <table border="1"> <caption># of Youth Volunteers and # of Adult Volunteers</caption> <thead> <tr> <th>Month</th> <th># of Youth Volunteers</th> <th># of Adult Volunteers</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>7</td><td>51</td></tr> <tr><td>Nov-20</td><td>10</td><td>18</td></tr> <tr><td>Dec-20</td><td>10</td><td>28</td></tr> <tr><td>Jan-21</td><td>23</td><td>25</td></tr> <tr><td>Feb-21</td><td>29</td><td>40</td></tr> <tr><td>Mar-21</td><td>38</td><td>11</td></tr> <tr><td>Apr-21</td><td>52</td><td>53</td></tr> <tr><td>May-21</td><td>2</td><td>24</td></tr> <tr><td>Jun-21</td><td>9</td><td>20</td></tr> <tr><td>Jul-21</td><td>8</td><td>59</td></tr> <tr><td>Aug-21</td><td>6</td><td>20</td></tr> <tr><td>Sep-21</td><td>12</td><td>63</td></tr> </tbody> </table>  <table border="1"> <caption>Volunteer Value FYTD</caption> <thead> <tr> <th>Month</th> <th>Volunteer Value FYTD</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>\$0.00</td></tr> <tr><td>Nov-20</td><td>\$0.00</td></tr> <tr><td>Dec-20</td><td>\$0.00</td></tr> <tr><td>Jan-21</td><td>\$0.00</td></tr> <tr><td>Feb-21</td><td>\$0.00</td></tr> <tr><td>Mar-21</td><td>\$0.00</td></tr> <tr><td>Apr-21</td><td>\$0.00</td></tr> <tr><td>May-21</td><td>\$0.00</td></tr> <tr><td>Jun-21</td><td>\$0.00</td></tr> <tr><td>Jul-21</td><td>\$0.00</td></tr> <tr><td>Aug-21</td><td>\$0.00</td></tr> <tr><td>Sep-21</td><td>\$149,052.43</td></tr> </tbody> </table> | Month | Total Programs | Target | Jun-20 | 11 | 800 | Jul-20 | 35 | 800 | Aug-20 | 65 | 800 | Sep-20 | - | 800 | Oct-20 | 1,114 | 800 | Nov-20 | 633 | 800 | Dec-20 | 543 | 800 | Jan-21 | 317 | 800 | Feb-21 | 1,082 | 800 | Mar-21 | 1,019 | 800 | Apr-21 | 1,068 | 800 | May-21 | 491 | 800 | Jun-21 | 614 | 800 | Jul-21 | 1,071 | 800 | Aug-21 | 8 | 800 | Sep-21 | 648 | 800 | Month | # of Youth Volunteers | # of Adult Volunteers | Oct-20 | 7 | 51 | Nov-20 | 10 | 18 | Dec-20 | 10 | 28 | Jan-21 | 23 | 25 | Feb-21 | 29 | 40 | Mar-21 | 38 | 11 | Apr-21 | 52 | 53 | May-21 | 2 | 24 | Jun-21 | 9 | 20 | Jul-21 | 8 | 59 | Aug-21 | 6 | 20 | Sep-21 | 12 | 63 | Month | Volunteer Value FYTD | Oct-20 | \$0.00 | Nov-20 | \$0.00 | Dec-20 | \$0.00 | Jan-21 | \$0.00 | Feb-21 | \$0.00 | Mar-21 | \$0.00 | Apr-21 | \$0.00 | May-21 | \$0.00 | Jun-21 | \$0.00 | Jul-21 | \$0.00 | Aug-21 | \$0.00 | Sep-21 | \$149,052.43 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | Total Programs | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-20 | 11 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-20 | 35 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-20 | 65 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-20 | - | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 1,114 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 633 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 543 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 317 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 1,082 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 1,019 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 1,068 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 491 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 614 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 1,071 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 8 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 648 | 800 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | # of Youth Volunteers | # of Adult Volunteers | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 7 | 51 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 10 | 18 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 10 | 28 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 23 | 25 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 29 | 40 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 38 | 11 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 52 | 53 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 2 | 24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 9 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 8 | 59 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 6 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 12 | 63 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | Volunteer Value FYTD | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Sep-21 | \$149,052.43 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p>  | <p>Percentage of environmental permits issued or comments sent Environmental Regulations</p> |  <table border="1"> <caption>Permit Data</caption> <thead> <tr> <th>Month</th> <th># of Dock Permits</th> <th># of Dune Trim Permits</th> <th># of Veg Removal Permits</th> <th># of Seawall Permits</th> </tr> </thead> <tbody> <tr><td>Oct-19</td><td>10</td><td>5</td><td>100</td><td>0</td></tr> <tr><td>Nov-19</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Dec-19</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Jan-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Feb-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Mar-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Apr-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>May-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Jun-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Jul-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Aug-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Sep-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Oct-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Nov-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Dec-20</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Jan-21</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Feb-21</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Mar-21</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Apr-21</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>May-21</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Jun-21</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Jul-21</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Aug-21</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> <tr><td>Sep-21</td><td>10</td><td>5</td><td>85</td><td>0</td></tr> </tbody> </table>  <table border="1"> <caption>Avg Days to Process Permits vs Target</caption> <thead> <tr> <th>Month</th> <th>Avg Days to Process Permits</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-19</td><td>5</td><td>10</td></tr> <tr><td>Nov-19</td><td>7</td><td>10</td></tr> <tr><td>Dec-19</td><td>5</td><td>10</td></tr> <tr><td>Jan-20</td><td>12</td><td>10</td></tr> <tr><td>Feb-20</td><td>10</td><td>10</td></tr> <tr><td>Mar-20</td><td>12</td><td>10</td></tr> <tr><td>Apr-20</td><td>12</td><td>10</td></tr> <tr><td>May-20</td><td>8</td><td>10</td></tr> <tr><td>Jun-20</td><td>9</td><td>10</td></tr> <tr><td>Jul-20</td><td>9</td><td>10</td></tr> <tr><td>Aug-20</td><td>6</td><td>10</td></tr> <tr><td>Sep-20</td><td>7</td><td>10</td></tr> <tr><td>Oct-20</td><td>6</td><td>10</td></tr> <tr><td>Nov-20</td><td>5</td><td>10</td></tr> <tr><td>Dec-20</td><td>7</td><td>10</td></tr> <tr><td>Jan-21</td><td>8</td><td>10</td></tr> <tr><td>Feb-21</td><td>7</td><td>10</td></tr> <tr><td>Mar-21</td><td>10</td><td>10</td></tr> <tr><td>Apr-21</td><td>11</td><td>10</td></tr> <tr><td>May-21</td><td>13</td><td>10</td></tr> <tr><td>Jun-21</td><td>17</td><td>10</td></tr> <tr><td>Jul-21</td><td>15</td><td>10</td></tr> <tr><td>Aug-21</td><td>18</td><td>10</td></tr> <tr><td>Sep-21</td><td>17</td><td>10</td></tr> </tbody> </table> | Month | # of Dock Permits | # of Dune Trim Permits | # of Veg Removal Permits | # of Seawall Permits | Oct-19 | 10 | 5 | 100 | 0 | Nov-19 | 10 | 5 | 85 | 0 | Dec-19 | 10 | 5 | 85 | 0 | Jan-20 | 10 | 5 | 85 | 0 | Feb-20 | 10 | 5 | 85 | 0 | Mar-20 | 10 | 5 | 85 | 0 | Apr-20 | 10 | 5 | 85 | 0 | May-20 | 10 | 5 | 85 | 0 | Jun-20 | 10 | 5 | 85 | 0 | Jul-20 | 10 | 5 | 85 | 0 | Aug-20 | 10 | 5 | 85 | 0 | Sep-20 | 10 | 5 | 85 | 0 | Oct-20 | 10 | 5 | 85 | 0 | Nov-20 | 10 | 5 | 85 | 0 | Dec-20 | 10 | 5 | 85 | 0 | Jan-21 | 10 | 5 | 85 | 0 | Feb-21 | 10 | 5 | 85 | 0 | Mar-21 | 10 | 5 | 85 | 0 | Apr-21 | 10 | 5 | 85 | 0 | May-21 | 10 | 5 | 85 | 0 | Jun-21 | 10 | 5 | 85 | 0 | Jul-21 | 10 | 5 | 85 | 0 | Aug-21 | 10 | 5 | 85 | 0 | Sep-21 | 10 | 5 | 85 | 0 | Month | Avg Days to Process Permits | Target | Oct-19 | 5 | 10 | Nov-19 | 7 | 10 | Dec-19 | 5 | 10 | Jan-20 | 12 | 10 | Feb-20 | 10 | 10 | Mar-20 | 12 | 10 | Apr-20 | 12 | 10 | May-20 | 8 | 10 | Jun-20 | 9 | 10 | Jul-20 | 9 | 10 | Aug-20 | 6 | 10 | Sep-20 | 7 | 10 | Oct-20 | 6 | 10 | Nov-20 | 5 | 10 | Dec-20 | 7 | 10 | Jan-21 | 8 | 10 | Feb-21 | 7 | 10 | Mar-21 | 10 | 10 | Apr-21 | 11 | 10 | May-21 | 13 | 10 | Jun-21 | 17 | 10 | Jul-21 | 15 | 10 | Aug-21 | 18 | 10 | Sep-21 | 17 | 10 |
| Month | # of Dock Permits | # of Dune Trim Permits | # of Veg Removal Permits | # of Seawall Permits | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Month | Avg Days to Process Permits | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Apr-21 | 11 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 13 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 17 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 15 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 18 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 17 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------------|------------------------------|--------------|--------|------|--------------|--------|-------|--------------|--------|-------|----------|------|-------|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|--------|----|----|
| | <p>↑</p> <p>Number of environmental planning site plan reviews Environmental Regulations</p> | <table border="1"> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>16</td><td>10</td></tr> <tr><td>Nov-20</td><td>18</td><td>10</td></tr> <tr><td>Dec-20</td><td>18</td><td>10</td></tr> <tr><td>Jan-21</td><td>18</td><td>10</td></tr> <tr><td>Feb-21</td><td>20</td><td>10</td></tr> <tr><td>Mar-21</td><td>24</td><td>10</td></tr> <tr><td>Apr-21</td><td>21</td><td>10</td></tr> <tr><td>May-21</td><td>29</td><td>10</td></tr> <tr><td>Jun-21</td><td>32</td><td>10</td></tr> <tr><td>Jul-21</td><td>13</td><td>10</td></tr> <tr><td>Aug-21</td><td>25</td><td>10</td></tr> <tr><td>Sep-21</td><td>38</td><td>10</td></tr> </tbody> </table> | Month | Actual | Target | Oct-20 | 16 | 10 | Nov-20 | 18 | 10 | Dec-20 | 18 | 10 | Jan-21 | 18 | 10 | Feb-21 | 20 | 10 | Mar-21 | 24 | 10 | Apr-21 | 21 | 10 | May-21 | 29 | 10 | Jun-21 | 32 | 10 | Jul-21 | 13 | 10 | Aug-21 | 25 | 10 | Sep-21 | 38 | 10 |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 16 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 18 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 18 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 18 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 20 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 24 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 21 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 29 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 32 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 13 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 25 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 38 | 10 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>↑</p> <p>% of Operating Budget vs. Actual - Env. Lands Div. Environmental Lands</p> | <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>57.89%</td><td>90%</td></tr> <tr><td>FY 2019-2020</td><td>55.47%</td><td>90%</td></tr> <tr><td>FY 2020-2021</td><td>89.24%</td><td>90%</td></tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 57.89% | 90% | FY 2019-2020 | 55.47% | 90% | FY 2020-2021 | 89.24% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 57.89% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 55.47% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 89.24% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>↑</p> <p>% of Operating Budget vs. Actual - Env. Education Div. Environmental Education</p> | <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>83.17%</td><td>90%</td></tr> <tr><td>FY 2019-2020</td><td>63.41%</td><td>90%</td></tr> <tr><td>FY 2020-2021</td><td>83.18%</td><td>90%</td></tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 83.17% | 90% | FY 2019-2020 | 63.41% | 90% | FY 2020-2021 | 83.18% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 83.17% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 63.41% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 83.18% | 90% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>3.4 Protect, conserve and manage the county's natural resources including land, air, water and wildlife St. Lucie County Strategic Plan</p> | <p>▬</p> <p>Prescribed Fire Management (Preserves) Environmental Lands</p> | <table border="1"> <thead> <tr> <th>Quarter</th> <th>Prescribed Fire</th> <th>Wildland Mitigation Activity</th> </tr> </thead> <tbody> <tr><td>Q1-20-21</td><td>0.00</td><td>0.00</td></tr> <tr><td>Q2-20-21</td><td>59.00</td><td>19.00</td></tr> <tr><td>Q3-20-21</td><td>221.00</td><td>30.00</td></tr> <tr><td>Q4-20-21</td><td>0.00</td><td>12.18</td></tr> </tbody> </table> | Quarter | Prescribed Fire | Wildland Mitigation Activity | Q1-20-21 | 0.00 | 0.00 | Q2-20-21 | 59.00 | 19.00 | Q3-20-21 | 221.00 | 30.00 | Q4-20-21 | 0.00 | 12.18 | | | | | | | | | | | | | | | | | | | | | | | | |
| Quarter | Prescribed Fire | Wildland Mitigation Activity | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-20-21 | 0.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-20-21 | 59.00 | 19.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-20-21 | 221.00 | 30.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-20-21 | 0.00 | 12.18 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Environmental Resources

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -82,139 | - | - | 0 |
| Personnel | 1,662,154 | 1,756,368 | 2,091,995 | 335,627 |
| Operating | 1,191,340 | 2,012,031 | 1,044,343 | (967,688) |
| Capital Outlay | 1,733,323 | 1,050,858 | - | (1,050,858) |
| Grants & Aids | - | 5,000 | 5,000 | 0 |
| Other Uses | 82,139 | 3,775,413 | 3,858,658 | 83,245 |
| Total Budgetary Costs | <u>4,586,818</u> | <u>8,599,670</u> | <u>6,999,996</u> | <u>(1,599,674)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 2,252,921 | 3,558,899 | 2,603,967 | (954,932) |
| Special Revenue | 531,151 | 775,956 | 870,091 | 94,135 |
| Capital | 1,802,746 | 4,264,815 | 3,525,938 | (738,877) |
| Total Revenues | <u>4,586,818</u> | <u>8,599,670</u> | <u>6,999,996</u> | <u>(1,599,674)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Land Management | 13.00 | 8.00 | 7.00 | (1.00) |
| Admin - Environmental Resources | 2.00 | 3.00 | 5.00 | 2.00 |
| Environmental Education | 4.47 | 4.47 | 5.00 | 0.53 |
| Environmental Regulations | - | 4.00 | 5.00 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>19.47</u> | <u>19.47</u> | <u>22.00</u> | <u>2.53</u> |

Land Management

Highlights

- Personnel is changing due to:
 - o 1 FTE request Natural Resources Management Specialist
 - o Moved 1 FTE to ERD Administration and moved 1 FTE to Environmental Education
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel
- Capital outlay is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel
- Other uses is changing due to:
 - o Increase in reserves for adjustment of fund balance

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -67,303 | - | - | 0 |
| Personnel | 1,059,035 | 579,238 | 554,408 | (24,830) |
| Operating | 938,125 | 1,457,214 | 591,896 | (865,318) |
| Capital Outlay | 1,713,043 | 1,050,858 | - | (1,050,858) |
| Other Uses | 67,303 | 3,647,444 | 3,741,189 | 93,745 |
| Total Budgetary Costs | <u>3,710,204</u> | <u>6,734,754</u> | <u>4,887,493</u> | <u>(1,847,261)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 1,411,926 | 2,454,831 | 1,346,447 | (1,108,384) |
| Special Revenue | 495,532 | 15,108 | 15,108 | 0 |
| Capital | 1,802,746 | 4,264,815 | 3,525,938 | (738,877) |
| Total Revenues | <u>3,710,204</u> | <u>6,734,754</u> | <u>4,887,493</u> | <u>(1,847,261)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | - | - | 0.00 |
| Officials/Managers | 5.00 | 3.00 | 1.00 | (2.00) |
| Professionals | 1.00 | - | - | 0.00 |
| Technicians | 6.00 | 5.00 | 6.00 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>13.00</u> | <u>8.00</u> | <u>7.00</u> | <u>(1.00)</u> |

Admin - Environmental Resources

Highlights

- Personnel is changing due to:
 - o Moved 1 FTE from Environmental Education to ERD Administration
 - o Moved 1 FTE from Lands to ERD Administration
 - o COLA increase
 - o Health Insurance increase

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 219,685 | 421,063 | 579,793 | 158,730 |
| Operating | 98,122 | 113,039 | 113,039 | 0 |
| Capital Outlay | 11,330 | - | - | 0 |
| Total Budgetary Costs | <u>329,138</u> | <u>534,102</u> | <u>692,832</u> | <u>158,730</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 329,138 | 534,102 | 692,832 | 158,730 |
| Total Revenues | <u>329,138</u> | <u>534,102</u> | <u>692,832</u> | <u>158,730</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 2.00 | 2.00 | 0.00 |
| Officials/Managers | - | - | 1.00 | 1.00 |
| Professionals | 1.00 | 1.00 | 2.00 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>2.00</u> | <u>3.00</u> | <u>5.00</u> | <u>2.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Environmental Education

Highlights

- Personnel is changing due to:
 - o 1 FTE moved from Land Management to Environmental Education
 - o 1 FTE moved from Environmental Education to ERD Administration
 - o .53 FTE Reclassification of Sr. Env. Education Coordinator to a Env. Education and Community Outreach Manager
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o Moved Communications and Utilities to other departments
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Intrafund Transfers | -14,835 | - | - | 0 |
| Personnel | 383,434 | 368,234 | 466,728 | 98,494 |
| Operating | 155,093 | 233,619 | 131,249 | (102,370) |
| Capital Outlay | 8,950 | - | - | 0 |
| Grants & Aids | - | 5,000 | 5,000 | 0 |
| Other Uses | 14,835 | - | - | 0 |
| Total Budgetary Costs | <u>547,477</u> | <u>606,853</u> | <u>602,977</u> | <u>(3,876)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 511,858 | 569,966 | 564,688 | (5,278) |
| Special Revenue | 35,619 | 36,887 | 38,289 | 1,402 |
| Total Revenues | <u>547,477</u> | <u>606,853</u> | <u>602,977</u> | <u>(3,876)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | - | - | 2.00 | 2.00 |
| Professionals | 2.47 | 2.47 | 1.00 | (1.47) |
| Technicians | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>4.47</u> | <u>4.47</u> | <u>5.00</u> | <u>0.53</u> |

Environmental Regulations

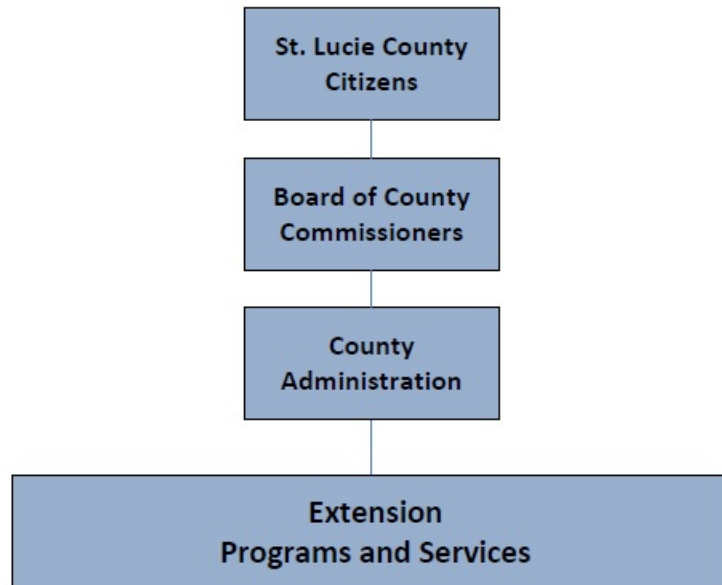
Highlights

- Personnel is changing due to:
 - o 1 FTE request EM Permitting and Zoning Coordinator
 - o COLA increase
 - o Health Insurance increase
- Other Uses is changing due to:
 - o Decrease in reserves for adjustment of fund balance

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | - | 387,833 | 491,066 | 103,233 |
| Operating | - | 208,159 | 208,159 | 0 |
| Other Uses | - | 127,969 | 117,469 | (10,500) |
| Total Budgetary Costs | <u>-</u> | <u>723,961</u> | <u>816,694</u> | <u>92,733</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | - | 723,961 | 816,694 | 92,733 |
| Total Revenues | <u>-</u> | <u>723,961</u> | <u>816,694</u> | <u>92,733</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Officials/Managers | - | 2.00 | 3.00 | 1.00 |
| Professionals | - | 1.00 | 1.00 | 0.00 |
| Technicians | - | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>-</u> | <u>4.00</u> | <u>5.00</u> | <u>1.00</u> |



Mission Statement

The St. Lucie County IFAS Extension fosters partnerships to provide research-based information that leads to solutions for businesses, families, and community members.

Function

- Main Function is to provide Outreach and Education in the following areas:
- 4-H youth development and adult leader volunteer training and management
- Agribusiness and entrepreneurship
- Commercial fruit and crops production including worker protection, farm safety, and food handling safety
- Commercial horticulture, landscape, and nursery management, including pesticide applicator certification and training and green industries best management practices
- Consumer education including food, nutrition, health, and money management
- Natural resource management, including energy and water conservation, and wildlife and invasive species management
- Urban horticulture and Master Gardener volunteer training and management

Accomplishments


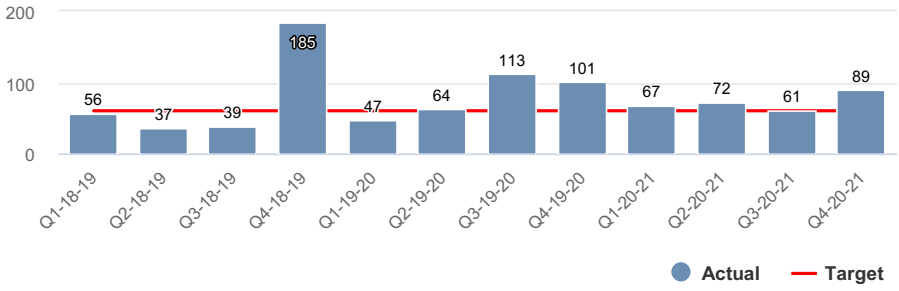
- The UF/IFAS Extension office had volunteers offer over 13,718 hours in the community. The total value of donated volunteer hours was over \$371,346.26. This included all volunteers in the Master Gardeners Program, the Florida Master Naturalist Program and the 4-H Program.

Initiatives

Strategic Objectives 1.2; 1.3; 2.2; 4.2

- Provide research based education for citizens of St. Lucie County including the cities of Port St. Lucie and Ft. Pierce.
- Provide research based education for existing and alternative crops to the local agricultural growers.

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------|--------|--------------|----------|----------|--------------|----------|----------|--------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--------|--------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| <p>1.3 Engage our diverse community and encourage active involvement St. Lucie County Strategic Plan</p> | <p>Number of Group Learning Participants</p> | <table border="1"> <thead> <tr> <th>Quarter</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Q1-18-19</td><td>4,663</td><td>4,663</td></tr> <tr><td>Q2-18-19</td><td>4,642</td><td>4,642</td></tr> <tr><td>Q3-18-19</td><td>5,688</td><td>5,688</td></tr> <tr><td>Q4-18-19</td><td>4,108</td><td>4,108</td></tr> <tr><td>Q1-19-20</td><td>22,428</td><td>4,108</td></tr> <tr><td>Q2-19-20</td><td>3,764</td><td>3,764</td></tr> <tr><td>Q3-19-20</td><td>3,422</td><td>3,422</td></tr> <tr><td>Q4-19-20</td><td>2,036</td><td>2,036</td></tr> <tr><td>Q1-20-21</td><td>3,024</td><td>3,024</td></tr> <tr><td>Q2-20-21</td><td>3,136</td><td>3,136</td></tr> <tr><td>Q3-20-21</td><td>2,906</td><td>2,906</td></tr> <tr><td>Q4-20-21</td><td>1,858</td><td>1,858</td></tr> </tbody> </table> | Quarter | Actual | Target | Q1-18-19 | 4,663 | 4,663 | Q2-18-19 | 4,642 | 4,642 | Q3-18-19 | 5,688 | 5,688 | Q4-18-19 | 4,108 | 4,108 | Q1-19-20 | 22,428 | 4,108 | Q2-19-20 | 3,764 | 3,764 | Q3-19-20 | 3,422 | 3,422 | Q4-19-20 | 2,036 | 2,036 | Q1-20-21 | 3,024 | 3,024 | Q2-20-21 | 3,136 | 3,136 | Q3-20-21 | 2,906 | 2,906 | Q4-20-21 | 1,858 | 1,858 |
| Quarter | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-18-19 | 4,663 | 4,663 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-18-19 | 4,642 | 4,642 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-18-19 | 5,688 | 5,688 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-18-19 | 4,108 | 4,108 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-19-20 | 22,428 | 4,108 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-19-20 | 3,764 | 3,764 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-19-20 | 3,422 | 3,422 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-19-20 | 2,036 | 2,036 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-20-21 | 3,024 | 3,024 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-20-21 | 3,136 | 3,136 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-20-21 | 2,906 | 2,906 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-20-21 | 1,858 | 1,858 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p> | <p>Number of Volunteer Hours</p> | <table border="1"> <thead> <tr> <th>Quarter</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Q1-18-19</td><td>4,689.00</td><td>4,689.00</td></tr> <tr><td>Q2-18-19</td><td>4,491.00</td><td>4,491.00</td></tr> <tr><td>Q3-18-19</td><td>3,219.00</td><td>3,219.00</td></tr> <tr><td>Q4-18-19</td><td>4,432.00</td><td>4,432.00</td></tr> <tr><td>Q1-19-20</td><td>4,973.00</td><td>4,973.00</td></tr> <tr><td>Q2-19-20</td><td>6,573.00</td><td>6,573.00</td></tr> <tr><td>Q3-19-20</td><td>506.00</td><td>506.00</td></tr> <tr><td>Q4-19-20</td><td>1,666.00</td><td>1,666.00</td></tr> <tr><td>Q1-20-21</td><td>3,327.00</td><td>3,327.00</td></tr> <tr><td>Q2-20-21</td><td>3,015.00</td><td>3,015.00</td></tr> <tr><td>Q3-20-21</td><td>2,255.00</td><td>2,255.00</td></tr> <tr><td>Q4-20-21</td><td>2,552.00</td><td>2,552.00</td></tr> </tbody> </table> | Quarter | Actual | Target | Q1-18-19 | 4,689.00 | 4,689.00 | Q2-18-19 | 4,491.00 | 4,491.00 | Q3-18-19 | 3,219.00 | 3,219.00 | Q4-18-19 | 4,432.00 | 4,432.00 | Q1-19-20 | 4,973.00 | 4,973.00 | Q2-19-20 | 6,573.00 | 6,573.00 | Q3-19-20 | 506.00 | 506.00 | Q4-19-20 | 1,666.00 | 1,666.00 | Q1-20-21 | 3,327.00 | 3,327.00 | Q2-20-21 | 3,015.00 | 3,015.00 | Q3-20-21 | 2,255.00 | 2,255.00 | Q4-20-21 | 2,552.00 | 2,552.00 |
| Quarter | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-18-19 | 4,689.00 | 4,689.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-18-19 | 4,491.00 | 4,491.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-18-19 | 3,219.00 | 3,219.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-18-19 | 4,432.00 | 4,432.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-19-20 | 4,973.00 | 4,973.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-19-20 | 6,573.00 | 6,573.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-19-20 | 506.00 | 506.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-19-20 | 1,666.00 | 1,666.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-20-21 | 3,327.00 | 3,327.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-20-21 | 3,015.00 | 3,015.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-20-21 | 2,255.00 | 2,255.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-20-21 | 2,552.00 | 2,552.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>% of Operating Budget vs. Actual - IFAS Dept.</p> | <p>Percent of operating budget vs actual</p> <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>90.40%</td><td>90.40%</td></tr> <tr><td>FY 2019-2020</td><td>72.49%</td><td>90.40%</td></tr> <tr><td>FY 2020-2021</td><td>76.04%</td><td>90.40%</td></tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 90.40% | 90.40% | FY 2019-2020 | 72.49% | 90.40% | FY 2020-2021 | 76.04% | 90.40% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 90.40% | 90.40% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 72.49% | 90.40% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 76.04% | 90.40% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|--------|--------|----------|----|----|----------|----|----|----------|----|----|----------|-----|----|----------|----|----|----------|----|----|----------|-----|----|----------|-----|----|----------|----|----|----------|----|----|----------|----|----|----------|----|----|
| <p>4.2 Increase awareness of activities and opportunities for community engagement</p> <p>St. Lucie County Strategic Plan</p>  | <p>↑ Number of Educational Materials Developed</p> |  <table border="1"> <thead> <tr> <th>Quarter</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Q1-18-19</td><td>56</td><td>60</td></tr> <tr><td>Q2-18-19</td><td>37</td><td>60</td></tr> <tr><td>Q3-18-19</td><td>39</td><td>60</td></tr> <tr><td>Q4-18-19</td><td>185</td><td>60</td></tr> <tr><td>Q1-19-20</td><td>47</td><td>60</td></tr> <tr><td>Q2-19-20</td><td>64</td><td>60</td></tr> <tr><td>Q3-19-20</td><td>113</td><td>60</td></tr> <tr><td>Q4-19-20</td><td>101</td><td>60</td></tr> <tr><td>Q1-20-21</td><td>67</td><td>60</td></tr> <tr><td>Q2-20-21</td><td>72</td><td>60</td></tr> <tr><td>Q3-20-21</td><td>61</td><td>60</td></tr> <tr><td>Q4-20-21</td><td>89</td><td>60</td></tr> </tbody> </table> | Quarter | Actual | Target | Q1-18-19 | 56 | 60 | Q2-18-19 | 37 | 60 | Q3-18-19 | 39 | 60 | Q4-18-19 | 185 | 60 | Q1-19-20 | 47 | 60 | Q2-19-20 | 64 | 60 | Q3-19-20 | 113 | 60 | Q4-19-20 | 101 | 60 | Q1-20-21 | 67 | 60 | Q2-20-21 | 72 | 60 | Q3-20-21 | 61 | 60 | Q4-20-21 | 89 | 60 |
| Quarter | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-18-19 | 56 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-18-19 | 37 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-18-19 | 39 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-18-19 | 185 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-19-20 | 47 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-19-20 | 64 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-19-20 | 113 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-19-20 | 101 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-20-21 | 67 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-20-21 | 72 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-20-21 | 61 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-20-21 | 89 | 60 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Extension

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 734,950 | 774,782 | 770,096 | (4,686) |
| Operating | 66,829 | 95,759 | 65,824 | (29,935) |
| Capital Outlay | 3,302 | - | - | 0 |
| Total Budgetary Costs | <u>805,081</u> | <u>870,541</u> | <u>835,920</u> | <u>(34,621)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 741,112 | 804,814 | 765,487 | (39,327) |
| Special Revenue | 63,969 | 65,727 | 70,433 | 4,706 |
| Total Revenues | <u>805,081</u> | <u>870,541</u> | <u>835,920</u> | <u>(34,621)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Extension | 11.50 | 11.50 | 11.50 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>11.50</u> | <u>11.50</u> | <u>11.50</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Extension

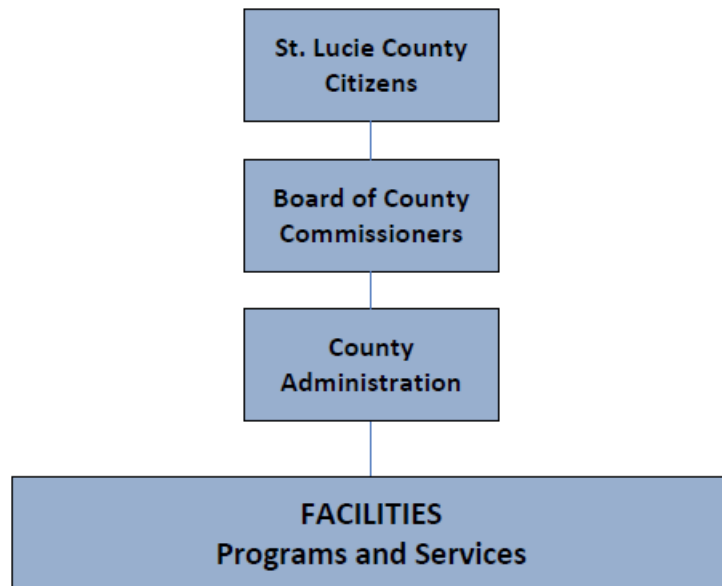
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase; however
 - o Employee selection creates decrease
- Operating is changing due to:
 - o Budget proposal increasing equipment < \$1,000
 - o Budget proposal decreasing communication & utilities

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 734,950 | 774,782 | 770,096 | (4,686) |
| Operating | 66,829 | 95,759 | 65,824 | (29,935) |
| Capital Outlay | 3,302 | - | - | 0 |
| Total Budgetary Costs | <u>805,081</u> | <u>870,541</u> | <u>835,920</u> | <u>(34,621)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
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| General | 741,112 | 804,814 | 765,487 | (39,327) |
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| Total Revenues | <u>805,081</u> | <u>870,541</u> | <u>835,920</u> | <u>(34,621)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 4.50 | 4.50 | 4.50 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Professionals | 5.00 | 5.00 | 5.00 | 0.00 |
| Service Maintenance | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>11.50</u> | <u>11.50</u> | <u>11.50</u> | <u>0.00</u> |



Mission Statement

To enhance the quality of life in St. Lucie County by providing excellent customer service, while building a strong community with memorable, positive and professional experiences for our employees, citizens and visitors to our facilities and public buildings.

Function

The Facilities Department takes great pride in the delivery of excellent project management support for all capital improvements to County Departments and Constitutional Offices. The Department maintains the interior, exterior and ancillary structures of all 164 County buildings, with additional facilities increasing within the next fiscal year. Priorities include: promoting a level of environmental stewardship that focuses on health and safety; promoting sustainability and energy efficiency; preserving the integrity of the buildings' infrastructure; and ensuring a safe community.

The Department also, renovates and/or constructs new building infrastructure to support efficiency enhancements and effectiveness improvements for the benefit of the community, provides state regulated document storage and maintenance of its storage facility, and delivers excellent customer service through a professional facilities maintenance software system.

Accomplishments

- Completed construction of the MRO Hanger at the TCIA
- 80% of aging Fleet has been replaced to promote vehicle safety through the Light Fleet Replacement Program, transitioning from 7 year to 5 year
- Analyze, report, consolidate and reorganize underutilized space throughout county:
 - Consolidated Tax Collector top floor Walton Road
 - Relocated contact tracers to Administration
 - Relocated DOH from Ave. C to 23rd Street
 - Facilitated front facing service for Property Appraiser in Roger Poitras
- Completed Guardian Ad Litem Construction & Relocation
- Successfully completed pilot program for remote work, which consisted of completing two (2) telework centers
- Competed county wide installation of touchless fixtures in county buildings
- Administration breakroom renovation
- Morningside Library studio unit replacement
- Successfully implemented and are now able to have all our crew to clock in remotely

Initiatives

Strategic Objectives 1.4; 1.6; 3.1; 3.2; 5.2

- Consolidate and reorganize underutilized space throughout county buildings.
- Complete construction of the MRO Hanger at the TCIA.
- Evaluate lease opportunities of underutilized properties to other governmental agencies and local partners (Strategic Initiative 3.1.2).
- Continue to improve service and maintenance activities by establishing standards through all national standard recommendations.
- Increase safety protocols and threat protection parameters (Strategic Initiative 5.2.1).
- Increase work order analytics and establish performance and maintenance trends for capital budget forecasting.
- Establish new Energy Performance evaluations to maximize energy efficiencies.

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------------------------------------------|--------|--------------|--------|---------|--------------|--------|---------|--------------|--------|---------|----------|--------|---------|----------|--------|---------|----------|--------|---------|----------|--------|---------|----------|--------|---------|
|  <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>Percentage operating budget vs actual</p>  |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>88.90%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>79.16%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>65.95%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 88.90% | 100.00% | FY 2019-2020 | 79.16% | 100.00% | FY 2020-2021 | 65.95% | 100.00% | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 88.90% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 79.16% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 65.95% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|  <p>3.1 Align resources with infrastructure needs to ensure preventative maintenance and future resilience St. Lucie County Strategic Plan</p> | <p>Percentage of Fleet at or below 70k miles and less than 5 years old</p>  |  <table border="1"> <thead> <tr> <th>Quarter</th> <th>% of fleet less than 70k miles or 5 years old</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>Q1-20-21</td> <td>81.00%</td> <td>100.00%</td> </tr> <tr> <td>Q2-20-21</td> <td>79.00%</td> <td>100.00%</td> </tr> <tr> <td>Q3-20-21</td> <td>79.00%</td> <td>100.00%</td> </tr> <tr> <td>Q4-20-21</td> <td>80.00%</td> <td>100.00%</td> </tr> </tbody> </table> | Quarter | % of fleet less than 70k miles or 5 years old | Target | Q1-20-21 | 81.00% | 100.00% | Q2-20-21 | 79.00% | 100.00% | Q3-20-21 | 79.00% | 100.00% | Q4-20-21 | 80.00% | 100.00% | | | | | | | | | | | | |
| Quarter | % of fleet less than 70k miles or 5 years old | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-20-21 | 81.00% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-20-21 | 79.00% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-20-21 | 79.00% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-20-21 | 80.00% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Percentage of Emergency and High Priority work orders completed in accordance with time standards</p>  |  <table border="1"> <thead> <tr> <th>Quarter</th> <th>% of Emergency/High WO Completed w/in Standard</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>Q1-19-20</td> <td>33.33%</td> <td>100.00%</td> </tr> <tr> <td>Q2-19-20</td> <td>35.00%</td> <td>100.00%</td> </tr> <tr> <td>Q3-19-20</td> <td>46.82%</td> <td>100.00%</td> </tr> <tr> <td>Q4-19-20</td> <td>34.47%</td> <td>100.00%</td> </tr> <tr> <td>Q1-20-21</td> <td>33.59%</td> <td>100.00%</td> </tr> <tr> <td>Q2-20-21</td> <td>42.30%</td> <td>100.00%</td> </tr> <tr> <td>Q3-20-21</td> <td>72.70%</td> <td>100.00%</td> </tr> <tr> <td>Q4-20-21</td> <td>75.40%</td> <td>100.00%</td> </tr> </tbody> </table> | Quarter | % of Emergency/High WO Completed w/in Standard | Target | Q1-19-20 | 33.33% | 100.00% | Q2-19-20 | 35.00% | 100.00% | Q3-19-20 | 46.82% | 100.00% | Q4-19-20 | 34.47% | 100.00% | Q1-20-21 | 33.59% | 100.00% | Q2-20-21 | 42.30% | 100.00% | Q3-20-21 | 72.70% | 100.00% | Q4-20-21 | 75.40% | 100.00% |
| Quarter | % of Emergency/High WO Completed w/in Standard | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-19-20 | 33.33% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-19-20 | 35.00% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-19-20 | 46.82% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-19-20 | 34.47% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-20-21 | 33.59% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-20-21 | 42.30% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-20-21 | 72.70% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-20-21 | 75.40% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Facilities

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 4,455,656 | 4,980,952 | 5,471,792 | 490,840 |
| Operating | 5,131,288 | 7,233,071 | 10,047,145 | 2,814,074 |
| Capital Outlay | 1,172,773 | 600,000 | 3,515,600 | 2,915,600 |
| Other Uses | - | 250,000 | 250,000 | 0 |
| Total Budgetary Costs | <u>10,759,716</u> | <u>13,064,023</u> | <u>19,284,537</u> | <u>6,220,514</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 5,822,191 | 5,913,838 | 11,065,697 | 5,151,859 |
| Special Revenue | 4,436,854 | 6,299,309 | 6,970,840 | 671,531 |
| Capital | 500,672 | 850,876 | 1,248,000 | 397,124 |
| Total Revenues | <u>10,759,716</u> | <u>13,064,023</u> | <u>19,284,537</u> | <u>6,220,514</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Facilities Administration | 5.00 | 5.00 | 7.00 | 2.00 |
| Capital Projects & Construction Management | 13.00 | 13.00 | 13.00 | 0.00 |
| Building Maintenance Operations | 28.00 | 25.00 | 27.00 | 2.00 |
| Records Management & Facility Logistics | 28.77 | 31.77 | 28.77 | (3.00) |
| Total Full-Time Equivalents (FTE) | <u>74.77</u> | <u>74.77</u> | <u>75.77</u> | <u>1.00</u> |

Facilities Administration

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o FY21 transfer of 2.0 FTE from Records Management & Facility Logistics to Facilities Administration
- Operating is changing due to:
 - o Moving of communications and utilities budgets
- Capital Outlay is changing due to:
 - o Fleet vehicle replacements

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 499,684 | 532,014 | 765,897 | 233,883 |
| Operating | 395,249 | 564,833 | 544,775 | (20,058) |
| Capital Outlay | 511,714 | 600,000 | 600,000 | 0 |
| Total Budgetary Costs | <u>1,406,647</u> | <u>1,696,847</u> | <u>1,910,672</u> | <u>213,825</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 905,975 | 1,096,847 | 1,310,672 | 213,825 |
| Capital | 500,672 | 600,000 | 600,000 | 0 |
| Total Revenues | <u>1,406,647</u> | <u>1,696,847</u> | <u>1,910,672</u> | <u>213,825</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.00 | 2.00 | 3.00 | 1.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Professionals | 1.00 | 1.00 | 2.00 | 1.00 |
| Service Maintenance | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>5.00</u> | <u>5.00</u> | <u>7.00</u> | <u>2.00</u> |

Capital Projects & Construction Management

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
- Operating is changing due to:
 - o Facilities Maintenance Improvement Program
 - o Moving of communications and utilities budgets
 - o Supervisor of Elections Office Site Improvements
 - o Courthouse Security Improvements
 - o Rock Road Jail Chiller Replacement
- Capital Outlay is changing due to:
 - o Admin 2 Parking Lot & Electrical Improvements
 - o Traffic Operations & Sign Shop Build-out
 - o Fuel Storage Tank Upgrades
 - o Admin 23rd Street Sidewalk
 - o Admin Data Center Renovations
 - o Melody Lane Library Roof Replacement

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 942,579 | 1,041,933 | 1,085,213 | 43,280 |
| Operating | 1,453,684 | 2,777,143 | 4,471,348 | 1,694,205 |
| Capital Outlay | 621,964 | - | 2,830,500 | 2,830,500 |
| Other Uses | - | 250,000 | 250,000 | 0 |
| Total Budgetary Costs | <u>3,018,227</u> | <u>4,069,076</u> | <u>8,637,061</u> | <u>4,567,985</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 2,254,331 | 1,887,781 | 5,429,930 | 3,542,149 |
| Special Revenue | 763,896 | 1,930,419 | 2,559,131 | 628,712 |
| Capital | - | 250,876 | 648,000 | 397,124 |
| Total Revenues | <u>3,018,227</u> | <u>4,069,076</u> | <u>8,637,061</u> | <u>4,567,985</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | - | - | 1.00 | 1.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Professionals | 2.00 | 2.00 | 1.00 | (1.00) |
| Service Maintenance | 2.00 | 2.00 | 2.00 | 0.00 |
| Skilled Craft | 8.00 | 8.00 | 8.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>13.00</u> | <u>13.00</u> | <u>13.00</u> | <u>0.00</u> |

Building Maintenance Operations

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o Request for 1.0 FTE: Maintenance Technician III
 - o FY21 transfer of 1.0 FTE from Records Management & Facility Logistics to Building Maintenance Operations
- Operating is changing due:
 - o Assumption of County-wide General Fund Utilities budgets and expenditures

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 1,665,363 | 1,818,940 | 2,125,717 | 306,777 |
| Operating | 3,099,520 | 3,723,123 | 4,878,050 | 1,154,927 |
| Capital Outlay | 23,029 | - | - | 0 |
| Total Budgetary Costs | <u>4,787,912</u> | <u>5,542,063</u> | <u>7,003,767</u> | <u>1,461,704</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 1,686,514 | 1,830,370 | 3,258,794 | 1,428,424 |
| Special Revenue | 3,101,398 | 3,711,693 | 3,744,973 | 33,280 |
| Total Revenues | <u>4,787,912</u> | <u>5,542,063</u> | <u>7,003,767</u> | <u>1,461,704</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | - | - | 1.00 | 1.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Service Maintenance | 6.00 | 3.00 | 4.00 | 1.00 |
| Skilled Craft | 19.00 | 19.00 | 19.00 | 0.00 |
| Technicians | 2.00 | 2.00 | 2.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>28.00</u> | <u>25.00</u> | <u>27.00</u> | <u>2.00</u> |

Records Management & Facility Logistics

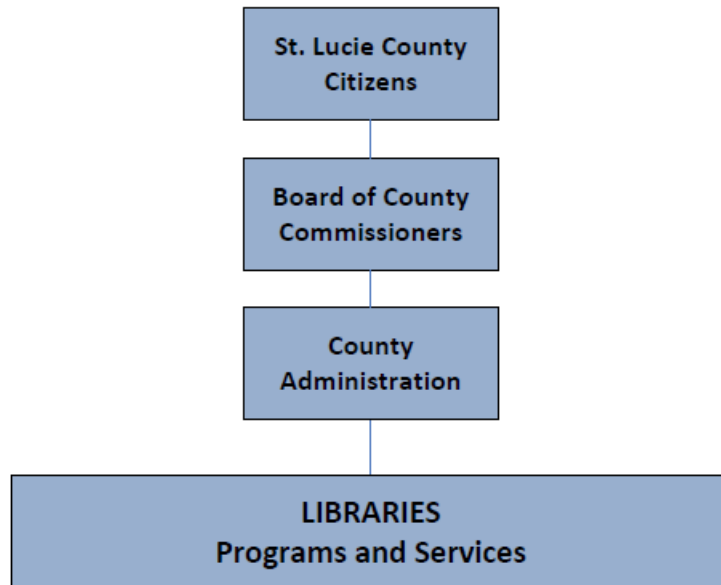
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o FY21 transfer of 3.0 FTE from Records Management & Facility Logistics to Facilities Administration and Building Maintenance Operations
- Operating is changing due to:
 - o Moving of communications and utilities budgets
- Capital Outlay is changing due to:
 - o Box Truck
 - o Walk-Behind Scrubber

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 1,348,030 | 1,588,065 | 1,494,965 | (93,100) |
| Operating | 182,834 | 167,972 | 152,972 | (15,000) |
| Capital Outlay | 16,066 | - | 85,100 | 85,100 |
| Total Budgetary Costs | <u>1,546,930</u> | <u>1,756,037</u> | <u>1,733,037</u> | <u>(23,000)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 975,370 | 1,098,840 | 1,066,301 | (32,539) |
| Special Revenue | 571,560 | 657,197 | 666,736 | 9,539 |
| Total Revenues | <u>1,546,930</u> | <u>1,756,037</u> | <u>1,733,037</u> | <u>(23,000)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.00 | 2.00 | 1.00 | (1.00) |
| Service Maintenance | 23.77 | 26.77 | 24.77 | (2.00) |
| Skilled Craft | 3.00 | 3.00 | 3.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>28.77</u> | <u>31.77</u> | <u>28.77</u> | <u>(3.00)</u> |



Mission Statement

To advance knowledge, inspire lifelong learning, and strengthen our community.

Function

- Provide residents of all ages with a welcoming place to imagine, explore, create, learn and engage
- Provide current resources in a variety of formats, including recreational and informational reading across multiple formats
- Provide residents with digital opportunities, including technology instruction, access to free WI-FI, Internet, databases and downloadable audio and E-books
- Provide youth and teens with opportunities for enhanced literacy and learning

Accomplishments


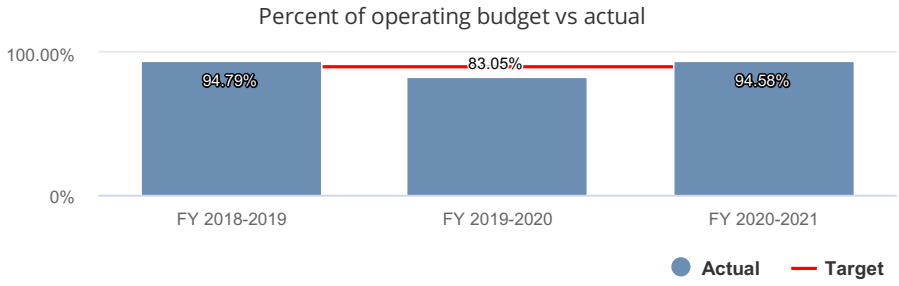
- Provided innovative and safe library services during the COVID-19 public health emergency
- Completed feasibility and design plan for an expanded Port St Lucie Branch
- Converted Kilmer Branch to RFID technology
- Installed powerful exterior access points at all 6 branch locations, allowing for Park n' Surf service
- Upgraded video production equipment and develop an in-house production team
- Reached 29,000 households with the Library's electronic newsletter

Initiatives

Strategic Objectives 1.2; 1.3; 1.4; 1.5

- Develop and manage library locations and content to meet the diverse needs of this community.
- Strengthen the social infrastructure by providing Community accessible spaces that provide innovative programming for all ages.
- Implement financial strategies, ongoing needs analysis and spending prioritization.
- Work to close the digital divide by delivering technology solutions and internet access and instruction.
- Collaborate with community stakeholders, both public and private to improve the scope and quality of Library services and programs (Strategic Initiative 1.3.1).

| Objectives | Measures | Charts |
|--------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|--------------------------------------------------------|
| <p>1.1 Attract and retain an exceptional workforce St. Lucie County Strategic Plan</p> | <p>Staff Education</p> | <p>Training Hours</p> |
| <p>1.3 Engage our diverse community and encourage active involvement St. Lucie County Strategic Plan</p> | <p>Attendance at Children's Programs</p> | <p>Attendance at Children's Programs</p> |
| <p>1.4 Increase efficiencies and minimize complexities through innovative practices and technology St. Lucie County Strategic Plan</p> | <p>Ebook Circulation</p> | <p>Ebook Circulation</p> |
| <p>Self Check-Out at All Branches</p> | <p>Self Check-Out at All Branches</p> | <p>Percent Self-check of Total System Circulation</p> |
| <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p> | <p>Dollars Saved by the Public through Library Use</p> | <p>Dollars Saved by the Public through Library Use</p> |

| Objectives | Measures | Charts | | | | | | | | | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------|------------|--------------|--------|--------|--------------|--------|--------|--------------|--------|--------|
|  <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>↓ % of Operating Budget vs. Actual - Library Services Dept.</p> | <p>Percent of operating budget vs actual</p>  <table border="1"> <caption>Percent of operating budget vs actual</caption> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>94.78%</td> <td>83.05%</td> </tr> <tr> <td>FY 2019-2020</td> <td>83.05%</td> <td>83.05%</td> </tr> <tr> <td>FY 2020-2021</td> <td>94.58%</td> <td>83.05%</td> </tr> </tbody> </table> <p>● Actual — Target</p> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 94.78% | 83.05% | FY 2019-2020 | 83.05% | 83.05% | FY 2020-2021 | 94.58% | 83.05% |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | |
| FY 2018-2019 | 94.78% | 83.05% | | | | | | | | | | | | |
| FY 2019-2020 | 83.05% | 83.05% | | | | | | | | | | | | |
| FY 2020-2021 | 94.58% | 83.05% | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Library Services

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 3,553,084 | 3,788,985 | 4,184,887 | 395,902 |
| Operating | 1,014,251 | 1,098,863 | 1,039,106 | (59,757) |
| Capital Outlay | 549,827 | 647,550 | 625,000 | (22,550) |
| Other Uses | - | - | 200,000 | 200,000 |
| Total Budgetary Costs | <u>5,117,163</u> | <u>5,535,398</u> | <u>6,048,993</u> | <u>513,595</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 4,695,863 | 4,998,591 | 5,421,993 | 423,402 |
| Special Revenue | 108,305 | 108,257 | - | (108,257) |
| Capital | 312,995 | 428,550 | 627,000 | 198,450 |
| Total Revenues | <u>5,117,163</u> | <u>5,535,398</u> | <u>6,048,993</u> | <u>513,595</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Library Services | 63.50 | 63.50 | 65.50 | 2.00 |
| Total Full-Time Equivalentents (FTE) | <u>63.50</u> | <u>63.50</u> | <u>65.50</u> | <u>2.00</u> |

Library Services

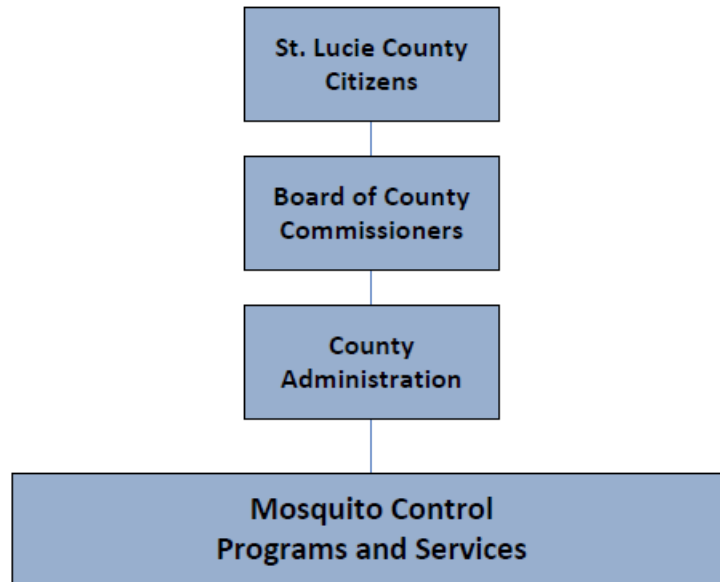
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Reclass of (2) part-time to (2) full time positions
 - o New position: Library Information Systems Coordinator
- Operating is changing due to:
 - o Budget proposal increasing to books & subscriptions
 - o Decrease to equipment rental and books
- Capital Outlay is changing due to:
 - o Decrease compared to FY21 request
- Other uses is changing due to:
 - o Budget proposal for Port St. Lucie Branch project

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 3,553,084 | 3,788,985 | 4,184,887 | 395,902 |
| Operating | 1,014,251 | 1,098,863 | 1,039,106 | (59,757) |
| Capital Outlay | 549,827 | 647,550 | 625,000 | (22,550) |
| Other Uses | - | - | 200,000 | 200,000 |
| Total Budgetary Costs | <u>5,117,163</u> | <u>5,535,398</u> | <u>6,048,993</u> | <u>513,595</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 4,695,863 | 4,998,591 | 5,421,993 | 423,402 |
| Special Revenue | 108,305 | 108,257 | - | (108,257) |
| Capital | 312,995 | 428,550 | 627,000 | 198,450 |
| Total Revenues | <u>5,117,163</u> | <u>5,535,398</u> | <u>6,048,993</u> | <u>513,595</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 44.50 | 44.50 | 45.50 | 1.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Professionals | 9.00 | 9.00 | 10.00 | 1.00 |
| Service Maintenance | 9.00 | 9.00 | 9.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>63.50</u> | <u>63.50</u> | <u>65.50</u> | <u>2.00</u> |



Mission Statement

The mission of the Mosquito Control District is to reduce the risks of mosquito-borne diseases and improve the quality of life in our community by implementing environmentally safe, effective, and economically responsible practices consistent with applicable laws.

Function

Mosquito Control

- Control pestiferous and disease-bearing mosquitoes to protect public health and maintain quality of life
- Manage and maintain mosquito impoundments and coastal forested preserves for public health and public recreational access
- Perform ground and aerial chemical applications, arbovirus and environmental monitoring
- Provide permit-required record-keeping in support of spraying and impoundment and preserve management programs
- Operate and maintain preserves consistent with management plans overseen by the State of Florida through the Florida Department of Environmental Protection, South Florida Water Management District and Florida Communities Trust land acquisition programs, as well as, the USFWS National Coastal Wetland Restoration program
- Abide by federal and state permits, statutes and rules

Accomplishments



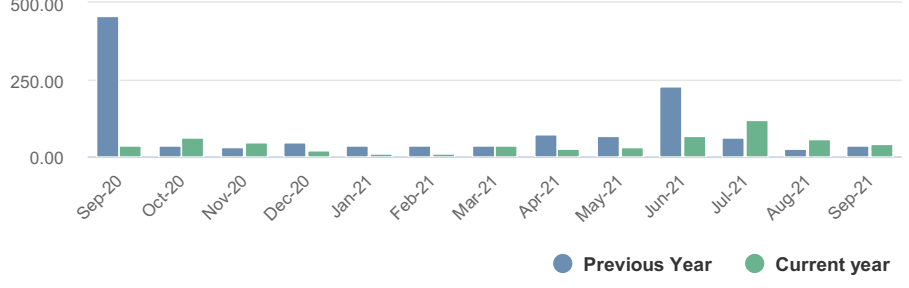



Mosquito Control

- Averted local transmission of mosquito-borne viruses, aided by aggressive and effective surveillance, control methods and public education.
- Partnered with Florida Medical Entomology Lab, United States Department of Agriculture and the Centers for Disease Control and Prevention to have mosquito pools tested for various diseases and chemical resistance.
- Rebuilt three pump stations and brought in over 9,000-cubicyards of fill dirt to elevate some of the erosion prone areas of impoundments.
- Responded to over 700 service requests throughout the district.

Initiatives

Mosquito Control - Strategic Objectives 3.1; 5.1; 5.4

- Continue replacing faulty culverts within the impoundment areas to promote water exchange between the river and the mangrove marshes (Strategic Initiative 3.1.2).
- Fortify some of the erosion prone areas within the impoundments with riprap and elevation where possible.
- Identify vulnerable areas within the impoundments and devise a plan to mitigate risk of erosion or a breach.
- Replace 3 inspection trucks, one impoundment truck and a mower.
- Utilize less time consuming trap technology to increase availability required to larvicide more.

| Objectives | Measures | Charts |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>5.1 Enhance community health and safety through preparedness and outreach St. Lucie County Strategic Plan</p>  | <p> Service Requests</p> |  <p>● Previous Year ● Current year</p> |
| <p>5.4 React responsibly to the public safety needs of the community St. Lucie County Strategic Plan</p>  | <p> Treatment Types</p> |  <p>● Larvicide ▼ Larvicide (Target) 2 year avg</p> <p>● Larviciding (Cumulative) ◆ Cumulative Larvicide (Target) 2 year avg</p> <p>● Adulicide PY ● Adulicide</p> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Mosquito Control

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 1,579,957 | 1,799,011 | 1,913,531 | 114,520 |
| Operating | 2,544,596 | 2,249,457 | 2,339,259 | 89,802 |
| Capital Outlay | 233,162 | 85,000 | 157,000 | 72,000 |
| Total Budgetary Costs | <u>4,357,714</u> | <u>4,133,468</u> | <u>4,409,790</u> | <u>276,322</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 4,357,714 | 4,133,468 | 4,409,790 | 276,322 |
| Total Revenues | <u>4,357,714</u> | <u>4,133,468</u> | <u>4,409,790</u> | <u>276,322</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Admin - Mosquito Control | 4.53 | 4.53 | 4.00 | (0.53) |
| Impoundment Operations | 9.00 | 9.00 | 9.00 | 0.00 |
| Inspection Division | 13.86 | 13.86 | 13.86 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>27.39</u> | <u>27.39</u> | <u>26.86</u> | <u>(0.53)</u> |

Admin - Mosquito Control

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Decrease funding and of (.53 FTE) for ERD Outreach position
- Operating is changing due to:
 - o Budget proposal increasing operating supplies
 - o Budget proposal increasing training-seminars registration
 - o Budget proposal increasing other contractual services
 - o Budget proposal increasing travel
 - o Budget proposal increasing communications

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 431,113 | 421,867 | 390,644 | (31,223) |
| Operating | 619,999 | 688,197 | 707,303 | 19,106 |
| Capital Outlay | - | 20,000 | 20,000 | 0 |
| Total Budgetary Costs | <u>1,051,113</u> | <u>1,130,064</u> | <u>1,117,947</u> | <u>(12,117)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 1,051,113 | 1,130,064 | 1,117,947 | (12,117) |
| Total Revenues | <u>1,051,113</u> | <u>1,130,064</u> | <u>1,117,947</u> | <u>(12,117)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.00 | 2.00 | 2.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 1.00 | 0.00 |
| Professionals | 1.53 | 1.53 | 1.00 | (0.53) |
| Total Full-Time Equivalentents (FTE) | <u>4.53</u> | <u>4.53</u> | <u>4.00</u> | <u>(0.53)</u> |

Impoundment Operations

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase; however
 - o Health Insurance decrease due to employee selections
- Operating is changing due to:
 - o Budget proposal increasing professional services
 - o Budget proposal increasing utilities
 - o Budget proposal increasing grounds maintenance
- Capital Outlay is changing due to:
 - o Budget proposal increasing machinery & equipment

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 506,094 | 631,517 | 637,847 | 6,330 |
| Operating | 1,373,262 | 712,919 | 776,081 | 63,162 |
| Capital Outlay | 211,108 | 50,000 | 54,500 | 4,500 |
| Total Budgetary Costs | <u>2,090,464</u> | <u>1,394,436</u> | <u>1,468,428</u> | <u>73,992</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 2,090,464 | 1,394,436 | 1,468,428 | 73,992 |
| Total Revenues | <u>2,090,464</u> | <u>1,394,436</u> | <u>1,468,428</u> | <u>73,992</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Service Maintenance | 5.00 | 5.00 | 5.00 | 0.00 |
| Skilled Craft | 4.00 | 4.00 | 4.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>9.00</u> | <u>9.00</u> | <u>9.00</u> | <u>0.00</u> |

Inspection Division

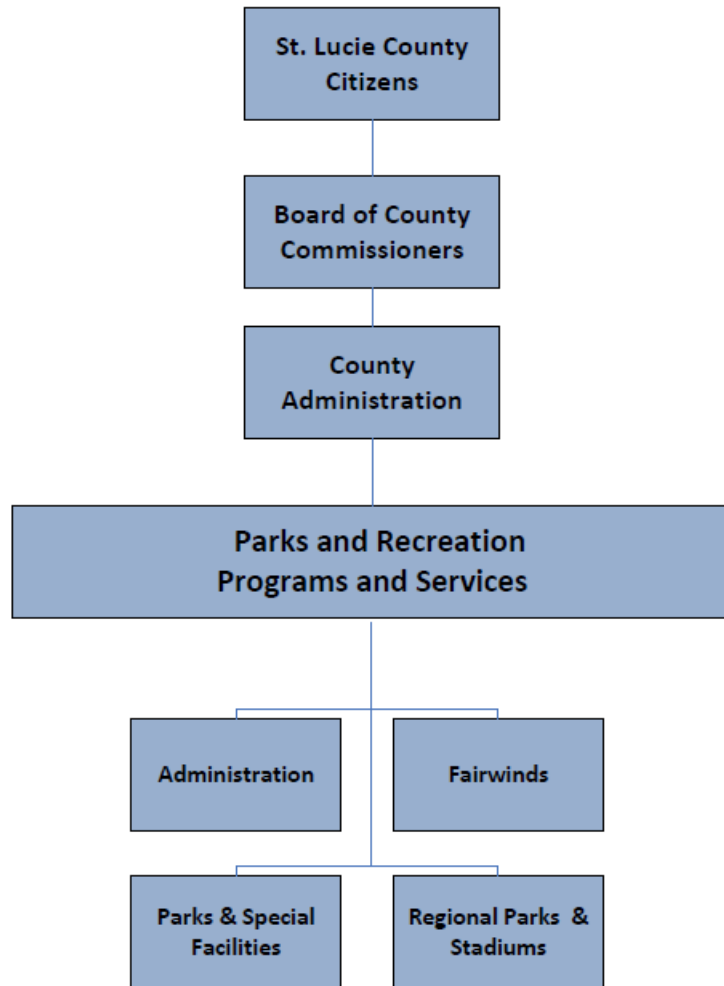
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Salary adjustment due to secession plan and part-time becoming full time positions
- Operating is changing due to:
 - o Budget proposal increasing to chemicals
 - o Budget proposal increasing uniforms
- Capital Outlay is changing due to:
 - o Budget proposal increasing machinery & equipment

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 642,750 | 745,627 | 885,040 | 139,413 |
| Operating | 551,335 | 848,341 | 855,875 | 7,534 |
| Capital Outlay | 22,053 | 15,000 | 82,500 | 67,500 |
| Total Budgetary Costs | <u>1,216,138</u> | <u>1,608,968</u> | <u>1,823,415</u> | <u>214,447</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 1,216,138 | 1,608,968 | 1,823,415 | 214,447 |
| Total Revenues | <u>1,216,138</u> | <u>1,608,968</u> | <u>1,823,415</u> | <u>214,447</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Professionals | 4.00 | 4.00 | 5.00 | 1.00 |
| Service Maintenance | 4.57 | 4.57 | 3.40 | (1.17) |
| Skilled Craft | 0.29 | 0.29 | 0.46 | 0.17 |
| Technicians | 5.00 | 5.00 | 5.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>13.86</u> | <u>13.86</u> | <u>13.86</u> | <u>0.00</u> |



Mission Statement

To enhance the quality of life in St. Lucie County by providing excellent customer service, while building a strong community with memorable, positive, professional experiences for our employees, citizens, and visitors to our parks, recreational facilities, athletic fields, public buildings, and event venues.

Function

There are a total of 190 employees with 3 FTE's, including the Director, assigned to the administration of the Department. The Parks Director also serves as the Logistics Section chief at the County EOC during declared disasters. Parks' Administration oversees three Divisions: the Fairwinds Golf Course, Regional Parks & stadiums, and Parks & Special Facilities.

Accomplishments

Fairwinds Golf Course

- Collaborated with the United Way for their annual fundraising golf tournament to support St. Lucie County activities. Event raised in excess of \$65,000
- Continued The First Tee Program- a national initiative teaching young people nine core values and healthy habits through golf.
- Hosted three state-wide junior golf events with Florida Golf Association's Junior Tour and the South Florida PGA Section's Junior Tour.
- PGA HOPE, a national initiative by PGA America, returned in the spring to host 16 Veterans for weekly golf instruction.
- Recognized as Treasure Coast's favorite golf course by the readers of *Indian River Magazine*.

Parks & Recreation

- Renovation of baseball fields at Lawnwood (Field 4), Elks Park (Field 3), Illous Ellis (Field 2), Lakewood Regional Park (field 1) to promote use and sustain infrastructure for future tournament usage.
- The Regional Parks and Stadiums Division hosted over 30 weekends of Baseball Tournaments for youth and adults from all over the state of Florida.
- Lincoln Park Community Center hosted an Annual Cultural Arts and Health Awareness Day for the community.
- Hosted COVID19 Vaccination Points of Distribution at the Lincoln Park Community Center.
- Resurfaced courts 1 – 4 and added an additional 2 pickle ball courts for a total of 4 pickle ball courts at Lawnwood Tennis Facility. Also, added security cameras and additional lighting in the parking area for security for our patrons.
- Hosted all of St. Lucie County High School Graduations in May at Lawnwood Stadium.
- Trades Crew completed and closed out 100% of emergency work orders within 24 hours.
- Expanded use of The Havert L. Fenn Center to various internal and external user groups for training and meetings in response to COVID19.
- Hosted COVID19 Vaccination Points of Distribution at The Fenn Center and The Fairgrounds in partnership with the Department of Health and Department of Veteran's Affairs.
- Increased number of Aquarium/History Center joint ticket sales per customer from 24% to 36%.
- Replaced playground, improved boat ramps, and replaced fishing pier decking with fibergrate at White City Park
- Replacement of dock and boat launch at River Park Marina
- Installation of new Pavilion and beautification at Stam Blum Boat Ramp Park
- Secured Grant Funding and Complete North Causeway Island Boat Ramp Renovation Capital Improvement Project
- Installed brand new pool filter system at Lincoln Park Pool.
- New ADA restroom at Indrio Schoolhouse Park
- Replaced playground at Weldon B. Lewis Park

Initiatives

Strategic Objectives 3.1; 4.1; 4.2; 4.3

- Implement New Parks & Recreation Master Plan 2023-2033 (Strategic Initiative 4.3.2)
- Expand short-game practice area by doubling the chipping and pitching green to accommodate more players at Fairwinds.
- Finalize site plan for construction of new cart facility. Target July 2022 to begin construction at Fairwinds.
- Top dress all tees to level playing surface at Fairwinds.
- Eradicate invasive goosegrass on putting surfaces at Fairwinds.
- Develop rendering and layout of a Fairwinds Family Course at Fairwinds (Strategic Initiative 3.1.2).
- Complete the restoration of the track and bleachers at Calvin Triplett Stadium.
- Add an outdoor exercise facility at Clover Park and Lawnwood Skate Park Areas.
- Add a second pressbox at Illous Ellis Baseball fields in Lincoln Park Regional Park.
- Install a new roof on Livestock arena at the Fairgrounds to increase rentals.
- Increase overall participation in swim lessons by 1.5% at the County Pools.
- Continue the Parks Playground Replacement Program at Palm Lake Park.
- Complete new restroom/shower/ADA campsite project at the Savannas Campground.
- Complete feasibility study for campsites on our St. Lucie County Beaches.
- Install new pickleball courts at Lakewood Regional Park
- Get entire department on Facility Dude Work Order System

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------|--------|--------------|---------|--|--------------|---------|--------|--------------|----------|--|--------|----------|--|--------|----------|--|--------|----------|--------|--------|----------|--|--------|----------|--|--------|----------|--|--------|----------|--------|--------|----------|--|--------|----------|--|--|--------|--|--|--|--------|--|--|--|--------|--|--|--|
|  <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>Revenue available per round Fairwinds Golf Course</p> <p>↑</p> |  <table border="1"> <caption>Revenue Per Available Round</caption> <thead> <tr> <th>Month</th> <th>Revenue</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>\$10.67</td><td></td></tr> <tr><td>Nov-20</td><td>\$12.18</td><td></td></tr> <tr><td>Dec-20</td><td>\$17.55</td><td></td></tr> <tr><td>Jan-21</td><td>\$25.56</td><td></td></tr> <tr><td>Feb-21</td><td>\$26.35</td><td></td></tr> <tr><td>Mar-21</td><td>\$30.43</td><td></td></tr> <tr><td>Apr-21</td><td>\$23.14</td><td></td></tr> <tr><td>May-21</td><td>\$13.71</td><td></td></tr> <tr><td>Jun-21</td><td>\$8.21</td><td></td></tr> <tr><td>Jul-21</td><td>\$8.20</td><td></td></tr> <tr><td>Aug-21</td><td>\$6.03</td><td></td></tr> <tr><td>Sep-21</td><td>\$8.85</td><td></td></tr> </tbody> </table> | Month | Revenue | Target | Oct-20 | \$10.67 | | Nov-20 | \$12.18 | | Dec-20 | \$17.55 | | Jan-21 | \$25.56 | | Feb-21 | \$26.35 | | Mar-21 | \$30.43 | | Apr-21 | \$23.14 | | May-21 | \$13.71 | | Jun-21 | \$8.21 | | Jul-21 | \$8.20 | | Aug-21 | \$6.03 | | Sep-21 | \$8.85 | | | | | | | | | | | | | | |
| Month | Revenue | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | \$10.67 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | \$12.18 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | \$17.55 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | \$25.56 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | \$26.35 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | \$30.43 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | \$23.14 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | \$13.71 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | \$8.21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | \$8.20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | \$6.03 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | \$8.85 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Merchandise Gross Profit Margin Fairwinds Golf Course</p> <p>↑</p> |  <table border="1"> <caption>Merchandise Gross Profit Margin</caption> <thead> <tr> <th>Month</th> <th>Margin</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>30.80%</td><td></td></tr> <tr><td>Nov-20</td><td>26.43%</td><td></td></tr> <tr><td>Dec-20</td><td>33.10%</td><td></td></tr> <tr><td>Jan-21</td><td>31.05%</td><td></td></tr> <tr><td>Feb-21</td><td>28.77%</td><td></td></tr> <tr><td>Mar-21</td><td>29.73%</td><td></td></tr> <tr><td>Apr-21</td><td>30.58%</td><td></td></tr> <tr><td>May-21</td><td>32.03%</td><td></td></tr> <tr><td>Jun-21</td><td>33.26%</td><td></td></tr> <tr><td>Jul-21</td><td>33.48%</td><td></td></tr> <tr><td>Aug-21</td><td>31.20%</td><td></td></tr> <tr><td>Sep-21</td><td>33.83%</td><td></td></tr> </tbody> </table> | Month | Margin | Target | Oct-20 | 30.80% | | Nov-20 | 26.43% | | Dec-20 | 33.10% | | Jan-21 | 31.05% | | Feb-21 | 28.77% | | Mar-21 | 29.73% | | Apr-21 | 30.58% | | May-21 | 32.03% | | Jun-21 | 33.26% | | Jul-21 | 33.48% | | Aug-21 | 31.20% | | Sep-21 | 33.83% | | | | | | | | | | | | | | |
| Month | Margin | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 30.80% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 26.43% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 33.10% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 31.05% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 28.77% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 29.73% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 30.58% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 32.03% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 33.26% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 33.48% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 31.20% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 33.83% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Revenue Fairwinds Golf Course</p> <p>↑</p> |  <table border="1"> <caption>Revenue</caption> <thead> <tr> <th>Month</th> <th>Fiscal YTD</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td></td><td></td><td></td></tr> <tr><td>Nov-20</td><td></td><td></td><td></td></tr> <tr><td>Dec-20</td><td></td><td></td><td></td></tr> <tr><td>Jan-21</td><td></td><td></td><td></td></tr> <tr><td>Feb-21</td><td></td><td></td><td></td></tr> <tr><td>Mar-21</td><td></td><td></td><td></td></tr> <tr><td>Apr-21</td><td></td><td></td><td></td></tr> <tr><td>May-21</td><td></td><td></td><td></td></tr> <tr><td>Jun-21</td><td></td><td></td><td></td></tr> <tr><td>Jul-21</td><td></td><td></td><td></td></tr> <tr><td>Aug-21</td><td></td><td></td><td></td></tr> <tr><td>Sep-21</td><td></td><td></td><td></td></tr> </tbody> </table> | Month | Fiscal YTD | Actual | Target | Oct-20 | | | | Nov-20 | | | | Dec-20 | | | | Jan-21 | | | | Feb-21 | | | | Mar-21 | | | | Apr-21 | | | | May-21 | | | | Jun-21 | | | | Jul-21 | | | | Aug-21 | | | | Sep-21 | | | |
| Month | Fiscal YTD | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Percentage operating budget vs actual Regional Parks and Stadiums</p> <p>↓</p> |  <table border="1"> <caption>Percentage operating budget vs actual</caption> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>90.56%</td><td></td></tr> <tr><td>FY 2019-2020</td><td>91.17%</td><td></td></tr> <tr><td>FY 2020-2021</td><td>91.82%</td><td></td></tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 90.56% | | FY 2019-2020 | 91.17% | | FY 2020-2021 | 91.82% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 90.56% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 91.17% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 91.82% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|  <p>4.3 Maximize regional resources to expand community and visitor opportunities St. Lucie County Strategic Plan</p> | <p>Aquarium Attendance Parks and Special Facilities</p> <p>↑</p> |  <table border="1"> <caption>Aquarium Attendance</caption> <thead> <tr> <th>Month</th> <th>Attendance</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>853.00</td><td></td></tr> <tr><td>Nov-20</td><td>671.00</td><td></td></tr> <tr><td>Dec-20</td><td>1,037.00</td><td></td></tr> <tr><td>Jan-21</td><td>1,066.00</td><td></td></tr> <tr><td>Feb-21</td><td>1,059.00</td><td></td></tr> <tr><td>Mar-21</td><td>1,997.00</td><td></td></tr> <tr><td>Apr-21</td><td>1,800.00</td><td></td></tr> <tr><td>May-21</td><td>1,740.00</td><td></td></tr> <tr><td>Jun-21</td><td>3,138.00</td><td></td></tr> <tr><td>Jul-21</td><td>3,788.00</td><td></td></tr> <tr><td>Aug-21</td><td>2,400.00</td><td></td></tr> <tr><td>Sep-21</td><td>1,518.00</td><td></td></tr> </tbody> </table> | Month | Attendance | Target | Oct-20 | 853.00 | | Nov-20 | 671.00 | | Dec-20 | 1,037.00 | | Jan-21 | 1,066.00 | | Feb-21 | 1,059.00 | | Mar-21 | 1,997.00 | | Apr-21 | 1,800.00 | | May-21 | 1,740.00 | | Jun-21 | 3,138.00 | | Jul-21 | 3,788.00 | | Aug-21 | 2,400.00 | | Sep-21 | 1,518.00 | | | | | | | | | | | | | | |
| Month | Attendance | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 853.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 671.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 1,037.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 1,066.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 1,059.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 1,997.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 1,800.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 1,740.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 3,138.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 3,788.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 2,400.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 1,518.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| | <p>Number of Acres maintained per employee Regional Parks and Stadiums</p> <p>↓</p> | <table border="1"> <caption>Acres maintained per employee</caption> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>13.20</td><td>10.00</td></tr> <tr><td>Nov-20</td><td>13.20</td><td>10.00</td></tr> <tr><td>Dec-20</td><td>13.20</td><td>10.00</td></tr> <tr><td>Jan-21</td><td>13.66</td><td>10.00</td></tr> <tr><td>Feb-21</td><td>13.66</td><td>10.00</td></tr> <tr><td>Mar-21</td><td>13.66</td><td>10.00</td></tr> <tr><td>Apr-21</td><td>13.66</td><td>10.00</td></tr> <tr><td>May-21</td><td>13.66</td><td>10.00</td></tr> <tr><td>Jun-21</td><td>13.66</td><td>10.00</td></tr> <tr><td>Jul-21</td><td>13.66</td><td>10.00</td></tr> <tr><td>Aug-21</td><td>13.20</td><td>10.00</td></tr> <tr><td>Sep-21</td><td>13.20</td><td>10.00</td></tr> </tbody> </table> | Month | Actual | Target | Oct-20 | 13.20 | 10.00 | Nov-20 | 13.20 | 10.00 | Dec-20 | 13.20 | 10.00 | Jan-21 | 13.66 | 10.00 | Feb-21 | 13.66 | 10.00 | Mar-21 | 13.66 | 10.00 | Apr-21 | 13.66 | 10.00 | May-21 | 13.66 | 10.00 | Jun-21 | 13.66 | 10.00 | Jul-21 | 13.66 | 10.00 | Aug-21 | 13.20 | 10.00 | Sep-21 | 13.20 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 13.20 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 13.20 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 13.20 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 13.66 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 13.66 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 13.66 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 13.66 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 13.66 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 13.66 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 13.66 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 13.20 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 13.20 | 10.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Number of Skate Park Passes Regional Parks and Stadiums</p> <p>↓</p> | <p>Skate Park Passes Sold</p> <table border="1"> <caption>Skate Park Passes Sold</caption> <thead> <tr> <th>Month</th> <th>Total Skate Park Passes</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>85.00</td><td>100.00</td></tr> <tr><td>Nov-20</td><td>55.00</td><td>100.00</td></tr> <tr><td>Dec-20</td><td>151.00</td><td>100.00</td></tr> <tr><td>Jan-21</td><td>141.00</td><td>100.00</td></tr> <tr><td>Feb-21</td><td>59.00</td><td>100.00</td></tr> <tr><td>Mar-21</td><td>88.00</td><td>100.00</td></tr> <tr><td>Apr-21</td><td>62.00</td><td>100.00</td></tr> <tr><td>May-21</td><td>48.00</td><td>100.00</td></tr> <tr><td>Jun-21</td><td>41.00</td><td>100.00</td></tr> <tr><td>Jul-21</td><td>37.00</td><td>100.00</td></tr> <tr><td>Aug-21</td><td>47.00</td><td>100.00</td></tr> <tr><td>Sep-21</td><td>31.00</td><td>100.00</td></tr> </tbody> </table> <p>Skate Park Passes Sold by Type</p> <table border="1"> <caption>Skate Park Passes Sold by Type</caption> <thead> <tr> <th>Month</th> <th>Number of Annual Passes</th> <th>Number of Daily Passes</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>~80</td><td>~5</td></tr> <tr><td>Nov-20</td><td>~30</td><td>~25</td></tr> <tr><td>Dec-20</td><td>~120</td><td>~30</td></tr> <tr><td>Jan-21</td><td>~110</td><td>~30</td></tr> <tr><td>Feb-21</td><td>~30</td><td>~29</td></tr> <tr><td>Mar-21</td><td>~80</td><td>~8</td></tr> <tr><td>Apr-21</td><td>~60</td><td>~2</td></tr> <tr><td>May-21</td><td>~45</td><td>~3</td></tr> <tr><td>Jun-21</td><td>~40</td><td>~1</td></tr> <tr><td>Jul-21</td><td>~35</td><td>~2</td></tr> <tr><td>Aug-21</td><td>~45</td><td>~2</td></tr> <tr><td>Sep-21</td><td>~30</td><td>~1</td></tr> </tbody> </table> | Month | Total Skate Park Passes | Target | Oct-20 | 85.00 | 100.00 | Nov-20 | 55.00 | 100.00 | Dec-20 | 151.00 | 100.00 | Jan-21 | 141.00 | 100.00 | Feb-21 | 59.00 | 100.00 | Mar-21 | 88.00 | 100.00 | Apr-21 | 62.00 | 100.00 | May-21 | 48.00 | 100.00 | Jun-21 | 41.00 | 100.00 | Jul-21 | 37.00 | 100.00 | Aug-21 | 47.00 | 100.00 | Sep-21 | 31.00 | 100.00 | Month | Number of Annual Passes | Number of Daily Passes | Oct-20 | ~80 | ~5 | Nov-20 | ~30 | ~25 | Dec-20 | ~120 | ~30 | Jan-21 | ~110 | ~30 | Feb-21 | ~30 | ~29 | Mar-21 | ~80 | ~8 | Apr-21 | ~60 | ~2 | May-21 | ~45 | ~3 | Jun-21 | ~40 | ~1 | Jul-21 | ~35 | ~2 | Aug-21 | ~45 | ~2 | Sep-21 | ~30 | ~1 |
| Month | Total Skate Park Passes | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 85.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 55.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 151.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 141.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 59.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 88.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 62.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 48.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 41.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 37.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 47.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 31.00 | 100.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | Number of Annual Passes | Number of Daily Passes | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | ~80 | ~5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | ~30 | ~25 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | ~120 | ~30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | ~110 | ~30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | ~30 | ~29 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | ~80 | ~8 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | ~60 | ~2 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | ~45 | ~3 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | ~40 | ~1 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | ~35 | ~2 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | ~45 | ~2 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | ~30 | ~1 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Number of Athletic Games and Practices Regional Parks and Stadiums</p> <p>↑</p> | <table border="1"> <caption>Number of Games and Practices</caption> <thead> <tr> <th>Month</th> <th>Number of Games and Practices</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>552.00</td><td>250.00</td></tr> <tr><td>Nov-20</td><td>241.00</td><td>250.00</td></tr> <tr><td>Dec-20</td><td>70.00</td><td>250.00</td></tr> <tr><td>Jan-21</td><td>226.00</td><td>250.00</td></tr> <tr><td>Feb-21</td><td>381.00</td><td>250.00</td></tr> <tr><td>Mar-21</td><td>488.00</td><td>250.00</td></tr> <tr><td>Apr-21</td><td>524.00</td><td>250.00</td></tr> <tr><td>May-21</td><td>518.00</td><td>250.00</td></tr> <tr><td>Jun-21</td><td>589.00</td><td>250.00</td></tr> <tr><td>Jul-21</td><td>322.00</td><td>250.00</td></tr> <tr><td>Aug-21</td><td>170.00</td><td>250.00</td></tr> <tr><td>Sep-21</td><td>326.00</td><td>250.00</td></tr> </tbody> </table> | Month | Number of Games and Practices | Target | Oct-20 | 552.00 | 250.00 | Nov-20 | 241.00 | 250.00 | Dec-20 | 70.00 | 250.00 | Jan-21 | 226.00 | 250.00 | Feb-21 | 381.00 | 250.00 | Mar-21 | 488.00 | 250.00 | Apr-21 | 524.00 | 250.00 | May-21 | 518.00 | 250.00 | Jun-21 | 589.00 | 250.00 | Jul-21 | 322.00 | 250.00 | Aug-21 | 170.00 | 250.00 | Sep-21 | 326.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | Number of Games and Practices | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 552.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 241.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 70.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 226.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 381.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 488.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 524.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 518.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 589.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 322.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 170.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 326.00 | 250.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Parks and Recreation

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 7,388,423 | 8,424,655 | 8,654,033 | 229,378 |
| Operating | 4,726,672 | 5,460,990 | 5,205,644 | (255,346) |
| Capital Outlay | 36,617,323 | 2,166,446 | 5,525,000 | 3,358,554 |
| Grants & Aids | 2,825,103 | 3,219,235 | 3,540,093 | 320,858 |
| Other Uses | - | 369,039 | 5,370,224 | 5,001,185 |
| Total Budgetary Costs | <u>51,557,521</u> | <u>19,640,365</u> | <u>28,294,994</u> | <u>8,654,629</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 8,364,494 | 9,659,734 | 9,448,181 | (211,553) |
| Special Revenue | 5,792,138 | 6,602,522 | 6,944,396 | 341,874 |
| Capital | 35,980,243 | 1,799,208 | 10,267,893 | 8,468,685 |
| Enterprise | 1,420,646 | 1,568,854 | 1,624,477 | 55,623 |
| Trust and Agency | - | 10,047 | 10,047 | 0 |
| Total Revenues | <u>51,557,521</u> | <u>19,640,365</u> | <u>28,294,994</u> | <u>8,654,629</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Admin - Parks and Recreation | 3.00 | 3.00 | 4.00 | 1.00 |
| Fairwinds Golf Course | 17.40 | 17.40 | 7.10 | (10.30) |
| Parks & Special Facilities | 68.17 | 64.37 | 63.57 | (0.80) |
| Regional Parks & Stadiums | 49.83 | 53.63 | 55.33 | 1.70 |
| Total Full-Time Equivalentents (FTE) | <u>138.40</u> | <u>138.40</u> | <u>130.00</u> | <u>(8.40)</u> |

Admin - Parks and Recreation

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o Transfer of Assistant Director position budget from Parks and Special Facilities to Parks Administration
- Operating is changing due to:
 - o Transfer of Utilities and Communications Budgets to Facilities and I.T.
 - o Logo Shirts for Customer-Facing Staff

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 336,725 | 296,528 | 510,688 | 214,160 |
| Operating | 13,755 | 28,080 | 30,030 | 1,950 |
| Capital Outlay | - | 100,000 | 100,000 | 0 |
| Grants & Aids | - | 7,649 | 7,649 | 0 |
| Other Uses | - | 39,039 | 39,039 | 0 |
| Total Budgetary Costs | <u>350,480</u> | <u>471,296</u> | <u>687,406</u> | <u>216,110</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 350,480 | 422,210 | 638,320 | 216,110 |
| Special Revenue | - | 39,039 | 39,039 | 0 |
| Trust and Agency | - | 10,047 | 10,047 | 0 |
| Total Revenues | <u>350,480</u> | <u>471,296</u> | <u>687,406</u> | <u>216,110</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.00 | 2.00 | 1.00 | (1.00) |
| Professionals | 1.00 | 1.00 | 2.00 | 1.00 |
| Technicians | - | - | 1.00 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>3.00</u> | <u>3.00</u> | <u>4.00</u> | <u>1.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Fairwinds Golf Course

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o FY21 Transfer of 1.0 FTE Assistant Maintenance Manager to Public Utilities
 - o Additional 9.3 FTE decrease reflects FY21 changes resulting from new maintenance contract
- Operating is changing due to:
 - o Increase in credit card fee expense
 - o Increase in communications expense
 - o Additional increases resulting from reallocation of personnel budget to operations for the new maintenance contract
- Capital Outlay is changing due to:
 - o The spend down and completion of various capital improvement projects
 - o Design Phase of New Indoor Golf Training Facility
 - o Design Phase of 9-Hole Family Golf Course

| | FY 2020 | FY 2021 | FY 2022 | |
|------------------------|------------------|------------------|------------------|------------------|
| Budgetary Costs | Actual | Adopted | Adopted | Variance |
| Personnel | 790,865 | 961,271 | 378,325 | (582,946) |
| Operating | 638,777 | 607,583 | 1,246,152 | 638,569 |
| Capital Outlay | 117,771 | 216,946 | 30,000 | (186,946) |
| Total Budgetary Costs | <u>1,547,413</u> | <u>1,785,800</u> | <u>1,654,477</u> | <u>(131,323)</u> |

| | FY 2020 | FY 2021 | FY 2022 | |
|------------------------|------------------|------------------|------------------|------------------|
| Funding Sources | Actual | Adopted | Adopted | Variance |
| Special Revenue | 126,767 | 116,946 | - | (116,946) |
| Capital | - | 100,000 | 30,000 | (70,000) |
| Enterprise | 1,420,646 | 1,568,854 | 1,624,477 | 55,623 |
| Total Revenues | <u>1,547,413</u> | <u>1,785,800</u> | <u>1,654,477</u> | <u>(131,323)</u> |

| | FY 2020 | FY 2021 | FY 2022 | |
|--------------------------------------|----------------|----------------|----------------|-----------------|
| Staffing Summary | Actual | Adopted | Adopted | Variance |
| Administrative Support | 1.66 | 1.66 | 1.00 | (0.66) |
| Officials/Managers | 2.00 | 2.00 | 1.00 | (1.00) |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Service Maintenance | 10.74 | 10.74 | 4.10 | (6.64) |
| Skilled Craft | 2.00 | 2.00 | - | (2.00) |
| Total Full-Time Equivalentents (FTE) | <u>17.40</u> | <u>17.40</u> | <u>7.10</u> | <u>(10.30)</u> |

Parks & Special Facilities

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Allocation of temporary seasonal LPCC staff to RPS (-0.8 FTE)
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o Transfer of Assistant Director position budget from Parks and Special Facilities to Parks Administration
 - o Request for 1.0 FTE: Maintenance Tech II

- Operating is changing due to:
 - o Transfer of Utilities and Communications Budgets to Facilities and I.T.
 - o Fairgrounds Metal Building Re-Roofing Project
 - o Lakewood Park Pool Heater Replacement
 - o Dude Solutions Work Order System

- Capital Outlay is changing due to:
 - o The spend down and completion of various capital improvement projects
 - o Savannas Recreation Area Restroom and Shower Building (ADA compliance)
 - o South County Beaches Entry Road Milling Program
 - o Lakewood Regional Park Pool Membrane Liner Replacement
 - o Fairgrounds Electrical Upgrades Project
 - o Savannas Campsites Expansion & Electrical Upgrades (Phase 2)
 - o Queens Island Park Parking Lot Project
 - o Security Cameras - Multiple Locations

- Other Uses is changing due to:
 - o Capital Reserves for Coastal Parks Entry Road Milling Program, Coastal Parks Restroom Replacement Program, and Playground Equipment Replacement Program

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 3,212,680 | 3,894,826 | 4,149,638 | 254,812 |
| Operating | 1,623,000 | 2,023,524 | 1,500,529 | (522,995) |
| Capital Outlay | 750,819 | 687,500 | 885,000 | 197,500 |
| Grants & Aids | 2,000 | 3,000 | 3,000 | 0 |
| Other Uses | - | 330,000 | 1,056,185 | 726,185 |
| Total Budgetary Costs | <u>5,588,498</u> | <u>6,938,850</u> | <u>7,594,352</u> | <u>655,502</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 4,844,600 | 5,786,390 | 5,463,207 | (323,183) |
| Special Revenue | 209,296 | 159,960 | 389,960 | 230,000 |
| Capital | 534,603 | 992,500 | 1,741,185 | 748,685 |
| Total Revenues | <u>5,588,498</u> | <u>6,938,850</u> | <u>7,594,352</u> | <u>655,502</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 12.10 | 11.10 | 12.10 | 1.00 |
| Officials/Managers | 2.00 | 2.00 | 2.00 | 0.00 |
| Professionals | 1.00 | - | - | 0.00 |
| Protect/SVC/Non-sworn | 9.20 | 9.20 | 9.00 | (0.20) |
| Service Maintenance | 35.80 | 34.00 | 35.80 | 1.80 |
| Skilled Craft | 4.67 | 4.67 | 4.67 | 0.00 |
| Technicians | 3.40 | 3.40 | - | (3.40) |
| Total Full-Time Equivalentents (FTE) | <u>68.17</u> | <u>64.37</u> | <u>63.57</u> | <u>(0.80)</u> |

Regional Parks & Stadiums

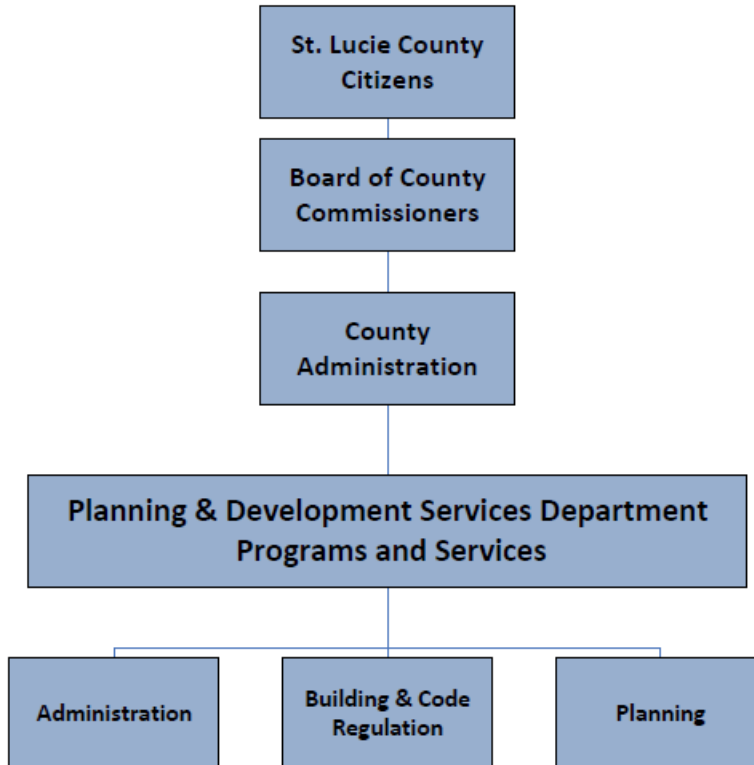
Highlights

- Personnel is changing due to:
 - o 2% COLA increase
 - o 9% Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o Allocation of temporary seasonal LPCC staff from PSF (0.8 FTE)
 - o 0.9 FTE added in fiscal year 21
- Operating is changing due to:
 - o Numerous operational decreases due to completion of maintenance improvement projects and departmental efficiencies
 - o Lawnwood Sports Complex - Old Fence Replacement
 - o Lawnwood Track Resurfacing and Re-Lining
 - o Lawnwood Bleachers Renovation
- Capital Outlay is changing due to:
 - o Grass Area Restrooms at Clover Park
 - o Lawnwood Baseball Irrigation and Drainage
 - o Outdoor Fitness Courts
 - o Lawnwood Infield Replacement
 - o Batting Cages at Multiple Locations
 - o Reseal and Re-striping Parking and Driving Areas
 - o Lawnwood Tennis Court Resurfacing
 - o Elks Park Baseball New Infield and Drainage
 - o Lawnwood Tennis Parking Lights
 - o Lincoln Park Infield and Drainage
 - o Security Lighting for South County Regional Stadium

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 3,048,154 | 3,272,030 | 3,615,382 | 343,352 |
| Operating | 2,451,140 | 2,801,803 | 2,428,933 | (372,870) |
| Capital Outlay | 35,748,733 | 1,162,000 | 4,510,000 | 3,348,000 |
| Grants & Aids | 2,823,103 | 3,208,586 | 3,529,444 | 320,858 |
| Other Uses | - | - | 4,275,000 | 4,275,000 |
| Total Budgetary Costs | <u>44,071,130</u> | <u>10,444,419</u> | <u>18,358,759</u> | <u>7,914,340</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 3,169,415 | 3,451,134 | 3,346,654 | (104,480) |
| Special Revenue | 5,456,074 | 6,286,577 | 6,515,397 | 228,820 |
| Capital | 35,445,640 | 706,708 | 8,496,708 | 7,790,000 |
| Total Revenues | <u>44,071,130</u> | <u>10,444,419</u> | <u>18,358,759</u> | <u>7,914,340</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 4.75 | 5.75 | 6.85 | 1.10 |
| Officials/Managers | 1.00 | 2.00 | 3.00 | 1.00 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Service Maintenance | 32.75 | 34.55 | 36.95 | 2.40 |
| Skilled Craft | 4.33 | 4.33 | 4.33 | 0.00 |
| Technicians | 6.00 | 6.00 | 3.20 | (2.80) |
| Total Full-Time Equivalentents (FTE) | <u>49.83</u> | <u>53.63</u> | <u>55.33</u> | <u>1.70</u> |



Mission Statement

Foster sustainable, quality development that advances a safe and economically sound community, maintains a high quality of life, and protect the natural environment by providing professional and responsive review and guidance on the adopted policies and codes which guide future growth and community development, including State Statutes and Rules, to ensure the health, safety and welfare of the citizens of St. Lucie County.

Function

Planning Division

- Provide customer service by guiding and assisting applicants looking to invest in the community and expediting the review of applications from the Targeted Industry List
- Prepare and implement the goals, objectives and policies of the adopted Comprehensive Plan (Plan); including the periodic evaluation and appraisal of the Plan to determine if updates are needed
- Prepare and implement the Land Development Code to implement the goals of the adopted Comprehensive Plan
- Process and review all development proposals (zoning compliance, site plans, conditional uses, variances, adjustment to site plans, etc.) for consistency with the Comprehensive Plan and Land Development Code
- Process and review text amendments and map amendments for consistency with the Comprehensive Plan, Land Development Code and State Statute
- Perform land use studies and conduct a wide variety of land use analyses to ensure the compatibility land uses reflecting the needs and desires of the citizens and how they want their community to develop and grow
- Develop, maintain, and disseminate geographic data and GIS resources to enhance county functions and provide resources making geographic data available to the public and preparing maps depicting various data

Building and Code Division

- Handle all applications for commercial and residential building permits as well as performs code enforcement and contractors licensing duties. The division ensures that all construction in the County is performed to meet the requirements of the Florida Building Code and that contractors who perform the work are properly licensed. The Code Enforcement staff ensures that properties in the County are maintained in a manner consistent with the St. Lucie Land Development Code and the Compiled Laws of St. Lucie County

Accomplishments

Planning Division

- Coordinated with community partners to update the Port of Fort Pierce Master Plan.
- Provided continued coordination and development of an Airport Connector with FDOT to link the highway network to the Treasure Coast International Airport and the Port of Fort Pierce, and lead to the development of a Freight Logistics Zone (FLZ) to advance the long-term economic development of the area
- Expedited review of multiple economic development projects, including expansions of Pursuit/Malibu Boats, Maverick Boats, and A-1 Truss to ensure continued growth of local business and employment.
- Completed amendments to the County's Comprehensive Plan and Land Development Code to provide for an increase in Planned Development Projects within the County and expand upon the level of administrative approvals for development projects.
- Collaborated with IT & Tyler Technology to prepare for online permitting, planning and code enforcement application processing and records management.

Building and Code Division

- Reduced Building Permit Fees by 15% to aid in the COVID-19 recovery efforts
- Implemented electronic permitting for all permit types via the use of electronic permit intake system
- Initiated virtual inspection capability through the use of cell phones and tablets
- Customer Service Surveys: Achieved 97% overall satisfaction rate
- Processed 4,001 code cases, resulting in 2,421 Notices of Violation. The overall number of violations referred to the Code Enforcement Board continued to decrease in 2020 as staff has placed an emphasis on public education and outreach.
- Promoted the Annual Lien Amnesty Program, which ran for three (3) months and reduced the amount of outstanding liens by \$242,050.
- Collaborated with IFAS Extension and EAI (Ecological Associates, Inc.) to bring awareness to the effect of lighting on the sea turtle population. Code Compliance Division has steadily reduced the number of sea turtle lighting violations on North and South Hutchinson Island.
-

Initiatives

Strategic Objectives 1.4; 1.5; 1.6; 3.1; 3.4; 5.4



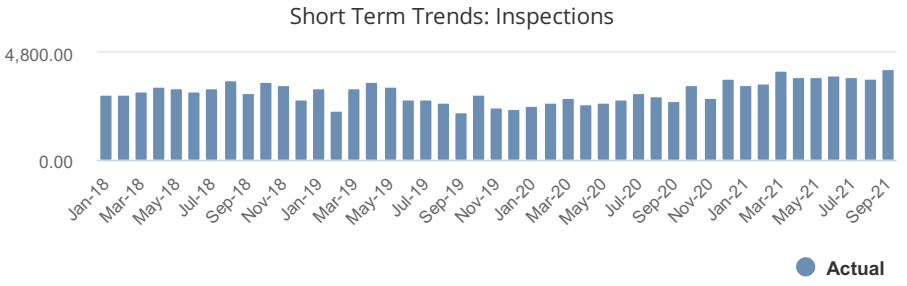
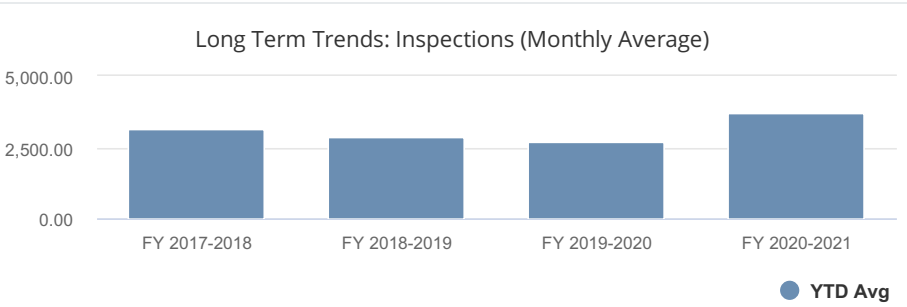
Planning Division

- Continue to improve the efficiency of the Pre-Application and Zoning Compliance processes, and update applications for ease of use and consistency. Create guides to assist applicants with code requirements. Develop workflows to implement the Land Management Software to provide online permitting/reviews and improve turnaround times.
- Go-live with the Energov electronic permitting system, planning and code enforcement application processing and records management.
- Initiate the Countywide Mobility Infrastructure Plan to focus future infrastructure investment in areas that maximize the resiliency of the County (Strategic Initiative 3.1.1).

Building and Code Division

- Continue to improve efficiency in the permit submittal process to improve overall service.
- Go-live with the Energov electronic permitting system, planning and code enforcement application process and records management
- Amend the Land Development Code to improve stormwater regulations for infill development, where new construction is causing drainage issues in developed areas of the County (Strategic Initiative 3.1.1) .
- Coordinate with the County's Code Enforcement lien service provider to improve collections on unsettled code enforcement liens.

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------|--------------|--------------|--------------|---------|--------------|---------|--------------|--------------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|--------|---------|------|--------|------|------|--------|------|------|--------|------|------|--------|------|------|--------|------|------|--------|------|------|--------|------|------|--------|------|------|--------|------|------|
| <p>1.4 Increase efficiencies and minimize complexities through innovative practices and technology St. Lucie County Strategic Plan</p> | <p>↑ Inspections: 24 Hour Completion Permits</p> | <p>%/Inspections Complete in 24 hours</p> <table border="1"> <thead> <tr> <th>Month</th> <th>% Complete</th> </tr> </thead> <tbody> <tr><td>Oct-19</td><td>100.00%</td></tr> <tr><td>Nov-19</td><td>100.00%</td></tr> <tr><td>Dec-19</td><td>100.00%</td></tr> <tr><td>Jan-20</td><td>100.00%</td></tr> <tr><td>Feb-20</td><td>100.00%</td></tr> <tr><td>Mar-20</td><td>100.00%</td></tr> <tr><td>Apr-20</td><td>100.00%</td></tr> <tr><td>May-20</td><td>100.00%</td></tr> <tr><td>Jun-20</td><td>100.00%</td></tr> <tr><td>Jul-20</td><td>100.00%</td></tr> <tr><td>Aug-20</td><td>100.00%</td></tr> <tr><td>Sep-20</td><td>100.00%</td></tr> <tr><td>Oct-20</td><td>100.00%</td></tr> <tr><td>Nov-20</td><td>100.00%</td></tr> <tr><td>Dec-20</td><td>100.00%</td></tr> <tr><td>Jan-21</td><td>100.00%</td></tr> <tr><td>Feb-21</td><td>100.00%</td></tr> <tr><td>Mar-21</td><td>100.00%</td></tr> <tr><td>Apr-21</td><td>100.00%</td></tr> <tr><td>May-21</td><td>100.00%</td></tr> <tr><td>Jun-21</td><td>100.00%</td></tr> <tr><td>Jul-21</td><td>100.00%</td></tr> <tr><td>Aug-21</td><td>100.00%</td></tr> <tr><td>Sep-21</td><td>100.00%</td></tr> </tbody> </table> | Month | % Complete | Oct-19 | 100.00% | Nov-19 | 100.00% | Dec-19 | 100.00% | Jan-20 | 100.00% | Feb-20 | 100.00% | Mar-20 | 100.00% | Apr-20 | 100.00% | May-20 | 100.00% | Jun-20 | 100.00% | Jul-20 | 100.00% | Aug-20 | 100.00% | Sep-20 | 100.00% | Oct-20 | 100.00% | Nov-20 | 100.00% | Dec-20 | 100.00% | Jan-21 | 100.00% | Feb-21 | 100.00% | Mar-21 | 100.00% | Apr-21 | 100.00% | May-21 | 100.00% | Jun-21 | 100.00% | Jul-21 | 100.00% | Aug-21 | 100.00% | Sep-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | % Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-19 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-19 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-19 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>↓ Permits: Plan Review Time Permits</p> | <p>% / Plan Reviews complete within 21 days</p> <table border="1"> <thead> <tr> <th>Month</th> <th>% Complete</th> </tr> </thead> <tbody> <tr><td>Oct-19</td><td>100.00%</td></tr> <tr><td>Nov-19</td><td>~85.00%</td></tr> <tr><td>Dec-19</td><td>~95.00%</td></tr> <tr><td>Jan-20</td><td>~85.00%</td></tr> <tr><td>Feb-20</td><td>~95.00%</td></tr> <tr><td>Mar-20</td><td>~95.00%</td></tr> <tr><td>Apr-20</td><td>~95.00%</td></tr> <tr><td>May-20</td><td>~85.00%</td></tr> <tr><td>Jun-20</td><td>~95.00%</td></tr> <tr><td>Jul-20</td><td>100.00%</td></tr> <tr><td>Aug-20</td><td>~95.00%</td></tr> <tr><td>Sep-20</td><td>~90.00%</td></tr> <tr><td>Oct-20</td><td>~90.00%</td></tr> <tr><td>Nov-20</td><td>~95.00%</td></tr> <tr><td>Dec-20</td><td>~90.00%</td></tr> <tr><td>Jan-21</td><td>~85.00%</td></tr> <tr><td>Feb-21</td><td>~95.00%</td></tr> <tr><td>Mar-21</td><td>~90.00%</td></tr> <tr><td>Apr-21</td><td>~85.00%</td></tr> <tr><td>May-21</td><td>~95.00%</td></tr> <tr><td>Jun-21</td><td>~95.00%</td></tr> <tr><td>Jul-21</td><td>~90.00%</td></tr> <tr><td>Aug-21</td><td>~95.00%</td></tr> <tr><td>Sep-21</td><td>~85.00%</td></tr> </tbody> </table> | Month | % Complete | Oct-19 | 100.00% | Nov-19 | ~85.00% | Dec-19 | ~95.00% | Jan-20 | ~85.00% | Feb-20 | ~95.00% | Mar-20 | ~95.00% | Apr-20 | ~95.00% | May-20 | ~85.00% | Jun-20 | ~95.00% | Jul-20 | 100.00% | Aug-20 | ~95.00% | Sep-20 | ~90.00% | Oct-20 | ~90.00% | Nov-20 | ~95.00% | Dec-20 | ~90.00% | Jan-21 | ~85.00% | Feb-21 | ~95.00% | Mar-21 | ~90.00% | Apr-21 | ~85.00% | May-21 | ~95.00% | Jun-21 | ~95.00% | Jul-21 | ~90.00% | Aug-21 | ~95.00% | Sep-21 | ~85.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | % Complete | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-19 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-19 | ~85.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Jan-20 | ~85.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-20 | ~95.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-20 | ~95.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-20 | ~95.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-20 | ~85.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-20 | ~95.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-20 | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-20 | ~95.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Dec-20 | ~90.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Feb-21 | ~95.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Jun-21 | ~95.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | ~90.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | ~95.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | ~85.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p> | <p>↑ Total Building Permits Submitted and Issued Permits</p> | <p>Permits Issued (Monthly Average)</p> <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>YTD Avg</th> </tr> </thead> <tbody> <tr><td>FY 2017-2018</td><td>~1,000</td></tr> <tr><td>FY 2018-2019</td><td>~900</td></tr> <tr><td>FY 2019-2020</td><td>~1,000</td></tr> <tr><td>FY 2020-2021</td><td>~1,200</td></tr> </tbody> </table> | Fiscal Year | YTD Avg | FY 2017-2018 | ~1,000 | FY 2018-2019 | ~900 | FY 2019-2020 | ~1,000 | FY 2020-2021 | ~1,200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | YTD Avg | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2017-2018 | ~1,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | ~900 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | ~1,000 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | ~1,200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>↑ % of Operating Budget vs. Actual - Planning Div. Planning</p> | <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>% Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>48.38%</td><td>100.00%</td></tr> <tr><td>FY 2019-2020</td><td>51.08%</td><td>100.00%</td></tr> <tr><td>FY 2020-2021</td><td>77.71%</td><td>100.00%</td></tr> </tbody> </table> | Fiscal Year | % Actual | Target | FY 2018-2019 | 48.38% | 100.00% | FY 2019-2020 | 51.08% | 100.00% | FY 2020-2021 | 77.71% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | % Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 48.38% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 51.08% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 77.71% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>2.3 Provide support and streamline processes for starting, operating and expanding a business St. Lucie County Strategic Plan</p> | <p>↓ New Commercial, Commercial Renovations/ Additions Permits</p> | <table border="1"> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Sep-19</td><td>~3.0</td><td>~1.5</td></tr> <tr><td>Oct-19</td><td>~1.0</td><td>~1.5</td></tr> <tr><td>Nov-19</td><td>~1.0</td><td>~1.5</td></tr> <tr><td>Dec-19</td><td>~3.0</td><td>~1.5</td></tr> <tr><td>Jan-20</td><td>~1.0</td><td>~1.5</td></tr> <tr><td>Feb-20</td><td>~2.0</td><td>~1.5</td></tr> <tr><td>Mar-20</td><td>~1.0</td><td>~1.5</td></tr> <tr><td>Apr-20</td><td>~1.0</td><td>~1.5</td></tr> <tr><td>May-20</td><td>~3.0</td><td>~1.5</td></tr> <tr><td>Jun-20</td><td>~6.0</td><td>~1.5</td></tr> <tr><td>Jul-20</td><td>~1.0</td><td>~1.5</td></tr> <tr><td>Aug-20</td><td>~1.0</td><td>~1.5</td></tr> <tr><td>Sep-20</td><td>~1.0</td><td>~1.5</td></tr> <tr><td>Oct-20</td><td>~1.0</td><td>~1.5</td></tr> <tr><td>Nov-20</td><td>~2.0</td><td>~1.5</td></tr> <tr><td>Dec-20</td><td>~2.0</td><td>~1.5</td></tr> <tr><td>Jan-21</td><td>~2.0</td><td>~1.5</td></tr> <tr><td>Feb-21</td><td>~5.0</td><td>~1.5</td></tr> <tr><td>Mar-21</td><td>~2.0</td><td>~1.5</td></tr> <tr><td>Apr-21</td><td>~5.0</td><td>~1.5</td></tr> <tr><td>May-21</td><td>~2.0</td><td>~1.5</td></tr> <tr><td>Jun-21</td><td>~3.0</td><td>~1.5</td></tr> <tr><td>Jul-21</td><td>~4.0</td><td>~1.5</td></tr> <tr><td>Aug-21</td><td>~3.0</td><td>~1.5</td></tr> <tr><td>Sep-21</td><td>~3.0</td><td>~1.5</td></tr> </tbody> </table> | Month | Actual | Target | Sep-19 | ~3.0 | ~1.5 | Oct-19 | ~1.0 | ~1.5 | Nov-19 | ~1.0 | ~1.5 | Dec-19 | ~3.0 | ~1.5 | Jan-20 | ~1.0 | ~1.5 | Feb-20 | ~2.0 | ~1.5 | Mar-20 | ~1.0 | ~1.5 | Apr-20 | ~1.0 | ~1.5 | May-20 | ~3.0 | ~1.5 | Jun-20 | ~6.0 | ~1.5 | Jul-20 | ~1.0 | ~1.5 | Aug-20 | ~1.0 | ~1.5 | Sep-20 | ~1.0 | ~1.5 | Oct-20 | ~1.0 | ~1.5 | Nov-20 | ~2.0 | ~1.5 | Dec-20 | ~2.0 | ~1.5 | Jan-21 | ~2.0 | ~1.5 | Feb-21 | ~5.0 | ~1.5 | Mar-21 | ~2.0 | ~1.5 | Apr-21 | ~5.0 | ~1.5 | May-21 | ~2.0 | ~1.5 | Jun-21 | ~3.0 | ~1.5 | Jul-21 | ~4.0 | ~1.5 | Aug-21 | ~3.0 | ~1.5 | Sep-21 | ~3.0 | ~1.5 |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-19 | ~3.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-19 | ~1.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-19 | ~1.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-19 | ~3.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-20 | ~1.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-20 | ~2.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-20 | ~1.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-20 | ~1.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-20 | ~3.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-20 | ~6.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-20 | ~1.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-20 | ~1.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-20 | ~1.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | ~1.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | ~2.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | ~2.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | ~2.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | ~5.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | ~2.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | ~5.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | ~2.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | ~3.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | ~4.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | ~3.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | ~3.0 | ~1.5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Objectives | Measures | Charts |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>5.4 React responsibly to the public safety needs of the community</p>  <p>St. Lucie County Strategic Plan</p> | <p> Inspections Performed Permits</p> | <p>Short Term Trends: Inspections</p>  <p>Long Term Trends: Inspections (Monthly Average)</p>  |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Planning & Development Services

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 4,305,371 | 5,267,200 | 5,668,550 | 401,350 |
| Operating | 1,339,047 | 1,778,163 | 1,992,514 | 214,351 |
| Capital Outlay | 6,041 | 43,000 | 29,550 | (13,450) |
| Grants & Aids | 679,494 | 1,310,673 | 1,055,325 | (255,348) |
| Total Budgetary Costs | <u>6,329,953</u> | <u>8,399,036</u> | <u>8,745,939</u> | <u>346,903</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 770,435 | 1,430,489 | 1,167,230 | (263,259) |
| Special Revenue | 2,348,953 | 3,039,502 | 3,414,218 | 374,716 |
| Capital | 8,335 | - | - | 0 |
| Enterprise | 3,177,229 | 3,873,679 | 4,109,125 | 235,446 |
| Trust and Agency | 25,000 | 55,366 | 55,366 | 0 |
| Total Revenues | <u>6,329,953</u> | <u>8,399,036</u> | <u>8,745,939</u> | <u>346,903</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Admin. - Planning & Development Svc. | 2.33 | 3.08 | 3.74 | 0.66 |
| Planning | 14.03 | 12.82 | 12.46 | (0.36) |
| Building and Code Regulation | 35.47 | 38.93 | 40.63 | 1.70 |
| Total Full-Time Equivalentents (FTE) | <u>51.83</u> | <u>54.83</u> | <u>56.83</u> | <u>2.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Admin. - Planning & Development Svc.

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Moved .66 FTE from Planning to Administration

- Operating is changing due to:
 - o Budget proposal increasing software supports
 - o Budget proposal increasing dues & memberships

- Capital Outlay is changing due to:
 - o Budget proposal increasing equipment

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 288,680 | 376,983 | 434,224 | 57,241 |
| Operating | 88,814 | 154,546 | 201,071 | 46,525 |
| Capital Outlay | 2,735 | - | 2,275 | 2,275 |
| Total Budgetary Costs | <u>380,229</u> | <u>531,529</u> | <u>637,570</u> | <u>106,041</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 42,886 | 60,978 | 61,837 | 859 |
| Special Revenue | 337,343 | 417,937 | 519,821 | 101,884 |
| Enterprise | - | 52,614 | 55,912 | 3,298 |
| Total Revenues | <u>380,229</u> | <u>531,529</u> | <u>637,570</u> | <u>106,041</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 0.66 | 0.66 | 1.32 | 0.66 |
| Officials/Managers | 1.67 | 1.67 | 2.42 | 0.75 |
| Professionals | - | 0.75 | - | (0.75) |
| Total Full-Time Equivalentents (FTE) | <u>2.33</u> | <u>3.08</u> | <u>3.74</u> | <u>0.66</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Planning

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Budget proposal position request: Senior Planner
 - o Moved (.66) FTE from Planning to Administration
 - o Reclass of Economic Development Coordinator to Community & Business Engagement Coordinator & moved under County Administration (.70)
- Operating is changing due to:
 - o Budget proposals increasing software supports
 - o Budget proposals increasing office supplies

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 962,848 | 1,222,940 | 1,289,516 | 66,576 |
| Operating | 245,323 | 417,787 | 437,167 | 19,380 |
| Grants & Aids | 130,045 | 135,915 | 135,915 | 0 |
| Total Budgetary Costs | <u>1,338,216</u> | <u>1,776,642</u> | <u>1,862,598</u> | <u>85,956</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 202,200 | 232,206 | 226,665 | (5,541) |
| Special Revenue | 1,135,721 | 1,530,436 | 1,621,933 | 91,497 |
| Enterprise | 295 | 14,000 | 14,000 | 0 |
| Total Revenues | <u>1,338,216</u> | <u>1,776,642</u> | <u>1,862,598</u> | <u>85,956</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.32 | 2.32 | 1.66 | (0.66) |
| Officials/Managers | 4.41 | 3.40 | 4.40 | 1.00 |
| Professionals | 5.00 | 5.00 | 5.00 | 0.00 |
| Technicians | 2.30 | 2.10 | 1.40 | (0.70) |
| Total Full-Time Equivalentents (FTE) | <u>14.03</u> | <u>12.82</u> | <u>12.46</u> | <u>(0.36)</u> |

Building and Code Regulation

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Budget proposal position requests: Zoning Technician and Impact Budget & Contract Coordinator
 - o Reclass of Economic Development Coordinator to
Community & Business Engagement Coordinator & moved under County Administration (.30)
- Operating is changing due to:
 - o Budget proposal increasing software supports
 - o Budget proposal increasing training-seminars registration
- Capital is changing due to:
 - o Budget proposals increasing equipment

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 3,053,843 | 3,667,277 | 3,944,810 | 277,533 |
| Operating | 1,004,010 | 1,187,917 | 1,339,592 | 151,675 |
| Capital Outlay | 3,306 | 43,000 | 27,275 | (15,725) |
| Total Budgetary Costs | <u>4,061,159</u> | <u>4,898,194</u> | <u>5,311,677</u> | <u>413,483</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 875,890 | 1,091,129 | 1,272,464 | 181,335 |
| Capital | 8,335 | - | - | 0 |
| Enterprise | 3,176,934 | 3,807,065 | 4,039,213 | 232,148 |
| Total Revenues | <u>4,061,159</u> | <u>4,898,194</u> | <u>5,311,677</u> | <u>413,483</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 10.02 | 10.02 | 11.02 | 1.00 |
| Officials/Managers | 2.75 | 4.76 | 5.01 | 0.25 |
| Professionals | 15.00 | 16.25 | 16.00 | (0.25) |
| Protect/SVC/Non-sworn | 1.00 | 1.00 | 1.00 | 0.00 |
| Skilled Craft | 3.00 | 3.00 | 3.00 | 0.00 |
| Technicians | 3.70 | 3.90 | 4.60 | 0.70 |
| Total Full-Time Equivalentents (FTE) | <u>35.47</u> | <u>38.93</u> | <u>40.63</u> | <u>1.70</u> |

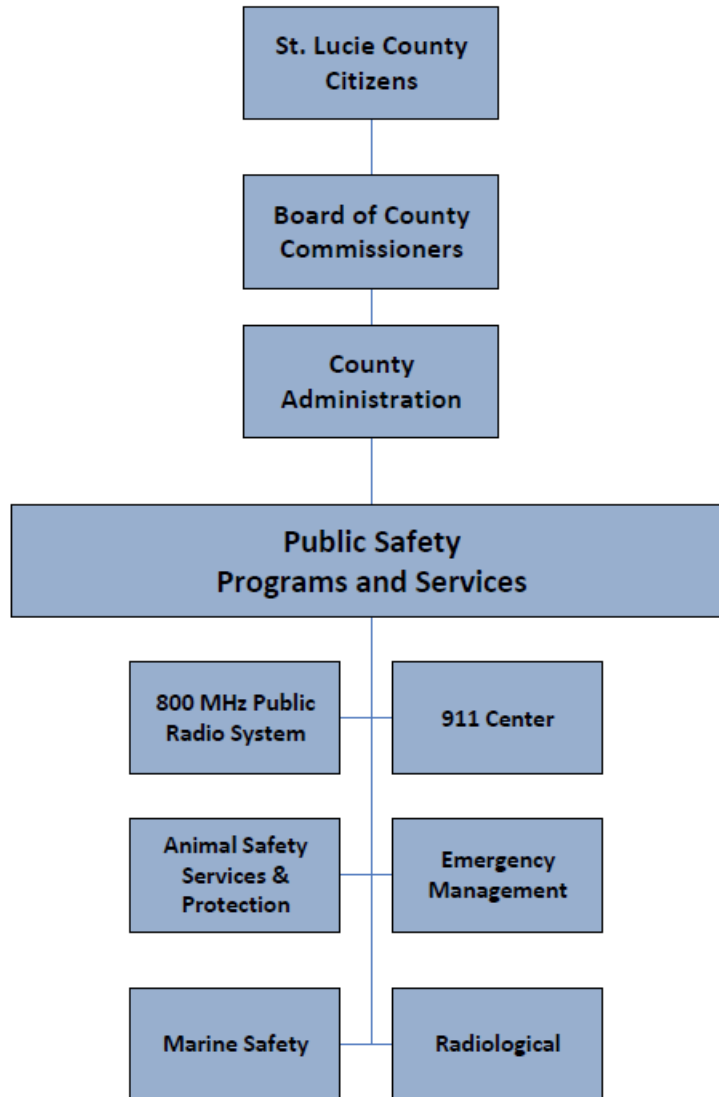
Business and Strategic Initiatives

Highlights

- Operating is changing due to:
 - o Decrease to dues & memberships
- Grants & Aid is changing due to:
 - o Decrease to aid to private organizations: Allied

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Operating | 900 | 17,913 | 14,684 | (3,229) |
| Grants & Aids | 549,449 | 1,174,758 | 919,410 | (255,348) |
| Total Budgetary Costs | <u>550,349</u> | <u>1,192,671</u> | <u>934,094</u> | <u>(258,577)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 525,349 | 1,137,305 | 878,728 | (258,577) |
| Trust and Agency | 25,000 | 55,366 | 55,366 | 0 |
| Total Revenues | <u>550,349</u> | <u>1,192,671</u> | <u>934,094</u> | <u>(258,577)</u> |



Mission Statement

To provide the resources necessary in planning, preparing, protecting, and mitigating any manmade or natural disasters as well as emergencies for first responders, citizens, and visitors of St. Lucie County. To provide the most efficient and effective Public Safety Communications to our constituents through the most advanced technology available. To ensure that our personnel have the best training and equipment necessary to provide a professional Public Safety Service.

Function

Animal Service and Protection

- Responds to calls for service concerning abused and neglected animals, dangerous and vicious dogs, animals running at large, and sick or injured animals. Also, Animal Service and Protection (ASSP) team members educate and inform the public on responsible pet care and ownership. ASSP is a team member of the Animal Shelters Standard Committee that inspects various animal shelters for care, cleanliness, and compliance of the state requirements for animal sheltering.

Marine Safety

- Provides protection, education and information to the citizens and visitors of St Lucie County in ocean and beach safety. Represents St Lucie County in a professional manner that instills the confidence in our Ocean Rescue/Marine Safety program from those we protect.

911 Center

- Ensures all law enforcement, fire, medical, and animal control calls for St. Lucie County are answered in a timely manner, dispatched and forwarded to the appropriate law enforcement or fire rescue agency.

800 MHz Radio

- Provides public radio system support to our end users. Manages and maintains the Motorola P25 800 MHz radio infrastructure for the regional inter-operable communication system. Oversees Motorola relations and contractual agreement. Manages maintenance agreement.

Emergency Management

- Provide a comprehensive and integrated approach in the collaboration of enhancing our response partner's capabilities to mitigate, prepare, respond and recover from all hazards that may impact St. Lucie County.

Radiological Planning

- Provides for the safety and welfare of St. Lucie County residents, visitors and response agencies through hazard specific best practices in the areas of radiological planning, equipment, training, exercise, operations, and regulatory compliance.

Accomplishments

Animal Safety and Protection

- Successfully transferred out of the temporary shelter at the airport and transition into the renovated animal shelter on Savannah Road. Total number of animals sheltered and processed during this time period is 375.
- Replaced and updated the Animal Safety Officers with the latest animal safety equipment (including the purchase of one new Animal Safety Truck).
- Responded and mitigated 3885 animal complaints; provided 120 Spay/Neuter Vouchers for pet owners within St. Lucie County and completed 190 TNVR for the Community Cat program.
- Compliance in pet licensing with 531 sold to pet owners.

Marine Safety

- Conducted 46 ocean rescues and responded to 61 emergency medical service providing first aide.
- Purchased a new All-Terrain Vehicle (ATV) to respond to emergencies and patrol St. Lucie County's protected beaches.
- Maintained the highest quality training to all of our Ocean Rescue Life Guards.

911 Center

- Successfully completed bi-annual Department of Health new certifications or renewals for employees as required by the State of Florida.
- Replaced the multi-monitor setup with one 49" monitor at the workstation in the 911 Communications Center streamlining and improving the various program functionality for 911 call responses.
- Successfully acquired and executed a contract for a new Computer Aided Dispatch (CAD) system for 911.

800 MHz Radio

- Replaced the tower lighting at the Rock Road Site.
- Replace the telephone system throughout the Public Safety Department.
- Completed the installation/reconfiguration of a radio channel between St. Lucie County and Indian River County that increases and improves our inter-operability between counties.

Emergency Management

- Successful Emergency Operations Center (EOC) activation for COVID-19 that impacted St. Lucie in March 18, 2020 through April 1, 2021.
- Successfully developed, implemented, and managed the Cares Act funding - \$55 million that St. Lucie County received from the United States Department of Treasury through the State of Florida Department of Emergency Management (FDEM).
- Enhanced our ability to work remotely through the purchase of 50 Emergency Response Team (ERT) Go-Kits which include: a carrying case, laptop, and 800 MHz radio, and Verizon MiFi, with a total value of \$233,673.70.

Radiological Planning

- Participated in a Federal Emergency Management Agency (FEMA) evaluated Nuclear Power Plant Ingestion Pathway exercise.

Initiatives

Strategic Objectives 1.1; 1.2; 1.3; 5.1; 5.2; 5.4

Animal Service and Protection

- Continue to improve and enhance community educational opportunities for responsible pet care and ownership.
- Participate in Animal Safety, Awareness and Out Reach events promoting responsible pet care and ownership.
- Continue to work with agency partners in conducting annual evaluations of pet shelters within St. Lucie County.

Marine Safety

- Continue to improve and enhance safety protocols for all patrons visiting St. Lucie County's protected beaches.
- Continue to educate all visitors to St. Lucie County's protected beaches on ocean and beach safety.
- Continue to train all Ocean Rescue Life Guards on the latest ocean rescue strategies and tactics, while providing the most professional customer services.

911 Center

- Complete a RFP to purchase enhance our 911 communications Center with Next Generation 9-1-1 Core Services (NGCS) and an Emergency Services IP Network (ESInet).
- Complete the implementation of new CAD system and go-live by end summer of 2022.
- Continue training and development of personnel for succession planning.
- Purchase new workstations in the 911 Communications Center.
- Add an additional six (6) full time employee positions for 911.

800 MHz Radio

- Maintain and monitor efficiency and effectiveness of new radio system.
- Upgrade and enhance the Microwave link between Midway Road Dispatch and Rock Road 800 Mhz Master site.
- Install an additional transmitter allowing St. Lucie County Dispatch to communicate from their consoles directly to Indian River County Dispatch on their Harris Radio system.


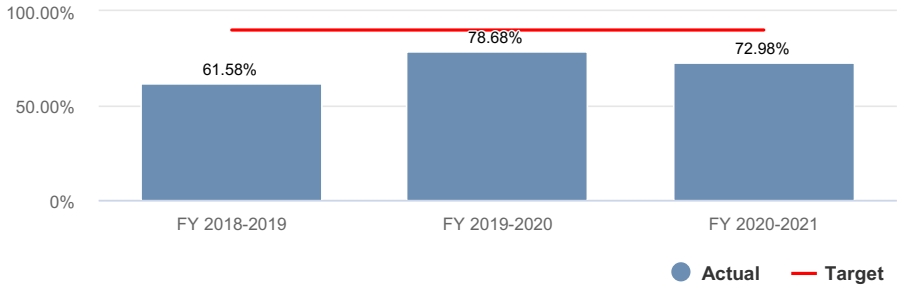

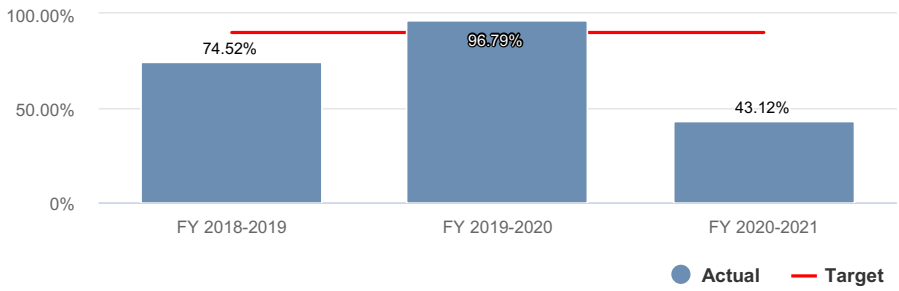

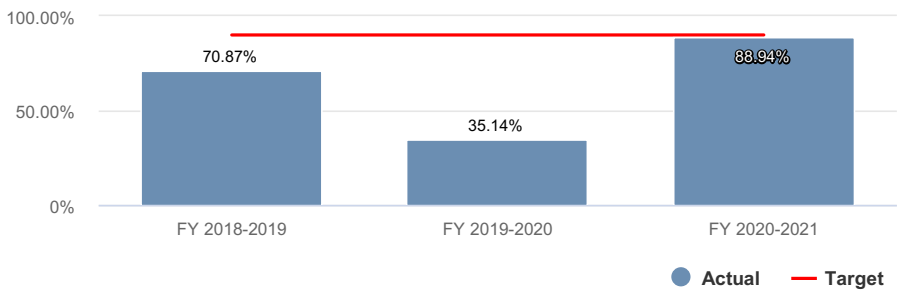

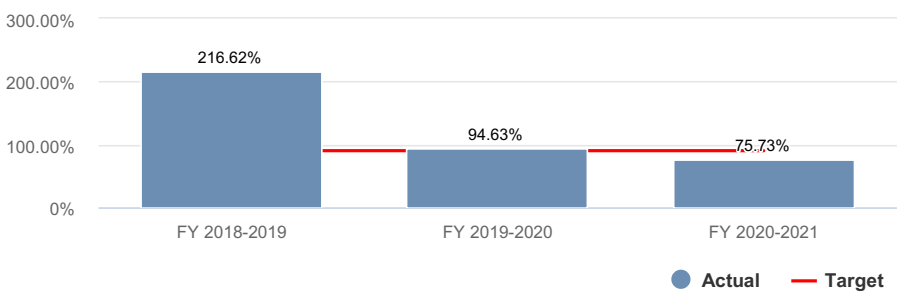
Emergency Management (Strategic Initiatives 5.1.1 and 5.2.1)

- Implement the Adopted 2021 DRAFT Local Mitigation Strategy (LMS)
- Review and update of the Comprehensive Emergency Management Plan (CEMP) for State review and approval.
- Review and update of the Strategic Plan.

Radiological Planning

- Improving traffic control areas within the evacuation routes.
- Converting the Radiological Standard Operating Procedure an E-book format instead of paper.
- Improving Communications between the Emergency Operations Center (EOC) and the Emergency Operations Facility (EOF).

| Objectives | Measures | Charts |
|---------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|--------|
| <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>Monthly Overtime Expenses 911 Operations</p> | |
| <p>5.4 React responsibly to the public safety needs of the community St. Lucie County Strategic Plan</p> | <p>Percentage of calls answered within 10 seconds 911 Operations</p> | |
| <p>5.4 React responsibly to the public safety needs of the community St. Lucie County Strategic Plan</p> | <p>Average Length of 911 Calls 911 Operations</p> | |
| <p>5.4 React responsibly to the public safety needs of the community St. Lucie County Strategic Plan</p> | <p>Total Number of Calls to Animal Safety Animal Safety</p> | |
| <p>5.4 React responsibly to the public safety needs of the community St. Lucie County Strategic Plan</p> | <p>Number of approved Spay/Neuter Animal Safety</p> | |

| Objectives | Measures | Charts | | | | | | | | | | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|------------|------------|--------------|---------|---------|--------------|--------|---------|--------------|--------|---------|
|  <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>Percentage operating budget vs actual Radiological Planning and Preparedness</p> <p>↑</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>61.58%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>78.68%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>72.98%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 61.58% | 100.00% | FY 2019-2020 | 78.68% | 100.00% | FY 2020-2021 | 72.98% | 100.00% |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | |
| FY 2018-2019 | 61.58% | 100.00% | | | | | | | | | | | | |
| FY 2019-2020 | 78.68% | 100.00% | | | | | | | | | | | | |
| FY 2020-2021 | 72.98% | 100.00% | | | | | | | | | | | | |
|  <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>Percentage operating budget vs actual 911 Operations</p> <p>↑</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>74.52%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>96.79%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>43.12%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 74.52% | 100.00% | FY 2019-2020 | 96.79% | 100.00% | FY 2020-2021 | 43.12% | 100.00% |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | |
| FY 2018-2019 | 74.52% | 100.00% | | | | | | | | | | | | |
| FY 2019-2020 | 96.79% | 100.00% | | | | | | | | | | | | |
| FY 2020-2021 | 43.12% | 100.00% | | | | | | | | | | | | |
|  <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>Percentage operating budget vs actual Emergency Management</p> <p>↑</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>70.87%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>35.14%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>88.94%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 70.87% | 100.00% | FY 2019-2020 | 35.14% | 100.00% | FY 2020-2021 | 88.94% | 100.00% |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | |
| FY 2018-2019 | 70.87% | 100.00% | | | | | | | | | | | | |
| FY 2019-2020 | 35.14% | 100.00% | | | | | | | | | | | | |
| FY 2020-2021 | 88.94% | 100.00% | | | | | | | | | | | | |
|  <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>Percentage operating budget vs actual Animal Safety</p> <p>↑</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>216.62%</td> <td>100.00%</td> </tr> <tr> <td>FY 2019-2020</td> <td>94.63%</td> <td>100.00%</td> </tr> <tr> <td>FY 2020-2021</td> <td>75.73%</td> <td>100.00%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 216.62% | 100.00% | FY 2019-2020 | 94.63% | 100.00% | FY 2020-2021 | 75.73% | 100.00% |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | |
| FY 2018-2019 | 216.62% | 100.00% | | | | | | | | | | | | |
| FY 2019-2020 | 94.63% | 100.00% | | | | | | | | | | | | |
| FY 2020-2021 | 75.73% | 100.00% | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Safety

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Intrafund Transfers | -492,018 | - | - | 0 |
| Personnel | 9,530,972 | 6,377,109 | 7,485,525 | 1,108,416 |
| Operating | 3,950,426 | 2,791,962 | 2,984,765 | 192,803 |
| Capital Outlay | 234,287 | 285,050 | 819,100 | 534,050 |
| Grants & Aids | 4,175,674 | 573,198 | 60,000 | (513,198) |
| Other Uses | - | 1,113,805 | 666,041 | (447,764) |
| Total Budgetary Costs | <u>17,399,341</u> | <u>11,141,124</u> | <u>12,015,431</u> | <u>874,307</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 10,057,467 | 1,473,952 | 1,310,296 | (163,656) |
| Special Revenue | 7,341,874 | 9,667,172 | 10,705,135 | 1,037,963 |
| Total Revenues | <u>17,399,341</u> | <u>11,141,124</u> | <u>12,015,431</u> | <u>874,307</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-------------------------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Public Safety - Animal Safety Services and Protection | 5.00 | 5.00 | 5.00 | 0.00 |
| Public Safety - Cent. Communications | 66.34 | 67.00 | 74.50 | 7.50 |
| Public Safety - Emergency Mgmt. | 5.00 | 4.34 | 5.34 | 1.00 |
| Public Safety - Marine Safety | 8.50 | 8.50 | 8.00 | (0.50) |
| Public Safety - RAD Plan | 2.00 | 2.00 | 2.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>86.84</u> | <u>86.84</u> | <u>94.84</u> | <u>8.00</u> |

Public Safety - Animal Safety Services and Protection

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Salary adjustments for Pay Grade U13

- Operating is changing due to:
 - o Increase in Operating costs for Equipment Maintenance and Contract Labor
 - o Increase in contractual and professional services

- Grants and Aids is changing due to:
 - o Reallocated funding to operating lines for the Animal Shelter support

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 496,224 | 302,870 | 345,966 | 43,096 |
| Operating | 335,020 | 130,732 | 611,283 | 480,551 |
| Grants & Aids | - | 500,000 | - | (500,000) |
| Other Uses | - | 7,221 | 7,221 | 0 |
| Total Budgetary Costs | <u>831,244</u> | <u>940,823</u> | <u>964,470</u> | <u>23,647</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 831,244 | 940,823 | 964,470 | 23,647 |
| Total Revenues | <u>831,244</u> | <u>940,823</u> | <u>964,470</u> | <u>23,647</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Protect/SVC/Non-sworn | 5.00 | 5.00 | 5.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>5.00</u> | <u>5.00</u> | <u>5.00</u> | <u>0.00</u> |

Public Safety - Cent. Communications

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o 6 FTE requests for Public Safety Communication Officers
 - o 1 FTE PS Communication Officer was added after the FY21 budget process and .50 FTE was moved from Marine Safety to Central Communications

- Operating is changing due to:
 - o Increase in Operating accounts such as other contractual services, Software support contracts, and equipment maintenance.

- Capital Outlay is changing due to:
 - o Increase in equipment for communication center improvements

- Other uses is changing due to:
 - o Reduction in reserves for fund balance

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Intrafund Transfers | -492,018 | - | - | 0 |
| Personnel | 4,864,332 | 4,952,987 | 5,760,715 | 807,728 |
| Operating | 1,731,190 | 1,883,824 | 1,937,707 | 53,883 |
| Capital Outlay | 14,640 | 250,000 | 808,900 | 558,900 |
| Other Uses | - | 1,008,846 | 655,591 | (353,255) |
| Total Budgetary Costs | <u>6,118,144</u> | <u>8,095,657</u> | <u>9,162,913</u> | <u>1,067,256</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Special Revenue | 6,118,144 | 8,095,657 | 9,162,913 | 1,067,256 |
| Total Revenues | <u>6,118,144</u> | <u>8,095,657</u> | <u>9,162,913</u> | <u>1,067,256</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | - | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 6.34 | 6.00 | 6.00 | 0.00 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Protect/SVC/Non-sworn | 58.00 | 58.00 | 65.50 | 7.50 |
| Technicians | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>66.34</u> | <u>67.00</u> | <u>74.50</u> | <u>7.50</u> |

Public Safety - Emergency Mgmt.

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o 1 FTE approved grant funded DAC position Senior Program Specialist-EM

- Operating is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel

- Capital is changing due to:
 - o Reduction in equipment

- Other Uses is changing due to:
 - o Reduction in reserves for fund balancing

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 3,515,367 | 297,983 | 502,617 | 204,634 |
| Operating | 1,674,014 | 466,348 | 107,238 | (359,110) |
| Capital Outlay | 186,880 | 25,550 | - | (25,550) |
| Grants & Aids | 4,175,674 | 73,198 | 60,000 | (13,198) |
| Total Budgetary Costs | <u>9,551,935</u> | <u>863,079</u> | <u>669,855</u> | <u>(193,224)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 9,505,696 | 789,881 | 609,855 | (180,026) |
| Special Revenue | 46,239 | 73,198 | 60,000 | (13,198) |
| Total Revenues | <u>9,551,935</u> | <u>863,079</u> | <u>669,855</u> | <u>(193,224)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 2.00 | 1.00 | 2.00 | 1.00 |
| Officials/Managers | 1.00 | 1.34 | 1.34 | 0.00 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Service Maintenance | 1.00 | 1.00 | - | (1.00) |
| Technicians | - | - | 1.00 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>5.00</u> | <u>4.34</u> | <u>5.34</u> | <u>1.00</u> |

Public Safety - Marine Safety

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Moved .50 FTE to Central Communications

- Operating is changing due to:
 - o Reduction in operating lines and communications

- Capital Outlay is changing due to:
 - o Reduction to capital equipment needs

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 535,237 | 655,257 | 677,743 | 22,486 |
| Operating | 9,930 | 19,314 | 15,498 | (3,816) |
| Capital Outlay | 6,603 | 9,500 | 7,200 | (2,300) |
| Total Budgetary Costs | <u>551,770</u> | <u>684,071</u> | <u>700,441</u> | <u>16,370</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 551,770 | 684,071 | 700,441 | 16,370 |
| Total Revenues | <u>551,770</u> | <u>684,071</u> | <u>700,441</u> | <u>16,370</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Protect/SVC/Non-sworn | 8.50 | 8.50 | 8.00 | (0.50) |
| Total Full-Time Equivalents (FTE) | <u>8.50</u> | <u>8.50</u> | <u>8.00</u> | <u>(0.50)</u> |

Public Safety - RAD Plan

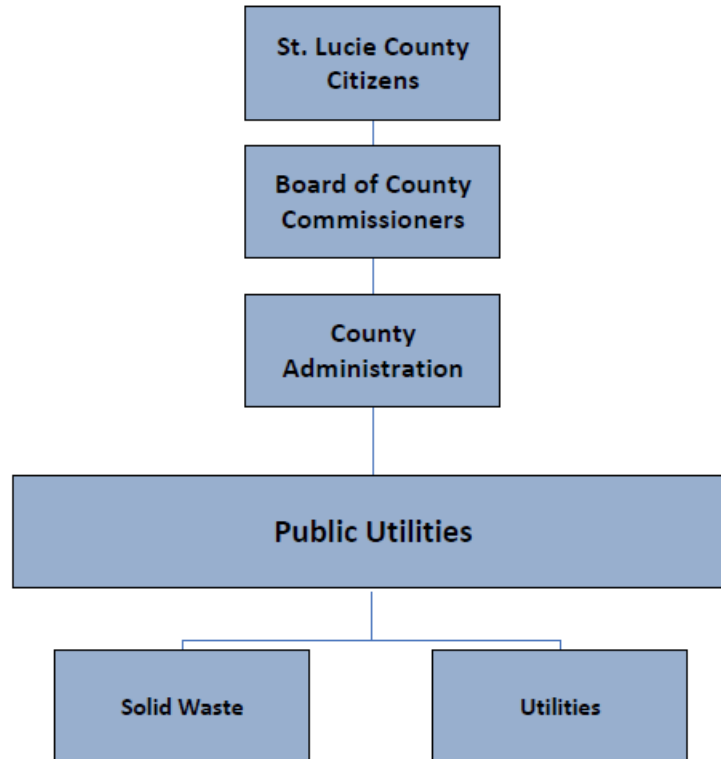
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
- Operating is changing due to:
 - o Increase in RAD Contract
- Capital Outlay is changing due to:
 - o Increase in equipment for laptop purchases
- Other Uses is changing due to:
 - o Decrease in reserves for fund balancing adjustment

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 119,811 | 168,012 | 198,484 | 30,472 |
| Operating | 200,272 | 291,744 | 313,039 | 21,295 |
| Capital Outlay | 26,164 | - | 3,000 | 3,000 |
| Other Uses | - | 97,738 | 3,229 | (94,509) |
| Total Budgetary Costs | <u>346,247</u> | <u>557,494</u> | <u>517,752</u> | <u>(39,742)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 346,247 | 557,494 | 517,752 | (39,742) |
| Total Revenues | <u>346,247</u> | <u>557,494</u> | <u>517,752</u> | <u>(39,742)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | - | - | 0.00 |
| Professionals | 1.00 | 2.00 | 2.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>2.00</u> | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |



Mission Statement

To serve the citizens of St. Lucie County by operating the St. Lucie County Baling and Recycling Facility in an efficient, safe, and cost effective manner and to improve the quality of life providing safe, reliable and environmentally responsible water, wastewater and reclaimed water service to our customers at a fair and reasonable cost and with the best customer experience possible.

Function

Solid Waste Division

St. Lucie County Solid Waste (SLCSW) receives and processes recycling and solid waste, such as yard waste, household hazardous waste, construction debris, electronics, and garbage. This is accomplished through the operation of two baling facilities and various waste stream diversion systems. SLCSW generates revenue through the sale of the recycled commodities, scrap metal, and some electronic waste, as well as tipping and franchise fees. An additional benefit of diverting the waste stream is saving valuable airspace, thereby extending the life of the landfill and providing a cost savings to the county through landfill diversion. SLCSW also processes landfill gas and sells it to Tropicana as a way to reduce the energy footprint, as this provides a savings to Tropicana and provides revenue to SLCSW.

Utilities Division

The Utility Division provides water, wastewater and reclaimed water service to customers within the unincorporated areas of St. Lucie County through 94 miles of water transmission lines, 60 miles of wastewater lines, and 18 miles of reclaimed water lines plus five Wastewater and two Water Treatment Facilities. The service provided is accomplished in a cost efficient manner to maintain reasonable rates for our customers that does not compromise the quality of the product delivered or the service rendered. The Utility Division maintains compliance with all regulatory requirements as set forth by our regulatory agencies. The Utility Division evaluates and plans for the improvements and expansion of our water, wastewater, and reclaimed water systems to meet the needs of our current and future customers in compliance with County and State regulations. The Utility Division assists other County Departments with utility planning, and utility related questions and issues.

Accomplishments

Solid Waste Division

- SLCSW is now in the business of marketing our own commodities with a goal to continue processing the material to a quality standard that keeps our commodities in high demand.
- SLCSW entered into an ILA with Indian River County to bring in recyclables for processing.
- Added cooking oil to the list of items that are recycled within St. Lucie County.
- Joined the W.R.A.P. Campaign and implemented Plastic wrap recycling throughout SLC.
- Identified additional revenue streams for previously unsold commodities including rigid plastics.
- Began the operation of Cell 4 to allow for an additional disposal capacity.
- Launched new web-based and mobile apps to facilitate resident education and engagement in the recycling program.
- Transitioned to a solid waste -centric labor service that specializes in MRF operations resulting in increased productivity, runtime, and revenue generated by the Single Stream Facility.
- Implemented a grant-funded Styrofoam recycling program throughout St. Lucie County.

Utilities Division

- Management of the water and wastewater treatment plants was moved in-house creating 19 new positions improving customer service and efficiencies.
- Expanded service in the Waterstone Community adding approximately 45 homes as well as Creekside Phase II adding 138 homes.
- Upgraded to the latest 5.2 version of Banner Utilities to provide more customer safety measures and move to a completely supported environment.
- Online bill pay enrollment increased to 2,298 in 2021.
- Completed the upgrade and rebuild of SHIWWTF clarifier #1 and filter #2.
- Began phase 1 of SCADA installations on SHIWWTF and master pump stations at NHIWWTF & North County WWTF.
- Interlocal agreement between SLCU and Vero Beach to bring emergency water to N. Hutchinson Island is complete.

Initiatives



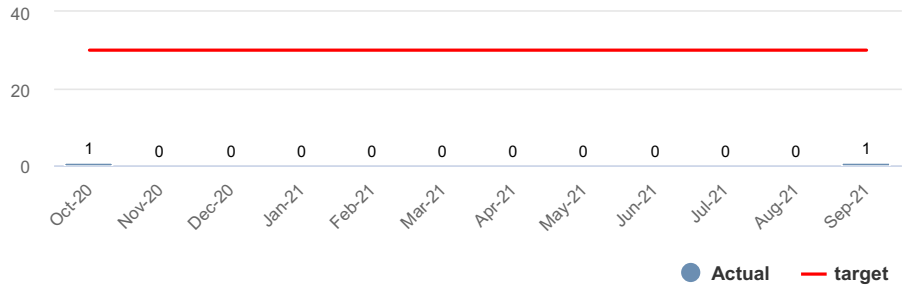


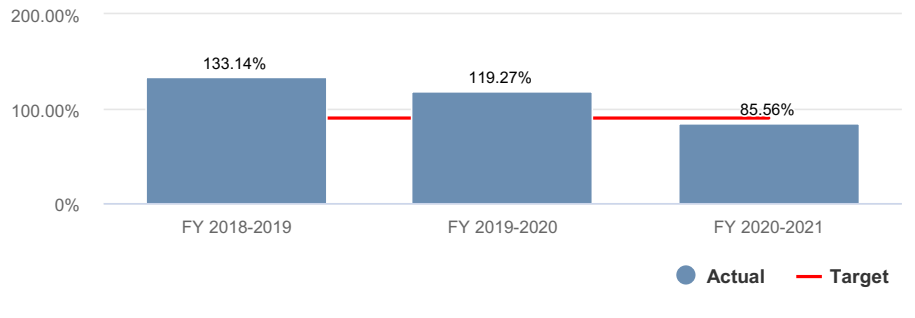

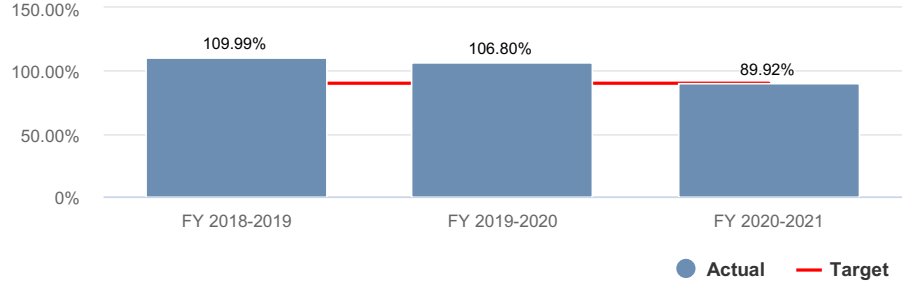


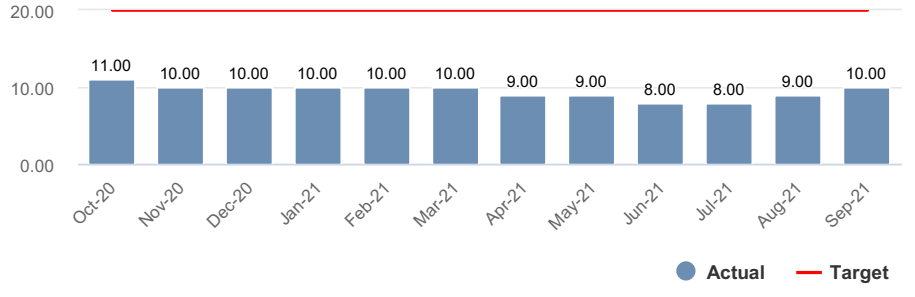

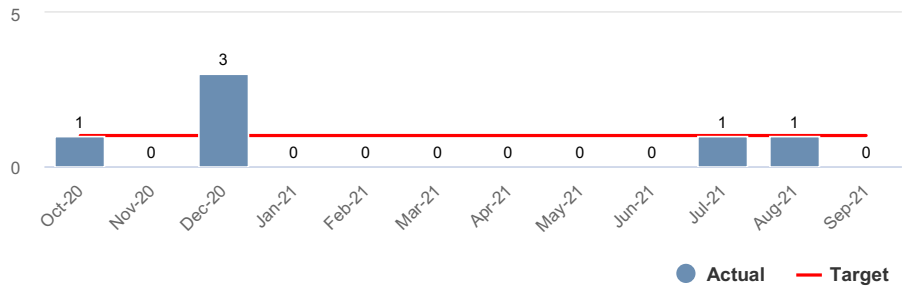
Strategic Objectives 1.2; 1.3; 1.4; 2.3; 3.1; 3.2; 3.4

Solid Waste Division

- Develop and implement a plan to extend the life of waste management for St. Lucie County. Options include incineration, waste-to-energy, a new landfill site, or an agreement with an existing landfill (Strategic Initiative 3.1.2).
- Explore and implement new technologies, such as automated sorting capabilities.
- Upgrade and expand the household hazardous waste facility.
- Develop education and outreach programs for recycling within the SLC School system (Strategic Initiative 1.3.1).
- Continue to pursue capital leases of heavy equipment for daily solid waste operation and develop a "lease-rotation" schedule.

Utilities Division

- Continue to partner with developers in public/private partnerships to expand infrastructure for development in the North County and Central County service areas (Strategic Initiative 2.1.1).
- Partner with Hansen Technologies on phase II Banner upgrade for implementing real-time payments.
- Install automatic flushing units to produce the highest-level of water quality.
- Implement Phase II of SCADA system, adding additional lift stations and facilities.
- Rebuild clarifiers 1 & 2 at NHIWWTF.
- Complete the North County inline booster pump station project.
- Design and permit the water treatment plant at Taylor Dairy (Strategic Initiative 2.1.1).

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------|--------|--------------|---------|---------|--------------|---------|---------|--------------|--------|---------|--------|-------|-------|--------|-------|-------|--------|-------|-------|--------|------|-------|--------|------|-------|--------|------|-------|--------|------|-------|--------|------|-------|--------|-------|-------|
|  <p>1.5 Provide easy access to information and services St. Lucie County Strategic Plan</p> |  <p>Customer Complaints per 4,000 Accounts Utilities</p> |  <table border="1"> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>1</td><td>30</td></tr> <tr><td>Nov-20</td><td>0</td><td>30</td></tr> <tr><td>Dec-20</td><td>0</td><td>30</td></tr> <tr><td>Jan-21</td><td>0</td><td>30</td></tr> <tr><td>Feb-21</td><td>0</td><td>30</td></tr> <tr><td>Mar-21</td><td>0</td><td>30</td></tr> <tr><td>Apr-21</td><td>0</td><td>30</td></tr> <tr><td>May-21</td><td>0</td><td>30</td></tr> <tr><td>Jun-21</td><td>0</td><td>30</td></tr> <tr><td>Jul-21</td><td>0</td><td>30</td></tr> <tr><td>Aug-21</td><td>0</td><td>30</td></tr> <tr><td>Sep-21</td><td>1</td><td>30</td></tr> </tbody> </table> | Month | Actual | Target | Oct-20 | 1 | 30 | Nov-20 | 0 | 30 | Dec-20 | 0 | 30 | Jan-21 | 0 | 30 | Feb-21 | 0 | 30 | Mar-21 | 0 | 30 | Apr-21 | 0 | 30 | May-21 | 0 | 30 | Jun-21 | 0 | 30 | Jul-21 | 0 | 30 | Aug-21 | 0 | 30 | Sep-21 | 1 | 30 |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 1 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 0 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 1 | 30 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|  <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> |  <p>Percentage operating budget vs actual Utilities</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>133.14%</td><td>100.00%</td></tr> <tr><td>FY 2019-2020</td><td>119.27%</td><td>100.00%</td></tr> <tr><td>FY 2020-2021</td><td>85.56%</td><td>100.00%</td></tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 133.14% | 100.00% | FY 2019-2020 | 119.27% | 100.00% | FY 2020-2021 | 85.56% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 133.14% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 119.27% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 85.56% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| |  <p>Percentage operating budget vs actual Solid Waste</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>FY 2018-2019</td><td>109.99%</td><td>100.00%</td></tr> <tr><td>FY 2019-2020</td><td>106.80%</td><td>100.00%</td></tr> <tr><td>FY 2020-2021</td><td>89.92%</td><td>100.00%</td></tr> </tbody> </table> | Fiscal Year | Actual | Target | FY 2018-2019 | 109.99% | 100.00% | FY 2019-2020 | 106.80% | 100.00% | FY 2020-2021 | 89.92% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 109.99% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 106.80% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 89.92% | 100.00% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|  <p>3.4 Protect, conserve and manage the county's natural resources including land, air, water and wildlife St. Lucie County Strategic Plan</p> |  <p>Customer In-yard Time (Minutes) Solid Waste</p> |  <table border="1"> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>11.00</td><td>20.00</td></tr> <tr><td>Nov-20</td><td>10.00</td><td>20.00</td></tr> <tr><td>Dec-20</td><td>10.00</td><td>20.00</td></tr> <tr><td>Jan-21</td><td>10.00</td><td>20.00</td></tr> <tr><td>Feb-21</td><td>10.00</td><td>20.00</td></tr> <tr><td>Mar-21</td><td>10.00</td><td>20.00</td></tr> <tr><td>Apr-21</td><td>9.00</td><td>20.00</td></tr> <tr><td>May-21</td><td>9.00</td><td>20.00</td></tr> <tr><td>Jun-21</td><td>8.00</td><td>20.00</td></tr> <tr><td>Jul-21</td><td>8.00</td><td>20.00</td></tr> <tr><td>Aug-21</td><td>9.00</td><td>20.00</td></tr> <tr><td>Sep-21</td><td>10.00</td><td>20.00</td></tr> </tbody> </table> | Month | Actual | Target | Oct-20 | 11.00 | 20.00 | Nov-20 | 10.00 | 20.00 | Dec-20 | 10.00 | 20.00 | Jan-21 | 10.00 | 20.00 | Feb-21 | 10.00 | 20.00 | Mar-21 | 10.00 | 20.00 | Apr-21 | 9.00 | 20.00 | May-21 | 9.00 | 20.00 | Jun-21 | 8.00 | 20.00 | Jul-21 | 8.00 | 20.00 | Aug-21 | 9.00 | 20.00 | Sep-21 | 10.00 | 20.00 |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 11.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 10.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 10.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 10.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 10.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 10.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 9.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 9.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 8.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 8.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 9.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 10.00 | 20.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|  <p>5.2 Mitigate incidents that negatively impact resources St. Lucie County Strategic Plan</p> |  <p>Boil Water Notices Utilities</p> |  <table border="1"> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>1</td><td>0</td></tr> <tr><td>Nov-20</td><td>0</td><td>0</td></tr> <tr><td>Dec-20</td><td>3</td><td>0</td></tr> <tr><td>Jan-21</td><td>0</td><td>0</td></tr> <tr><td>Feb-21</td><td>0</td><td>0</td></tr> <tr><td>Mar-21</td><td>0</td><td>0</td></tr> <tr><td>Apr-21</td><td>0</td><td>0</td></tr> <tr><td>May-21</td><td>0</td><td>0</td></tr> <tr><td>Jun-21</td><td>0</td><td>0</td></tr> <tr><td>Jul-21</td><td>1</td><td>0</td></tr> <tr><td>Aug-21</td><td>1</td><td>0</td></tr> <tr><td>Sep-21</td><td>0</td><td>0</td></tr> </tbody> </table> | Month | Actual | Target | Oct-20 | 1 | 0 | Nov-20 | 0 | 0 | Dec-20 | 3 | 0 | Jan-21 | 0 | 0 | Feb-21 | 0 | 0 | Mar-21 | 0 | 0 | Apr-21 | 0 | 0 | May-21 | 0 | 0 | Jun-21 | 0 | 0 | Jul-21 | 1 | 0 | Aug-21 | 1 | 0 | Sep-21 | 0 | 0 |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 1 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 0 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 3 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 0 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 0 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 0 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 0 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 0 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 0 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 1 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 1 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 0 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Utilities

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 5,111,661 | 5,845,305 | 9,284,793 | 3,439,488 |
| Operating | 27,002,627 | 23,437,416 | 20,137,957 | (3,299,459) |
| Capital Outlay | -41,450 | 2,482,700 | 2,833,698 | 350,998 |
| Other Uses | 2,562,592 | 1,402,000 | 2,152,000 | 750,000 |
| Total Budgetary Costs | <u>34,635,431</u> | <u>33,167,421</u> | <u>34,408,448</u> | <u>1,241,027</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Enterprise | 34,635,431 | 33,167,421 | 34,408,448 | 1,241,027 |
| Total Revenues | <u>34,635,431</u> | <u>33,167,421</u> | <u>34,408,448</u> | <u>1,241,027</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Solid Waste & Recycling | 56.80 | 67.60 | 71.80 | 4.20 |
| Utilities | 9.20 | 9.40 | 32.20 | 22.80 |
| Total Full-Time Equivalentents (FTE) | <u>66.00</u> | <u>77.00</u> | <u>104.00</u> | <u>27.00</u> |

Solid Waste & Recycling

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Reallocation of Department and Division Directors' salary splits between Divisions
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o FY 21 Transfer of 1.0 FTE from Fairwinds Golf Course to Solid Waste
 - o The return of a "loaned" FTE back to the Airport
 - o 5.0 FTE added in fiscal year 21
- Operating is changing due to:
 - o Recurring Annual Maintenance Improvements
 - o Numerous operational decreases due to completion of maintenance improvement projects and departmental efficiencies
- Capital Outlay is changing due to:
 - o Machinery & Equipment purchases and replacements
 - o Shredder
 - o Fleet vehicle replacements
 - o Landfill Entrance Sign

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 4,442,337 | 5,025,403 | 6,148,482 | 1,123,079 |
| Operating | 16,693,809 | 16,058,604 | 14,828,222 | (1,230,382) |
| Capital Outlay | -41,450 | 900,000 | 1,465,698 | 565,698 |
| Other Uses | 2,546,673 | 1,402,000 | 1,402,000 | 0 |
| Total Budgetary Costs | <u>23,641,369</u> | <u>23,386,007</u> | <u>23,844,402</u> | <u>458,395</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Enterprise | 23,641,369 | 23,386,007 | 23,844,402 | 458,395 |
| Total Revenues | <u>23,641,369</u> | <u>23,386,007</u> | <u>23,844,402</u> | <u>458,395</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 7.00 | 7.00 | 8.00 | 1.00 |
| Officials/Managers | 9.80 | 11.60 | 12.80 | 1.20 |
| Professionals | 1.00 | 3.00 | 1.00 | (2.00) |
| Service Maintenance | 18.00 | 22.00 | 18.00 | (4.00) |
| Skilled Craft | 17.00 | 21.00 | 27.00 | 6.00 |
| Technicians | 4.00 | 3.00 | 5.00 | 2.00 |
| Total Full-Time Equivalentents (FTE) | <u>56.80</u> | <u>67.60</u> | <u>71.80</u> | <u>4.20</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Utilities

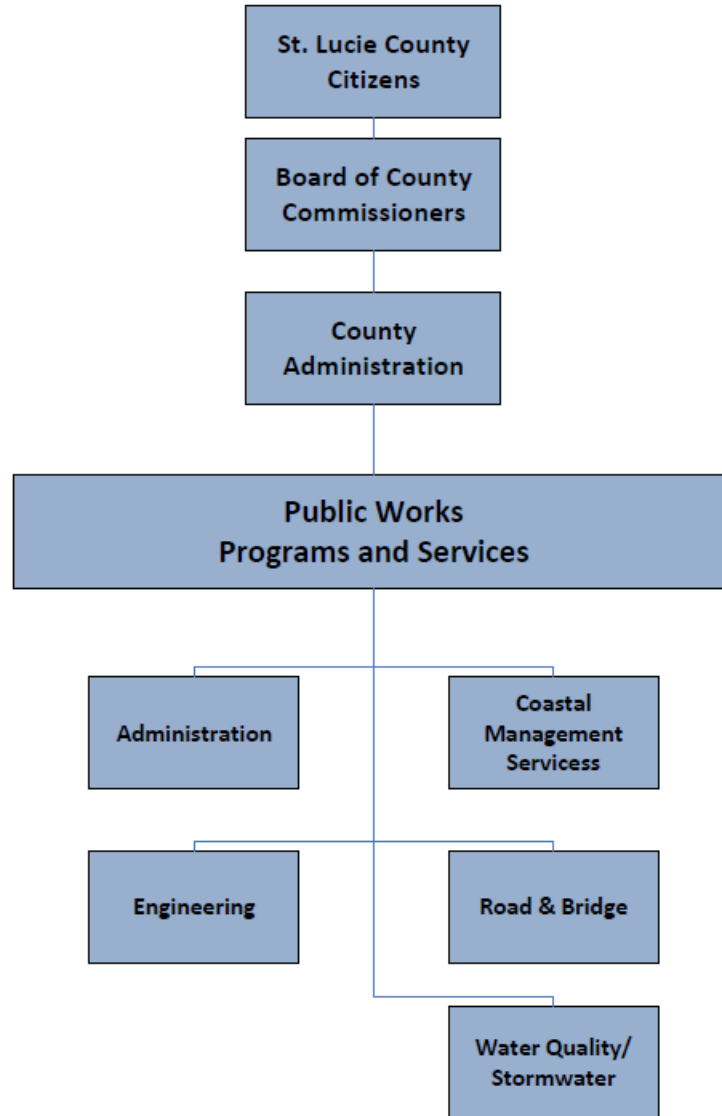
Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Reallocation of Department and Division Directors' salary splits between Divisions
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o FY 21 reorganization that added a crew of 15 plant operators and utility technicians and 4 ancillary staff for the Water Plant
 - o 3.0 FTE added in fiscal year 21
- Operating is changing due to:
 - o Numerous operational decreases due to completion of maintenance improvement projects and departmental efficiencies
- Capital Outlay is changing due to:
 - o Master Lift Station at Landfill
 - o North County Regional Water Treatment Plant-Taylor Dairy
 - o Utilities Kiosk and other Machinery & Equipment
 - o Software
 - o The spend down and completion of various capital improvement projects
- Other Uses is changing due to Capital Reserves for:
 - o County Wide Lift Station Installation
 - o County Wide Septic Receiving Systems
 - o Indrio Road Infrastructure
 - o NHI Infrastructure
 - o North County Force Main Extension
 - o North County Water Main Extension
 - o SHI Infrastructure
 - o Midway Okeechobee Loop Water Main & Force Main

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 669,324 | 819,902 | 3,136,311 | 2,316,409 |
| Operating | 10,308,818 | 7,378,812 | 5,309,735 | (2,069,077) |
| Capital Outlay | - | 1,582,700 | 1,368,000 | (214,700) |
| Other Uses | 15,920 | - | 750,000 | 750,000 |
| Total Budgetary Costs | 10,994,062 | 9,781,414 | 10,564,046 | 782,632 |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Enterprise | 10,994,062 | 9,781,414 | 10,564,046 | 782,632 |
| Total Revenues | 10,994,062 | 9,781,414 | 10,564,046 | 782,632 |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|---------------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 4.00 | 4.00 | 4.00 | 0.00 |
| Officials/Managers | 2.20 | 2.40 | 5.20 | 2.80 |
| Professionals | 2.00 | 2.00 | 3.00 | 1.00 |
| Skilled Craft | - | - | 15.00 | 15.00 |
| Technicians | 1.00 | 1.00 | 5.00 | 4.00 |
| Total Full-Time Equivalentents (FTE) | 9.20 | 9.40 | 32.20 | 22.80 |



Mission Statement

To serve the citizens of St. Lucie County in a way for residents to receive needed improvements in a timely and cost effective manner. To provide St. Lucie County, the Board of County Commissioners, County Administration, and the general public with a solid, dependable infrastructure program through procurement of funds for projects and overseeing a successful outcome.

Function

Public Works Administration

Provide Administrative support to all Divisions within Public Works, including the Artificial Reef Program, Coastal Management, and the Public Works Grant Administration.

Part of Public Works Administration is the St. Lucie County Artificial Reef Program. This program provides man-made habitat for aquatic and marine organisms by deploying concrete, steel ships, or prefabricated reef modules into the ocean, and oyster shell modules into the St. Lucie River and the Indian River Lagoon Estuaries. The offshore reefs provide habitat and create tourism attractions for scuba diving and fishing enthusiasts. While inshore reefs within the Lagoon provide habitat for juvenile fish and living oyster beds which cleanse the water and improve water quality. Both offshore and inshore habitats are critical for the County's practice of Integrated Coastal Management.

Engineering Division

The Engineering Division is responsible for the development and implementation of the County's roadway Capital Improvement Plan (CIP) including but not limited to the planning, design, permitting and construction of various infrastructure projects such as roadway, bridges, stormwater, pedestrian facilities, traffic signals, and associated improvements. In addition, the Engineering Division develops and manages long and short term capital improvements projects for the County and works closely in coordination with the Florida Department of Transportation (FDOT) and the St. Lucie County Transportation Planning Organization (TPO) on regional transportation projects. The Engineering Division is responsible for land development review to assure compliance with the County's Land Development Code, as well as State & Federal Regulations & Laws. The Division oversees the permitting of work in Public Road Rights-of-Way

Coastal Management Services

Coastal Management Services is dedicated to providing technical expertise and sound engineering judgment in evaluating beach erosion and inlet management issues. The District is primarily responsible for planning and coordinating beach, environmental and coastal issues with local, state and federal agencies. The District is also responsible for long range funding projections, contract administration, project management, consultant oversight and pursuit of future funding assistance.

Road and Bridge Division

The Road and Bridge Division is responsible for maintenance and repair of County roadways and drainage facilities. The Maintenance Section is responsible for maintenance of paved, chip sealed, asphalt milled and dirt roads. Road maintenance includes right-of-way mowing, surface patching, shoulder repair, and grading of dirt roads. The Drainage Sections is responsible for maintenance and repair of roadside swales, ditches and underground drainage facilities. The Traffic Section is responsible for designing new traffic signals; maintenance, repair and operation of existing traffic signals; fabrication and installation of regulatory, warning and street signs; pavement striping and marking; and performing traffic counts and studies.

Water Quality Division

The Water Quality Division is responsible for the design and construction of stormwater capital projects aimed at surface water pollution load reduction and focused on the conservation and management of water resources. The division manages the swale maintenance and aquatic vegetation maintenance program and administers the County's Municipal Stormwater (MS4) NPDES Permit. The group further implements policies and provides advocacy to improve water quality in our regional systems through implementation of the County Basin Management Action Plan (BMAP).

Accomplishments

Public Works Administration

- Completed design of the Immokalee Road at Canal 5 project, a component of Lakewood Park.
- Completed the design for the Taylor Creek Restoration Dredging Project.
- Began design of the Immokalee Road at Canal 3 project, a component of Lakewood Park.
- Artificial Reef Program
 - Deployment of the 1,500-ton Paul Jacquin & Sons artificial reef.
 - Continued permitting on the Old Fort Park oyster reef/living shoreline

Engineering Division

- Ongoing Design:
 - Edwards Road Reconstruction from Oleander Ave to US1
- Completed Design:
 - Oleander Sidewalk from Midway Road to South Market Avenue
- Completed Construction:
 - Prima Vista Boulevard from Airoso Boulevard to US1
 - Sabal Creek (MSBU)

Coastal Management Services

Fort Pierce Beach

- Attained Congressional Authorization of the Fort Pierce Beach Section 203 Report, contingent on addressing outstanding comments prior to implementation (additional 50-year federal beach program with coastal structures)

South County Beach

- St. Lucie County, Florida Coastal Storm Risk Management Project, Project Partnership Agreement (PPA) executed by the BOCC; including 50 years of federal participation

Fort Pierce Inlet

- Permits received for the Fort Pierce Inlet Sand Trap Phase 1 construction project, including a sediment impoundment basin within the inlet for future sand bypassing.

Road and Bridge Division

- 9 roads were resurfaced and re-striped, totaling six miles
- Fabricated and installed 3,000 roadway signs and rehabilitated two signalized intersections
- Replaced pavement marking and striping on two roads, totaling 11 miles

Water Quality Division

- Complete the Harmony Heights Phase 1 Retrofit Project
- Complete the Stormwater Needs Assessment study
- Develop the Driveway Culvert Loan Program for Residents in St. Lucie County.

Initiatives

Strategic Objectives 1.2; 1.6; 3.1; 3.3; 3.4

Public Works Administration (Strategic Initiatives 3.1.1; 3.1.2)

- Award and construct the Immokalee Canal 5 and Taylor Creek Restoration Dredging projects.
- Implement design for Indian River Drive traffic calming project
- Artificial Reef Program
 - Finish clearing the Harbour Pointe Park artificial reef stockpiling area
 - Develop a new stockpiling area on Indrio Road and develop a methodology for direct transfer of artificial reef materials from truck to barge at Harbour Pointe Park.
 - Continue with the Indian River Drive Oyster Reef/Living Shoreline by starting construction on the Old Fort Park site.

Engineering Division

- Sales Tax Initiative Projects (Strategic Initiative 3.1.2):
 - Keen Road Bridge Over Taylor Creek - Design
 - Gordy Road Bridge Replacement Over Ten Mile Creek - Construction
 - Oleander Avenue Sidewalk from South Market Avenue to Midway Road - Construction

Coastal Management Services (Strategic Initiatives 3.1.1; 3.1.2)


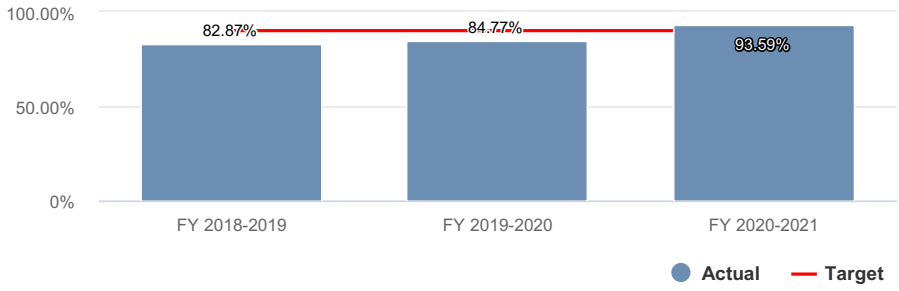
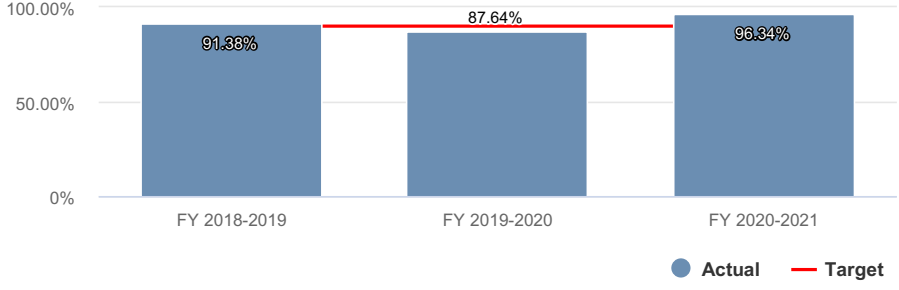
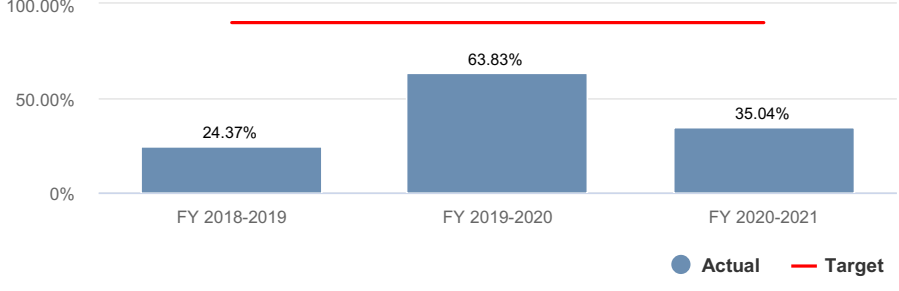
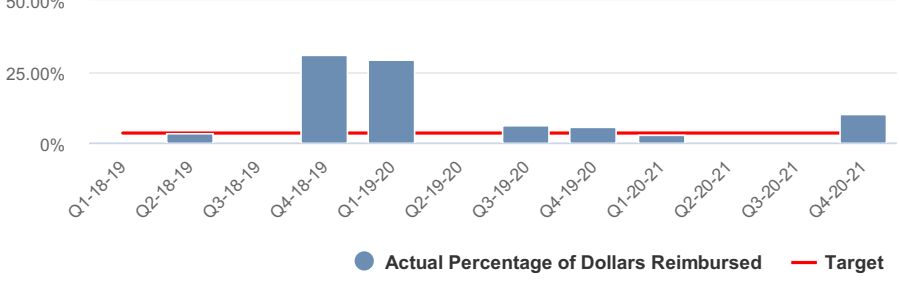

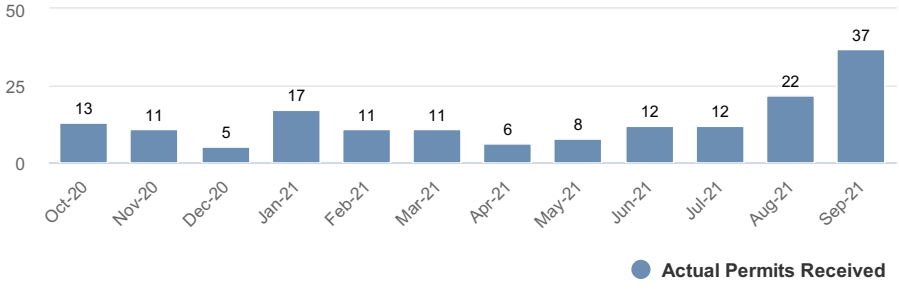
- Coordinate efforts with the U.S. Army Corps of Engineers (USACE) for the next planned federal beach nourishment of Ft. Pierce Beach (spring 2021) and the "New Start" Federal St. Lucie County, Florida Coastal Storm Risk Management Project for South County Beach
- Successfully bid and construct the Fort Pierce Inlet Sand Trap (Phase 1) project.
- Continue to advocate for and request both federal and state funding associated with St. Lucie County beach and inlet management objectives.

Road and Bridge Division (Strategic Initiatives 3.1.1; 3.1.2)



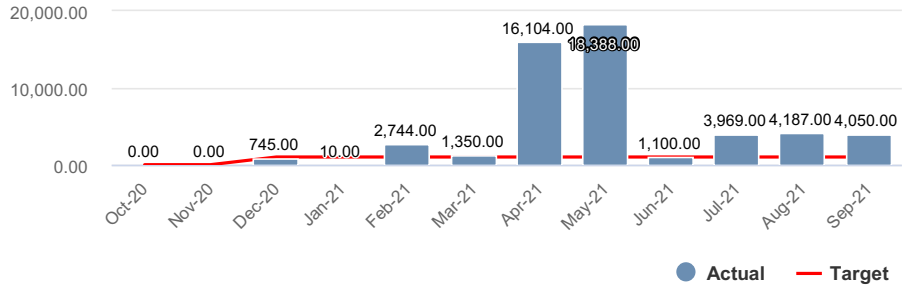

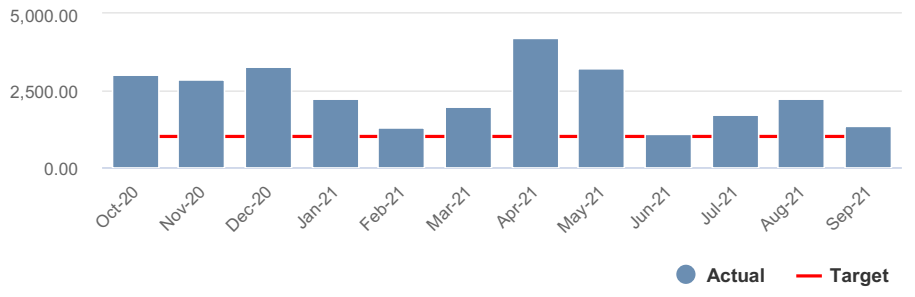


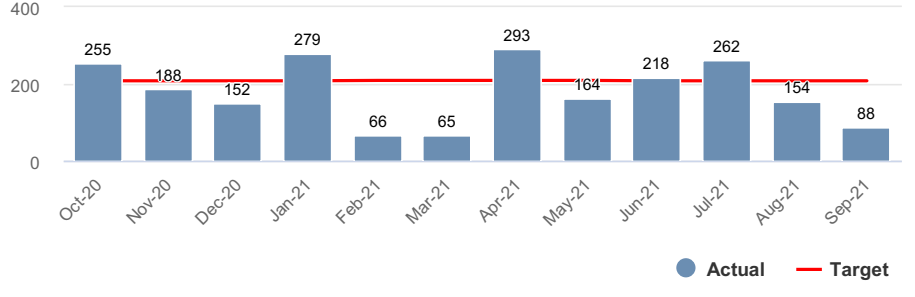
- Complete Sales Tax Resurfacing on Orange Avenue and begin on Glades Cut Off Road.
- Fabricate and install 2,500 street signs replacements to meet seven-year replacement cycle.
- Develop a program to address the deferred drainage maintenance backlog of canal and ditch cleaning and culvert repairs.

Water Quality Division (Strategic Initiatives 3.1.1; 3.1.2)

- Acquire parcels in St. Lucie Plaza and Harmony Heights neighborhoods in preparation of Phase 2 Stormwater Improvement Projects.
- Complete feasibility analysis for 2nd Phase of Melville Road Stormwater Improvements.
- Construct Phase 1 Melville Road Stormwater Improvements.

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------------|------------|--------------|--------|------|--------------|--------|--------|--------------|--------|------|----------|------|--------|----------|--------|-----|----------|----|--------|----------|--------|-----|----------|------|-----|----------|-----|-----|----------|----|-----|----------|----|-----|----------|------|-----|
|  <p>1.6 Ensure financial resiliency St. Lucie County Strategic Plan</p> | <p>% of Operating Budget vs Actual - Water Quality Div. Water Quality</p> <p>↓</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>82.87%</td> <td>100%</td> </tr> <tr> <td>FY 2019-2020</td> <td>84.77%</td> <td>100%</td> </tr> <tr> <td>FY 2020-2021</td> <td>93.59%</td> <td>100%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 82.87% | 100% | FY 2019-2020 | 84.77% | 100% | FY 2020-2021 | 93.59% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 82.87% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 84.77% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 93.59% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>% of Operating Budget vs. Actual - Road and Bridge Div. Road and Bridge</p> <p>↓</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>91.38%</td> <td>100%</td> </tr> <tr> <td>FY 2019-2020</td> <td>87.64%</td> <td>100%</td> </tr> <tr> <td>FY 2020-2021</td> <td>93.34%</td> <td>100%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 91.38% | 100% | FY 2019-2020 | 87.64% | 100% | FY 2020-2021 | 93.34% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 91.38% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 87.64% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 93.34% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>% of Operating Budget vs. Actual - Engineering Div. Engineering</p> <p>↑</p> |  <table border="1"> <thead> <tr> <th>Fiscal Year</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>FY 2018-2019</td> <td>24.37%</td> <td>100%</td> </tr> <tr> <td>FY 2019-2020</td> <td>63.83%</td> <td>100%</td> </tr> <tr> <td>FY 2020-2021</td> <td>35.04%</td> <td>100%</td> </tr> </tbody> </table> | Fiscal Year | Actual (%) | Target (%) | FY 2018-2019 | 24.37% | 100% | FY 2019-2020 | 63.83% | 100% | FY 2020-2021 | 35.04% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fiscal Year | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2018-2019 | 24.37% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2019-2020 | 63.83% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FY 2020-2021 | 35.04% | 100% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Grant Dollars Reimbursed PW Admin</p> <p>↑</p> |  <table border="1"> <thead> <tr> <th>Quarter</th> <th>Actual (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr><td>Q1-18-19</td><td>0%</td><td>50%</td></tr> <tr><td>Q2-18-19</td><td>~5%</td><td>50%</td></tr> <tr><td>Q3-18-19</td><td>0%</td><td>50%</td></tr> <tr><td>Q4-18-19</td><td>~30%</td><td>50%</td></tr> <tr><td>Q1-19-20</td><td>~30%</td><td>50%</td></tr> <tr><td>Q2-19-20</td><td>0%</td><td>50%</td></tr> <tr><td>Q3-19-20</td><td>~10%</td><td>50%</td></tr> <tr><td>Q4-19-20</td><td>~10%</td><td>50%</td></tr> <tr><td>Q1-20-21</td><td>~5%</td><td>50%</td></tr> <tr><td>Q2-20-21</td><td>0%</td><td>50%</td></tr> <tr><td>Q3-20-21</td><td>0%</td><td>50%</td></tr> <tr><td>Q4-20-21</td><td>~15%</td><td>50%</td></tr> </tbody> </table> | Quarter | Actual (%) | Target (%) | Q1-18-19 | 0% | 50% | Q2-18-19 | ~5% | 50% | Q3-18-19 | 0% | 50% | Q4-18-19 | ~30% | 50% | Q1-19-20 | ~30% | 50% | Q2-19-20 | 0% | 50% | Q3-19-20 | ~10% | 50% | Q4-19-20 | ~10% | 50% | Q1-20-21 | ~5% | 50% | Q2-20-21 | 0% | 50% | Q3-20-21 | 0% | 50% | Q4-20-21 | ~15% | 50% |
| Quarter | Actual (%) | Target (%) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-18-19 | 0% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-18-19 | ~5% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-18-19 | 0% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-18-19 | ~30% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-19-20 | ~30% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-19-20 | 0% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-19-20 | ~10% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-19-20 | ~10% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q1-20-21 | ~5% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q2-20-21 | 0% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q3-20-21 | 0% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Q4-20-21 | ~15% | 50% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|  <p>3.1 Align resources with infrastructure needs to ensure preventative maintenance and future resilience St. Lucie County Strategic Plan</p> | <p>Right-of-way permits Engineering</p> <p>↑</p> |  <table border="1"> <thead> <tr> <th>Month</th> <th>Actual Permits Received</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>13</td></tr> <tr><td>Nov-20</td><td>11</td></tr> <tr><td>Dec-20</td><td>5</td></tr> <tr><td>Jan-21</td><td>17</td></tr> <tr><td>Feb-21</td><td>11</td></tr> <tr><td>Mar-21</td><td>11</td></tr> <tr><td>Apr-21</td><td>6</td></tr> <tr><td>May-21</td><td>8</td></tr> <tr><td>Jun-21</td><td>12</td></tr> <tr><td>Jul-21</td><td>12</td></tr> <tr><td>Aug-21</td><td>22</td></tr> <tr><td>Sep-21</td><td>37</td></tr> </tbody> </table> | Month | Actual Permits Received | Oct-20 | 13 | Nov-20 | 11 | Dec-20 | 5 | Jan-21 | 17 | Feb-21 | 11 | Mar-21 | 11 | Apr-21 | 6 | May-21 | 8 | Jun-21 | 12 | Jul-21 | 12 | Aug-21 | 22 | Sep-21 | 37 | | | | | | | | | | | | | |
| Month | Actual Permits Received | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 13 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 11 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 5 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 17 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 11 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 11 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 6 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 8 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 12 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 37 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----------------------|----------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------------------------------------------|-------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|---------------------|--------|----|--------|--------|--------|----|--------|-----|--------|--------|--------|-----|--------|-----|--------|--------|--------|-----|--------|-----|--------|--------|--------|-----|
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| Month | Number Year to Date | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 13 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 29 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 46 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 57 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 68 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 74 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 82 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 94 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 106 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 128 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 165 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | Actual number of days to complete permit | Target of Working days to complete permit | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 8 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 9 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 5 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 6 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 8 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 9 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 7 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 6 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 7 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 3 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 5 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 4 | 20 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>↑ Number of driveway permits processed Water Quality</p> | | <table border="1"> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>16</td><td>15</td></tr> <tr><td>Nov-20</td><td>40</td><td>15</td></tr> <tr><td>Dec-20</td><td>18</td><td>15</td></tr> <tr><td>Jan-21</td><td>33</td><td>15</td></tr> <tr><td>Feb-21</td><td>28</td><td>15</td></tr> <tr><td>Mar-21</td><td>39</td><td>15</td></tr> <tr><td>Apr-21</td><td>24</td><td>15</td></tr> <tr><td>May-21</td><td>21</td><td>15</td></tr> <tr><td>Jun-21</td><td>25</td><td>15</td></tr> <tr><td>Jul-21</td><td>12</td><td>15</td></tr> <tr><td>Aug-21</td><td>38</td><td>15</td></tr> <tr><td>Sep-21</td><td>19</td><td>15</td></tr> </tbody> </table> <p>● Actual — Target</p> <table border="1"> <thead> <tr> <th>Month</th> <th>Number Year to Date</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>16</td></tr> <tr><td>Nov-20</td><td>56</td></tr> <tr><td>Dec-20</td><td>74</td></tr> <tr><td>Jan-21</td><td>107</td></tr> <tr><td>Feb-21</td><td>135</td></tr> <tr><td>Mar-21</td><td>174</td></tr> <tr><td>Apr-21</td><td>198</td></tr> <tr><td>May-21</td><td>219</td></tr> <tr><td>Jun-21</td><td>244</td></tr> <tr><td>Jul-21</td><td>256</td></tr> <tr><td>Aug-21</td><td>294</td></tr> <tr><td>Sep-21</td><td>313</td></tr> </tbody> </table> <p>● Number Year to Date</p> | Month | Actual | Target | Oct-20 | 16 | 15 | Nov-20 | 40 | 15 | Dec-20 | 18 | 15 | Jan-21 | 33 | 15 | Feb-21 | 28 | 15 | Mar-21 | 39 | 15 | Apr-21 | 24 | 15 | May-21 | 21 | 15 | Jun-21 | 25 | 15 | Jul-21 | 12 | 15 | Aug-21 | 38 | 15 | Sep-21 | 19 | 15 | Month | Number Year to Date | Oct-20 | 16 | Nov-20 | 56 | Dec-20 | 74 | Jan-21 | 107 | Feb-21 | 135 | Mar-21 | 174 | Apr-21 | 198 | May-21 | 219 | Jun-21 | 244 | Jul-21 | 256 | Aug-21 | 294 | Sep-21 | 313 |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 16 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 40 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 18 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 33 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 28 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 39 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 24 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 21 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 25 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 12 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 38 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 19 | 15 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | Number Year to Date | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 16 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 56 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 74 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 107 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 135 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 174 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 198 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 219 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 244 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 256 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 294 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 313 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>↑ Work orders completed Road and Bridge</p> | | <table border="1"> <thead> <tr> <th>Month</th> <th>Work Order requested</th> <th># of Work orders completed</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>450.00</td><td>298.00</td></tr> <tr><td>Nov-20</td><td>350.00</td><td>275.00</td></tr> <tr><td>Dec-20</td><td>220.00</td><td>306.00</td></tr> <tr><td>Jan-21</td><td>180.00</td><td>222.00</td></tr> <tr><td>Feb-21</td><td>250.00</td><td>240.00</td></tr> <tr><td>Mar-21</td><td>220.00</td><td>229.00</td></tr> <tr><td>Apr-21</td><td>260.00</td><td>305.00</td></tr> <tr><td>May-21</td><td>200.00</td><td>218.00</td></tr> <tr><td>Jun-21</td><td>250.00</td><td>232.00</td></tr> <tr><td>Jul-21</td><td>250.00</td><td>288.00</td></tr> <tr><td>Aug-21</td><td>220.00</td><td>219.00</td></tr> <tr><td>Sep-21</td><td>260.00</td><td>261.00</td></tr> </tbody> </table> <p>● Work Order requested ● # of Work orders completed</p> | Month | Work Order requested | # of Work orders completed | Oct-20 | 450.00 | 298.00 | Nov-20 | 350.00 | 275.00 | Dec-20 | 220.00 | 306.00 | Jan-21 | 180.00 | 222.00 | Feb-21 | 250.00 | 240.00 | Mar-21 | 220.00 | 229.00 | Apr-21 | 260.00 | 305.00 | May-21 | 200.00 | 218.00 | Jun-21 | 250.00 | 232.00 | Jul-21 | 250.00 | 288.00 | Aug-21 | 220.00 | 219.00 | Sep-21 | 260.00 | 261.00 | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Month | Work Order requested | # of Work orders completed | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 450.00 | 298.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 350.00 | 275.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 220.00 | 306.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 180.00 | 222.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 250.00 | 240.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 220.00 | 229.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 260.00 | 305.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 200.00 | 218.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 250.00 | 232.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 250.00 | 288.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 220.00 | 219.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 260.00 | 261.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Objectives | Measures | Charts | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|--------|--------|--------|--------|------|--------|--------|------|--------|--------|------|--------|--------|------|--------|----------|------|--------|----------|------|--------|-----------|------|--------|-----------|------|--------|----------|------|--------|----------|------|--------|----------|------|--------|----------|------|
| <p>3.4 Protect, conserve and manage the county's natural resources including land, air, water and wildlife St. Lucie County Strategic Plan</p>  | <p>Linear feet of swale restoration Water Quality</p>  |  <table border="1"> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>0.00</td><td>0.00</td></tr> <tr><td>Nov-20</td><td>0.00</td><td>0.00</td></tr> <tr><td>Dec-20</td><td>745.00</td><td>0.00</td></tr> <tr><td>Jan-21</td><td>10.00</td><td>0.00</td></tr> <tr><td>Feb-21</td><td>2,744.00</td><td>0.00</td></tr> <tr><td>Mar-21</td><td>1,350.00</td><td>0.00</td></tr> <tr><td>Apr-21</td><td>16,104.00</td><td>0.00</td></tr> <tr><td>May-21</td><td>18,383.00</td><td>0.00</td></tr> <tr><td>Jun-21</td><td>1,100.00</td><td>0.00</td></tr> <tr><td>Jul-21</td><td>3,969.00</td><td>0.00</td></tr> <tr><td>Aug-21</td><td>4,187.00</td><td>0.00</td></tr> <tr><td>Sep-21</td><td>4,050.00</td><td>0.00</td></tr> </tbody> </table> | Month | Actual | Target | Oct-20 | 0.00 | 0.00 | Nov-20 | 0.00 | 0.00 | Dec-20 | 745.00 | 0.00 | Jan-21 | 10.00 | 0.00 | Feb-21 | 2,744.00 | 0.00 | Mar-21 | 1,350.00 | 0.00 | Apr-21 | 16,104.00 | 0.00 | May-21 | 18,383.00 | 0.00 | Jun-21 | 1,100.00 | 0.00 | Jul-21 | 3,969.00 | 0.00 | Aug-21 | 4,187.00 | 0.00 | Sep-21 | 4,050.00 | 0.00 |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 0.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 0.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 745.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 10.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 2,744.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 1,350.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 16,104.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 18,383.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 1,100.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 3,969.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 4,187.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 4,050.00 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | <p>Linear feet of culvert cleaned by contractor and in-house crew Water Quality</p>  |  <table border="1"> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>~3,000</td><td>0.00</td></tr> <tr><td>Nov-20</td><td>~2,800</td><td>0.00</td></tr> <tr><td>Dec-20</td><td>~3,500</td><td>0.00</td></tr> <tr><td>Jan-21</td><td>~2,200</td><td>0.00</td></tr> <tr><td>Feb-21</td><td>~1,200</td><td>0.00</td></tr> <tr><td>Mar-21</td><td>~1,800</td><td>0.00</td></tr> <tr><td>Apr-21</td><td>~4,500</td><td>0.00</td></tr> <tr><td>May-21</td><td>~3,500</td><td>0.00</td></tr> <tr><td>Jun-21</td><td>~1,000</td><td>0.00</td></tr> <tr><td>Jul-21</td><td>~1,800</td><td>0.00</td></tr> <tr><td>Aug-21</td><td>~2,200</td><td>0.00</td></tr> <tr><td>Sep-21</td><td>~1,500</td><td>0.00</td></tr> </tbody> </table> | Month | Actual | Target | Oct-20 | ~3,000 | 0.00 | Nov-20 | ~2,800 | 0.00 | Dec-20 | ~3,500 | 0.00 | Jan-21 | ~2,200 | 0.00 | Feb-21 | ~1,200 | 0.00 | Mar-21 | ~1,800 | 0.00 | Apr-21 | ~4,500 | 0.00 | May-21 | ~3,500 | 0.00 | Jun-21 | ~1,000 | 0.00 | Jul-21 | ~1,800 | 0.00 | Aug-21 | ~2,200 | 0.00 | Sep-21 | ~1,500 | 0.00 |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | ~3,000 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | ~2,800 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | ~3,500 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | ~2,200 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | ~1,200 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | ~1,800 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | ~4,500 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | ~3,500 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | ~1,000 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | ~1,800 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | ~2,200 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | ~1,500 | 0.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <p>5.4 React responsibly to the public safety needs of the community St. Lucie County Strategic Plan</p>  | <p>Number of traffic signs installed Road and Bridge</p>  |  <table border="1"> <thead> <tr> <th>Month</th> <th>Actual</th> <th>Target</th> </tr> </thead> <tbody> <tr><td>Oct-20</td><td>255</td><td>200</td></tr> <tr><td>Nov-20</td><td>188</td><td>200</td></tr> <tr><td>Dec-20</td><td>152</td><td>200</td></tr> <tr><td>Jan-21</td><td>279</td><td>200</td></tr> <tr><td>Feb-21</td><td>66</td><td>200</td></tr> <tr><td>Mar-21</td><td>65</td><td>200</td></tr> <tr><td>Apr-21</td><td>293</td><td>200</td></tr> <tr><td>May-21</td><td>164</td><td>200</td></tr> <tr><td>Jun-21</td><td>218</td><td>200</td></tr> <tr><td>Jul-21</td><td>262</td><td>200</td></tr> <tr><td>Aug-21</td><td>154</td><td>200</td></tr> <tr><td>Sep-21</td><td>88</td><td>200</td></tr> </tbody> </table> | Month | Actual | Target | Oct-20 | 255 | 200 | Nov-20 | 188 | 200 | Dec-20 | 152 | 200 | Jan-21 | 279 | 200 | Feb-21 | 66 | 200 | Mar-21 | 65 | 200 | Apr-21 | 293 | 200 | May-21 | 164 | 200 | Jun-21 | 218 | 200 | Jul-21 | 262 | 200 | Aug-21 | 154 | 200 | Sep-21 | 88 | 200 |
| Month | Actual | Target | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Oct-20 | 255 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Nov-20 | 188 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Dec-20 | 152 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jan-21 | 279 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Feb-21 | 66 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Mar-21 | 65 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Apr-21 | 293 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| May-21 | 164 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jun-21 | 218 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Jul-21 | 262 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Aug-21 | 154 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Sep-21 | 88 | 200 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Works

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-------------------|
| Intrafund Transfers | -1,895,794 | - | - | 0 |
| Personnel | 7,035,108 | 8,156,582 | 8,836,932 | 680,350 |
| Operating | 20,492,566 | 28,535,774 | 27,146,954 | (1,388,820) |
| Capital Outlay | 4,646,825 | 13,202,829 | 30,039,100 | 16,836,271 |
| Debt Service | 156,147 | 160,000 | 160,000 | 0 |
| Other Uses | 1,352,053 | 27,315 | 739,500 | 712,185 |
| Total Budgetary Costs | <u>31,786,904</u> | <u>50,082,500</u> | <u>66,922,486</u> | <u>16,839,986</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-------------------|
| General | 338,368 | 438,577 | 2,626,967 | 2,188,390 |
| Special Revenue | 18,672,880 | 29,607,187 | 22,761,519 | (6,845,668) |
| Capital | 12,775,656 | 20,036,736 | 41,534,000 | 21,497,264 |
| Total Revenues | <u>31,786,904</u> | <u>50,082,500</u> | <u>66,922,486</u> | <u>16,839,986</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Coastal Management Services | 2.00 | 2.00 | 2.00 | 0.00 |
| Administration - Public Works | 4.00 | 4.00 | 5.00 | 1.00 |
| Engineering | 25.00 | 25.00 | 25.00 | 0.00 |
| Road & Bridge | 56.00 | 56.00 | 57.00 | 1.00 |
| Water Quality | 12.33 | 12.33 | 12.33 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>99.33</u> | <u>99.33</u> | <u>101.33</u> | <u>2.00</u> |

Coastal Management Services

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o FY 21 retirement of a Senior Coastal Engineer, and open position changed to Coastal Engineer
- Operating is changing due to:
 - o New budget planning that eliminates grant fund carry forwards
 - o Numerous operational decreases due to completion of projects and departmental efficiencies

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|---------------------|
| Intrafund Transfers | -1,340,841 | - | - | 0 |
| Personnel | 253,923 | 263,872 | 250,372 | (13,500) |
| Operating | 5,624,322 | 14,235,549 | 4,054,990 | (10,180,559) |
| Other Uses | 1,219,048 | - | - | 0 |
| Total Budgetary Costs | <u>5,756,453</u> | <u>14,499,421</u> | <u>4,305,362</u> | <u>(10,194,059)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|---------------------|
| General | 15,791 | - | - | 0 |
| Special Revenue | 5,740,662 | 14,499,421 | 4,305,362 | (10,194,059) |
| Total Revenues | <u>5,756,453</u> | <u>14,499,421</u> | <u>4,305,362</u> | <u>(10,194,059)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Professionals | 2.00 | 2.00 | 2.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>2.00</u> | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |

Administration - Public Works

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o Transfer of Assistant Director position budget from Water Quality to PW Admin
- Operating is changing due to:
 - o Railroad Traffic Signal Project (increase to Professional Services budget)
- Capital Outlay is changing due to:
 - o Lakewood Park Stormwater Improvements (Sales Tax Referendum)

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Intrafund Transfers | -376,294 | - | - | 0 |
| Personnel | 415,935 | 440,601 | 635,759 | 195,158 |
| Operating | 282,323 | 99,253 | 851,944 | 752,691 |
| Capital Outlay | - | - | 770,000 | 770,000 |
| Total Budgetary Costs | <u>321,964</u> | <u>539,854</u> | <u>2,257,703</u> | <u>1,717,849</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | -190,529 | 188,577 | 943,467 | 754,890 |
| Special Revenue | 512,493 | 351,277 | 544,236 | 192,959 |
| Capital | - | - | 770,000 | 770,000 |
| Total Revenues | <u>321,964</u> | <u>539,854</u> | <u>2,257,703</u> | <u>1,717,849</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 3.00 | 3.00 | 3.00 | 0.00 |
| Officials/Managers | 1.00 | 1.00 | 2.00 | 1.00 |
| Total Full-Time Equivalentents (FTE) | <u>4.00</u> | <u>4.00</u> | <u>5.00</u> | <u>1.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Engineering

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
- Operating is changing due to:
 - o Numerous operational decreases due to completion of maintenance improvement projects and departmental efficiencies
- Capital Outlay is changing due to:
 - o Selvitz Road Improvements Project
 - o Jenkins Road Project, Phase 1
 - o Glades Cut Off Road Widening Project
 - o Midway Road Project (Including Turnpike Interchange)
 - o Prima Vista Boulevard Median and Access (Sales Tax Referendum)
 - o Lennard Road/Tilton Road Drainage Project
 - o Multiple additional CIP projects
- Other Uses is changing due to:
 - o Capital Reserves for Culverts
 - o Changes to reserves for fund balancing

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-------------------|
| Intrafund Transfers | -178,660 | - | - | 0 |
| Personnel | 2,130,356 | 2,318,077 | 2,479,169 | 161,092 |
| Operating | 7,295,658 | 6,600,747 | 4,057,934 | (2,542,813) |
| Capital Outlay | 2,728,762 | 11,238,188 | 27,677,100 | 16,438,912 |
| Debt Service | 156,147 | 160,000 | 160,000 | 0 |
| Other Uses | 133,005 | 27,315 | 189,500 | 162,185 |
| Total Budgetary Costs | <u>12,265,267</u> | <u>20,344,327</u> | <u>34,563,703</u> | <u>14,219,376</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-------------------|
| General | 513,106 | 250,000 | 403,500 | 153,500 |
| Special Revenue | 3,918,455 | 5,127,591 | 5,591,203 | 463,612 |
| Capital | 7,833,706 | 14,966,736 | 28,569,000 | 13,602,264 |
| Total Revenues | <u>12,265,267</u> | <u>20,344,327</u> | <u>34,563,703</u> | <u>14,219,376</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 4.00 | 4.00 | 4.00 | 0.00 |
| Officials/Managers | 2.00 | 1.00 | 1.00 | 0.00 |
| Professionals | 11.00 | 12.00 | 12.00 | 0.00 |
| Service Maintenance | 1.00 | 1.00 | 1.00 | 0.00 |
| Technicians | 7.00 | 7.00 | 7.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>25.00</u> | <u>25.00</u> | <u>25.00</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Road & Bridge

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o Request for 1.0 FTE Senior Project Manager position
- Operating is changing due to:
 - o Orange Avenue Resurfacing Project (Sales Tax Referendum)
 - o Glades Cut Off Road Resurfacing (Sales Tax Referendum)
 - o Culvert Linings, Replacements and Repairs
 - o Continuation of School Zones Upgrades Project
- Capital Outlay is changing due to:
 - o Menzi Muck Walking Excavator
 - o Traffic Signal Upgrades
 - o Zero-Turn Riding Mowers
 - o Vehicle for New FTE

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-------------------|
| Personnel | 3,420,120 | 4,132,416 | 4,443,767 | 311,351 |
| Operating | 6,227,795 | 6,534,570 | 16,293,470 | 9,758,900 |
| Capital Outlay | 68,220 | 230,000 | 731,000 | 501,000 |
| Total Budgetary Costs | <u>9,716,135</u> | <u>10,896,986</u> | <u>21,468,237</u> | <u>10,571,251</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-------------------|
| General | - | - | 1,280,000 | 1,280,000 |
| Special Revenue | 6,227,340 | 7,326,986 | 8,303,237 | 976,251 |
| Capital | 3,488,795 | 3,570,000 | 11,885,000 | 8,315,000 |
| Total Revenues | <u>9,716,135</u> | <u>10,896,986</u> | <u>21,468,237</u> | <u>10,571,251</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 3.00 | 3.00 | 3.00 | 0.00 |
| Officials/Managers | 2.00 | 2.00 | 2.00 | 0.00 |
| Professionals | 3.00 | 3.00 | 4.00 | 1.00 |
| Service Maintenance | 29.00 | 29.00 | 28.00 | (1.00) |
| Skilled Craft | 14.00 | 14.00 | 13.00 | (1.00) |
| Technicians | 5.00 | 5.00 | 7.00 | 2.00 |
| Total Full-Time Equivalentents (FTE) | <u>56.00</u> | <u>56.00</u> | <u>57.00</u> | <u>1.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Water Quality

Highlights

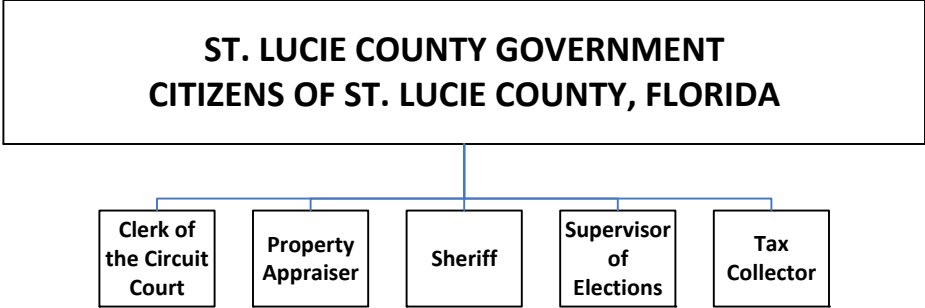
- Personnel is changing due to:
 - o 3% COLA increase
 - o 9% Health Insurance increase
 - o Numerous FY 21 staffing reclassifications and salary adjustments
 - o Request for 1.0 FTE Project Manager, offset by transfer of Assistant Director to Public Works Admin
- Operating is changing due to:
 - o Additional Swale Maintenance
 - o Stormwater Master Plan - Asset Collection & Topographic Survey
 - o Platt's Creed Exotic Removal Maintenance
 - o NPDES Outreach Materials
 - o Utilities Increase for Platt's Creek Pump Station and additional operational increases
- Capital Outlay is changing due to:
 - o Savanna Culvert at Midway
 - o Melville Road - Phase 2 Stormwater Design
 - o Platt's Creek Pump Station
 - o Fort Capron Ditch (Design)
 - o New CIP carry-forward policy, and the spend down and completion of various capital projects
- Other Uses is changing due to:
 - o Capital Reserves for Outfall Baffle Box Program
 - o Capital Reserves for Neighborhood Land Acquisition Program

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 814,775 | 1,001,616 | 1,027,865 | 26,249 |
| Operating | 1,062,467 | 1,065,655 | 1,888,616 | 822,961 |
| Capital Outlay | 1,849,843 | 1,734,641 | 861,000 | (873,641) |
| Other Uses | - | - | 550,000 | 550,000 |
| Total Budgetary Costs | 3,727,084 | 3,801,912 | 4,327,481 | 525,569 |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 2,273,929 | 2,301,912 | 4,017,481 | 1,715,569 |
| Capital | 1,453,156 | 1,500,000 | 310,000 | (1,190,000) |
| Total Revenues | 3,727,084 | 3,801,912 | 4,327,481 | 525,569 |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|---------------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | 1.00 | 1.00 | 1.00 | 0.00 |
| Officials/Managers | 2.33 | 2.33 | 2.33 | 0.00 |
| Professionals | 2.00 | 2.00 | 2.00 | 0.00 |
| Service Maintenance | 3.00 | 3.00 | 3.00 | 0.00 |
| Skilled Craft | 2.00 | 2.00 | 2.00 | 0.00 |
| Technicians | 2.00 | 2.00 | 2.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | 12.33 | 12.33 | 12.33 | 0.00 |

CONSTITUTIONAL
OFFICERS



**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Constitutional Officers

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Other Uses | 101,472,753 | 104,944,381 | 110,924,653 | 5,980,272 |
| Total Budgetary Costs | <u>101,472,753</u> | <u>104,944,381</u> | <u>110,924,653</u> | <u>5,980,272</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 43,278,426 | 45,075,351 | 48,489,679 | 3,414,328 |
| Special Revenue | 58,107,161 | 59,703,251 | 62,370,876 | 2,667,625 |
| Debt Service | 71,231 | 108,488 | 17,488 | (91,000) |
| Capital | -910 | 42,681 | 32,000 | (10,681) |
| Trust and Agency | 16,845 | 14,610 | 14,610 | 0 |
| Total Revenues | <u>101,472,753</u> | <u>104,944,381</u> | <u>110,924,653</u> | <u>5,980,272</u> |

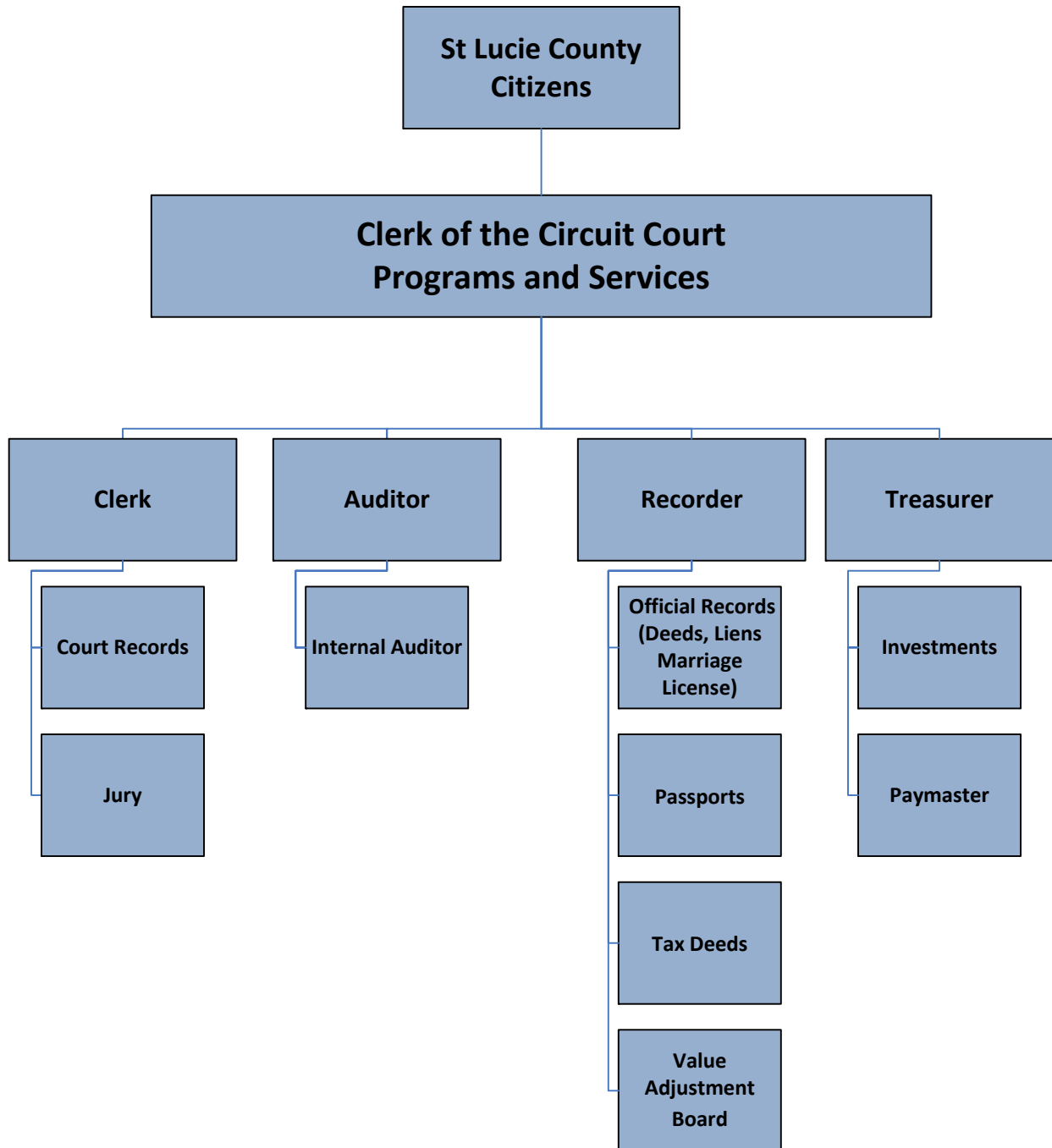
| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Sheriff | 665.00 | 665.00 | 654.50 | (10.50) |
| Supervisor of Elections | 22.00 | 24.00 | 28.00 | 4.00 |
| Clerk of Circuit Court | 18.00 | 19.00 | 21.00 | 2.00 |
| Tax Collector Fees | 115.00 | 115.00 | 115.00 | 0.00 |
| Property Appraiser Fees | 72.00 | 72.00 | 72.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>892.00</u> | <u>895.00</u> | <u>890.50</u> | <u>(4.50)</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Constitutional Officers (BOCC)

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | 5,454,426 | 4,636,746 | 5,705,999 | 1,069,253 |
| Capital Outlay | - | - | - | 0 |
| Grants & Aids | 117,305 | 257,090 | 150,000 | (107,090) |
| Other Uses | 826,170 | 1,066,701 | 462,640 | (604,061) |
| Total Budgetary Costs | <u>6,397,901</u> | <u>5,960,537</u> | <u>6,318,639</u> | <u>358,102</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 5,434,799 | 4,616,746 | 5,685,999 | 1,069,253 |
| Special Revenue | 363,608 | 1,246,367 | 535,216 | (711,151) |
| Capital | 516,970 | - | - | 0 |
| Trust and Agency | 82,524 | 97,424 | 97,424 | 0 |
| Total Revenues | <u>6,397,901</u> | <u>5,960,537</u> | <u>6,318,639</u> | <u>358,102</u> |



ST. LUCIE COUNTY CLERK OF THE CIRCUIT COURT: SUMMARY

MISSION STATEMENT:

Efficiently and effectively perform the responsibilities of the Clerk of the Circuit and County Courts, Clerk to the Board of County Commissioners, Recorder, Guardian of Public Records, Treasurer, and Auditor.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Clerk of the Courts serves as the clerk, accountant, and auditor for the Board of County Commissioners. The Clerk's budget consists of two parts. The first part deals with the Clerk's 'Finance' responsibilities to the Board. This is incorporated into the County budget review process and is subject to approval by the Board. The second part concerns the Clerk's responsibilities as Clerk of the Courts. This portion is supported by fees imposed on individuals by the court system. The Clerk submits a budget for the portion of his budget related to Finance responsibilities to the Board each year. In addition to the budget submitted by the Clerk, the County funds communications expenses directly in accordance with Florida Statutes 29.008.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Clerk of Circuit Court

Highlights

This budget reflects a \$282,969 increase in the Clerk's operating budget and a \$300,000 reduction in anticipated excess fees.

- Personnel is changing due to:
 - o An increase in annual COLA adjustment
 - o An increase in health insurance
 - o 2 FTE added Lead Internal Auditor and Assistant Finance Director positions
- Operating is changing due to:
 - o A decrease in Professional services and supplies

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Other Uses | 1,920,885 | 1,729,682 | 2,312,651 | 582,969 |
| Total Budgetary Costs | <u>1,920,885</u> | <u>1,729,682</u> | <u>2,312,651</u> | <u>582,969</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 1,920,885 | 1,729,682 | 2,312,651 | 582,969 |
| Total Revenues | <u>1,920,885</u> | <u>1,729,682</u> | <u>2,312,651</u> | <u>582,969</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| of Circuit Court | 18.00 | 19.00 | 21.00 | 2.00 |
| Total Full-Time Equivalents (FTE) | <u>18.00</u> | <u>19.00</u> | <u>21.00</u> | <u>2.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

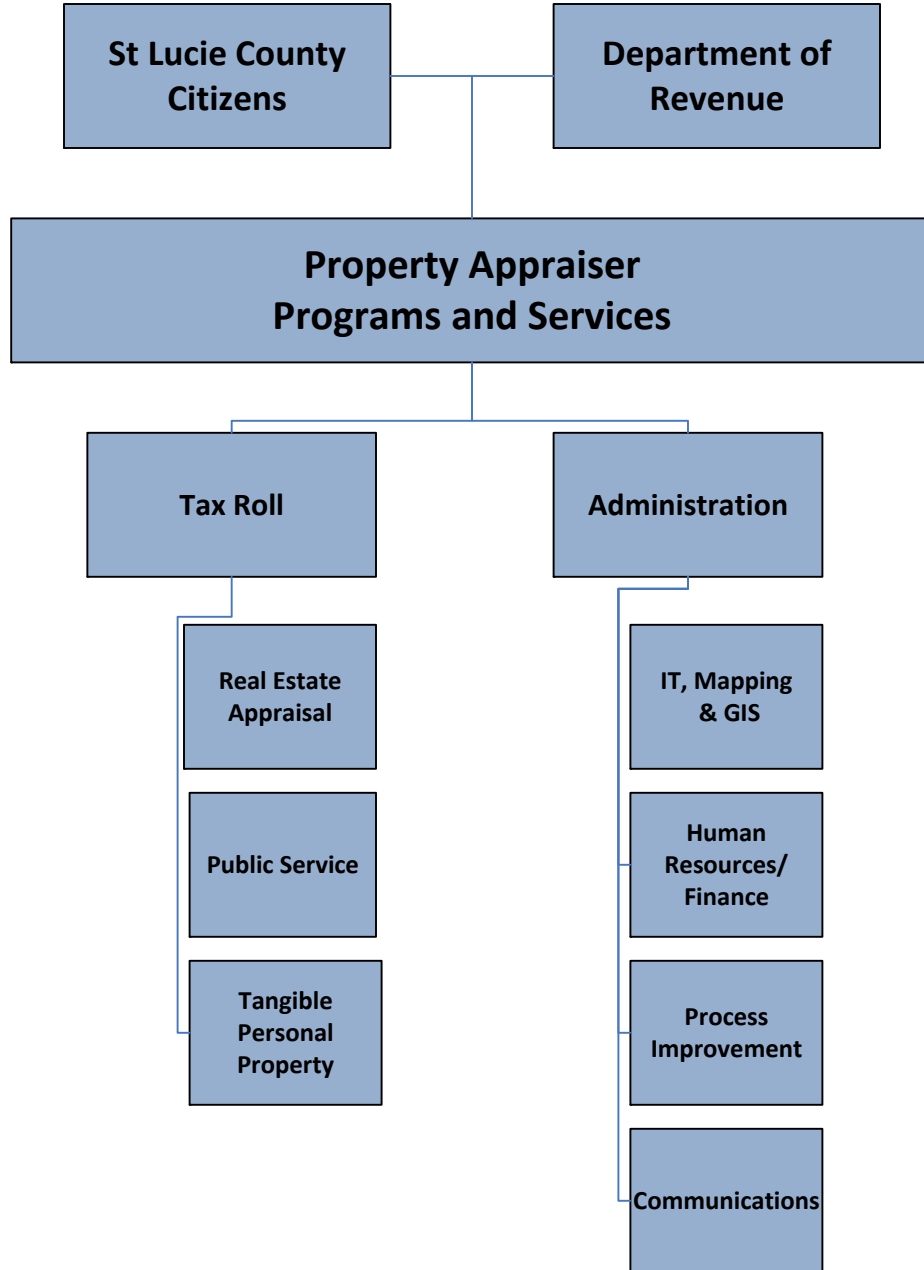
Clerk of Circuit Court (Communications)

Highlights

The Clerk of Court (COC) (BOCC) FY22 adopted budget is remaining the same as FY 2021.

| Budgetary Costs | | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|-----------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | | 53,002 | 70,000 | 70,000 | 0 |
| | Total Budgetary Costs | <u>53,002</u> | <u>70,000</u> | <u>70,000</u> | <u>0</u> |

| Funding Sources | | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|----------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | | 53,002 | 70,000 | 70,000 | 0 |
| | Total Revenues | <u>53,002</u> | <u>70,000</u> | <u>70,000</u> | <u>0</u> |



ST. LUCIE COUNTY PROPERTY APPRAISER: SUMMARY

MISSION STATEMENT:

Locate, appraise and assess all property located within St. Lucie County according to the laws of the State of Florida, thereby assuring all property owners with a fair and equitable taxing structure.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Property Appraiser is the officer in charge of determining the value of all county property. The Property Appraiser's budget is supported by fees for services charged to each entity for which tax is collected (except the school board and municipalities, which are paid by the County) (F.S. 192.091). The fees are based on the approved budget, and allocated based on prior year tax collections. The estimated budget is submitted to the Department of Revenue (DOR) on June 1st (F.S. 195.087). A copy is provided to the County at the same time. DOR notifies the County of its tentative budget decisions by July 15; the Appraiser or Board may submit information for DOR to consider prior to its final decision on or before August 15. The DOR's budget decisions may be appealed to the Governor and Cabinet. The budgeted amounts are the Board's portion of the Property Appraiser's budget. In addition to the budget submitted by the Property Appraiser, the County funds items directly, such as communications and printing.

1. Assess all property located within St. Lucie County.
2. Provide effective and efficient service to the citizens of St. Lucie County.
3. Administer all exemptions and classifications; Execute all processes of the Supreme Court, Circuit, County Court, and Board of County Commissioners.
4. Provide Tax Roll for all taxing authorities.
5. Administer the Truth in Millage (TRIM) process.

Property Appraiser Fees

Highlights

- Property Appraiser Fees include \$6,119,580 net of \$-150,000 for anticipated excess fees.
- Property Appraiser fees are included in the Department budgets.
- Property Appraiser's budget is funded by fees for services charged.

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Other Uses | 4,844,475 | 5,969,231 | 6,119,580 | 150,349 |
| Total Budgetary Costs | <u>4,844,475</u> | <u>5,969,231</u> | <u>6,119,580</u> | <u>150,349</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 3,675,623 | 4,616,786 | 4,709,978 | 93,192 |
| Special Revenue | 1,168,852 | 1,352,445 | 1,409,602 | 57,157 |
| Total Revenues | <u>4,844,475</u> | <u>5,969,231</u> | <u>6,119,580</u> | <u>150,349</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Appraiser Fees | 72.00 | 72.00 | 72.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>72.00</u> | <u>72.00</u> | <u>72.00</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

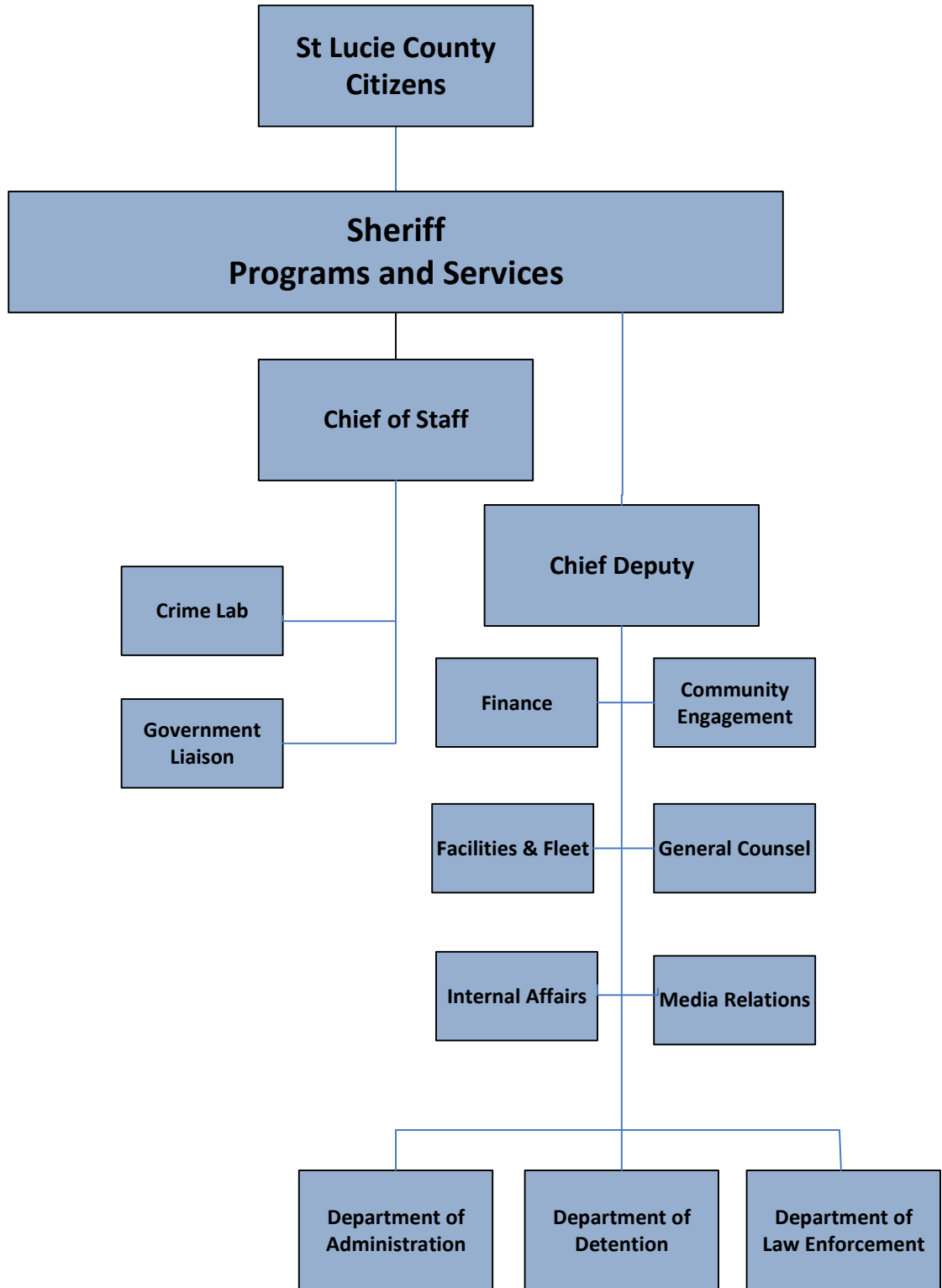
Property Appraiser (TRIM & Comm.)

Highlights

In addition to the budget submitted by the Property Appraiser, the County funds items directly such as Truth In Millage (TRIM), communications and printing expenses.

The Property Appraiser (BOCC) FY22 adopted budget remains the same as FY21

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | 81,564 | 115,000 | 115,000 | 0 |
| Total Budgetary Costs | <u>81,564</u> | <u>115,000</u> | <u>115,000</u> | <u>0</u> |
| | | | | |
| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
| General | 81,564 | 115,000 | 115,000 | 0 |
| Total Revenues | <u>81,564</u> | <u>115,000</u> | <u>115,000</u> | <u>0</u> |



ST. LUCIE COUNTY SHERIFF: SUMMARY

MISSION STATEMENT:

Provide the highest professional level of effective and efficient law enforcement services to the residents of St. Lucie County.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Sheriff is the chief law enforcement officer for the County. The Sheriff submits his budget to the County each year in accordance with Florida Statute 30.49(2) (a). The budget is incorporated into the County budget review process and is subject to approval by the Board of Commissioners. In the event there is a disagreement between the Sheriff and the Board, it may be resolved by the Governor and Cabinet. The Sheriff has limited revenues from non-ad valorem resources. The majority of his budget is supported by ad valorem taxes.

1. Provide a uniformed deputy to respond to all emergency and non-emergency calls for service.
2. Investigate crimes and diligently pursue those persons who violate the law.
3. Provide School Resource Officers at the Schools.
4. Execute all processes of the Supreme Court, Circuit, County Court, and Board of County Commissioners.
5. Provide St. Lucie County courthouse and courtroom security.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Sheriff

Highlights

- The Sheriff's overall budget is changing due to:
 - o An increase in Salaries, Florida Retirement Service (FRS), Health Insurance and other benefits
 - o An increase in various operating expenses including auto repairs, Fuel, Aviation and Ammunition.
 - o An increase in Other Capital Outlay
 - o An increase to Debt Service
 - o This budget includes net excess fees of -\$6,000

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Other Uses | 85,997,828 | 88,299,324 | 92,200,709 | 3,901,385 |
| Total Budgetary Costs | <u>85,997,828</u> | <u>88,299,324</u> | <u>92,200,709</u> | <u>3,901,385</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 30,466,940 | 31,409,321 | 32,909,241 | 1,499,920 |
| Special Revenue | 55,530,888 | 56,890,003 | 59,291,468 | 2,401,465 |
| Total Revenues | <u>85,997,828</u> | <u>88,299,324</u> | <u>92,200,709</u> | <u>3,901,385</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Sheriff | 665.00 | 665.00 | 654.50 | (10.50) |
| Total Full-Time Equivalentents (FTE) | <u>665.00</u> | <u>665.00</u> | <u>654.50</u> | <u>(10.50)</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Sheriff (Inmate Med., Training)

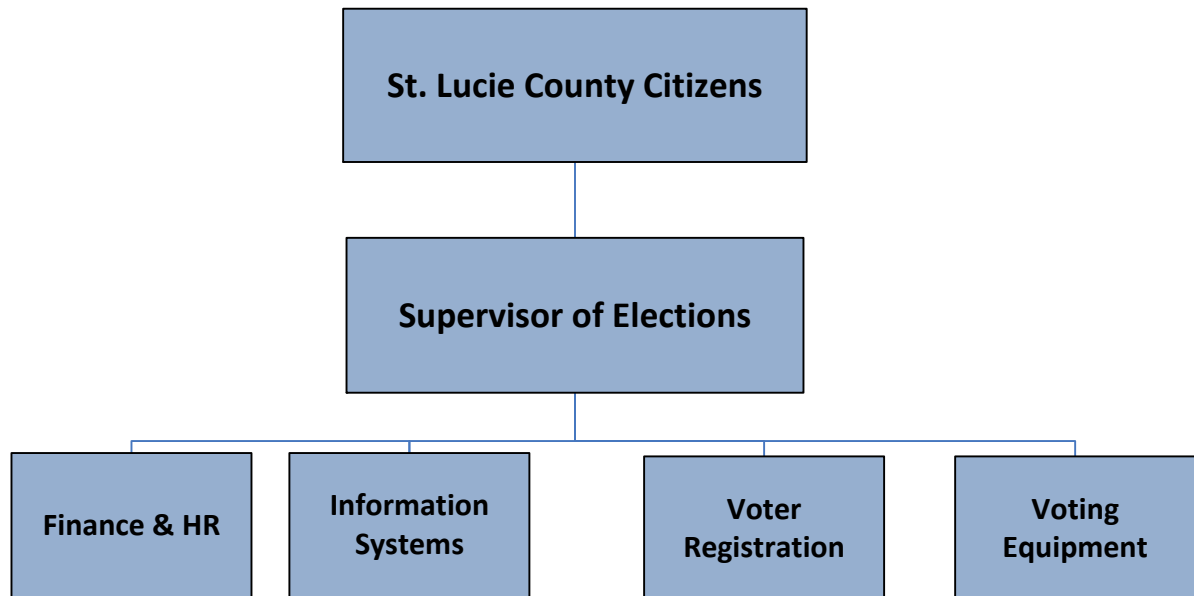
Highlights

In addition to the budget submitted by the Sheriff's Office, the County funds expenses for inmate medical, training and administer Grants for County Governments from Federal, State, and Local levels.

- The Sheriff's overall budget is changing due to:
 - o A reduction in grants and transfers
 - o Decrease in reserves for fund balancing
 - o \$1,000,000 increase in inmate medical

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | 5,004,918 | 4,120,000 | 5,120,000 | 1,000,000 |
| Grants & Aids | 117,305 | 257,090 | 150,000 | (107,090) |
| Other Uses | 826,170 | 1,066,701 | 462,640 | (604,061) |
| Total Budgetary Costs | <u>5,948,393</u> | <u>5,443,791</u> | <u>5,732,640</u> | <u>288,849</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 4,985,291 | 4,100,000 | 5,100,000 | 1,000,000 |
| Special Revenue | 363,608 | 1,246,367 | 535,216 | (711,151) |
| Capital | 516,970 | - | - | 0 |
| Trust and Agency | 82,524 | 97,424 | 97,424 | 0 |
| Total Revenues | <u>5,948,393</u> | <u>5,443,791</u> | <u>5,732,640</u> | <u>288,849</u> |



ST. LUCIE COUNTY SUPERVISOR OF ELECTIONS: SUMMARY

MISSION STATEMENT:

Pursue excellence in the registration of citizens to vote in compliance with the National Voter Registration Act as well as process and maintain voter records in a timely and professional manner that serves all citizens of St. Lucie County. The Supervisor of Elections will conduct all elections within St. Lucie County with integrity and accuracy, and in the most proficient and cost effective manner to serve all citizens.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Supervisor of Elections is the officer in charge of implementation of the state election laws. The Supervisor of Elections submits its budget to the County each year in accordance with Florida Statute 129.03. The budget is incorporated into the County budget review process and is subject to approval by the Board of County Commissioners. In the event the Board disagrees with the budget, the Board may amend, modify, increase, or reduce any or all items of expenditure in the proposed budget. If the budget has been modified, the Board must notify the Supervisor of Elections in writing of its action to specific items amended. The Supervisor of Elections budget is supported by ad valorem taxes in the General Fund. In addition to the budget submitted by the Supervisor of Elections, the County funds items directly such as utilities and rent.

1. Conduct all regularly scheduled federal, state, county and municipal elections as well as any special election as required by the State, County, and Cities in St. Lucie County or special district.
2. Maintain registration records in physical and electronic form via the statewide voter registration data base.
3. Perform voter outreach at many local events to educate the public on how to register to vote or make changes to their registration as well as provide opportunities to answer questions concerning registration, voting and elections.
4. Qualify all candidates for county or special district office within St. Lucie County.
5. Train poll workers for each election as required by state statutes.
6. Verification of signatures on candidate and initiative petitions with certification to the State of Florida
7. Publish election related material and advertising as required by state statute notifying citizens, candidates, political parties, and committees of dates of events relating to all elections.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Supervisor of Elections

Highlights

The Supervisor of Elections (SOE) FY22 adopted budget of \$4,680,448, is increased by \$1,005,299. This budget includes \$4,691,448 net of \$-11,000 for anticipated excess fees.
\$474,000 of this budget is non-recurring and is being funded from one-time sources.

- Personnel is changing due to:
 - o An increase in Salaries per Florida Statutes 145.09
 - o An increase in the health insurance and annual COLA adjustment
 - o An increase in 4 FTE's for drop box monitoring
- Operating is changing due to:
 - o An increase in Professional services for IT support and cloud services
 - o An increase in temp staff, postage, printing and supplies
- Capital Outlays is changing due to:
 - o Request for new sorter equipment, servers and associated software

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Other Uses | 3,915,023 | 3,675,149 | 4,680,448 | 1,005,299 |
| Total Budgetary Costs | <u>3,915,023</u> | <u>3,675,149</u> | <u>4,680,448</u> | <u>1,005,299</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| General | 3,915,023 | 3,675,149 | 4,680,448 | 1,005,299 |
| Total Revenues | <u>3,915,023</u> | <u>3,675,149</u> | <u>4,680,448</u> | <u>1,005,299</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| of Elections | 22.00 | 24.00 | 28.00 | 4.00 |
| Total Full-Time Equivalentents (FTE) | <u>22.00</u> | <u>24.00</u> | <u>28.00</u> | <u>4.00</u> |

Supervisor of Elections (Rent, Util.)

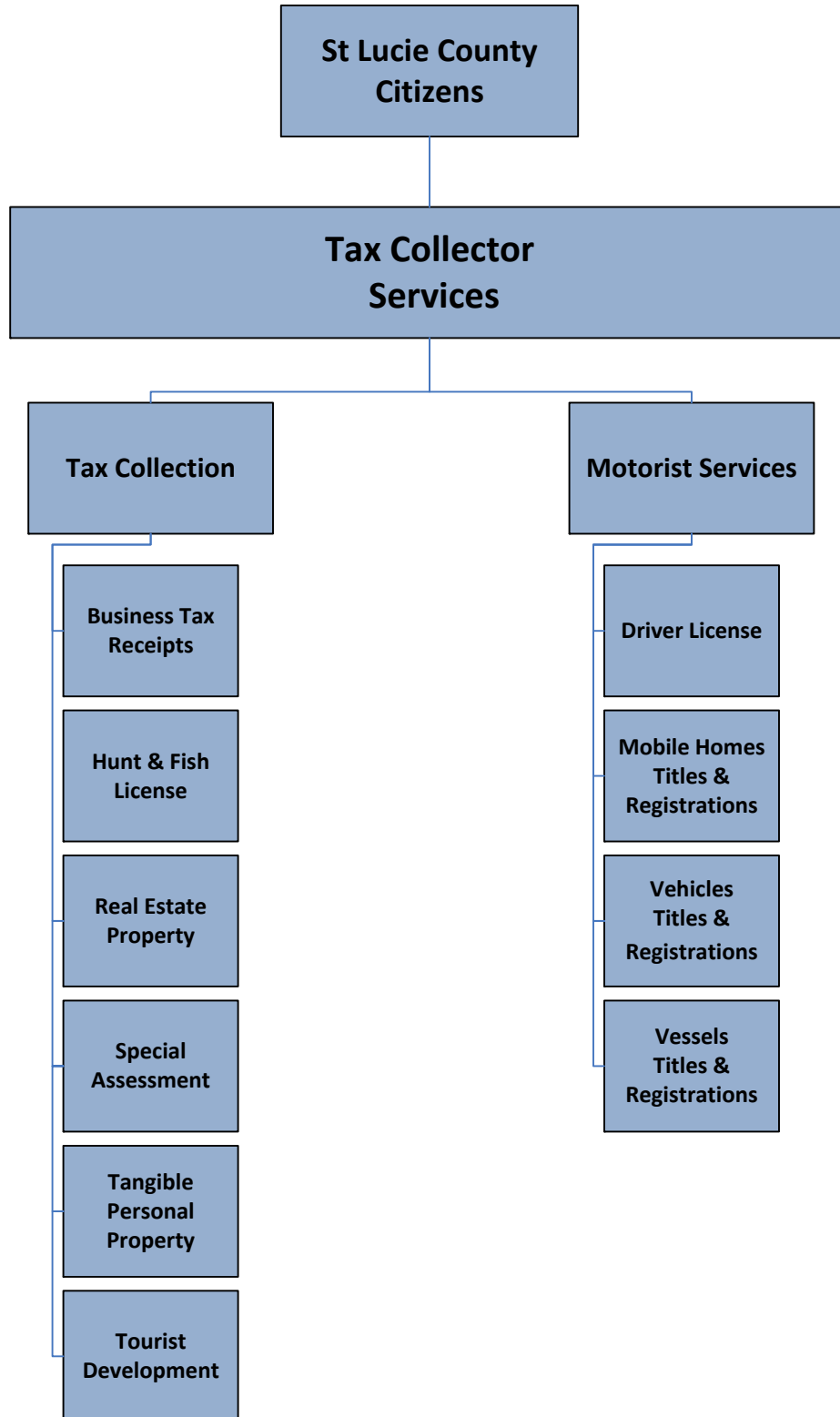
Highlights

The Supervisor of Elections (SOE) (BOCC) FY22 adopted budget, \$376,999 is increasing by \$69,253. The SOE (BOCC) budget includes utilities and building rental.

- The Supervisor of Elections (BOCC) budget is changing due to:
 - o An increase in building rental expenses

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | 291,345 | 307,746 | 376,999 | 69,253 |
| Total Budgetary Costs | <u>291,345</u> | <u>307,746</u> | <u>376,999</u> | <u>69,253</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 291,345 | 307,746 | 376,999 | 69,253 |
| Total Revenues | <u>291,345</u> | <u>307,746</u> | <u>376,999</u> | <u>69,253</u> |



ST. LUCIE COUNTY TAX COLLECTOR: SUMMARY

MISSION STATEMENT:

Provide our neighbors the highest level of customer service through innovative technology and highly trained professionals while maintaining the public trust.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: The Tax Collector is an independently elected constitutional officer who collects taxes for state agencies as well as local governments. The County is just one of the Tax Collector's local government clients. Others include the cities, school board and special districts. The state agency clients include the Department of Revenue, Florida Wildlife Conservation Commission, Department of Highway Safety and Motor Vehicles and the Department of Health. The Tax Collector is a fee officer and his office budget is reviewed and approved through the Department of Revenue. Increases must be justified, and the Tax Collector must budget within the confines of the commissions and fees his office receives for the services he provides. The single largest tax collected in the State is the ad valorem tax. At the end of the year, any fees not required for operating expenses are distributed to the taxing authorities.

The budgeted amount is an estimate based on commissions and fees, and not a request from the Tax Collector. The Tax Collector's Budget is due to the State on August 1st. The budget figures represent the amount of fees that the County anticipates paying to the Tax Collector.

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Tax Collector Fees

Highlights

The Tax Collector (TC) FY22 adopted budget includes \$5,611,265 net of \$-2,257,000 for anticipated excess fees. Additional Tax Collector fees are included in the Department budgets. The Tax Collector's budget is based on Commissions and Fees the County anticipates paying to the Tax Collector.

Funding Sources:

- This Constitutional budget is funded by various funds.

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Other Uses | 4,794,542 | 5,270,995 | 5,611,265 | 340,270 |
| Total Budgetary Costs | <u>4,794,542</u> | <u>5,270,995</u> | <u>5,611,265</u> | <u>340,270</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 3,299,956 | 3,644,413 | 3,877,361 | 232,948 |
| Special Revenue | 1,407,421 | 1,460,803 | 1,669,806 | 209,003 |
| Debt Service | 71,231 | 108,488 | 17,488 | (91,000) |
| Capital | -910 | 42,681 | 32,000 | (10,681) |
| Trust and Agency | 16,845 | 14,610 | 14,610 | 0 |
| Total Revenues | <u>4,794,542</u> | <u>5,270,995</u> | <u>5,611,265</u> | <u>340,270</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Collector Fees | 115.00 | 115.00 | 115.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>115.00</u> | <u>115.00</u> | <u>115.00</u> | <u>0.00</u> |

Tax Collector (Postage)

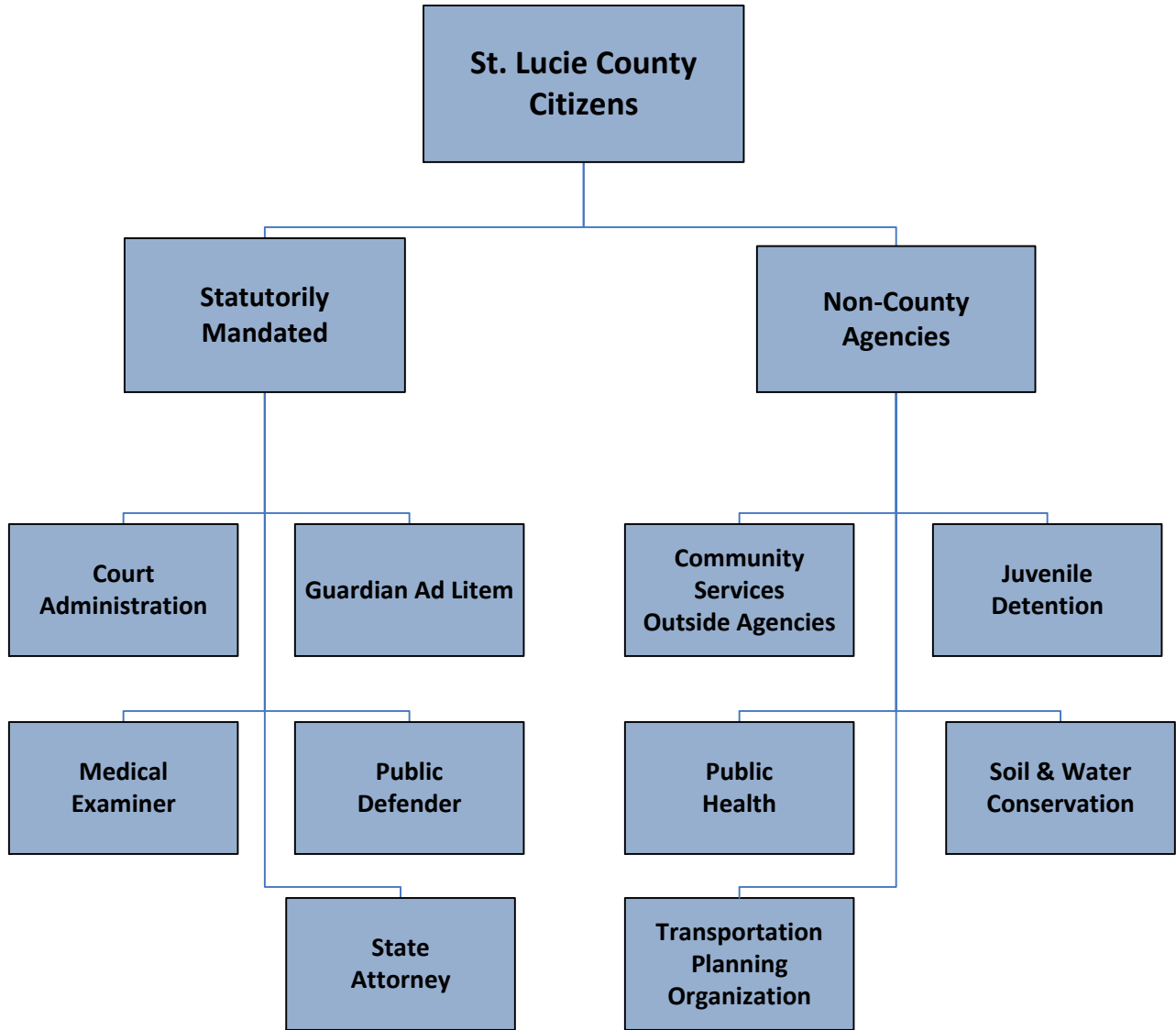
Highlights

In addition to the budget by the Tax Collector, the County budgets fund for direct postage expenses and the Tax Collector facility. The Tax Collector (BOCC) FY22 adopted budget remains the same as FY21 adopted budget.

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | 23,598 | 24,000 | 24,000 | 0 |
| Capital Outlay | - | - | - | 0 |
| Total Budgetary Costs | <u>23,598</u> | <u>24,000</u> | <u>24,000</u> | <u>0</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 23,598 | 24,000 | 24,000 | 0 |
| Capital | - | - | - | 0 |
| Total Revenues | <u>23,598</u> | <u>24,000</u> | <u>24,000</u> | <u>0</u> |

OUTSIDE
AGENCIES



**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Statutorily Mandated & Non-County Agencies

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -132,507 | - | - | 0 |
| Personnel | 1,400,190 | 3,712,670 | 3,465,363 | (247,307) |
| Operating | 9,523,168 | 11,318,460 | 10,488,372 | (830,088) |
| Capital Outlay | 263,341 | 623,736 | 438,306 | (185,430) |
| Grants & Aids | 2,488,297 | 2,995,592 | 3,021,009 | 25,417 |
| Other Uses | 109,931 | 1,685,264 | 375,909 | (1,309,355) |
| Total Budgetary Costs | <u>13,652,420</u> | <u>20,335,722</u> | <u>17,788,959</u> | <u>(2,546,763)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 8,287,314 | 9,789,978 | 8,079,747 | (1,710,231) |
| Special Revenue | 5,365,107 | 7,276,171 | 6,115,639 | (1,160,532) |
| Trust and Agency | - | 3,269,573 | 3,593,573 | 324,000 |
| Total Revenues | <u>13,652,420</u> | <u>20,335,722</u> | <u>17,788,959</u> | <u>(2,546,763)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Court Administration | 12.00 | 12.00 | 12.00 | 0.00 |
| Medical Examiner | 12.00 | 12.00 | 14.00 | 2.00 |
| Public Defender | 4.00 | 4.00 | 4.00 | 0.00 |
| Soil & Water Conservation | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>29.00</u> | <u>29.00</u> | <u>31.00</u> | <u>2.00</u> |

COURT ADMINISTRATOR: SUMMARY

MISSION STATEMENT:

Manage the non-judicial functions of the court. Administrative functions and responsibilities assigned to the Court Administrator's Office are subject to the supervision and direction of the Administrative Judge. It is the role of the Court Administrator to ensure that all Court Departments function together to provide a forum for the resolution of legal disputes.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: Effective July 1, 2004, Article V, revision 7 of the State Constitution requires counties to "fund the cost of communications services, existing radio systems, existing multiagency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities." This is St. Lucie County's portion of the funding including Information Technology Recording Fees. St. Lucie County's amount includes general and administrative charges and excludes Trust Funds.

1. Duties of the Court Administrator's Office include personnel and fiscal management, calendar or scheduling management, information systems, space and equipment management, public information, law library operations, jury management and liaison functions to various groups and agencies.
2. The Court Administrator works closely with the office of the Clerk of the Court on all case management processes and procedures.

Court Administration

Highlights

- Personnel is changing due to:
 - o State COLA increase
 - o Health Insurance increase
 - o Increase to retirement
- Operating is changing due to:
 - o Decrease due to spend down on Department of Justice grant
- Capital Outlay is changing due to:
 - o Decrease compared to request from prior budget year
- Other Uses is changing due to:
 - o Fund Balance adjustments

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Personnel | 634,648 | 836,052 | 1,002,028 | 165,976 |
| Operating | 923,455 | 1,148,916 | 714,648 | (434,268) |
| Capital Outlay | 226,107 | 348,000 | 180,000 | (168,000) |
| Other Uses | 63,610 | 559,634 | - | (559,634) |
| Total Budgetary Costs | <u>1,847,820</u> | <u>2,892,602</u> | <u>1,896,676</u> | <u>(995,926)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Special Revenue | 1,847,820 | 2,892,602 | 1,896,676 | (995,926) |
| Total Revenues | <u>1,847,820</u> | <u>2,892,602</u> | <u>1,896,676</u> | <u>(995,926)</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administration | 12.00 | 12.00 | 12.00 | 0.00 |
| Total Full-Time Equivalents (FTE) | <u>12.00</u> | <u>12.00</u> | <u>12.00</u> | <u>0.00</u> |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Court - Other

Highlights

- Operating is changing due to:
 - o Increase to various operating expenditures
- Grants & Aids is changing due to:
 - o Increase to Dori grant
- Other Uses is changing due to:
 - o Fund Balance adjustments

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Intrafund Transfers | -119,636 | - | - | 0 |
| Operating | 196,500 | 401,594 | 403,423 | 1,829 |
| Capital Outlay | - | 225,306 | 225,306 | 0 |
| Grants & Aids | 129,660 | 120,340 | 129,660 | 9,320 |
| Other Uses | - | 98,130 | 275,909 | 177,779 |
| Total Budgetary Costs | <u>206,524</u> | <u>845,370</u> | <u>1,034,298</u> | <u>188,928</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 206,524 | 421,065 | 438,626 | 17,561 |
| Trust and Agency | - | 424,305 | 595,672 | 171,367 |
| Total Revenues | <u>206,524</u> | <u>845,370</u> | <u>1,034,298</u> | <u>188,928</u> |

GUARDIAN AD LITEM: SUMMARY

MISSION STATEMENT:

Represent the best interests of a child or incapacitated person involved in a case in superior court. The State of Florida Guardian ad Litem Program is a network of professional staff and community advocates, partnering to provide a strong voice in court and positive systemic change on behalf of Florida's abused and neglected children.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: Effective October 1, 2004, as a result of article V revision 7, Counties must fund certain costs associated with the Guardian Ad Litem Program.

1. A Guardian Ad Litem (GAL) is an individual appointed by the court.
2. The State of Florida Guardian Ad Litem Program is a network of professional staff and community advocates, partnering to provide a strong voice in court and positive systemic change on behalf of Florida's abused and neglected children.

Guardian Ad Litem

Highlights

- Operating is changing due to:
 - o Increase to utilities and information technology
 - o Decrease to license & fees and building rental
- Capital Outlay is changing due to:
 - o Decrease compared to request from prior budget year
- Other Uses is changing due to:
 - o Capital-reserve adjustments for build out

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Operating | 366,619 | 312,205 | 298,644 | (13,561) |
| Capital Outlay | - | 10,430 | 8,000 | (2,430) |
| Other Uses | 33,450 | 397,500 | - | (397,500) |
| Total Budgetary Costs | <u>400,069</u> | <u>720,135</u> | <u>306,644</u> | <u>(413,491)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|------------------|
| Special Revenue | 400,069 | 720,135 | 306,644 | (413,491) |
| Total Revenues | <u>400,069</u> | <u>720,135</u> | <u>306,644</u> | <u>(413,491)</u> |

MEDICAL EXAMINER: SUMMARY

MISSION STATEMENT:

Protect the constitutional and statutory rights of all citizens through the effective criminal legal representation of court appointed clients. The Office of the Public Defender provides superior legal representation to indigent defendants in the State of Florida.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: F. S. 406.08 provides that "Fees, salaries and expenses may be paid from the general fund or any other funds under the control of the Board of County Commissioners." The district medical examiner shall submit an annual budget to the Board of County Commissioners. This budget is net of credits not returned to the County at the end of the year as an adjustment to the following year's budget.

1. Required to investigate deaths occurring within the state in circumstances listed by Statute in order to determine the cause and manner of death.
2. Part of investigative team whose purpose is the timely, professional, medical, and legal investigation of death.

Medical Examiner

Highlights

- Personnel is changing due to:
 - o COLA increase
 - o FRS change to "Special Risk" classification
 - o Two new positions: Chief Forensic Investigator and Forensic Investigator
- Operating is changing due to:
 - o Increase in equipment maintenance
- Capital Outlay is changing due to:
 - o Decrease compared to request from prior budget year
- Other Uses is changing due to:
 - o Fund Balance adjustments

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | - | 2,058,417 | 2,250,700 | 192,283 |
| Operating | - | 616,851 | 622,201 | 5,350 |
| Capital Outlay | - | 40,000 | 25,000 | (15,000) |
| Other Uses | - | 130,000 | 100,000 | (30,000) |
| Total Budgetary Costs | - | 2,845,268 | 2,997,901 | 152,633 |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Trust and Agency | - | 2,845,268 | 2,997,901 | 152,633 |
| Total Revenues | - | 2,845,268 | 2,997,901 | 152,633 |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Examiner | 12.00 | 12.00 | 14.00 | 2.00 |
| Total Full-Time Equivalents (FTE) | 12.00 | 12.00 | 14.00 | 2.00 |

PUBLIC DEFENDER: SUMMARY

MISSION STATEMENT:

Protect the constitutional and statutory rights of all citizens through the effective criminal legal representation of court appointed clients. The Office of the Public Defender provides superior legal representation to indigent defendants in the State of Florida.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function:

1. Required Represent indigent clients charged with criminal offenses filed in Circuit, County, Juvenile, and Traffic Court.
2. Represent indigent clients with cases on appeal to the First District Court of Appeal.
3. Represent indigent clients in civil commitment proceedings under the Baker Act.
4. To provide for the realization of the constitutional guarantees of counsel in the representation of indigents, including related necessary services and facilities, in criminal and juvenile proceedings within the State, and to assure effective assistance and continuity of counsel to indigent accused taken into custody and indigent defendants in criminal and juvenile proceedings before the courts of the State of Florida.

Effective July 1, 2004, Article V, revision 7 of the State Constitution requires counties to "fund the cost of communications services, existing radio systems, existing multiagency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities."

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Defender

Highlights

- Personnel is changing due to:
 - o COLA increase
- Operating is changing due to:
 - o Decrease to information technology
 - o Increase postage & freight and building rental

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | 104,851 | 108,131 | 114,358 | 6,227 |
| Operating | 377,380 | 418,575 | 415,494 | (3,081) |
| Total Budgetary Costs | <u>482,231</u> | <u>526,706</u> | <u>529,852</u> | <u>3,146</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 104,851 | 108,131 | 114,358 | 6,227 |
| Special Revenue | 377,380 | 418,575 | 415,494 | (3,081) |
| Total Revenues | <u>482,231</u> | <u>526,706</u> | <u>529,852</u> | <u>3,146</u> |

| Staffing Summary | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|--------------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Defender | 3.00 | 3.00 | 3.00 | 0.00 |
| Professionals | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Full-Time Equivalentents (FTE) | <u>4.00</u> | <u>4.00</u> | <u>4.00</u> | <u>0.00</u> |

STATE ATTORNEY: SUMMARY

MISSION STATEMENT:

Pursue justice through prosecution effectively, efficiently, and in a timely manner for all criminal cases presented to or investigated by the State Attorney. The State's Attorney heads a team of prosecutors, victim advocates, investigators and other administrative staff to seek justice in all suits, applications, or motions, civil and criminal, in which the state is a party or civil actions which are mandated by the Florida Statutes.

PROGRAMS AND SERVICES

FUNCTION, ACCOMPLISHMENTS, AND INITIATIVES:

Function: Effective July 1, 2004, Article V, revision 7 of the State Constitution requires counties to "fund the cost of communications services, existing radio systems, existing multiagency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities." This summary includes Information Technology costs.

1. Provide personnel and procedures to perform all duties and functions for intake, investigation, and prosecution of felony, misdemeanor, juvenile criminal cases as well as other statutory obligations such as motions to which the State is a party.
2. Facilitating the function of the Grand Jury and serving as legal advisor to the Grand Jury.
3. Assist all law enforcement agencies with legal and investigative assistance upon request.
4. Represent the State of Florida in all suits, applications, civil, and criminal motions to which the State is a party.

State Attorney

Highlights

- Operating is changing due to:
 - o Decrease to information technology & other contractual services
- Grants & Aid is changing due to:
 - o Increase to Victim Advocate program

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | 1,004,886 | 1,092,646 | 1,080,231 | (12,415) |
| Grants & Aids | 147,577 | 154,748 | 159,045 | 4,297 |
| Total Budgetary Costs | 1,152,463 | 1,247,394 | 1,239,276 | (8,118) |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 1,152,463 | 1,247,394 | 1,239,276 | (8,118) |
| Total Revenues | 1,152,463 | 1,247,394 | 1,239,276 | (8,118) |

**St. Lucie County Board of County Commissioners
Departmental Budget Documents**

Public Health

Highlights

- The Public Health FY22 adopted budget remains the same as FY21

| Budgetary Costs | | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|-----------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Grants & Aids | | 843,235 | 1,232,647 | 1,232,647 | 0 |
| | Total Budgetary Costs | <u>843,235</u> | <u>1,232,647</u> | <u>1,232,647</u> | <u>0</u> |

| Funding Sources | | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|----------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | | 843,235 | 1,232,647 | 1,232,647 | 0 |
| | Total Revenues | <u>843,235</u> | <u>1,232,647</u> | <u>1,232,647</u> | <u>0</u> |

Transportation Planning Organization

Highlights

- Personnel is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel
- Operating is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel
- Other Uses is changing due to:
 - o New budget planning procedures that eliminate grant carry forwards with the exception of personnel

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Intrafund Transfers | -12,871 | - | - | 0 |
| Personnel | 585,789 | 633,470 | 14,943 | (618,527) |
| Operating | 516,902 | 678,465 | 1,300 | (677,165) |
| Capital Outlay | 37,234 | - | - | 0 |
| Other Uses | 12,871 | 500,000 | - | (500,000) |
| Total Budgetary Costs | <u>1,139,926</u> | <u>1,811,935</u> | <u>16,243</u> | <u>(1,795,692)</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| General | 1,139,926 | 1,811,935 | 16,243 | (1,795,692) |
| Total Revenues | <u>1,139,926</u> | <u>1,811,935</u> | <u>16,243</u> | <u>(1,795,692)</u> |

Community Service Mandates

Highlights

- Operating is changing due to:
 - o Increase to pauper burials

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | 4,781,575 | 5,072,808 | 5,085,308 | 12,500 |
| Total Budgetary Costs | 4,781,575 | 5,072,808 | 5,085,308 | 12,500 |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 4,781,575 | 5,072,808 | 5,085,308 | 12,500 |
| Total Revenues | 4,781,575 | 5,072,808 | 5,085,308 | 12,500 |

Non-County Agencies

Highlights

- Operating is changing due to:
 - o Increase to various operating expenditures
- Grants & Aids is changing due to:
 - o Increase to Summer of Success

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | - | - | 48,200 | 48,200 |
| Grants & Aids | 1,367,825 | 1,487,857 | 1,499,657 | 11,800 |
| Total Budgetary Costs | <u>1,367,825</u> | <u>1,487,857</u> | <u>1,547,857</u> | <u>60,000</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | 1,342,825 | 1,487,857 | 1,547,857 | 60,000 |
| Special Revenue | 25,000 | - | - | 0 |
| Total Revenues | <u>1,367,825</u> | <u>1,487,857</u> | <u>1,547,857</u> | <u>60,000</u> |

Juvenile Detention

Highlights

- Operating shows increase compared to FY 2021 request

| Budgetary Costs | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Operating | 1,355,850 | 1,576,400 | 1,818,923 | 242,523 |
| Total Budgetary Costs | <u>1,355,850</u> | <u>1,576,400</u> | <u>1,818,923</u> | <u>242,523</u> |

| Funding Sources | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Special Revenue | 1,355,850 | 1,576,400 | 1,818,923 | 242,523 |
| Total Revenues | <u>1,355,850</u> | <u>1,576,400</u> | <u>1,818,923</u> | <u>242,523</u> |

Soil & Water Conservation

Highlights

- Personnel is changing due to COLA increase

| Budgetary Costs | | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|-----------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Personnel | | 74,902 | 76,600 | 83,334 | 6,734 |
| | Total Budgetary Costs | <u>74,902</u> | <u>76,600</u> | <u>83,334</u> | <u>6,734</u> |

| Funding Sources | | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|------------------------|----------------|---------------------------|----------------------------|----------------------------|-----------------|
| General | | 74,902 | 76,600 | 83,334 | 6,734 |
| | Total Revenues | <u>74,902</u> | <u>76,600</u> | <u>83,334</u> | <u>6,734</u> |

| Staffing Summary | | FY 2020 Actual | FY 2021 Adopted | FY 2022 Adopted | Variance |
|-------------------------|-----------------------------------|---------------------------|----------------------------|----------------------------|-----------------|
| Administrative Support | | 1.00 | 1.00 | 1.00 | 0.00 |
| | Total Full-Time Equivalents (FTE) | <u>1.00</u> | <u>1.00</u> | <u>1.00</u> | <u>0.00</u> |

CAPITAL BUDGET

ST. LUCIE COUNTY BOARD OF COUNTY COMMISSIONERS FIVE-YEAR CAPITAL IMPROVEMENT PLAN (INCLUDING MAJOR MAINTENANCE PROJECTS) FISCAL YEAR 2022 – 2026

CAPITAL IMPROVEMENT PLAN OVERVIEW

St. Lucie County's Capital Improvement Plan (CIP) is a planning tool to identify the County's capital needs over a five-year period. The CIP should not be confused with the capital budget. The capital budget represents the current year CIP and is legally adopted by the Board of County Commissioners annually. Projects and financing sources listed in the CIP beyond the current year are not authorized until the annual budgets for those "out-year" projects are legally adopted by the Board. The out-years serve as a guide for future planning and are subject to further review and modification.

The CIP is a great resource that helps St. Lucie County government plan its infrastructure wisely to achieve high quality service levels through proper planning and provision of the replacement, maintenance and enhancement of the County's capital assets. The quality of life of County residents depends on the reliability of transportation, the efficiency of waste disposal, the accessibility of culture and recreation, and many other essential public services.

Capital projects are land, buildings, major fixed assets or infrastructure having a useful life of one year or more, and a project cost of \$25,000 or more, except for the acquisition of land which is capitalized regardless of cost. Capital projects can include items such as buildings, roads, bridges, parks, and other recreational facilities, libraries, utilities, solid waste facilities, etc. Proposed projects may originate from the Board, Administration, county departments, constitutional officers or citizens. Based on recommendations, the CIP is updated annually and approved by the Board of County Commissioners to reflect the projects approved for completion within a five-year period. Revisions, deletions and additions to the current year list of projects may be made throughout the fiscal year by the County Administrator, up to \$50,000, or upon approval of the St Lucie County Board of County Commissioners.

Some of the County's proposed improvements are for projects that are capitalized from an accounting perspective related to real property. These improvements are for land, buildings, and infrastructure. The County's CIP also includes major maintenance improvement projects with a total cost of \$25,000 or more.

Funds allocated to specific projects remain allocated to that project until completed or until reallocated. Depending on the availability of funds, the nature and size of the project, and specific policies of the Board, capital projects may be funded partially or wholly by a variety of revenue sources such as ad valorem revenues, franchise fees, half-cent sales tax, grants, donations or private source contributions, impact fees, special assessments, gas taxes and debt financing.

MAINTENANCE IMPROVEMENT PLAN OVERVIEW

The following 5-year projections include maintenance improvement projects (MIP). These projects may have a major impact to a department's operational budget but are not capitalized from an accounting perspective related to real property.

Major maintenance projects are updated annually but are planned for a five-year timeframe. Since these projects have an impact to the department's operational budget, these funds are expected to be spent in the fiscal year that they are budgeted. If the life of the project is expected to go past the current fiscal year, the departments are instructed to request the funds for the project to be carried forward into the new fiscal year.

CAPITAL IMPROVEMENT PROGRAM

Preparation

Each fiscal year, the Office of Management and Budget facilitates the preparation of a capital improvement program. Officials, administrators, and staff of St. Lucie County government all assist in this process. The preparation schedule includes the following:

- I. **Assessment of Capital Needs**
(Department/Division Staff and Constitutional Officers)
 - Prepare an inventory
 - Evaluate whether to repair or replace facilities and/or equipment
 - Identify future needs
- II. **Identification of Capital Projects**
(Commission, Administration, Department/Division Staff and Constitutional Officers)
 - Review status of current projects
 - Develop information for new projects
 - Submit project requests
- III. **Financial Analysis**
(Administration and OMB)
 - Evaluate financial conditions
 - Forecast financial trends
 - Evaluate funding options
- IV. **Evaluation & Planning of Capital Projects**
(Administration, OMB and Department/Division Staff)
 - Review and prioritize project requests according to the alignment to the strategic plan and the priority
 - Select projects and project schedules
 - Determine project funding sources
- V. **Adoption of Capital Improvement Program & Annual Capital Budget**
(Commission, Administration and OMB)
 - Prepare and submit tentative program and budget to Commission
 - Hold public hearings

- Revise and prepare final program and budget for adoption
- VI. **Implementation & Monitoring of Annual Capital Budget**
(OMB and Department/Division Staff)
- October 1 through September 30

Additionally, during the course of the year, the Citizens Budget Committee is presented with various sections of the capital plan for discussion.

OPERATING IMPACT

A major challenge associated with completing capital and major maintenance improvement projects involves the determination of operating impact. The following are examples of questions that must be asked, in order to be better able to budget for future operations:

- Will there be new revenues generated by the project such as lease, user fees and concession receipts?
- Will the project generate enough revenue to offset the anticipated operating expenses?
- How much will a new building increase the annual operating cost such as utilities, personnel and maintenance?

During the annual capital improvement program review, project requests are reviewed for impacts to the annual operating budget. This financial data is requested to be submitted along with the capital project budget proposal. Additional personnel costs due to these projects are shown in the individual departmental budgets. The list of new facility operating impacts budgeted in FY 2022 is as follows:

Airport/ Seaport:

| | |
|------------------------------------------------------|-----------|
| ○ Professional Services Increase | \$200,000 |
| ○ Establish Customs Building Maintenance Budget | \$30,000 |
| ○ Equipment Maintenance Increase | \$25,000 |
| ○ Westside Development | \$16,000 |
| ○ Southside Road Extension Design | \$15,000 |
| ○ Airfield Generator and Terminator Generator Design | \$15,000 |

Facilities:

| | |
|---------------------------------------|----------|
| ○ Utility Price Increases | \$96,689 |
| ○ Maintenance Technician III Position | \$69,693 |
| ○ Custodial Services Increase | \$55,560 |

Parks & Recreation / Regional Parks & Stadiums:

| | |
|--------------------------------------|----------|
| ○ Maintenance Technician II Position | \$69,658 |
|--------------------------------------|----------|

Public Works:

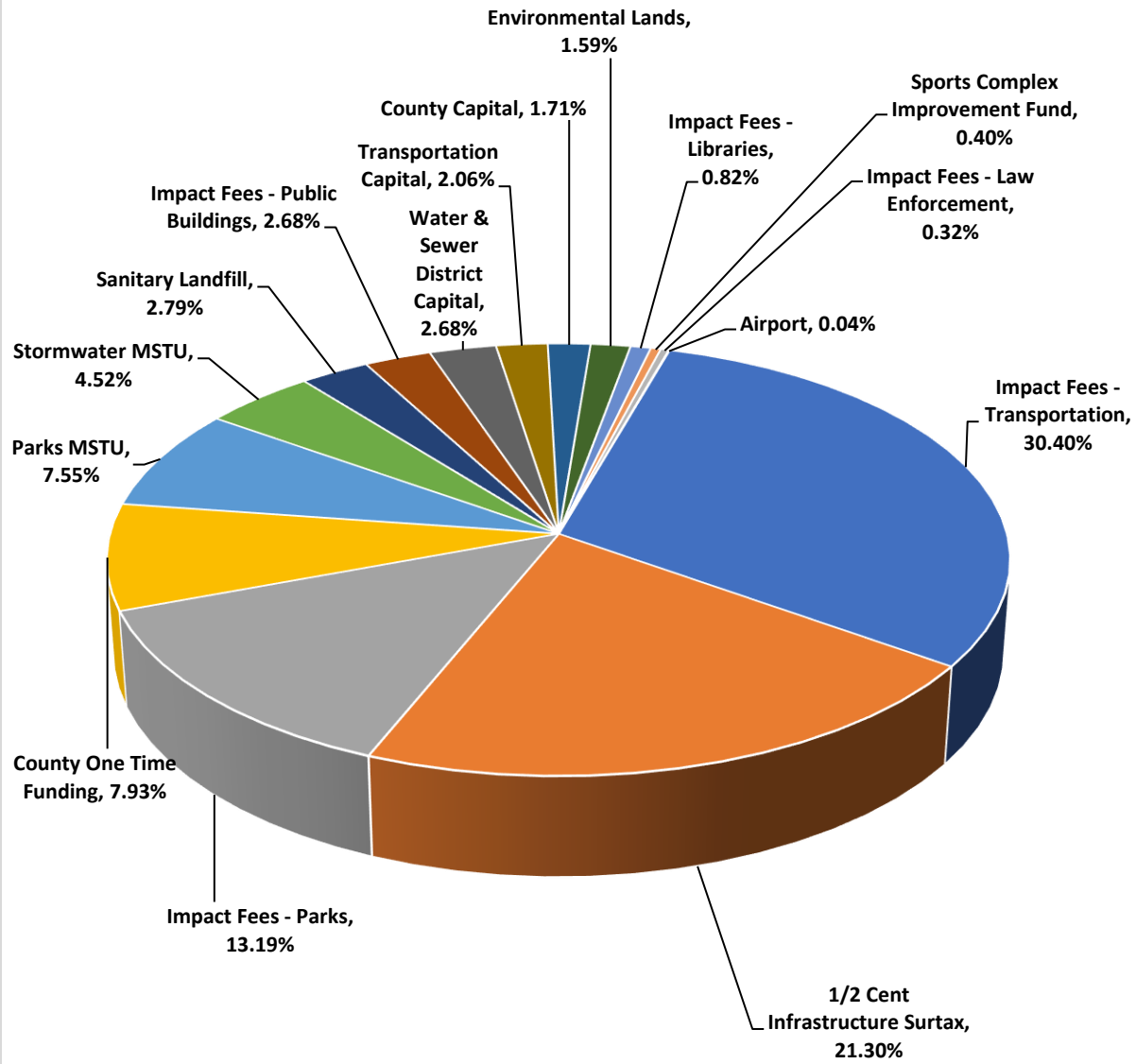
| | |
|-------------------------------------|-----------|
| ○ Road & Bridge Sr. Project Manager | \$129,564 |
| ○ Water Quality Project Manager | \$125,182 |

**FY 2022 ADOPTED CIP PROJECTS
BY FUNDING SOURCE
IN MILLIONS**

(Including Maintenance Improvement Projects)

| Funding Source | Funding Source by Budgeted Amount | Funding Source Distribution by Percent |
|---------------------------------|----------------------------------------------|-------------------------------------------------------|
| Impact Fees - Transportation | \$ 23.45 | 30.40% |
| 1/2 Cent Infrastructure Surtax | \$ 16.43 | 21.30% |
| Impact Fees - Parks | \$ 10.17 | 13.18% |
| County One Time Funding | \$ 6.12 | 7.93% |
| Parks MSTU | \$ 5.82 | 7.54% |
| Stormwater MSTU | \$ 3.49 | 4.52% |
| Sanitary Landfill | \$ 2.15 | 2.79% |
| Impact Fees - Public Buildings | \$ 2.07 | 2.68% |
| Water & Sewer District Capital | \$ 2.07 | 2.68% |
| Transportation Capital | \$ 1.59 | 2.06% |
| County Capital | \$ 1.32 | 1.72% |
| Environmental Lands | \$ 1.23 | 1.59% |
| Impact Fees - Libraries | \$ 0.63 | 0.82% |
| Sports Complex Improvement Fund | \$ 0.31 | 0.40% |
| Impact Fees - Law Enforcement | \$ 0.25 | 0.32% |
| Airport | \$ 0.03 | 0.04% |
| | \$ 77.13 | 100.00% |

ADOPTED CIP PROJECTS BY PERCENT



**St. Lucie County
Adopted Capital Improvement Plan
Including Maintenance Improvement Projects
By Fund
FY 2022 to FY 2026**

County One-Time Funding



FUND 001009 - COUNTY ONE-TIME FUNDING - GENERAL FUND
CAPITAL IMPROVEMENT PLAN
(This Fund Includes Maintenance Improvement Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|---------------------|-------------|-------------|-------------|-------------|
| Available Reserves | \$ 5,283,000 | \$ - | \$ - | \$ - | \$ - |
| Total Budgeted Revenues | \$ 5,283,000 | \$ - | \$ - | \$ - | \$ - |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|-----------------------------------------------|---------------------|-------------|-------------|-------------|-------------|--------------------------|
| Guardrail Installations | \$ 1,250,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Admin 2 Parking Lot & Electrical Improvements | \$ 750,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Traffic Operations & Sign Shop Build-Out | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Fuel Storage Tank Upgrades | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Admin Data Center Renovation | \$ 440,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Facility Assessment | \$ 350,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Veterans Assistance Center | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Melody Lane Library Roof Replacement | \$ 225,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Morningside Library Main A/C Unit Replacement | \$ 201,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| AOA Security Project Supplemental Funding | \$ 190,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Road & Bridge Barn & Sign Shop Demolition | \$ 107,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Aerowest Taxiway Development Design | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Airport Furniture | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Bridge Design | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Budgeted Expenses | \$ 5,283,000 | \$ - | \$ - | \$ - | \$ - | \$ - |

FUND 107009 - COUNTY ONE-TIME FUNDING - FINE & FORFEITURE
CAPITAL IMPROVEMENT PLAN
 (This Fund Includes Maintenance Improvement Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|-------------------|-------------|-------------|-------------|-------------|
| Available Reserves | \$ 840,237 | \$ - | \$ - | \$ - | \$ - |
| Total Budgeted Revenues | \$ 840,237 | \$ - | \$ - | \$ - | \$ - |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|----------------------------------------------------|-------------------|-------------|-------------|-------------|-------------|--------------------------------|
| Rock Road Jail Chiller Replacement | \$ 393,000 | | | | | |
| Jail & Courthouse Maintenance Improvement Projects | \$ 447,237 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Budgeted Expenses | \$ 840,237 | \$ - | \$ - | \$ - | \$ - | \$ - |

Stormwater Management Fund



STORMWATER MANAGEMENT FUND - FUND 102001
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Taxes | \$ 3,490,000 | \$ 2,325,000 | \$ 2,075,000 | \$ 2,075,000 | \$ 2,075,000 |
| | \$ - | | | | |
| Total Budgeted Revenues | \$ 3,490,000 | \$ 2,325,000 | \$ 2,075,000 | \$ 2,075,000 | \$ 2,075,000 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|---------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------|
| Carlton Road @ NSLRWCD Canal 77 | \$ 300,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Emergency Culverts | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 1,500,000 |
| Culvert lining, Replacement and Repairs | \$ 165,000 | \$ 165,000 | \$ 165,000 | \$ 165,000 | \$ 165,000 | tbd |
| Canal Cleaning Program | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | tbd |
| Emergency Pump Rental | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | \$ 25,000 | tbd |
| Menzi Muck Walking Excavator | \$ 375,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Flood Response | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | tbd |
| Neighborhood Land Acquisition | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | tbd |
| Fort Capron Ditch (Design) | \$ 25,000 | \$ 250,000 | \$ - | \$ - | \$ - | \$ - |
| Outfall Baffle Box Program | \$ 350,000 | \$ 350,000 | \$ 350,000 | \$ 350,000 | \$ 350,000 | tbd |
| Savanna Culvert At Midway | \$ 400,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Platt's Creek Pump Station | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Swale Maintenance Program | \$ 510,000 | \$ 510,000 | \$ 510,000 | \$ 510,000 | \$ 510,000 | tbd |
| Additional Swale Maintenance | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | tbd |
| Platt's Creek Exotic Removal Maintenance | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | \$ 35,000 | tbd |
| Stormwater Master Plan - Asset Collection | \$ 150,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | tbd |
| Stormwater Master Plan - Topographic Survey | \$ 75,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| NPDES Outreach Materials | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| Total Budgeted Expenses | \$ 3,490,000 | \$ 2,325,000 | \$ 2,075,000 | \$ 2,075,000 | \$ 2,075,000 | \$ 1,500,000 |

Parks MSTU Fund



PARKS MSTU FUND - FUND 129
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Available Major Project Reserves | \$ 1,911,904 | \$ 2,058,285 | \$ 2,718,834 | \$ 2,377,578 | \$ 2,111,458 |
| Taxes | \$ 5,950,310 | \$ 6,199,054 | \$ - | \$ - | \$ - |
| Interest | \$ 28,679 | \$ 30,874 | \$ 40,783 | \$ 35,664 | \$ 31,672 |
| Martin County (Beau Rivage) | \$ 1,361 | \$ - | \$ - | \$ - | \$ - |
| Less 5 Percent | \$ (296,695) | \$ (311,496) | \$ (2,039) | \$ (1,783) | \$ (1,584) |
| Reimbursements (Fort Pierce) | \$ 278,585 | \$ 264,656 | \$ - | \$ - | \$ - |
| Total Budgeted Revenues | \$ 7,874,144 | \$ 8,241,372 | \$ 2,757,578 | \$ 2,411,458 | \$ 2,141,547 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|-------------------------------------------------------------|---------------------|---------------------|-------------------|-------------------|-------------------|--------------------------|
| Elk Park Baseball Infield and Drainage | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ - | \$ - | \$ - |
| Lakewood Park Infield Replacement | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ - | \$ - | \$ - |
| Lawnwood Baseball Irrigation and Drainage | \$ 190,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Lincoln Park Infield and Drainage | \$ 20,000 | \$ 20,000 | \$ - | \$ - | \$ - | \$ - |
| Lakewood Regional Park Pool Liner Replacement | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Lawnwood Sport Complex - Replacing old Fencing | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| New Astro Turf at Varied Ball Fields | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Reseal and Re-Striping Parking and Driving Areas | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Lawnwood Tennis Courts Resurfacing | \$ 24,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Lawnwood Bleacher Renovations | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Fairground Metal Buildings Re-Roofing | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ - |
| Lakewood Park Pool Heater Replacement | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Tax Collector & Property Appraiser Fees | \$ 180,807 | \$ 180,807 | \$ - | \$ - | \$ - | \$ - |
| Distributions to Municipalities, Stadium Improvements, AIPP | \$ 3,737,518 | \$ 4,090,463 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ - |
| Debt Obligations | \$ 1,048,534 | \$ 1,051,268 | \$ - | \$ - | \$ - | \$ - |
| Total Budgeted Expenses | \$ 5,815,859 | \$ 5,522,538 | \$ 380,000 | \$ 300,000 | \$ 300,000 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | \$ 7,874,144 | \$ 8,241,372 | \$ 2,757,578 | \$ 2,411,458 | \$ 2,141,547 |
| Expenditures | \$ (5,815,859) | \$ (5,522,538) | \$ (380,000) | \$ (300,000) | \$ (300,000) |
| CIP Reserve for Future Projects | \$ 2,058,285 | \$ 2,718,834 | \$ 2,377,578 | \$ 2,111,458 | \$ 1,841,547 |

Airport Fund



AIRPORT FUND - FUND 140
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|------------------|-------------|-------------|-------------|-------------|
| Transfer from General Fund | \$ 30,000 | \$ - | \$ - | \$ - | \$ - |
| Total Budgeted Revenues | \$ 30,000 | \$ - | \$ - | \$ - | \$ - |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|----------------------------------------------------|------------------|-------------|-------------|-------------|-------------|--------------------------------|
| Southside Road Extension Design | \$ 15,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Airfield Generator and Terminal Generator - Design | \$ 15,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Budgeted Expenses | \$ 30,000 | \$ - | \$ - | \$ - | \$ - | \$ - |

Library Impact Fee Funds



LIBRARY "A" IMPACT FEES - FUND 310001
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Prior Year CIP Reserves | \$ 111,057 | \$ 79,723 | \$ 76,919 | \$ 74,072 | \$ 71,184 |
| Residential Impact Fees | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 |
| Interest | \$ 1,666 | \$ 1,196 | \$ 1,154 | \$ 1,111 | \$ 1,068 |
| Less 5 Percent | \$ (4,000) | \$ (4,000) | \$ (4,000) | \$ (4,000) | \$ (4,000) |
| | | | | | |
| Total Budgeted Revenues | \$ 188,723 | \$ 156,919 | \$ 154,072 | \$ 151,184 | \$ 148,251 |

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|--------------------------------|-------------------|------------------|------------------|------------------|------------------|--------------------------------|
| Books, Subscriptions, A/V | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 | tbd |
| RFID | \$ 29,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| Total Budgeted Expenses | \$ 109,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | \$ 188,723 | \$ 156,919 | \$ 154,072 | \$ 151,184 | \$ 148,251 |
| Expenses | \$ (109,000) | \$ (80,000) | \$ (80,000) | \$ (80,000) | \$ (80,000) |
| CIP Reserve for Future Projects | \$ 79,723 | \$ 76,919 | \$ 74,072 | \$ 71,184 | \$ 68,251 |

LIBRARY "B" IMPACT FEES - FUND 310007
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Prior Year CIP Reserves | \$ 1,742,207 | \$ 1,725,340 | \$ 1,921,220 | \$ 2,120,039 | \$ 2,321,839 |
| Residential Impact Fees | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 |
| Interest | \$ 26,133 | \$ 25,880 | \$ 28,818 | \$ 31,801 | \$ 34,828 |
| Less 5 Percent | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) |
| | | | | | |
| Total Budgeted Revenues | \$ 2,243,340 | \$ 2,226,220 | \$ 2,425,039 | \$ 2,626,839 | \$ 2,831,667 |

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|-------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------------------|
| Port St Lucie Library Improvements - Capital Reserves | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Books, Subscriptions, A/V | \$ 305,000 | \$ 305,000 | \$ 305,000 | \$ 305,000 | \$ 305,000 | tbd |
| RFID | \$ 13,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| Total Budgeted Expenses | \$ 518,000 | \$ 305,000 | \$ 305,000 | \$ 305,000 | \$ 305,000 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | \$ 2,243,340 | \$ 2,226,220 | \$ 2,425,039 | \$ 2,626,839 | \$ 2,831,667 |
| Expenses | \$ (518,000) | \$ (305,000) | \$ (305,000) | \$ (305,000) | \$ (305,000) |
| CIP Reserve for Future Projects | \$ 1,725,340 | \$ 1,921,220 | \$ 2,120,039 | \$ 2,321,839 | \$ 2,526,667 |

Parks Impact Fee Funds



PARKS IMPACT FEES DISTRICT "A" - FUND 310002
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|----------------------------------|---------------------|---------------------|---------------------|-------------------|-------------------|
| Available Major Project Reserves | \$ 1,343,557 | \$ 1,087,929 | \$ 916,078 | \$ 417,648 | \$ 232,707 |
| Residential Impact Fees | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 |
| Interest | \$ 20,153 | \$ 16,319 | \$ 13,741 | \$ 6,265 | \$ 3,491 |
| Less 5 Percent | \$ (21,009) | \$ (20,816) | \$ (20,687) | \$ (20,313) | \$ (20,175) |
| Total Budgeted Revenues | \$ 1,742,701 | \$ 1,483,432 | \$ 1,309,132 | \$ 803,600 | \$ 616,023 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|-----------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------------|
| Parks Master Plan Land Banking Program | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | tbd |
| Lawnwood Tennis Parking Lights | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Security Cameras for Various Park Locations | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ - |
| Savannas Campsites Expansion & Electrical Upgrades | \$ 10,000 | \$ 10,000 | \$ - | \$ - | \$ - | \$ - |
| Various Park Added Security Lighting | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Queens Island Park Parking Lot Project | \$ 6,000 | \$ 7,500 | \$ 30,000 | \$ - | \$ - | \$ - |
| Savannas Recreation Area Restroom & Shower Building (Ph 3 of 3) | \$ 56,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 9 Hole Family Course | \$ 5,000 | \$ 5,000 | \$ 240,000 | \$ - | \$ - | \$ - |
| Indoor Golf Training Facility | \$ 1,000 | \$ 10,000 | \$ 70,000 | \$ - | \$ - | \$ - |
| Outdoor Fitness Courts | \$ 16,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Parks Playground Replacement Program | \$ 46,200 | \$ 55,200 | \$ 66,240 | \$ 79,488 | \$ 95,386 | \$ - |
| Coastal Parks Restroom Replacement Program Project Reserves | \$ 50,820 | \$ 55,902 | \$ 61,492 | \$ 67,653 | \$ 67,653 | \$ - |
| Debt Service (Transfer to Impact Fee I&S) | \$ 21,752 | \$ 21,752 | \$ 21,752 | \$ 21,752 | \$ 21,752 | \$ - |
| Total Budgeted Expenses | \$ 654,772 | \$ 567,354 | \$ 891,484 | \$ 570,893 | \$ 586,791 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|---------------------|-------------------|-------------------|-------------------|------------------|
| Revenues | \$ 1,742,701 | \$ 1,483,432 | \$ 1,309,132 | \$ 803,600 | \$ 616,023 |
| Expenses | \$ (654,772) | \$ (567,354) | \$ (891,484) | \$ (570,893) | \$ (586,791) |
| CIP Reserve for Future Projects | \$ 1,087,929 | \$ 916,078 | \$ 417,648 | \$ 232,707 | \$ 29,232 |

PARKS IMPACT FEES DISTRICT "B" - FUND 310008
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
| Prior Year CIP Reserves | \$ 11,524,014 | \$ 5,214,089 | \$ 3,504,011 | \$ 634,774 | \$ 2,677,132 |
| Residential Impact Fees | \$ 3,200,000 | \$ 3,200,000 | \$ 3,200,000 | \$ 3,200,000 | \$ 3,200,000 |
| Interest | \$ 172,860 | \$ 78,211 | \$ 52,560 | \$ 9,522 | \$ 40,157 |
| Less 5 Percent | \$ (168,643) | \$ (163,911) | \$ (162,628) | \$ (160,476) | \$ (162,008) |
| Total Budgeted Revenues | \$ 14,728,231 | \$ 8,328,390 | \$ 6,593,943 | \$ 3,683,820 | \$ 5,755,281 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|-----------------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------|
| Projects to be Determined | \$ 4,000,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Parks Master Plan Land Banking Program | \$ 3,600,000 | \$ 3,600,000 | \$ 3,600,000 | \$ - | \$ - | tbd |
| Security Cameras for Various Park Locations | \$ 18,000 | \$ 18,000 | \$ 18,000 | \$ 18,000 | \$ 18,000 | \$ - |
| Savannas Campsites Expansion & Electrical Upgrades | \$ 65,000 | \$ 65,000 | \$ - | \$ - | \$ - | \$ - |
| Queens Island Park parking lot project | \$ 34,000 | \$ 42,500 | \$ 170,000 | \$ - | \$ - | \$ - |
| Savannas Recreation Area Restroom & Shower Building (Ph 3 of 3) | \$ 344,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Fairgrounds Electrical Upgrades | \$ 150,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Security Lighting for South County Regional Stadium | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 9 Hole Family Course | \$ 20,000 | \$ 180,000 | \$ 960,000 | \$ - | \$ - | \$ - |
| Indoor Golf Training Facility | \$ 4,000 | \$ 40,000 | \$ 280,000 | \$ - | \$ - | \$ - |
| Outdoor Fitness Courts | \$ 144,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| South County Beach Entry Road Improvements | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ - |
| Parks Playground Replacement Program | \$ 163,185 | \$ 179,504 | \$ 197,454 | \$ 217,199 | \$ 217,199 | \$ - |
| Coastal Parks Restroom Replacement Program Project Reserves | \$ 595,980 | \$ 343,398 | \$ 377,738 | \$ 415,512 | \$ 415,512 | \$ - |
| Debt Service (Transfer to Cty Capital I&S) | \$ 14,425 | \$ 14,425 | \$ 14,425 | \$ 14,425 | \$ 14,425 | \$ - |
| Debt Service (Transfer to Impact Fee I&S) | \$ 141,552 | \$ 141,552 | \$ 141,552 | \$ 141,552 | \$ 141,552 | \$ - |
| Total Budgeted Expenses | \$ 9,514,142 | \$ 4,824,379 | \$ 5,959,169 | \$ 1,006,688 | \$ 1,006,688 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|---------------------|---------------------|-------------------|---------------------|---------------------|
| Revenues | \$ 14,728,231 | \$ 8,328,390 | \$ 6,593,943 | \$ 3,683,820 | \$ 5,755,281 |
| Expenses | \$ (9,514,142) | \$ (4,824,379) | \$ (5,959,169) | \$ (1,006,688) | \$ (1,006,688) |
| St. Lucie County, FL | \$ 5,214,089 | \$ 3,504,011 | \$ 634,774 | \$ 2,677,132 | \$ 4,748,593 |
| CIP Reserve for Future Projects | | | | | |

Public Buildings Impact Fee Fund



PUBLIC BUILDINGS IMPACT FEES - FUND 310003
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|---------------------|---------------------|-------------------|-------------------|---------------------|
| Prior Year CIP Reserves | \$ 1,827,301 | \$ 761,789 | \$ (18,125) | \$ (713,657) | \$ (1,406,801) |
| Residential Impact Fees | \$ 900,000 | \$ 900,000 | \$ 900,000 | \$ 900,000 | \$ 900,000 |
| Commercial Impact Fees | \$ 125,000 | \$ 125,000 | \$ 125,000 | \$ 125,000 | \$ 125,000 |
| Interest | \$ 27,409 | \$ 11,427 | \$ - | \$ - | \$ - |
| Less 5 Percent | \$ (52,620) | \$ (51,821) | \$ (51,250) | \$ (51,250) | \$ (51,250) |
| | | | | | |
| Total Budgeted Revenues | \$ 2,827,090 | \$ 1,746,394 | \$ 955,625 | \$ 260,093 | \$ (433,051) |

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|-------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------------|
| Supervisor of Elections Site Improvements | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Administration Complex 23rd St Sidewalk | \$ 98,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Administration Complex Reorganization | \$ 50,000 | \$ 100,000 | \$ - | \$ - | \$ - | \$ - |
| Transfer to Building Bond I&S | \$ 1,667,301 | \$ 1,664,519 | \$ 1,669,282 | \$ 1,666,894 | \$ 1,202,313 | \$ - |
| | | | | | | |
| Total Budgeted Expenses | \$ 2,065,301 | \$ 1,764,519 | \$ 1,669,282 | \$ 1,666,894 | \$ 1,202,313 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|-------------------|--------------------|---------------------|-----------------------|-----------------------|
| Revenues | \$ 2,827,090 | \$ 1,746,394 | \$ 955,625 | \$ 260,093 | \$ (433,051) |
| Expenses | \$ (2,065,301) | \$ (1,764,519) | \$ (1,669,282) | \$ (1,666,894) | \$ (1,202,313) |
| CIP Reserve for Future Projects | \$ 761,789 | \$ (18,125) | \$ (713,657) | \$ (1,406,801) | \$ (1,635,364) |

**Debt Service transfers are subsidized by 1/2 cent Sales Tax when Impact Fee revenue is not sufficient to cover expense.*

Law Enforcement Impact Fees Fund



LAW ENFORCEMENT IMPACT FEES - FUND 310005
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Prior Year CIP Reserves | \$ 2,673,055 | \$ 3,095,746 | \$ 3,774,460 | \$ 4,462,846 | \$ 5,161,042 |
| Residential Impact Fees | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 |
| Commercial Impact Fees | \$ 68,000 | \$ 68,000 | \$ 68,000 | \$ 68,000 | \$ 68,000 |
| Interest | \$ 40,096 | \$ 46,436 | \$ 56,617 | \$ 66,943 | \$ 77,416 |
| Less 5 Percent | \$ (35,405) | \$ (35,722) | \$ (36,231) | \$ (36,747) | \$ (37,271) |
| | | | | | |
| Total Budgeted Revenues | \$ 3,345,746 | \$ 3,774,460 | \$ 4,462,846 | \$ 5,161,042 | \$ 5,869,187 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|---------------------------------------------------|-------------------|-------------|-------------|-------------|-------------|--------------------------------|
| Capital Project Reserves - Medical Wing Expansion | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | | | | | |
| Total Budgeted Expenses | \$ 250,000 | \$ - | \$ - | \$ - | \$ - | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | \$ 3,345,746 | \$ 3,774,460 | \$ 4,462,846 | \$ 5,161,042 | \$ 5,869,187 |
| Expenses | \$ (250,000) | \$ - | \$ - | \$ - | \$ - |
| CIP Reserve for Future Projects | \$ 3,095,746 | \$ 3,774,460 | \$ 4,462,846 | \$ 5,161,042 | \$ 5,869,187 |

Roads Impact Fees Fund



ROADS IMPACT FEES - FUND 310006
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Available Major Project Reserves | \$ 39,799,105 | \$ 23,281,242 | \$ 19,627,999 | \$ 23,722,698 | \$ 22,175,747 |
| Residential Impact Fees | \$ 6,000,000 | \$ 6,000,000 | \$ 6,000,000 | \$ 6,000,000 | \$ 6,000,000 |
| Commercial Impact Fees | \$ 700,000 | \$ 700,000 | \$ 700,000 | \$ 700,000 | \$ 700,000 |
| Interest | \$ 596,986 | \$ 349,219 | \$ 294,420 | \$ 355,840 | \$ 332,636 |
| Less 5 Percent | \$ (364,849) | \$ (352,461) | \$ (349,721) | \$ (352,792) | \$ (351,632) |
| Total Budgeted Revenues | \$ 46,731,242 | \$ 29,977,999 | \$ 26,272,698 | \$ 30,425,747 | \$ 28,856,751 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|----------------------------------------------------------------|----------------------|----------------------|---------------------|---------------------|----------------------|--------------------------|
| Glades Cut Off Rd Improvements | \$ 4,500,000 | | \$ - | \$ - | \$ 2,000,000 | \$ 78,100,000 |
| Jenkins Road Phase 1 (from Midway to Glades Cut Off Rd) | \$ 5,000,000 | \$ 5,000,000 | \$ - | \$ - | \$ - | \$ - |
| Jenkins Road Phase 2 (from Glades Cut Off Rd to Orange Ave) | \$ - | \$ - | \$ 600,000 | \$ - | \$ 2,000,000 | \$ 69,000,000 |
| Jenkins Road Phase 3 (from Orange Ave to St Lucie Blvd) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 49,000,000 |
| Midway Rd Widening Phase 1 (Jenkins Rd to Selvitz Rd) | \$ - | \$ - | \$ - | \$ 8,000,000 | \$ - | \$ 13,350,000 |
| Midway Rd (Glades Cut Off to Jenkins) Includes Tpk Interchange | \$ 3,500,000 | \$ - | \$ - | \$ - | \$ - | \$ 75,250,000 |
| Lennard Rd / Tilton Rd Drainage | \$ 2,000,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Selvitz Road Improvements (Glades Cut Off Rd to Edwards Rd) | \$ 7,000,000 | \$ 5,000,000 | \$ - | \$ - | \$ - | \$ - |
| Walton Road Sidewalk (Lennard Rd to Green River Pkwy) | \$ - | \$ - | \$ 900,000 | \$ - | \$ - | \$ - |
| North County Airport Connector (I-95 to King's Hwy) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 54,600,000 |
| Selvitz Rd and Glades Cut Off Rd Intersection Improvements | \$ 1,000,000 | \$ - | \$ - | \$ - | \$ 6,000,000 | \$ 9,100,000 |
| Bell Ave Sidewalk (25th Street to Sunrise Blvd) | \$ 200,000 | \$ 100,000 | \$ - | \$ - | \$ - | \$ - |
| Oleander Ave Sidewalk (South Market Ave to Edwards Rd) | \$ - | \$ - | \$ 800,000 | \$ - | \$ - | \$ - |
| Selvitz Rd Widening (Midway Rd-Glades Cut Off Rd) | \$ - | \$ - | \$ - | \$ - | \$ 4,000,000 | \$ 9,100,000 |
| Edwards Rd Widening (Jenkins Rd to 25th St) | \$ - | \$ - | \$ - | \$ - | \$ 4,000,000 | \$ - |
| Right-of-Way Acquisition | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | tbd |
| Total Budgeted Expenses | \$ 23,450,000 | \$ 10,350,000 | \$ 2,550,000 | \$ 8,250,000 | \$ 18,250,000 | \$ 357,500,000 |

SUMMARY:

| | | | | | |
|----------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Revenues | \$ 46,731,242 | \$ 29,977,999 | \$ 26,272,698 | \$ 30,425,747 | \$ 28,856,751 |
| Expenses | \$ (23,450,000) | \$ (10,350,000) | \$ (2,550,000) | \$ (8,250,000) | \$ (18,250,000) |
| | \$ 23,281,242 | \$ 19,627,999 | \$ 23,722,698 | \$ 22,175,747 | \$ 10,606,751 |

County Capital Fund



FUND 316 - COUNTY CAPITAL (FUNDED BY GENERAL FUND)

CAPITAL IMPROVEMENT PLAN

(This Fund Does Not Include Maintenance Improvement Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|-------------------------------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| Available Reserves | \$ 632,294 | \$ 26,370 | \$ 26,370 | \$ 26,370 | \$ 26,370 |
| Reimbursements (Florida Municipal Power Agency) | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 |
| Transfer In from General Fund | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 |
| Interest | \$ 9,484 | \$ - | \$ - | \$ - | \$ - |
| Less 5 Percent | \$ (474) | \$ - | \$ - | \$ - | \$ - |
| | | | | | |
| Total Budgeted Revenues | \$ 1,316,304 | \$ 701,370 | \$ 701,370 | \$ 701,370 | \$ 701,370 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|----------------------------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|--------------------------------|
| Lands Division Crawler Dozer (Capital Lease) | \$ 67,378 | \$ 67,378 | \$ 67,378 | \$ 67,378 | \$ 67,378 | tbd |
| Light Fleet Replacement Program | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | tbd |
| FMPA Reserves | \$ 564,916 | \$ 7,622 | \$ 7,622 | \$ 7,622 | \$ 7,622 | tbd |
| Transfer to AIPP | \$ 26,370 | \$ 26,370 | \$ 26,370 | \$ 26,370 | \$ 26,370 | tbd |
| Reserves | \$ 57,640 | \$ - | \$ - | \$ - | \$ - | |
| | | | | | | |
| Total Budgeted Expenses | \$ 1,316,304 | \$ 701,370 | \$ 701,370 | \$ 701,370 | \$ 701,370 | tbd |

Transportation Capital Fund



Transportation Capital (5th Cent Fuel Tax) - FUND 316001
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|---------------------|---------------------|-------------------|---------------------|-----------------------|
| Prior Year CIP Reserves | \$ 654,994 | \$ 108,643 | \$ (832,041) | \$ (1,772,726) | \$ (2,593,410) |
| Taxes | \$ 1,083,490 | \$ 1,083,490 | \$ 1,083,490 | \$ 1,083,490 | \$ 1,083,490 |
| Interest | \$ 9,825 | \$ - | \$ - | \$ - | \$ - |
| Less 5 Percent | \$ (54,666) | \$ (54,175) | \$ (54,175) | \$ (54,175) | \$ (54,175) |
| Total Budgeted Revenues | \$ 1,693,643 | \$ 1,137,959 | \$ 197,274 | \$ (743,410) | \$ (1,564,095) |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------------|
| Asphalt Millings | \$ - | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | tbd |
| Chip Seal | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | tbd |
| Resurfacing | \$ 575,000 | \$ 650,000 | \$ 650,000 | \$ 650,000 | \$ 650,000 | tbd |
| School Zone Upgrades | \$ 60,000 | \$ 120,000 | \$ 120,000 | \$ - | \$ - | tbd |
| Roadway Striping | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | tbd |
| Bridge Repairs and Rehabilitation | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 | tbd |
| Total Budgeted Expenses | \$ 1,585,000 | \$ 1,970,000 | \$ 1,970,000 | \$ 1,850,000 | \$ 1,850,000 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|-------------------|---------------------|-----------------------|-----------------------|-----------------------|
| Revenues | \$ 1,693,643 | \$ 1,137,959 | \$ 197,274 | \$ (743,410) | \$ (1,564,095) |
| Expenses | \$ (1,585,000) | \$ (1,970,000) | \$ (1,970,000) | \$ (1,850,000) | \$ (1,850,000) |
| CIP Reserve for Future Projects | \$ 108,643 | \$ (832,041) | \$ (1,772,726) | \$ (2,593,410) | \$ (3,414,095) |

Environmental Land Funds



COUNTY CAPITAL-ST REV SHARE BOND - FUND 317
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Prior Year CIP Reserves | \$ 2,852,371 | \$ 1,664,667 | \$ 1,660,039 | \$ 1,655,344 | \$ 1,650,583 |
| Interest | \$ 42,786 | \$ 24,970 | \$ 24,901 | \$ 24,830 | \$ 24,759 |
| Less 5 Percent | \$ (2,139) | \$ (1,249) | \$ (1,245) | \$ (1,242) | \$ (1,238) |
| Total Budgeted Revenues | \$ 2,893,017 | \$ 1,688,389 | \$ 1,683,694 | \$ 1,678,933 | \$ 1,674,104 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|-------------------------------------|---------------------|------------------|------------------|------------------|------------------|--------------------------|
| Maintenance Improvement Projects | \$ 28,350 | \$ 28,350 | \$ 28,350 | \$ 28,350 | \$ 28,350 | \$ - |
| IRL-S C23/24 Project Reserves | \$ 1,000,000 | \$ - | \$ - | \$ - | \$ - | |
| Petravice Preserve Project Reserves | \$ 200,000 | \$ - | \$ - | \$ - | \$ - | |
| Total Budgeted Expenses | \$ 1,228,350 | \$ 28,350 | \$ 28,350 | \$ 28,350 | \$ 28,350 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | \$ 2,893,017 | \$ 1,688,389 | \$ 1,683,694 | \$ 1,678,933 | \$ 1,674,104 |
| Expenses | \$ (1,228,350) | \$ (28,350) | \$ (28,350) | \$ (28,350) | \$ (28,350) |
| CIP Reserve for Future Projects | \$ 1,664,667 | \$ 1,660,039 | \$ 1,655,344 | \$ 1,650,583 | \$ 1,645,754 |

ENVIRONMENTAL LAND CAPITAL FUND - FUND 382
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Prior Year CIP Reserves | \$ 721,627 | \$ 734,133 | \$ 746,818 | \$ 759,683 | \$ 772,731 |
| Rent | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 |
| Interest | \$ 10,824 | \$ 11,012 | \$ 11,202 | \$ 11,395 | \$ 11,591 |
| Less 5 Percent | \$ (691) | \$ (701) | \$ (710) | \$ (720) | \$ (730) |
| | | | | | |
| Total Budgeted Revenues | \$ 734,760 | \$ 747,445 | \$ 760,310 | \$ 773,358 | \$ 786,593 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|--------------------------------|
| General & Administrative Charges | \$ 627 | \$ 627 | \$ 627 | \$ 627 | \$ 627 | tbd |
| | | | | | | |
| Total Budgeted Expenses | \$ 627 | \$ 627 | \$ 627 | \$ 627 | \$ 627 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Revenues | \$ 734,760 | \$ 747,445 | \$ 760,310 | \$ 773,358 | \$ 786,593 |
| Expenses | \$ (627) | \$ (627) | \$ (627) | \$ (627) | \$ (627) |
| CIP Reserve for Future Projects | \$ 734,133 | \$ 746,818 | \$ 759,683 | \$ 772,731 | \$ 785,966 |

Infrastructure Sales Tax Fund



**BETTER ROADS,
MORE SIDEWALKS,
AND CLEANER RIVERS.**

INFRASTRUCTURE SALES TAX - FUND 319
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|----------------------|----------------------|---------------------|---------------------|---------------------|
| Prior Year CIP Reserves | \$ 1,263,671 | \$ 641,678 | \$ (1,073,322) | \$ (1,588,322) | \$ (2,103,322) |
| Discretionary Sales Surtaxes | \$ 10,300,000 | \$ 10,300,000 | \$ 10,300,000 | \$ 10,300,000 | \$ 10,300,000 |
| Transfer from General Fund | \$ 6,000,000 | \$ - | \$ - | \$ - | \$ - |
| Interest | \$ 18,955 | \$ - | \$ - | \$ - | \$ - |
| Less 5 Percent | \$ (515,948) | \$ (515,000) | \$ (515,000) | \$ (515,000) | \$ (515,000) |
| | | | | | |
| Total Budgeted Revenues | \$ 17,066,678 | \$ 10,426,678 | \$ 8,711,678 | \$ 8,196,678 | \$ 7,681,678 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|--------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|---------------------|--------------------------|
| Johnston Road @FPFWCD Canal 1 and Canal 15 | \$ 750,000 | \$ 750,000 | \$ - | \$ - | \$ - | tbd |
| Johnston Road @FPFWCD Canal 16 | \$ 70,000 | \$ 250,000 | \$ - | \$ - | \$ - | tbd |
| Prima Vista Blvd. Medians and Access Management | \$ 2,000,000 | \$ - | \$ - | \$ - | \$ - | tbd |
| Orange Avenue Culverts MP 2.2 to 4.0 | \$ 1,000,000 | \$ - | \$ - | \$ - | \$ - | tbd |
| Selvitz Road @ NSLRWCD Canal 102 | \$ 325,000 | \$ - | \$ - | \$ - | \$ - | tbd |
| Keen Road Bridge over Taylor Creek Replacement | \$ - | \$ - | \$ - | \$ 3,000,000 | \$ - | tbd |
| Old Dixie Hwy over Taylor Creek Bridge Replacement | \$ - | \$ 4,000,000 | \$ 3,000,000 | \$ - | \$ - | tbd |
| Orange Ave Culvert @ NSLRWCD C-54 (Pulitzer Road) | \$ - | \$ 1,000,000 | \$ - | \$ - | \$ - | tbd |
| Lakewood Park Stormwater Improvements | \$ 770,000 | \$ - | \$ - | \$ - | \$ - | tbd |
| Traffic Signal Upgrades | \$ 300,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | tbd |
| Melville Road - Phase 2 Stormwater Design | \$ 310,000 | \$ 2,000,000 | \$ - | \$ - | \$ - | tbd |
| Orange Avenue Resurfacing | \$ 3,250,000 | \$ - | \$ - | \$ - | \$ - | tbd |
| Glades Cut Off Road Resurfacing | \$ 5,000,000 | \$ - | \$ - | \$ - | \$ - | tbd |
| Traffic Communications Conduit & Fiber - Sales Tax Referendum Plan | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 | tbd |
| Future Approved Roadway Improvements | \$ - | \$ - | \$ - | \$ 3,000,000 | \$ 3,000,000 | tbd |
| Future Approved Stormwater Improvements | \$ - | \$ - | \$ 3,000,000 | \$ 3,000,000 | \$ 3,000,000 | tbd |
| Future Approved Sidewalk & Culvert Improvements | \$ - | \$ - | \$ 800,000 | \$ 800,000 | \$ 800,000 | tbd |
| Dunns Road Resurfacing | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | tbd |
| Midway Road Resurfacing | \$ 750,000 | \$ - | \$ - | \$ - | \$ - | tbd |
| Rangeline Road Resurfacing | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - | tbd |
| Transfer to Pay Back General Fund | \$ - | \$ 3,000,000 | \$ 3,000,000 | \$ - | \$ - | |
| | | | | | | |
| Total Budgeted Expenses | \$ 16,425,000 | \$ 11,500,000 | \$ 10,300,000 | \$ 10,300,000 | \$ 7,300,000 | \$ - |

SUMMARY:

| | | | | | |
|----------|-------------------|-----------------------|-----------------------|-----------------------|-------------------|
| Revenues | \$ 17,066,678 | \$ 10,426,678 | \$ 8,711,678 | \$ 8,196,678 | \$ 7,681,678 |
| Expenses | \$ (16,425,000) | \$ (11,500,000) | \$ (10,300,000) | \$ (10,300,000) | \$ (7,300,000) |
| | \$ 641,678 | \$ (1,073,322) | \$ (1,588,322) | \$ (2,103,322) | \$ 381,678 |

Sports Complex Funds



SPORTS COMPLEX IMPROVEMENT FUND - FUND 362
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|-----------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Prior Year CIP Reserves | \$ 375,000 | \$ 343,424 | \$ 346,610 | \$ 349,841 | \$ 353,118 |
| Contributions from Private Sources (Sterling) | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 | \$ 75,000 |
| Transfer from Parks MSTU | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 |
| Interest | \$ 5,625 | \$ 5,151 | \$ 5,199 | \$ 5,248 | \$ 5,297 |
| Less 5 Percent | \$ (281) | \$ (258) | \$ (260) | \$ (262) | \$ (265) |
| Total Budgeted Revenues | \$ 655,344 | \$ 623,318 | \$ 626,549 | \$ 629,826 | \$ 633,150 |

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|---------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------------|
| Reserves for Designated Projects TBD | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ 275,000 | \$ - |
| Sports Complex Improvement Funds Project Reserves | \$ 35,212 | \$ - | \$ - | \$ - | \$ - | \$ - |
| General & Administrative Charges | \$ 1,708 | \$ 1,708 | \$ 1,708 | \$ 1,708 | \$ 1,708 | \$ - |
| Total Budgeted Expenses | \$ 311,920 | \$ 276,708 | \$ 276,708 | \$ 276,708 | \$ 276,708 | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Revenues | \$ 655,344 | \$ 623,318 | \$ 626,549 | \$ 629,826 | \$ 633,150 |
| Expenses | \$ (311,920) | \$ (276,708) | \$ (276,708) | \$ (276,708) | \$ (276,708) |
| CIP Reserve for Future Projects | \$ 343,424 | \$ 346,610 | \$ 349,841 | \$ 353,118 | \$ 356,442 |

SPORTS COMPLEX ADDITIONAL IMPROVEMENT FUND - FUND 364
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Prior Year CIP Reserves | \$ 1,003,081 | \$ 1,217,375 | \$ 1,434,723 | \$ 1,705,168 | \$ 1,979,466 |
| Transfer from Stadium Debt Service | \$ 200,000 | \$ 200,000 | \$ 250,000 | \$ 250,000 | \$ 1,000,000 |
| Interest | \$ 15,046 | \$ 18,261 | \$ 21,521 | \$ 25,578 | \$ 29,692 |
| Less 5 Percent | \$ (752) | \$ (913) | \$ (1,076) | \$ (1,279) | \$ (1,485) |
| Total Budgeted Revenues | \$ 1,217,375 | \$ 1,434,723 | \$ 1,705,168 | \$ 1,979,466 | \$ 3,007,674 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|--------------------------------|
| Eligible Expenses | \$ - | \$ - | \$ - | \$ - | \$ - | tbd |
| Total Budgeted Expenses | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

SUMMARY:

| | | | | | |
|----------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Revenues | \$ 1,217,375 | \$ 1,434,723 | \$ 1,705,168 | \$ 1,979,466 | \$ 3,007,674 |
| Expenses | \$ - | \$ - | \$ - | \$ - | \$ - |
| CIP Reserve for Future Projects | \$ 1,217,375 | \$ 1,434,723 | \$ 1,705,168 | \$ 1,979,466 | \$ 3,007,674 |

Solid Waste Fund



SOLID WASTE FUND - FUND 401
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Landfill Fees | \$ 2,145,504 | \$ 1,134,832 | \$ 1,134,832 | \$ 1,134,832 | \$ 1,134,832 |
| Revenue Total | \$ 2,145,504 | \$ 1,134,832 | \$ 1,134,832 | \$ 1,134,832 | \$ 1,134,832 |

EXPENDITURES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|----------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------------|
| Digital Entrance Sign for Landfill | \$ 75,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Capital Equipment & Fleet Vehicle Needs | \$ 790,698 | \$ 355,026 | \$ 355,026 | \$ 355,026 | \$ 355,026 | tbd |
| Shredder | \$ 500,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Emergency Capital Equipment Replacements | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | tbd |
| Recurring Annual Infrastructure Improvements | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | tbd |
| Maintenance Improvement Projects | \$ 179,806 | \$ 179,806 | \$ 179,806 | \$ 179,806 | \$ 179,806 | tbd |
| Expenditures Total: | \$ 2,145,504 | \$ 1,134,832 | \$ 1,134,832 | \$ 1,134,832 | \$ 1,134,832 | \$ - |

Water & Sewer District Capital Facilities Fund



WATER & SEWER DISTRICT CAPITAL FACILITIES - FUND 479
CAPITAL IMPROVEMENT PLAN
(Including Maintenance Improvement Plan Projects)

REVENUES:

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|--------------------------------|---------------------|-------------------|-----------------------|-----------------------|------------------------|
| Available Project Reserves | \$ 2,121,364 | \$ 328,263 | \$ (1,698,086) | \$ (7,954,761) | \$ (16,897,386) |
| Residential Impact Fees | \$ 95,000 | \$ 95,000 | \$ 95,000 | \$ 95,000 | \$ 95,000 |
| Commercial Impact Fees | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| Interest | \$ 31,820 | \$ 4,924 | \$ - | \$ - | \$ - |
| Intrafund Transfers In | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 |
| Less 5 Percent | \$ (6,841) | \$ (5,496) | \$ (5,250) | \$ (5,250) | \$ (5,250) |
| Total Budgeted Revenues | \$ 2,401,343 | \$ 582,691 | \$ (1,448,336) | \$ (7,705,011) | \$ (16,647,636) |

| | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FUTURE ANTICIPATED NEEDS |
|----------------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------|
| Indrio Road Infrastructure | \$ 100,000 | \$ 100,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ - |
| North County Force Main Extension | \$ 100,000 | \$ 200,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ - |
| North County Water Main Extension | \$ 100,000 | \$ 200,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ - |
| NHI Infrastructure | \$ 100,000 | \$ 100,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ - |
| SHI Infrastructure | \$ 100,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ - |
| County Wide Lift Station Installation | \$ 100,000 | \$ 100,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ - |
| County Wide Septic Receiving System | \$ 100,000 | \$ 100,000 | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ - |
| Master Lift Station at Landfill | \$ - | \$ 200,000 | \$ 750,000 | \$ 750,000 | \$ 750,000 | \$ - |
| Midway Okeechobee Loop Water Main & Force Main | \$ 50,000 | \$ 100,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ - |
| North County Regional Water Treatment Plant-Taylor Dairy | \$ 500,000 | \$ 500,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ - |
| Fairgrounds Water Storage Tank | \$ - | \$ - | \$ 500,000 | \$ 1,300,000 | \$ 1,300,000 | \$ - |
| Indrio Road 20-Inch Water Main | \$ - | \$ - | \$ 718,000 | \$ 588,000 | \$ 588,000 | \$ - |
| Indrio Road 24-Inch Water Main | \$ - | \$ - | \$ - | \$ 1,400,000 | \$ 1,400,000 | \$ - |
| North County Regional Wastewater Treatment Facility | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000,000 |
| Rangeline Rd Water Main Interconnect | \$ - | \$ - | \$ - | \$ 250,000 | \$ 250,000 | \$ - |
| Turnpike Feeder Road Water Main | \$ - | \$ - | \$ 45,000 | \$ 406,000 | \$ 406,000 | \$ - |
| Oak Drive Water Main Project | \$ 108,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ - |
| Machinery & Equipment Replacements | \$ 220,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Utilities Freestanding Kiosk | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Equipment < \$5000 increase | \$ 6,500 | \$ 6,500 | \$ 6,500 | \$ 6,500 | \$ 6,500 | \$ - |
| Equipment < \$5000 | \$ 43,500 | \$ 43,500 | \$ 43,500 | \$ 43,500 | \$ 43,500 | \$ - |
| General & Administrative Charges | \$ 27,933 | \$ 27,933 | \$ 27,933 | \$ 27,933 | \$ 27,933 | \$ - |
| Salaries and Benefits | \$ 317,147 | \$ 332,844 | \$ 345,492 | \$ 350,442 | \$ 355,484 | \$ - |
| Total Budgeted Expenses | \$ 2,073,080 | \$ 2,280,777 | \$ 6,506,425 | \$ 9,192,375 | \$ 9,197,417 | \$ 40,000,000 |

SUMMARY:

| | | | | | |
|-------------------------------------------------------------|-------------------|-----------------------|-----------------------|------------------------|------------------------|
| Revenues | \$ 2,401,343 | \$ 582,691 | \$ (1,448,336) | \$ (7,705,011) | \$ (16,647,636) |
| Expenses | \$ (2,073,080) | \$ (2,280,777) | \$ (6,506,425) | \$ (9,192,375) | \$ (9,197,417) |
| St. Lucie County, FL CIP Reserve for Future Projects | \$ 328,263 | \$ (1,698,086) | \$ (7,954,761) | \$ (16,897,386) | \$ (25,845,053) |

DEBT SERVICE

DEBT ADMINISTRATION OVERVIEW

The Debt Management Policy is part of the comprehensive St. Lucie County’s Financial Policy included under the Introduction tab in this issue of the Budget Book. The details of the outstanding debt obligations such as original amounts, outstanding balances, fiscal year principal and interest are shown in the Debt Summary Schedule in this section of the book.

DEBT ISSUANCE PROCEDURES

Requests for debt issuance are considered in accordance with the County's overall adopted priorities and 5-year Capital Plan. St. Lucie County retains the services of professional financial consultants to facilitate the process.

The County may issue general obligation (GO) bonds and other debt instruments by means of referendums, County Ordinances, Bond Resolutions and/or other applicable provisions of law as required, and in full compliance with, the Constitution and Statutes of the State of Florida.

| DEBT RATIOS * | BENCHMARK ** | 09/30/18 | 09/30/19 | 09/30/20 | 09/30/21 |
|-------------------------------------------------------------------|---------------------|-----------------|-----------------|-----------------|-----------------|
| Net Direct Debt per Capita*** | \$400 | \$454 | \$443 | \$424 | \$384 |
| Net Direct Debt per Capita as % of Income per Capita | 2% | 1.25% | 1.14% | 1.08% | 0.93% |
| Net Direct Debt as % of Taxable Property Value | 1% | 0.70% | 0.68% | 0.56% | 0.48% |
| Net Direct Debt Service as % of General Govt. Expenditures | 10% | 5.46% | 5.46% | 5.34% | 4.50% |

Debt ratio calculations are based on the following data and sources:

| | |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 322,265 | Population of St. Lucie County – Estimate for 2020 Source: https://www.bibr.ufl.edu/population/data |
| \$41,125 | Per Capita Income in St. Lucie County Source: U.S. Dept. of Commerce; https://apps.bea.gov/iTable/index_regional.cfm |
| \$309,811,161 | General Government Expenditures**** Source: FY22 Adopted Budget Resolution, Funds 001 and 107 |
| \$123,728,000 | Net Direct Debt (General Obligation and Governmental Funds Bonds) Source: Debt Service Schedules, Clerk of Court |
| \$13,926,281 | Net Direct Debt Service (Annual principal, interest and Other Debt incl. Capital Leases) Source: Debt Service Schedules, Clerk of Court |
| \$25,669,932,656 | Taxable Property Value (total property value before exemptions) Source: Tax Roll Certification, DR-420 Line 4 |

* Expressions used in these calculations are defined in the St. Lucie County Financial Policy section of this book

** Benchmarks are desirable ratio levels outlined in the St. Lucie County Financial Policy section of this book

*** Direct Debt includes general obligations and governmental fund bond debt

**** General Governmental expenditure budgets are considered General Fund and Fine and Forfeiture Fund expenditure budgets

Throughout the process, County Administration and the Finance Department coordinate the issuance of debt, such as sizing the new issue, structuring the debt, identifying the repayment sources and determining the mix and method of sale. The County, as a practice, structures all long-term debt with prepayment options except when alternative structures are more advantageous. The County's debt service requirements reflect its fiscal policies regarding the prudent use of tax-exempt financing.

CREDIT RATINGS

The County strives to maintain a minimum underlying bond rating equivalent to 'Upper Medium Grade' (Moody Rating Service A or Standard & Poor's A).

Current Moody's and Standard & Poor's ratings for St. Lucie County:

Moody's

- In December 2017, Moody's Investors Service assigned a rating of Aa3 to St. Lucie County FL's \$25.2 million Taxable Non-Ad Valorem Revenue Bonds, Series 2017A. Moody's maintained the Aa3 rating on approximately \$46.9 million of rated parity non-ad valorem debt, as well as the county's Aa2 Issuer Rating.

Standard and Poor's (S&P)

- In December 2017, S&P Global Ratings assigned its 'AA-' long-term rating to St. Lucie County, FL's Series 2017A taxable non-ad valorem revenue bonds. At the same time, they affirmed their 'AA-' long-term rating on the county's non-ad valorem debt outstanding. They also affirmed their 'AA' long-term issuer credit rating on the county's general obligation (GO) debt outstanding. In February 2018, they subsequently increased St. Lucie County's credit rating on the series 2017A taxable non-ad valorem revenue bonds from AA- to AA.

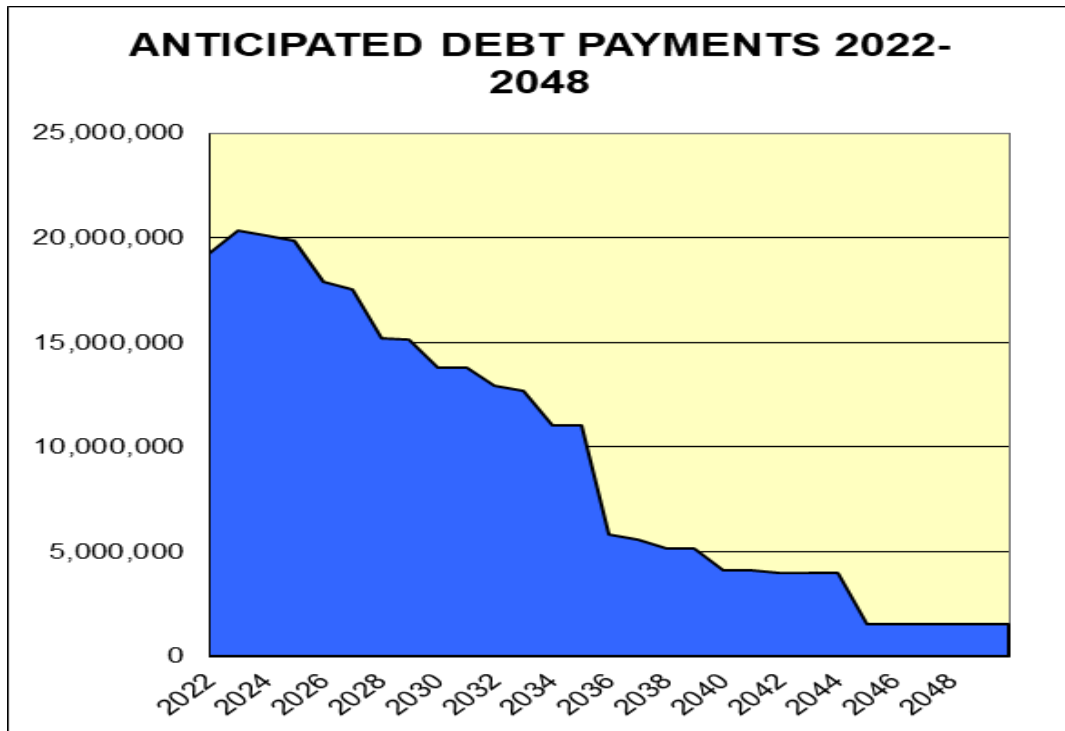
St. Lucie County has set aside reserves as stated in the Financial Policies. Also, the County Debt Policy outlines several key indicators designed to keep direct debt at the lowest possible level.

LEGAL DEBT MARGIN

Neither the Florida Constitution, Florida Statutes, nor the St. Lucie Board of County Commissioners place limits on the amount of debt the voters may approve by referendum. As of September 30, 2021 the County anticipates \$123,728,000 governmental funds bonds. Based on the assessed valuation of \$25.7 billion for the fiscal year ending September 30, 2021, the County's general obligation and voted debt ratio currently equals 0.48 percent (0.48%).

OUTSTANDING INDEBTEDNESS

The County's total outstanding debt as of September 30, 2021 is approximately \$175,267,227. None of the County's debt is pledged from property tax revenues. The debt is repaid with pledged revenues, including sales tax, tourist tax and special taxing units.



Non-Ad Valorem Revenue Bonds

St. Lucie County currently has several outstanding non-ad valorem revenue bonds. As of September 30, 2021, outstanding principal balance anticipated are listed below:

- Transportation Refunding Revenue Note issued in 2015 for the purpose of refunding the 2007 Bonds. The 2007 bonds purpose was acquisition, construction, and reconstruction of roads and bridges and other transportation improvements (The 2007 Project).
- (Half Cents) Sales Tax Refunding Revenue Bonds, Series 2013A issued to 1) refund all of the County’s outstanding Sales Tax Refunding Revenue Bonds, Series 2003, (the “Series 2003 Bonds”), 2) pay the premium for a Reserve Account Policy and 3) pay costs associated with the issuance of the Series 2013A Bonds. The Series 2003 Bonds were issued to advance refund all of the County’s outstanding Sales Tax Revenue Bonds Series 1994, pay the cost of certain capital improvements (Sheriff’s building, additional court, jail, library and other administrative facilities, purchase a Debt Service Reserve Account surety bond. The Bonds are secured by the County’s Local Government Half-Cent Sales Tax Clearing Trust Fund in the State Treasury.
- (Half Cents) Sales Tax Refunding Revenue Bonds, Series 2013B issued to 1) provide funds to advance refund all of the County’s outstanding Sales Tax Refunding Revenue Bonds, Series 2005 (the “Series 2005 Bonds,” and together with the Series 2003 Bonds, the “Refunded Bonds”), 2) pay the premium for a Reserve Account Policy and 3) pay costs associated with the issuance of the Series 2013B Bonds. Refunding of bonds issued to provide monies with which the county purchased land for the County Research Park, (2) financing the costs of acquisition of certain lands within the county (the “Project” – the property is expected to be used for expansion of the St. Lucie County Fairgrounds); (3) purchasing a Reserve Account Credit Facility to fund the increase of the Reserve account requirements upon the issuance of the Series 2005 Bonds. These bonds and interest are limited, special obligations of the count payable form and secured solely by a pledge of and lien on (1) the proceeds of the Local Government Sales Tax Revenue when, as and if distributed to the county pursuant to chapter 218, Part VI, Florida Statutes.
- Capital Improvement Revenue Refunding Bonds, Series 2014 issued to provide funds for the principal purpose of refunding the County’s Public Improvement Refunding Revenue Bonds, Series 2004A and State Revenue

Sharing Improvement Revenue Bonds, Series 2005 (collectively, the “Refunded Bonds”). The 2004 Bonds were issued to cover the cost of acquisition, construction, and installation of an 800 MHz Radio System for the County. The 2005 Bonds were issued for the purpose of financing the cost of the acquisition of real property, Environmental Sensitive Land, and the construction of certain capital improvements including a courthouse expansion with the county and purchasing a Reserve account Credit facility to fund the Reserve account.

- Capital Improvement Revenue Bonds, Series 2015 issued to provide funds for the purpose of financing the cost of the acquisition of Tax Collector Building. Bonds secured solely by a pledge of General Fund revenues (Tax Collector Excess Fees).
- Capital Improvement Revenue Bonds, Series 2016 issued to provide funds to finance certain capital improvements related to the County Jail (Jail Security System Upgrade). The bonds are secured by covenanting to budget and appropriate legally available non-ad valorem funds to pay the bonds.
- Capital Improvement Revenue Bonds, Series 2016A issued to provide financing for the design, bid and construction phases for a new Maintenance Rehab and Overhaul (MRO) hangar at the Treasure Coast International Airport and certain other capital improvements, including bulkhead design and construction at the Port of Fort Pierce Fisherman’s Wharf, dredging permit and construction, roadway construction and the Port of Fort Pierce natural resources mitigations site design and permitting (the Project).
- Taxable Non-Ad Valorem Bonds, Series 2017A for the Port issued to acquire real property and existing infrastructure thereon in the King Maritime Terminal within the Port of Fort Pierce, Florida and acquire a 10% interest in real property located on or near the waterfront. This Project will include, but not be limited to, acquisition of two warehouse structures, submerged land leases from the State of Florida and construction of certain improvements thereto.
- Non-Ad Valorem Bonds, Series 2017 issued to acquire and construct improvements to the St. Lucie County Sports Complex owned by the County. Such improvements include, but not limited to, a new full-size practice field with artificial turf, new specialty raining fields, upgraded batting cages, upgraded Minor League clubhouse facilities, expanded outfield walkway, expanded and upgraded vertical circulation, new concession stands and restrooms, renovated Home and Visiting Team clubhouses, renovated support facilities, renovated fan and player walkways, signage, graphics, landscaping, youth baseball and softball playing fields, asphalt parking resurfacing, roof replacement/repair, washer/dryer replacements, seat replacements, HVAC, and ice machine and cooler replacements.
- St. Lucie County Water and Sewer District, Utility System Improvement and Refunding Revenue Bonds, Series 2013. These bonds were issued to provide funds for the purposes of (i) financing and/or reimbursing the costs of the 2013 Project, (ii) currently refunding all of the North Hutchinson Island Water and Sewer System Revenue Refunding Bonds, Series 1997, the Holiday Pines Water and Wastewater System Revenue Bonds, Series 1999 and the North Hutchinson Island Water and Sewer System Revenue Bonds, Series 2002 (collectively the “refunded Bonds”), (iii) prepaying the Improvement Refunding revenue Note, Series 2009A and (iv) paying the costs of issuance of the Series 2013 Bonds.

Loans

As of September 30, 2021, St. Lucie County will have a total of \$11,300,000 outstanding balances in notes payable from government type funds. The interest rates on these loans range from 2.17 to 3.46 percent. These obligations are secured by St. Lucie County’s covenants to budget and appropriate from legally available revenues in an amount sufficient to pay the required annual principal and interest on the notes. Total FY2021-2022 debt service for the loans is projected to be \$2,531,980.

Capital Leases

St. Lucie County has entered into several capital lease agreements at interest rates from 2.37 to 5.59 percent. The

total outstanding balance as of September 30, 2021 is estimated to be \$13,926,281. All capital lease transactions undergo a thorough process of comparison to actual cost of acquisition of assets. Lease options are chosen if the annual cost of owning and maintaining the assets is higher. Capital leases are a cost-saving mechanism designed to keep up with the fast-changing technologies and high service and repair costs related to assets owned by the County.

Other Long-Term Obligations

In 1998, St. Lucie County BOCC entered into a contract with the US Army Corp. of Engineers to repay a portion of the cost of port deepening activities. The principal amount of the loan, \$797,960, is to be repaid over 30 years at 6.125 percent rate. St. Lucie County BOCC covers 48% the debt service, and 52% comes from the Port Development MSBU Fund.

Municipal Services Benefit Units (MSBU)

MSBUs are special assessments districts established to finance various neighborhood improvement projects. Special assessments are imposed against the properties benefiting from the projects. They are legally set up as trust accounts and are not obligations of the County. St. Lucie County is currently acting as the agent for the property owners in several municipal service taxing/benefit units located within the County. The County is in no way liable for repayment of the debt and is only collecting the assessments and forwarding the collections to the paying agent.

Conduit Debt

From time to time, the County has issued Industrial Revenue Bonds to provide financial assistance to private-sector entities for the acquisition and construction of industrial and commercial facilities deemed to be in the public interest. The County has also participated with other counties in the issuance of Housing Authority/Community Development District Bonds to provide down payment and other financial assistance to low- and moderate-income individuals and families. The bonds also finance various local projects: water and sewer, irrigation, storm water and paving improvements, as well as stimulating the construction and rehabilitation of housing through the use of public financing. These bonds are secured by the property financed and are payable solely from payments received on the underlying debt. Upon repayment of the bonds, ownership of the required facilities transfers to the private-sector entity, or individuals, served by the bond issuance. Neither the County, the State, nor any political subdivision thereof is obligated in any manner for repayment of the bonds.

Anticipated Future Debt Needs

Although the County may face some future debt needs to cover necessary improvements and repairs, its future debt position remains manageable.

ST. LUCIE COUNTY - BASIC DEBT SCHEDULE

| FUND | Obligation | Year Issued | Maturity* | Bond Rating | Original Amount | Interest Rate | Outstanding | Payments Due in FY 22 | | |
|------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------|-------------|--------------------|---------------|--------------------|-----------------------|------------------|-------------------|
| | | | | | | | | Principal | Interest | Total |
| | | | | | | | | | | |
| | BONDS - GOVERNMENT FUNDS: | | | | | | | | | |
| 218 | TRANSPORTATION REFUNDING REVENUE NOTE Refunded Series 2007 Bonds. The 2007 bonds purpose was acquisition, Construction, and Reconstruction of Roads, bridges, and other transportation improvements (The 2007 Project) | 2015 | 2027 | N/A | 15,560,000 | 2.290% | 6,965,000 | \$1,095,000 | \$159,499 | 1,254,499 |
| 215 | (HALF-CENTS) SALES TAX REFUNDING REV BONDS Refunding of 2005 Sales Tax Ref Rev Bonds which ref 2003 5-bldg Bonds | 2013 A | 2033 | A1/A | 47,285,000 | 2.00% - 5.00% | 31,655,000 | \$2,010,000 | \$1,462,800 | 3,472,800 |
| 215 | (HALF-CENTS) SALES TAX REFUNDING REV BONDS Refunding of 2005 Research Park/Harbor Branch Acquisition Bonds | 2013 B | 2025 | N/A | 9,405,000 | 2.00% - 5.00% | 4,475,000 | \$1,040,000 | \$223,750 | 1,263,750 |
| 219 | CAPITAL IMPROVEMENT REFUNDING BONDS Refunding of Series 2004 Bonds-800 MHz Radio Sys, & Series 2005 Bonds-Courthouse Imp./ESL Aquisitions | 2014 | 2025 | N/A | 10,495,000 | 2.41% | 3,645,000 | \$1,035,000 | \$87,845 | 1,122,845 |
| 221 | SLC CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 2015 2015 Tax Collector Building | 2015 | 2034 | N/A | 7,000,000 | 2.74% | 5,300,000 | \$315,000 | \$140,905 | 455,905 |
| 220 | CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 2016 Jail Security Upgrade | 2016 | 2030 | N/A | 3,320,000 | 2.60% | 2,185,000 | \$220,000 | \$56,810 | 276,810 |
| 224 | CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 2016A Airport MRO Hanger Rehab and Other Capital Projects, FY19 P&I for full bonds draw. Bonds not to exceed \$3M full amount begins in FY20 | 2017 | 2028 | N/A | 3,000,000 | 2.18% | 2,223,000 | \$257,000 | \$45,654 | 302,654 |
| 240 | PORT SLC TAXABLE NON-AD VALOREM, SERIES 2017A Property and existing infras in King Maritime Terminal in FP Port (Prin begins in FY21) | 2018 | 2047 | Aa3/AA | 25,730,000 | 2.58% - 4.07% | 25,175,000 | \$570,000 | \$952,853 | 1,522,853 |
| 263 | NON-AD VALOREM REVENUE BONDS, SERIES 2017 Sports Complex Improvements \$55,000,000 (original amt. includes \$8M Premium, Issuance cost \$255,764.85 & underwriter discount \$68,681.15) | 2017 | 2042 | Aa3/AA | 55,324,446 | 3.00% - 5.00% | 42,105,000 | \$1,330,000 | \$2,105,250 | 3,435,250 |
| | TOTAL: | | | | 177,119,446 | | 123,728,000 | 7,872,000 | 5,235,364 | 13,107,364 |
| | BONDS - ENTERPRISE FUNDS: | | | | | | | | | |
| 471 | SLC WATER AND SEWER DISTRICT Utility System Improvement and Refunding Revenue Bonds. Utility Projects funds \$3,800,000 and Refunding | 2013 | 2023 | A+ | 21,105,000 | 2.00% - 5.25% | 2,110,000 | \$1,030,000 | \$105,500 | 1,135,500 |
| 471 | SLC WATER AND SEWER DISTRICT Utility System Refunding Revenue Bond, Series 2020 | 2020 | 2033 | N/A | 16,200,000 | 2.09% | 15,840,000 | \$250,000 | \$331,056 | 581,056 |
| | TOTAL: | | | | 37,305,000 | | 17,950,000 | 1,280,000 | 436,556 | 1,716,556 |
| | NOTES PAYABLE - GOVERNMENT FUNDS: | | | | | | | | | |
| 129 | PARKS MSTU CAPITAL IMP REFUNDING REV NOTE 2011 Refunding of Improvement Revenue Note 2008 | 2011 | 2022 | N/A | 10,330,000 | 2.17% | 2,055,000 | \$1,015,000 | \$33,534 | 1,048,534 |
| 194 | SHI CAPITAL IMPROVEMENT REV NOTE 2021 South Hutchinson Island Beach & Dune Restoration | 2021 | 2029 | N/A | 4,560,000 | 1.40% | 4,560,000 | \$260,000 | \$74,303 | 334,303 |
| 262 | TOURIST DEV TAX REVENUE NOTE 2011A Refunding of 2011/A & 2011B (Mets to pay debt service) | 2016B | 2023 | N/A | 4,832,000 | 3.03% | 2,184,000 | \$708,000 | \$55,449 | 763,449 |
| 210 | SOUTH COUNTY REGIONAL STADIUM Improvement Revenue Note Series 2008A | 2009 | 2023 | N/A | 1,700,000 | 3.46% | 305,000 | \$150,000 | \$18,090 | 168,090 |
| 225 | LYNGATE PROPERTY Taxable Capital Improvement Revenue Bond, Series 2019 | 2019 | 2034 | N/A | 2,611,000 | 2.71% | 2,196,000 | \$154,000 | \$63,604 | 217,604 |
| | TOTAL: | | | | 24,033,000 | | 11,300,000 | 2,287,000 | 244,980 | 2,531,980 |

| FUND | Obligation | Year Issued | Maturity* | Bond Rating | Original Amount | Interest Rate | Outstanding | Payments Due in FY 22 | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------|-------------|---------------------------------------|----------------------|----------------------|-----------------------|--------------------|---------------------|
| | | | | | | | | Principal | Interest | Total |
| OTHER LONG-TERM OBLIGATIONS: | | | | | | | | | | |
| 140001/142 | PORT DEEPENING LOAN/US ARMY CORP OF ENG County pays 48% and Port MSBU pays 52% | 1998 | 2027 | N/A | 797,960 | 6.125% | 271,151 | \$38,750 | \$16,608 | 55,358 |
| | | | | | TOTAL: | 797,960 | 271,151 | 38,750 | 16,608 | 55,358 |
| SPECIAL ASSESSMENTS: | | | | | | | | | | |
| An MSBU is a Municipal Services Benefit Unit. The debt service is paid by assessments on benefiting property, and unless guaranteed by the Board, is not an obligation of county government. | | | | | | | | | | |
| 667 | FRA MAR/WAGNER MSBU | 2017 | 2027 | N/A | 242,000 | 2.600% | 153,000 | \$24,000 | \$3,978 | 27,978 |
| 662 | IROQUOIS/NAVAJO MSBU | 2019 | 2033 | N/A | 354,000 | 3.52% | 297,000 | \$20,000 | \$10,454 | 30,454 |
| 39016 | SABAL CREEK MSBU | 2019 | 2039 | N/A | 2,580,000 | 2.50% | 2,375,000 | \$105,000 | \$59,375 | 164,375 |
| 687 | INDIAN RIVER ESTATES | 2009 | 2028 | N/A | 16,000,000 | 3.07% | 4,298,060 | \$482,179 | \$151,276 | 633,456 |
| 680 | PARKLAND MSBU | 2016 | 2031 | N/A | 339,000 | 3.73% | 246,000 | \$21,000 | \$8,971 | 29,971 |
| 684 | SUNLAND GARDENS Phase II (#3815) | 2009B | 2024 | N/A | 3,130,000 | 3.40% | 722,735 | \$171,725 | \$26,317 | 198,042 |
| | | | | | TOTAL: | 22,645,000 | 8,091,795 | 823,904 | 260,372 | 1,084,276 |
| ST. LUCIE COUNTY - OTHER DEBT | | | | | | | | | | |
| CAPITAL LEASES: | | | | | | | | | | |
| 222 | ENERGY EFFICIENCY (LEASE/PURCHASE) - FP&L County Buildings | 2015 | 2031 | N/A | 9,305,379 | 2.37% | 5,618,889 | \$812,858 | \$133,168 | 946,025 |
| 223 | MOTOROLA (LEASE/PURCHASE) 800MHZ RADIO SYSTEM SLC debt Obligation begins in 2018 | 2015 | 2030 | N/A | 8,967,201 | 3.55% | 7,725,334 | \$425,168 | \$274,018 | 699,185 |
| 101 | SLC EQUIPMENT LEASE PURCHASE NOT TO EXCEED \$3M PW heavy equipment (dump truck, Mower, Grappler, Excavator) This represents year-to-date drawdown of funds FY18, Bd appd not to draw balance | 2018 | 2022 | N/A | 1,230,188 | 2.55% | 503,349 | \$250,491 | \$10,115 | 260,606 |
| 001/1955 | ST. LUCIE COUNTY IT CAPITAL LEASE PURCHASE To purchase Compuquip Technology equipment, checkpoint Firewalls | 2018 | 2022 | N/A | 299,947 | 2.55% | 60,426 | \$60,426 | \$1,542 | 61,968 |
| 001/1955 | ST. LUCIE COUNTY IT CAPITAL LEASE PURCHASE To purchase Storage Area Network | 2019 | 2021 | N/A | 304,432 | 5.59% | 18,282 | \$18,282 | \$128 | 18,410 |
| | | | | | TOTAL: | 20,107,148 | 13,926,281 | 1,567,225 | 418,970 | 1,986,195 |
| | | | | | TOTAL COUNTY DEBT OBLIGATIONS: | \$282,007,554 | \$175,267,227 | \$13,868,879 | \$6,612,850 | \$20,481,729 |
| Notes: *Maturity Date is per amortization schedule and is not based on County Fiscal Year. **Adjustments made to schedule based on Financial posting of some 10/1 debt payments in prior fiscal year on 9/30. County debt funds includes issuance cost, paying agent fees, etc. that are not included on this report. | | | | | | | | | | |

APPENDICES

CATEGORIES OF REVENUES & EXPENDITURES

REVENUES ARE DIVIDED INTO THE FOLLOWING CATEGORIES:

A. Taxes - The State of Florida does not have a state or local income tax. Specific types of taxes levied by local government include ad valorem (real and personal property), and sales and use taxes (imposed upon sale or consumption of goods and services levied locally). Sales and use taxes imposed by county government include the tourist development taxes, and local option gas taxes. Property tax revenue estimates are based on certified property valuations. Sales and use tax revenues are based on history and state provided estimates.

Franchise fees are also accounted for in this category. These fees may be levied on a corporation or individual by the local government in return for granting a privilege or permitting the use of public property subject to regulations. The State collects fees imposed under the Telecommunications Act and disperses them to participating counties. The County also collects electrical and solid waste franchise fees. Revenue estimates are based on history and customer base projections.

B. Licenses and Permits - These revenues are derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees). Revenue estimates are based on prior year collections.

C. Intergovernmental Revenues - Included are revenues received from federal, state and other local governmental sources in the form of grants, shared revenues and payments in lieu of taxes. The state shared revenues that are of most importance to county government are revenue sharing, mobile home licenses, alcoholic beverage licenses, racing tax, local government half-cent sales tax, constitutional gas tax, and county gas tax. The state provides revenue estimates, except for grants; grant revenues are estimated based on information provided by grantors.

D. Charges for Services - These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, water utility, garbage/solid waste, sewer fees, park, library and recreation fees. Revenue estimates are based on revenue history and operating agency projections.

E. Fines and Forfeitures - This group of revenues includes moneys received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations or for neglect of official duty. Some examples include court fines, library fines, and pollution control violations. Revenue estimates are based on revenue history.

F. Miscellaneous Revenues - Monies in this category are primarily interest earnings. Types of interest earnings include moneys on investments, contracts and notes, interest earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser and Supervisor of Elections. Also included would be rents and

proceeds for use of public property. Revenue estimates are based on history and analysis of fund balances.

G. Internal Service Charges - The Risk Management program generates revenue to fund the program by billing the departments for services provided. Revenues are determined by agency requirements, which are determined in the budget review process. The expenditure to the department is an example of an Internal Service Charge. The use of an internal service fund enhances cost accounting and accountability for this in-house service; however, since expenditures are counted in both the originating department and in the internal service fund, this results in a double count of the expenditures.

H. Non-Revenues - Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers from State to County. Included are such groupings as transfers, bond proceeds, insurance proceeds and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County. Estimates are based on history or on anticipated transactions such as bond issuances.

I. Less 5% Anticipated Revenues - State law requires that budgeted collections for ad valorem (property tax) revenues be set at not less than 95% of estimates projected by the Tax Collector, and that receipts generally, except for fund balances brought forward, be budgeted at 95% of anticipated levels.

EXPENDITURES ARE DIVIDED INTO THE FOLLOWING CATEGORIES:

A. General Government Services - Includes the costs of providing representation of the citizenry by the governing body (Board of County Commissioners) as well as executive management and administration of the affairs of local government (County Administrator's Office). Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing, property appraisal, tax collecting, personnel, purchasing, communication, printing, stores, property control, grants development and any other support services).

In addition, General Government includes legal services (County Attorney), comprehensive planning (County Planning Department), costs of providing a court system (Court Administrator, County Court, State Attorney, Public Defender, Law Library), court reporting, and Information Technology.

B. Public Safety - Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff, Public Safety), detention and/or correction (county jail), protective inspections (building and zoning inspections), emergency and disaster relief services (emergency management, communications system), and medical examiner.

C. Physical Environment - Costs of services provided to achieve a satisfactory living environment are assigned to this group. Categories include utility services, garbage/solid waste control, sewer services, conservation and resource management, flood control and other physical environmental needs.

D. Transportation - Costs incurred for the safe and adequate flow of vehicles, travelers and pedestrians

are included. Specific subcategories include road and street facilities, traffic engineering, street lighting (County Department of Public Works), airports (Port & Airport), water transportation systems (canals, terminals, dock and ports), and transit systems.

E. Economic Environment - Costs of providing services to develop and improve the economic conditions of the community, including tourist development, are allocated to this category. Not included are welfare functions, which are included in human services.

F. Human Services - Costs of providing services for care, treatment and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, special needs and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County included the Health Unit, New Horizons, Mosquito Control, Abbie Jean Russell Center, and the Council on Aging.

G. Culture and Recreation - Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens and visitors are included in this function. Separate categories include all library costs, recreational programs, golf courses, swimming pools, tennis courts, public parks, community centers, camping areas and bicycle paths. Any expenses for special events such as county fairs, civic events, historical celebrations etc. are assigned here.

H. Internal Services - Expenditures incurred by one County department for services requested by another County department. Risk Management (Insurance Fees) is an example of an internal service expenditure.

I. Non-Expenditure Disbursements - Included in this category are transfers, reserves and transfer to constitutional officers. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Transfers to constitutional officers are disbursements to the constitutional officers (Sheriff, Supervisor of Elections and Clerk of the Circuit Court).

EXPENDITURES ARE ALSO DIVIDED INTO THE FOLLOWING ACCOUNT TYPES:

A. Personnel - Expense for salaries, wages, and related employee benefits provided for all persons employed whether on full-time, part-time, temporary, or seasonal basis. Employee benefits include employer contributions to a retirement system, social security, insurance, sick leave, terminal pay, and similar direct benefits as well as other costs such as Other Post Employment Benefits (OPEB) expense accrual, Worker's Compensation and Unemployment Compensation Insurance.

B. Operating - Includes expenditures for goods and services, which are not defined as personnel services or capital outlays.

C. Capital Plan - Outlays for the acquisition of or addition to land, buildings and infrastructure.

D. Capital - Other - Outlays for the acquisition of or addition to fixed assets other than land, building and infrastructure. This category includes machinery and equipment, library books and materials, and software.

E. Debt Service - Outlays for debt service purposes.

F. Grants & Aids - Grants and Aids include all grants, subsidies, and contributions to other government entities/reporting units and private organizations.

G. Other Uses - Expenses for intragovernmental transfers, reserves, emergency reserves, contingency, project reserves and transfers to Constitutional Officers.

GLOSSARY

– A –

ABATEMENT – A complete or partial cancellation of a levy imposed by a governmental unit; applicable to tax levies and special assessments.

ABBREVIATIONS / ACRONYMS – A list of abbreviations and acronyms follow the Glossary.

ACCOUNT – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

ACCOUNTING SYSTEM – A total structure or records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

ACCRUAL BASIS – In accrual-basis accounting, income is realized in the accounting period in which it is earned, regardless of when the cash from these revenues is received. Expenses are recorded, as they are owed, instead of when they are paid.

ACTUAL VS. BUDGETED – Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

ACTUARIAL – A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

AD VALOREM – A tax levied in proportion to the value of the property against which it is levied. It is a tax based upon the assessed value of real estate or personal property.

ADOPTED BUDGET – The budget, as approved by the Board of County Commissioners, after two public hearings prior to the beginning of each fiscal year.

AGENCY FUNDS – Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE – A rate obtained by dividing the sum of all ad valorem taxes levied by the governing body (Board of County Commissioners for County Government) by the taxable value of the county or municipality. Expresses an average tax rate.

ALLOCATE – To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.

AMENDMENT – A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

AMERICANS WITH DISABILITIES ACT (ADA) – Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation.

AMORTIZATION – The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

APPRAISED VALUE – To make an estimate of value for the purpose of taxation.

APPROPRIATED FUND BALANCE – Amount of fund balance appropriated as revenue for a given fiscal year, to offset operating expenditures that exceed current revenue.

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

APPROVED BUDGET – The budget as formally adopted by the Board of County Commissioners with legal appropriations for the upcoming fiscal year.

APPROVED POSITIONS – Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

ARBITRAGE – In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

ARTICLE V – Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

ASSESSED VALUATION – A valuation set upon real estate or other property by a government

as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation. Assessed value is required to approach 100% of market value in Florida.

ASSETS – Physical items or rights that have value and are owned by the reporting entity. Tangible or intangible, passive or active resources owned or held by governments which possess service potentials which generally are utilized (consumed) in the delivery of municipal services.

ASSESSMENT – The process for determining values of real and personal property for taxation purposes.

ATTRITION – The naturally occurring accumulation of salary savings associated with the turn-over due to the duration of the hiring process.

AUDIT – An inspection, correction, and verification of accounts, conducted by an independent qualified accountant. An audit is the work done by accountants in examining financial reports, reviewing compliance with applicable laws and regulations, reviewing efficiency and economy of operations, and reviewing effectiveness in achieving program results. A basic audit examines only the financial reports and legal compliance. An outside Certified Public Accountant (CPA) audit is directed primarily toward the expression of an opinion as to the fairness of the financial statements and submission of a management letter. An auditor must be independent of the executive branch of government. A state auditor, private CPA, or public accountant, or elected auditor meets this test.

– B –

BALANCE SHEET – The financial statement disclosing the assets, liabilities and equity of an

entity at a specified date in conformity with generally accepted accounting principles.

BALANCED BUDGET – A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING – The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

BENEFITS - Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment.

BOARD OF COUNTY COMMISSIONERS (BOCC) – Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BOND – A long-term promise to repay a specified amount (the face amount of the bond) on a particular date (the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are long-term debt securities that are typically sold to finance capital improvement projects. With general obligation bonds, the full faith and credit of the County, through its taxing authority, guarantee the principal and interest payments

BOND INDENTURE – The formal agreement between a group of bond holders, acting through a trustee, and the issuer as to the term and security for the debt.

BOND RATING – In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's, and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity

and willingness' to repay its debt: (a.) the local economic base, including local employment, taxes, and demographics (for example: age, education, income level, and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity position, budget and financial planning, and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials, and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality. The private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

BOND REFINANCING – The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

BUDGET – A plan of financial operation, embodying an estimate of proposed expenditures for a given period and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is proposed and tentative or whether the appropriating body has approved it. The budget, once adopted, is the legal authorization to expend county funds during

the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET AMENDMENT – The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes may be between funds or departments and require BOCC approval.

BUDGET CALENDAR – The schedule of key dates or milestones that the County follows in preparation, adoption, and administration of the budget.

BUDGET HEARING – A public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

BUDGET DOCUMENT – Is the official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.) an operations guide; 3.) a financial plan; and 4.) as a communications device.

BUDGET MESSAGE – The opening section of the budget that provides the BOCC and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the upcoming period.

BUDGET TRANSFER – The process by which approved budgeted dollars may be reallocated between line item expenditures within the same fund and department to cover unforeseen expenses. Transfers between departments or funds required BOCC approval.

BUDGETARY BASIS – This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes on the three forms: GAAP, cash, or modified accrual. The County utilizes the modified accrual basis for all fund types except enterprise and fiduciary. Those funds use accrual accounting.

BUDGETARY COMPARISONS – Statements or schedules presenting comparisons between appropriated budgetary amounts (as amended) and actual results of operations on the budgetary basis).

– C –

CAPITAL ASSET – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET – A plan of proposed capital outlays, and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

CAPITAL EXPENDITURES – Capital expenditures generally create assets or increase the value and extend the useful lives of existing capital assets, and can be made with regard to tangible and intangible assets. The work product results in a long-term benefit greater than 1 year and involves an expenditure of County resources \$25,000 or greater for land, buildings, or infrastructure / improvements other than buildings. For software, machinery and equipment, the expenditures are \$1,000 or greater. The general categories of capital expenditures are: construction, improvements, major repairs and upgrades, replacements, expansions, additions, land, easements, buildings, building improvements, infrastructure / improvements other than buildings, vehicles, software, and machinery and equipment.

CAPITAL IMPROVEMENT PROGRAM (CIP) – A plan for capital expenditures incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL LEASE – An agreement that conveys the right to use property, plant or equipment, usually for a stated period of time, which meets one or more of the accounting criteria for lease capitalization. A capital lease is a direct substitute for the purchase of an asset with borrowed money. It is a non-cancelable contract to make a series of payments in return for the use of an asset for a specified period of time. The capital lease transfers substantially all of the benefits and risks inherent in the ownership of the property to the lessee.

CAPITAL OUTLAY – Expenditures resulting in the acquisition of or addition to a fixed asset. All charges incurred to acquire equipment, land, buildings, improvements of land or buildings (infrastructure), fixtures, and other permanent improvements.

CAPITAL PROJECTS – Projects for the purchase or construction of capital assets. Typically, a capital project encompasses a purchase of land and / or the construction of a building or facility.

CARRYOVER – Year-end savings that can be carried forward.

CASH BASIS – Method that recognizes revenues when cash is received and recognizes expenses when cash is paid out. In contrast, the ACCRUAL METHOD recognizes revenues when

goods or services are sold and recognizes expenses when obligations are incurred

CHARGES FOR SERVICES – Fees charged for various government operations that are based on a cost recovery model. These revenues include all charges for current services such as recording of legal documents, zoning fees, county officer fees (fees remitted to county from officers whose operations are budgeted by the Board of County Commissioners), county court fees, circuit court fees, water utility, garbage/solid waste, sewer fees, library, parks and recreation, and etc. fees. Revenue estimates are based on revenue history and operating agency projections.

CHARRETTE – A public input and design workshop used by planners in project design and formulation. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all those participate.

CHARGEBACKS – A mechanism by which services performed by one County Department for another is charged and paid across funds.

CHART OF ACCOUNTS – A system of accounting records developed by every organization to be compatible with its particular financial structure, and in agreement with the amount of detail required in its financial statements. It consists of a list of ledger account names and numbers showing classifications and sub-classifications, and serves as an index to locate a given account within the ledger.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) – A federal funding source that allows local officials and residents flexibility in designing their own programs with a wide-range of eligible activities. The goal of the CDBG program is to encourage more broadly

conceived community development projects, and expand housing opportunities for people living in low and moderate-income households.

COMMUNITY REDEVELOPMENT AGENCY (CRA)

– The purpose of the agency is to revitalize both the physical and economic environment of the areas that are in need of redevelopment.

The activities and programs offered within a Community Redevelopment Area are administered by the Community Redevelopment Agency. A five- to seven-member CRA “Board” created by the local government (city or county) directs the agency. The Board can be comprised of local government officials and or other individuals appointed by the local government. Although one local government may establish multiple CRA districts, there generally may be only one CRA Board. Each district must maintain separate trust funds, and expend those funds only in that district.

COMMUNITY REDEVELOPMENT AREA (CRA) –

Under Florida law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist. Since all the monies used in financing CRA activities are locally generated, CRAs are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include, but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking.

COMMUNITY REDEVELOPMENT PLAN (CRP) –

The Community Redevelopment Agency is responsible for developing and implementing the Community Redevelopment Plan that addresses the unique needs of the targeted

area. The plan includes the overall goals for redevelopment in the area, as well as identifying the types of projects planned for the area.

Examples of traditional projects include: streetscapes and roadway improvements, building renovations, new building construction, flood control initiatives, water and sewer improvements, parking lots and garages, neighborhood parks, sidewalks and street tree plantings. The plan can also include redevelopment incentives such as grants and loans for such things as façade improvements, sprinkler system upgrades, signs, and structural improvements. The redevelopment plan is a living document that can be updated to meet the changing needs within the Community Redevelopment Area; however, the boundaries of the area cannot be changed without starting the process from the beginning.

COMPENSATED ABSENCES – A liability for vested vacation and sick leave benefits that is recorded as a general long-term obligation.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) –

The official financial report of a government. It includes the Auditor’s audit opinion as well as basic financial statements and supporting schedules necessary to demonstrate compliance with finance related legal and contractual provisions. It represents and reflects the County’s financial operations and condition to the County’s residents, its elected officials, management personnel, financial institutions, county bondholders, rating agencies, and all other parties interested in the financial affairs of the County. The CAFR is prepared in accordance with Generally Accepted Accounting Principles (GAAP) and includes financial statements audited by an independent public accounting firm. It is organized into a financial reporting pyramid, and includes supporting schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, required

supplementary information, extensive introduction material and illustrative information about the County.

COMPREHENSIVE DEVELOPMENT MASTER PLAN (CDMP) – The State of Florida requires all municipal and county jurisdictions to develop a Comprehensive Plan for future growth and development within three years of incorporation. This plan should address virtually every aspect of County life and development and should reflect the local community's vision for future development. Some of the required elements of this plan include: Land Use; Parks and Recreation; Stormwater; Transportation; Intergovernmental Coordination; Housing, and etc.

COMPREHENSIVE PLAN (CP) – A plan with the purpose to develop, promote and implement plans, policies and public improvements which enhance the quality of life for St. Lucie County residents, protect natural resources and promote sound long term economic development, while recognizing the differing needs and values of each of the County's unique communities and diverse land area.

COMPUTER AIDED DISPATCH (CAD) SYSTEM – A computer system that supports the Emergency Operations Center (EOC) 911 response service areas as well as other areas of public safety.

COMPUTER AIDED DESIGN AND DRAFTING (CADD) SYSTEM – A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

CONSTITUTIONAL OFFICERS – The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State Constitution.

CONTINGENCY – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

CONTRACTUAL SERVICES – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier service, non-professional consulting services, and temporary help.

COST-OF-LIVING ADJUSTMENT (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

COUNTY SEAT – The County Seat is the administrative center, or seat of government for a county. Most counties have only one county seat. However, some counties may have two county seats, which are usually located on opposite sides of the county. The county courthouse and county administration offices are usually located in the county seat, but some county functions may be conducted in other parts of the county, especially if the County is geographically large

CREDIT RATINGS – A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative, and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

CULTURE AND RECREATION – Costs incurred in providing and maintaining cultural and recreational facilities and activities for citizens

and visitors are included in this function. Separate categories include library costs, recreational programs, golf courses, swimming pools, tennis courts, public parks, community centers, camping areas and bicycle paths. Any expenses for special events such as county fairs, civic events, historical celebrations etc. are assigned here.

CURRENT ASSETS – Cash or other assets that can reasonably be expected to be converted into cash, sold or consumed in operation within one year.

CURRENT LIABILITIES – Obligations due and payable within one year.

– D –

DEBT – Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

DEBT MILLAGE – The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

DEBT PROCEEDS – Funds available from the issuance of bonds.

DEBT RATIO – Total debt divided by total assets. Used by finance and budgeting staff to assess fiscal health, internal controls, etc.

DEBT SERVICE – Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans). Also includes payments for paying agents, registrars, and escrow agents. It is the

expense of retiring debt such as loans and bond issues.

DEBT SERVICE RESERVE – Monies set aside to ensure that funds will be available in the event that pledged revenues fall short of expectation.

DEBT SERVICE FUNDS – To account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

DEFICIT – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during and accounting period.

DEPARTMENT – A major unit of organization in the County which indicates overall an operation or group or related operations within a functional area.

DEPENDENT SPECIAL DISTRICT – A special district, whose governing body or whose budget is established by the governing body of the County or municipality to which it is dependent.

DEPRECIATION – 1.) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence. 2.) The portion of the cost of a fixed asset other than a wasting asset, which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DERELICT STRUCTURE – A residential or nonresidential building or structure, whether or not construction has been completed, that might endanger the public's health, safety or welfare and for a continuous period in excess of six months has been: vacant; boarded up; and not lawfully connected to electric service from a utility service provider or not lawfully connected to any water or sewer service from a utility service provider.

DEVELOPMENT REVIEW COMMITTEE (DRC) – A committee comprised of representatives from local public agencies having jurisdictional authority over development in the city limits. The development review committee serves in an advisory capacity to the planning and zoning commission and provides comments and recommendations on applications for land development and proposed amendments to the land development regulations and ordinances.

St. Lucie County's DRC committee is composed of personnel from various public agencies, including: Engineering, Public Works, Building & Code Regulation, Environmental Resources, Planning, Property Acquisitions, Utilities, St. Lucie County School Board, the Health Department, the Fire District, and the Sheriff.

DISBURSEMENTS – The payment of monies by the County from a bank account or cash fund.

DISTINGUISHED BUDGET PRESENTATION AWARD PROGRAM – A voluntary awards program administered by the Government Finance Officers Association (GFOA) to encourage governments to prepare and publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

DIVISION – A unit of organization that is comprised of a specific operation within a

functional area. County departments may contain one or more divisions.

– E –

EVALUATION AND APPRAISAL REPORT (EAR) – The EAR, is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives and policies of the County's Comprehensive Management Plan are being met, and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulation Act, often referred to as the "Growth Management Act." The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

ECONOMIC ENVIRONMENT – Costs of providing services to develop and improve the economic conditions of the community, including tourist development, are allocated to this category. Not included are welfare functions, which are included in human services.

EFFECTIVENESS – The degree to which goals, objectives and outcomes are achieved.

EFFICIENCY – A measurement of an organization's performance based on operational outputs as measured by a comparison of production with cost.

ELECTRIC FRANCHISE – Franchise Tax levied on electric utilities, such as: Florida Power and Light (FPL) and Fort Pierce Utility Authority (FPUA).

EMERGENCY OPERATIONS CENTER (EOC) – A central command and control facility

responsible for carrying out the principles of emergency preparedness and emergency management, or disaster management functions at a strategic level in an emergency situation, and ensuring the continuity of operations during an emergency.

ENCUMBRANCE – An obligation in the form of a purchase order, contract, or other commitment, which is chargeable to an appropriation and for which a part of the appropriation is reserved. In some cases reserves are carried over into succeeding fiscal years.

ENHANCED 911 (E911) – Allows the citizens the ability to dial 911 in the event of an emergency. The system provides the caller's name, address, phone number, and emergency responder information that are automatically displayed on a computer screen in the Emergency Communication Center.

ENHANCEMENT – An improvement to a programmatic service level.

ENTERPRISE FUND – A fund established to account for operations financed and operated in a manner similar to private business enterprises. The governing body intends that the full cost of providing the goods or services be financed primarily through charges and fees, thus removing the expense from the tax rate. Examples of Enterprise Funds are airports, utilities, or transit systems.

EXEMPTION – A reduction to the assess value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

EXPENDITURES – Decreases in net financial resources. Expenditures include current

operating expenses, which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

– F –

FIDUCIARY FUNDS – A type of fund in which the government acts as a trustee or agent on behalf of another party. See TRUST AND AGENCY FUND.

FINAL BUDGET – Term used to describe the revenues and expenditures for the upcoming fiscal year beginning October 1st and ending September 30th as adopted by the Board of County Commissioners.

FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) – Independent, private, non-governmental authority for the establishment of accounting principles in the United States. The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB's standards as well as those of its predecessors, to state and local governments.

FINANCIAL POLICY – The County's policy in respect to taxes, spending, and debt management as these relate to the provision of County services, programs and capital investment.

FINES AND FORFEITURES – This group of revenues includes moneys received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations or for

neglect of official duty. Some examples include court fines, library fines, and pollution control violations. Revenue estimates are based on revenue history.

FISCAL AGENT – A bank or other corporate fiduciary that performs the function of paying, on behalf of the governmental unit, or other debtor, interest on debt or principal of debt when due.

FISCAL YEAR – A 12-month period of which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The County fiscal year is October 1st to September 30th.

FIVE-YEAR CAPITAL PLAN – A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditure.

FIXED ASSETS – Assets of a long-term character, which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FLEET – The vehicle owned and operated by the County.

FORFEITURE – The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities.

FRANCHISE FEE – Fees levied on a corporation in return for granting a privilege, sanctioning a monopoly, or permitting the use of public

property, usually subject to regulation. Some examples are electricity, telephone, cable television, and solid waste.

FRINGE BENEFITS – Employee benefits, in addition to salary, which may be paid in full or in part by the County or sponsored for employee participation at their individual expense. Some benefits, such as Social Security and Medicare (FICA), unemployment insurance, workers' compensation, and others are required by law. Other benefits, such as health, dental and life insurance are not mandated by law, but are offered to employees by the County as part of their total compensation.

FRINGE BENEFITS – For budgeting purposes, fringe benefits include employer payments for items such as Social Security, Medicare, retirement, group health and life insurance, dental insurance, workers compensation and unemployment.

FULL-TIME EQUIVALENT (FTE) POSITION – The unit of accounting for employee positions where part-time positions are converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time person working 20 hours per week is equivalent to a 0.50 FTE (20 hours multiplied by 52 weeks, then divided by 2,080 hours). Two part-time positions working 20 hours per week is equivalent to 1.00 FTE

FUNCTIONS – Expenditure classification according to the principal purposes for which expenditures are made. Examples are public safety, public health, public welfare, etc.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives

in accordance with special regulations, restrictions, or limitations.

FUND ACCOUNTING – The accounts of the County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

FUND BALANCE – A term used to express the equity (assets minus liabilities and other uses) of governmental fund types and trust funds. These funds may be designated for a particular purpose. The unspent funds (the excess of fund assets over liabilities) can be included as revenue in the following year's budget.

FUND TYPE – Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

– G –

GASB 34 – Refers to the changes in the Governmental Accounting Standards Board regulations whereby the County has taken measures to simplify accounting as the first step towards compliance. This statement has established the financial report standard for state and local governments, by stipulating the financial statements should consist of: a Management's Discussion and Analysis (MD&A), basic financial statements, notes to

the financial statements and supplementary information.

GASB 54 – A statement that established changes to the fund balance classifications and governmental fund type definitions.

GENERAL FUND – The governmental accounting fund containing revenues that are not designed by law for any one specific purpose. These revenues, such as, property taxes, licenses and permits, service charges, and other general revenues, are used to provide county-wide operating services.

GENERAL GOVERNMENT SERVICES – Includes the costs of providing representation of the citizenry by the governing body (BOCC) as well as executive management and administration of the affairs of local government (County Administrator's Office). Also included in this category are the financial and administrative costs of government (budgeting, accounting, auditing, property appraisal, tax collecting, personnel, purchasing, communication, printing, stores, property control, grants development and any other support services).

In addition, General Government includes legal services (County Attorney), comprehensive planning (County Planning Department), costs of providing a court system (Court Administrator, County Court, State Attorney, Public Defender, and Law Library), court reporting, and Information Technology.

GENERAL LEDGER – A record containing the accounts needed to reflect the financial position and the results of operations of a government. In a double-entry bookkeeping, the debits and credits in the general ledger are equal (for example, the debit balances equal the credit balances).

GENERAL OBLIGATION (GO) BONDS – When a government pledges its full faith and credit to the repayment of bonds it issues. The term is usually used to refer to bonds, which will be repaid, from taxes and other general revenue sources.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GEOGRAPHIC INFORMATION SYSTEM (GIS) – A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information includes street, neighborhood, and planning district levels.

GOAL – A long or short-term desirable development that is attained by the execution of time-phased objectives and designed to carry out a strategy. It is an attainable target for an organization; a vision of the future.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) – An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception, and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

GOVERNMENTAL ACCOUNTING – The composite of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governmental units and agencies.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB) – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

GOVERNMENTAL FUNDS – Funds used to account for the acquisition, use and balances of financial resources and the related current liabilities. Does not include proprietary funds and fiduciary funds. The measurement focus is on the determination of financial position and changes in financial position, rather than on net income determination. Under current GAAP, there are four government fund types: general, special revenue, debt service and capital projects.

GRANT – A contribution of assets (usually cash) by a governmental unit or other organization to another. The contributions usually designated to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor. Typically, these contributions are made to local governments from the state and federal governments.

GROWTH MANAGEMENT ACT – In 1975, the State of Florida adopted the Growth Management Act requiring local governments to prepare and adopt comprehensive plans.

– H –

HEALTH & LIFE INSURANCE – Provide for benefits for health, accidental death,

dismemberment, life insurance, and long-term disability for full-time employees.

HOMESTEAD EXEMPTION – A \$25,000 deduction from the total assessed value of owner occupied property. The taxable value of such a home is \$25,000 less than the assessed value.

HUMAN SERVICES – Costs of providing services for care; treatment and control of human illness and injury are included. Expenditures in this function include mental health, physical health, welfare programs, special needs and interrelated programs such as the provision of health care for indigent persons. Specific health care activities related to the County included the Health Unit, New Horizons, Mosquito Control, Abbie Jean Russell Center, and the Council on Aging.

– I –

IMPACT FEES – Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT COST – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service. These are usually costs incurred by other departments in the support of operating departments. Includes support services like Budget Preparation, Accounting, or Payroll Preparation.

INDUSTRIAL REVENUE DEVELOPMENT BONDS (IRDB) – IRDBs are means of financing the acquisition, construction, expansion or renovation of industrial development facilities.

INFLATION – A rise in price levels caused by an increase in available funds beyond the proportion of available goods..

INFRASTRUCTURE – Facilities on which the continuance and growth of a community depend such as roads, water, sewer, public buildings, and parks.

INTEREST – A charge for borrowed money, generally a percentage of the amount borrowed.

INTERFUND TRANSFERS – Flows of assets (such as cash or goods) between funds of the governmental entity.

INTERGOVERNMENTAL REVENUE – Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s). For example: funds received from federal, state and other local government sources in the form of grants, state shared revenues, entitlements, or payments in lieu of taxes.

INTERLOCAL AGREEMENT – A written agreement between the County and other units of government to share similar services, projects, emergency assistance, support, funding, etc., to the mutual benefit of all parties.

INTERNAL SERVICE CHARGES – The Risk Management program generates revenue to fund the program by billing the departments for services provided. Revenues are determined by agency requirements, which are determined in the budget review process. The expenditure to the department is an example of an Internal Service Charge. The use of an internal service fund enhances cost accounting and accountability for this in-house service; however, since expenditures are counted in both the originating department and in the

internal service fund, this results in a double count of the expenditures.

INTERNAL SERVICE FUND – A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis.

INVESTMENTS – Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include fixed assets used in government operations.

– K –

KEY GOALS AND OBJECTIVES – A concise presentation of departmental outcome and / or efficiency goals and objectives for the budgeted fiscal year.

KEY MEASURE – Important performance indicators of workload, efficiency or effectiveness identified by departments.

– L –

LEASE-PURCHASE AGREEMENTS – A method of purchasing equipment in which payments are spread over a multi-year period.

LEGALLY ADOPTED BUDGET – The total of the budgets of each County fund including budgeted transactions between funds.

LEGISLATIVE PUBLIC HEARINGS – The purpose of a legislative public hearing is to obtain public input on legislative decisions on matters of policy. Legislative public hearings are required by state law when a city or county addresses such matters as comprehensive land use plans or the annual or biennial budget. Legislative public hearings are generally less formal than

quasi-judicial public hearings. They do not involve the legal rights of specific, private parties in a contested setting, but rather affect a wider range of citizens or perhaps the entire jurisdiction.

The wisdom of legislative decisions reached as a result of such hearings is not second-guessed by the courts; if challenged, they are reviewed only to determine if they are constitutional or violate state law. For example, a court will not review whether the basic budgetary decisions made by a city council or county commission were correctly made. On the other hand, comprehensive plans in Growth Management Act (GMA) counties may be reviewed by a growth management hearings board, and maybe later by a court, for consistency with the GMA.

LESS 5% ANTICIPATED REVENUES – State law requires that budgeted collections for ad valorem (property tax) revenues be set at not less than 95% of estimates projected by the Tax Collector, and that receipts generally, except for fund balances brought forward, be budgeted at 95% of anticipated levels.

LEVY – To impose taxes, special assessments or service charges for the support of County activities.

LIABILITIES – Debt or other obligations arising in the past, which must be liquidated, renewed, or refunded at some future date.

LICENSES AND PERMITS – Revenues derived from the issuance of local licenses and permits. Within this category are professional and occupational licenses, building permits and any other licenses and permits (e.g., building, roofing, plumbing permits; occupational license fees). Revenue estimates are based on prior year collections.

LICENSES AND PERMITS – Documents issued in order to regulate various kinds of businesses and other activity within the community. A degree of inspection may accompany the issuing of a license or permit, as in the case of building permits. In most instances, a fee is charged in conjunction with the issuance of a license or permit, generally to cover all or part of the cost of administration.

LIFT STATION – Part of the sanitary sewer collection system that pumps wasteflow from the gravity sewer system to the wastewater treatment plant. It can be installed above or below ground and is an integral part of the sanitary sewer system.

LINE ITEM BUDGET – A budget that lists each expenditure category separately, such as salaries, professional services, grounds maintenance, office supplies, uniforms, machinery & equipment, and etc. along with the dollar amount budgeted for each specific category.

LITIGATION – The act or process of bringing or contesting a legal action in court. It can be any lawsuit or other resort brought to the courts to determine a legal question or matter. Litigation is a contest authorized by law, in a court of justice, for the purpose of enforcing a right.

LOCAL OPTION GAS TAX – Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared between the County, the City of Fort Pierce, and the City of Port St. Lucie.

LONG-TERM DEBT – Debt with maturity of more than one year after the date of issuance.

LONG-TERM GOALS – Identified expectations the organization has targeted to reach over a time period greater than three years.

– M –

MANDATE – Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MAINTENANCE – The act of keeping capital assets in a state of good repair. It includes preventative maintenance, normal periodic repairs, replacement of parts or structural components, and other activities needed to maintain the asset so that it continues to provide normal services and achieve its optimal life.

MEASUREMENT FOCUS – The accounting convention which determines (1.) which assets and liabilities are included on an entity's balance sheet; and (2.) whether its operating statement presents "financial flow" information (revenues and expenditures) or "capital maintenance" information (revenues and expenses).

MILL, MILLAGE – 1/1,000 of one dollar, used in computing taxes by multiplying the rate times the taxable value divided by 1,000. For example, millage rate of \$5.60 per thousand; taxable value of \$50,000 = \$50,000 divided by 1,000 = 50 multiplied by \$5.60 = \$280.00.

MILLAGE RATE – A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the amount of tax per one thousand dollars of taxable values.

MISCELLANEOUS REVENUES – Monies in this category are primarily interest earnings. Types of interest earnings include monies on investments, contracts and notes, interest

earnings of the Clerk of Court, Tax Collector, Sheriff, Property Appraiser and Supervisor of Elections. Also included would be rents and proceeds for use of public property. Revenue estimates are based on history and analysis of fund balances.

MISSION STATEMENT – A written description declaring the purpose of an organizational unit (department or agency) and its function (what the department or agency does).

MODIFIED ACCRUAL BASIS – The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1.) Inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2.) Prepaid insurance and similar items which need not be reported; (3.) Accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4.) Interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5.) Principal and interest on long-term debt which are generally recognized when due. All governmental funds and Expendable Trust Funds are accounted for using the modified accrual basis of accounting.

MUNICIPAL – Refers to a village, town or city government; from the Latin “municipus” – many over the people. Used legislatively to separate counties from villages, towns and cities.

MUNICIPAL SERVICES BENEFIT UNIT (MSBU) – An MSBU is a special benefit district created to provide for projects and/or services to a specifically defined area of the County and financed by a special assessment to only those citizens receiving the benefits of those projects or services.

MUNICIPAL SERVICES TAXING UNIT (MSTU) – An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources. The MSTU is one type of dependent special district.

– N –

NATIONAL COUNCIL ON GOVERNMENT ACCOUNTING (NCGA) – Established the use of fund accounting and of the accounting and reporting standards.

NET ASSETS – The GASB defines net assets as “the residual of all other elements presented in a statement of financial position.” Net Assets = assets + deferred outflows of resources – liabilities – deferred inflows of resources.

NET BONDED DEBT – Self-supporting and General Obligation debt less any sinking funds and reserves.

NET BUDGET – The legally adopted budget less all inter-fund transactions. Those amounts in the budget representing transfers and inter-fund reimbursements that in effect are double counted in from the perspective of the entire budget are subtracted from the legally adopted budget amount.

NETWORK INFRASTRUCTURE – In information technology and on the Internet, infrastructure is the physical hardware used to interconnect computers and users. Infrastructure includes the transmission media, including telephone lines, cable television lines, and satellites and antennas, and also the routers, aggregators, repeaters, and other devices that control transmission paths. Infrastructure also includes the software used to send, receive, and manage the signals that are transmitted.

NON-DEPARTMENTAL – Non-departmental appropriations include contributions to public agencies (non-County), debt service payments, and transfers to other funds, which are not attributable to a specific department.

NON-EXPENDITURES – Included in this category are transfers, reserves and transfer to constitutional officers. Interfund transfers represent amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute additional revenues or expenditures of the governmental unit, but reflect the movement of cash from one fund to another. Transfers to constitutional officers are disbursements to the constitutional officers (Sheriff, Supervisor of Elections and Clerk of the Circuit Court).

NON-RECURRING REVENUES – One time or intermittent revenues received, often from short-term grants, insurance recoveries, donations, etc.

NON-REVENUES – Non-revenues are categories of monies that are not generated by traditional activities such as taxes, fees for services, or intergovernmental transfers from State to County. Included are such groupings as transfers, bond proceeds, insurance proceeds and unspent budgets and interest earned by Constitutional Officers which must, by State law, be returned to the County. Estimates are

based on history or on anticipated transactions such as bond issuances.

– 0 –

OBJECTIVE – A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objectives should imply a specific standard of performance for a given program: 1.) An operational objective focuses on service delivery; 2.) A managerial objective focuses on those aspects of management that help staff achieve operational objectives, i.e., staff training, work plan development, etc.

ONE-TIME-COST – Non-recurring costs budgeted for one year and then removed.

ONE-TIME-REVENUE – Sources of revenue that are irregular or occasional

ONGOING – Program expenditures or sources of revenues that are continuous or recurring.

OPERATING & MAINTENANCE (O&M) COSTS – The day-to-day operating and maintenance costs of a department and/or a division. These costs include personnel, contractual services, utility bills, travel, communication, postage, equipment and grounds maintenance, vehicle maintenance costs, and operating supplies.

OPERATING BUDGET – A plan of financial operation, which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues). The operating budget is the primary tool by which most of the financing, acquisition, spending and service delivery activities of a government are planned and controlled.

OPERATING EXPENSES – Recurring expenditures for services, supplies, equipment, and payments to individuals and other agencies.

OPERATING REVENUES – Funds received as income to pay for ongoing operations. The revenues include items such as taxes, fees from services, interest earnings, and grant revenues. The operating revenues are used to pay for day-to-day services.

OPERATING TRANSFERS – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

ORDINANCE – A formal legislative enactment by the governing body of a county or municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the county or municipality to which it applies. The statutes will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, usually require ordinances. See RESOLUTION.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – Post-employment benefits that an employee will begin to receive at the start of retirement such as life insurance premiums, healthcare premiums and deferred-compensation arrangements. This does not include pension benefits paid to the retired employee. The County provides only healthcare insurance benefits to retirees.

OUTSIDE AGENCIES – Community agencies or organizations that are financial partners with whom the County contracts to provide specific services.

OVERTIME – Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

– P –

PER CAPITA – Represents a given quantitative measure (for example, spending, inspections, ambulance trips) per unit of population.

PERFORMANCE BUDGET – A budget, which relates expenditures to measures of activity and performance.

PERFORMANCE INDICATORS – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific operations, projects, or programs.

PERFORMANCE MEASURE – A goal-driven estimation of past, present, and future success of the delivery of a given service, program, or function. Different measures can be used to provide specific information about the program and activities undertaken by government.

PERSONAL PROPERTY – A category of property, other than real estate, so identified for purposes of taxation. It includes personally owned items, corporate property and business equipment. Examples include automobiles, motorcycles, trailers, boats, airplanes, business furnishings and manufacturing equipment. Goods held by manufacturers, wholesalers or retailers (inventory) are not included.

PERSONNEL SERVICES – Expenditures related solely to staffing, i.e., wages, salaries, overtime, taxes and employee benefits.

PHYSICAL ENVIRONMENT – Costs of services provided to achieve a satisfactory living environment are assigned to this group.

Categories include utility services, garbage/solid waste control, sewer services, conservation and resource management, flood control and other physical environmental needs.

PLEGGED RESERVES – That portion of a fund’s assets that are set aside for guaranteeing payment of bonded debt.

PRINCIPAL – An amount of money invested, the face amount of a bond, or the balance owed on a debt, distinct from the finance charges paid to borrow.

PRODUCTIVITY – Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROGRAM BUDGET – A budget organized by programs. A program used in this application is a grouping of related activities, projects and services that are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROGRAM PERFORMANCE BUDGET – Combines performance measures with a program budget structure.

PROPERTY APPRAISER – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

PROPERTY TAX – A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS – Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification. *Enterprise Funds* are used to report the same functions presented as

business-type activities in the government-wide financial statements. This fund is the same as the function shown in the business-type activities in the Statement of Net Assets and the Statement of Activities. *Internal Service Funds* are an accounting device used to accumulate and allocate costs internally among the functions of the County. For example, the County uses an internal service fund to account for its risk management activity. Because this operation benefits predominately governmental rather than business-type activities, the internal service fund has been included within the governmental activities in the government-wide financial statements.

PUBLIC ASSISTANCE – Federal, state and local programs that provide a safety net (such as housing, medical assistance, and/or money) for disadvantaged groups who lack the resources to provide basic necessities for themselves and their families.

PUBLIC HEARING – a noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

PUBLIC SAFETY – Security of persons and property is the major focus of this category. Included are law enforcement (Sheriff, Public Safety), detention and/or correction (county jail), protective inspections (building and zoning inspections), emergency and disaster relief services (emergency management, communications system), and medical examiner.

– Q –

QUASI-JUDICIAL PUBLIC HEARING – Unlike legislative ones, Quasi-Judicial Public Hearings involve the legal rights of specific parties, and the decisions made as a result of such hearings must be based upon and supported by the

"record" developed at the hearing. Quasi-judicial hearings are subject to stricter procedural requirements than legislative hearings. Most quasi-judicial hearings held by local government bodies involve land use matters, including site specific rezones, preliminary plats, variances, and conditional uses.

– R –

REAL PROPERTY – Real estate, including land and improvements, classified for purposes of tax assessment.

REAL PROPERTY TAX BASE – All land, buildings and other structures attached to it that are taxable under state law.

RECLASSIFICATION – A change in the classification and corresponding job title of an existing position which results from a major change in assigned responsibilities.

RECOMMENDED BUDGET – The budget formally submitted by the County Administrator to the Board of County Commissioners for its consideration.

RECURRING COSTS – Costs incurred on a recurring and generally regular basis throughout a facility's economic life, typically for operation, normal maintenance, and anticipated repair or replacement of components or subsystems.

RECURRING REVENUES – Revenues that can be expected to be received each year unless specific action is taken to eliminate the source.

REFERENDUM – Presenting an issue to the voters of the County where a majority of voters decide on the issue.

REFUNDING BOND – A bond issued to pay off another bond to obtain better interest rates and/or bond conditions. This is allowed one time only per bond issue.

RESERVE – An account used either to set aside budgeted revenues that are not required for expenditures in the current budget year, or to earmark revenues for a specific future purpose.

RESERVE FOR CONTINGENCIES – An amount set aside, consistent with statutory authority that can subsequently be appropriated to meet unexpected needs.

RESOLUTION – A special or temporary order of a legislative body that requires less legal formality than an ordinance or statute.

RESOURCES – Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REUSE – Reclaimed treated wastewater effluent that is suitable and usable for direct beneficial use by the public.

REVENUE – All funds that the County receives as income, including items such as tax payments, fees for specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

REVENUE BONDS – When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES – A formal estimate of how much revenue will be earned from a

specific revenue source from some future period.

REVENUES – 1.) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. 2.) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in is classified separately from revenues.

REVERSE OSMOSIS – A method of water treatment to produce potable water.

RISK MANAGEMENT – An organized, economical attempt to protect a government's assets against accidental loss.

ROLLED-BACK RATE – The millage rate that would generate the same ad-valorem tax revenue as was generated the previous year excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law, the advertisement for the public hearings to adopt the millage must advertise a tax increase. The advertisement must also state the amount of tax that the rolled-back rate would generate, as well as the amount of revenue to be generated by the proposed tax increase.

– S –

SALES TAX – Tax imposed on the taxable sales of all final goods.

SERVICE LEVEL – Service(s) or product(s) which comprise actual or expected output of a given program. Focus is on results, not measures of workload.

SHARED REVENUES – Revenues levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level, with another government or class of governments.

SHORT-TERM GOALS – Identified expectations the organization has targeted to reach over a time period between one and three years.

SPECIAL ASSESSMENTS – Collections resulting from compulsory levies against certain properties to defray all or part of the cost of specific improvements or services presumed to be of general benefit to the public and of special benefit to the assessed property.

SPECIAL ASSESSMENT DISTRICT (SAD) – A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL IMPROVEMENT SERVICE DISTRICT (SISD) – Is a special purpose district. It occurs when property owners within a district agree to the collection of additional taxes in order to fund improvements within the district. Improvements may include infrastructure, such as street lights, etc.

SPECIAL REVENUE FUNDS – To account for specific sources of revenue that is legally restricted for expenditures of specific purposes.

STATE-SHARED REVENUE – Includes the County's portion of state sales tax revenues, state-collected communications fees and gasoline taxes.

STATUTE – A written law enacted by a duly organized and constituted legislative body.

STRATEGIC PLANNING – The continuous and systematic process that guides members of the County to make decisions about the County's future; develop the necessary procedures and operations to achieve the future goals and plans; and determine how success will be measured.

STRATEGIC PLANS – A practical, action-oriented guide based on an examination of internal and external factors that directs goal-setting and resource allocation to achieve meaningful results over time. The County's strategic plan establishes the future direction of and reflects the strategic or critical issues facing the whole organization.

– T –

TAX INCREMENT FINANCING (TIF) – A public financing method that is used as a subsidy for redevelopment, infrastructure and other community –improvement projects. TIF is a method to use future gains in taxes to subsidize current improvements, which are projected to create the conditions for said gains. The completion of a public or private project often results in an increase in the value of surrounding real estate, which generates additional tax revenue. Sales-tax revenue may also increase, and jobs may be added, although these factors and their multipliers usually do not influence the structure of TIF.

When an increase in site value and private investment generates an increase in tax revenues, it is the "tax increment." Tax increment financing dedicates tax increments within a certain defined district to finance the debt that is issued to pay for the project. TIF

was designed to channel funding toward improvements in distressed, underdeveloped, or underutilized parts of a jurisdiction where development might otherwise not occur. TIF creates funding for public or private projects by borrowing against the future increase in these property-tax revenues.

TAX LEVY – The total amount to be raised by general property taxes.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, 5 mills equal 5 dollars for each thousand of taxable value.

TAX ROLL – The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TAX ROLL – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2000 calendar year would be used to compute the ad valorem taxes levied for the FY 2000/01 budget.

TAXABLE VALUATION – The value used for computing the ad-valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principle residence. There are also exemptions for disability, government owned and non-profit owned property.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special

assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXING AUTHORITY – When a legislative body has the legal ability to impose a tax on its citizens.

TAX BASE – The total taxable value of real property (land, buildings and related improvements), commercial property and personal property (cars, boats, business tangible equipment) within the County.

The total property valuation on which each taxing authority imposes its tax rates.

TENTATIVE BUDGET – The preliminary budget approved by the Board of County Commissions for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER – A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers from other funds while appropriation transfers reflect transfers to other funds.

TRANSFERS IN/OUT – Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRANSPORTATION – Costs incurred for the safe and adequate flow of vehicles, travelers and pedestrians are included. Specific subcategories include road and street facilities, traffic engineering, street lighting (County

Department of Public Works), airports (Port & Airport), water transportation systems (canals, terminals, dock and ports), and transit systems.

TRIAL BALANCE – The aggregate of all debit and credit balances at the end of an accounting period that (1.) shows if the general ledger is in balance (total debits equal total credits) before making closing entries; (2.) serves as a worksheet for making closing entries; and (3.) provides the basis for making draft financial statements.

TRIM NOTICE – "True rate in Millage," a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

TRUST AND AGENCY FUND – Trust and Agency Funds are used to account for assets held by a governmental unit acting as a trustee or agent for individuals, organizations, other governmental units, or other funds of the same government.

TRUST FUNDS – A trust fund is an account for cash set-aside in a trustee capacity such as donations for certain programs.

TRUTH IN MILLAGE (TRIM) – A 1980 law enacted by the Florida legislature that changed the budget process for local taxing agencies. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

The Florida Truth In Millage Act serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of

their property and / or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the “rolled back” rate).

– U –

UNENCUMBERED BALANCE – The amount of an appropriation that is not encumbered. It is essentially the amount of funds still available for future needs.

UNIFORM ACCOUNTING SYSTEM – The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

UNINCORPORATED AREA – That portion of the County that is not within the boundaries of any municipality.

UNRESERVED FUND BALANCE – In a governmental or expendable trust fund, the balance of net financial resources that are spendable or available for appropriation. In a non-expendable trust fund, the portion of fund balance that is not legally restricted.

USER FEES – These are charges for certain County services used by the public. Examples include: fees for the use of swimming pools and fees charged for summer camps, classes or facility rental.

USES – Total expenditures and transfers to other funds that decreases net financial resources.

– V –

VALUATION – The dollar value of property assigned by the County Property Appraiser.

VISION – A statement of an organization’s strategic plan for the future. It is an objective statement that describes an entity’s most desirable future state. An organizational vision employs the skills, knowledge, innovation and foresight of management and the workforce in order to communicate effectively the desired future state.

– W –

WARRANT – A voucher authorizing payment or receipt of money.

ABBREVIATIONS / ACRONYMS

| | |
|-------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| ADA: Americans with Disabilities Act | COLA: Cost of Living Adjustment |
| AP: Accounts Payable | CP: Comprehensive Plan |
| A/R: Accounts Receivable | CPI: Consumer Price Index |
| BMP: Best Management Practice | CPSL: City of Port St. Lucie |
| BOCC: Board of County Commissioners | CRA: Community Redevelopment Agency, or Community Redevelopment Areas |
| CAD: Computer Aided Dispatch System | CRP: Community Redevelopment Plan |
| CADD: Computer Aided Design and Drafting | CY: Calendar Year |
| CAFR: Comprehensive Annual Financial Report | DCA: Department of Community Affairs |
| CBC: Citizens Budget Committee | DEP: Department of Environmental Protection |
| CCE: Community Care for the Elderly | DJJ: Department of Juvenile Justice |
| CDBG: Community Development Block Grant | DOR: Department of Revenue |
| CDMP: Comprehensive Development Master Plan | DR 420/422: Department of Revenue forms certifying taxable assessed value |
| CERT: Community Emergency Response Team | DRC: Development Review Committee |
| CEU: Continuing Education Unit | EAR: Evaluation and Appraisal Report |
| CFP: City of Fort Pierce | ED: Erosion District |
| CGFO: Certified Government Finance Officer | EDC: Economic Development Council |
| CIP: Capital Improvement Program, or Construction in Progress | EM: Emergency Management |
| CO: Change Order | EOC: Emergency Operations Center |
| COA: Council On Aging | EQ: Equipment |
| COBRA: Consolidated Omnibus Budget Reconciliation Act | ERD: Environmental Resources Department |
| COC: Clerk of Court | EXP: Expenditures |
| | F & F: Fines and Forfeitures |
| | FAA: Federal Aviation Administration |

FASB: Financial Accounting Standards Board

FCT: Florida Community Trust Fund

FDEP: Florida Department of Environmental Protection

FDOT: Florida Department of Transportation

FGFOA: Florida Government Financial Officers Association

FEMA: Federal Emergency Management Agency

FFA: Future Farmers of America

FICA: Federal Insurance Contributions Act (Medicare and Social Security taxes)

FIND: Florida Inland Navigation District

FLMP: Florida Land Management Program

FMLA: Family Medical Leave Act

FP&L: Florida Power & Light

FP: Fort Pierce

FPUA: Fort Pierce Utility Authority

FRDAP: Florida Recreational Development Assistance Program

FS: Florida Statute

FTED: Florida Seaport and Economic Development

FT: Full Time

FTE: Full-time Equivalent position

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principles

GASB: Governmental Accounting Standards Board

GFOA: Government Finance Officers Association

GIS: Geographic Information System

GL: General Ledger

GMA: Growth Management Act

GOB: General Obligation Bond

GPS: Global Positioning System

H&CS: Housing & Community Services

HBOI: Harbor Branch Oceanographic Institute

HCRA: Health Care Responsibilities Act

HIPAA: Health Insurance Portability and Accountability Act

HMO: Health Maintenance Organization

HR: Human Resources

HRS: Health and Rehabilitative Services

HUD: Housing and Urban Development

HVAC: Heating, Ventilation and Air Conditioning

ICMA: International City/County Management Association

IRSC: Indian River State College (formally IRCC - Indian River Community College)

IT: Information Technology

IRDB: Industrial Revenue Development Bonds

JAC: Juvenile Assessment Center

JPA: Joint Participation Agreement

LAN: Local Area Network

LDR: Land Development Regulation

LETF: Law Enforcement Trust Fund

LOC: Letter of Credit, or Line of Credit

LOGT: Local Option Gas Tax

MC&CMS: Mosquito Control & Coastal Management Services

MHz: Megahertz

MOU: Memo of Understanding

MPO: Metropolitan Planning Organization

MSBU: Municipal Service Benefit Unit

MSTU: Municipal Service Taxing Unit

OAA: Older Americans Act

OMB: Office of Management & Budget

OPEB: Other Post Employment Benefits

OSHA: Occupational Safety and Health Administration

NACO: National Association of Counties

NPDES: National Pollutant Discharge Elimination System

NRCS: National Resource Conservation Service

NSF: Non-Sufficient Funds

P&DS: Planning & Development Services

P&SF: Parks & Special Facilities

PA: Property Appraiser

PC: Personal Computer

PCARD: Purchase Card

PO: Purchase Order

PR&F: Parks, Recreation & Facilities

PPO: Preferred Provider Organization

PS&C: Public Safety & Communications

PSL: Port St. Lucie

PT: Part-time

PUD: Planned Unit Development

PW: Public Works

R&B: Road and Bridge

R&E Park: Research & Education Park

R&R: Renewal and Replacement

RAD: Radiological

REP: Radiological Emergency Preparedness

REV: Revenues

RFB: Request for Bid

RFI: Request for Information

RFP: Request for Proposal

RFQ: Request for Quote

ROW: Right-of-Way

RP&S: Regional Parks & Stadiums

SAD: Special Assessment District

SIDI: Special Improvement Service District

SFWMD: South Florida Water Management District

SHIP: State Housing Initiative Partnership


SJPA: Supplemental Joint Participation Agreement

SLC: St. Lucie County
SLCTV: St. Lucie County Television
SLW: St. Lucie West
SO: Sheriff's Office
SOE: Supervisor of Elections
SRO: School Resource Officer
SISD: Special Interest Service District
STOP: Satellite Tracking Of People
T&V: Tourism & Venues
TC: Tax Collector
TCCLG: Treasure Coast Council of Local Governments
TCERDA: Treasure Coast Education, Research and Development Authority
TCRPC: Treasure Coast Regional Planning Council
TCREP: Treasure Coast Research and Education Park
TDC: Tourist Development Council
TIC: True Interest Cost
TPL: Trust for Public Land
TPO: Transportation Planning Organization
TRIM: Truth in Millage
W&S: Water & Sewer
WAN: Wide Area Network
WTP: Water Treatment Plant
WW: Wastewater

WWTP: Wastewater Treatment Plant
VA: Veterans Administration
VAB: Value Adjustment Board
VoIP: Voice over Internet Protocol telephone system
VSO: Veterans Services Officer
YTD: Year To Date



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